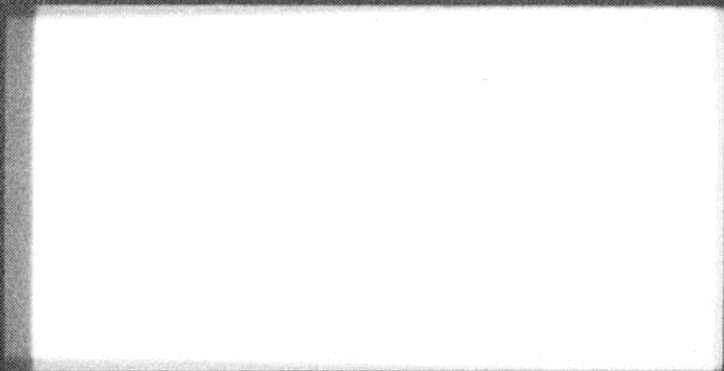


SECRET

HISTORY



Director:
Research Studies Institute
RETURN NO:
K-59 AB-3919-44
Dec. 1957



RM-58-4408
4-2089-147

SECRET

CR # 20

HISTORY
OF

3919TH AIR BASE SQUADRON (SAC)

1 - 31 December 1957
(Unclassified Title)

RCS: AU - D5

Prepared 31 January 1958

Copy 1 of 5 Copies

Prepared By:

Paul L. Searles
PAUL L SEARLES
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Historian

Reviewed By:

William M. Crampton
WILLIAM M CRAMPTON
Colonel, USAF
Commander

Reason for classification: To protect base capabilities.

RM-53- 4408

SECRET

376/58

11-9039-14H

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ORGANIZATION

The 3919th Air Base Squadron (SAC) was redesignated from the 3919th Air Base Group (SAC) on 15 October 1955, in accordance with SAC General Order 67, 30 September 1955. (U)

See footnote below.

Prior to this redesignation, and during the period 1950-1952, the 3919th Air Base Group functioned under the designation of the 7507th Air Base Group, a satellite, under the command of the 7503rd Air Support Wing, stationed at RAF Erize Norton, Oxfordshire, England. During this period, the base was under the control of Headquarters Third Air Force, United States Air Force (Europe). In October 1952, the 3919th Air Base Group was formed, utilizing personnel from the 7507th Air Base Group. Concurrently, RAF Fairford came under the control of Headquarters 7th Air Division (SAC), located at South Ruislip, England. (U) See footnote below.

The 3919th Air Base Group operated as a Strategic Air Command forward base from October 1952 until October 1955, at which time the 3919th Air Base Squadron was formed from personnel of the 3919th Air Base Group and the mission changed from one of wing support to that of a Post Strike Station. (U)

- (1) Order:
SAC General Order 67, 30 Sept 55, filed 3919th Air Base Group History, 1 - 15 October 1955.
- (2) Teletype:
TMA, Hq, 7th Air Division, file GDMO J447B, 16 Oct 52.

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Under the squadron concept, the 3919th Air Base Squadron was organized into flights similar in operation to the separate squadrons of a group, i.e., Operations Flight, Supply Flight, with a total of ten flights comprising the squadron. Although these flights were an integral part of the squadron, for administrative purposes each had its own officer in charge, with a Flight Sergeant performing duties similar to those of a First Sergeant. This system has proven effective in controlling personnel and jobs to be performed in accomplishing the assigned mission. (U)

The 3919th Air Base Squadron at present operates as a separate organization under the command of Headquarters 7th Air Division, receiving certain support from the 3920th Air Base Group, RAF Brize Norton. Main support is received in Supply Services, Finance, Medical and Legal matters. (C)

During the month of December 1957, there were no significant changes in the organization of the 3919th Air Base Squadron (U)

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MISSION

The primary mission of the 3919th Air Base Squadron is:

a. To receive and support SAC Tactical Units and Pre-Post strike staging through RAF Fairford and to render such support and assistance to transport aircraft as may be required without interference with the tactical aircraft support. (S) See footnote below.

b. To air transport personnel and/or equipment from United Kingdom bases to locations as directed by Headquarters 7th Air Division, in order to support current SAC emergency War Plans. (S) See footnote below.

The secondary mission of the 3919th Air Base Squadron is:

a. During certain emergency situations, to evacuate, orbit, and/or disperse tactical and support aircraft, fly-away kits, flight crews, maintenance personnel and other personnel and equipment essential to the war effort. (S) See footnote below.

- (3) Plan:
Fairford Task Force Operation Plan 44-58, filed in
Operations Plan Room, 3919th Air Base Squadron.
Published by Hq, 7th Air Division
- (4) Plan:
Fairford Task Force Operations Plan 40-58, filed in
Operations Plan Room, 3919th Air Base Squadron.
Published by Hq, 7th Air Division

SECRET

PERSONNEL

During December, no change occurred in the overall officer manning. Airmen manning increased by 16, to a total of 453 assigned Airmen as of 31 December 1957. Authorized strength remained essentially unchanged, except for a reduction of one officer and an increase of two airmen, resulting in a total authorization of 26 officers and 415 airmen. A total of 27 Officers were assigned as of 31 December, 1957. (U) See footnote below

Some improvement in MIRS was noted, primarily in the aircraft maintenance field. However, grade authorizations were affected by a UMD change which reduced 72 higher grade authorizations to that of Airman Second Class. It is anticipated that these grade realignments will be phased in by normal attrition processes. (U)

During the month, the Personnel Section made intensive preparation for receiving and processing of TDY personnel in connection with Operation "Reflex", scheduled for early in 1958. A personnel processing team was organized and a "production line" procedure devised to insure rapid, orderly processing of personnel. This procedure will result in personnel being off-loaded, briefed, processed,

- (5) Report:
Morning Report, RCB: AF-P1, 31 Dec 57, and Change to
December UMD, 7th AD Message DPLM 20068, 20 Dec 57.
Exhibit 1

SECRET

fed and billeted within one hour after arrival. Each individual will be presented a brochure covering local facilities and areas of interest. (C) See footnote below.

On 2 December 1957, 10 Officers and 75 Airmen of the 1st Aviation Depot Squadron, RAF Upper Heyford, arrived at this base for 90 days TDY, in connection with Operation "Reflex". The mission of this element will be to reactivate the base ADS area. (C) See footnote below.

In conjunction with the preparations for Operation "Reflex", several parties and individuals visited the base during the month. On 5 December 1957, a survey party from Military Air Transport Service arrived for a briefing on base facilities. On 10 December 1957, Brigadier General Charles B. Dougher, Commander, 38th Air Division, arrived for a "Pre-Reflex" orientation briefing. Prior to the General's arrival, a team consisting of 16 Officers, arrived from the 2nd Air Force, Barksdale Air Force Base, La., for a conference dealing with plans relative to Operation "Reflex".

(S) See footnote below.

On 8 December 1957, Major Joel L. Meyer arrived for assignment as Installations Officer, replacing Major Wright. Major Meyer was formerly assigned to the 4080th Strategic

- (6) Booklet:
Brochure, "Welcome to the Heart of the Cotswolds", published by 3919th Air Base Squadron, Dec 57. Exhibit 2
- (7) Order:
3919th Air Base Group Letter Order 800, 29 Nov 57,
Subj: Movement of 1st ADS. Exhibit 3
- (8) Message:
38th Air Division message DO 1243, 29 Nov 57, Subj:
Visit of Brig. General Dougher to RAF Fairford. Exhibit 4

SECRET

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Reconnaissance Wing, Laughlin Air Force Base, Texas. (U).

On 12 December 1947, a message was received from Headquarters, 7th Air Division, commending the 3919th Air Base Squadron on the excellent showing the unit made in the reenlistment program entitled "Tree of Peace". On 23 December 1957, an additional message was received which indicated that the 3919th still was among the leading units in the SAC reenlistment program. (U) See footnote below.

- (9) Messages:
7AD message, DPPC 19569, 11 Dec 57, and C20171,
23 Dec 57, subj: SAC's "Tree of Peace". Exhibit 5

SECRET

OPERATION AND TRAINING

Operation "Iron Bar", which was the subject of planning and final execution during the months of October and November, drew to a close, so far as RAF Fairford was concerned, on 1 December 1957. On this date the first RB-47 type aircraft of the 26th Strategic Reconnaissance Wing departed for its home station at Lockbourne, AFB, Ohio. During the following days, up to and including 8 December 1957, aircraft and support personnel continued to depart for the Zone of the Interior. Flights scheduled for the 4th and 5th of December has to be cancelled due to intense fog conditions. Except for the delay caused by fog, the departure operations progressed without trouble. The final aircraft departed from RAF Fairford on 8 December 1957. On 13 December 1957, a letter of appreciation was received from Headquarters 7th Air Division, including quotes from a letter of appreciation received that headquarters from the 26th Strategic Reconnaissance Wing, praising the support received at RAF Fairford.

(U) See footnote below.

The final mission report, the M-27, was submitted in December, following the final phase of Operation "Iron Bar". This report details the operation of the mission with recommendations on certain phases. (C) See footnote below.

- (10) Letter:
Ltr. Hq, 7AD, Subj: Letter of Appreciation, 13 Dec 57.
Exhibit 6
- (11) Report:
M-27 Final Mission Report for period 25 Nov 57 - 8
Dec 57, Subj: "Iron Bar". Exhibit 7

SECRET

The Base photo Lab was not concerned with Operation "Iron Bar" other than packing and delivery of the aerial film to the Reconnaissance Tech Squadron at RAF West Drayton. In December, modification of the enlarging and finishing room was completed, with an additional 240 square feet of space added. This additional space will cut the processing time previously required by approximately 25%. A new 50 KVA transformer has been installed replacing the 20 KVA transformer, which was inadequate for the authorized equipment. (U)

The Base Communications Section had a busy month. A total of 499 messages were transmitted and 1,442 received. AFSA-7 training was continued during the month, with a total of 10 airmen fully trained as of 31 December 1957. At month's end, the station had operated for 1,276 days, originating 16,852 messages without a security violation. (U)

During the month, the weekly staff meetings were held as in months past. The primary subject of discussion has been Operation "Reflex", and the operational procedures required. With all the planning for the future, the normal ground training has not suffered. During the month, all personnel not previously qualified in small arms were scheduled for training and normal periods of instruction were conducted at the Base Theater. (U) See footnote below.

(12) Minutes:
3919th Air Base Squadron Staff Meeting Minutes for
Dec 57. Exhibit 8

SECRET

The base-assigned C-47 type aircraft flew two special missions during the month of December. On 8 December 1957, a flight was made from RAF Brize Norton, England, to Wiesbaden, Germany, for the purpose of pilot proficiency. On 10 December 1957, a flight was made to Jidi Slimane, Morocco, for the purpose of surveying "Reflex" operations at that station. The flight was made by the Base Commander, Colonel Crampton, and Staff. (U) See footnote below.

The base-assigned aircraft flew a total of 55 hours Combat Readiness Training during the month and was not operationally ready for 10 hours, for an Operationally Ready average of 98%. (U) See footnote below.

With the close of the month, the plans and preparations for Operation "Reflex" were nearly completed with only minor jobs to be cleared away prior to the arrival of the first operational unit. (U)

- (13) Orders:
3919th Air Base Squadron Flight Order 133, Subj:
Flight to Wiesbaden, 5 Dec 57. 3919th Air Base Squadron
Letter Order 435, Subj: TDY to Jidi Slimane, 6 Dec 57.
Exhibit 9
- (14) Report:
Report of Aircraft Status and Purpose of Flight, 31
Dec 57. Exhibit 10

SECRET

MATERIEL AND SUPPLY

The Materiel and Supply Sections were very busy during the month of December 1957. In conjunction with the normal workload, both sections have been preparing for Operation "Reflex". In the Supply Section, considerable difficulty was encountered due to the non-availability of many urgently required Air Force service store type items at the Brize Norton Store. As a stop gap measure, more of these items were procured through the Petty Cash Section on local purchase authorization. This system of local purchase has helped greatly to fill in for badly needed supplies. It was found that a decided shortage in hand tools existed. However, by making a listing of those tools required and then comparing it to the assets available at RAF West Drayton, this station was able to obtain over 200 tools in various quantities to supplement the tool cribs in preparation for future operations. (U)

This month saw the beginning of the inventory to effect the transfer of Project Code 22 (Seaweed) assets to Base Supply, under the 7th Air Division Consolidated concept. The actual inventory was completed and upon rechecking, it was found to be accurate. The actual consolidation of the two sections is expected to be completed by 15 January 1958. During the month, the Base Supply submitted 160 requisitions, of which 123 were shipped from the Depot, 9 partially shipped,

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and 11 back ordered, giving an effective percentage of 87. (U) See footnote below.

The main tasks confronting the Materiel Section during the month was the urgent preparation for Operation "Reflex". All maintenance requirements for the operation were given first priority with concentrated effort being placed on the importance of carrying out this mission successfully. In order to carry out the various duties of mission support, a Maintenance Order was published. This order gives in detail each procedure in support of the aircraft arriving with the commencement of Operation "Reflex". (C) See footnote below.

In preparation for the added transportation commitments anticipated during Operation "Reflex", a total of 37 vehicles have been received to augment the normal vehicle supply. During the current report period, the base vehicles traveled a total of 43, 237 miles, carrying 16,942 passengers and transporting 4,064 tons of cargo. Fuel consumed: 6,880 gallons. Oil: 139 quarts. The total miles driven during 1957 were 496,508. (U)

The Flight Line Maintenance Section was especially busy during the month preparing facilities for the "Reflex" operation. TAC Site 1 was made ready and all available equipment, such as H-4 stands, oil, hydraulic fluid, chocks

- (15) Report:
Base Supply Report, for period 15 Dec 57 - 15 Jan 58.
Exhibit 11
- (16) Maintenance Order:
3919th AB Sq Maint Order, Reflex, 23 Dec 57. Exhibit 12

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and ground wires were prepositioned in the Butler Building for ready availability. A special building has been set up behind the Engineering Building to accommodate alert crews during the operation. Sixteen beds have been set up in the building and one room converted into a lounge and writing room, with the necessary furnishings. This building is so located that alert crews on duty are located within the confines of the air strip, and when alerted will be as near as possible to the ready aircraft. (U) See footnote below.

The Base Munitions Section was also busy during the month preparing for Operation "Reflex". All ammunition items have been ordered, received, inspected and stored, and all applicable records and documents have been processed. Directives have been prepared and briefings for Munitions personnel have been conducted on the handling of ammunition items.

One of the major tasks which faced the Munitions Section was the relocation and warehousing of the jato units. However, with considerable work the 93 separate units were relocated. The 20 MM building was moved and all related equipment is now in operation. (U)

At the month's end, all sections were conducting training and reviewing systems that will be required during the "Reflex" Operation. It was felt that all base sections were ready for the new operation which will test the base capabilities during the coming year. (U)

(17) Photos:
Pictures showing interior and exterior of quarters building 1222. Exhibit 13

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FACILITIES

During the month of December, 1957, construction and repair continued on buildings to be utilized during "Reflex" operations. Among these projects was the renovation of alert crew quarters near the flight line. These will eventually be used by the aircraft crews on 24 hour alert status. Work continued on the additional water alcohol units installation which began in November 1957. The major portions of runway blast pad repair has now been completed. There were many minor construction projects started during the month. These projects fall within the \$200.00 cost level, however, this does not minimize their importance as regards operation "Reflex". The projects include erection of additional electrical wiring, installing additional poles for telephones, installing compressors, repairing emergency bells, constructing parking lots for "Reflex" vehicles, installing flood lights for these parking lots and repairing stoves in sleeping quarters. (C)

As the month drew to a close, all scheduled projects were in the completion stage, with the base facilities in readiness for the new operation beginning with the new year. (C)

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MISCELLANEOUS

While the operational sections on the base were preparing their individual activities for operation "Reflex", the remainder of the assigned sections were also at work. The Hospital Flight cleaned and opened the Flight Line Dispensary and the Base Surgery. The Crash Ward was also put in readiness for any type emergency. (U)

The Food Services Flight was busy preparing for the added workload expected with the beginning of "Reflex". However, Christmas dinner was a great success, and the Food Service personnel received many congratulations on the excellence of the food served. Dining Hall Number 2 was opened and readied for the coming year's operation. During the month of December 1957, the Food Services Section served 9,939 rations. (U)

The Service Club has continued with the usual after duty hours entertainment, with dances each week, carol singing, the tour of Bertram Mills Circus, ping-pong tournaments, and a very successful Christmas dance at RAF Station, South Cerney. (U)

The enrollment in courses at the Educational Section have declined somewhat due to the additional duties and overtime spent by the Military personnel, in anticipation of Operation "Reflex". A more extensive OJT program, conducted by the Education Section, will begin with the New Year, as well as General Education subjects and development tests. Six ECI Courses (correspondence) were applied for during the

SECRET

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month. (U)

The Dependents Assistance Center was in the process of building up its files on local housing and during the month, housing was furnished personnel who were being assigned to RAF Fairford. The base Community Relations Officer coordinated closely in this endeavor.

The base Chapel was a scene of activity over the Christmas season with a notable increase in catechism and religious education classes. Christmas activities included a childrens' Christmas party on 18 December 1957, a Protestant Candle-light Service on Christmas Eve, a Catholic Midnight Mass on Christmas Eve, and two additional Catholic Masses on Christmas day. For the Protestant services, the base still must rely upon hired ministers from local Parishes. (U)

Pictures were taken of the Air Police showing how they work within the surrounding communities. The Air Police patrol the local towns and cities, correcting minor infractions of uniform and discipline violations and assisting Armed Forces personnel when necessary. The work in conjunction with the local British Police, accompanying them to the scene of vehicle accidents and reported disturbances in which military personnel are involved. (U) See footnote below;

(18) Photos:
Three pictures showing Air Police personnel on duty in local communities, December 1957. Exhibit 14

SECRET

1. IDENTIFICATION
 2. TYPE OF FLIGHT
 3. DATE
 4. TIME
 5. AIRCRAFT TYPE AND NUMBER

6. CARRIER
 7. TYPE OF MISSION
 8. OPERATOR
 9. WEATHER
 10. ALTITUDE
 11. SPEED
 12. DURATION
 13. FUEL CONSUMPTION
 14. PASSENGERS
 15. CREW
 16. COMMENTS

17. SUMMARY OF ACCIDENT AT OR NEAR THE POINT OF ORIGIN
 18. SUMMARY OF ACCIDENT AT OR NEAR THE POINT OF DESTINATION

19. LOCATION
 20. AIRCRAFT TYPE AND NUMBER
 21. OPERATOR
 22. DATE AND TIME
 23. ALTITUDE
 24. SPEED
 25. DURATION
 26. COMMENTS

UNIT: 71104 1947
 REGISTRATION: 487 10/10/47
 DATE: 21 Dec 47

NO.	NAME	GRADE	STATUS	1	2	3	4	5	6	7	8	9	10
25	100	1	200	4	16	20	1						
26	100	1	200	4	16	20	1						
27	100	1	200	4	16	20	1						
28	100	1	200	4	16	20	1						

NAME	WORKER NUMBER	GRADE	STATUS	AUTHORITY	FROM	TO
NOTICE - NO CHANGE						
EXCLUDED FROM ROSTER						
WILSON JOHN F	AP7022550	MSG			MSG FT	MSG FT
10 days rtd L-370 this 01 Dec 47						
WILSON FRANCIS B	AE1347050	A1C			MSG FT	MSG FT
10 days rtd L-370 this 01 Dec 47						
WILSON ALAN W	AE1347050	A1C			MSG FT	MSG FT
10 days rtd L-358 this 01 Dec 47						
WILSON JOHN	AE1347050	A1C			MSG FT	MSG FT
10 days rtd L-369 this 01 Dec 47						

UNIT: 71104 1947
 REGISTRATION: 487 10/10/47
 DATE: 21 Dec 47

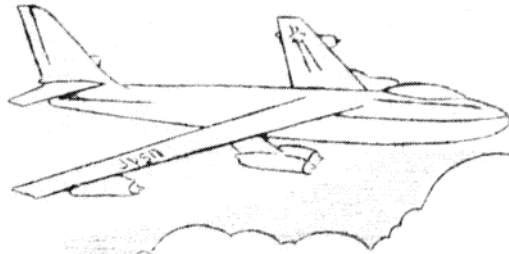
UNIT COMMANDER: [Signature]

UNIT: 71104 1947
 REGISTRATION: 487 10/10/47
 DATE: 21 Dec 47

UNIT: 71104 1947
 REGISTRATION: 487 10/10/47
 DATE: 21 Dec 47

Handwritten: 09/10
RP

308-384
and
2nd BW



Welcome
to the heart
of the COTSWOLDS

WELCOME TO FAIRFORD

1. PHONE NUMBERS:

Key Personnel

1. Base Comdr, Col Crampton Ph 70-72
2. Deputy Base Comdr, Lt Col Reinhardt "
3. Control Room Chief, Maj Snell Ph 483
4. Director of Material, Maj Gowan " 18
5. Adjutant, Capt. Bryant, Ph 70-72
6. Commander Food Service, Capt. Santostefano
Ph 266
7. Hospital, Capt. White Ph 198
8. Reflex Action Personnel Processing
Project Officer, Capt. McCrary, Ph 185
9. Commander Air Police, 1/Lt. Fletcher 68
10. First Sgt, M/Sgt Yeomans Ph 333
11. Personnel Sgt Maj, M/Sgt Welsh Ph 119

B. BASE FACILITIES:

1. Base Exchange Ph 153
2. Alexandre Tailors Ltd. " 150
3. Hirschfelde Jewelers " 210
4. Modelux Cleaners " 271
5. American Express " 175
6. Base Library " 122

- | | |
|---------------------------|----------|
| 7. Billeting | Phone 44 |
| 8. NCO Club | " 116 |
| 9. Officers Club | " 114 |
| 10. Service Club | " 380 |
| 11. Education Services | " 182 |
| 12. Athletic Section | " 251 |
| 13. Bowling Alley | " 299 |
| 14. Hobby Shop Automotive | " 274 |
| Wood Working | " 84 |
| 15. Base Taxi | " 279 |
| 16. NCO Club Annex | " 290 |
| 17. Mess Hall | " 123 |
- C. OFFICERS CLUB: Hours of operation: Open daily.
- A. Breakfast 0645 until 0830
 - B. Lunch 1130 until 1330
 - C. Dinner 1730 until 1930
 - D. Bar 1700 until 2330 Mon thru Fri
 - E. Barber Shop 1200 until 0030 Sat & Sun
- D. NCO CLUB: Hours of operation:
- A. Mon thru Fri open from 0700 to 2400, Sat from 0700 to 0100, Sun from 0800 to 2400.

7. EDUCATION SERVICES: Open 0800 to 1700 for the office, off duty classes are conducted in the evening. There are on duty classes for personnel who are not sufficiently trained for typist work. Edg 7 phone 144.

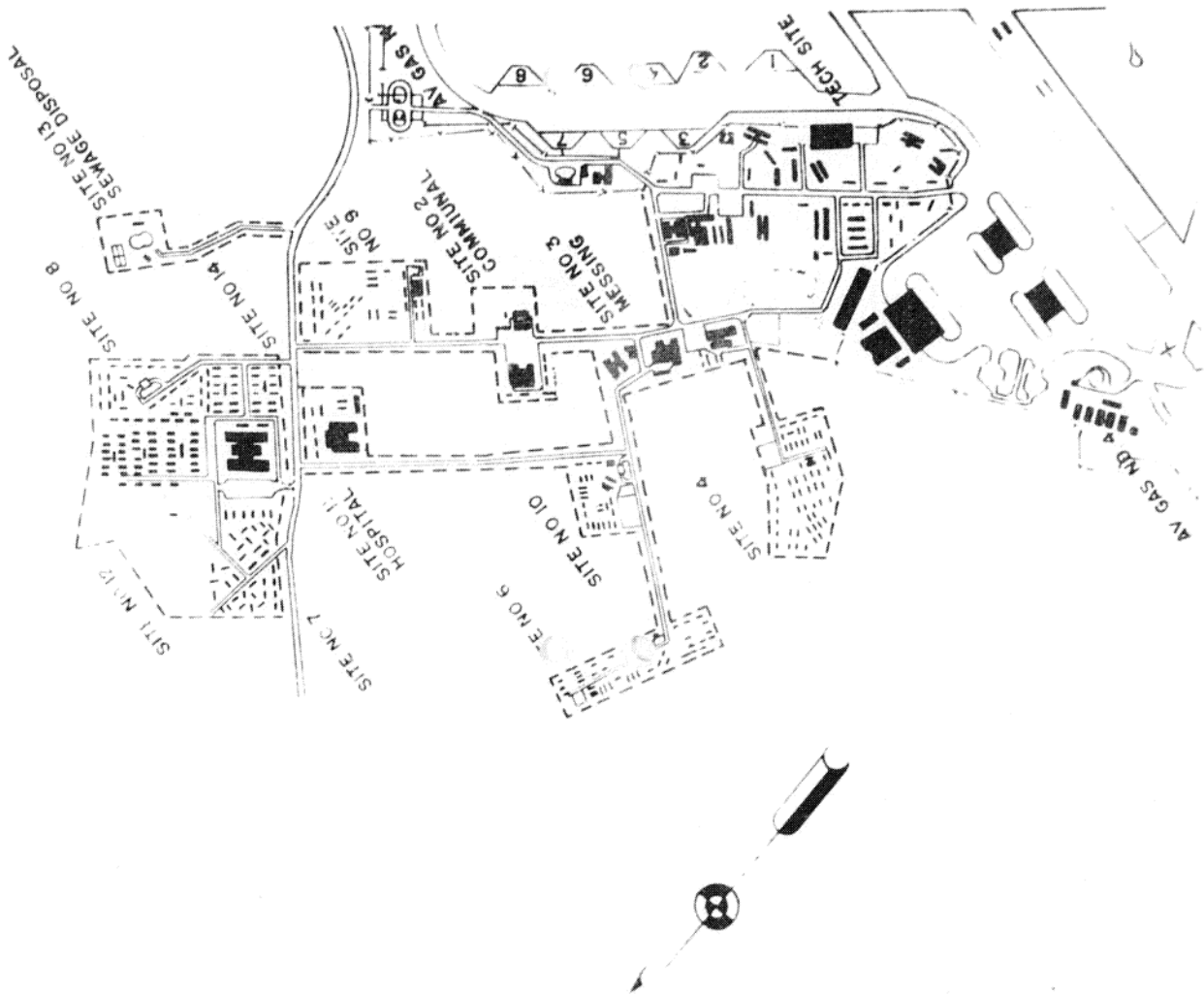
8. BASE GYMNASIUM: Open 0800 to 1700 Mon thru Fri, 1300 to 1700 Sat and Sun. All types of athletic equipment are available for individual issue. Intra-Squadron sports program: TDY teams may be included in the current leagues or separate leagues will be established.

9. TREATMENT: Open Tues thru Sun at 1900 with one person available. Capacity 500 persons. The theater may be reserved for treatment during the day by calling 1444.

10. THEATER: There is an auditorium in the main building. It is used for entertainment and other activities.

11. THEATER: There is an auditorium in the main building. It is used for entertainment and other activities.

THIS
OFFICE
AT
THE
COTSWOLD
CAMP



SERVICE CLUB CONT'D

Fri is square dance night with an all airman band. In addition the service club has a widely varied program which is published in the Daily Bulletin and general advertising around base. Weekly tours are run to places of interest during the summer months. Military buses are run to places of interest during the summer months. Military buses are free and camera tours are encouraged. Tour information is advertised at least a week in advance and personnel may contact the Service Club for information. The Service Club is Bldg 490 phone 380 or 361.

18. AFPM: Closed Mon till 1200, Mon 1200 to 1300, Tues thru Sat 1300 to 1800, Sat 1800 to 2100.

19. AIRPORT SERVICE: Brize Norton, Bldg 24, 1200-1300 Mon-Fri, 1300-1800 Sat, 1800-2100 Sun.

20. AIR FORCE AID: Brize Norton, Bldg 256, 1200-1300 Mon-Fri, 1300-1800 Sat, 1800-2100 Sun.

21. RED CROSS: Brize Norton, Bldg 120-322, 1200-1300 Mon-Fri, 1300-1800 Sat, 1800-2100 Sun.

22. AIR FORCE AID: Brize Norton, Bldg 256, 1200-1300 Mon-Fri, 1300-1800 Sat, 1800-2100 Sun.

23. LEGAL ASSISTANCE: Brize Norton, Bldg 185, Tues thru Thurs in the afternoon.

24. AIR FORCE AID: Brize Norton, Bldg 256, 1200-1300 Mon-Fri, 1300-1800 Sat, 1800-2100 Sun.

MAIL:
A. Personnel Mail: Personnel mail will be distributed by the Air Post Office direct to the AFPM in accordance with AFM 182-3.

B. Official Mail: Official mail will be distributed to the "Reflex Action" Commander from the Air Post Office for action by the Adjutant, 3619 AFPM.

19. FINANCE: All TDY personnel will be paid on normal pay day. All finance matters are accomplished by Brize Norton finance.

A. Conversion of MPC's to sterling.

1. American Express 1000-1600 Mon-Fri, 1000-1200 Sat.

2. MONEY EQUIVALENTS:

1 pound equals \$2.80

5 pound equals \$14.00

1 pence equals 1.7¢

6 pence equals 7¢

1 shilling equals 14¢

half crown equals 35¢

10 shilling equals \$1.40

3. NCO Club phone 116

4. Officers Club phone 114

B. Per Diem: Collect upon return to ZI.

20. PERSONNEL: Provide personnel and administrative assistance as required.

A. Maintenance of Records

B. Emergency and moral leaves

21. RED CROSS: Brize Norton phone 120-322

22. AIR FORCE AID: Brize Norton phone 256

23. LEGAL ASSISTANCE: Brize Norton phone 185 Tues thru Thurs in the afternoon Bldg 24.

24. TOWNS NEAR THE BASE:

- A. Fairford, 1½ miles, population 1500
 - B. Cirencester, 9 miles, pop 11,730
 - C. Swindon, 15 miles, pop 71,373
 - D. Cheltenham, 28 miles, pop 68,500
 - E. Oxford, 30 miles, pop 105,500
 - F. London, 80 miles, pop 9,000,000
- Columbia House for Officers and Douglas House for Airman.

25. BASES NEAR FAIRFORD:

- A. Burderop Park Hospital 16 miles
- B. Brize Norton 13 miles
- C. Greenham Common 24 miles
- D. Upper Heyford 30 miles

26. RATION CARDS: USAFE Regulation 176-5 governs the handling of ration cards. Eligible to receive: Cigarettes and other tobacco items. For liquor rations; only NCO's are allowed to receive liquor ration stamps.

A. Luxury Ration Cards: Eligible to receive: 1 watch, 1 camera and 1 item of jewelry.

27. NAFI English Canteen: Hours of operation: Mon thru Fri 0700 to 2000, Sat 0700 to 1300, Closed Sunday.

YOUR CONDUCT OFF BASE DIRECTLY AFFECTS ANGLO-AMERICAN RELATIONS.

BE ON OUR TEAM - SCORE POINTS FOR US.

CHECK LIST

- 1. Orders
- 2. Dog tags
- 3. DD 93
- 4. Shot records
- 5. ID Cards
- 6. SAC Badge
- 7. DI-60
- 8. Ear Plugs (Maintenance Pers only)

8.

Headquarters
 3918TH AIR BASE GROUP (SAC)
 United States Air Force
 APO 194, New York, New York

BA

29 November 1957

SUBJECT: Letter Order 800

TO: Personnel Concerned

PNOA 1st ADS atch this group (unless other wise indic) APO 194
 USAF WP on or abt 2 Dec 57 to RAF Fairford, Eng on TDY for aprx
 90 days for the purpose of assisting 3919th ABRON during pd of
 augmented operational commitment (DPO) UCMR proper orgn and sta.
 Off and Amn cleared for access to Glas Mat up to and incl Topsec
 for this pd of TDY only. TBMAA. TBGAA. TDN. 5783400 067-3100
 P458-02 361-708 Off \$4,860.00 Amn: \$9,112.50 AUTH: AFM 35-11/7th
 ADiv Sup 1.

Gr Home AFEN

- ✓MAJ JOE L BRENNETT, AO885256
- ✓CAPT ALLYN A LINGUIST, AO560050
- ✓CAPT EUGENE R PORTER, 26937A
- ✓1ST LT WILLIAM H LAMBLEY JR, AO3032604
- ✓1ST LT RICHARD W THORNER, 30603A
- ✓MSGT E W HUBB, AF34916974
- ✓MSGT JAMES B KROHSEL, AF18041995
- ✓MSGT HARLEY E HOBBS, AF6140771
- ✓MSGT ANTONIO A ATHOUNIA, AF31203898
- ✓MSGT WALTER J BRADLEY, AF13400258
- ✓MSGT RUSSELL A GRANDELL, AF14291387
- ✓MSGT GEORGE F DONAHUE, AF1197445
- ✓MSGT DONALD E GORDON, AF14377723
- ✓MSGT GALVIN W JACOBSEN, AF19334504
- ✓MSGT LAURENCE A NAREY, AF18387135
- ✓MSGT GEORGE W PETRE, AF13411394
- ✓MSGT LEWIS MOSS, AF18383982
- ✓MSGT HOMER F YORK, AF6564030
- ✓MSGT FRED E BARNETTE, AF12230664
- ✓MSGT WAYNE W CROMWELL, AF17273381
- ✓MSGT DONALD E HECHEMAN, AF16432837
- ✓MSGT WALTER T LEWIS, AF34904338
- ✓MSGT WILLIAM H NELSON, AF19402370
- ✓MSGT EDWARD W SCHWARTZ, AF16425044
- ✓MSGT JAMES C BURCH, AF12430308
- ✓MSGT WALLACE WALKER JR, AF12295912
- ✓MSGT JOHN J WILLIS JR, AF1332537
- ✓MSGT GERALD T WRIGHT, AF15004995
- ✓A/IC TANS F BOOS, AF12445008
- ✓A/IC ROGER I BREYER, AF17389783
- ✓A/IC JOHN J CLACKER, Jr, AF17315235
- ✓A/IC CHARLES C QUINN JR, AF1559072
- ✓A/IC ARTHUR J HANRELL, AF14469699
- ✓A/IC DONALD EOBREY, AF12465280

Gr Home AFEN

- ✓COL JOHN C MITCHELL, AO2072839
- ✓CAPT ALAN E MOSSIER, AO706545
- ✓1ST LT WILLIAM K COBBLE, AO3006891
- ✓1ST LT JOHN J RODGERS, AO2232139
- ✓1ST LT WILLIAM C SHIRKY, AO1907970
- ✓MSGT WALTER L BRAVERS, AF31202234
- ✓MSGT KIMBER D MYERS, AF35650531
- ✓MSGT GEORGE A URQUHART, AF33528974
- ✓MSGT JOHN F BRADLE, AF12379266
- ✓MSGT ALEXANDER A BREANT, AF38421005
- ✓MSGT DONALD C DEMARS, AF19444031
- ✓MSGT JAMES L FIELDS, AF18307336
- ✓MSGT DANIEL M HANRELL, AF34056776
- ✓MSGT LUCIEN J P MARRINIER, AF19374559
- ✓MSGT ROBERT G NICOUDIN, AF14388316
- ✓MSGT RALPH B PHILLIPS, AF14411568
- ✓MSGT WILLIAM WOOD, AF19049818
- ✓MSGT JOSEPH J ANDREKAITIS JR
 AF12409070
- ✓MSGT ROBERT C BISHOP, AF13226899
- ✓MSGT LAWRENCE W GRESHAM, AF16433241
- ✓MSGT RALPH O KERSTEN, AF57508115
- ✓MSGT WILLIAM K MURPHY, AF17343598
- ✓MSGT EDWIN A SCHMIDT, AF17366525
- ✓MSGT WILLIAM P SCOTT, AF14386975
- ✓MSGT WILLIAM S TITTEKINDON,
 AF18279709
- ✓MSGT GERALD A WHITE, AF19465449
- ✓MSGT BILLY C WINSTON, AF18288324
- ✓A/IC HAROLD BUCKENFELD, AF13479606
- ✓A/IC MARSHALL BRIST, AF13528793
- ✓A/IC JAMES D COOK, AF13505561
- ✓A/IC DALE A GREEN, AF19587776
- ✓A/IC ARTHUR S HARTMAN, AF19586228
- ✓A/IC BOBBY E MORGAN, AF14431906
- ✓A/IC CUY B THOMSBERRY, AF14557923

TO: HQ 3918th ABW, 29 Nov 57.

- A/2C WALTER M ANGIUARO, AF19153882
- A/2C THOMAS W ATTENROY, AF1190280
- A/2C JAMES H BENNETT, AF14568449
- A/2C ROBERT BOIVERT, AF17413562
- A/2C JAMES D BOWLER, AF12611863
- A/2C JACK L CAMERON, AF24427113
- A/2C LEON COLES, AF12282320
- A/2C DONALD R GRIFFIS, AF1747228
- A/2C CHARLES L HELDRAND, AF19536247
- A/2C EUGENE F LINDENBAUM, AF12210662
- A/2C JAMES B POEJY, AF13544042
- A/2C EDWARD F PRICE, AF1097766
- A/2C JOHN R ROCKENBACH, AF17399005
- A/2C RUSSEL W WILTS JR, AF1303187
- A/2C ARLAN N EDING, AF28216767
- A/2C CLARENCE CARLBER, AF1901177
- A/2C EDWARD A YAROVICH, AF15526696

3918th Food Sec Squadron

FOR THE COMMANDER:

DISTRIBUTION:

- 5 - indiv
- 5 - OFCS
- 1 - HP
- 1 - DGR
- 1 - DCS
- 1 - DCP
- 4 - TSO
- 1 - BA
- 2 - Hq 7th ADiv
- ATTN: ADJA

[Signature]
 TRIP T LANE
 Capt, USAF
 Adjutant

SECRET

1207

30/11

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SECRET

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 3913 16
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 3915 16
 3916 16
 3917 16
 3918 16
 3919 16

DC
 BP

WILLIAM WYCK/ARON C 19171. FOR COMMANDER. BELIEVE
 THESE VERY HOURS, WOULD BE SAC'S TIME OF RECALL. I WANT TO
 EXPRESS MY PERSONAL CONGRATULATIONS TO ALL OF YOU FOR YOUR AIR
 FORCE SERVICE. YOUR SERVICE BY THIS OPPORTUNITY TO FURTHER THEIR AIR
 FORCE SERVICE BY RECALING OR EXTENDING THEIR SERVICE DURING
 THE PERIOD OF SAC'S TIME OF RECALL PROGRAM, ALL STATIONS OF THIS
 COMMANDMENT OF AIR FORCE THE WORK ESTABLISHED IN THEIR SERVICE.

ACCOMPLISHMENTS WERE:
 THE GOAL OF 25 PERCENT IS 22 PERCENT

DATE	PERCENT	GOAL
3910 16	23	25
3911 16	29	25
3912 16	31	27
3913 16	31	25
3914 7	7	7
3915 7	13	13
3916 7	2	2
3917 7	14	14
3918 7	28	14
3919 115	192	172

THE GOAL OF 25 PERCENT ESTABLISHED BY THE AIR FORCE
 IS 22 PERCENT. THIS GOAL IS NOT MET. THE AIR FORCE IS NOT
 ACHIEVING THE GOALS OF THIS PROGRAM. THE
 REASON FOR THIS IS THAT THE AIR FORCE IS NOT
 MAINTAINING A COMBAT READY FORCE. IT GIVES AN EXTREME
 BURDEN TO, ONCE AGAIN, CONGRATULATE YOU AND YOUR MEN ON
 ESTABLISHING "ATTENTION" ACCOMPLISHMENTS. WERRY WERRY !!

391715E SDC RJLGB

D/P
W

1692
11/20093
B

000060BETTRU
M JDLGZ
M JDLGB 58
14 11:3377 ZEX
FM COMRAIRDIV 7
TO COMDRABCS 3919
BT

ANDAS E T O FROM DPPC 19549. SUBJECT: SAC'S
EASE OF PEACE. ATTENTION PERSONNEL OFFICER. FOR YOUR INFORMATION
THE FOLLOWING STATISTICS ARE FURNISHED. WHEN THIS CONTEST FIRST
STARTED A QUOTA OF 16 WAS ESTABLISHED FOR EACH AIR BASE GROUP AND A
QUOTA OF 7 FOR EACH AIR BASE SQUADRON. IT WAS DETERMINED THAT 22 FIRST
TEENERS WOULD NOT REENLIST DURING THE CONTEST PERIOD, THEREFORE, IT
WOULD BE NECESSARY FOR US TO REENLIST AT LEAST 115 FIRST TEENERS TO
MEET SAC'S GOAL OF AN 85 PERCENT RATE. AS OF THIS DATE WE HAVE DISCHARGED
119 AND REENLISTED 188 FOR A RATE OF 84 PERCENT. FOLLOWING IS A
SUMMARY BY BASE AND THE PERCENTAGE FILLED:

000060BETTRU 58

UNIT	DISCH	REENL	PERCENTAGE OF QUOTA
3916TH AB SQ	11	7	100 PERCENT
3917TH AB SQ	9	8	100 PERCENT
3919TH AB SQ	10	9	100 PERCENT
3918TH AB GP	17	16	100 PERCENT
3919TH AB GP	17	14	87.5 PERCENT
3911TH AB GP	17	14	87.5 PERCENT
3912TH AB SQ	7	6	85.7 PERCENT
3909TH AB GP	11	11	88.7 PERCENT
3928TH AB GP	15	10	62.5 PERCENT
3912TH AB SQ	8	8	100 PERCENT

WITH ONLY A LITTLE MORE THAN A WEEK REMAINING IN THE CONTEST PERIOD
YOU CAN SEE THAT WE MUST MAKE AN ALL OUT EFFORT TO REACH OUR GOAL OF
85 PERCENT AND THEN MAINTAIN IT. OUR INITIAL SCREENING MAY HAVE BEEN
SHORT IN ESTIMATING THAT WE WOULD LOSE ONLY 22 FIRST TEENERS. WE MAY LOSE
MORE. SO, IF YOUR ORGANIZATION HAPPENS TO BE ONE OF THE FEW WHO HAVE
REACHED THE REQUIRED QUOTA DON'T STOP THERE. SOME OF THE OTHER
ORGANIZATIONS NEED HELP AND THE MORE FIRST TEENERS WE REENLIST THE
BETTER OUR CHANCES ARE OF ACHIEVING THE GOAL. WITH A CONCERTED
EFFORT BY ALL CONCERNED EVERY ORGANIZATION SHOULD ACHIEVE 100
PERCENT OF ITS QUOTA AND PUT 748 ON TOP IN SAC. 3909TH 3928TH AND
3912TH LETS COVER THE TOP IN THIS LAST WEEK.

171545Z DEC RJDLGB

HEADQUARTERS 7TH AIR DIVISION (SAC)
 OFFICE OF THE COMMANDER
 UNITED STATES AIR FORCE
 APO 125 U.S. AIR FORCE

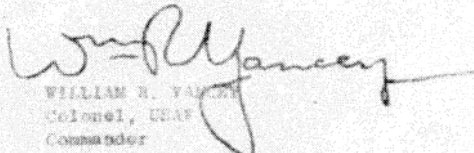
SUBJECT: Letter of Appreciation

TO: Commander
 3619th Air Base Squadron (SAC)
 APO 129, US Air Force

1. The first of SAC's fiscal year '56 large scale exercises has just been successfully completed. I wish to express my sincere appreciation for the extremely efficient manner in which you, and personnel assigned your command, supported the 26th Strategic Reconnaissance Wing during Operation Iron Bar.

2. Probably the most effective way to point out the excellent support that was rendered by your organization is to quote the Senior Maintenance Officer of the 26th Strategic Reconnaissance Wing. He stated: "I have never seen a more eager bunch of people and as cooperative. We are sure glad to have it." It was apparent your men knew their job and were well trained in your EWF commitments.

3. A complete report will soon be forwarded to you pointing out areas where improvements in your EWF planning might be realized. My hope is that we will improve in efficiency during each succeeding exercise.


 WILLIAM R. YARNALL
 Colonel, USAF
 Commander

*Draft***SECRET**

1919TH AIR BASE SQUADRON (SAC)
 United States Air Force
 APO 129, New York, New York

TOP

SUBJECT: M-27 Report

TO: Commander
 7th Air Division (SAC)
 APO 125, New York, New York

INFO: Commander-in-Chief
 Strategic Air Command
 Offutt Air Force Base, Nebraska

1. Following is the final mission report for 7th Air Division Operations Order 39-57 "Iron Bar" which is submitted in accordance with paragraph 3x.(7)(g) of the basic order.
2. During the period 25 November 1957 to 8 December 1957 the 24th ^{pull out} Strat Recon Wing displayed and operated 18 B5-47 aircraft at RAF Fairford and 15 of these aircraft flew a reconnaissance "strike" mission on 30 November 1957. Three B5-47 aircraft operated as ^{Scout} Weather Scouts in support of other "Iron Bar" Operations in the U.K. area. The parent wing also deployed a 15 man pre-post strike augmentation team by MATS airlift. All tactical aircraft and support personnel were redeployed to the 21 base by 8 December 1957.
3. Personnel and Administration. Support personnel were processed in, assigned billets and given an orientation briefing immediately after arrival. Job assignment was accomplished effectively except that a delay occurred in locating seven personnel for work assignment. A plan is now in effect to issue duplicate billeting cards by AFSC, with one copy to be furnished to the supervisor.

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[Faint, mostly illegible typed text, likely the beginning of a memorandum or report.]

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~~SECRET~~

SECRET

2. Intelligence.

a. Intelligence personnel were deployed with the 77th...

3. Communications.

a. All telephone traffic was processed without undue delay...

4. Reports.

The requirement for certain reports... included in the following paragraph.

5. Recommendations.

a. Two additional G41A vehicles should be assigned to this base...

SECRET

2. The Air Corps' Supplement 1 to the report should be re-examined to order to eliminate duplication in retention. It is recommended that all reports listed in this supplement be required only after a change occurs after the initial report.

FOR THE COMMANDER:

JOHN S. BRANT
Capt., USAF
Adjutant

3919TH AIR BASE SQUADRON (SAC)
 United States Air Force
 APO 129, US Air Force

STAFF MINUTES - - - - - 4 December 1957

BC Msg, 38th Air Division, pertaining to visit of approximately 24 Officers, reference "Reflex" operations. Briefing of these visitors will be conducted at 0900 hours, in the Base Conference Room, 9 Dec 57.

This is the final month for firing to be accomplished. It is directed that all personnel accomplish this prior to the end of the month.

A critique on Operation "Iron Bar" will be conducted at an announced date.

There will be a long weekend on 6, 7, and 8 Dec 57. 50% of personnel may be excused Friday, Saturday and Sunday. The other 50% Saturday, Sunday and Monday.

All Jet Crews will be instructed to cut engines 1 and 6 prior to taxiing on asphalt surfaces.

DBC There is a continuing need for the preparation of buildings in connection with Operation "Reflex". \$45,000 in funds has been received for this purpose.

AACS When flying is to be conducted during non-duty periods, request AACS be notified not later than noon the previous day.

BP Applications for new Dependents ID Cards are available in the Personnel Section and this project must be completed prior to 31 Dec 57.

BO Ground Training will be conducted at 1500 hours, 11 Dec 57, at the Base Theater.


Firing will be conducted at the Erize Norton Range on 6, 7, 13, 14, 20, 21 Dec 57. 137 people have yet to fire their weapons.

BMT All personnel are reminded that during dense fogs or adverse weather conditions, vehicles will not be dispatched off station except in emergencies.

IE All personnel are requested to refrain from submitting minor or routine work order requests during the current preparatory work in connection with Operation "Reflex".

BCRB Revised budget estimates from all agencies are due in this date. To date, relatively few of these estimates have been received.

FOR THE COMMANDER:


JOHN S. BRYANT
Colonel, USAF
Adjutant

3919TH AIR BASE SQUADRON(SAC)
 United States Air Force
 APO 129, New York, New York

BA

6 December 1957

SUBJECT: Letter Order 435

TO: Personnel Concerned

1. FNO, this sq (SAC), WP TDY to Northolt, England; Wiesbaden, Germany and Sidi Slimane, Morocco (CIPAF) o/a 10 Dec 57 for aprx four days TDY for the purpose of surveying "Reflex" Operations and UCWR this sta. - FNO cleared for access to Clas Mat up to and incl TOPSEC for this pd of TDY. FNO will have SAC Badge (SAC Form 138) in their possession. TEMAA. TBCAA. Tvl auth by coal soft, rail and/or bus. Auth: 7ADIV msg (SECRET), CS 7-4205, 6 Dec 57.

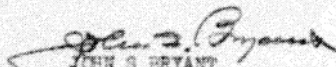
COL WILLIAM M CRAMPTON, A01699409 - MAJ CARROL HAMENT, 20045A
 MAJ CLARENCE G GOWAN, A0559137 CAPT MARCUS F BOWERMAN, A02033306
 CAPT DANIEL J WOTRING, A02249430

2. TDN 5783400 067-3200 F458-02 861-706F.

3. Auth: AFM 35-11; 7ADIV Supl-1 to AFM 35-11.

FOR THE COMMANDER:

DISTRIBUTION:
 5 Indiv Concerned
 1 7ADIV, WCRB, BP, BA


 JOHN S BRYANT
 Captain, USAF
 Adjutant

CPN

3917th AIR BASE SQUADRON (MAG)
 United States Air Force
 APO 129 New York, New York

PILOT ORDER)
 NUMBER 133)

5 Dec 57

The PWGA (CR/M) WF o/a 6 DEC 57 in C-47 ACFT NR 43-15299
 from Fairford, ENG to Brice Norton to Weichaden
 (CIPAP), for the purpose of pilot proficiency
 and upon completion of FLT, will RTN to proper IEC and STA o/a 8 DEC 57.

GRADE	NAME	AFSN	ORG	DT
*CAPT PAUL GAZELLA, ANSO0058			7300 ANSON (AG)	12
*CAPT WILLIAM B MILLER, AOS0007A			"	F
*CAPT ROBERT R SMITH, AOTAR774			"	GP
*1LT COL MALCOLM B SANTON, 27452A			7300 HOSP OP	NO
1SGT EUGENE C WILLIAMS, APT000176			3920 ANSON	NO
MSGY JOHN L WILLIAMS, APT00007A			"	CE

*NOT APT SCHEDULED FORWARD FOR THIS FLIGHT.

FOR THE COMMANDER:

DISTRIBUTION:
 1-File
 1-AC
 1-Customs
 1-SEA

PAUL GAZELLA
 Captain, USAF
 Base Operations Officer

REPORT OF AIRCRAFT STATUS AND PURPOSE OF FLIGHT											REPORTS CONTROL SYMBOL					
MAJOR AIR COMMAND			SUBCOMMAND				WING				GROUP					
SAC			7th Air Division (SAC)								3919th ABRON (SAC)					
SQUADRON			DETACHMENT				INSTALLATION				DATE OF REPORT					
3919th Maintenance Flight											1 - 31 December 1957					
PART I																
LINE NO.	TYPE, MODEL, AND SERIES	ASSIGNMENT OR STATUS CODE	TOTAL NUMBER ACFT ON HAND	TOTAL HOURS							NOT OPERATIONALLY READY FLYABLE	NUMBER OF LANDINGS, LAUNCHINGS, OR FLIGHTS	NO USAF/CMD NO USE			
				ON HAND	OPERATIONALLY READY	NOT OPERATIONALLY READY							K	L	M	N
						SUPPLY	TECHNICAL ORDER COMPLIANCE	PERIODIC MAINT INSP	MAL-FUNCTION MECH DEFECTS DPR DAM	OTHER REASONS						
A	B	C	D	E	F	G	H	I	J	K	L	M	N			
1	C-47A	CS	1	744	734				10		10	48				
2																
3																
4																
5																
6																
7																
8																
9																
10																
PART II																
LINE NO.	TYPE, MODEL, AND SERIES	ASSIGNMENT OR STATUS CODE	SPECIAL FERRIED BY MATS FERRY PILOTS	TRAINING				COMBAT READINESS TRNG				TOTAL	NO USAF/CMD NO USE			
				COMBAT CREW AND OPERATIONAL	STUDENT	ADMINISTRATIVE	COMBAT READINESS TRNG			OTHER	K		L	M	N	
							TRAINING	DUAL PURPOSE	SPECIAL MISSIONS							
A	B	C	D	E	F	G	H	I	J	K	L	M	N			
1	C-47A	CS					55:00					55:00				
2																
3																
4																
5																
6																
7																
8																
9																
10																
TYPED NAME, GRADE AND TITLE OF COMMANDING OFFICER							SIGNATURE OF COMMANDING OFFICER									
JOHN H. YANCY, Captain, USAF, Chief of Maintenance							<i>John H. Yancy</i>									

BASE SUPPLY REPORT							REPORTS CONTROL SYMBOL		
COMMAND							1AF-S1 (SAC)1		
BASE (Name and address)		ACCOUNT NO.			DATE				
S/ 7AD		3919th ABWON APO 129, NEW YORK, NEW YORK AFB 4636			15 Dec 57-15 Jan 58				
SECTION I DEPOT SUPPLY ACTION									
PRIORITY CLASSIFICATION	NUMBER OF REQUISITIONS	LINE ITEMS							
		REQUESTED	SHIPPED	EXTRACTED OR SHIPPING ORDER	PARTIALLY SHIPPED	TOTAL BACK ORDER	RE-REQUISITION OR LOCAL PURCHASE	INCORPORATION	% EFF
A	B	C	D	E	F	G	H	I	J
IMMEDIATE	57	57	40	0	0	0	0	17	70
INTERMEDIATE	33	33	29	0	0	4	0	0	87
ROUTINE WITH DUE DATE	52	52	43	0	6	3	0	0	88
ROUTINE (Stock replenishment)	18	18	11	0	3	4	0	0	78
SPECIAL	0	0	0	0	0	0	0	0	0
TOTAL - ALL CLASSIFICATIONS	160	160	123	0	9	11	0	17	87
SECTION II. BASE SUPPLY ACTION									
CATEGORY	NUMBER OF DOCUMENTS	LINE ITEMS							
		REQUESTED	ISSUED	PARTIALLY ISSUED	TOTAL BACK ORDERED	CANCELLED	% EFF		
A	B	C	D	E	F	G	H		
CATEGORY A	661	852	585	35	217	15	74		
CATEGORY B	0	0	0	0	0	0	0		
TOTAL	661	852	585	35	217	15	74		
SECTION III. REPARABLE ACTION									
TYPE	NUMBER OF UNITS								
	ON HAND	RECEIVED	TO LOCAL REPAIR FACILITIES	TO DEPOTS	TO DISPOSAL	RECEIVED BUT NOT PROCESSED	IN REPARABLE WAREHOUSE STORAGE	% EFF	
A	B	C	D	E	F	G	H	I	
AIRCRAFT SPARES AND EQUIPMENT	0	0	0	0	0	0	0	0	
ALL OTHERS	88	28	4	22	0	0	88	22	
TOTAL	88	28	4	22	0	0	88	22	
SECTION IV. INVENTORY									
DESCRIPTION	CATEGORY I (Hi-Valu)	CATEGORY II	CATEGORY III						
A	B	C	D						
1. NUMBER OF STOCK RECORD CARDS	9	4704	5951						
2. PERCENT OF INVENTORY TAKEN TO DATE	100	2.1	5.2						
3. PERCENT OF INVENTORY ERROR	0	3.5	2.7						
4. NET DOLLAR SHORTAGE INVENTORY ADJ VOUCHER	0	62.71	1.42						
SECTION V. GENERAL INFORMATION									
DESCRIPTION	TOTAL	DESCRIPTION	TOTAL	DESCRIPTION	TOTAL				
1. VOUCHERS ASSIGNED FY TO DATE	9076	6. LINE ITEMS PROCESSED THIS MO	2754	11. LINE ITEMS OF EXCESS TO DISPOSAL	12				
2. LOST VOUCHER CERTIFICATES THIS FY TO DATE	0	7. LINE ITEM BACKLOG	492	12. AVERAGE TIME FOR PROCESSING ON-BASE ISSUES	2.5				
3. UNFILED VOUCHERS OVER 5 DAYS OLD	0	8. LINE ITEMS DECLARED EXCESS THIS MONTH	0	13. AVERAGE TIME FOR PROCESSING OFF-BASE RECEIPTS	10664				
4. LINE ITEMS ASSIGNED THIS MONTH	2779	9. LINE ITEMS EXCESS ON HAND	240	14.					
5. LINE ITEMS PROCESSED FOR L P	30	10. LINE ITEMS OF EXCESS SHIPPED	136	15.					
SECTION VI. PERSONNEL									
STATUS	TOTALS		STATUS	TOTALS					
	MILITARY	CIVILIAN		MILITARY	CIVILIAN				
1. TOTAL PERSONNEL AUTHORIZED	32/48	1	3. AVERAGE NUMBER OF PERSONNEL ON DUTY DAILY	20/31	1				
2. AVERAGE NUMBER OF PERSONNEL ASSIGNED DAILY	22/68	1	4. PERCENT OF PERSONNEL TURNOVER	.01/01	0				
TYPED NAME AND GRADE OF BASE SUPPLY OFFICER			SIGNATURE						
MARCUS F. BOWERMAN, CAPT., USAF			<i>Marcus F. Bowerman</i>						

COMMANDER-IN-CHIEF
STRATEGIC AIR COMMAND
ATTN: DM3B1
OFFUTT AIR FORCE BASE NEBR

COMMANDER
7TH AIR DIVISION
ATTN: MDSO
APO 125, US AIR FORCE

COMMANDER
NORTHERN AIR MATERIEL AREA
ATTN: AREA ACTIVITIES OFF ER
APO 124, US AIR FORCE

0 0 0 0 0 0 0

	32	1	20	1	.01	1
	48	0	34	1	.01	1
	N/A	N/A	N/A	N/A	N/A	N/A
	N/A	N/A	N/A	N/A	N/A	N/A
	N/A	N/A	N/A	N/A	N/A	N/A
	N/A	N/A	N/A	N/A	N/A	N/A

CLARENCE G. GOWAN	MAJOR	4316		1 JUNE 1956
MARCUS F. BOWERMAN	CAPTAIN	6424		1 JULY 1956
N/A	N/A	N/A		N/A
N/A	N/A	N/A		N/A
N/A	N/A	N/A		N/A
N/A	N/A	N/A		N/A

	45	1		N/A
				N/A
				N/A
				N/A

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3919TH AIR BASE SQUADRON (SAC)
 United States Air Force
 APO 129, New York, New York
MAINTENANCE ORDER FOR REFLEX

23 December 1957

1. This Maintenance Order outlines procedures for the complete operation of the Reflex Program at RAF Fairford in accordance with 7th Air Division Operations Order 96-57.

2. Receiving and Integrating Incoming Personnel:

a. Personnel will be deployed from the ZI by MATS airlift in accordance with 2AF Operations Order 96-57, Tab 1, Appendix 5, Annex B to assist the maintenance effort of RAF Fairford. Upon arrival, these personnel will be processed through a receiving station where all personal matters and job assignments will be accomplished. Personnel will be integrated into the Maintenance Flight in accordance with the task numbers outlined in Tab 1 of 2AF Operations Order 96-57. The remainder of the personnel requirements will be from 3919th ABRON maintenance personnel as outlined in Attachment #1 to this Maintenance Order. Assignment of personnel will coincide with the 7AD Reflex Action Maintenance Organization Chart.

b. A duplicate copy of the processing card will be sent to the section concerned for proper accountability.

3. Maintenance Control:

a. The Job Control Section will normally be manned during regular duty hours by one Senior Controller, one A&E Expediter and one Production Schedule Specialist. The senior controller and A&E expediter will be of the "7" level and well qualified in all phases of B-47 maintenance.

(1) Receiving, processing and redeployment of aircraft will be closely monitored by use of the Reflex Status Board and work sheets. All incoming information from Wing Control and ADE will be promptly posted as well as relayed to the section responsible for the action. SAC Forms 7, 9, and 10 will be initiated for each aircraft received and kept current for the duration of the alert period. This information and that required by 7AD Reflex Action SOP Number 174-1 will be closely coordinated with the clerk responsible for preparation of all reflex reports.

(2) Specialist dispatch will be directed from Job Control by a production scheduling specialist furnished by 38th Air Division.

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Maintenance Order for Reflex Control:

(3) Security of the Job Control room will be of prime importance.

(4) Parking and servicing of aircraft and Ground Power distribution will be in accordance with Attachment #2.

(5) Kool Frost will be controlled by Job Control in accordance with OAD Regulation 66-1.

b. Maintenance Control Supply Units:

(1) The Maintenance Control Supply Unit will be augmented by one 64151 organizational supply specialist (Task Number 110) who will assist the assigned personnel in all supply tasks. During this operation because of shortage of personnel to fill both the Supply Unit requirements and Material Control requirements, the function will be combined so far as practicable.

(2) Aircraft spares support will be in accordance with 7th Air Division Manual 67-1 and Reflex Action SOP Number 67-1. RAF Fairford will be furnished one complete fly-away kit by the 308th Bomb Wing. Source of resupply of immediate priority items for the FAK will be Upper Heyford, Greenham Common and for AOCF or ANPE items only, from FAK's at other 7th Air Division bases. The fourth source will be by ZIPPO TWX to 2nd Air Force Headquarters with information to Headquarters, 7th Air Division. The fifth source (for other than immediate requests) will be by Volume XVI requisition to WSOP.

(3) Six inboard and three outboard power packs will be furnished by the participating units and replacement built-up power packs will be requested (info to WSOP) from the wing furnishing the original power packs. The repairable power pack will be shipped via tactical aircraft back to the same wing. Engine reporting will be in accordance with AFR 65-20 and SAC Regulation 67-17.

(4) The 308th Bomb Wing will supply initial shortages of bench stock items.

(5) Repairables will be processed in accordance with AFM 67-1, Volume XVI.

(6) Material Control is designated as the central point to receive, mark for reflex and issue to shops and flight line, all maintenance equipment transferred from participating units to RAF Fairford. Special tools which are not required on a continuing

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Maintenance Order For Reflex Cont'd:

basis will either be stored by Materiel Control or issued to the Flight Line Tool Crib for use as required.

4. Flight Line Maintenance:

a. The Flight Line Maintenance Officer will integrate incoming personnel as outlined in Attachment #1 to this Maintenance Order. In addition, the selection of personnel for towing teams (including a driver with a valid DD Form 313 for the coleman tractor), Lox Teams and an alert team will be accomplished from base and TDI resources.

b. Receiving of Aircraft:

(1) Prior to receiving of aircraft the Flight Line personnel will be formed into three sections, the Receiving and Preparation Section, the Alert Section and the Maintenance Support Section. All phases of receiving, preparation and redeployment will follow the flow chart schedule (Attachment #5). It is imperative that the information required by the flow chart be called to Maintenance Control for plotting on the "How Goes It" Chart so that the causes of delays may be determined and eliminated. The following items will be called in by radio as the events occur.

Arriving Aircraft

Tail Number
 Hard Stand
 Bomb Wing
 Bomb Squadron
 Crew Number
 Time fuel loading started and completed
 Time W/A loading started and completed
 Time ECM completed
 Time chaff loading completed
 Bomb bay configuration and time checked
 Aircraft available for loading
 Time of ATO bottles loading
 Time of ammo loading
 Weapon loading started
 Weapon loading completed
 Ammo torqued
 Air Crew preflight

3

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Maintenance Order For Reflex Cont'd:

Departing Aircraft

Down load started
 Down load completed
 Defuel completed
 Crew preflight completed
 Aircraft ready for take-off

c. The team chiefs will assign specific jobs to all personnel and control the work schedule to accomplish all phases of maintenance within allowable time limits.

(1) Work schedules will be arranged to conform to the following:

(a) At 0800 hours, on Wednesday, Thursday, and Friday, five personnel (Element #1) will report for duty and work until 0900 on the aircraft being loaded by ADS personnel. At 0900 after these aircraft are ready for alert, these five people will report to the receiving team (Element #2) to assist in preparing aircraft for loading. End of duty hours will be 1400.

(b) At 0800 hours on Monday, Tuesday, Wednesday, Thursday, and Friday five people (Element #2) will report for duty to receive aircraft and prepare them for loading. (This is a total of 10 personnel for receiving and preparation from 0900 to 1400). End of duty will be 1700 hours.

(c) At 0800 hours, on Monday, Tuesday, Wednesday, Thursday, and Friday, ten personnel (Element #3) will report for duty to prepare aircraft for deployment at 1300. After deployment of aircraft this element will integrate with Element #2 to replace Element #1 which will be relieved at 1400.

(2) Two extra personnel will be available to any of these elements if needed. This will allow for sick call and unforeseen emergencies.

(3) A maintenance support team of four people will be available from 0800 to 1700 (five days a week) for dispatch by the Line Chief to problem areas or to support heavy maintenance requirements.

(4) At 1650 hours on Monday, Tuesday, Wednesday, Thursday, and Friday, eight personnel (Element #4) will report for duty to carry on all maintenance to completion.

4

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Maintenance Order For Reflex Cont'd:

(5) Supervision will be as assigned by the Flight Line Maintenance Officer consisting of:

- (a) 1 Line Chief
- (b) 1 Assistant Line Chief
- (c) 1 Receiving and Deployment Team Chief
- (d) 1 Assistant Receiving and Deployment Team Chief
- (e) 1 Alert Team Chief

(6) Scheduled day will be Saturday if any flight of five aircraft fail to arrive.

(7) The Alert Section will be composed of forty-five crew chiefs and three supervisors. Shifts will be 24 hours long with a 48 hour break between shifts.

5. Receiving of Aircraft:

a. Element #2 personnel will meet and park aircraft arriving from the 21. After parking the aircraft, checking, grounding and providing fire extinguishers, a walk around check of the aircraft will be performed to ascertain that no fuel system maintenance or heavy maintenance is required which would prevent the aircraft from being prepared for loading. The foregoing will be accomplished simultaneously with the de-icing, removing and reinstalling camera magazines, removing of chaff dispenser side panels and unloading of equipment. De-briefing will be accomplished by one qualified aircraft maintenance supervisor and one qualified A&E maintenance supervisor in accordance with Reflex Action SOP 66-16. De-briefing will be accomplished as soon as flight crews arrive at Base Operations. The work orders and flying time will be called to the Field Maintenance Expediter in Job Control (Extension 461) who will immediately schedule and dispatch specialists. The aircraft will next be refueled with JP-4. All known parts requirements will be called to supply by radio and all unscheduled maintenance accomplished. During the period of unscheduled maintenance the following items will be accomplished.

- (1) Inventory loose equipment Reflex SOP 66-18
- (2) Load combat ammo
- (2) Install and ring out AFO racks

At the completion of the above items, the aircraft will be reported to Job Control as "Ready to Load", who will in turn notify ADS. ADS personnel will then proceed to check the aircraft to insure that loading will start at 0900 the following morning.

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Maintenance Order For Reflex Cont'd.

b. Element #1 personnel will stand-by to give ADS personnel any assistance required and when loading is complete they will assist the aircraft commander to accomplish the pre-flight and prepare the aircraft to taxi to the alert area.

c. The Alert Section Crew Chief receiving the aircraft will be responsible for parking, chocking, grounding and topping off the water alcohol and LOX systems. The alert crew chief will be immediately available for the entire twenty-four alert periods. While aircraft is on alert the crew chief will assure that the wheels are rotated at least 1/4 turn each day.

d. Element #3 personnel will receive aircraft coming off alert and will after ensuring the aircraft has been replaced on alert, assist in the down loading of all weapons and equipment and will prepare aircraft for the 1300 take-off. The inventory of the 780-1 equipment will be made at time of down loading. The following specific items must be checked by the redeployment team chief.

- (1) Ammo cans
- (2) Chaff inserts
- (3) Cameras and magazines
- (4) Spare drag and approach chutes installed
- (5) Aerosol bomb on board
- (6) Headsets and extension cords

6. Field Maintenance:

a. Field Maintenance Supervisor will consist of one Captain - Field Maintenance Officer, and one Warrant Officer - Assistant Field Maintenance Officer and one Field Maintenance NCOIC. Integration of personnel will be as outlined in Attachment #1 to this Maintenance Order, and organization will be as outlined in Attachment #2 to Reflex Action SOP #66-1. Duty hours for the Field Maintenance Section will be from 0800 to 1700 hours Monday thru Friday, work requirements permitting. During off duty hours a specialist from the Electric, Instrument, Hydraulic and ECU Shops must be immediately available on base. The Field Maintenance NCO will furnish a list of these personnel to the Reflex Alert Officer daily.

b. Specialist dispatch will be as directed from Job Control. The incoming production scheduling specialist will be assigned duties as Field Maintenance Expeditors and will call all work orders to the respective shops where a copy of SAC

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Maintenance Order For Reflex Control:

Form 322 will be accomplished and the specialist dispatched. The completed SAC Form 322 will be returned from the shop to Job Control for file. Specialist dispatch drivers will be detailed from the shop or shops having the lightest work load. Work will be rotated as necessary.

6. Function of Material Control evolved with the tool crib has previously been covered in the Maintenance Control Section, however, as the need for revision or change becomes necessary this Maintenance Order will be amended accordingly.

7. Organization of the following teams is necessary:

(1) ATO Back Installation Team (two teams required) will consist of three field maintenance personnel and one electrician who will accomplish a system continuity check prior to installation of ATO bottles (Refer to 3919th Maintenance SOP #2-7 for installation and removal instructions).

(2) Drag Chute Pick-up Team: The limited number of drag and approach chutes to be picked up and packed should not require additional personnel in the Fire chute Shop, however, in cases of emergency, the personal equipment technician may be used. Pick-up will be by weapons carrier and trailer if necessary.

(3) Shot Gun Team: This team will be composed of at least one instrument repairman, one electrician, one hydraulic repairman, and one engine specialist with a qualified supervisor. It will be the responsibility of these teams to proceed immediately on the sounding of an alert, to the Reflex Area to assist in preparing aircraft for take-off. Instructions will be given from Job Control via VRC-19 radio of the work required on the flight line.

7. Armament-Electronics Section:

a. Personnel:

(1) All incoming AME personnel and base AME personnel will integrate and become on Reflex Force. The assignment of specific supervisors will be as determined by the 3919th Armament-Electronics CIO and the CW or NSCIC of the incoming AME organization. The same will apply for assignment of reflex alert duty for other than normal duty hours.

(2) Weapons monitors will be assigned by name to a specific AMS loading crew.

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Maintenance Order For Reflex Cont'd:

(3) The ranking A&E NCO will be responsible for daily personnel accountability, rosters, details, etc.

b. Organization.

(1) The A&E Section will operate as closely as possible to the applicable SAC Regulations and Manuals including SAC Manual 66-4. 7th Air Division directives and supplements to SAC regulations and manuals will be complied with.

(2) One individual will be assigned to perform MDCAU duties as an additional duty.

(3) The Material Control, Pre-Issue - Bench Stock, and Tool Crib and Test Equipment functions will be integrated as one operating unit and will be controlled by the person in charge of pre-issue activities.

(4) Specialist dispatch will operate in accordance with SAC Manuals 66-4 and 66-11. Persons assigned to this section will be responsible to the NCOIC of A&E Flight Line Section.

c. Facilities.

(1) Base A&E personnel will assist in setting up incoming mock-ups, test equipment, tools, pre-issue, etc.

(2) Mock-ups will be positioned generally as outlined in Attachment 5 hereto.

(3) Responsibility for base assigned A&E facilities, building, power, equipment, etc., will remain with base assigned A&E personnel. No modifications, changes, etc., to these will be accomplished without proper coordination among personnel concerned.

(4) No personnel will operate or maintain heaters without having been checked out on the equipment prior to operating same.

d. Equipment.

(1) All test equipment repair will be accomplished in the base A&E Test Equipment Repair Shop.

(2) The A&E Supply NCOIC will assign equipment to individuals or Shop Chiefs as required.

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Maintenance Order For Reflex Cont'd:

- (3) Fly-away kit and pre-issue components requiring bench check will be checked as soon as possible upon arrival by the shop concerned.
- (4) Calendar inspection requirements will be accomplished in accordance with existing directives.
- (5) Tube control and issue will be accomplished by the base A&E Test Equipment Repair Section.
- (6) P-1 generators will be operated only by those persons who have been checked out on the equipment. The same applies to the air compressor.

e. Maintenance.

- (1) Upon arrival of aircraft, A&E personnel will pick up camera magazines and deliver same to the Photo Lab. The extra loaded magazines on board aircraft will be installed immediately upon removing used film magazines.
- (2) Weapons personnel will check aircraft configuration and 781-2 for date of last ring-out and pass this information to Maintenance Control immediately. Guns will be torqued in. These jobs will be accomplished in accordance with the maintenance flow chart as to time sequence.
- (3) Specialists for repair of A/C systems will be dispatched as directed by Job Control.
- (4) Chaff loading will be supervised by trained A&E personnel.

f. Transportation.

- (1) The four vehicles assigned to A&E (one radio jeep, one radio weapons carrier and two trucks) will be controlled by A&E Specialist Dispatch. Specialist dispatch will maintain a driver roster. No vehicles will leave the flight line area without the prior permission of the A&E Officer in Charge.

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Maintenance Order For Reflex Cont'd:

g. General: All Reflex Action SOP's concerning A&E will be complied with by all A&E personnel.

5 Attachments:

1. Integration of Personnel
2. Reflex Parking Plan
3. Reflex Maint Schedule
4. Vehicle Distribution
5. A&E Bldg #1202 Floor Plan

JOHN H. YANCY
Captain, USAF
Chief of Maintenance

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INTEGRATION OF PERSONNEL

Integration of incoming personnel will be by section as follows:

MAINTENANCE CONTROL

AFSC	RANK	NAME OR TASK NO.	JOB TITLE
43171E	MSG	Bardi, J. F.	A/C Maint Tech
43171E	MSG	13	A/C Maint Tech
32170E	MSG	19	Bomb Nav Sys Tech
70250	SSG	Hensley, M. F.	Admin Clerk
70250	SSG	20	Admin Clerk
45130	A2C	95	Production Schedule Specl
45130	A2C	96	Production Schedule Specl

FLIGHT LINE

Tool Crib and Bench Stock

43131E	A2C	76	Acft Mech
43131E	A1C	Turley, S. W.	Acft Mech

SUPERVISION

43171E	MSG	22	LineChief
43171E	MSG	Boucher, G. J.	Line Chief

A/C MAINT SUPPORT

43171E	TSG	Massagee, T. W.	A/C Maint Tech
43171E	TSG	McCarthy, J.	A/C Maint Tech
43151E	SSG	36	A/C Mech
43151E	A1C	38	A/C Mech

RECEIVING & PREPARATION SECTION

43171E	MSG	23	R&P Section Team Chief
43171E	TSG	26	Crew Chief
43151E	A1C	39	Ass't Crew Chief
43171E	TSG	27	Crew Chief
43151E	A1C or A2C	71	Ass't Crew Chief
43171E	TSG	28	Crew Chief
43151E	A1C	40	Ass't Crew Chief
43171E	TSG	Myers, G. E.	Crew Chief
43151E	SSG	32	Ass't Crew Chief
43171E	SSG	Parish, J. W.	Crew Chief
43151E	A1C or A2C	72	Ass't Crew Chief
43151E	SSG	33	Crew Chief
43151E	TSG	Ryan, D. W.	Ass't Crew Chief
43151E	SSG	34	Crew Chief

Attachment #1

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323500	A1C	136
40250	A1C	137
40250	A2C	138
46270	MSG	Gantney, E.
46270	MSG	139
46250	SSG	140
46250	A1C	O'Meara, J.
46250	A1C	141
46250	A1C	142

Attach #1

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REFLEX PARKING PLAN

1. The first 15 aircraft will be parked on Hardstands 1 thru 15 in Area "A" in the following sequence:

1, 3, 2, 5, 4, 7, 9, 6, 11, 8, 10, 14, 13, 12, 15.

Note: Aircraft of the same wing will be parked together.

2. The next 5 aircraft will be parked in Area "B" on Hardstands 16 thru 20 in the following sequence:

16 - 18 - 17 - 20 - 19

3. The next 5 aircraft will be parked in Area "C" on Hardstands designated in the following order:

21 - 25 - 24 - 26 - 27

4. Subsequent parking will be governed by vacancies created by aircraft going on alert as directed by Maintenance Control.

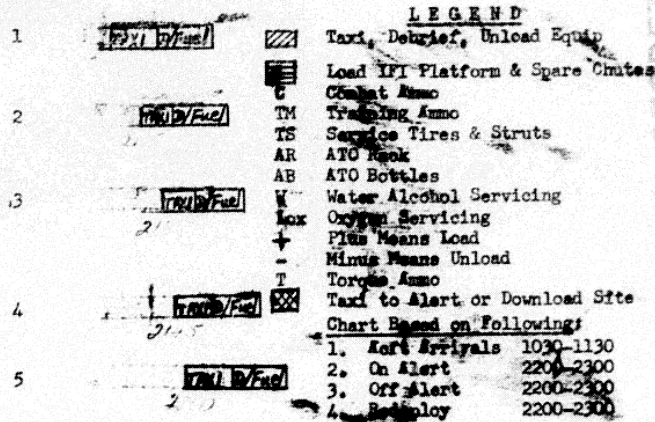
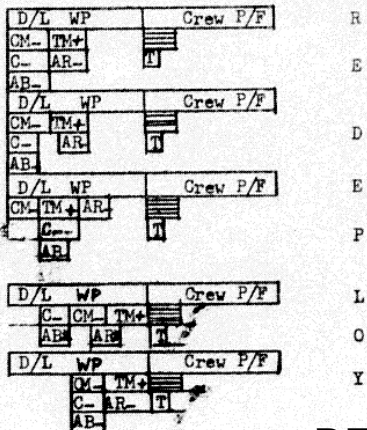
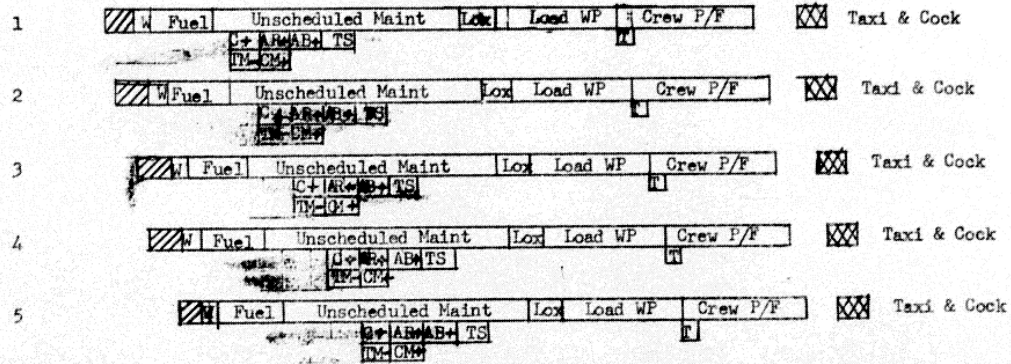
PREPOSITIONING OF GROUND POWER EQUIPMENT

There will be an MD-3 prepositioned on each of the above alert hardstands. There will be one spare in each area (A, B, & C). During any alert, one MD-3 will be towed through the alert area for emergency.

Attachment #2

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08....09....10....11....12....13....14....15....16....17....18....19....20....21....22....23....24....01....02....03



Attach # 3

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VEHICLE DISTRIBUTION

1. There will be 3 coleman tractors with tow bars and shear pins available to Flight Line. Four colemans will be in Hangar #2 serviced and ready for hook-up.

2. Armament-Electronics:

- 1 Weapons Carrier with VRC-19
- 2 Weapons Carriers without radio
- 1 Jeep with VRC-19

3. Field Maintenance:

- 1 Weapons Carrier with VRC-19
- 1 Weapons Carrier with red lights
- 2 Weapons Carriers
- 4 Tugs - Ground Power

4. Flight Lines:

- 1 Follow-Me with VRC-19 (Transient Alert)
- 1 Follow-Me with no radio (Trans Alert)
- 1 Vanguard P/U (Flight Line Maintenance Officer)
- 1 Jeep with VRC-19 (Line Chief)
- 2 Tugs

5. Alert Section:

- 2 Weapons Carriers with red lights
- 1 Jeep with VRC-19

6. Receiving, Preparation and Deploys:

- 1 Weapons Carrier with VRC-19
- 1 Weapons Carrier without radio

7. Chief of Maintenance:

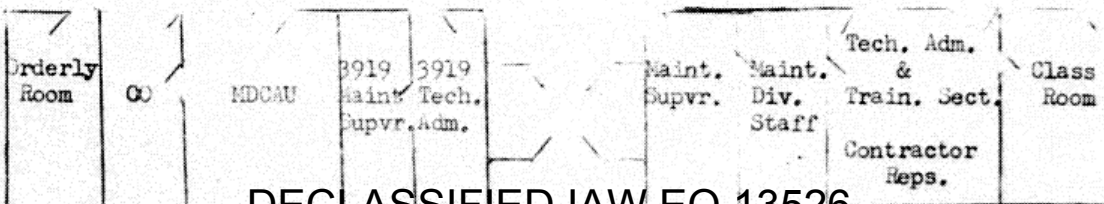
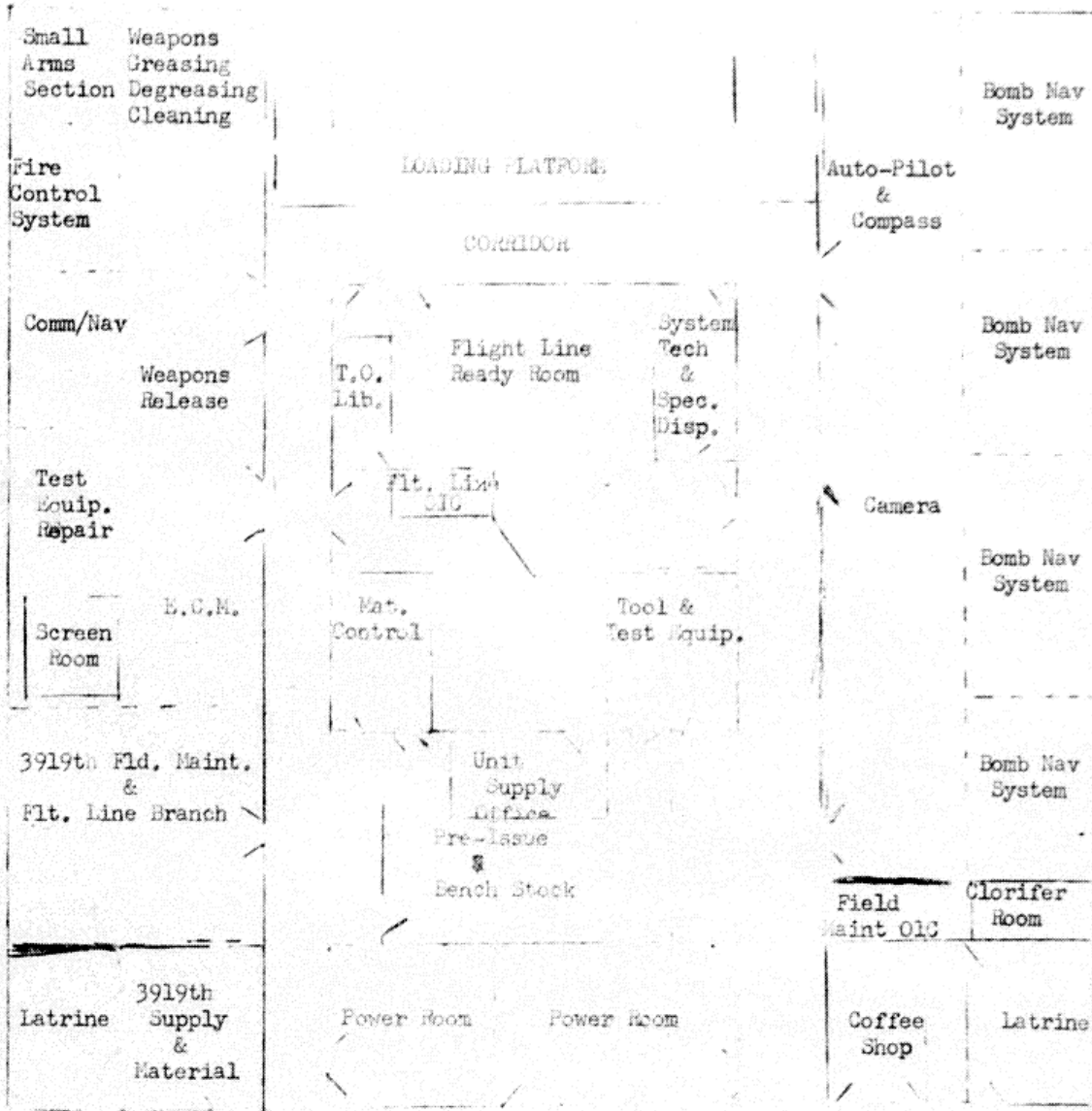
- 1 Vanguard Pick-up

NOTE: It will be the responsibility of all section heads to insure that all trip tickets are changed every morning and that all vehicles have been refueled and drivers maintenance is performed.

Attachment #4

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ARMAMENT-ELECTRONICS BUILDING #1202 FLOOR PLAN



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View of flight ops flight line used in Operation "BeClear", RAF Fairford, December 1952.



Recreation Room, Alert Billet, RAF Fairford, December 1947.



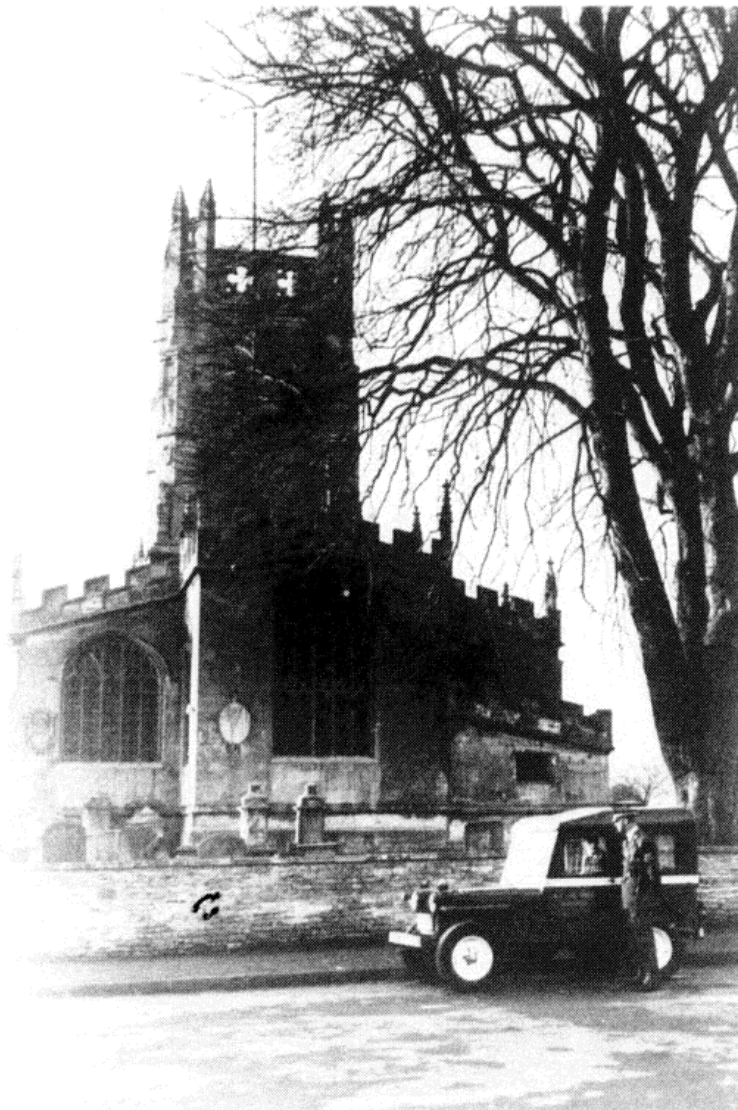
Crew Reading Room, Alert Billet, RAF Fairford, December 1967.



Two police officers patrolling a local community street near RAF Fairford, December 1947.



1947: Air Police giving directions on a local community street, December 1947.



A police officer awaiting emergency call in a local area, Leicester 1947.