

MAC 353 (11 Oct 49)

1st Ind

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HEADQUARTERS STRATEGIC AIR COMMAND, Offutt Air Force Base,  
Omaha, Nebraska, 9 NOV 49

To: Commanding General, Fifteenth Air Force, March Air Force  
Base, California

1. Authority for manning the Lead Crew School is con-  
tained in 3d Inderserment to letter 0003, Headquarters 306th  
Bomb Group, Medium, subject: "Personnel Requirements for the  
306th Bomb Group". For reporting procedures, the T/O SE for  
a Medium Bomb Group will apply; however, the proposed T/D  
included in the above letter will be used for manning this  
unit.

2. This headquarters has allocated one (1) officer,  
SSN 8501, to the 306th Bomb Group from the graduates of the  
October Graduating Class at Lowry Air Force Base, Denver,  
Colorado. In addition to the above, this headquarters has  
taken action to assign Captain John A. Lippard, 7529A, SSN 8501  
from the 97th Bomb Wing to the Lead Crew School on temporary  
duty with subsequent POC assignment at such time as Head-  
quarters United States Air Force approves the proposed T/D  
for the 306th Bomb Group, Medium.

3. Sources from which instructor personnel can be ob-  
tained are outlined in letter, MAC 300, this headquarters,  
subject: "Directive for Establishment of Combat Crew Stand-  
ardization School."

BY COMMAND OF THE COMMANDER: [Signature]

w/ Colonel Bell  
Colonel, USAF  
Acting Controller

Originator  
Lt Morgan  
Phone  
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JUD ADVOC

ADJ GEN

White

21 October 1949

Major General Emmett O'Donnell, Jr.  
Headquarters Fifteenth Air Force  
Ent Air Force Base  
Colorado Springs, Colorado

Dear Rosy,

I am attaching a copy of a letter from Roger on the subject of special recognition for lead crews. You will agree, I feel certain, that if such a system is to be of lasting value details concerning qualification requirements must be very carefully worked out before the plan is put into operation.

One proposal now being considered is to establish a quota of eleven vacancies for peace strength units and eighteen for war strength units. These vacancies would be filled by the graduation of the lead crew school plus those other crews which are certified as competent by our wing commanders. We feel that some kind of distinctive insignia is desirable - at least the blue cloth rectangle around the aviation badge.

Also under consideration is the matter of establishing radar and visual accuracy standards for lead crews. Our general approach is to allow wing commanders as much latitude as possible in view of the numerous factors entering into the proper selection of lead crews.

Knowing that you have given these matters considerable thought, I would like your comments.

Sincerely,

1 Incl  
Cy ltr fr Gen Ramey to  
Gen LeMay, 12 Oct 49

CHRIS E. LEMAY  
Lieutenant General, USAF  
Commanding

P. S. Rosy--Curt left for his UK trip before this letter was completed.

T.S.P.

Originator

Phone

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CS KISSNER

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JUD ADVOC

ADM GEN  
Thompson

29 November 1949

Colonel Wiley S. Caney  
Director of Operations  
Headquarters Fifteenth Air Force  
March Air Force Base, California

Dear Wiley,

This letter will acknowledge your letter of 29 September 1949 wherein you stated your thoughts regarding the standard of measurement of crews capable of their primary mission.

As you have noted from recent correspondence from this headquarters, we are doing away with the term "crews capable of their primary mission" and are adopting the term defined in paragraph 5, AF letter 55-51, as "combat ready crews." We amplified that definition in TWE, this headquarters, number DWA-5156, dated 8 November 1949, and letter this headquarters, subject: Revision of Flying Training Program, dated 19 November 1949. In that letter we further defined our current thinking on the term "lead crews."

As you have noted from the above correspondence, we have stayed away from using a CEF or CEA as a standard for the following reasons:

- a. The standards would have to be different for each type of radar and we do not have sufficient data on the WOL to arrive at an appropriate standard.
- b. The standard would have to be different for altitude differences in visual bombing in the event we go to higher altitudes for various types of aircraft, as we almost had to do recently. Here again we do not have adequate statistics to arrive at appropriate standards for any altitude above 25,000 feet.

I hope our new approach to this problem meets with your approval. We are relying entirely on the judgment of the unit commander in determining when a crew should be classified "combat ready" or "lead", knowing that he has a proper understanding of the problem which confronts us. I would appreciate any favorable or unfavorable reaction from the field which you may note.

Sincerely,

J. B. WENTFORD  
Brigadier General, USAF  
Director of Operations

Originator

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HEADQUARTERS FIFTEENTH AIR FORCE  
Colorado Springs, Colorado

22 FEB 1949

SUBJECT: Operational Efficiency Commentary Report  
(AF-SC-014)

TO: Commanding General  
Strategic Air Command  
Offutt Air Force Base  
Omaha, Nebraska

1. Explanations for low indices reported in Tactical Flying Unit Operational Efficiency Report (AF-SC-013) as of 15 February 1949 are as follows:

a. 28th Bombardment Group:

- (1) Low indices resulted from lack of proficiency in newly assigned personnel and the low number of complete crews. This is further reflected in the Commander's estimate of Operational Efficiency.
- (2) Low percentage of aircraft in commission was due to weather extremes.

b. 29th Bombardment Group:

- (1) Indices for Training Completed and Overall Efficiency were lowered to 5 by transfer of personnel to the 22nd Bombardment Group for its period of TDY. Replacement personnel has not arrived.
- (2) Aircraft grounded for landing gear corrosion investigation lowered the percentage of aircraft in commission.

c. 30th Bombardment Group:

- (1) Combat crew and maintenance personnel were transferred to 307th Bombardment Group for its TDY mission. This caused lower indices. The low priority of this group dictates the overall low efficiency.
- (2) The personnel transfers already mentioned is reflected in the percentage of aircraft in commission.

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Subject: Operational Efficiency Commentary Report

2. Internal corrective action is as follows: Personnel policies are being followed in accordance with priorities set up by higher Headquarters.

3. Recommended action by higher Headquarters:

a. Recommend all units of the 20th Bombardment Wing be manned and equipped in accordance with Arctic Peace columns of the applicable T/O & S's.

b. No action deemed necessary for 305th Bombardment Group since its designation as a Transition Training School. Combat crew personnel unnecessary in this type of school are being transferred from this Group to alleviate shortages existing in other units of higher priority in this Air Force.

FOR THE COMMANDING GENERAL:

s/L/ R. P. BRITT  
Colonel, USAF  
Deputy Chief of Staff, Operations

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DEPARTMENT OF THE AIR FORCE  
HEADQUARTERS UNITED STATES AIR FORCE  
WASHINGTON

1078-AL3

10 November 1949

SUBJECT: report of Observation of ORT of the 97th Bombardment Group  
(W), Biggs Air Force Base, Texas

TO: Commanding General  
Strategic Air Command  
Offutt Air Force Base, Nebraska

TO: The Inspector General, USAF  
Headquarters U. S. Air Force  
ATTN: The Air Inspector  
Washington 25, D. C.

1. Under the provisions of AFM 1-1-1, an observation of the Operational Readiness Test of the 97th Bombardment Group (W) was conducted by representatives of The Inspector General, USAF, during the period 31 October to 5 November 1949.

2. The general conduct of the ORT, the thoroughness of coverage, as rendered by representatives from Headquarters Strategic Air Command, was adequate. Staff officers from Headquarters Eighth Air Force were present during conduct of the ORT. The staff officers performed a cursory followup on the annual inspection of the 97th Bomb Group and verbally discussed major items with members of the ORT team. The combined efforts by representatives from the two headquarters assisted in the evaluation of the 97th Bomb Group. The cooperation, interest, and attainment of mutual agreement is noteworthy.

3. It is desired to emphasize certain items that appear in the ORT report as being key items that are affecting attainment of maximum combat efficiency.

a. Housing.

- (1) Increased rentals, resulting from rental decontrol, and shortage of housing are seriously interfering with personal well being and stability of assigned personnel. Effective 1 November 1949 rentals in the area were increased 100 percent and higher. In one unreasonable instance, rent was increased from \$60.00 per month to \$200.00 per month. The

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Subj: Report of Observation of OJT of the 97th Bombardment Group (BG),  
Biggs Air Force Base, Texas, dtd 10 Nov 49

overcrowded condition is caused in part by the ground force installation which has increased in strength from 12,000 to over 40,000 troops. As a means toward eliminating the housing shortage, bids and housing development plans are at present being surveyed by interested Biggs Air Force Base personnel.

b. Personnel.

- (1) The shortage of radar mechanics, SSN 867, definitely affects the operational readiness of the bomb group. OJT efforts by the bomb group to remedy this situation are commendable, however, in this instance it is believed the OJT product cannot possibly measure up to the standards of a graduate from a specialized school.
- (2) Additional personnel are continually being required for accomplishment of base functions. A continual drain through the borrowing of personnel from the 97th Bomb Group by the Air Base Group, and its affiliated services, plus the shortages indicated in the OJT report, has created a burden over and above the normal bomb group workload requirements.
- (3) Case Report, Special, subject: "Surplus Airmen Possessing an Acute IAS," was submitted.

c. Technical and Logistical.

- (1) The 97th Bomb Group does not have all the one (1) man, C-2A pneumatic life rafts, required. It was noted that there was a difference between the number required by SAC Manual 57-50-1 and those authorized by T/OAS 1-1113 as changed by T/ 2E 1-001D, 1 May 1949. It appears that the T/OAS takes into consideration only the normal crew per B-29 type aircraft, whereas SAC movement plans call for twenty (20) personnel being on board on an overseas movement. Requisitions had been submitted to no avail because of lack of authorization. It was stated by the Base Supply Officer that rafts required for over-water flight could be obtained on a loan basis only. In order to meet emergency commitments, insufficient time would exist to effect borrowing of the life rafts.

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Subj: Report of Observation of OBT of the 97th Bombardment Group (H),  
Barks Air Force Base, Texas, dtd 10 Nov 49

- (2) B-29 aircraft, the aircraft assigned to the  
183 group and carried in storage status, con-  
tinues to present a serious maintenance and  
supply problem to a point incompatible with  
combat efficiency. Incidents No. 1 and 2 are  
indicative of a workload which will require  
withdrawal of personnel from the bomb group  
in its accomplishment. The task of meeting  
a deadline for transfer of aircraft by 1 Jan-  
uary 1950, in accordance with Section 3, Tech-  
nical Order OO-25-C, presents not only a drain  
on available personnel, but also presents a  
difficult problem insofar as pertains to a  
report of survey since uncontrolled procure-  
ment of parts from storage aircraft was indi-  
cated.

3 Incls

1. Aircraft Status Report
2. Parts required for a/cft  
in storage status
3. Copy OBT Report, 97th  
Bomb Group (H)

HERBERT C. CHAMBERS  
Colonel, USAF  
Inspector General

Basic ltr fr HQ USAF, dtd 10 Dec 49 ~~SECRET~~ Report of Observation of OJT of the 97th Bombardment Group (M), Biggs Air Force Base, Texas

SAC 333 (10 Nov 49) 1st Ind (X)43

HEADQUARTERS STRATEGIC AIR COMMAND, Offutt Air Force Base, Omaha, Nebraska, 23 DEC 49

Wtn 9 Dec 49

TO: The Inspector General, USAF, Headquarters United States Air Force, ATTN: The Air Inspector, Washington 25, D.C.

Originator Lt Col Gregg  
Phone 2268 / rsc

1. (3.a) Housing-

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a. On 31 October 1949, 11 proposals for the construction of 818 units of family housing under the Wherry Act at Biggs AFB were received and evaluated by the base commander. These proposals were forwarded by Headquarters SAC to Headquarters USAF on 14 November 1949, with a recommendation that El Paso Homes, Incorporated, be accepted as the sponsor for the entire project. It is anticipated that this construction can begin on 1 February 1950 and provide substantial relief for the families at Biggs AFB by the end of June 1950.

D PERS King  
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b. The 1950 new construction authorizations for the Air Force include for Biggs AFB \$1,504,000 for the erection of 96 family quarters and area utilities therefor. It is estimated that the actual funds will be appropriated for this project in February 1950 and that the construction of these units can be completed by contract by 31 July 1951.

D OPS  
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Trng Gregg  
Elec noted  
Ops Anal  
D MAT Neely

2. (3.b) Personnel -

a. (1) The shortage of radar maintenance personnel in Air Force worldwide. It is anticipated that the shortage will be alleviated beginning in January 1950 when graduates from the Air Training Command are received. This headquarters agrees there is no substitute training for radar maintenance other than at the Air Training Command school. A policy is being issued prohibiting radar maintenance OJT other than for airmen who complete the radar course at a formal technical school.

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b. (2) It is believed that diversion of personnel from the tactical units to the Air Base Group functions is limited to food service since the station is overstrength in all other base function SENS. This condition is prevalent at other stations and is considered unavoidable due to the shortage of airmen SEN 062 (Mess Attendant).

ADJ GEN Gillespie  
Provost  
BURG

JUD ADVOC  
ADJ GEN  
Miller

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SAC 335 (10 Nov 49) 1st Ind D00A3  
Subj: Rpt of Observation of CNT of the 97th Bomb Gr (W),  
Biggs AFB, Texas

3. (3.c) Technical and Logistical -

a. (c.1) (1) Reference paragraph 3c (1). Special authorization for one-man life rafts has been requested from Headquarters USAF. The Requirements Division, Headquarters USAF, advised that action is being taken to include this item in T/P&E's, and that special authorization pending T/O&S changes would be forthcoming by 15 November 1949. The special authorization however, was not received on 15 November 1949 and follow-up is being made.

(2) Headquarters AWC has been advised by message the number of persons that are carried in each type aircraft when moving overseas.

b.(c.2) (1) Reference paragraph 3c (2). The aircraft mentioned are assigned to the Bomb Group. The aircraft should have been maintained in accordance with letter, this headquarters, subject: "Maintenance and Reporting of Assigned Medium Bomb Aircraft," as revised 2 November 1949. Aircraft movement projects have been established to move excess B-29's from Biggs to other units of the Air Force.

(2) The status of the aircraft mentioned was brought to the attention of the 97th Bomb Group (B) and action was being initiated to correct these discrepancies at the time of the CNT. This item has been extracted and will be investigated on the next field visit.

FOR THE COMMANDING GENERAL:

3 Incls 3  
n/c

THOMAS S. POWERS  
Major General, USAF  
Deputy Commander

Originator \_\_\_\_\_  
Phone \_\_\_\_\_  
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ADJ GEN \_\_\_\_\_

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DEPARTMENT OF THE AIR FORCE  
HEADQUARTERS UNITED STATES AIR FORCE  
WASHINGTON 25, D. C.

AFCAT-14

30 November 1949

SUBJECT: (Unclassified) Report of Observation of Operational Readiness  
Test of 3d Bomb Group (V) Chatham AFB, Georgia

FROM: Commander General  
Strategic Air Command  
Offutt Air Force Base, Nebraska

TO: The Inspector General, USAF  
Headquarters USAF  
Washington 25, D. C.

1. Under the provisions of AFM 121-1, an observation of the Operational Readiness Test of the 3d Bomb Gp (V) was conducted by representatives of The Inspector General, USAF, during the period 13 - 19 November.

2. Paragraph 6A of AFM 123-1 states that the commanders of the major commands will require their Inspectors General to supervise the conduct of operational readiness tests. Strategic Air Command has set up a permanent OIT team under the Director of Operations to conduct the OITs of SA units. The individual team members are very well qualified in their individual specialties but lack background experience in inspection procedures, and since they work under the Director of Operations their channels of communication are between corresponding staff sections in the subordinate levels of the command. This tends to bypass the Inspector General of SAC and completely divorces the Inspectors General of the lower echelons from OIT activities.

3. The OIT of the 3d Bomb Gp (V) was well conducted by the SAC OIT team and enthusiastically carried out by the Group, but it was poorly reported. There are grave differences between the status of the group as reported in the attachments and the numerical values given the items. Although individually well qualified their results as a team is not effective, and the value of the report is weakened by inconsistencies and mistakes in arithmetic.

a. The following are samples of inconsistencies noted in the report:

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W/ltc to CIG, USAF, by USAF, Wash 25, 50, sub: "(Class) Rpt of Observation of OBT of 24 Bomb G, (M) Chatham AFB, Ga.", dtd 30 Nov 49 (cont'd)

- (1) Under remarks and conclusions this statement is made, "Operationally, the group can carry out its mission." Yet, part of the group's mission, as stated in the OBT Report, is air to air refueling, and this organization does not have tanker aircraft.
- (2) Part II, Item 13, Simulated Combat Training, indicates 36 aircraft participating on the 14th and 16th November whereas Item 28, Operations, indicates that only 35 aircraft were scheduled on each of those two dates.
- (3) Item 60, Shortages, indicates shortages of critical personnel but a score of 15 out of a possible 15 is given.
- (4) Item 11, Individual Training, indicates that all of the officers are technically qualified in their duty assignments while Item 9, Air Crews, shows only 33 of 45 combat crews trained, and Item 6A, Shortages, states that 1034's, 1035's, and 0142's are performing the duties of 1037's.

b. The following arithmetical errors were noted in the OBT .

Report:

- (1) In the summary of OBT scores, page 1, the total of two figures under "All Status" is 780, rather than 779, but the total of the points scored in the report equals 779.
- (2) The total score given under operations is 375 rather than 365.
- (3) The total of figures listed under the maximum column of Item 26, Part 1, equals 415.

c. The errors, mentioned in 1 and 2 above, change the final OBT Rating.

d. The USAF observer team believes that the following items were scored too high:

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R/11r to TIO, USAF, Re USAF, Wash 25 DC, subj, "(Douglas) Rpt of Observation of CRT of 2d Bomb Gp (C) Chatham AFB, Ga.", dtd 30 Nov 49 (Contd)

- (1) Item 7, Shortages, 48 points given out of a possible 50. 92% of the total possible points were given to the organization and then an attachment was written which indicated a shortage of two hundred and twenty-three (223) critical 33's. On discrepancies in assignments, a check of Forms 56 indicate that officers possessing the MOS of Observer and Navigator are assigned duties in non-rated 33's. Although these duties are primary in nature, they have been assigned as additional duties which prevents the individuals from obtaining the non-rated MOS.
- (2) Item 11, Simulated Combat Training, 100% of the possible points given. The number of aircraft that the attachment lists as participating on the 14th and 15th of November is in error. The attachment to Item 11 indicates that no visual bombing was practiced, under simulated combat conditions, during the ten (10) month period of January through October.
- (3) Item 23, Technical Order Compliance. The CRT report states that an average of thirty (30) TO's per aircraft have not been complied with. The Command Summary of SAC for October 1949 shows the 2d Bomb under B-50 aircraft as having an average of 10.5 TO's not complied with, and the average for the states of outstanding technical orders for all SAC units with B-50 or B-29 aircraft as less than seven (7) per assigned T/S aircraft.
- (4) Item 23d, indicates a satisfactory average daily percentage F/20's assigned aircraft in commission during the 60 days just prior to 30I when the command summary states that the October, November and December total is 70%.
- (5) Item 24, Allied Equipment. The 100% given to maintenance of radar and communications equipment implies that no malfunctions occurred.

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R/itr to TIG, COMAF, W- USAF, Wash 25 DC, subj, "(Unclass) Rpt of  
Observation of 107 of 20 Bomb Gr (V) Chateau 107, Ga.", dtd 30  
Nov 4) (Contd)

- (6) Item 25, Ground Equipment, indicates perfect maintenance of all ground equipment. If no other exception were taken, exception to the 100% credit for maintenance of synthetic trainers (reference Item 15c) which the group does not possess would be taken.
- (7) Item 26 (2), Bombing. Exception is taken to giving thirty (30) points out of a possible forty (40) points for visual bombing when the navigator, bombardier, and radar operator did not work as a coordinated team, and failed to locate the target on the first run on the Avon Park Target.
- (8) Item 26, (3), Formation. 56% of the available points is considered too high for the following reasons, which are in addition to those mentioned in the attachment to this item:
  - (a) Near collision of a bomber and a C-47 during take-off.
  - (b) Inability to form in the visual area without circling.
  - (c) Four (4) individual aircraft observed landing nose wheel first after Mission 2.
- (9) Item 26 (4), Navigation. The use of radio aids by the lead navigator and missing the IP by fifteen (15) miles should have eliminated all of the points allowed for navigation on Mission 2.
- (10) Item 26 (5), Instrument Flying. During the group's attempt at a weather penetration on the second mission, the pilots did not simulate instrument conditions by putting up hoods and the results of attempting it while flying with visual reference to the other planes should have made the points given for instrument flying less than 100% of the points available.

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Wltr to Hqs, USAF, No 0000F, Wash 25, DC, subj, "(Unclass) Rpt of Observation of OIT of 2d Bomb Gr (M) Chatham AFB, Ga.", dtd 30 Nov (Contd)

(11) Item 28 (14). Mission Planning. The Group Operations Officer had the group attempt a new weather penetration, without practice, on what was supposed to be a simulated combat mission.

4. The command OIT team scored a combat effectiveness of 40% and gave more than eighty (80) percent of the maximum score to a group that cannot perform the air to air refueling requirement of its mission, is short over two hundred (200) specialists, has critical shortages of spare parts, missed an IP by fifteen (15) miles after using radio aids to within one hundred and fifty (150) miles of the target, and was unable to identify a circular target at a known position in good weather. The Combat Effectiveness score should be based on the "readback line" principle and no points should be given for "trying hard". The navigators failed what would have been an easy test of their ability to put aircraft directly over the IP and the lead combat crew did not function as a team. Despite these personnel weaknesses to a group crippled by shortages in supply and yet do not have a force capable of worthwhile sustained long range bombardment from Chatham Air Force Base let alone from any part of the world.

5. The demonstration of poor navigation, by the 2d Bomb Group during its OIT, points out the need for training in navigation without the benefits of radio aids. The importance of this deficiency should not be under estimated.

It is recommended that the Inspector General of SAC exercise close supervision of all OITs given within the command and that he indoctrinate the members of the OIT team with the need for being accurate and consistent in their reports.

JAMES B. WYAS  
Lt. Colonel, USAF  
Inspector General

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Basic ltr fr HQ USAF, dtd 30 Nov 49, sub: "(Unclassified)  
Report of Observation of Operational Readiness Test of 2d  
Bomb Group (W), Chatham AFB, Georgia"

SAC 333 (30 Nov 49) 1st Ind XII

HEADQUARTERS STRATEGIC AIR COMMAND, Offutt Air Force Base,  
Omaha, Nebraska, 8 FEB 50

TO: The Inspector General, USAF, Headquarters United States  
Air Force, ATTN: The Air Inspector, Washington 25,  
D. C. Originator  
Col Gregg.  
Phone  
roc

- 1. The following paragraphs correspond to the same numbered paragraphs in the basic letter:
- 2. Although the Team Captain is under the Director of Operations at this headquarters the remainder of the team is composed of personnel from other staff agencies at this headquarters and from operating Groups in this command. Conduct of OBT's is fully coordinated with the Inspector General this headquarters. In the past circumstances indicated the desirability of placing responsibility for conduct of OBT's under the Director of Operations this headquarters. At present this headquarters is contemplating delegation of this responsibility to the numbered Air Forces with the Inspector General this headquarters actively supervising the program.

- 3. a. (1) It is the policy of this headquarters to use OBTs as a method of determining the readiness of the unit to carry out its mission in the existing war plan. The current war plan for the 2d Bombardment Group does not require tanker operations at this time.
- (2) This was a typographical error and had no bearing on the score.
- (3) Critical shortages affecting the group are those which fall under AFR 35-34 and as such were properly listed in Item 6a where deduction was made. Under 6b there were no other critical shortages and full credit was given.

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CC \_\_\_\_\_

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CS Kissner \_\_\_\_\_

D'PERS King \_\_\_\_\_

          Fowler \_\_\_\_\_

          Jones \_\_\_\_\_

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D'OPS Wheeler \_\_\_\_\_

          Sullivan \_\_\_\_\_

Ta: Op Holstrom \_\_\_\_\_

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Op Anal \_\_\_\_\_

D'MAT Neely \_\_\_\_\_

          Abernathy \_\_\_\_\_

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ROTC noted \_\_\_\_\_

          Hooking \_\_\_\_\_

JUD ADVCC \_\_\_\_\_

ADJ GEN Wheeler \_\_\_\_\_

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SAC 333 (30 Nov 49) 1st Ind DCI  
Subj: Rpt of Observation of OBT of 2d Bomb Gp (M), Chatham  
AFB, Georgia

(4) This headquarters considers that officers who possess a rated MOS are individually technically qualified in that specialty, although they may not have the desired degree of proficiency required of a combat crew officer on a combat ready crew. In addition, some air crews might not be considered trained because airmen on these crews are not fully qualified. Regarding the comment on shortages, units of this command are authorized to use 1034s, 1035s, and 0142s in the place of 1037s.

b. The arithmetical errors are noted. More care will be exercised in the future.

c. The final OBT rating for this group was corrected before the report left this headquarters.

d. (1) Shortages. The shortages listed in attachment amounted to 111 since the shortage of 1037s is alleviated by the assignment of 1034s, 1035s and 0142s as noted on attachment. The shortage in 1037s therefore, is in 333 only and not applicable to the readiness of the unit. With reference to the assignment of observers to additional non-rated duties, this is an approved practice as set forth on page one, T/O&E 1-1111 applicable to the unit.

(2) Simulated Combat Training. This headquarters is of the opinion that WE, ECM, and interception missions fall under the heading of Simulated combat missions. The ES runs on industrial targets are definitely more similar to combat missions than are visual drops on circular targets. Visual drops are made as part of crew and individual training.

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D'MAT  
Inst  
D'TIANS  
Mapp  
COMP  
Mgt Anal  
Fisc  
Fin  
Stat  
PIO  
INSP GEN  
Execut  
SURG  
JUD ADVOC  
ADM GEN

~~SECRET~~

SAC 313 (30 Nov 49) 1st Ind 34  
 Subj: Rpt of Observation of CRT of 24 Bomb Gp (M), Chatham  
 AFB, Georgia

- (3) Technical Order Compliance. The number of TOs outstanding reported on the CRT were taken from the TOC charts maintained in the Base TOC section; however, the number of outstanding TOs reported to this headquarters by the base was fifteen (15). Although this is a lower figure it is still an unsatisfactory condition.
- (4) Lack of attainment of the goal was reflected by the deduction in this item.
- (5) Allied Equipment. Noted.
- (6) Ground Equipment, Maintenance, Item 25 as effects operational readiness of the Combat Group was satisfactory. It is not felt that points should be deducted simply because no opportunity existed to observe maintenance of synthetic trainers.
- (7) Boasting. Fifty percent of the points for visual procedures were deducted. It is felt that this is sufficient considering that it was the error of one person.
- (8) Formation. It has always been the practice for a Bombardment Group to circle while assembling. Points were deducted on formation for reasons mentioned in the CRT report. If planes landed nosewheel first it would seem to be a matter of individual technique and not one affecting the formation flight. This faulty technique, as reported by the USAF observer, was not noticed by the CRT team.

Originator \_\_\_\_\_  
 Phone \_\_\_\_\_  
 CG \_\_\_\_\_  
 DC \_\_\_\_\_  
 D'PERE \_\_\_\_\_  
 Chap \_\_\_\_\_  
 D'INT \_\_\_\_\_  
 D'OPR \_\_\_\_\_  
 To: Op \_\_\_\_\_  
 Trng \_\_\_\_\_  
 Etc \_\_\_\_\_  
 Ops Anal \_\_\_\_\_  
 D'MAT \_\_\_\_\_  
 D'TIANS \_\_\_\_\_  
 Name \_\_\_\_\_  
 COMP \_\_\_\_\_  
 Mgt Anal \_\_\_\_\_  
 Fin \_\_\_\_\_  
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 Stat \_\_\_\_\_  
 PW \_\_\_\_\_  
 INSP GEN \_\_\_\_\_  
 Program \_\_\_\_\_  
 STIC \_\_\_\_\_  
 JIB ADVOC \_\_\_\_\_  
 ADJ GEN \_\_\_\_\_

FORM 713 (30 Nov 49) ~~SECRET~~ 1st Ind BGL  
 Subj: Rpt of Observation of OBT of 2d Bomb Gp (W), Chatham  
 AFB, Georgia

- (9) Navigation. Points were deducted for this. However, main emphasis is given to the individual, <sup>Originator</sup> night RBS missions which more closely approximate missions in the war plan.
- (10) Instrument Flying. It is not believed necessary to utilize hoods on a practice frontal penetration.
- (11) Mission Planning. Higher priority training prohibits group formation flying and practice penetration to any great extent.

4. The results of the Operational Readiness Test of the 2d Bombardment Group, as reported by the OBT team of this headquarters immediately upon its return from Chatham Air Force Base, caused considerable concern regarding the capability of this unit to carry out its assigned mission. It is believed that the estimate of combat effectiveness of 50% given by the OBT team, which is composed of experienced tactical personnel, is a fair estimate of the capability of the unit in its present condition. Every step possible is being taken by this headquarters to improve the condition of this group.

5. This headquarters has recently revised its training program and a great deal more emphasis has been placed on navigation training, particularly navigation without the use of radio aids or Loran. Most of the crews of this group demonstrated excellent navigational ability on the individual night RBS mission which was performed in the OBT. All OBT missions are being revised to more closely approximate the specific missions of the units in the war plan.

6. OBTs are fully coordinated with the Inspector General, Strategic Air Command.

2. Paragraph 7b, Air Force Letter 121-1 states that representatives of the Inspector General, USAF, when necessary, will aid and instruct the OBT team which they are observing. At no time during the OBT or critique of the 2d

CG	_____
DC	_____
CS	_____
<b>D/PERS</b>	
Chap	_____
D/INT	_____
<b>D/OPS</b>	
Tac Ops	_____
Trng	_____
Elec	_____
Ops Anal	_____
<b>D/MAT</b>	
Insl	_____
<b>D/PLANS</b>	
Manp	_____
COMP	_____
Mgt Anal	_____
Fin	_____
Fin	_____
Stat	_____
PIO	_____
<b>INSP GEN</b>	
Provost	_____
SECUR	_____
<b>JUD ADVOC</b>	
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<b>ADJ GEN</b>	
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SAC 373 (30 Nov 49) 1st Ind IO4  
Subj: Rpt of Observation of CRT of 2d Bomb Gp (W), Chatham  
AFB, Georgia

Bombardment Group was any suggestion or comment made by the  
observer from USAF. Nor were any missions flown by the ob-  
server. It is requested that the views of the USAF observ-  
er be presented at the critique of the unit for the benefit  
of both the unit inspected and the CRT team.

FOR THE COMMANDING GENERAL:

THOMAS G. POWER  
Major General, USAF  
Deputy Commander

- Originator \_\_\_\_\_
- Phone \_\_\_\_\_
- CG \_\_\_\_\_
- DC \_\_\_\_\_
- CS \_\_\_\_\_
- D PERS \_\_\_\_\_
- Chap \_\_\_\_\_
- D INT \_\_\_\_\_
- D OPS \_\_\_\_\_
- Tac Ops \_\_\_\_\_
- Trng \_\_\_\_\_
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- Manp \_\_\_\_\_
- COMP \_\_\_\_\_
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- Fin \_\_\_\_\_
- Fl \_\_\_\_\_
- Stat \_\_\_\_\_
- DIO \_\_\_\_\_
- INSR GEN \_\_\_\_\_
- Provost \_\_\_\_\_
- SEC \_\_\_\_\_
- JUD ADVOC \_\_\_\_\_
- ADJ GEN \_\_\_\_\_

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Subject: Operational Readiness Test Report

CGP 390.1 (15 Nov 47)

2d Bomb

3 DEC 1947

Headquarters 1st AF, Fort Worth, Texas

To: Inspector General, Strategic Air Command, Offutt Air Force Base, Nebraska

From: Inspector General, Headquarters United States Air Force, Headquarters USAF, 1277 The Air Inspector

Operational Readiness Test Report of the 2d Bombardment Wing has been noted and the following comments are submitted:

a. Reference summary of CRT scores: Compilation of scores indicate that the 2d Bomb Wing accumulated a total of 769 points rather than 759 out of a possible 970. This raises the final CRT rating to 81.3% rather than 79.3% as indicated. The combat effectiveness of 60% is not understood by this headquarters. A study of the scores for all items rated would indicate a much higher rating.

b. Reference Item 1. Administration, and Item 2. Records: Action taken and policy established by Commanding Officer, 2d Bomb Wing considered satisfactory.

c. Reference Item 3. Medical: This Headquarters is aware of the acute shortage of field surgeons at Chatham Air Force Base. At a recent conference at Headquarters Strategic Air Command, the Air Surgeon of this Headquarters was assured that additional medical personnel would be assigned prior to the end of the year. The assignment of additional medical officers, plus the renovation of hospital buildings now in progress will bring the medical facilities of the 2d Bomb Wing up to standard.

d. Reference Item 4. Wage: Action taken by Commanding Officer, 2d Bomb Wing considered satisfactory.

e. Reference Item 5. Shortages: Shortages listed are prevalent throughout the Command. However, possible these shortages are alleviated by "on-the-job" training and technical school graduates. This Headquarters monitors shortages and sees the various units "leveled off" in accordance with existing manning requirements.

f. Reference Item 6. On-The-Job Training: Policy outlined by Commanding Officer, 2d Bomb Wing to standardize the On-The-Job Training program and examination, together with a survey of the program by the On-The-Job-Training coordinator, this Headquarters, is expected to bring it up to standard.

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OS 319.1 (19 Nov 49) 2d Ind  
Subject: Operational Business Test Report

7/48 1-1113 to include an additional Supply Officer, and one Personnel Equipment Officer for each medium bomb squadron. (SAC letter, 347 330 (1 Jul 49), Subject: "Officer Requirements", and 1st Indorsement this Headquarters, 313 330 (1 Jul 49), dated 2 August 1949.)

o. Reference Item 22. Special Supply and Equipment Problems: The supply situation on B-50 critical parts in the 2d Bomb Wing is a matter of grave concern to this Headquarters. As all commands are acquainted with this problem, it is recommended that upon assignment of new type aircraft to tactical organizations, adequate funding be provided for the support of both equipment and supplies for these aircraft. If the support funding program is initially curtailed, it may be well to curtail the production of such aircraft, and divert enough funds to maintain and supply parts for the number that are manufactured.

p. Reference Item 23. Aircraft Engines and Accessories: 23a and 23b noted. Action taken by Commanding Officer, 2d Bomb Wing considered satisfactory. Item 23c: It is requested that this Headquarters be furnished further information of the procurement and installation of Sperry engine analyzers or equivalent thereof for use on all B-50 aircraft.

q. Reference Item 24. Maintenance: Noted. It is believed that if the decision is made to move the 2d Bomb Wing to Hunter Field, this condition will be greatly alleviated.

r. Reference Item 25-1. Formation: Noted. This Headquarters realizes the deficiencies of this unit in formation flying; however, due to the emphasis being placed on radar work in this unit, and the low in-commission rate due to lack of spares, formation flying has been necessarily limited to air shows, etc.

s. Reference Item 25-2. Navigation: Increased emphasis on navigation training is being directed by this Headquarters. An Eighth Air Force regulation is being prepared which will restrict the use of the radio compass by navigators.

t. Reference Item 25-3. Emergency Procedures: Noted. Action being taken as outlined in 1st Indorsement considered satisfactory.

u. Reference Item 25-4. Aerial Gunnery: Noted. Action being taken as indicated in 1st Indorsement considered satisfactory.

v. Reference Item 25-5. Cruise Control Technique: A conference of staff flight engineers from all wings was held at this Headquarters 1 Dec 49, and corrective action on the items mentioned in

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OCS 319.1 (19 Nov 49) 28 Ind  
Subject: Operational Readiness Test Report

report were discussed. As a result of this conference a new Flight Engineers log was prepared and is being sent to all units for a 60 day service test period, after which it will become standard if it proves satisfactory. All Staff Flight Engineers were thoroughly briefed on the importance of maintaining accurate logs and directed to emphasize this to all Flight Engineers in their respective units.

FOR THE COMMANDING GENERAL:

1 Incl  
n/c

W. J. GIBSON  
Colonel, USAF  
Chief of Staff

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Basic CRT Report Format, 2d Bombardment Group (M), Chatham  
Air Force Base, dtd 19 November 1949

SAC 111 (19 Nov 49) 3d Ind 70643

HEADQUARTERS STRATEGIC AIR COMMAND, Offutt Air Force Base,  
Omaha, Nebraska, 23 DEC 49

TO: The Inspector General, USAF, Headquarters United  
States Air Force, ATTENTION: The Air Inspector,  
Washington 25, D. C.

The following comments and corrections are submitted  
on the CRT of the 2d Bombardment Group (M).

1. Reference inferior facilities. Plans are under  
consideration to move the 2d Bombardment Wing from Chatham  
Air Force Base to Hunter Field located 10 miles Southeast  
of Chatham.

PERSONNEL AND ADMINISTRATION

2. Reference paragraph 1a, 2d Indorsement. Scoring  
for the test was completely rechecked and revealed that the  
final score should have been 82.4%. Operations item should  
have been 375 for a total of 799 points out of 970 possible.  
The error occurred in the transposition of Item 13, Part 11  
to Item 28, Part 1. The item was transposed as 5 Maximum-5  
Score and should have been 15 Maximum-15 Score. The Com-  
manding Officer, 2d Bomb Wing, as well as all concerned have  
been notified of corrected scores.

1. Action taken with respect to Item 1, Administration,  
is considered satisfactory.

2. Action taken with respect to Item 2, Records, is  
considered satisfactory.

3. Action taken with respect to Item 3, Medical, as  
outlined in paragraph 1e, 2d Indorsement, is considered  
satisfactory.

4. Action taken with respect to Item 4, Plans, is  
considered satisfactory.

5. Action taken with respect to Item 5D, Assignments,  
discrepancies in, is considered satisfactory.

6. Action taken on Item 7a and 7b noted.

WFO 16 Dec  
Originator  
Maj. Wilkins  
Phone /rsc  
2288

CG  
DC  
CS

D PERS  
Hopkins

Chap  
D INT

D OPS Wheeler

Tac Ops Wilkins  
Eng noted  
Elec  
Ops Anal  
D MAT Tibbelta

Srb

Insl  
D PLANS Hobson  
Engstrom

Manp  
COMF

Mgt Anal  
Plan  
Fin  
Stat  
PRO

IND GEN

Prevent  
RUMC

JOB ADVCC

AIR GEN  
Miller

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SAC 133 (19 Nov 49) 3d Ind  
Subj: CRT Spt Format of 2d Bomb Gp

TRAINING

9. Item 8 thru 17. Indorsements 1 and 2 indicate that necessary action has been taken.

SUPPLY AND MAINTENANCE

10. Item 18 thru 21. Noted.

11. Reference Remarks and Conclusions on the first part of CRT Report and paragraph E of the CRT Report. Stock control teams from this headquarters and from WRAMA, in joint action, thoroughly review and re-set the stock levels at Chatham during the period 11 October 1949 thru 19 November 1949. In addition, Chatham's AOCF reports are being closely monitored by this headquarters to insure expeditious supply action by the depots.

12. a. Reference paragraph 23b. The figure of 30 TUs outstanding per aircraft was taken from TOC charts maintained in the TOC section at Chatham. A check of RC report submitted by the base to this headquarters indicates 15. While this, of course, is a considerably lower figure, it still indicates an unsatisfactory TOC condition.

b. Reference paragraph 23c. A letter is being sent to Chatham Air Force Base, thru Eighth Air Force, giving the latest information as to probable availability of engine analyzer.

13. Item 24 thru 26. Corrective measures on action items as indicated in the 1st and 2d Indorsements, are considered adequate.

OPERATIONS

14. Item 27. Noted.

15. Item 28. Reference 1a, 2d Indorsement and paragraph 1, 3rd Indorsement, arithmetical error has been explained and corrected.

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- Phone \_\_\_\_\_
- CC \_\_\_\_\_
- DC \_\_\_\_\_
- CS \_\_\_\_\_
- D PERS \_\_\_\_\_
- Chap \_\_\_\_\_
- D INT \_\_\_\_\_
- D OPS \_\_\_\_\_
- Tac Ops \_\_\_\_\_
- Trng \_\_\_\_\_
- Flw \_\_\_\_\_
- Ops Anal \_\_\_\_\_
- D MAT \_\_\_\_\_
- Inst \_\_\_\_\_
- D PLANN \_\_\_\_\_
- Manp \_\_\_\_\_
- COMOP \_\_\_\_\_
- Mgt Anal \_\_\_\_\_
- Fin \_\_\_\_\_
- Fin \_\_\_\_\_
- Stat \_\_\_\_\_
- PIO \_\_\_\_\_
- INSUR GEN \_\_\_\_\_
- Provost \_\_\_\_\_
- SECUR \_\_\_\_\_
- TID ADVOC \_\_\_\_\_
- ADJ GEN \_\_\_\_\_

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SAC 333 (19 Nov 49) 3d Ind  
Subj: 281 Spt Forest of 2d Bomb Grp

PART II

TACTICAL TEST

16. Item 28-1 & 2. Action taken with respect to these items is considered satisfactory.

17. Item 28-3. Increased emphasis on formation flying will result from a new flying training program to be effective 1 January 1950.

18. Item 28-4. Increased emphasis on navigation flying will result from a new flying training program to be effective 1 January 1950.

19. Item 28-5, thru 28-19. Indorsements 1 and 2 indicate necessary action has been taken.

FOR THE COMMANDING GENERAL:

1 Incl  
n/c

THOMAS S. PUGH  
Major General, USAr  
deputy commander

- Originator \_\_\_\_\_
- Phone \_\_\_\_\_
- CG \_\_\_\_\_
- DC \_\_\_\_\_
- CS \_\_\_\_\_
- D'PERS \_\_\_\_\_
- Chap \_\_\_\_\_
- D'INT \_\_\_\_\_
- D'OPS \_\_\_\_\_
- Tac Ops \_\_\_\_\_
- Trng \_\_\_\_\_
- Ele \_\_\_\_\_
- Ops Anal \_\_\_\_\_
- D'MAT \_\_\_\_\_
- Intll \_\_\_\_\_
- D'PLANS \_\_\_\_\_
- Map \_\_\_\_\_
- COMM \_\_\_\_\_
- Mgt Anal \_\_\_\_\_
- Fin \_\_\_\_\_
- Pln \_\_\_\_\_
- Stat \_\_\_\_\_
- PIO \_\_\_\_\_
- INSPECTION \_\_\_\_\_
- Provost \_\_\_\_\_
- SEC \_\_\_\_\_
- JTG ADVOC \_\_\_\_\_
- ADJ GEN \_\_\_\_\_

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SECRET

25 July 1949

TO: 98th Bomb Group (B), Bolling AFB, Wash., Washington

FROM: Commanding General  
Strategic Air Command  
Offutt Air Force Base  
Omaha, Nebraska

1. Reference is made to GBT Report of 98th Bomb Group (B) dated 7 March 1949. It is noted with considerable concern that 20% of assigned aircraft were grounded for overtime on aircraft accessories.

2. Information is desired as to the cause; i.e., replacement not available, trained personnel not available, etc., together with such information as is available as to foresight of the unit in satisfying their requirements based on flying time on aircraft and its relation to replacements to be made in accordance with Technical Order OI-20-1-49.

3. If the ground is to be continued, it is that that requests in paragraph 2 above, to assist this matter, may require further disapproval of this matter, your cooperation is desired.

WALTER J. WOOD, Jr.  
Colonel, USAF  
Chief, Maintenance Division, D/MS  
Office, Deputy Chief of Staff, Materiel

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SAC 333 (25 Jul 49) 1st Ind DMS/2

HEADQUARTERS STRATEGIC AIR COMMAND, Offutt Air Force Base,  
Omaha, Nebraska, 12 AUG 49

TO: Director of Maintenance, Supply, and Services, Head-  
quarters USAF, ATTENTION: Chief, Maintenance Divi-  
sion, Washington 25, D. C.

Originator

Phone

1. The grounding of aircraft for replacement of Acces-  
sories which were overdue for change was SAC-wide and not  
restricted to the 98th Bomb Group. During the latter part  
of 1948 and the early part of 1949 an increasing number of  
aircraft accidents were traced to failure of aircraft and  
engine accessories due to the fact that the accessories were  
not replaced at the scheduled replacement periods prescribed  
by Technical Orders. As corrective action, on 5 February  
1949 this headquarters instructed SAC organizations to ground  
their aircraft until all aircraft and engine accessories  
that were overdue for replacement were replaced. The result  
of this action was most apparent during the Operational Readi-  
ness Test of the 98th and 301st Bomb Groups, since these  
Operational Readiness Tests were conducted soon after the  
grounding order was released.

2. Failure to replace accessories when required was due  
to supply difficulties, failure to anticipate parts require-  
ments, and to lack of knowledge regarding which accessories  
required replacement since the AF Form 41B did not provide  
sufficient space for recording accessory data. This resulted  
in failure to replace the accessory even when the part was on  
hand in base supply. As corrective action, an accessory data  
form which permitted sufficient space for recording all nec-  
essary information was provided to SAC organizations. Pro-  
visions of a column for entry of when to order the accessory  
and when to replace the accessory will provide the vehicle  
for anticipation of parts requirements. Copies of aircraft  
and engine accessory time data forms are attached as Inclosure  
1 and 2.

3. The over-all result of the grounding order has been  
an ultimate improvement in aircraft maintenance. However,  
even with provision of forms for recording of aircraft acces-  
sory data, a tendency still exists to apply a liberal inter-  
pretation to the contents of T.O. OO-20A. The tendency to  
permit aircraft to fly when accessories are overdue for re-  
placement must be stopped immediately in the interest of fly-  
ing safety. Therefore, the following interpretation of T.O.  
OO-20A is being placed into effect immediately in this  
command:

CG  
DC  
CS

D/PERS

Surg  
Jud Advoc  
D/INT

D/OPS Wheelers

Ops Sullivan  
Tring Wilson  
Elec  
Ops Anal

D/MAT Tibbitts  
noted

McKoy Kelly  
Linko Gould  
Installations  
Kuras

D/PLANS

PIO

NSP GEN

Rivings  
Provost

COMP

Manp  
Fisc  
Stat

ADJ GEN

Miller

Stingier

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SAC 113 (25 Jul 49) D442 1st Ind  
Subj: 98th Bomb Group (H), Spokane AFB, Bng, Washington

a. When an accessory is not replaced at the scheduled time period, the aircraft will be grounded until replacement is effected, provided that failure of subject accessory would create a safety of flight hazard. Examples of accessories in this category are turbo-supercharger components, electrical motors, fuel system pumps, master controls, propeller governors, propeller synchronizers, and feathering pumps.

b. Whenever an accessory, the failure of which would not affect safety of flight, is overdue for periodic replacement, the red diagonal symbol will be used.

c. A copy of our letter is attached as Inclosure 3.

d. Implementation of the above procedure will ultimately result in more aircraft in commission and fewer aircraft accidents within this command.

5. The accessory data forms referred to in paragraph 2 above and attached as Inclosures 1 and 2 have been referred to the Air Materiel Command for consideration for use as a standard AF Form. As a result, the new AF Forms 11, B, C, and D which are to replace present Forms 1, 1A, and 41B contain provision for entry of accessory data information as recommended by this headquarters.

FOR THE COMMANDING GENERAL:

3 Incls

1. Cpy of Engine Time Data Form
2. Cpy of Accessory Time Data Form
3. Cpy of Ltr, Hq SAC, D442 Subj, "Use of the Red Diagonal, Red Dash, and Red Cross Symbols"

K. E. THETTS  
Colonel, USAF  
Director of Materiel

Originator

Phone

CG

DC

CS

D/PERS

Surg

Jud Advoc

D/INT

D/OPS

Ops

Trng

Elec

Ops Anal

D/MAT

Installations

D/PLANS

PIO

INSP GEN

Provost

COMP

Manp

Fisc

Stat

ADJ GEN

~~SECRET~~

~~SECRET~~

SAC 335 (9 Sep 49)

SUBJECT: Operational Readiness Tests

DOLA2

9 SEP 49

(SECRET)  
AUTH CG, SAC L. B.  
1 Sept 1949.

To: Director of Plans & Operations  
Headquarters USAF  
Washington 25, D. C.

Originator  
Phone

1. The final drafts of AFI 123 and instructions pertaining to OBT received from USAF contain items at variance with recommendations submitted by this headquarters, and with agreements reached by representatives of Headquarters USAF and Strategic Air Command at a recent conference. It is believed that modification of certain of these recommendations detract from the value of the OBT. In view of experience gained by the OBT team in conducting the first OBT using the new forms and factors, it is felt that certain of the items should be changed to conform with the original recommendations of this headquarters, and that others should be notified if the OBT is to present a true appraisal of the operational readiness of inspected units.

2. Although it was a goal at the HARP OBT Conference to devise a standard OBT reporting form for all Air Force tactical units as the ultimate solution to standardization, it is not believed such a form can be effectively applied to such widely diversified unit types as bombers and fighters. The following recommendations for changes are considered essential to accurately report the operational readiness of SAC units in keeping with the high priority mobility aspect of their mission.

1. The following changes are recommended for Strategic Air Command OBT's:

a. AFI 123, paragraph 7b. Conduct of Test Uniformity  
Delete the word "instruct" from the phrase "when necessary will instruct and instruct the OBT team." Aid of representatives of the Inspector General's office will be welcomed, however, it is not felt desirable that they be given authority to instruct the team during an OBT. Uniformity in conducting OBT's is achieved by using basically the same team for all OBT's of units in this command, whereas instruction by representatives

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- DC Power
- CS HW
- PERS
- Surg
- Tod Advoc
- D/INT
- D/OPS ~~ablers~~
- alison
- Ops
- Trag Heightel
- Elec
- Ops Anal
- D/MAT
- Cambell
- Huelon
- Meyer
- Installations
- Fowler
- D/PLANS
- PIO
- INSP GEN
- Gillaspia
- Provoost
- WOMP
- Manp
- Finc
- Stat
- ADJ GEN
- Hiller

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EO4A2

Subj: Operational Readiness Tests

of higher headquarters, unless given by the same personnel at each ORT, would result in anything but uniformity. Furthermore, since this command has been given responsibility for conducting the ORT's, it desires to retain full authority in conduct of the test.

FORMAT I.

SUPPLY

Item 19. Mobility Equipment. Raise this factor from 25 to 45 points with the points being deducted from Item 18 - Organizational Supplies and Equipment. This would lower Item 18 from 60 to 40 points, and bring the two items into more equitable balance. Mobility Equipment is one of the most important items affecting the unit's Operational Readiness, particularly in view of the operating conditions visualized in the War Plan, whereas major shortages of certain items in organizational supplies and equipment could occur without materially affecting the Operational Readiness or Combat Effectiveness of a unit.

MAINTENANCE

Item 24c. Percent assigned aircraft completing ORT missions. Raise this item from 25 to 35 points with changes as follows: Item 21a Inspection Procedure 25, change to 15; 23b Tech Order Compliance 15; change to 5; 23d Aircraft in Commission, average daily percentage in prior 60 days-45, change to 15; 24e Guns 5 and 24f Burrets and Gun Mounts 10 combined into one item and given credit of 5 points. Percent assigned aircraft completing ORT missions is one of the most logical factors in evaluating maintenance, yet in the draft it has been reduced to the same standing as Inspection Procedure, which, while of recognized importance, does not reflect as true and comprehensive a picture.

OPERATIONS

Item 27. Operational Readiness Tests. Since standard scoring factors are used, it is believed that scores included in the ORT report will provide sufficient information without going into detailed results. These results might well be misinterpreted without first hand knowledge of factors and conditions involved in the missions.

Originator

Phone

CG  
DC  
CS

D/PERS

Surg  
Jud Advoc

D/INT

D/OPS

Ops  
Trng  
Elec  
Ops Anal

D/MAT

Installations

D/PLANS

PIO

INSP GEN

Provost  
COMP

Manp  
Fisc  
Stat

ADJ GEN

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FORM 1  
Subj: Operational Readiness Tests

FORMAT II

Item 28.2. Bombing. a. Instructions are lacking as to the method of scoring if less than 50% of the bombs are within the prescribed distances and, further, it is felt that the standard set for visual bombing, 50% within 1,000 ft, is too low. It is recommended that full credit of 30 points be given for a five hundred foot CEP, computed by W1, or in case of only Lead and Deputy Lead Aircraft dropping, for 375 ft., USA, EC. In either case, it is recommended that five points be deducted for each hundred feet or fraction thereof over the desired standard.

b. For Radar Bombing, it is recommended that one point be deducted from the total of 60 for each hundred feet or fraction thereof the CEP is over the standard of 3,000 ft. for well defined targets, or 5,000 ft. for poorly defined targets.

4. Other items and factors appear, with which this headquarters does not completely agree, however the ones mentioned above are major and retention thereof could well result in a distorted picture. It is strongly recommended that the above changes be adopted.

FOR THE COMMANDING GENERAL:

J. B. MONTAGERY  
Brigadier General, USAF  
Director of Operations

Originator	_____
Phone	_____
CG	_____
EC	_____
CS	_____
D/PERS	_____
Surg	_____
Jud Advoc	_____
D/INT	_____
D/OPS	_____
Ops	_____
Trng	_____
Elec	_____
Ops Anal	_____
D/MAT	_____
Installations	_____
D/PLANS	_____
PIO	_____
INSP GEN	_____
Provost	_____
COMP	_____
Manp	_____
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ADJ GEN	_____

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Doc 152 (7 Oct 42)

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SUBJECT: Reconnaissance Equipment Requirements

TO: Director of Requirements  
Headquarters  
Washington 25, D. C.

Originator

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1. The equipment requirements for future reconnaissance aircraft have been set forth by this document and are herewith submitted in detail. Recommendations are made for the required installation on types of aircraft in accordance with functional requirements as prescribed by a photo reconnaissance requirements response held at this headquarters (1 July 1942) (copy of airtel attached as Inclosure 1).

2. Definitions and objectives of the various phases of strategic reconnaissance are included in Appendix A to Inclosure 1. "Multithroats", "multinets", or "strip-throat" reconnaissance aircraft are those capable of penetrating an area from the coast and beyond as in A-1 and B, target verification, A-2, B, C, D, E, F, G, H, I, J, K, L, M, N, O, P, Q, R, S, T, U, V, W, X, Y, Z, and other types required. The term "multithroats" is used to designate the type aircraft in this case, and does not refer to the aircraft for this purpose. The designation "special use aircraft" refers to individual aircraft which may be modified and fitted with equipment other than that recommended for other multithroats or C-1 aircraft.

3. The basic mission on which these requirements are based are which should be considered to provide the installation of such need in future reconnaissance aircraft types as:

a. There is a requirement for an aircraft to provide C-1 reconnaissance (see air intelligence, air intelligence, and C-1 type). The primary mission of this aircraft is to obtain radar coverage information, and the primary mission is to provide such facilities as C-1 and target verification, A-1 and B. The capability of providing such, however, is not to be considered. The aircraft must be modified.

b. The reconnaissance version of any aircraft must have at least the same maximum possible range as the bomber.

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3. Reconnaissance Equipment Requirements

a. All aircraft will be capable of obtaining the best quality radar scope photography.

b. All-purpose aircraft as distinguished from the F-1 aircraft (paragraph 2b, appendix A, Inclosure 1) will not be required to perform their missions at medium and low altitudes.

c. Aircraft reconnaissance equipment requirements require only the minimum equipment needed to perform the functions outlined in Inclosure 1.

d. All camera equipment requirements are to be interpreted as requiring mounts in the aircraft and availability of the type camera recommended. Only those cameras for either day or night (or both) are to be installed as needed for a particular flight.

e. Photographic Equipment in Aircraft. The following cameras are recommended for installation in the B-29, B-50, B-52, B-47 and B-52 type aircraft. These recommendations have been determined as the minimum necessary for obtaining required photographic reconnaissance. If similar equipment can be made available without compromising aircraft performance or delaying completion of operational aircraft they should be substituted.

f. Radar Scope Camera Requirements. The capability of obtaining radar scope photography should be realized by all strategic reconnaissance aircraft, independent of their primary or secondary missions. It is recommended that standard narrow beam radars be employed which are similar to those planned for use by bomber aircraft; for instance, APN-24's in B-29, B-50, B-47 and B-52 type aircraft. 1-1 or 1-2 radar systems are not recommended for reconnaissance aircraft. The 1-1's type radar scope camera with 100 foot magazine is satisfactory for all strategic reconnaissance purposes. Although radar scope photography in the past has frequently been poor, it is believed that better results can be obtained by improving the technical proficiency of personnel.

g. Aerial Camera Requirements. Following is a tabulation of aerial photographic equipment required to obtain the minimum information needed for intelligence purposes. A detailed discussion of each type camera and its intended use is contained in Inclosure 2.

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Air Force Requirements Evaluation Requirements

Aircraft	B-47	B-52	B-70	B-54D
Equipment				
-1, 10", tilt-vert				
-2, 10", tilt-camera				
-3, 10", camera				
-4, 10", multiple				
-5, 10", tilt-camera				
-6, 10", tilt-camera				
-7, 10", tilt-vert				
Light Camera, 10", tilt-vert				
-8, 10", 10", 10", tilt-vert	a	a	b	b
-9, 10", lova				
-10, radar				
-11, 10", special	A	A		
-12, Cartographic	A	A		
-13, 10", vertical	A	A		

- a - Aircraft is to be so modified that mount and camera can be installed within 24 hours.
- A - entire installation to be made as required in special purpose aircraft.
- b - longest focal length lens possible.
- B - longest focal length lens possible with provisions for using shorter focal length lenses.
- X - Camera to be installed as needed for any given flight. Mounts, windows, etc., must be permanently installed.
- Y - specify installation impediments at this time; will be mentioned on future evaluations.

The above chart has been based upon the assumption that only such cameras as are to be used are carried in a particular mission; e.g., a low altitude night camera could not be carried with high altitude missions. For this reason, versatility of mounts is imperative, particularly in the case of the B-47 and B-52.

5. ECR Requirements

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14  
Subj: Reconnaissance Equipment Requirements

4. Ferret Aircraft. In order to fulfill the general ferret requirements prescribed in Appendix C, Inclosure 1, this headquarters established the following specific airborne equipment requirements.

- (1) The H-39 electronics reconnaissance ferret aircraft should provide seven intercept positions instead of the six presently being used in the H-29 ferret aircraft. Band coverages as currently allocated in the H-29 aircraft have proven undesirable; the 3-80 mc band is too active for one operator to cover efficiently. Also, the 4400-1200 mc band should be split into bands of 4400-7000 mc and 7000-12000 mc. It is recommended that the band coverage for each intercept position be as follows:

- (a) 3 - 80 mc  
(b) 80 - 300 mc  
(c) 300 - 4400 mc  
(d) 4400 - 7000 mc  
(e) 7000 - 12000 mc  
(f) 4400 - 7000 mc  
(g) 7000 - 12000 mc

The equipment requirements are for a detection or search receiver with antenna, an analyzer, direction-finding equipment, and recording equipment, operable throughout 360° in the lower hemisphere beneath the aircraft for each of the seven positions listed above. This headquarters has previously agreed to accept existing types of SET equipment (AEC conference on H-29 ferret equipment, 7 October 1947), or those scheduled for delivery within one year from date of the conference. At any time, however, available aircraft should be equipped with the best obtainable equipment for the requirements.

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With reconnaissance equipment equipments

B. Multipurpose Reconnaissance Aircraft.

(1) The EW equipment for B-36 aircraft should remain as stated in the B-36 work-up (letter to Chief of Staff, SAC, "Report of Work-up Board on B-36 and B-52 aircraft," dated 14 March 1967).

(2) Where multipurpose (including B-52) type aircraft should be provided with two electronic intercept positions. These positions should be so engineered that one of them will accept equipment for any of the first three bands listed in paragraph 5a(1) above, and the other position will accept any one of the equipments for the last four bands. The antennas on the B-52 for position one are interchangeable, as must the antennas for the bands covered in position two. There must also be provided a facility for changing the second position with the antenna cable and its terminal.

(3) The basic equipments required for the two positions are as follows:

(a) Position one.

- 1 each - AN/APN-10 receiver
- 1 each - AN/APN-5 receiver
- 1 each - AN/APA-11 or Superior Pulse Analyzer
- 1 each - AN/APA-36 or Superior Panoramic Adapter
- 1 each - AN/ARN-1 or Superior Recorder
- 1 each - AN/APA-9 or Superior D/F System
- 3 each - AN/ARN-8 Panoramic Receivers

(b) Position two.

- 2 each - AN/APN-9 Receiver
- 1 each - AN/APA-11 or Superior Pulse Analyzer
- 1 each - AN/ARN-1 or Superior Recorder
- 1 each - AN/APA-9 or Superior D/F System

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Sub B Reconnaissance Equipment Requirements

(c) The AN/APA-69 W/T antennas covering the 10 - 1000 mc band (position one) must be interchangeable, as should the antennas covering the 100 to 10000 mc band (position two). This headquarters is of the opinion that the AN/APA-69 equipment is far from satisfactory and is planning to submit requirements for a new system.

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(d) A suitable method of blanking the search receivers when the airborne radar set triggers must be incorporated.

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(e) An instantaneous method of stopping the frequency scan of both AN/APA-69 in position one must be incorporated. The system should operate in such a manner that both sets may be stopped, rotated in either direction and then on set released to continue search-

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ing while the other is transferred to W/T antennas and used to take W/T readings.

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3. Weather Requirements. In order to fulfill the general weather reconnaissance requirements over and near enemy territory as outlined in Appendix B, of Enclosure 1, the following equipment is recommended (in order of priority) for installation in C-47 and C-54 type multicrew reconnaissance aircraft.

Installations

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a. Equipment to determine winds at flight level. Standard radar (paragraph 1b) and navigational equipment is adequate for this purpose.

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b. Air recorder for use by a trained weather observer. His position in the aircraft must be such as to facilitate visual observation of weather. It should be noted that the personnel requirement for this purpose cannot be fulfilled by W-2's W-3's, since they have only had ground weather training. Experience in Air Weather Service has proven that the accuracy and value of weather data gathered by aircraft is greatly enhanced if the observer is a qualified officer weather forecaster (3219). It should be possible to use qualified enlisted forecasters (797a) providing those with several years weather experience are chosen.

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3  
Subj: Reconnaissance Equipment Requirements

c. To determine temperature and relative humidity at flight altitude the AN/AP-37 equipment is recommended.

d. Equipment to determine absolute altitude to within  $\pm 50$  feet. If Air Proving Ground Command tests of the AN/AP-37 radar system reveal that this accuracy is attainable, the standard radar will be sufficient for this purpose.

e. Drop and monitor/drop/side equipments are required for automatic transmission of temperature, pressure and humidity data from flight altitude to the ground. No information is available as to whether the present equipment (AN/AP-37) is effective when dropped from high speed aircraft at altitudes of 35,000 feet or greater. Should operational tests prove this equipment to have inadequate transmission range this command recommends the development of longer range equipment.

f. There is a requirement for installation of equipment to determine wind velocity above and below flight altitude, and also for equipment to determine height of base and top of clouds (reference paragraph 2f, c. Appendix B, Inclosure 1). Although development of such equipments has not yet been successful, these two items will be of great value for obtaining weather reconnaissance data and are recommended for development.

7. Total weights and cubages of the above reconnaissance equipment should not compromise aircraft performance as compared with that of the baseline version for each type aircraft.

FOR THE COMMANDING GENERAL

THOMAS S. PUGH  
Major General, USAF  
Deputy Commander

2 Incls

1. Photo Sys Syms Conference  
dtd 11 Jul 49
2. Photographic Equipment  
Syms

IDENTICAL COPY SENT TO:  
CG, 311th AB

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330

10 November 1947

SUBJECT: Development of Strategic Reconnaissance Drone

TO: Commander General  
Strategic Air Command  
Offutt Air Force Base  
Omaha, Nebraska

1. Reference is made to letter from this Headquarters dated 29 March 1947, subject "Development of Strategic Reconnaissance Drone" and 1st Interim Report thereto from your headquarters dated 29 July 1947.

2. Request information copy of results of project referred to in par 2 of your interim report be furnished this office.

ATTN: THE ADJUTANT GENERAL

F. L. CHASE  
Brigadier General, USAF  
Deputy Commander

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FORM 4152  
13 DEC 49

WFO 452 (14 Nov 49)

1st Ind

HEADQUARTERS STRATEGIC AIR COMMAND, OFFUTT Air Force Base,  
Omaha, Nebraska, 19 DEC 49

TO: Commanding General, Second Air Force, Hartsdale Air  
Force Base, Louisiana

1. Report requested paragraph 2, basic, is a comparative  
study of several advanced strategic reconnaissance systems.  
This report is being revised to include study of RE-66 wing  
tip linked to RE-30 aircraft, also requested by your headquarters.

2. Referenced report will be forwarded under separate  
cover on or before 23 December 1949.

BY COMMAND OF ASSISTANT CHIEF OF STAFF:

A. S. KISSNER  
Brigadier General, USAF  
Chief of Staff

Originator  
Mr. Hower  
Phone 4152/415  
13 Dec 49

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102

30 OCT 1959

CONFIDENTIAL: Sherman Modified C-50 Aircraft

To: Commanding General  
Strategic Air Command  
Offices: Air Force Base  
HAWAII, HONOLULU

1. The reconnaissance aircraft device test program plans the installation of airborne Sherman in the aircraft assigned to the Photo Mapping Squadron. Informal inquiry indicated that fifteen (15) C-50 aircraft were allocated for Sherman modification. However, inquiry in the Air Materiel Command reveals that there is no project for this modification set by Headquarters Air Force, nor is any planning being undertaken by the Air Materiel Command.

2. It is recommended that fifteen (15) C-50 aircraft be further modified for airborne Sherman operations in connection with precision photographic photography and weather surveys. It is recommended that this modification be done on standard ground (C-50) aircraft and that the structural strength capability be retained insofar as practicable. In the event that space provisions force the removal of one or the turrets, it is realized that some fire power be left on the aircraft.

3. It is felt that the Air Materiel Command has the information which will permit a more timely Sherman installation than was made in the past. It is recommended that a project for the modification of 15 C-50's be formally established and that representatives from this Command meet with representatives of the Air Materiel Command to determine the most realistic installation.

(Signature)  
Major General

~~CONFIDENTIAL~~

SA to SAC, with the division, "Operation of the Strategic Reconnaissance Airplane", dated 27 Oct 47.

1st Lt [unclear] 1st Lt [unclear]

Headquarters, Strategic Reconnaissance Wing, Offutt Air Force Base, Omaha, Nebraska, 1 Oct 47

1st Lieutenant General, Offutt Air Force Base, Omaha Air Force Base, NE.

Attention is invited to letter from this Headquarters subject: "B-47D Type Strategic Reconnaissance Airplane", dated 24 October 1947. This letter outlines the recently USAF approved organizational and equipment structure of the 1st Strategic Reconnaissance Group. This organizational plan for one B-47D group makes provision for one photo-reconnaissance squadron with twelve B-47Ds and four C-47s.

To this date necessary aircraft modification programs and deliveries have not been received. Commanders of this Headquarters are visiting Headquarters USAF in the very near future on this matter. Your Headquarters will be kept informed.

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452

17 May 1949

001324 - Assignment of aircraft

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Change to

To: Commanding General  
Strategic Air Command  
Official Air Force Base  
Wallops, Virginia

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By Authority  
of, USAF

~~1. 17. 49~~ ~~J. H. ...~~  
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1. It is recommended that B-29 aircraft be assigned to this Command to replace the obsolete B-24 aircraft. It is recommended that 17 B-29 aircraft be assigned as follows:

9th Strategic Reconnaissance Wing  
9th Squadron - 12 B-29

55th Strategic Reconnaissance Wing - 5 B-29

2. It is recommended that the 15 B-27 aircraft assigned to the 55th Strategic Reconnaissance Wing at Toron be recalled to assist the Air Materiel Command Shoran Modification Project SAC 95B-11. This project calls for the modification of 15 B-27 Shoran aircraft. It is understood that the Air Materiel Command will require several months to complete this project and it is recommended that aircraft be assigned to Toron with authority to ferry to the appropriate field upon call.

3. The 55th Strategic Reconnaissance Wing (Mapping) is committed to the development of photography for cartographic use by the United States Army. Immediate action on Project SAC 95B-11 will increase the Air Force capability in this respect.

4. The assignment of the B-29 aircraft recommended above will increase the combat potential of the 91st Air Division and expedite transition into modern, combat reconnaissance aircraft.

5. The above aircraft are to equip and maintain and assigned units, and it is recommended that the aircraft be returned on and after 1 July 1949. Enclosure No. 1 shows the allocation of aircraft if the recommended action is taken.

1 Incl  
list of a/c

J. H. ...  
Major General, USAF  
Commanding

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14 Oct 1949/awp/1345  
Re 213/042 4/5 Jun 49

540 432 (17 May 49) 1st Ind WFL

HEADQUARTERS 55TH AIR GROUP, Offutt Air Force Base,  
Omaha, Nebraska, 13 OCT 49

To: Commanding General, 11th Air Division, Topeka Air  
Force Base, Topeka, Kansas

1. Twelve B-29 type aircraft will be assigned to the  
5th Strategic Reconnaissance Wing in accordance with your  
request.

2. Your request for 25 additional B-29 aircraft for  
the 55th Strategic Reconnaissance Wing has been reduced to  
12 in view of the availability of aircraft for this unit from  
the 12th Squadron when the latter unit is equipped with B-50A  
aircraft.

3. Members of this Headquarters in conference with re-  
presentatives of the United States Air Force on 11 May 1949  
established the following in regard to the assignment of strat-  
egic reconnaissance units:

a. Actions will be in accordance with the  
attached chart.

b. The B-29's presently assigned to units of the  
5th Reconnaissance Group will be retained and winterization  
of aircraft of the 7th Squadron will be completed.

c. Special aircraft displaced by the assignment  
of B-29's to the 12th Squadron will be delivered to the Air  
Material Command for Bheran modification and such B-29's as  
are necessary prior to delivery to the 55th Group.

d. The current project (SAC 95811) which was es-  
tablished to provide 25 additional B-29 Dualist modified  
aircraft will be cancelled; a new project will be established  
to provide a two-squadron complement of Bheran modified B-29's  
for the 55th Group.

e. If 11th Headquarters decides that a special-  
ized squadron is required for ferret operations and troop  
space for an additional squadron is not available, the function  
will be absorbed in the 55th Group. In this event, the afore-  
mentioned project will be reduced to provide unit equipment  
for only one squadron. The specialized ferret aircraft made

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017 452 (17 Mar 69) 1st Ind (Cont'd)

necessary for the 59th Group by such a decision will be provided by modifying the 15 B-50 types that are excess to the unit equipment and attrition requirements of the 1st Group.

4. You will be notified regarding availability of Shoran modified B-50's when that information is available to this Headquarters in accordance with our request.

7. OFFICERS OF INTEREST: (List)

A. W. FISHER  
Brigadier General, USAF  
Chief of Staff

1 Incl:  
Chart, "AC Aircraft Swapping Program"  
(2 copies)

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The first part of the report deals with the general situation of the country and the progress of the work during the year. It is followed by a detailed account of the various projects and the results achieved. The report concludes with a summary of the work done and the plans for the future.

The second part of the report deals with the financial aspects of the work. It gives a detailed account of the income and expenditure for the year and shows how the work has been financed. It also discusses the various sources of income and the methods of expenditure.

The third part of the report deals with the personnel of the organization. It gives a detailed account of the staff and their work during the year. It also discusses the various methods of recruitment and the methods of training and development.

The fourth part of the report deals with the various projects and the results achieved. It gives a detailed account of the work done on each project and the results achieved.

The fifth part of the report deals with the plans for the future. It discusses the various projects and the methods of financing and personnel.

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1. The 11th Air Division has recently completed its operations concerning the training, evaluation and operations of the 11th Strategic Reconnaissance Squadron (Electronic), included in these recommendations are:

a. Transfer of the responsibility for the air phase of the training of Radar Officers (RO) to the Air Training Command, leaving the 11th Squadron free to conduct the operational missions necessary to keep intelligence on foreign electronic activities current, and

b. General elimination of special reconnaissance units such as the 11th Squadron, by making each reconnaissance aircraft a multi-purpose aircraft capable of conducting all types of reconnaissance operations, i.e., photographic, electronic and weather. With respect to this, the 11th Squadron is scheduled to be re-equipped during the latter part of 1959 with B-50 aircraft which have only one complete electronic reconnaissance position, and therefore have only partial spectrum coverage capabilities.

2. In view of the above, it is recommended that a conference be called to discuss the electronic reconnaissance program including:

a. The desirability of transferring the air phase of the Radar Course, etc., training program to the Air Training Command;

b. The subject of electrical, technical, etc., operations.

c. This Headquarters will convene a series of conferences in order to develop a unified concept elsewhere on the subject.

Very truly yours,

Colonel, USAF  
Director of Intelligence

07 For HQ USAF, AFHQ-3, subj: Proposed Plan for Employment of 11th Strategic Reconnaissance Squadron (SRQ), dtd 1 Apr 59.

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AFHQ-D 5484

11 312

FROM: DE WASH DC  
TO: DE WASH DC  
DE WASH DC

TO: WASH DC  
FROM: WASH DC  
SUBJECT: [Illegible]

Paragraph not revised. This message may be handled as correspondence of same classification per paragraphs 111 and 10A (4) of 3D-5, 15 August 1947.

PAGE ONE OF ONE PAGES

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CAIRO 70108

5 JAN

FROM: CG CAT-2 (INFO) (P)  
TO: CG USAF (INFO) (P)  
INFO: CG SAC (OFFICE) (P)  
CG ANSAO (INFO)  
CG H1 (INFO)  
CG (INFO) (INFO) (INFO)

TO: SAC, CAT-2 (INFO) (P)  
FROM: USAF (INFO) (P)  
SUBJECT: [Illegible]

[Illegible body text follows, appearing as a series of faint lines of text.]

Paraphrase not required. This message may be handled as correspondence of same classification per paragraphs 511 and 60A (4), AR 380-5, 15 August 1967.