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REPORTING DOCUMENTS

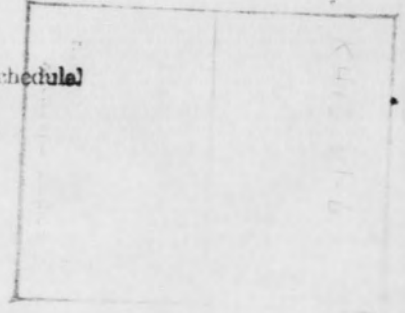
Volume X
Nos. 1 to 109

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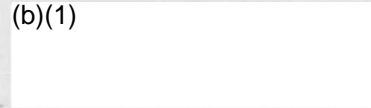
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COPY

WAR DEPARTMENT
The Adjutant General's Office
Washington 25, D. C.

AG 322 (21 Mar 46)
OB-1-AFCOR-(971(d))-M

21 March 1946

SUBJECT: Establishment of Air Defence, Strategic Air and Tactical Air Commands; Redesignation of the Headquarters, Continental Air Forces and Certain other Army Air Forces Units; Activation, Inactivation and Assignment of Certain Army Air Forces Units.

TO: Commanding Generals,
Army Air Forces
Continental Air Forces

1. Letter, this office, AG 322 (11 Mar 46) OB-1-AFCOR-(930(d)) -M, 13 March 1946, subject as above, is revoked. (Distribution withheld).

2. Effective this date:

a. The following Commands are established under the Commanding General, Army Air Forces:

Strategic Air Command
Tactical Air Command
Air Defence Command

b. The Headquarters, Continental Air Forces is redesignated as the Headquarters, Strategic Air Command, with station at Bolling Field, Washington, D. C. This Headquarters will move from its present station to Andrews Field, Maryland, on or about 1 July 1946, as directed by the Commanding General, Army Air Forces.

c. The Headquarters, Tactical Air Command is constituted, Assigned to the Army Air Forces and will be activated at Tampa, Florida, on or before 31 March 1946.

(1) The Commanding General, Tactical Air Command is authorized to designate, organize and discontinue Army Air Forces Base Units within the block of numbers 300 to 399, inclusive and within the bulk allotment of personnel authorized his command.

d. The Headquarters, Air Defence Command is constituted, assigned to the Army Air Forces and will be activated at Mitchel Field, New York, on or before 31 March 1946.

- (1) The Commanding General, Air Defence Command is authorized to designate, organize and discontinue Army Air Forces Base Units within the block of numbers 100 to 199, inclusive, and within the bulk allotment of personnel authorized his command.

* * *

3. Effective this date:

- a. The Headquarters, Second Air Force is relieved from its present assignment, assigned without change of station to the Strategic Air Command and will be inactivated by the Commanding General therefor on or about 31 March 1946. Concurrently with its inactivation, this unit is assigned in an active status to the Air Defence Command.

- b. The Headquarters and Headquarters Squadron, XIX Tactical Air Command is relieved from its present assignment, assigned without change of station to the Tactical Air Command, and will be inactivated by the Commanding General thereof on or before 31 March 1946.

- c. The Headquarters, Third Air Force is relieved from its present assignment and assigned to the Tactical Air Command, and will be transferred, less personnel and equipment, from its present station to the Greenville Army Air Base, Greenville, South Carolina, on or before 31 March 1946, as directed by the Commanding General, Tactical Air Command.

- d. The Headquarters and Headquarters Squadron, IX Troop Carrier Command is relieved from its present assignment, assigned to the Tactical Air Command without change of station, and will be inactivated by the Commanding General thereof on or before 31 March 1946.

4. Effective this date:

- a. The following units are relieved from the control of the War Department and assigned in an inactive status to the Commands indicated below:

<u>Unit</u>	<u>Command</u>
Hq & Hq Sq, Tenth Air Force	Air Defence Command
Hq & Hq Sq, Twelfth Air Force	Tactical Air Command
Hq & Hq Sq, Fourteenth Air Force	Air Defence Command

<u>Unit</u>	<u>Command</u>
Hq & Hq Sq, 53rd Troop Carrier Wing	Tactical Air Command (for further assignment to Third Air Force)
Hq First Air Force	Air Defence Command
Hq Fourth Air Force	Air Defence Command

5. The funds of the Continental Air Forces will be assumed by the Strategic Air Command until suitable distribution between the Air Defence Command, Tactical Air Command and the Strategic Air Command can be arranged under the provisions of AAF Letter 30-25, 4 August 1945.

* * *

BY ORDER OF THE SECRETARY OF WAR:

/s/ EDWARD F. WITSELL
EDWARD F. WITSELL
Major General
The Adjutant General

HEADQUARTERS
AIR DEFENSE COMMAND
Mitchel Field, New York

27 March 1946

GENERAL ORDERS)
:
NUMBER 1)

CONSTITUTION, ASSIGNMENT, AND ACTIVATION OF
HEADQUARTERS AIR DEFENSE COMMAND.....SECTION I
REASSIGNMENT OF HEADQUARTERS SECOND AIR FORCE.....SECTION II
ASSIGNMENT OF OTHER UNITS TO AIR DEFENSE COMMAND.....SECTION III
REDESIGNATION OF 100TH BASE UNIT.....SECTION IV
FUNDS.....SECTION V
AUTHORITY.....SECTION VI

SECTION I

1. Announcement is made that effective 21 March 1946, Headquarters Air Defense Command was constituted and assigned to the Army Air Forces.
2. Headquarters Air Defense Command was activated at Mitchel Field, New York, at 2359 hours, 27 March 1946.

SECTION II

Announcement is made effective 0001 hours, 31 March 1946 of the relief from its present assignment of the Headquarters Second Air Force and its assignment in an inactive status to the Air Defense Command.

SECTION III

Announcement is made that, effective 21 March 1946:

- a. The following units are relieved from the control of the War Department and are assigned in an inactive status to Air Defense Command:

Headquarters and Headquarters Squadron, Tenth Air Force
Headquarters and Headquarters Squadron, Fourteenth Air Force

- b. The following units are relieved from their present assignments and assigned, without change of station to the Air Defense Command:

Headquarters First Air Force
Headquarters Fourth Air Force

SECTION IV

Announcement is made that effective 27 March 1946 the 100th Base Unit (Headquarters First Air Force) is redesignated 100th Base Unit (Air Defense Command) without change of station.

SECTION V

Obligate the appropriate allotment published in section III, Circular 178, WD, 1945, as amended, to the extent necessary.

SECTION VI

Authority for above actions is contained in WD AGO letter, AG 322 (21 Mar 46) OB-I-AFCOR-(971(d)-M, subject: "Establishment of Air Defense, Strategic Air and Tactical Air Commands; Redesignation of the Headquarters Continental Air Forces and Certain Other Army Air Forces Units; Activation, Inactivation, and Assignment of Certain Army Air Forces Units;" dated 21 March 1946.

BY COMMAND OF LIEUTENANT GENERAL STRATEMEYER:

CHARLES B. STONE 111
Major General, USAF
Chief of Staff

OFFICIAL:

s/ Raynor Garey
t/ RAYNOR GAREY
Colonel, AGD
Adjutant General

COPY

HEADQUARTERS, ARMY AIR FORCES
WASHINGTON

12 March 1946

SUBJECT: Interim Mission

TO: Commanding General,
Air Defense Command.

The Air Defense Command will organize and administer the integrated air defense system of the Continental United States; will exercise direct control of all active measures and coordinate all passive means of air defense; will be prepared to operate either independently or in cooperation with Naval forces against hostile surface and undersurface vessels and in the protection of coastwise shipping; to train units and personnel in the operation of the most advanced methods and means designed to nullify hostile aerial weapons; to maintain units of the Air National Guard and the Air Reserve in a highly trained and operational condition of readiness; to train units and personnel for the maintenance of the air defense mission in any part of the world; to perform such special missions as the Commanding General, Army Air Forces may direct.

s/ Carl Spaatz
t/ CARL SPAATZ
Commanding General, Army Air Forces

I M M E D I A T E A C T I O N

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HEADQUARTERS
AIR DEFENSE COMMAND
Mitchel Field, New York.

OPERATIONAL DIRECTIVE)
:
NUMBER 1)

5 April 1946.

1. References:

a. WDAG Letter, file AG 322 (21 March 1946) OB-I-AFCOR-(971(d))-M, subject "Establishment of Air Defense, Strategic Air and Tactical Air Commands; Redesignation of the Headquarters, Continental Air Forces and Certain other Army Air Forces Units; Activation, Inactivation and Assignment of Certain Army Air Forces Units," dated 21 March 1946.

b. Letter, Headquarters, Army Air Forces, subject "Interim Mission," dated 12 March 1946.

2. General: The directives set forth in this publication are for the guidance of those commands concerned with the activation and organization of the Air Defense Command of the United States. Effective immediately, the Air Forces assigned this command will act in accordance with the policies set forth in this publication.

3. Areas of Responsibility: The areas of responsibility of the Air Forces assigned this command are set forth below:

a. First Air Force is assigned that portion of the United States which consists of Maine, Vermont, Massachusetts, New Hampshire, Connecticut, Rhode Island, New York, New Jersey, and Delaware. In addition it shall assume responsibility for the areas designated for the Eleventh and Fourteenth Air Forces until notified further by this headquarters.

b. Second Air Force is assigned that portion of the United States which consists of Michigan, Indiana, Wisconsin, Illinois, Minnesota, Iowa, Missouri, North Dakota, South Dakota, Nebraska, Kansas, Wyoming, and Colorado.

c. Fourth Air Force is assigned that portion of the United States which consists of Washington, Oregon, California, Arizona, Utah, Nevada, Idaho, Montana, and the Territory of Hawaii. In addition, it shall assume responsibility for the areas designated for the Second and Tenth Air Forces until notified further by this headquarters.

d. Tenth Air Force is assigned that portion of the United States which consists of Arkansas, Louisiana, Oklahoma, Texas, and New Mexico.

I M M E D I A T E A C T I O N

OPERATIONAL DIRECTIVE NO. 1 - Hq Air Defense Cmd, 5 April 46
(Continued).

e. Eleventh Air Force is assigned that portion of the United States which consists of Pennsylvania, Ohio, Maryland, Virginia, West Virginia, Kentucky, and the District of Columbia.

f. Fourteenth Air Force is assigned that portion of the United States which consists of North Carolina, South Carolina, Georgia, Florida, Tennessee, Mississippi, Alabama, and the Island of Puerto Rico.

4. Organization: The Air Forces assigned this command will organize their headquarters as follows: Commanding General, Deputy Commander, Chief of Staff, Assistant Chiefs of Staff for A-1, A-2, A-3, A-4, A-5, and A-6, and the normal Special Staff sections. The Air Defense Command will publish a typical Air Force manning table as soon as practicable.

5. Initial Objectives: During the initial organization of the Air Defense Command, the Air Forces assigned this command will be responsible for the following:

a. The First Air Force will form cadres for the Eleventh and Fourteenth Air Forces as directed by this headquarters.

b. The Fourth Air Force will form cadres for the Second and Tenth Air Forces as directed by this headquarters.

c. The formation of installation and facilities inspection teams, to inspect installations and facilities on request of appropriate state authorities for suitability of proposed unit operations.

d. The formation of boards of officers to examine National Guard Officer applicants as provided for in Sections II and III of NGR 20 and Section 75 of the National Defense Act.

e. To provide for the final inspection of units for federal recognition upon call of the appropriate state authorities as provided for in paragraph 12, NGR 15.

f. To supervise the training and equipping of units and personnel of the Air National Guard.

g. To furnish advice and technical aid as may be requested by state authorities in the organization and operation of wings, groups, and squadrons.

IMMEDIATE ACTION

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OPERATIONAL DIRECTIVE NO. 1 - Hq Air Defense Cmd, 5 April 46
(Continued).

6. The general air defense mission as it applies to the Air Forces assigned this command will be published in a separate Operational Directive.

BY COMMAND OF LIEUTENANT GENERAL STRATEMEYER:

/s/ CHARLES B. STONE III
Major General, USAF
Deputy Commander

DISTRIBUTION:

20-CG, AAF, Attn: Publications Branch,
Management Control Administrative
Service Division, Washington 25, DC
5-CG, Strategic Air Command, Bolling Fld, DC
5-CG, Tactical Air Command, Tampa, Fla.
20-Each Air Force Air Defense Command (1st, 2nd, 4th, 10th, 11th & 14th).
1-Col. W. A. Robinson, Aviation Director,
Room 4C-761, Pentagon Bldg, Wash 25, DC
1-Air Section National Guard Bureau, Wash 25, DC
2-Each Wing Instructor
10-Each Base, Air Defense Command
1-Each Staff Section, this headquarters
1-AG Master File, this headquarters
5-CO, 100th AAFBU, Air Defense Cmd, Mitchel Fld, NY

IMMEDIATE ACTION

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HEADQUARTERS
AIR DEFENSE COMMAND
MITCHEL FIELD, NEW YORK

AMENDMENT NO. 1

3 May 1946

OPERATIONAL DIRECTIVE)
:
NUMBER 1)

* * * * *

3. Area of Responsibility: The areas of responsibility of the Air Forces assigned this Command are set forth below:

* * * * *

b. Second Air Force is assigned that portion of the United States, which consists of Michigan, Wisconsin, Illinois, Minnesota, Iowa, Missouri, North Dakota, South Dakota, Nebraska, Kansas, Wyoming, and Colorado.

* * * * *

e. Eleventh Air Force is assigned that portion of the United States which consists of Pennsylvania, Indiana, Ohio, Maryland, Virginia, West Virginia, Kentucky, and the District of Columbia.

* * * * *

BY COMMAND OF LIEUTENANT GENERAL STRATEMEYER:

/s/ CHARLES B. STONE, III
Major General, U.S.A.
Deputy Commander

DISTRIBUTION:

20-CG, AAF, Attn: Publications Branch,
Management Control Administrative
Service Division, Washington 25, DC
5-CG, Strategic Air Command, Bolling Fld DC
5-CG, Tactical Air Command, Tampa, Fla.
20-Each Air Force Air Defense Command (1st, 2nd, 4th, 10th, 11th & 14th)
1-Col W. A. Robertson, Chief Avn Div, N.G.B., Rm 4C757-Pentagon,
Washington 25 DC
1-Air Section National Guard Bureau, Washington 25, DC
2-Each Wing Instructor
10-Each Base, Air Defense Command
1-Each Staff Section, this headquarters
1-AG Master File, this headquarters
5-CO, 100th AAFBU, Air Defense Cmd, Mitchel Fld NY

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HEADQUARTERS
AIR DEFENSE COMMAND
Mitchel Field, New York

3 May 1946

SUBJECT: Air Defense of the United States

TO: Major General Lauris Norstad
Asst Chief of Air Staff - 5
Hq Army Air Force
Washington, D. C.

1. There is inclosed three copies of preliminary planning directive issued by this Headquarters to its subordinate commands. This directive is based on the best assessment of the information on hand and consideration of your memorandum to General Stratemeyer of 26 April. It will be noted that this plan has considerable scope and does not offer much assistance. This is purposely so and is based on these peculiarities:

a. As far as the record here, ADC is still supporting AGF, under the old missions of the Eastern and Western Defense Commands and conducting planning under Army supervision. Actually, we know that this has been rescinded by WD letter, 8 April 1946, "Defense Missions of Army Ground Forces."

b. Apparently no directive has been issued by AAF or War Department as to coordinate or conjunctive planning with specific Naval Commanders.

c. The primary mission of ADC in Air Defense is to operate "Independently or in cooperation with Naval forces" (From AAF letter, 12 March 1946, "Interim Mission"). This leaves our relationship with the Armies unstated.

2. We are, of course, anxious to issue more specific instructions for defense planning. Pending receipt of directives, can we be informed on the following:

a. Has the War Department issued the Air Force a mission similar to that given AGF, 8 April 46?

b. What opposite level of Naval Command do you consider appropriate for ADC and its air forces?

c. Until the formation of Army groups, it appears necessary that we work directly with AGF headquarters on certain phases of planning. Do you approve?

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d. Do you plan to direct us to support the Army in its mission of defense or is there any hope of getting this reversed?

e. Can you give us a carte blanche directive to solicit assistance of civilian passive defense agencies as required for air defense?

f. How many copies of our plans does your section wish?

s/t/ R. E. BEEBE
Colonel, GSC,
AC/S. A-5

1 Incl:

3 Copies of Ltr "Air Defense of the
Continental United States, dated 2
May 1946

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HEADQUARTERS, ARMY AIR FORCES
WASHINGTON

13 June 1946

SUBJECT: Air Defense of the United States

TO: Colonel R. E. Beebe
Asst Chief of Air Staff - 5
Hq Air Defense Command
Mitchel Field, New York

1. Your letter of 3 May 1946 with planning directives attached has been received. The planning directives were noted and the questions in your letter carefully studied.

2. The questions posed are such that they cannot be answered definitely at present. Clarification of responsibilities of Air, Army and Navy commanders as to coordination of defense efforts is at this time inseparable from the questions of unification of the armed forces and the missions of the land, naval and air forces. Recommendations for the establishment of clear-cut command and operational responsibilities for employment of joint forces in the defense of the Continental United States are now under study by the War Department. It is believed that the solution of this problem will automatically answer most of the questions contained in your letter.

3. As to the specific questions in paragraph 2, the following are the best answers which can be given under present conditions:

a. The War Department has not issued an Air Force mission similar to the one issued to the AGF on 8 April 1946.

b. The Western Sea Frontier and the Eastern Sea Frontier are considered appropriate naval commands with which to coordinate air defense. The Caribbean Sea Frontier will shortly be absorbed by the Eastern Sea Frontier. Naval Districts are considered proper opposites for Air Forces under your command.

c. It is considered proper and desirable that ADC work directly with AGF in certain phases of planning.

d. As indicated in the War Department Letter of 8 April 1946, the Army Air Forces will have its air defense activities coordinated with the defense activities of other services under the terms of directives yet to be issued by the War Department. It is believed that coordination, arranged in accordance with paragraph 4 a, War Department Letter, 8 April 1946, between the Commanding

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General, AGF and the Commanding General, ADC will provide for conjunctive planning between the appropriate Army Group and the Air Defense Command numbered Air Force concerned.

e. It is not believed desirable to have civilian agencies actually active in an air defense system in peace-time. However, adequate and workable plans for integrating civilian agencies into the Air Defense system should be maintained and kept current to meet changing conditions.

f. The normal distribution of plans from ADC to Hq AAF will satisfy the needs of this office.

s/t/ LAURIS NORSTAD
Maj. Gen., U.S.A.
AC/AS-5

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HEADQUARTERS, ARMY AIR FORCES
WASHINGTON

10 June 1946

SUBJECT: Investment of Command Responsibilities of the Land,
Sea and Air Forces in Event of an Air Invasion.

TO: Commanding General, Headquarters, Air Defense Command,
Mitchel Field, New York.

1. The Commanding General, Army Air Forces, is responsible for the air defense of the continental United States. He has delegated this responsibility to the Commanding General, Air Defense Command. This investiture of Command responsibility is authority for the Commanding General, Air Defense Command to take immediate and independent action in the event of air attack against the continental United States.

2. The Commanding General, Air Defense Command has, in addition, the responsibility for coordinating within the continental United States the means available from other services for air defense, such as naval or marine fighter units temporarily shore-based, antiaircraft artillery presently assigned to the Army Ground Forces and antiaircraft fire of warships in harbors. It is the opinion of this Headquarters that effective coordination can only be achieved through the assignment of operational control of such units of other services to the Commanding General, Air Defense Command, during periods of emergency. There is apparent agreement among the services on this matter at the present time.

3. The exercise of "command" over land and sea forces (except those participating in the Air Defense mission in the event of air attack) is not believed essential to the discharge of the responsibility for air defense. It is therefore unlikely that the Commanding General, Air Defense Command, would be invested with actual command control over land and sea forces, since his task is purely one of air defense.

4. The Joint Chiefs of Staff, in the event of a sustained attack against this country and under existing command and operational procedures, would most probably assess the situation, declare a theater of operations, appoint a theater commander, assign him a mission and allocate suitable forces. It is not likely, under present joint procedures, that the Air Defense Commander would be appointed to function as a theater commander and, as

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such, be held responsible for the conduct of theater operations concurrently with the conduct of all air defense measures in protection of the continental United States.

5. This Headquarters is presently conducting a study to determine the desirability of issuing a detailed directive which will indicate your command responsibilities, extent of control, and forces to be made available as they apply solely within the Air Forces in the event of an air attack launched against the continental United States with little or no warning. When the results of this study are available, you will be furnished with further instructions to guide you in the implementation of the air defense system.

BY COMMAND OF GENERAL SPAATZ:

s/t/ IRA C. EAKER
Lt. General, USA
Deputy Commander, Army Air
Forces

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HEADQUARTERS
AIR DEFENSE COMMAND
Mitchel Field, New York

G 381

17 June 1946

SUBJECT: Air Defense of Continental United States

TO: Commanding General, First Air Force, Mitchel Field, N.Y.
Commanding General, Fourth Air Force, San Francisco, California

1. Inclosed herewith is letter 10 June 1946, Headquarters, Army Air Forces, "Investment of Command Responsibilities of the Land, Sea and Air Forces in Event of an Air Invasion." This letter is forwarded in furtherance of instructions issued to you by letter, this headquarters, above subject, dated 2 May 1946.

2. The delegation of authority contained in paragraph 1 of inclosed letter is further delegated to the commanding general of each Air Force. This authority is limited to action taken in implementing plans prepared under paragraphs 2a, (3) and (4) of ADC letter, 2 May, referred to.

3. Reference paragraph 3 of inclosed letter; no action will be taken pending your receipt of further instructions from this headquarters.

BY COMMAND OF LIEUTENANT GENERAL SPANGLER:

/s/ CHARLES B. STONE, III,
Major General, USA
Chief of Staff

1 Incl:
1st Hqs AAF, 10 Jun 1946,
subj: "Investment of Command
Responsibilities of the Land,
Sea and Air Forces in Event of
an Air Invasion"

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HEAD QUARTERS
AIR DEFENSE COMMAND
Mitchel Field, New York

Y 381

12 August 1946

SUBJECT: Air Defense of the Continental United States

TO: Commanding Generals, First, Second, Fourth, Tenth, Eleventh,
and Fourteenth Air Forces

1. References:

a. Letters, this headquarters, subject as above, dated 3 May 1946 and 17 June 1946, to the Commanding Generals, First and Fourth Air Forces.

b. Letter, AGF, 10 June 1946, subject: "Defense of Continental United States", copy of which is attached for information.

2. General:

a. General plans for the employment in the continental United States of any air and ground forces and installations against enemy action, including plans for joint operations with Naval commands located in or adjacent to the continental United States, will be published by the War Department. The commands and chains of command of air, ground and naval forces to be employed will be announced in orders of the War Department.

b. Pending receipt of detailed plans, the Air Defense Command will start preliminary planning to prepare for and, on order or in imminent emergency, execute planned operations for the air defense of the continental United States.

c. This headquarters will issue from time to time, general plans, policies, and directives for the conduct of the air defense of the continental United States.

3. Definitions:

a. Active defense against air attack includes all measures used to destroy hostile aircraft or guided missiles in flight or to reduce their effectiveness.

b. Passive defense against air attack includes all measures not active, taken to minimize the effects of hostile air action.

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Air Defense of the Continental United States

Air Force Defense Plans

Air Force Commands will prepare detailed plans to:

- a. Defend against hostile air attack essential areas within their assigned areas, using assigned forces.
- b. Accept and integrate into their existing air defense operations additional military units allocated for that purpose by this or higher headquarters.
- c. Effect positive defense measures.
- d. Periodically test, by maneuvers and other exercises, the adequacy of their air defense plans and preparations.
- e. Attack fleeting targets of opportunity within the capabilities of assigned forces.

3. Assumptions:

The following listed assumptions should be used as a basis for planning:

- a. The Air Force Commander will be responsible for all air defense measures in the event of an unexpected air attack against the continental United States, unless another commander has been specifically designated by the War Department.
- b. The responsibility for air defense may be transferred to another commander, by air defense system established should therefore be of a nature that will permit its incorporation in whole or in part into another command.
- c. Additional units will be allocated when needed to the Air Forces for air defense purposes by the CG, ACF or higher authority. Allocations will be based upon:
 1. Requirements submitted by the Air Force commander through ADC.
 2. Availability of units at that time.
 3. The relative need of that Air Force compared with other commands.

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Air Defense of the Continental United States

5. "Joint Action of the Army and Navy," and other approved Joint and War Department directives will govern the relationship of Air Force and ground and naval commanders.

6. Forces:

a. All units within the United States which might be allocated to Air Forces for use in an emergency are listed in Enclosure 2 to reference letter dated 2 May 1946, a copy of which is attached.

b. Plans should envisage the use of whatever forces are made available and should not depend on the allocation of specific units or a specific number of units.

7. Control and Command:

Supply and administration of air force units will remain an AF responsibility. Operational control over units assigned or attached to ADC will remain with Air Force Commanders until specifically directed otherwise. This will not prevent the assumption of operational control over Air Force Commanders by other commanders when that course is sanctioned by "Joint Action of the Army and Navy" or other directives.

8. Planning Machinery:

a. Permanent and ad-hoc planning committees and sub-committees will be established as required, each consisting of representatives of the commanders of the ADC Air Forces, the Army and the Sea Frontier, and when applicable, will include representatives of other air commands, Naval Districts, Coast Guard areas, field agencies of other governmental departments and civilian agencies.

b. All plans will be approved by the commanders concerned, either individually or collectively as a committee, and will be subject to approval by this headquarters.

c. Four copies of all agreed plans (except those dealing solely with details of local import) will be submitted to this headquarters.

d. Air Force commanders will initiate any action necessary to initiate planning machinery in their areas.

9. Other plans:

Air Force commanders are authorized and encouraged to use the established joint planning machinery for the coordination of all matters of joint concern, such as the preparation of plans for civil aid in the

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event of disaster, and coordination of air traffic, communications and similar operational matters.

10. Independent Action:

Authority has been delegated by reference letter of 17 June 1946 to AF Commanders to take immediate and independent action in the event of air attack against the continental United States.

11. Communications:

Matters requiring coordination or liaison with theater commanders or with adjacent countries will be referred to this headquarters. AF commanders are authorized to communicate directly and establish necessary liaison with all military and civilian agencies in the United States that are directly involved in the air defense of their areas.

12. Revision:

Reference letter dated 2 May 1946, except Inclosure 2 thereto, is rescinded.

BY COMMAND OF LIEUTENANT GENERAL STANLEY:

/s/ / S. R. LYDCH
Colonel, AGC
Adjutant General

2 Incls:

- 1 - AGF Letter, 10 June 46
- 2 - Incl 2 to letter of 2 May 46.

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HEADQUARTERS, ARMY AIR FORCES
WASHINGTON

5 June 1946

AFCRM

SUBJECT: Interim Mission

TO: Commanding General, Air Defense Command, Mitchel Field,
Long Island, New York

1. Reference is made to the letter, subject as above, dated 12 March 1946, assigning the interim mission of the Air Defense Command.

2. The mission as outlined is hereby modified as follows:

a. Delete: "To maintain units of the Air National Guard and the Air Reserve in a highly trained and operational condition of readiness."

b. Substitute in place thereof the following function:

- (1) Discharges the responsibilities of the Commanding General, AAF, with respect to organization, administration, training and maintenance of the Air National Guard and the Air Reserve, subject to policies from the Commanding General, AAF.

/s/ C. C. Chauncey
/t/ C. C. Chauncey
Major General, U. S. Army
Deputy Chief of Air Staff

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HEADQUARTERS
AIR DEFENSE COMMAND
Mitchel Field, New York

11 June 1946

SUBJECT: Mission of the Air Defense Command

TO: Commanding Generals, All Air Forces, Air Defense Command

1. The Air Defense Command will organize and administer the integrated air defense system of the Continental United States; will exercise direct control of all active measures and coordinate all passive means of air defense; will be prepared to operate either independently or in cooperation with Naval forces against hostile surface and undersurface vessels and in the protection of coastwise shipping; to train units and personnel in the operation of the most advanced methods and means designed to nullify hostile aerial weapons; discharges the responsibilities of the Commanding General, AAF, with respect to organization, administration, training and maintenance of the Air National Guard and the Air Reserve, subject to policies from the Commanding General, AAF; to train units and personnel for the maintenance of the air defense mission in any part of the world; to perform such special missions as the Commanding General, Army Air Forces may direct.

2. Note the underlined sentence above is a change to the original mission.

/s/ GEORGE E. STRATEMEYER
Lieutenant General, U. S. Army
Commanding

HEADQUARTERS
AIR DEFENSE COMMAND
Mitchel Field, New York

Y322

31 July 1946

SUBJECT: Mission of the Air Defense Command

TO: Commanding General,
Army Air Forces,
Washington 25, D.C.

1. Pursuant to verbal instructions of the Deputy Commander, Army Air Forces, on 27 July 1946, the Air Defense Command has assumed the following responsibilities in addition to those prescribed in letters Headquarters Army Air Forces, subject: "Interim Mission", dated 12 March 1946 and 5 June 1946:

a. Provide a single AAF contact (the Air Defense Command Air Force Commanders) for each Army Commander and each Naval Sea Frontier and Naval District Commander, through whom these external commanders may obtain information, coordination and action on matters of joint interest in Army areas and Naval areas.

b. Provide a single coordinating head in each Air Defense Command Air Force area for all civilian contacts and activities of interest to the AAF regardless of primary interest of major AAF Commands.

2. Attached is a copy of the directive from this headquarters to the numbered Air Forces of the Air Defense Command to execute this mission.

3. It is requested that the major AAF Commands be informed of these added responsibilities of the ADC and that direct communication among ADC Air Forces and AAF Commands is authorized for the purpose of fulfilling this new mission.

FOR THE COMMANDING GENERAL:

S/ C. R. LANDON
T/ C. R. LANDON
Colonel, AGD
Adjutant General

1 Incl.:
ADC Reg. 20-7

ADCR 20-7

1-4

REGULATION)
20-7)HEADQUARTERS, AIR DEFENSE COMMAND
Mitchel Field, N.Y., 31 July 1946ORGANIZATIONRelationship of Air Defense Command
with Military and Civilian Agencies

1. The Commanding General, Army Air Forces, (verbally) has assigned the following missions to the Air Defense Command, in addition to those prescribed in letters, Hq AAF, subject: "Interim Mission", dated 12 March 1946 and 5 June 1946:

The Air Defense Command will:

a. Provide a single AAF contact (the Air Defense Command Air Force Commanders) for each Army Commander and each Naval Sea Frontier and Naval District Commander, through whom these external commanders may obtain information, coordination and action on matters of joint interest in Army areas and Naval areas.

b. Provide a single coordinating head in each Air Defense Command Air Force area for all civilian contacts and activities of interest to the AAF regardless of primary interest of major AAF Commands.

2. The Commanding General of each Air Force of the Air Defense Command will, within his assigned area, serve as the representative of the Commanding General, Army Air Forces, in all matters involving non-AAF military agencies and civilian agencies.

3. In complying with this directive, Air Force Commanders are authorized to communicate directly with Army Air Force commands and numbered Air Forces and other subordinate AAF units on matters covered by policies of the Commanding General, Air Defense Command, and the Commanding General, Army Air Forces, or pertaining to projects approved by them. On important matters not covered in ADC or AAF policies, ADC Air Force Commanders will deal through channels. An information copy of correspondence initiating any new project of more than local interest will be forwarded to this headquarters. All matters involving Army Air Forces or Air Defense Command policies will be forwarded to this headquarters.

4. In dealing with matters primarily concerning an AAF command other than the Air Defense Command, each Air Force Commander will obtain, assemble and transmit information, arrange conferences and take all other steps necessary to accomplish the desired action. This desired action does not include the assumption of responsibility

ADCR 20-7
4-5

or primary interest which properly belong to another major command. In such matters the function of the ADC Air Force Commander is limited to informing the appropriate major command of the situation, and offering such local mediation as is feasible. The establishment of direct liaison between the Army Air Force agency and a local agency in matters of only local import and of a continuing nature (such as the relations between a base commander and the local municipality) is authorized and definite action encouraged.

5. Each Air Force Commander will take action to inform the heads of the various military and political bodies in his area that he is prepared to take action or facilitate action on all matters affecting the Army Air Forces.

BY COMMAND OF LIEUTENANT GENERAL STRATMEYER:

CHARLES B. STONE, III
Major General, USA
Chief of Staff

OFFICIAL:

/s/ C. R. LONDON
Colonel, AGD
Adjutant General

DISTRIBUTION: "C"

HEADQUARTERS
AIR DEFENSE COMMANDIn Reply
Refer to:

Y 322

12 August 1946

SUBJECT: Air Defense Command Regulation 20-7

TO: Commanding Generals, First, Second, Fourth, Tenth, Eleventh
and Fourteenth Air Forces.

1. The mission contained in Air Defense Command Regulation 20-7 entails responsibilities which have not previously existed. Many of the requests which will be directed to you will be in fields which are widely different from those directly concerning the responsibilities of this command for defense against air attack or the training of Air Reserve and National Guard units. It will be necessary for you to gain a comprehensive knowledge of the responsibilities, functions and activities of the other commands of the Army Air Forces in order to handle properly and expeditiously the requests which will be directed to you. It is the purpose of this letter to set forth certain information and policies which will be of assistance in accomplishing this mission.

2. Matters of primary concern to other commands with which you will have to deal include the entire scope of Army Air Forces interests and activities.

3. The principle non-AAF agencies with which you may have dealings are:

a. Army Ground Forces

- (1) Army Headquarters
- (2) Military District of Washington (Eleventh Air Force)
- (3) AGF Replacement and School Command (Fourth Air Force)
- (4) Service Commands; military areas and districts of the Armies.
- (5) Class I and II installations.

b. Navy

- (1) Sea Frontiers
- (2) Naval Districts
- (3) Naval Bases and other shore installations.

Air Defense Command Regulation 20-7 (12 Aug 46)

- c. Coast Guard area Commands and bases
- d. Civilian
 - (1) Field agencies of the federal government
 - (2) State and local governments
 - (3) Civilian organizations having a direct relationship with the armed forces of the United States, such as the American Legion, Civil Air Patrol, and civilian defense organizations.
 - (4) Other civilian organizations such as Chambers of Commerce, commercial and industrial associations, and labor unions.

4. The missions, responsibilities, and functions of the major AAF Commands, are set forth in Circular 138, WD, 14 May 1946. Additional information of the activities of other AAF Commands, as well as those of non-AAF agencies, can be obtained by:

- a. Direct contact and communication.
- b. Observation by your subordinate commanders of activities in their areas.
- c. Acting as intermediary between AAF and other agencies.

5. This headquarters will similarly receive information of the activities of other agencies. Attached for your information is a copy of a letter from this headquarters to the commanders of other major AAF Commands.

6. It is necessary in the accomplishment of our new mission that all information obtained which is not contained in pertinent publications be promptly exchanged between this headquarters and the air force concerned. Information copies of correspondence should be widely distributed to interested ADC headquarters, and such distribution noted on the correspondence.

7. This headquarters will be notified immediately of any instances where the accomplishment of this mission is delayed or prevented due to lack of understanding on the part of another AAF Command of your responsibilities and functions.

Air Defense Command Regulation 20-7 (12 Aug 46)

8. The following initial policies of this headquarters will govern this headquarters and ADC air force headquarters in the accomplishment of this mission:

a. All matters involving the exchange of information only, or which are the exclusive concern of another AAF Command, will be forwarded directly to the lowest echelon of that command which can take final action. If such matters are of sufficient importance to require a decision by the Commanding General of the command, an information copy will be sent to this headquarters. This headquarters will also inform its subordinate air forces when appropriate.

b. Air force commanders will be alert to detect any conflict likely in matters affecting two or more AAF Commands and will promptly report to the appropriate commands any matter requiring further intra-AAF coordination, together with their recommendations.

c. Air force commanders will limit their action in matters involving prolonged dealing between an AAF unit and an external agency to the establishment of initial contact and procedures, and to other assistance specifically requested.

BY COMMAND OF LIEUTENANT GENERAL STRATHEMEYER:

1 Incl.:
Ltr Hqs ADC 12 Aug 46
subj: "Mission of ADC"

/s/ C. R. LANDON
Colonel, AGD
Adjutant General

COPY

14

HEADQUARTERS
AIR DEFENSE COMMAND
Mitchel Field, New York

In Reply
Refer to:

Y 322

12 August 1946

SUBJECT: Mission of Air Defense Command

TO: Commanding General, Air Materiel Command, Wright Field,
Dayton, Ohio.
Commanding General, Air Training Command, Barksdale Field,
Louisiana.
Commanding General, Air Transport Command, Gravelley Point,
Washington, D.C.
Commanding General, Air University, Maxwell Field, Alabama.
Commanding General, Tactical Air Command, Langley Field,
Virginia.
Commanding General, Strategic Air Command, Bolling Field,
Washington 20, D.C.

1. The Air Defense Command has been assigned the following mission by the Commanding General, Army Air Forces:

"The Air Defense Command will:

"a. Provide a single AAF contact (the Air Defense Command air force commanders) for each Army commander and each Naval Sea Frontier and Naval District commander, through whom those external commanders may obtain information, coordination and action on matters of joint interest in Army areas and Naval areas.

"b. Provide a single coordinating head in each Air Defense Command air force area for all civilian contacts and activities of interest to the AAF regardless of primary interest of major AAF Commands."

2. Direct communication between AAF Commands and their subordinate elements has been authorized as necessary to accomplish this directive.

3. This headquarters has issued instructions to its subordinates to give effect to its new revision in ADC Regulation 20-7, which has been distributed to your headquarters. A copy is inclosed for your ready reference.

4. Accomplishment of this new mission will require the Air Defense Command to be cognizant at all times of those activities of the Army Air Forces within the continental United States which involve or affect non-AAF agencies. Many of these activities can be ascertained from Circular 138, WD, 1946 and various printed AAF directives. Such documents however will not give this command an adequate picture of your activities.

ENCLOSURE No. 1

Mission of Air Defense Command (12 Aug 46)

5. It is requested therefore that you furnish information copies of any material now available or subsequently prepared by your headquarters, including directives, reports or informational matter, which will assist us in understanding the activities and functions of your command.

6. Officers from this headquarters will visit your headquarters from time to time to maintain liaison and to get up-to-date and comprehensive information needed by the Air Defense Command to accomplish the cited revision. You will be notified in advance of the arrival of any ADC representatives. It is requested that on their arrival you inform them of the status of the various pertinent plans and activities of your command.

7. The commander of each air force of the Air Defense Command has been instructed to establish similar liaison with your subordinate units located in his air force area by the letter attached as Inclosure 2. For your information the names of the commanders of those air forces, their addresses, and their areas are given in Inclosure 3. It is requested that you inform your subordinate commanders of the mission which has been assigned to these air force commanders and instruct them to take action on an air force level corresponding to that given in paragraphs 5 and 6 above.

FOR THE COMMANDING GENERAL:

/s/ C. R. LONDON
Colonel, AGD
Adjutant General

3 Inclosures:

- 1 - ADC Reg. 20-7
- 2 - ADC Ltr to AF Cmdrs, subj:
"ADC Reg 20-7"
- 3 - List of Air Forces, ADC

COPY

15

HEADQUARTERS
AIR DEFENSE COMMAND
Mitchel Field, New York

18 August 1947

SUBJECT: Relationship of Air Defense Command with Military and
Civilian Agencies

TO: Commanding General, Army Air Forces, Washington, D. C.

1. In July 1946, I was assigned verbally by General Baker the task of providing, in the person of my air force commanders, a means for liaison and coordination within each Air Defense Command air force area on all matters of interest to the Army Air Forces which concern external agencies. Pursuant to those verbal instructions, I issued a directive to my command, a copy of which is attached.

2. Since the issuance of that directive, there has been considerable correspondence between your headquarters and mine to clarify this mission. I feel that I understand completely General Baker's desires as explained several times verbally - that is to use the Air Defense Command air force commander, who deals continuously with his coordinate Army commander and Navy commanders and with the Governors of the States, as a ready means of communication between all Air Force agencies and those commanders. However, it appears that there is not a complete understanding on the part of your staff or of the other major commanders as to my functions in this regard. No directive or information from your headquarters has ever been issued to the other major commands on this. I have received only two official, written directives on this. One was a 1st Indorsement from you on 7 November 1946, which stated that a directive would issue covering the subject of air-ground coordination. This directive has never been issued, but even if it were it would cover only that portion of General Baker's verbal instructions which concern Air Force - Army coordination. The other official letter I have received is a letter of transmittal to me, inclosing a copy of a personal letter from General Baker to me, and which also dealt exclusively with the matter of ADC Air Force - Army coordination.

3. It is requested that if it is desired that I continue with this task, a written directive be issued from your headquarters to me, with distribution made by your headquarters to all Air Force major commands.

Relationship of Air Defense Command with Military and Civilian
Agencies (Cont'd)

4. As a result of over a year's experience in this matter, I suggest that in the written directive my liaison and coordination responsibilities be limited to those matters in which this command can in truth be of service. These are:

a. Making available a channel of communication to and from Army commanders, Naval Sea Frontier and District commanders and State Governors, with whom the Air Defense Command deals intimately and directly continuously; but without compulsion that the Air Defense Command channel be used if other means of communication are available and satisfactory.

b. Serve as air advisor to Army commanders.

c. Use of the ADC air force commander as a coordinating agency on matters initiated by an Army or Navy commander and affecting all Air Force installations within one area.

d. Serve as the Air Force coordinating agency in matters of local interest in the ADC air force area which are not the primary responsibility of another major command and which involve two or more commands (such as Air Force participation in a local air show).

5. If you so desire, I will have drafted and submit to you a suggested AAF Regulation covering this assignment of responsibility to me.

1 Incl
ADC Reg 20-7

/st/ GEORGE E. STRATHEMEYER
Lt.Gen., U. S. Army
Commanding

HEADQUARTERS
AIR DEFENSE COMMAND
Mitchel Field, New York

13 November 1946

Lt. Gen. Ira C. Baker, U. S. Army
Deputy Commander, Army Air Forces
Washington 25, D. C.

Dear Ira:

Your letter of 1 November is a clear restatement of the mission you assigned to me last July. I think I fully understand your desires.

Attached is a copy of the directive I put out immediately after your visit here. I have also forwarded a copy of your letter to each of my Air Force commanders. I have several times talked to my Air Force commanders to make certain they understand their responsibilities in this matter. The implication therefore in your letter that some of my Air Force commanders are refusing to accept this responsibility alarms me. I would appreciate receiving from you any concrete case where one of my Air Force commanders has fallen down on this job, and I assure you that he will not again misunderstand his responsibilities.

One of our most pressing needs in order to carry out your desires is some sort of a written directive from Headquarters Army Air Forces. Some of the other major commanders apparently believe that I have assumed this liaison mission wholly on my own responsibility, presumably with the Machiavellian intent of taking over their functions. You know, of course, that this is untrue, but I do not believe that the wholehearted cooperation of all of the other Army Air Force commanders can be obtained until they receive assurances from someone higher than myself that the liaison mission is my job and that it does not impinge upon their responsibilities and authority. Our directives will be revised to whatever extent is necessary when your official directive is issued.

Sincerely,

GEORGE E. STRATEMEYER
Lt. General, U. S. Army Air Force
Commanding

1 Incl.
ADC Reg 20-7

ADCR 20-1
1-3ADC REGULATION)
20-1)HEADQUARTERS, AIR DEFENSE COMMAND
Mitchel Field, N. Y., 29 July 1946ORGANIZATION
Air Defense Command
INTRODUCTION

	<u>Paragraph</u>
General.....	1
Mission.....	2
Operations.....	3
Organization.....	4
Command.....	5

1. General.

a. Mission, operations, organization and command are major aspects of every military enterprise. Each of these is a function of the other three. Each can be understood and dealt with only in relation to the others. A clear understanding of each and of their interrelationship makes for clarity, positiveness and simplicity in the conduct of a large and complex military enterprise such as the Air Defense Command.

2. Mission.

a. The mission of a military organization is the concept of results to be accomplished, of the goal to be reached. The mission may be stated by higher authority or deduced by the commander responsible for its achievement. A clear understanding of the mission is the beginning and basis for the determination of the operations of an enterprise and of the organizational structure best fitted to carry out the operations.

b. The mission of the Air Defense Command is as follows: "The Air Defense Command will organize and administer the integrated air defense system of the continental United States; will exercise direct control of all active measures and coordinate all passive means of air defense; will be prepared to operate either independently or in cooperation with Naval forces against hostile surface and undersurface vessels and in the protection of coastwise shipping; to train units and personnel in the operation of the most advanced methods and means designed to nullify hostile aerial weapons; discharges the responsibilities of the Commanding General, AAF, with respect to organization, administration, training, and maintenance of the Air National Guard and the Air Reserve, subject to policies from the Commanding General, AAF; to train units and personnel for the maintenance of the air defense mission in any part of the world; to perform such special missions as the Commanding General, Army Air Forces may direct."

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3-4

c. The present mission of each numbered air force is, within its own area, to:

- (1) Organize, administer, train and maintain the Regular and Reserve air units under its authority;
- (2) Assist the States in the organization, administration, training and maintenance of the air units of the National Guard of the United States;
- (3) Organize and administer the integrated air defense system of the continental United States;
- (4) Control all active measures of air defense;
- (5) Coordinate all passive means of air defense;
- (6) Prepare to operate in cooperation with other air forces of the Air Defense Command or with Naval forces against hostile surface and undersurface vessels and in protection of coastwise shipping.

3. Operation.

a. Operations are the tasks to be done, the functions to be performed, the activities to be carried on, by or within an enterprise. Operations are the active means by which organization and command accomplish the mission.

b. Operations are primary or secondary in nature. In a military enterprise the primary kind of operation is characterized by fighting or combat or training therefor. Secondary operations are in the nature of administration, which, in its broad sense, includes whatever is needed to keep the fighting elements complete in personnel and materiel.

c. The nature of the operations of modern war is determined by the mission of the adversaries and by the characteristics of the weapons and equipment with which the operations are carried out. Both combat and administrative operations are divided and subdivided successively into groups and sub-groups according to the degree to which the weapons, equipment and services are specialized. The nature of operations changes from time to time and place to place. Some operations, such as fighting and ammunition supply are intermittent; other operations, notably signal communications, medical care and the supply of food and clothing are continuous.

d. At present the most urgent tasks of the Air Defense Command involve:

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- (1) The creation of a basic organic structure from the Regular Army, National Guard and Reserve units that exist now only in plans, and
- (2) The equipping and training of personnel and units in basic fighting, administrative and command techniques. When the initial phase of the ADC tasks is completed, an AAF instrument will exist which can be adapted to the needs of any kind of future combat operations in defense against air attack. First, however, it is necessary to learn to use individual aircraft, weapons, equipment and supplies, and above all to respond quickly and precisely to the will of commanders from top to bottom of the whole Air Defense Command organization.

e. The directives for present operations are found in policies, basic plans, regulations, letters and memoranda, and administrative and technical instructions, of the War Department, AAF and ADC.

4. Organization.

a. To organize is to arrange the parts of an enterprise into divisions and successive subdivisions and to establish an interrelationship of function, responsibility and authority among them. An organization is an enterprise in which an interrelationship of function, responsibility and authority has been established among all the parts. In creating an organization all factors of the enterprise must be considered: the personnel and its present skill and potential capabilities; materiel, weapons, equipment and supplies, and their improvement; time, space, movement; all with relation to each other.

b. In organizing an enterprise all the various tasks, functions and activities are sorted and grouped into a few major categories. Each category is defined and made the responsibility and put under the authority of one and only one major subordinate commander. This sorting and grouping of both the personnel and materiel of an enterprise is based on various considerations, such as:

- (1) Effectiveness and teamwork in combat operations involving fire power, mobility or range.
- (2) Efficiency in the use of a distinct weapon or kind of equipment (airplane or surface vessel, small arms or artillery, horsedrawn or motor driven vehicles).
- (3) Proficiency in a distinct function, process, science, profession or art (supply, repair, food preparation, engineering, medicine, law, weather forecasting, public relations).

ADCR 20-1

(4) Racial, religious or national attributes.

c. A complete military organization contains three kinds of elements: combat, administrative, and command.

- (1) Combat elements are usually grouped first geographically so as to provide unity of command over all fighting operations within the radius of action of the units employed or over all units employed against a single enemy target or locality. Within each area the combat units are grouped functionally according to arm or weapon.
- (2) Administrative elements tend to group themselves according to function or service as in sub-paragraphs b (2) and b (3), above, except that such administrative and technical service units as are essential for its proper functioning are included in each combat unit. The proportion of administrative to combat elements in a combat organization depends on the nature of the operations and the terrain or situation in which they are conducted, on the fire power of weapons and mobility of units, and on the habits, indoctrination and training of the troops. Where a combat unit lacks within itself administrative or technical service units of proper kind or sufficient number the higher commander is responsible for providing administrative and technical service from sources under his control.
- (3) The command element, of which there is but one for each unit, is organized according to the nature and needs of the unit as a whole. The organic structure of command elements is discussed in ADC Regulation 20-5.

d. Unit. As used herein the term "unit" means not only an organization of an arm or service whose strength and composition are prescribed by the War Department, but also any group of men and material under one commander. This definition includes (1) an organization whose composition is prescribed in a table of organization, (2) a temporary organization or task force, (3) an organization whose strength is prescribed by manning table, and (4) an installation or activity of any kind that is under one commander.

e. Task force. A task force is an organization created for the accomplishment of a single mission or task. It is usually composed of units attached to the task force or under operational control of the task force commander. The latter may have administrative as well as combat responsibility and the authority and in large operations may be required to reorganize the units. But in so far as possible the task force commander limits himself to the control of fighting dispositions and operations. Upon accomplishment of the task the units of the task force revert to the command of their permanent or previous organization commanders.

ADCR 20-1

5. Command.

a. Command is the authority which an individual in the military service lawfully exercises over subordinates by virtue of rank or assignment. (FM 100-5). Command is the right and power to decide. A commander is responsible for all that his subordinates do or fail to do, within the scope of his authority. A commander is responsible for the accomplishment of the mission of his unit, for the operations conducted pursuant to that mission, and, in so far as permitted by higher authority, for organizing the men and materials available to him for the conduct of those operations.

b. Assignment and attachment.

- (1) Assignment is the placing by competent orders of an individual or unit under the authority of a specified commander. Assignment implies a permanent membership in the unit to which assigned. An individual or unit cannot be assigned to more than one larger unit at a time.
- (2) Attachment is the placing of an individual or unit by competent orders under the full but temporary authority of the commander of a unit other than the one to which assigned. Attachment does not affect assignment. Attachment is usually regarded as a temporary status but the authority of the commander of the unit to which the person or other unit is attached is complete in so far as is required by the purposes of the attachment. Attachment is sometimes made for limited administrative purposes, such as provisions of quarters and rations, but implies full authority unless otherwise stated. The purpose of the attachment should always be shown in orders effecting the attachment.

c. Chain of Command. Just as the personnel and materiel of an organization are divided among elements immediately subordinate to it, each element being charged with one distinct category of major combat or administrative task, function or activity, so the personnel and materiel of each subordinate element are subdivided according to task or function. The commander of each successive subdivision from top to bottom throughout the entire organization imposes responsibility upon and exercises authority over his immediate subordinates. This series of commanders is known as the chain of command. As a result of this subdivision of responsibility and authority-

- (1) Each commander has a small number of immediate subordinates, and
- (2) Each individual has only one immediate commander.

d. Technical supervision. Normal operations and organization

ADCR 20-1

require individuals or units of administrative or technical services to be assigned or attached (see sub-paragraph b, above) to combat units. The head of each such major service exercises technical supervision over the specialized functions of his personnel or units that are included in other arms or services, by means of technical manuals, technical instructions and other technical directives. This technical supervision by the head of a service must be accomplished without interference with the exercise of authority by the commander of the combat or service organization which includes the service units. The organization commander's authority in regard to the employment of all the elements of his unit, their movement and security and the management of their personnel always outweighs the demands of technical supervision. Orders through the chain of command take precedence over instructions through technical channels. But a wise combat commander gives due consideration to the value of administrative and technical knowledge and advice.

e. Operational control. Temporary conditions, especially those related to combat, may require a different relationship and authority than that existing in a normal organic structure or a fixed plan of operations. In such cases the commander of a unit may be given authority to control the operations of a combat or service unit which is neither assigned nor attached to his command. Such authority is called "operational control". It is usually temporary but may become normal in recurring situations of the same kind. This authority is limited to the control of the major or characteristic functions of the unit and does not include general administration, personnel management, movement of base, or technical supervision. It is similar in effect to "attachment" but usually confers less administrative authority than the latter. It is used most frequently in connection with combat units, but may also be applied to service elements, as where operational control over a transport squadron or truck company is given a commander other than its own.

f. Although the authority and responsibility of command reside in the person of the commander, he shares the exercise of the function of command with his staff. Staff functions, organization and methods in the Air Defense Command are described in ADC Regulation 20-5.

BY COMMAND OF LIEUTENANT GENERAL STRATENSIEYER:

OFFICIAL:

CHARLES B. STONE 111
Major General, USA
Chief of Staff

C. R. LONDON
Colonel, AGD
Adjutant General

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ADC REGULATION)
20-1A)HEADQUARTERS, AIR DEFENSE COMMAND
Mitchel Field, N.Y., 28 August 1946ORGANIZATION
Air Defense Command

paragraphs 2b and c of ADC Regulation 20-1, 29 July 1946, are deleted and the following substituted and paragraph d added:

2. Mission.

b. The mission of the Air Defense Command is as follows:

- (1) The Air Defense Command will organize and administer the integrated air defense system of the continental United States.
- (2) Exercise direct control of all active means, and coordinate all passive means of air defense.
- (3) Be prepared to operate either independently or in cooperation with naval forces against hostile surface and undersurface vessels and in protection of coastwise shipping.
- (4) Train units and personnel in the operation of the most advanced methods and means designed to nullify hostile aerial weapons.
- (5) Discharge the responsibilities of the Commanding General, Army Air Forces with respect to organization, administration, training, and maintenance of the Air National Guard, Air ROTC and the Air Reserve, subject to policies of the Commanding General, Army Air Forces.
- (6) Train units and personnel for the maintenance of the air defense mission.
- (7) Provide a single AAF contact (the Air Defense Command Air Force Commanders) through whom each army commander and each naval sea frontier and naval district commander may obtain information, coordination and action on matters of joint interest to army areas and naval areas.
- (8) Provide a single coordinating head in each Air Defense Command Air Force area for all civilian contacts and activities of interest of the AAF regardless of primary interest of major AAF commands.

ADCR 20-1A

2

(9) Perform such special missions as the Commanding General, Army Air Forces, may direct.

c. The area of responsibility of each of the air forces of this command is as follows:

- (1) First Air Force: That portion of the United States which consists of Maine, Vermont, Massachusetts, New Hampshire, Connecticut, Rhode Island, New York, New Jersey and Delaware.
- (2) Second Air Force: That portion of the United States which consists of Michigan, Wisconsin, Illinois, Minnesota, Iowa, Missouri, North Dakota, South Dakota, Nebraska, Kansas, Wyoming and Colorado.
- (3) Fourth Air Force: That portion of the United States which consists of Washington, Oregon, California, Arizona, Utah, Nevada, Idaho and Montana.
- (4) Tenth Air Force: That portion of the United States which consists of Arkansas, Louisiana, Oklahoma, Texas, and New Mexico.
- (5) Eleventh Air Force: That portion of the United States which consists of Pennsylvania, Indiana, Ohio, Maryland, Virginia, West Virginia, Kentucky and District of Columbia.
- (6) Fourteenth Air Force: That portion of the United States which consists of North Carolina, South Carolina, Georgia, Florida, Tennessee, Mississippi and Alabama.

d. Each Air Force is responsible, within its own area, for the conduct, administration and supervision of such parts of the mission of the Air Defense Command contained in paragraph 2b, above, as are applicable to it.

BY COMMAND OF LIEUTENANT GENERAL STRATEMEYER:

OFFICIAL:

/s/t/ C. R. LONDON
Colonel, AGD
Adjutant General

CHARLES B. STONE III
Major General, USA
Chief of Staff

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Ltr, Hq AAF, 6 Dec 46, subject: "AAF Liaison Section at
Water Parks of Subarkutian."
AAF Ltr 20-14, 12 Feb 47.
AF Memo 14-75-1, 28 May 47.

Jed v

(b)(1)

Man 55-75-1

- (5) Obtain from respective units and personnel such information as the commanding general, respective major command, may require.
- (6) Maintain such records and render such reports pertaining to those matters for which he is responsible as the commanding general, respective major command, may direct.
- (7) Advise the part commander, either upon request of the part commander or upon instructions from the commander whom he represents, on all matters which are actual or nominal responsibilities of the commander represented, so far as those matters relate to part operation.
- (8) As personal representative of the major force commander concerned, he observes such phases of the operation of the part as affect personnel and logistical matters relating to the commands concerned. As occasion might require, he seeks to improve conditions or to modify procedures by recommendations to the part commander or, when necessary, to the commander whom he represents.
- (9) Note the appearance of the troops in the assembly, movement depot and staging areas, particularly as to discipline conduct and dress.
- (10) Assist military personnel of the major force concerned who are passing through the part in personal administrative problems which cannot be suitably solved or are outside the scope of the part's responsibilities.

(b)(1)



Form 55-75-1

(b)(1)

(1) Administrative responsibility to be exercised by the
members of parts of substantiation with respect to
personnel assigned to liaison duty at their headquarters
limited to the following:

(a) To provide adequate office space, supplies, equip-
ment and transportation and communication facilities.

(b) To provide quarters and mess facilities, if such
are available, under policies established by their
commanders.

Para 55-75-1

- (a) To provide clothing and equipment for the enlisted personnel of the section.
 - (b) To account for personnel on morning reports and other necessary personnel reports.
 - (c) To grant leave of absence, upon recommendation of the port liaison officer.
- (2) Other administrative matters, such as promotions and rendition of efficiency reports, are the responsibility of the commanders whom the liaison personnel represent.

b. Direct communication is authorized between port liaison officers and such of their respective major command activities and agencies as the commanding general of the major command concerned may prescribe, on matters from which the port liaison officer is responsible. Copies of all such communications relative operation of the port will be furnished the port commander.

2. Overseas air material area liaison, port of embarkation. a. Direct communication is authorized between commanding generals, overseas air material areas, and commanding generals, ports of embarkation and elements of their commands, on traffic and supply matters pertaining to all AAF equipment and supplies moving to and from AAF overseas shipping depots through ports of embarkation.

b. By agreement between the Commanding General, Army Air Forces, and the chiefs of technical services, the overseas air material areas are authorized to maintain at ports of embarkation such liaison personnel as is necessary on supply and equipment matters for which the Commanding General, Army Air Forces, has assigned responsibility to the Commanding General, Air Material Command.

(AG 123.3 (21 Mar 47))

BY ORDER OF THE SECRETARY OF WAR:

OFFICIAL:
EDWARD F. WHEELER
Major General
The Adjutant General

/s/ Dwight D. Eisenhower
Chief of Staff

(b)(1)

TAB 12

Ltr, Hq AAF, 13 Nov 46, subject: "Liaison with Air Reserve
Personnel," and 1st Ind., 25 Nov 46, and 2nd Ind., 12 Dec 46.
ABC Ltr 20-7, 27 Dec 46.
Ltr, Hq AAF, 29 Oct 46, subject: "Responsibilities of the Air
Defense Command."

*links - also ABC Ltr 20-7-27 Dec
(full)*

(b)(1)

HEADQUARTERS, ARMY AIR FORCES
WASHINGTON

50-54

AAF LETTER 50-54

12 June 1948

SUBJECT: AAF Instructors for Civil Air Patrol Cadet Training Program

TO: Commanding Generals, Major AAF Commands
Commanding Generals and Commanding Officers, Independent AAF Activities
Commanding Generals and Commanding Officers, Subordinate AAF Commands and AAF Divisions, Wings and Districts
Commanding Officers, AAF Base Units (not included above) in continental United States

1. Civil Air Patrol, a civilian organization and an auxiliary of the AAF, has been engaged in providing practical ground and flight instruction in aviation subjects and elementary military matters to youths of 15 to 18 years throughout the country. In view of the fact that such instruction has been handicapped in some instances through lack of qualified instructors among the adult members of Civil Air Patrol, the AAF has indicated that it will make available to the Civil Air Patrol Cadet Training Program such assistance as does not interfere with the normal functions of the bases.

2. It is desired that commanding officers of AAF bases be acquainted with this program and prepared to furnish such assistance and appropriate local assistance as does not interfere with the normal functions of the installations and units for which they are responsible. To this end, Air Corps officers assigned as liaison with Civil Air Patrol wings will provide such commanding officers with pertinent information concerning Civil Air Patrol and its activities.

(b)(1)

TAB 12

AAF Ltr 35-96, 20 May 47, subject: "Assignment of
Regular AAF Enlistees to Retention."

MEMORANDUM FOR THE RECORD

(b)(1)

14-00000
Page 2

(2) (Cont'd)

completion of testing, processing, and enlistment, enlisted men having such requests will be returned immediately for assignment to the originating station. Applicants not having letters of request for return to sending station for assignment, if enlisted, will be retained at the AAF station where tested, processed, and enlisted. If the station to which applicants are sent for testing and processing is an AAF processing station as outlined in paragraph 5c, such enlisted men will not be reported to Headquarters, AAF as outlined in paragraph 7c.

(3) Personnel enlisting for the AAF at an AAF station under the provisions of a (1) and (2) above, who possess SEN's not usable at that station will be reported through command channels for reassignment.

b. All personnel enlisting at AAF installations with no active military service will be sent directly to the Induction Division, Air Training Command, San Antonio, Texas, for initial processing and assignment into basic training and then to technical schools as appropriate according to qualifications and under current procedures.

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Report will be submitted in 2 sections listing the SSN's in the chronological order of availability. Section I will include separately white and Negro enlistees for the Pacific Theater, and Section II will include white enlistees for the Alaskan Department.

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Page 1

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35-26
9 Pages
Page 6

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(b)(1)

Tab 26

WD Memo 60-1220-2, 25 Sep 46, subject: "Military Inserts -
Return of World War II Dead."
WD Memo 600-90-1, 31 Dec 46, "Burial Honors in the United
States for World War II Personnel," and 01, 26 Nov 47.
IAF Ltr 34-11, 15 Apr 47, subject: "Return of 117 World
War II Dead."

(b)(1)



DWIGHT D. EISENHOWER
Chief of Staff

OFFICIAL:
EDWARD F. WITSELL
Major General
The Adjutant General

DISTRIBUTION:
Same as WD Circular in continental United States

Copies of this memorandum are furnished only to agencies listed above.
See paragraph 4, AR 310-20.

TAB 25

ADBE-CO/350-05, 5 Mar 47 (b)(1)

(Not included in this compilation for
staff distribution)

Tab 26

Ltr. No. AAF, 7 Mar 47, subject: "AAF Extension Course."
Ltr. No. ABC, 0352.6, 26 Mar 47, subject: "AAF Extension
Course."

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COPYREMARKS BY COL. R. C. CANDEE, DC/S, HQ ADC
TO ADVISORY BOARD OF THE CHIEF OF STAFF OF THE ARMY

HEADQUARTERS AIR DEFENSE COMMAND

25 October 1946

Mission and Tasks.

a. The title Air Defense Command is a misnomer if it is intended to indicate the various major functions of this organization. Air defense of the United States is mentioned first among the functions of the Air Defense Command both in General Spaatz' letter of March 1946 and in War Department Circular 138, May 1946, but both directives also include the major mission of organizing and training the Air National Guard and Air Reserve. General Spaatz' directive also charges the Air Defense Command with being prepared to operate independently or in cooperation with the Navy against hostile surface and undersurface vessels and in the protection of our coastwise shipping.

b. A further distinct mission was given to this command on 27 July 1946, namely to provide a single AAF contact for each Army Commander and each Naval Sea Frontier or District Commander through whom these external commanders might obtain information, coordination and action in matters of joint interest in Air Force, Army and Naval areas. This new mission also made the Air Defense Command, through its six Air Forces, the single coordinating head for all civilian contacts and activities of interest of any other major AAF command.

c. These missions or functions are so diverse and broad that on 5 August General Stratemeyer sent his interpretation to the Commanding General, Army Air Forces, for confirmation and approval of his methods of accomplishment. They were approved on 19 September, except the one requiring the Air Defense Command to provide a single contact or coordinating head in dealing with Army or Navy commanders or civilian activities in matters of common interest to them and the Army Air Forces. This part of his mission is still under study in Washington. Missions for the Tactical and Strategic Air Commands were published by Headquarters Army Air Forces on 10 October, but no restatement of the Air Defense Command mission has yet appeared.

d. In addition to these major nationwide functions the Air Defense Command is charged with operating the two overseas replacement depots of the Army Air Forces, five separation centers and several assembly stations. It shares with all other AAF commands the hard but necessary task of selecting applicants to fill the vacancies in the commissioned ranks of our growing postwar air force.

Composition.

a. The variety and magnitude of the missions and tasks of the

Remarks by Col. R. C. Candee, 25 Oct 46 (Cont'd)

Air Defense Command are suggested by this chart, showing the distribution of the AAF 1.5 Troop Basis. It indicates the approximate relative strength of the Regular Army, Air National Guard and Air Reserve elements of the 1.5 million men in the AAF part of the 4.5 Troop Basis.

b. Of the entire million and a half about 419,000 are Regular Army, and of these 25,500 belong to the Air Defense Command. This total of 419,000 does not include a large body of civilian employees with the Regular Army activities. The ratios of the various commands to each other, as shown here, does not take them into account.

c. An Air National Guard authorized strength of 56,000 is shown. Although this component of our military forces is not a part of the Air Defense Command, when not in Federal service this command discharges the responsibilities of the Army Air Forces with respect to its organization, administration, training and maintenance. The combat units of the Air National Guard are expected to contain about 33,000 officers and men, and the service units about 25,000.

d. The third and largest component of our air strength is the Air Reserve. It totals 1,023,000 of which 170,000 are scheduled to be in the active reserve and 853,000 inactive. The strength of the combat units of the Air Reserve is 54,000, the service units 63,000, and 53,000 are not assigned to units.

e. Although the Air Defense Command has the job of training the active air reserve, only a small portion of the Air Reserve units or individuals are expected to engage in air defense operations in time of war. The majority will serve with other major fighting commands or other activities of the Army Air Forces.

f. The chart of the AAF 1.5 Troop Basis includes all units of other arms and services which are now assigned to the Army Air Forces. A considerable additional number of antiaircraft artillery units and personnel will be employed under operational control, if not actual command, of the Air Defense Command in time of war.

Organization.

a. The organic structure of any enterprise is influenced chiefly by the nature of the operations that must be carried out. In the Air Defense Command the present major operations consist of organizing and training the Air National Guard and Air Reserve. Decentralization is adequately served by organizing the command on a geographical basis, that is dividing it into six similar Air Force areas and subdividing the latter into bases and Reserve training detachments. The existence of states and of Army areas also influences the form of organization and the boundaries of the Air Forces. Insofar as the Air National Guard is concerned, the

Remarks by Col. R. C. Candee, 25 Oct 46 (Cont'd)

existence of states determines to a large extent the chain of command among National Guard instructors, but it is most unsatisfactory from the viewpoint of tactical employment.

b. This chart shows the chain of command from the War Department down to and including the numbered Air Defense Command Air Forces. It is noteworthy that the Air Defense Command does not contain within its organic structure some of the essential services. These are furnished by the administrative and technical services of the Army and by major functional commands of the Army Air Forces. These services include communication, weather, air-rescue service and supply and maintenance of items procured by the Army Air Forces as well as some that come from the services of the Army.

c. The next chart shows the number and kind of bases at which Air Defense Command activities are conducted. These include permanent Air Defense Command bases, temporary or surplus bases and municipal or private air fields, and air reserve detachments on the bases of other major AA^F commands.

d. The organization of the Air Defense Command for combat operations has not yet been established. At present each Air Force Commander is charged responsibility for the command of any Air Defense Command forces or operations that may exist in his area. Colonel Gary, A5, will discuss the plans and operations of air defense and the need for a different or additional command structure to serve the purpose of actual operations. Combat will require a unity of control over the many units and services employed, both assigned and attached within tactical and strategic areas that does not exist at present.

e. The organic structure within the Air Defense Command, both as to its Regular units and the Air National Guard and Air Reserve, were prescribed in the plans drawn up in the Headquarters Army Air Forces and the War Department, or are dictated by organic structure of national or state organization. The principles of organization that have dominated our concepts within the Air Defense Command are those of objective, unity of command and security. The targets of our combat operations will be hostile aircraft or missiles in flight toward the Continental United States. We believe that all forces and elements engaged in stopping or reducing the effectiveness of such enemy action should be under a single authority, who, until another is appointed, is, by virtue of his assigned mission, the Commanding General of the Air Defense Command. While realizing that offensive action, as exemplified by strategic air, land and sea operations, is essential to military victory, we are convinced that such offensive action can be carried out only from a condition of sound security. This security against the most devastating military force in the world today - a modern air attack - is the responsibility

Remarks by Col. R. C. Gantee, 25 Oct 46 (Cont'd)

of the Air Defense Command.

I seem to have taken a good deal of time to point out things that you have doubtless considered already in connection with this particular one of the three major fighting commands of the Army Air Forces. On the other hand, I hope to have shown you that we appreciate the complexity of our missions and their resulting tasks, and that in so doing we have taken the first long step toward their accomplishment.

How we propose to carry out our principal tasks will be discussed by AS and A5. Colonel Conston, Assistant Chief of Staff for Operations, will now take up the program for organizing and training the Air National Guard and the Air Reserve.

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AFCGN

Written 11 Feb 47
Col Wagner/Frd/74095

COPY 20
20-
2 Pages
Page 1

AAF REGULATION
NO. 20

HEADQUARTERS, ARMY AIR FORCES
WASHINGTON

ORGANIZATION

Mission of Air Defense Command

(This regulation supersedes Interim Mission Directive, 12 March 1946)

1. Mission: The Air Defense Command will prepare for, and on order or in imminent emergency, execute planned operations for the defense of the continental United States against hostile air attack.

2. Responsibilities: The Air Defense Command will:

- a. Maintain a headquarters, command organization and communications system as the nucleus of an integrated air defense system.
- b. Organize, train and direct such portions of the air national defense forces as may be assigned from time to time.
- c. Prepare plans and otherwise prepare for the defense of the United States against attack by enemy forces in the air.
- d. In connection with paragraphs a, b, and c above, give priority to defense against attack via the Arctic frontier.
- e. Cooperate with the Strategic Air Command, Tactical Air Command, Army Ground Forces, and the Navy in the preparation of war plans and in combined training and maneuvers.
- f. Be prepared to direct such forces, other than air, as may be placed under control of the Air Defense Command.
- g. Make recommendations for new air defense equipment or desirable changes in existing equipment, organization, tactics or techniques.
- h. Be responsible for activation, organization (as authorized by the War Department), administration and training of such units of the Organized Reserve and ROTC as may be assigned or attached to the AAF; and for the supervision of training of all air units of the National Guard within the continental limits of the United States.

3. Additional tasks will be assigned from time to time by separate directives.

BY COMMAND OF GENERAL SPAATZ:

OFFICIAL:

IRA C. EAKER
Lieutenant General, U. S. Army
Deputy Commander, Army Air Forces

H. G. CULTON
Colonel, Air Corps
Air Adjutant General

Following penciled note appeared on file copy of draft publication brought back from Washington by Colonel Nicholson of the HqADC staff, and was signed by Col Candee: "In view of probable changes in AAF structure no action will be taken on this now: Spatz."

(b)(1)

Appendix IV

21

Y 322

5 August 1946

SUBJECT: Mission of the Air Defense Command

TO: Commanding General
Army Air Forces
Washington 25, D.C.

1. I have been assigned by you an interim mission to accomplish. I have also been assigned certain responsibilities by War Department Circular 138, 1946.

2. These missions are necessarily so broad, and the resources of the Air Defense Command are so limited, that it is apparent that my entire means might easily be dissipated without satisfactorily achieving any one portion of your directive.

3. In order to prevent that dissipation of means, I have had an analysis made of each of the various portions of your interim directive to me, of 12 March 1946, as amended, in the light of Army Air Forces and Air Defense Command capabilities, legislative restrictions and joint and War Department policies and directives. These analyses (which are attached as Inclosures Numbers 2 to 8 inclusive) determine a realistic method of discharging my responsibilities for each portion of your directive. The results of the analyses are summarized in Inclosure No.1.

4. In view of the widely varying interpretations possible of certain of my assigned responsibilities, and in consideration of the vast and extended effort required to accomplish those responsibilities, your prior approval of my basic decisions as to methods of accomplishing my mission might prevent the loss of considerable time and effort by this command.

5. It is, therefore, requested that, insofar as compatible with the resources now or subsequently made available to the Air Defense Command, the methods of accomplishing my mission as set forth in Inclosure No. 1 be approved.

1 Incl: (in trip)
1. Summary
2. 8 Analyses of Mission

GEORGE E. STRATEMEYER
Lieutenant General, U. S. A.
Commanding

(b)(1)

(b)(1)

21

1st Ind

Headquarters, Army Air Forces, Washington 25, D. C.

19 Sep 46

TO: Commanding General, Air Defense Command, Mitchel Field, New York

1. The basic decisions of the Commanding General, Air Defense Command, as presented in inclosure to basic communication are, in general, favorably considered subject to conditions set forth in paragraphs 2, 3 and 4 below.

2. In following the recommended methods of accomplishment, specific actions which normally require the prior approval of this headquarters will continue to be referred to this headquarters for such approval.

3. With reference to part three of inclosure to basic communication, it is requested that a plan for the air defense of the Continental United States be submitted to this headquarters on or before 15 November 1946, in order that the requirements for implementation of this activity may be analyzed. This plan should include recommendations for civilian participation.

4. No comment can be made on part eight, inclosure to basic communication, since this matter is currently under study.

5. Attached hereto (Incl 2) are revisions recommended by this headquarters.

BY COMMAND OF GENERAL SPAATZ:

/s/ REUBEN C. HOOD, JR.
Brigadier General, U.S. Army
Deputy Chief of Staff

2 Incls: ((b)(1))
Incl 1 - n/c
Incl 2 - Recommended Revisions

(b)(1)

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RECOMMENDED REVISIONS OF AIR DEFENSE ANALYSIS

1. Where reference is made to Circular 138, the words "as amended by WD Circular 170, 11 June 1946" should be added.

2. Paragraph 4, part 6, should be reworded to read as follows
"- - - - limits the authority of the Air Defense Command in peacetime, with respect to the Air National Guard, essentially to prescribe - - - -".

3. Reference paragraph 6, part 6, the abbreviation "AG" should be "ANG". Further recommend changing second sentence of same paragraph to read " - - - assistance requested by the States or the District of Columbia through the National Guard Bureau".

4. Paragraph 10, part 6, should be reworded as follows:

"The words 'organization, administration...and maintenance' included in the mission of the Air Defense Command, pertain only to the Air Reserve with the following exception: The responsibility of the Commanding General, Army Air Forces with respect to the function of organization and administration in the Air National Guard are denied by the National Defense Act and policies of the War Department and is, therefore, excluded from the mission of the Commanding General, Army Air Forces. Inasmuch as the organization of the Air National Guard is of necessity unbalanced with respect to service units, maintenance beyond the capabilities of Air National Guard units will be the responsibility of the Commanding General, Army Air Forces."

5. Recommend that paragraph 16 a (2), Part 6, be changed to read "direct and supervise inspections of the National Guard by Inspectors General and other inspectors."

6. It is suggested that paragraph 16, a (7) be added to Inclosure 6. This paragraph to read as follows: "Provide the Commanding General, Army Air Forces with current information regarding the status of organization, maintenance and training of Air National Guard units".

7. Reference paragraph 16 b (5), Part 6, it is recommended that "not assigned to other commands" be deleted.

8. Paragraph 16, Part 6, should include "Will discharge the responsibilities of the Commanding General, Army Air Forces as regards the Air Reserve and the Air National Guard, subject to policies enunciated by the Commanding General, Army Air Forces".

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METHODS OF ACCOMPLISHING THE MISSION OF THE AIR DEFENSE COMMAND

MISSION OF THE AIR DEFENSE COMMAND AS ASSIGNED
BY THE COMMANDING GENERAL, ARMY AIR FORCES

METHODS BY WHICH THE AIR DEFENSE COMMAND WILL
ACCOMPLISH ITS MISSION

THE AIR DEFENSE COMMAND:

1. Will organize and administer the integrated air defense system of the Continental United States;

THE AIR DEFENSE COMMAND WILL:

1.
 - a. Prepare in conjunction with other air, ground and navy commands concerned, and in accordance with any general plan or directives of the War Department or the Army Air Force, overall plans for the air defense of the Continental United States.
 - b. Implement all portions of the plan practicable within the resources made available to the Air Defense Command, maintaining an air defense in being in the most critical areas and avenues of approach to the United States.
 - c. Determine the requirements for additional resources necessary to fully implement the overall air defense plan.
 - d. Make all practicable preparations to integrate into the air defense system the additional military forces required and civilian agencies involved.
 - e. Revise all air defense plans and preparations, as well as existing concepts, doctrines and techniques, as required in the light of newly developed weapons and doctrines, and as the changing international situation may require.

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METHODS OF ACCOMPLISHING THE MISSION OF THE AIR DEFENSE COMMAND

THE AIR DEFENSE COMMAND: (contd)

2. Will exercise direct control of all active measures and coordinate all passive means of air defense;

THE AIR DEFENSE COMMAND WILL: (contd)

1.
 - f. Periodically test the practicability and effectiveness of air defense plans and preparations and the existing air defense system, through the conduct of maneuvers and other tests.
 - g. Determine and inform the Army Air Forces of any action by agencies other than the Air Defense Command necessary for the air defense of the United States.
2.
 - a. Utilize in the existing air defense system units assigned or otherwise made available for that purpose, exercising direct control over these units.
 - b. Inform the Army Air Forces of the additional military units required for the air defense of the United States, which must be integrated into the air defense system under the direct command of the Commanding General, Air Defense Command; and other requirements for the effective air defense of the United States.
 - c. Determine the extent of civilian participation which will be required in the air defense of the United States.
 - d. Take such steps as are practicable and necessary to:
 - (1) Prepare civilian agencies for participation in the air defense system.
 - (2) Obtain on a voluntary bases the cooperation of other military commands and civilian agencies in the implementation of the overall air defense plan.

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METHODS OF ACCOMPLISHING THE MISSION OF THE AIR DEFENSE COMMAND

THE AIR DEFENSE COMMAND: (contd)

3. Will be prepared to operate either independently or in cooperation with naval forces against hostile surface and undersurface vessels and in the protection of coastwise shipping;

THE AIR DEFENSE COMMAND WILL: (contd)

2. e. Establish and disseminate to other military commands and to pertinent civilian agencies, standard techniques and doctrines involved in the air defense of the United States.
3. a. Establish, as a part of the air defense of the United States, an organization to patrol the critical sea approaches to this country and, within the limitations of available equipment, to destroy any hostile vessel detected; and to expand and develop all phases of these specialized functions.
 - b. Be prepared to expand this coastal organization in time of emergency to provide complete coverage of the sea approaches to the United States.
 - c. Establish the requirements to fulfill this mission both for the present and in time of emergency.
 - d. Be prepared to utilize all assigned units, within the limits of their capabilities, either alone or in coordination with the Navy or other air commands, against any sea-borne target of opportunity of which this command obtains knowledge; and in conjunction with coordinate commands, establish the necessary framework to permit effective coordination of Air Defense Command operations with those of other military agencies.

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METHODS OF ACCOMPLISHING THE MISSION OF THE AIR DEFENSE COMMAND

THE AIR DEFENSE COMMAND: (contd)

4. To train units and personnel in the operation of most advanced methods and means designed to nullify hostile aerial weapons;

5. Discharges the responsibilities of the Commanding General, Army Air Forces, with respect to organization, administration, training and maintenance of the Air National Guard and the Air Reserve, subject to policies from the Commanding General, Army Air Forces;

THE AIR DEFENSE COMMAND WILL: (contd)

4.
 - a. Keep itself informed of the latest developments in tactics, techniques, doctrine and weapons concerned with air defense, through liaison with the Air University, the Army Air Forces Proving Ground Command, and the Air Materiel Command.
 - b. Train assigned units in air defense matters, adjusting the training program continuously in the light of advances made in the development of air defense methods and means.
 - c. Assist the Air University, the Army Air Forces Proving Ground Command, and the Air Materiel Command in their research and development in air defense matters by means of field tests and experimentation, utilizing for this purpose assigned units and the existing air defense system.

5.
 - a. National Guard
 - (1) Provide advisory supervision for and inspect the training of air components of the National Guard, and render all other practicable assistance to the States and the District of Columbia in the training of their units.
 - (2) Direct and supervise inspection of the National Guard by Inspectors General.
 - (3) Perform those administrative functions necessary within the Regular Air Force to accomplish those inspections.

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METHODS OF ACCOMPLISHING THE MISSION OF THE AIR DEFENSE COMMAND

THE AIR DEFENSE COMMAND: (contd)

THE AIR DEFENSE COMMAND WILL: (contd)

5. a. (4) Coordinate with other Army Air Forces commands to permit a state of training of Air National Guard units sufficient to permit their readiness by M plus 12 days.
- (5) Establish the requirements for Air National Guard units for the air defense of the continental United States.
- (6) Recommend to the Army Air Forces changes in the Air National Guard program or policies necessary or desirable to increase the effectiveness of the Air National Guard as a component of the Army of the United States.
- b. Air Reserve
 - (1) Organize, administer, train and maintain the Air Reserve.
 - (2) Coordinate with other Army Air Force commands to insure at all times the highest practicable standard of combat effectiveness for units and individuals of the Air Reserve in accordance with the mission of the various types of units.
 - (3) Establish training standards and methods for units or individuals of the Air Reserve.
 - (4) Establish requirements for air reserve units and individuals for the air defense of the continental United States.
 - (5) Utilize available Air Reserve units not assigned to other commands to assist in the air defense of the United States, whether those units are earmarked for that use or not.

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METHODS OF ACCOMPLISHING THE MISSION OF THE AIR DEFENSE COMMAND

THE AIR DEFENSE COMMAND: (contd)

6. To train units and personnel for the maintenance of the air defense mission in any part of the world;

7.
 - a. Provide a single Army Air Force contact (the Air Defense Command Air Force Commanders) for each Army Commander and each Naval Sea Frontier and Naval District Commander, through whom these external commanders, may obtain information, co-ordination and action on matters of joint interest in Army areas and Naval areas.
 - b. Provide a single co-ordinating head in each Air Defense Command Air Force area for all civilian contacts and activities of interest to the Army Air Forces regardless of primary interest of major Army Air Force commands.

THE AIR DEFENSE COMMAND WILL: (contd)

5.
 - b. (6) Recommend to Army Air Forces changes in the Air Reserve program or policies necessary or desirable to increase the effectiveness of the Air Reserve as a component of the Army of the United States.

6.
 - a. Incorporate at one time or another into the Air Defense system of the United States all units assigned to the Air Defense Command.
 - b. Be prepared to incorporate into the Air Defense system of the United States for appropriate periods units now assigned to other commands, in order to give those units specialized training in air defense.
 - c. Provide all units integrated into the air defense system of the United States training sufficiently broad to permit the deployment of the units to any part of the world; additionally provide the specific training required to permit their effective utilization in the air defense of the United States.

7.
 - a. Provide, in the person of the Air Force Commander, a single agency in each Air Force Area to represent the Commanding General, Army Air Force, in all matters involving non Army Air Forces agencies.
 - b. Through liaison with other Army Air Forces commands and through knowledge obtained locally by the Air Force Commanders, keep itself informed of all Army Air Forces activities within the continental United States which might affect external agencies, and of other activities which might affect an Army Air Forces command.

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METHODS OF ACCOMPLISHING THE MISSION OF THE AIR DEFENSE COMMAND

THE AIR DEFENSE COMMAND: (contd)

8. To perform such special missions as the Commanding General, Army Air Forces, may direct.

THE AIR DEFENSE COMMAND WILL: (contd)

7. c. Make known to the Commanding General, Army Air Force, or the proper Army Air Forces commands, any matter which might require co-ordination between programs of the Army Air Forces and external agencies.
- d. Serve as a single channel of communication between Army Air Forces and external agencies in all matters, by obtaining, assembling and transmitting information, arranging conferences, establishing procedures for the conduct of routine business between Army Air Forces and external agencies and otherwise facilitating the exchange of information between Army Air Forces and external agencies.
- e. Inform the heads of pertinent non-Army Air Forces agencies that the Air Defense Command, through its Air Force Commanders, is prepared to serve as mediator on all matters concerning the Army Air Forces and thus take or facilitate action on such matters.
8. Perform such special missions as the Commanding General, Army Air Forces, may direct.

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OFF

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HEADQUARTERS
AIR DEFENSE COMMAND
Mitchel Field, New York

Y 370

3 October 49

SUBJECT: Mission of the Air Defense Command

TO: Commanding Generals, First, Second, Fourth, Tenth, Eleventh,
and Fourteenth Air Forces.

1. Reference is made to letter this headquarters, file Y 322,
dated 22 August 1949, subject: "Mission of the Air Defense Command".

2. The inclosure to the reference letter, "Methods by which the
Air Defense Command will accomplish its mission", has been approved
by the Commanding General, Army Air Forces, as follows:

"1. The basic decisions of the Commanding General, Air Defense
Command, as presented in inclosure to basic communication are, in general,
favorably considered subject to conditions set forth in paragraphs 2, 3,
and 4 below.

"2. In following the recommended methods of accomplishment,
specific actions which normally require the prior approval of this
headquarters will continue to be referred to this headquarters for such
approval.

"3. With reference to part three of inclosure to basic com-
munication, it is requested that a plan for the air defense of the
Continental United States be submitted to this headquarters on or be-
fore 15 November 1949 in order that the requirements for implementation
of this activity may be analyzed. This plan should include recommenda-
tions for civilian participation.

"4. No comment can be made on part eight (Item 7 of the inclosure
to the reference letter) inclosure to basic communication since this
matter is currently under study."

3. The words "and other inspectors" should be added to Item 5a
(2) of the inclosure to reference letter.

4. Items 1, 2, 3, 4c, 5a, 5b (1) and (5) and 6 will be effectuated
through the publication of air defense plans and policies by this head-
quarters, and will serve as an interim guide for numbered Air Force
planning pending issuance of these plans and policies.

5. Items 4a, 5a (1), and 5b (2), will be effectuated by this
headquarters.

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22

6. Items 4, 5 a (1), (2), (3) and (4), 5 b (1), (2), and (3), 7 and 8, are matters for implementation by the numbered Air Forces in accordance with directives issued by this headquarters.

7. Item 7 will be considered as approved policy pending final action by ACP. In this connection, see ADC Regulation 24-7.

8. It is desired that the inclosure to reference letter be amended and in the light of the above comments, be followed by your headquarters as a statement of policy of this command in the accomplishment of the Air Defense Command mission.

BY COMMAND OF LIEUTENANT GENERAL STRATHEMER:

/s/ H. L. HELLER
Lt Col, ADC
Asst Adj General

(b)(1)

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(ADVANCE COPY)

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23

AF REGULATION)
NO. 20-13#)

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS UNITED STATES AIR FORCE
WASHINGTON, 19 DECEMBER 1947

ORGANIZATION
Air Defense Command

6/ 502.1

1. Mission. The Air Defense Command is organized primarily for the defense of the continental United States against air attack. Through its subordinate air forces it is charged with territorial as well as functional responsibilities. Each Air Defense Command air force will normally be charged with carrying out, within its area, the various missions of the Air Defense Command prescribed herein.

2. Responsibilities. The Commanding General, Air Defense Command, will:

- a. Pursuant to the chief mission of the Air Defense Command, which is the preparation for and execution of defensive operations against air attack on the continental United States:
- (1) Cooperate, as directed, with the Army and the Navy and with other continental field agencies of the United States Government in the preparation of joint war plans, and with other United States Air Force commands in the preparation of United States Air Force major plans.
 - (2) Prepare, as directed and in accordance with war plans, integrated strategic, tactical, and logistic plans for the employment of units of all components of the armed forces assigned or attached for defensive operations against air attack.
 - (3) Train and direct operationally those units of the regular national defense establishment assigned or attached as a part of a defense force in being.
 - (4) Train and be prepared to direct operationally, as part of a defense force in being, the air units of the National Guard Bureau of the United States and such other elements of the armed forces of the United States as may be assigned or attached to such defense force.
 - (5) Organize, administer, maintain, and train, as directed, units assigned or attached to the Air Defense Command.
 - (6) Prepare for movement, as directed, appropriate combat, service and supporting units, including those air units of the National Guard Bureau, for theater or oversea deployment.

#This Regulation has been coordinated with and approved by the Chief, National Guard Bureau as being applicable to air units of the National Guard.

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- (7) Carry out, as directed, joint training and joint maneuvers with other units of the National Military Establishment.
 - (8) Supervise, within the continental United States, as directed, United States Air Force participation in preparation and measures for civilian defense against air attack.
 - (9) Recommend to Chief of Staff, United States Air Force, changes in policy, organization, materiel, tactics, and techniques to improve the defense of the continental United States against air attack.
- b. Formulate general plans for the participation of all United States Air Force commands in domestic emergencies (including disaster relief) and will direct USAF operations pursuant to such plans as necessary to minimize or end such emergencies. Each United States Air Force installation, irrespective of major air command to which assigned, will participate in planning for and, in emergency or when requested by an Air Defense Command air force commander, will conduct domestic emergency and disaster relief operations.
- c. Require each of its air forces to act as a single United States Air Force contact for providing information and liaison with Army commanders, Naval district commandants, sea frontier commanders, and heads of civilian agencies. This directive will not be construed as setting aside contacts required by present functional responsibilities of United States major air commands in the discharge of their prescribed mission.
- d. Discharge, within the continental United States, the responsibilities of the Chief of Staff, United States Air Force, with respect to:
- (1) Supervision of training and determination of qualifications for Federal recognition of all air units and individuals of the National Guard Bureau.
 - (2) The activation, organization, maintenance, administration, and training of units and individuals of the Air Force Reserve, the Air Force Reserve Officers Training Corps, and the Air Force Organized Reserves, as may be assigned or attached to the Air Defense Command.
 - (3) Air Force participation in the Air Scout program.
- e. Conduct personnel administration functions, as directed. This includes:
- (1) General United States Air Force liaison and other prescribed functions at water ports of embarkation.

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3 Pages
Page 3

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- (2) Custody and disposition of United States Air Force prisoners apprehended and turned over to the United States Air Force by other authorities.
 - (3) Processing of personnel en route to and returning from overseas through water ports of embarkation.
 - (4) Operation of United States Air Force Special Aviation Cadet and Officer Candidate School Procurement Program.
- f. Obtain and maintain records of former members of the Army Air Force and the United States Air Force, as directed.
 - g. Administer the United States Air Force extension course program, as directed.
 - h. Administer the United States Air Force program for the return of World War II dead, as directed.
 - i. Furnish USAF representation on local Armed Forces Disciplinary Control Boards in each of the six Army commands.

3. Direct Communication. Direct communication between the Commanding General, Air Defense Command, and the commanding generals of other major air commands on matters pertaining to the mission of the Air Defense Command is authorized.

4. Conflicting Directives. All previous directives, regulations, and orders in conflict with this Regulation are rescinded.

BY ORDER OF THE SECRETARY OF THE AIR FORCE:

OFFICIAL:

W. G. CULTON
Colonel, USAF
Air Adjutant General

CARL SPAATZ
Chief of Staff, United States Air Force

Reproduced Hq ADC
Mitchel Field, N.Y.
22 December 1947

AMENDMENT

AF REGULATION
NO. 20-13ADEPARTMENT OF THE AIR FORCE
HEADQUARTERS UNITED STATES AIR FORCE
WASHINGTON, 3 FEBRUARY 1948

ORGANIZATION

Air Defense Command

121

AF Regulation 20-13, 19 December 1947, is amended as follows:

2. Responsibilities. The Commanding General, Air Defense Command, will

a. Pursuant to the chief mission of the Air Defense Command, which is the preparation for and execution of defensive operations against air attack on the continental United States.

(4) Supervise the training and be prepared to direct operationally, as part of a defense force in being, the Air National Guard of the United States and such other elements of the armed forces of the United States as may be assigned or attached to such defense force.

(6) Prepare for movement, as directed, appropriate combat, service, and supporting units, including those of the Air National Guard, for oversea deployment.

d. Discharge, within the continental United States, the responsibilities of the Chief of Staff, United States Air Force, with respect to:

(1) Supervision of training and determination of qualifications for Federal recognition of all units and individuals of the Air National Guard.

(2) The activation, organization, maintenance, administration, and training of units and individuals of the Air Force Reserve, the Air Force Reserve Officers Training Corps, other elements of the Organized Reserve, and individuals of the Officers Reserve Corps and Enlisted Reserve Corps, as may be assigned or attached to the Air Defense Command.

BY ORDER OF THE SECRETARY OF THE AIR FORCE:

CARL SPAATZ
Chief of Staff, United States Air Force

OFFICIAL

H. G. CULTON
Colonel, USAF
Air Adjutant General

* This Regulation has been coordinated with and approved by the Chief, National Guard Bureau as being applicable to air units of the National Guard.

8-4743, AF

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HEADQUARTERS
AIR DEFENSE COMMAND
Mitchel Field, New York

GENERAL ORDERS)

14 May 1947

NUMBER 53)

1. Pursuant to authority contained in letter, WD AGAO-I 322 (16 Apr 47) AFMOR (455e)-M, subject: "Constitution and Activation of the Headquarters, 505th Aircraft Control and Warning Group and Certain Other Army Air Forces Units," 2 May 1947, the following units are constituted, and assigned to this command, effective 21 May 1947.

UNIT	T/O/E	Comp	Authorized Strength		
			Off	WO	EM
Hq, 505th Acft Control and Warning Group	1-600, 24 Jul 45 as modified	1 Team AB	16	0	35
634th Acft Control Sq	1-600, 24 Jul 45 as modified	4 AC Teams 1 AE Team 1 CB Team 3 CD Teams 3 CE Teams 3 CG Teams 2 CH Teams 1 CI Team 2 FB Teams 1 FC Team 1 FD Team 8 FH Team 1 MD Team	18	0	235
635th, 636th, and 637th Acft Control and Warning Squadrons	1-600, 24 Jul 45 as modified	3 AC Teams 1 AE Team 1 CC Team 3 CD Teams 2 CE Teams 1 CF Team 1 CG Team 2 CH Teams 1 CI Team 1 CJ Team 2 FH Teams 2 FG Teams 1 RB Team 2 RD Teams 2 RF Teams 1 MB Team 2 MC Teams (each)	22	2 (each)	305

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS UNITED STATES AIR FORCE
WASHINGTON

25

511

1 May 1948

322 (AFOOR 750e)

19 May 1948

SUBJECT: Constitution and Activation of the Hq, 503d Aircraft Control and Warning Group and Certain other Air Force Units; Reorganization of Certain other Air Force Units

TO: Commanding General, Air Defense Command

1. Reference is made to messageform AFOOR 6322, 16 April 1948.

a. Effective 16 April 1948, the following units are constituted and assigned to your command:

Hq, 503d Aircraft Control and Warning Group
645th Aircraft Control Squadron
646th Aircraft Control and Warning Squadron
647th Aircraft Control and Warning Squadron
648th Aircraft Control and Warning Squadron

b. Effective 30 April 1948, the units listed below will be activated as indicated:

Unit	T/O and E	Authorized Strength		
		Off	WO	EM
Hq, 503d Aircraft Control and Warning Group	1-600, 24 Jul 45, as modified by Incl 1 1 Team AB	16	0	35
645th Aircraft Control Sq	1-600, 24 Jul 45, as modified by Incl 1 4 Team AC 1 Team AE 1 Team CB 2 Team CF 1 Team CG 2 Team CH 1 Team CI 1 Team FI 2 Team FH 1 Team MB	14	0	171
646th Aircraft Control and Warning Squadron	1-600, 24 Jul 45, as modified by Incl 1 3 Team AC 1 Team AE 3 Team CD 2 Team CE 1 Team CG 2 Team CH 3 Team RD 1 Team CI 2 Team RE 2 Team FG 5 Team RF 2 Team FH 1 Team MB 1 Team FI 3 Team MC	25	3	350

322 Units

0487

Unit	T/O and E	Authorized Strength		
		Off	WC	E1
647th Aircraft Control and Warning Squadron	1-600, 24 Jul 45, as modified by Incl 1	25	3	343
	3 Team AC			
	1 Team AE			
	4 Team AF			
	2 Team AG			
	1 Team AI			
	2 Team AJ			
	2 Team AK			
	1 Team AL			
	3 Team AM			
	2 Team AN			
	5 Team AO			
	1 Team AP			
	3 Team AQ			

648th Aircraft Control and Warning Squadron	1-600, 24 Jul 45, as modified by Incl 1	39	6	503
	3 Team AC			
	1 Team AD			
	1 Team AE			
	3 Team AF			
	2 Team AG			
	4 Team AH			
	6 Team AI			
	1 Team AJ			
	4 Team AK			
	2 Team AL			
	6 Team AM			
	4 Team AN			
	10 Team AO			
	1 Team AP			
	6 Team AQ			

(1) Station of activation for units listed above is Roslyn, New York.

(2) Upon activation of the Headquarters of the 503d Aircraft Control and Warning Group, the 645th Aircraft Control Sq, 646th, 647th, and 648th Aircraft Control and Warning Squadrons are assigned thereto.

c. Effective 30 April 1948, the following units will be reorganized as indicated:

Unit	T/O and E	Authorized Strength		
		Off	WO	EM
Eq, 505th Aircraft Control and Warning Group	1-600, 24 Jul 45, as modified by Incl 1 1 Team AB	15	0	35
634th Aircraft Control Sq	1-600, 24 Jul 45, as modified by Incl 1 4 Team AC 1 Team AE 1 Team CB 2 Team CD 2 Team CE 1 Team CG 2 Team CH 1 Team CI 1 Team FD 2 Team FH 1 Team MB	14	0	175
635th, 636th, and 637th Aircraft Control and Warning Squadrons	1-600, 24 Jul 45, as modified by Incl 1 3 Team AC 1 Team AE 3 Team CD 2 Team CE 1 Team CF 1 Team CG 1 Team CH 1 Team CI 1 Team FG 2 Team FH 1 Team RB 2 Team RD 1 Team RE 3 Team RF 1 Team MB 2 Team MC	21	2	295 (each)

(1) Group assignment of squadrons above remains unchanged.

d. Personnel for units listed in paragraphs b and c, above, will be furnished from sources under your control.

e. Equipment for units listed in paragraphs b and c, above is authorized in accordance with appropriate columns of section II of T/O&E cited. These units will be equipped to 100% of their authorized reduced strength in so far as practicable. Equipment in excess of that authorized for their reduced strength, as well as equipment which presently cannot be maintained by the units owing to temporary shortage of personnel, will be turned in to the appropriate supply agency.

- (1) Major items of equipment in excess of that required for the authorized reduced strength will be stored in the nearest available depot or other supply facility. All other equipment turned in will be retained at the base on which the units are stationed to the limit of available storage and maintenance facilities thereof.
- (2) The shipment from depots to bases is authorized only to equip units to 100% of their authorized reduced strength and not to 100% of the T/O&E equipment level.

2. The following units are reconstituted, assigned to your command, and will be activated within thirty (30) days after date of this Letter, as indicated:

<u>Unit and Station</u>	<u>T/O and E</u>	<u>Authorized Strength</u>	
		<u>Off</u>	<u>EM</u>
11th Radar Calibration) Detachment - McChord) Air Force Base, Tacoma,) Washington.)	14720, 14 Jan 44, w/1 C (1 x col 4)	9	20 (each)
12th Radar Calibration) Detachment - Mitchell) Air Force Base,) Hempstead, New York.)			

a. The units listed below are entitled to the history, battle honors, and any colors formerly belonging to the disbanded units indicated below:

<u>Unit</u>	<u>Disbanded Unit</u>	<u>Date of Disbandment</u>
11th Radar Calibration Det	11th Radar Calibration Det	30 Apr 44
12th Radar Calibration Det	12th Radar Calibration Det	30 Apr 44

b. Personnel will be furnished from sources under your control.

c. Equipment is authorized in accordance with appropriate column of Equipment Section of T/O&E cited.

3. Thirty (30) copies of the order issued pursuant to this Letter will be forwarded to the Chief of Staff, USAF, Washington 25, D. C. (ATTENTION: Publication Division, Air Adjutant General).

4. When the actions directed herein have been accomplished, it will be reported to Headquarters USAF by means of the Air Force Organization Change Report (Reports Control Symbol AF-SC-01D) in compliance with current instructions.

5. Obligate to the extent necessary the appropriate allotments in accordance with WD Cir 143, 1947, as amended.

BY ORDER OF THE SECRETARY OF THE AIR FORCE:

E. E. Toro
 E. E. TORO
 Colonel, USAF
 Acting Air Adjutant General

1 Incl
 T/O&E 1-600 (Reduced)

DISTRIBUTION:

CSCSO	(1)
CSGVT	(3)
CSGSP	(1)
CSGPA	(1)
AGAS-1	(2)
Chief of Technical Services	(10)
Hq USAF	(3)
Air Materiel Command	(3)
Air Defense Command	(3)
AFMAG-55	(1)

T/O&E 1-600

TITLE: AAF, Aircraft Control and Warning Organization

Delete the following:

<u>LINE</u>	<u>COL-UMN</u>	<u>NO. DELETED</u>	<u>MOS</u>	<u>SSN</u>	<u>GRADE</u>
30	8	1	Message center, cryptographic	0224	2d Lt
33	30	1	Radio, VHF	0503	2d Lt
34	30	1	Telephone and telegraph, inside plant	0410	2d Lt
37	22	1	Controller, fighter interception, area	1014	Capt
38	20	1	Controller, fighter interception, area	1014	1st Lt
38	22	1	Controller, fighter interception, area	1014	1st Lt
38	30	2	Controller, fighter interception, area	1014	1st Lt
39	22	1	Controller, fighter interception, area	1014	2d Lt
40	30	1	Controller, fighter interception, GCI	1014	Capt
41	24	2	Controller, fighter interception, GCI	1014	1st Lt
41	30	1	Controller, fighter interception, GCI	1014	1st Lt
44	4	1	Intelligence staff	9301	1st Lt
58	32	1	Administrative	2120	1st Lt
60	30	1	Aircraft warning, filter	0100	1st Lt
61	22	1	Aircraft warning, filter	0160	2d Lt
61	27	1	Aircraft warning, filter	0160	2d Lt
61	30	1	Aircraft warning, filter	0160	2d Lt
64	30	1	Aircraft warning, ground reporting equip.	0110	1st Lt
65	30	1	Aircraft warning, ground reporting equip.	0110	2d Lt
67	4	1	Information-Education	5004	Capt
68	8	1	Mess, supply and transportation	4115	1st Lt
71	4	1	Motor transport	0600	1st Lt
71	10	1	Motor transport	0600	1st Lt
77	5	1	Medical administrative	2120	1st Lt

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<u>LINE</u>	<u>COL- UMN</u>	<u>NO. DELETED</u>	<u>MOS</u>	<u>SSN</u>	<u>GRADE</u>
84	4	1	Administrative specialist	502	S sgt
84	10	1	Administrative specialist	502	S sgt
85	20	1	Administrative specialist	502	Sgt
87	4	1	Classification specialist	275	S sgt
88	8	1	Classification specialist	275	Sgt
89	17	1	Clerk	055	Cpl
89	22	2	Clerk	055	Cpl
89	24	2	Clerk	055	Cpl
89	30	2	Clerk	055	Cpl
90	8	1	Clerk	055	Pvt
90	10	1	Clerk	055	Pvt
90	17	3	Clerk	055	Pvt
90	22	7	Clerk	055	Pvt
90	24	5	Clerk	055	Pvt
90	30	7	Clerk	055	Pvt
97	22	2	Intelligence specialist	631	Sgt
97	30	2	Intelligence specialist	631	Sgt
98	4	1	Mail clerk	055	Sgt
99	10	1	Messenger	667	Pvt
105	8	1	Supply clerk	835	Cpl
106	8	1	Supply clerk	835	Pvt
106	10	1	Supply clerk	835	Pvt
106	32	1	Supply clerk	835	Pvt
114	22	1	Information center operator	510	S sgt

<u>LINE</u>	<u>COL- UMN</u>	<u>NO. DELETED</u>	<u>MOS</u>	<u>BBN</u>	<u>GRADE</u>
114	27	1	Information center operator	510	S sgt
114	30	1	Information center operator	510	S sgt
115	22	2	Information center operator	510	Sgt
115	24	1	Information center operator	510	Sgt
115	30	1	Information center operator	510	Sgt
116	21	1	Information center operator	510	Cpl
116	24	1	Information center operator	510	Cpl
116	27	2	Information center operator	510	Cpl
116	30	5	Information center operator	510	Cpl
117	21	4	Information center operator	510	Pvt
117	22	9	Information center operator	510	Pvt
117	24	3	Information center operator	510	Pvt
117	27	4	Information center operator	510	Pvt
117	30	14	Information center operator	510	Pvt
125	11	1	Cryptographic technician	805	Cpl
129	11	1	Message center clerk	667	Pvt
132	30	1	Radar repairman, reporting equipment	953	T sgt
133	30	1	Radar repairman, reporting equipment	953	S sgt
133	32	1	Radar repairman, reporting equipment	953	S sgt
134	30	1	Radar repairman, reporting equipment	953	Sgt
136	30	3	Radar operator	514	Sgt
137	30	5	Radar operator	514	Cpl
137	31	1	Radar operator	514	Cpl
137	32	1	Radar operator	514	Cpl
138	30	9	Radar operator	514	Pvt

<u>LINE</u>	<u>COL- DGN</u>	<u>NO. SELECTED</u>	<u>MOS</u>	<u>GRADE</u>
138	31	3	Radar operator	Pvt
138	32	4	Radar operator	Pvt
143	16	1	Radio repairman	Cpl
143	22	1	Radio repairman	Cpl
143	30	2	Radio repairman	Cpl
148	22	1	Intercept control technician	S sgt
148	30	1	Intercept control technician	S sgt
151	17	1	Radio operator, CNS	Sgt
151	22	1	Radio operator, CNS	Sgt
151	24	1	Radio operator, CNS	Sgt
151	30	1	Radio operator, CNS	Sgt
152	12	1	Radio operator, CNS	Cpl
152	14	1	Radio operator, CNS	Cpl
152	17	1	Radio operator, CNS	Cpl
152	22	4	Radio operator, CNS	Cpl
152	24	3	Radio operator, CNS	Cpl
152	30	4	Radio operator, CNS	Cpl
157	22	2	Radio operator, low speed	Sgt
157	24	1	Radio operator, low speed	Sgt
157	27	1	Radio operator, low speed	Sgt
157	29	1	Radio operator, low speed	Sgt
157	30	1	Radio operator, low speed	Sgt
158	22	5	Radio operator, low speed	Cpl
158	24	2	Radio operator, low speed	Cpl
158	27	1	Radio operator, low speed	Cpl

<u>LINE</u>	<u>COL-UMN</u>	<u>NO. DELETED</u>	<u>MOS</u>	<u>SEN</u>	<u>GRADE</u>
158	29	5	Radio operator, low speed	776	Cpl
158	30	2	Radio operator, low speed	776	Cpl
158	32	1	Radio operator, low speed	776	Cpl
161	30	1	Information center equipment technician	657	Sgt
168	31	1	Powerman	166	Cpl
170	16	1	Repeaterman, telephone	187	Sgt
170	30	1	Repeaterman, telephone	187	Sgt
173	27	1	Telephone switchboard operator	650	Pvt
173	30	1	Telephone switchboard operator	650	Pvt
174	19	1	Teletype mechanic	239	Sgt
176	30	1	Teletype operator	237	Pvt
180	4	1	Draftsman	070	Cpl
185	30	1	Duty	566	Cpl
186	30	8	Guard patrolman	522	Pvt
186	31	4	Guard patrolman	522	Pvt
186	32	4	Guard patrolman	522	Pvt
193	5	2	Medical corpsman	657	Pvt
193	9	1	Medical corpsman	657	Pvt
196	5	1	Medical technician	409	Pvt
196	9	1	Medical technician	409	Pvt
206	32	1	Automotive equipment operator	345	Cpl
207	8	2	Automotive equipment operator	345	Pvt
207	10	3	Automotive equipment operator	345	Pvt
207	18	2	Automotive equipment operator	345	Pvt
207	22	2	Automotive equipment operator	345	Pvt

<u>LINE</u>	<u>COL- UMN</u>	<u>NO. DELETED</u>	<u>MOS</u>	<u>SSN</u>	<u>GRADE</u>
207	30	4	Automotive equipment operator	345	Pvt
207	31	1	Automotive equipment operator	345	Pvt
207	32	1	Automotive equipment operator	345	Pvt
211	10	1	Carpenter	050	Cpl

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Change remarks column as follows:

1. Add note "an" to read: "Also supervises transportation functions of the organization."
2. Place superior letters "an" against 1 major, Adjutant (2110), line 55, column 4.
3. Place superior letter "k" against 1 captain, Adjutant (2110), line 56, column 8.
4. Place superior letter "p" against the following: 1 S sgt, motor transportation technician (014), line 209, column 10; 1 corporal, clerk (055), line 89, column 30; 1 corporal, medical technician (409), line 195, column 5; 1 corporal, Sanitary technician (196), line 197, column 9.
5. Place superior letter "r" against the following: S sgt, Motor transportation technician (014), line 209, column 8; 1 S sgt, Repeaterman, telephone (187), line 169, column 30.
6. Place superior letters "ac" against 1 corporal, teletype operator (237), line 175, column 19.

T/O&E 1-600

TITLE: AAF, Aircraft Control and Warning Organization

This results in the following:

(Where no figure appears below, no change has been made in the table.)

SO L V H H

	4	5	8	9	10	11	12	14	16	17	18	19	20	21	22	24	27	29	30	31	32
5 Captain	4				2								1		2	3			5		0
6 1st lt	3	0	4												4		1		5		
7 2d lt			0										2		3	5	3		2		1
8 Tot com	13	2	10		4										10	5	3		12		1
9 T sgt	4				3										12	7	4		7		2
10 S sgt	3		3						3	1		0	1		16	7	4	11	32		
11 Sergeant	3				7	2	2	0	1	4				4	32	12	7	3	42	6	12
12 Corporal	6		8											3	10	4	4		16	2	3
13 Pfc		0	4	0	1	2				1	1			3	9	3	3		15	2	2
14 Private		0	3	0	1	2				1	1			3	9	3	3		15	2	2
15 Tot enlisted	28	6	27	4	16	9	6	3	8	7	7	3	2	10	86	34	23	21	128	22	32
16 Aggregate	41	8	37	5	20	9	6	3	8	7	7	3	4	10	96	39	26	22	140	23	34

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(b)(1)

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From: CG AIR DEFENSE COMMAND
MITCHEL AFB, N. Y.

22 April 1948

To: CG Fourth Air Force
Hamilton AFB, Calif.

AFADCC 215. Air defense in being for Northwestern United States, as discussed with you by Col Holloway, has not materialized. A directive which prescribes retention and continued operation of your present air control and warning net is expected shortly, and USAF planners are optimistic that funds for implementation of phases 1 and 2 of plan SUPREMACY will be allocated in Fiscal Year 49. You will lose 27th Fighter Group on 25 April and it will not be replaced. No additional fighter groups will be placed under your control at this time; however, you are authorized to employ the 325th Group anywhere within your command that you see fit for the accomplishment of more realistic training and token air defense in being. You are authorized to discontinue 24 hour continuous operation of your radar warning and control stations, and will keep them in operation to maximum sustained capacity of available personnel and equipment.

CG AIR DEFENSE COMMAND

OFFICIAL BUSINESS

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23 Apr 1948

SUBJECT: Air Defense of the Continental United States

TO : Commanding General
Air Defense Command
Mitchel Air Force Base, N. Y.

1. Recent high-level decisions and definitions have confirmed that the land-based air defense of the United States is a primary function of the Air Force. It is therefore desired to immediately implement certain portions of our air defense plans, as indicated herein.

2. The Air Defense Command with current means, augmented as in paragraph 4 below, will establish aircraft control and warning systems in the following priority:

- a. Northwestern United States area
- b. Northeastern United States area
- c. Albuquerque, New Mexico area

3. The first step in the implementation of the northeastern United States area will be the establishment of a model air defense system, initially in the vicinity of New York City. The model system will, in addition to being an integral part of the air defense area, be utilized to test and develop strategic and air defense tactics and techniques.

4. Augmentation of current aircraft control and warning personnel will be accomplished by:

a. The transfer of 177 officers and men of the 530th Aircraft Control and Warning Group, Caribbean Air Command. This move has already been completed.

b. The transfer of 410 officers and men of the 530th Aircraft Control and Warning Group, Caribbean Air Command. As soon as proposed action is cleared by Joint Chiefs of Staff, this Headquarters will direct movement to Camp Kilmer, N. Y., at which time control will pass to Air Defense Command.

c. The assignment as available of personnel to bring the 503rd and 505th Aircraft Control and Warning Groups to authorized strength.

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Ltr to CG ADC, subj: Air Defense of the Continental United States

5. The aircraft control and warning systems will be organized and prepared to incorporate other air defense means for training and for emergency operations. Fighter units, currently assigned to other major commands, will be made available from time to time. Action directed toward obtaining anti-aircraft artillery participation on a whole or part time basis will be taken by this Headquarters.

6. The Air Defense Command will be responsible for manning and training the 531st Aircraft Control and Warning Group. The target date for this group's movement to Alaska is 1 April 1949.

7. Action is being taken in this Headquarters to provide additional funds to the Air Defense Command for the acquisition of radar sites and commercial wire circuits, the provision of civilian technicians and for contingencies. Until such time as these funds are made available, however, it will be necessary to limit the air defense dispositions and operations envisaged herein to such as can be effected without them.

BY COMMAND OF THE CHIEF OF STAFF:

s/t/ LAURIS NORSTAD
Lieutenant General, USAF
Deputy Chief of Staff, Operations

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DEPARTMENT OF THE AIR FORCE
HEADQUARTERS UNITED STATES AIR FORCE
WASHINGTON

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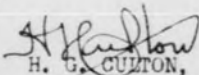
17 December 1947

SUBJECT: Reorganization of the Air Defense Command

TO: Commanding General, Air Defense Command
Mitchel Field, L. I., New York

1. You are directed to submit, within one month from date, a plan for the reorganization of the Air Defense Command to carry out the missions and functions prescribed in USAF Regulation 20-13, 19 December 1947.
2. In formulating the plan referred to above, you will be guided by the following considerations:
 - a. The paramount importance of your responsibilities in connection with the defense of the Continental United States against air attack.
 - b. The reduction of the number of Air Defense Command Air Forces from six to four.
 - c. The location of Air Defense Command and Air Defense Command Air Forces headquarters and air force boundaries primarily to serve the requirements of defense.
 - d. Requirements for discharge of your responsibilities pertaining to the Air National Guard, the Air Force Reserve, the Air Force ROTC, the Air Force Organized Reserve, and the Air Scouts of America.
 - e. You will not plan on retaining any facility at Orlando, Florida beyond June 30, 1948.
 - f. You will release the facilities at Harrisburg, Pennsylvania occupied by Headquarters, Eleventh Air Force, at the earliest practicable date.
 - g. You will evacuate Brooks Field, Texas at the earliest practicable date, removing the USAFBU now located thereat to another station, the location of which will be determined by this headquarters.
3. The actual movement of units and other concrete action in carrying out the plan will begin as early as practicable and, in any event, not later than six months after approval of such plan.

BY COMMAND OF THE CHIEF OF STAFF:


H. G. CULTON,
Colonel, USAF
Air Adjutant General

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17 Jun 1943

General Thomas T. Handy
Commanding General, Fourth Army
Fort Sam Houston, Texas

Similar list sent to:
Lt Gen Alvin C. Gillen, Jr., CG 3d Army
Gen Courtney H. Hodges, CG, 1st Army
Lt Gen Milton A. Walker, CG, 5th Army
Gen Mark Clark, CG, 6th Army
Lt Gen Leonard T. Gevow, CG, 2d Army

Dear General Handy:

In the interest of providing our nation with the best possible defense against an air attack upon the Continental United States, the Air Defense Command of the United States Air Force is making several changes in its field organization.

For air defense purposes, it has been found that four air forces, each controlling a specific geographical area of related strategic importance, will prove more effective than the six air forces maintained previously.

The Air Defense Command air forces will still have as one of their tasks the assignment to serve as the single Air Force contact through whom the Army Commanders may obtain information, coordination and action on matters of joint interest in their areas.

The Fourteenth Air Force is being expanded in this reorganization. It will now encompass all of your Fourth Army area, in addition to the Third Army Area. Major General Lee A. Wilton commands the Fourteenth Air Force with headquarters at Orlando Air Force Base, Orlando, Florida.

I look forward to the continued close cooperation which we in the Air Force have enjoyed with your command.

Sincerely,

GEORGE E. SWANDBYER
Lieutenant General, U. S. Air Force
Commanding

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HEADQUARTERS
AIR DEFENSE COMMAND
MITCHEL AIR FORCE BASE, NEW YORK

29 January 1948

SUBJECT: Plan for Reorganization of the Air Defense Command

TO : Chief of Staff, United States Air Force, Washington 25, D.C.

1. Pursuant to instructions contained in letter, Headquarters, United States Air Force, subject: "Reorganization of the Air Defense Command", dated 17 December 1947, copy attached as Inclosure No. 1, my recommended plan for the reorganization of the Air Defense Command to carry out the missions and functions prescribed in USAF Regulation 20-13, 19 December 1947, is outlined below. It is based primarily upon my chief mission which is the preparation for and execution of defensive operations against air attack on the continental United States. I plan:

a. The reduction of the number of my subordinate air forces from six to four.

b. The relocation of boundaries of the air forces as shown in Inclosure No. 2 (see Inclosure No. 3 for discussion).

c. The transfer of functional and territorial responsibilities of the existing six air forces to the four air forces as rapidly as can be effected.

d. The retention of the designations of the First, Fourth and Fourteenth Air Forces. The transfer of the designation of the Tenth Air Force to what is now the Second Air Force. (This to preserve the World War II history and tradition of the Tenth Air Force.) The designation of the Second Air Force to be dropped and the Eleventh Air Force to be inactivated.

e. The transfer of Headquarters Air Defense Command to a locality that is suitable and acceptable as the site of the headquarters of the commander charged with the overall defense of the United States. My studies based on the criteria shown in Inclosure No. 4 indicate that the requirements for such a headquarters can be met in the vicinity of St. Louis, Kansas City, Indianapolis or Louisville and in that order of desirability. Until such time as required facilities are available at new site, Headquarters Air Defense Command to remain at Mitchel Air Force Base.

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Plan for Reorganization of the Air Defense Command

f. The establishment of the headquarters of the four subordinate air forces in the following general localities:

First Air Force	Albany, New York
Fourth Air Force	Hamilton Air Force Base or Sacramento, California
Tenth Air Force	Omaha, Nebraska
Fourteenth Air Force	Atlanta, Georgia or Birmingham, Alabama or Memphis, Tennessee

The above recommended locations are in line with the criteria set forth in Inclosure No. 4. However, if detailed surveys of the listed localities disclose undesirable characteristics, or indicate prohibitive construction or maintenance costs; other localities will be explored. If and when an acceptable site is found in a locality other than those listed in paragraphs e and f above, your approval of it will be requested.

g. The continued use of Fort Slocum, Hamilton Air Force Base, Orlando and Offutt Air Force Bases as headquarters for the First, Fourth, Fourteenth and Tenth Air Forces respectively until such time as suitable facilities are provided at their new locations.

h. The transfer of Headquarters, Fourteenth Air Force to its new location as soon after its selection as suitable facilities can be provided, rather than by 30 June 1948; although this date remains a target. I am submitting a separate study (to General Craig, Deputy Chief of Staff, Materiel) indicating that the costs at Orlando Air Force Base may be progressively reduced pending this transfer; this study will also show that movement of Headquarters, Fourteenth Air Force to a temporary intermediate location would be undesirable from the viewpoint of extra expense, morale (particularly as results from personnel housing problems) and disruption of functions.

i. The transfer of the 178th AFBU(RT) from Brooks Air Force Base to Kelly Air Force Base. (This proposal has not been coordinated with the Air Materiel Command).

j. The release to the Air Materiel Command of all facilities occupied by Headquarters, Eleventh Air Force as soon as the responsibilities and functions of the Eleventh Air Force can be taken over by the First and Tenth Air Forces.

k. The evacuation of Brooks Air Force Base as soon as the 178th AFBU(RT) is moved and the Tenth Air Force responsibilities and functions are taken over by the Fourteenth and Fourth Air Forces.

l. The retention in Air Defense Command of all currently assigned personnel until such time as approval is given to such features

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Plan for Reorganization of the Air Defense Command

of my reorganization plan as will enable me to make a sound determination of my personnel requirements. When this is done, I will request instructions as to the disposition of my personnel in excess of my needs.

2. The steps necessary to effect the reorganization of the Air Defense Command which you directed are listed above. Taking these recommended steps will provide the Air Defense Command with an organization well-suited to the accomplishment of its missions. However, additional preparations are essential before the reorganized Air Defense Command can effectively execute defensive operations against air attack. One of these essential preparations is the construction of command posts especially designed to meet the requirements of commanders charged with defense against air attack by known and foreseeable weapons. Such installations must be constructed in peacetime at or near the administrative headquarters of Air Defense Command air forces. I strongly urge that you direct the Air Defense Command:

- a. To undertake the design of such command posts.
- b. To find suitable sites within the localities selected for the headquarters of the four Air Defense Command air forces.
- c. To initiate projects and submit requests for funds with which to build required facilities and installations.

3. It is also considered essential that the headquarters of the Air Defense Command be located at or adjacent to the headquarters of the commander charged with the overall defense of the United States. It would be advantageous if this belief were concurred in by the Chief of Staff of the Army and the Chief of Naval Operations, and that an agreement be reached among the commanders of the Army, Navy, and Air Force as to the locality in which the headquarters of the United States Theater Commander would be established. However, if such agreements are not obtainable without undue delay, I request that you give your approval to the suggested localities and that you direct the Air Defense Command to select a site within the approved localities (in the listed priority) and initiate projects and submit requests for funds for the construction of facilities required by the headquarters of the Air Defense Command, with due regard being given to possible expansion of facilities to meet the known and foreseeable requirements of the headquarters of an overall commander of the United States Defense Forces.

4. Approval of the proposals in paragraph 1, above, and the principles involved is required before additional detailed plans can be made to carry out your directive of 17 December 1947. Therefore, I recommend that:

- a. The plan for the reorganization of the Air Defense Command as outlined in paragraph 1, above, be approved at once.

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Plan for Reorganization of the Air Defense Command

b. The location of Headquarters Air Defense Command be determined and action to effect its establishment be taken in accordance with the procedure set forth in paragraph 3, above.

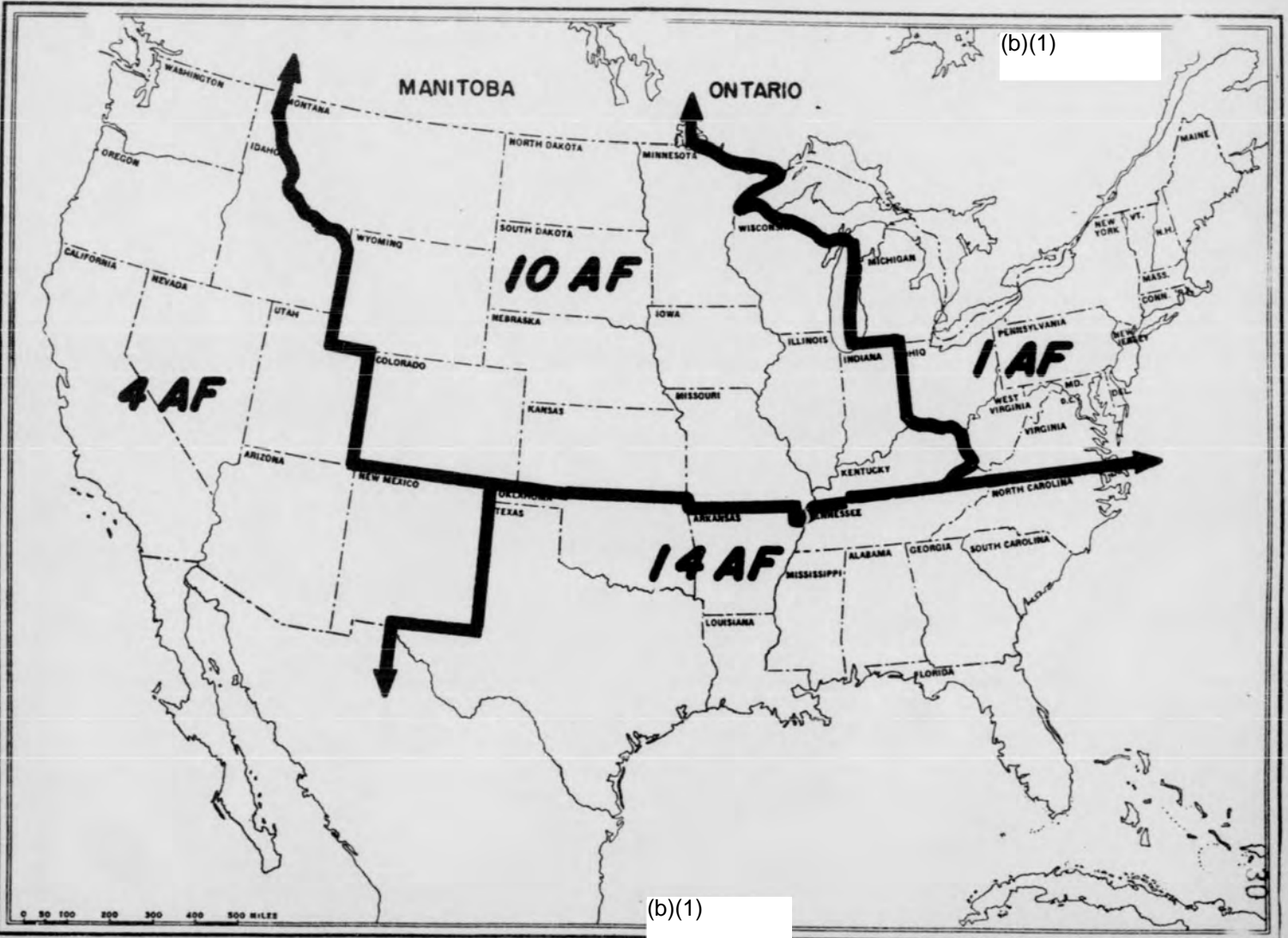
c. The principles and procedures with regard to the establishment of command posts for the air defense system as suggested in paragraphs 2 and 3, above, be approved and that at the earliest practicable date I be given the proper directives to initiate the required action.

4 Incls.:

- 1 - Ltr Hqs USAF, subj:
Reorganization of ADC,
17 Dec 47
- 2 - Map Proposed ADC AF
Boundaries
- 3 - Discussion Proposed
ADC AF Boundaries
- 4 - Discussion Location
Hq ADC & ADC AF

/s/ George E. Stratemeyer
/t/ GEORGE E. STRATEMEYER
Lieutenant General, U.S.A.F.
Commanding

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DISCUSSION REGARDING JUSTIFICATION OF PROPOSED
ADC AIR FORCE BOUNDARIES

1. The recommended location of the four Air Defense Command air force boundaries is shown on the attached map (Inclosure No. 2). This territorial organization is considered the most desirable for the following reasons:

a. It provides economy of force and does not give to any single ADC air force a tactical task so large as to compel extensive subdivision, nor does it prevent the effective cooperation of air defense units adjacent or widely separated, whether of the same or different air forces.

b. It delineates responsibility for the defense of each well-defined critical area:

(1) The commander of the First Air Force has the responsibility for the air defense of the vital eastern seaboard area and the equally vital Great Lakes area (exclusive of Lake Michigan). The defense of one complements the defense of the other. He guards the northern, northeastern, and eastern approaches to this large industrial complex and in addition has the advantage of being in a position to coordinate this defense with the Canadian air forces located in the Provinces of Quebec and Ontario wherein are located most of the Canadian industries. This would provide a defense in depth.

(2) The commander of the Tenth Air Force has the responsibility for providing the air defense of the industrial section of the mid-west and a perimeter defense of the northern section of the mid-west, which in turn will protect the western flank of the Great Lakes area.

(3) The air defense for the vital northwestern and western industrial centers is the responsibility of the commander of the Fourth Air Force. He also guards the approaches from the west, northwest, and southwest.

(4) The defense of vital areas of the Gulf States is the responsibility of the commander of the Fourteenth Air Force, which also guards the approaches from the south and southeast.

c. The boundaries of the First, Tenth and Fourth Air Forces along the northern frontier correspond to the southern boundaries of one or more complete Canadian provinces and will facilitate defensive planning and operations with the Canadian air forces when such actions are authorized.

Incl. No. 3

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d. Coterminous boundaries between Army and ADC air force areas for the purpose of facilitating defensive planning and operations can be established by the following action on the part of the Army Ground Forces:

(1) The Second Army to pick up Michigan and drop the States of Indiana and Kentucky. This would make the boundaries of the First Air Force correspond to those of the combined First and Second Armies.

(2) The Fifth Army to drop Michigan and pick up Indiana, Kentucky and Montana. This would make its boundaries coterminous with those of the Tenth Air Force.

(3) The Fourth Army to drop New Mexico. This would make the boundaries of the Fourteenth Air Force correspond to those of the combined Third and Fourth Armies.

(4) The Sixth Army to drop Montana and pick up New Mexico. This would provide coterminous boundaries for the Sixth Army and the Fourth Air Force.

e. It provides a satisfactory balance among the four ADC air forces in the workload arising from:

(1) The requirements of civil defense.

(2) The training of Air National Guard units as vital elements of an air defense in being.

(3) The requirements of administering the Air Force Reserve and Air ROTC programs and performing the variety of tasks inherited by virtue of their territorial organization.

2. As outlined in paragraph 1 d, above, coterminous boundaries can be established between the six Armies and the four ADC air forces with minor readjustments. From the standpoint of coordinating defensive planning and operations, civil defense, disaster relief, and normal administrative functions, it is considered essential that such boundaries be coterminous. Every effort should be made to effect this adjustment, especially in the Great Lakes area. (The exchange of Montana for New Mexico in the Fourth Air Force-Six Army area could go either way without materially affecting our air defense plans or operations.) It would also help to facilitate coordination if the Navy would readjust their Naval District boundaries to correspond to the proposed ADC air force boundaries.

Incl. No. 3

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SITE FOR RELOCATION OF HEADQUARTERS AIR DEFENSE
COMMAND AND THE NUMBERED AIR FORCE HEADQUARTERS

1. Air Defense Command Headquarters.

a. The following criteria (not necessarily arranged in order of priority) were used in determining a suitable location for Headquarters Air Defense Command and headquarters of the subordinate air forces.

- (1) Favorable proximity to the center of density of continental target system.
- (2) Availability of major wire communication lines. (See paragraph 3, below).
- (3) Availability of major surface and air transportation.
- (4) Freedom from natural handicaps, such as floods, radio dead space, extremely inclement weather, etc.
- (5) Availability of a secure water supply.
- (6) Availability of housing accommodations for military personnel.
- (7) Availability of civilian employees.
- (8) Reasonable tactical and logistic security.
- (9) Suitability for underground construction.
- (10) Cost.

b. Areas considered as being potentially desirable sites were as follows:

- (1) St. Louis, Missouri
- (2) Kansas City, Kansas
- (3) Indianapolis, Indiana
- (4) Louisville, Kentucky
- (5) Pittsburgh, Pennsylvania

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- (6) Columbus, Ohio
- (7) Cincinnati, Ohio
- (8) Omaha, Nebraska
- (9) Joplin, Missouri
- (10) Des Moines, Iowa
- (11) Nashville, Tennessee
- (12) Minneapolis, Minnesota

c. The areas which most nearly fulfill all of the criteria stated in paragraph a, above, are:

- (1) St. Louis, Missouri
- (2) Kansas City, Kansas
- (3) Indianapolis, Indiana
- (4) Louisville, Kentucky

These areas are listed in order of desirability. This order was determined by the relative degree to which each fulfills the requirements of sub-paragraph a, above. THE BASIC CRITERIA USED THROUGHOUT THIS SELECTIVE PROCESS WAS A REQUIREMENT THAT THE SITE SELECTED WOULD BE SUITABLE AS AN OVER-ALL CONTINENTAL THEATER DEFENSE HEADQUARTERS.

2. Using the same criteria listed in paragraph 1a, above, for location of Air Force Headquarters, the following recommended areas were selected:

- a. First Air Force - Albany, New York
- b. Fourth Air Force - Hamilton Air Force Base or Sacramento, California
- c. Tenth Air Force - Omaha, Nebraska
- d. Fourteenth Air Force - Atlanta, Georgia or Birmingham, Alabama or Memphis, Tennessee

3. One of the most important considerations in the selection of suitable areas for the location of headquarters for the Air Defense system is the commercial communication network. It is necessary that commercial wire facilities be available not only for the minimum tactical

Incl. No. 4

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requirements, but also that the network be completely adequate for the purpose of rerouting of communication circuits which are interrupted by enemy or other action. Wire circuits must be considered as primary means of point-to-point communications for some years to come due to inherent limitations of radio from a secrecy, vulnerability, and frequency spectrum point of view. All key wire circuits must, however, be paralleled by radio circuits for emergency use.

The immediate requirements for use at the relocated headquarters of the Air Defense Command and its subordinate Air Forces will be adequate circuits to the nearest major relay center of the Army Command and Administrative Network. Duplex radio teletype circuits to each Air Defense Command Air Force are also required. Tactical circuits, both wire and radio, will be added as communications and control centers are added to the Air Defense System. Space requirements for ADC and Air Force headquarters communications centers and associated facilities will be set up to permit adequate and immediate expansion as required.

HEADQUARTERS
AIR DEFENSE COMMAND
Mitchel Field, New York

G322

18 December 1947

SUBJECT: Reorganization of the Air Defense Command

TO : Commanding Generals, First, Second, Fourth, Tenth, Eleventh
and Fourteenth Air Forces

1. Transmitted herewith for your information are copies of the following directives from Headquarters, United States Air Force:

- a. Letter, 17 December 1947, "Reorganization of the Air Defense Command."
- b. Letter, 17 December 1947, "Coordination of Air Defense Command, Strategic Air Command and Tactical Air Command Operations Under Emergency Conditions."
- c. Letter, 17 December 1947, "Air Defense."

2. Reference a above requires that this headquarters submit to the Chief of Staff, United States Air Force, not later than 17 January 1948, a plan for the reorganization of the Air Defense Command to carry out the missions and functions prescribed in USAF Regulation 20-13, 19 December 1947. This regulation has not been received in this headquarters but it is our understanding that it contains no major change in our present missions and functions.

3. The reorganization plan to be submitted by this headquarters is now in preparation and is based on the following concept:

- a. Reduction to Four Air Forces:
 - (1) The Eleventh Air Force will be inactivated.
 - (2) The Tenth Air Force, less personnel and equipment, will be moved to the current station of the Second Air Force, current personnel of the Second Air Force transferred to the Tenth Air Force, and the Second Air Force concurrently inactivated.
- b. Air Force Boundaries: The four air forces will be assigned areas of responsibility as follows:
 - (1) First Air Force: States of Maine, New Hampshire, Vermont, Massachusetts, Rhode Island, Connecticut, New York, Pennsylvania, New Jersey, Delaware, Maryland, District of Columbia, Ohio, West Virginia, Virginia, Michigan, Indiana, Kentucky, Wisconsin, Illinois, Minnesota, Iowa, and Missouri.

G322 - Reorganization of the Air Defense Command (Cont'd)

- (2) Fourteenth Air Force: States of North Carolina, South Carolina, Georgia, Florida, Tennessee, Oklahoma, Mississippi, Arkansas, Louisiana, Alabama, and Texas.
- (3) Tenth Air Force: (See paragraph 3a(2) above) States of North Dakota, South Dakota, Nebraska, Kansas, Montana, Wyoming, Colorado, Idaho, and Utah.
- (4) Fourth Air Force: States of Washington, Oregon, California, Nevada, Arizona, and New Mexico.

c. Personnel, Equipment and Facilities:

- (1) Personnel, equipment and certain facilities assigned to the headquarters of the Eleventh Air Force and the Tenth Air Force will be redistributed within this command in accordance with future instructions from this headquarters.
- (2) Exact manning tables for the four air force headquarters will be prepared by this headquarters.

4. A conference on this subject will be held at this headquarters at 0900 on 13 January 1948. Each air force commander and not to exceed two members of his staff will attend this conference.

BY COMMAND OF LIEUTENANT GENERAL STRATEMEYER:

/s/t/ C. R. LANDON
Colonel, AGD
Adjutant General

3 Attachments
As stated in par. 1

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DEPARTMENT OF THE AIR FORCE
HEADQUARTERS UNITED STATES AIR FORCE
WASHINGTON

10 June 1948

SUBJECT: Plan for Reorganization of the Air Defense Command.

TO : Commanding General, Air Defense Command, Mitchell Air Force
Base, New York.

1. Your plan for the reorganization of the Air Defense Command as submitted in your letter, subject as above, dated 25 January 1948, is approved in principle. Specific approval with exceptions or modifications of the steps of your plan as outlined in paragraph 1 of your letter follows:

a. The reduction of the number of your subordinate Air Forces from six (6) to four (4) is approved.

b. The relocation of boundaries of your subordinate Air Forces, as shown in Inclosure #2, was referred to the Chief of Staff, U. S. Army, who has three (3) objections to the proposal: First, the supply and administrative duties of the Army Commanders would be complicated by the moving of the states of Montana, New Mexico, Michigan, Indiana, and Kentucky into another Army area; second, the defense area which comprises the Chicago-Gary complex and Michigan would be assigned for defense to two (2) Air Forces instead of one; third, the problem is primarily one for joint study and determination, and should include boundary changes for Naval Districts as well.

c. The boundaries of the four (4) Air Forces relocated to conform to the six (6) Army areas were resubmitted internally to the Department of the Army, which voiced no objection from a supply or defense viewpoint. These boundaries are shown in Inclosure #1, and are approved by this Headquarters as the boundaries of your four (4) Air Forces. In approving these boundaries, your willingness to agree to the relocation of Montana, New Mexico and Michigan, as shown in Inclosure #1, and your objections to relocating Indiana and Kentucky have been considered.

d. The transfer of functional and territorial responsibilities of the existing six (6) Air Forces to the proposed four (4) Air Forces is approved and should be effected as rapidly as possible.

e. The retention of the First, Fourth, Tenth, and Fourteenth Air Forces is approved; however, the "resignation" of the present Second Air Force cannot be transferred to the Tenth Air Force. The Headquarters, Second and Eleventh Air Forces will be inactivated, and the Tenth Air Force will assume the functions and responsibilities of the present Second Air Force.

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Re USAF Ltr, subj: "Plan for Reorganization of the Air Defense Command".

f. This Headquarters concurs in your belief that the Headquarters of the Air Defense Command should be located adjacent to the site of the Headquarters of the Commander charged with the overall defense of the United States. No such site has been established as yet. It is desired that you complete detailed surveys of the four (4) areas listed in your plan as possible sites for your Headquarters, and make a recommendation as to which site will be the most suitable; however, due to the shortage of funds, a move to this area cannot be favorably considered at this time. Until such time as a site for the Headquarters of the Commander charged with the overall defense of the United States has been firmly established, and until such time as funds are available to establish your Headquarters as recommended, it is desired that you retain your Headquarters at Mitchel Air Force Base.

g. The establishment of the Headquarters of the Fourth and Tenth Air Forces is approved as recommended; the Fourth to be at Hamilton Air Force Base, California, and the Tenth Air Force at a base to be selected soon. Your proposal to establish the Headquarters of the First Air Force near Albany, New York, and Headquarters Fourteenth Air Force near Atlanta, Georgia; Birmingham, Alabama; or Memphis, Tennessee, cannot be favorably considered at this time due to budgetary limitations. It is desired that you complete surveys of these localities, and make a recommendation as to which will be most suitable from a tactical defense standpoint, for a future move when funds may be available. Until funds are available for these moves, Headquarters First Air Force will remain at Fort Slocum. Headquarters Fourteenth Air Force will remain at Orlando Air Force Base, Florida, until such time as a more suitable location can be determined. It is desired that presently existing Air Force Bases within the Fourteenth Air Force boundaries be considered as a site for Headquarters Fourteenth Air Force until approval can be granted to move into the area you recommend upon completion of your detailed survey.

h. You will retain Brooks Air Force Base, after evacuation of Headquarters Tenth Air Force, as a base for the 178th AFBU (AT), the 182nd Fighter Squadron (National Guard), and Squadron I of the 35th AFBU.

i. The release to the Air Materiel Command of all facilities occupied by Headquarters Eleventh Air Force is approved and should be completed as soon as the responsibilities and functions of the Eleventh Air Force can be taken over by the First and Tenth Air Force.

j. The retention in Air Defense Command of all currently assigned personnel until your reorganization has progressed to the point where a study of personnel requirements can be completed is approved. When this study is completed, personnel excess to your needs will be reported to this Headquarters for disposition.

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Hq USAF Ltr, subj: "Plan for Reorganization of the Air Defense Command".

2. The principles and procedures with regard to establishing command posts for the air defense system as suggested in paragraphs 2 and 3 of your letter are approved. The design of a suitable command post to meet the requirements of commanders charged with defense against air attack by known and foreseeable weapons has been developed by this Headquarters, and is available when required. It is desired that you find suitable sites for these command posts within the localities to be selected as the permanent Headquarters of the four (4) Air Forces and that you determine the construction cost to build the required facilities and installations. A general plan for locating radar sites was forwarded to your Headquarters by letter, subject: "Aircraft Control and Warning Plan for the United States", dated 19 January 1948.

3. The joint aspects of the defense of the continental United States are now under study by the Joint Chiefs of Staff. The problem of a location for a Headquarters for United States Defense should follow as a logical outgrowth of this study.

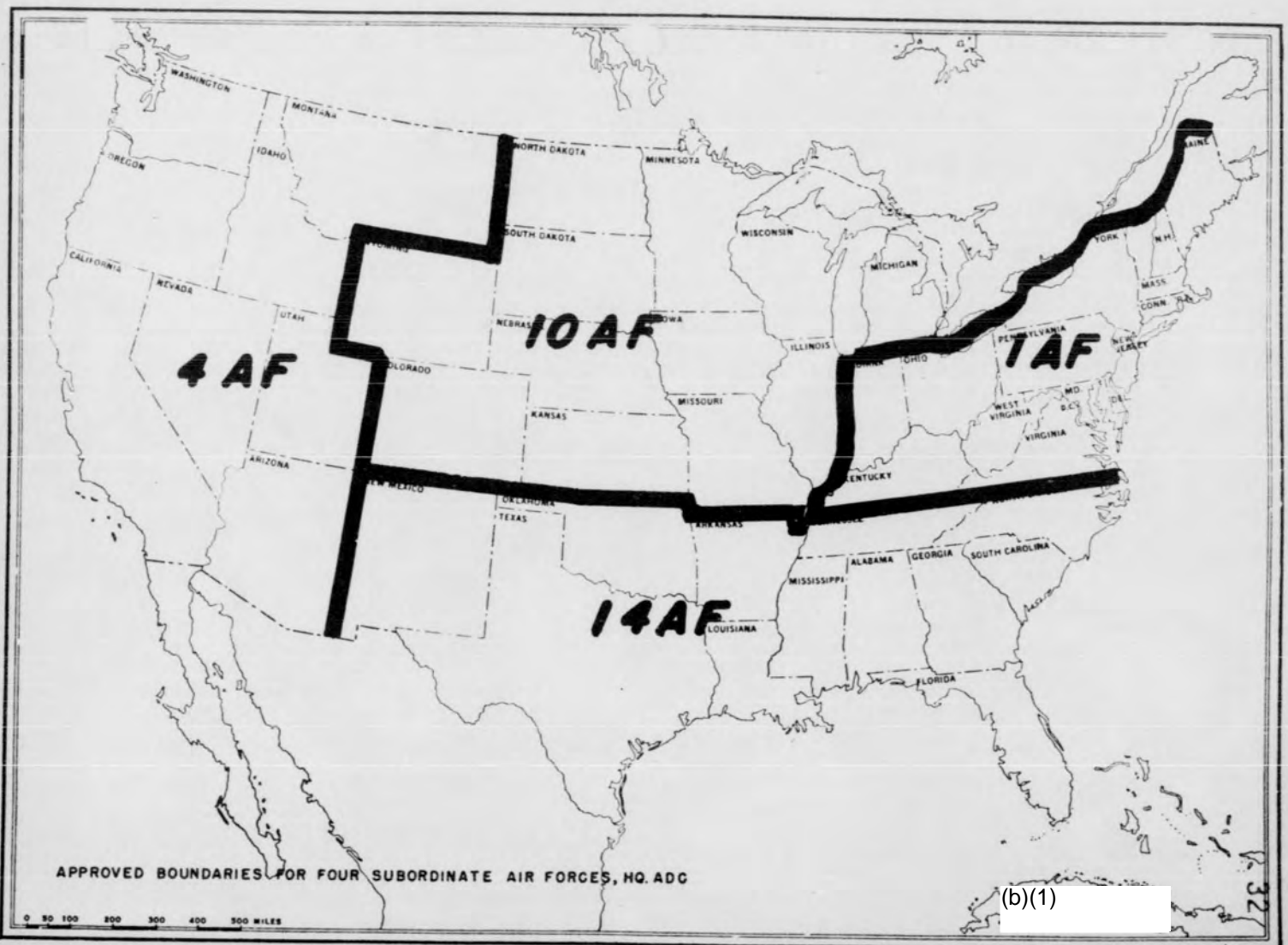
4. It is desired that you initiate the required action to implement the steps of your plan as approved above.

BY COMMAND OF THE CHIEF OF STAFF:

/s/ Lewis Norstad
LEWIS NORSTAD
Lieutenant General, USAF
Deputy Chief of Staff,
Operations

1 Incl
Map - Contiguous
AF & Army Areas

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HEADQUARTERS
AIR DEFENSE COMMAND
Mitchel Air Force Base, New York

DO 322

SUBJECT: Reorganization of the Air Defense Command 18 June 1948

TO : Commanding Generals, First, Second, Fourth, Tenth, Eleventh and
Fourteenth Air Forces

1. Headquarters United States Air Force has approved, in principle, the plan as proposed in letter this headquarters to Headquarters United States Air Force, Subject "Plan for Reorganization of the Air Defense Command", 29 January 1948.
2. Boundaries for the four (4) air forces will be as follows:
 - a. First Air Force area will be combined with the Eleventh Air Force area and will be under command of the Commanding General, First Air Force with station at Fort Slocum, New York.
 - b. Fourth Air Force area will remain unchanged.
 - c. Tenth Air Force will assume jurisdiction over the area presently assigned the Second Air Force. The Tenth Air Force Headquarters will be located at Offutt Air Force Base, Nebraska pending move to a new location.
 - d. Fourteenth Air Force area will be combined with the present Tenth Air Force area and will be under command of the Commanding General, Fourteenth Air Force, with station at Orlando Air Force Base, Orlando, Florida.
3. The Second Air Force will be inactivated, and Headquarters Tenth Air Force, less personnel and equipment, will be transferred to Offutt Air Force Base to assume the functions and responsibilities of the present Second Air Force.
4. The Eleventh Air Force will be inactivated and the Commanding General, First Air Force, will assume the functions and responsibilities of the present Eleventh Air Force.
5. Brooks Air Force Base will be retained as a base for the 178th AFBW(RT), the 132nd Fighter Squadron (National Guard), and Squadron I of the 35th AFBW, after evacuation of Headquarters, Tenth Air Force.
6. All facilities occupied by the Eleventh Air Force Headquarters will be released to the Air Materiel Command as soon as the responsibilities and functions of that Air Force have been assumed by the Commanding General, First Air Force but in no case later than 15 September 1948. The Commanding General First Air Force, is authorized direct communication with Commanding General Air Materiel Command to effect this transfer.

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Reorganization of the Air Defense Command (Cont'd)

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7. All supplies and equipment rendered excess through inactivation will be disposed of in accordance with current directives.

8. Specific details as to disposition of certain supplies, vehicles and equipment will follow.

9. Disposition of certain personnel will be as follows:

a. Brigadier General Harry A. Johnson, presently commanding Tenth Air Force will be transferred to Tenth Air Force at its new location, Offutt Air Force Base, Nebraska. It is desired that Commanding General, Fourteenth Air Force notify this headquarters earliest date General Johnson can be released for transfer to the new Tenth Air Force.

b. Brigadier General Ralph L. Snavely, present Commanding General Eleventh Air Force will be transferred to Headquarters Fourteenth Air Force, Orlando Air Force Base, Orlando, Florida. It is desired that Commanding General First Air Force notify this headquarters earliest date General Snavely can be released for transfer to the Fourteenth Air Force.

c. All other personnel presently assigned to the Tenth Air Force will be reassigned to the Fourteenth Air Force except as specifically directed by this headquarters in separate communications.

d. All other personnel presently assigned to the Eleventh Air Force will be reassigned to the First Air Force except as specifically directed by this headquarters in separate communications.

10. Personnel may be retained at the location of the headquarters being inactivated for such time as is necessary to effect transfer of functions and responsibilities to the receiving air force commander, subject to limitation stated in paragraphs 6 and 7 above; however, in no case will sub-headquarters, sub-districts, or similar organizations be established, nor will devices be resorted to which are contrary to the intent of the foregoing. All administration will be handled direct from each air force headquarters. The stationing of qualified liaison officers at army headquarters does not fall in the above restriction, and is to be encouraged.

11. The current Tenth and Eleventh Air Force Headquarters will furnish the following information as expeditiously as possible, to the Fourteenth and First Air Forces, respectively:

a. Breakdown by SSN within grade of the Non-T/O Personnel Authorization for Air ROTC and Air National Guard Instructor Personnel, to be reported as of 30 June 1948.

b. A similar breakdown for each AF Base Unit to be transferred from the current Eleventh Air Force to the First Air Force, and from the current Tenth Air Force to the Fourteenth Air Force.

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Reorganization of the Air Defense Command (Cont'd)

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c. The total authorized civilian strength, both graded and ungraded, as of 30 June 1948, for each unit in b, above, will also be furnished to the First and Fourteenth Air Forces.

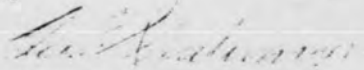
d. This headquarters will be notified when this action has been accomplished.

12. Part I of Inclosure #1, hereto, indicates the Non-T/O Personnel Authorization scheduled for your command, effective for reporting 31 July 1948. This authorization will remain in effect for an interim period only, until such time as the personnel requirements for the four (4) air force organizations of this command can be determined. The attached figures are based upon the Non-T/O Personnel Authorization for this command, effective 30 June 1948, since no projected authorization beyond that date has been furnished this command by Headquarters United States Air Force. Any changes in the Air Defense Command overall Non-T/O Personnel Authorization that may become effective 31 July 1948 and thereafter, will necessitate revision of Air Defense Command Air Force sub-allocations. In that event, each command concerned will be advised accordingly. It is directed that the four (4) remaining Air Defense Command Air Force Headquarters prepare and submit to this headquarters, desired Exact Manning Tables for their headquarters activities no later than 15 July 1948. This headquarters considers that the Non-T/O Personnel Authorization as reflected in Part II attached Inclosure #1, can be placed into effect after the interim period; however, any justifiable changes will receive consideration.

13. Inclosure #2 contains the allocation of aircraft to the four (4) air forces. Action will be taken by the Commanding Generals of the Air Forces from which transfers are made to insure that transfers are effected on paper on or before 0001 hours 1 July 1948. Authorization is granted to utilize the aircraft being transferred to accomplish movements of military personnel and equipment to new locations. It will be the responsibility of the Commanding Generals of the Air Forces receiving aircraft to make necessary arrangements for compliance with Technical Orders applicable to the transfer of aircraft at the earliest convenient date subsequent to completion of reorganization.

14. Action will be initiated to implement this plan effective as of 0001 1 July 1948. Pertinent General Orders will be dispatched from this headquarters to implement this plan.

15. This letter and inclosures will be declassified from "Restricted" to unclassified at 1900 hours Eastern Daylight Time, 21 June 1948, at which time announcement will be made to information media.


GEORGE E. STRATMEYER
Lieutenant General, U. S. A. F.
Commanding

- 3 Incls:
Incl #1 - Non-T/O Personnel Authorizations.
Incl #2 - Allocation of a/c to the Four (4)
Air Forces
Incl #3 - Press Release

(b)(1)

(b)(1)

Non-T/O Personnel Authorization
Part I

FIRST AIR FORCE

	Off	WO	ANC	HQA PTA	Enl	Tot Mil	Civ	AGE	Grd Civ
Hq, 1st Air Force	258	5			361	624	202	826	202
Aviation Cadet Program	14					14		14	
Milmer ORD	43				262	305	24	329	19
Fort Slocum	38				350	388	247	635	102
916th APOU (AA)	22				91	113		113	
Air ROTC	154				148	302	1	303	1
AirScouts	4					4		4	
Liaison	2				1	3	1	4	1
Air National Guard	74				156	230		230	
Repatriation	18				81	99		99	
Air Reserve	431	1			2388	2820	1127	3947	406
Mitchel	127	4	21	2	1150	1304	848	2152	401
Dow	5				45	60	82	132	20
Extension Courses	16				28	44	3	47	3
Totals.....	1206	10	21	2	5061	6300	2535	8835	1155

Projected Non-T/O Totals for First Air Force Hq after Interim Period
Part II

	Off	WO	ANC	HQA PTA	Enl	Tot Mil	Civ	AGE	Grd Civ
Hq, First Air Force	214	5			360	579	158	737	158

Incl #1

(b)(1)

(b)(1)

Non-T/O Personnel Authorization
Part I

FOURTH AIR FORCE

	Off	WO	ANC	HDA PR	Enl	Tot Mil	Civ	AGG	Grd Civ
Hq, 4th Air Force	114	6			170	290	75	365	75
Aviation Cadet Program	8					8		8	
Hamilton ORD	65				418	483	24	507	24
Air ROTC	67				63	130		130	
Air Scouts -	3					3		3	
Liaison	1				2	3	1	4	1
Air National Guard	36				76	114		114	
Air Reserve	165				822	987	275	1262	110
Hamilton	84	4	15	2	1108	1213	576	1789	284
Extension Courses	15				23	38		38	
Totals.	558	10	15	2	2684	3269	951	4220	494

Projected Non-T/O Totals for Fourth Air Force Hq after Interim Period
Part II

	Off	WO	ANC	HDA PR	Enl	Tot Mil	Civ	AGG	Grd Civ
Hq, Fourth Air Force	114	6			170	290	75	365	75

Incl #1

(b)(1)

(b)(1)

Non-T/O Personnel Authorization
Part I

TENTH AIR FORCE

	Off	WO	ANC	HD& PBA	Enl	Tot Mil	Civ	Ang	Ord Civ
Hq, Tenth Air Force	117	5			159	281	101	382	101
Aviation Cadet Program	10					10		10	
Offutt	71		7		581	659	402	1061	143
Air ROTC	102				93	195		195	
Air Scouts	3					3		3	
Liaison	1					1		1	
Air National Guard	50				106	156		156	
Air Reserve	221				1093	1314	945	2259	387
Extension Courses	10				15	25	1	26	1
Totals.....	565	5	7		2047	2644	1449	4093	632

Projected Non-T/O Totals for Tenth Air Force Hq after Interim Period
Part II

	Off	WO	ANC	HD& PBA	Enl	Tot Mil	Civ	Ang	Ord Civ
Hq, Tenth Air Force	117	5			159	281	101	382	101

Incl #1

(b)(1)

(b)(1)

Non-T/O Personnel Authorization
Part I

FOURTEENTH AIR FORCE

	Off	WO	ANC	ED& PEA	Tot			AGE	Grd Civ
					Enl	Mil	Civ		
Hq, 14th Air Force	220	6			315	541	207	748	207
Aviation Cadet Program	13					13		13	
New Orleans CRD	23				115	138	12	150	12
Brooks	54				489	543	200	743	87
Orlando	67	1	5		441	514	485	999	170
Air ROTC	116				112	228		228	
Air Scouts	3					3		3	
Liaison	2					2		2	
Air National Guard	37				78	115		115	
Air Reserve	351				1836	2187	1116	3303	273
Extension Courses	10				8	18	7	25	7
Totals.....	898	7	5		3394	4302	2027	6329	762

Projected Non-T/O Totals for Fourteenth Air Force Hq after Interim Period

Part II

	Off	WO	ANC	ED& PEA	Tot			AGE	Grd Civ
					Enl	Mil	Civ		
Hq, 14th Air Force	189	6			299	494	131	625	131

Incl #1

(b)(1)

(b)(1)

33

1. Upon reorganization of the Air Defense Command to four (4) numbered Air Forces the following will be the status of aircraft assignment to the Air Forces:

	<u>A-26</u>	<u>B-26</u>	<u>C-47</u>	<u>C-45</u>	<u>AT-6</u>	<u>Misc</u>
First Air Force	16	22	32	30	8	2 P-47 1 P-17
Fourth Air Force	13	11	12	17	1	2 P-51 1 P-17
Tenth Air Force	8	7	19	17	1	3 P-51
Fourteenth Air Force	8	12	14	7	2	2 P-51

2. The present Tenth Air Force will accomplish the following transfers to:

Headquarters, Fourteenth Air Force - 3 A-26
3 B-26
1 C-47
2 C-45
1 AT-6

Headquarters, Fourth Air Force - 2 P-51

Headquarters, First Air Force - C-47 S/N 44-16392 & 42-49336

The remaining aircraft will be assigned to the new Tenth Air Force Headquarters.

3. The present Eleventh Air Force will accomplish the following transfer of aircraft to: Headquarters, Fourteenth Air Force - 1 B-26

3 C-47 (Including #43-49546)
1 C-45

The remaining aircraft will be assigned to Headquarters, First Air Force

4. The above listed assignments are tentative pending receipt of information as to the number of pilots assigned to the new Headquarters' Units.

5. Air Reserve aircraft assigned to the present Tenth Air Force will be transferred to the Fourteenth Air Force. Air Reserve aircraft assigned to the present Eleventh Air Force will be transferred to the First Air Force.

6. Aircraft assigned to other than Headquarters' Units will remain in their organizational assignment until reorganization of the Air Defense Command is completed.

Incl #2

(b)(1)

FUTURE
RELEASE

For Tuesday AM's

PUBLIC INFORMATION OFFICE
HQ. AIR DEFENSE COMMAND
Mitchel Air Force Base
New York
Fieldstone 7 - 1900
Ext. 1241, 1242, 1243

FOR RELEASE AT 7 P. M., EDT., 21 JUNE 1948

AIR DEFENSE COMMAND TO CHANGE FROM SIX TO FOUR AIR FORCES

The Air Defense Command will revise its organization, which spans the nation, by changing from six to four air forces on July 1. Lieutenant General George E. Stratemeyer, who heads the Air Defense Command, with headquarters at Mitchel Air Force Base, New York, made this announcement today.

To accomplish the reorganization, the First and the Fourteenth Air Forces will be expanded, the former absorbing the area presently comprising the Eleventh Air Force while the latter includes the present Tenth Air Force area.

The First Air Force covers the northeastern states while the Fourteenth Air Force covers the southeastern states.

The Tenth Air Force designation will continue in existence, however. This title will be transferred to the present Second Air Force area, composed of middle western states. The Fourth Air Force, embracing the western states, is not affected by the reorganization.

The changes will go into effect at midnight, Wednesday, June 30.

Primary object of the reorganization, according to General Stratemeyer, is to establish the most effective possible air defense of the continental United States.

The present six Air Forces and their areas of control were originally established to match those of the six continental army areas. Studies of the requirements for air defense resulted in determination that revision was necessary. With the dispersion of vital areas of the United States throughout the country, it was deemed essential that each major area should be under

a single air commander for air defense purposes.

New boundaries of the four air forces are shown on the attached map. The First Air Force provides a single air command embracing the critical target areas of the industrial northeast. The Tenth Air Force is responsible for protection of vital industrial areas in the middle west against attacks from the north, northwest and west. The Fourteenth Air Force is responsible for protection of the southern states, and for meeting air attacks from the east, southeast and south. The Fourth Air Force is charged with air defense of the approaches to the western states and for air defense of vital targets within those states.

Commanders of the four air forces and their headquarters locations are as follows:

First -- Major General Robert A. Webster, Fort Seward, New Rochelle, New York.

Fourth -- Major General John E. Burton, Hamilton Air Force Base, San Rafael, California.

Tenth -- Major General Paul B. Williams, O'Donnell Air Force Base, Fort Crook, Nebraska.

Fourteenth -- Major General Leo A. Milton, Orlando Air Force Base, Orlando, Florida.

Brigadier General Harry A. Johnson, present commander of the Tenth Air Force, will become Vice Commander under General Williams. Brigadier General Ralph L. Inveig, commander of the Eleventh, will be transferred to the fourteenth Air Force, as Vice Commander.

The Air Defense Command will remain Brooks Air Force Base, San Antonio, Texas, present headquarters location of the Tenth Air Force, as an Air Force Reserve training base and as the home of the 182nd Fighter Squadron of the Texas Air National Guard.

Present headquarters location of the Eleventh Air Force in Harrisburg, Pennsylvania will be transferred to the Air Materiel Command.

The Tenth Air Force, upon assuming the functions and responsibilities of the present Second Air Force, will utilize the latter's headquarters location at Offutt Air Force Base, Fort Crook, Nebraska, until such time as a new location is selected by United States Air Force Headquarters. Offutt Air Force Base was recently assigned as the new headquarters location of Strategic Air Command headquarters, now located at Andrews Air Force Base, Camp Springs, Maryland. This move is expected to take place this summer.

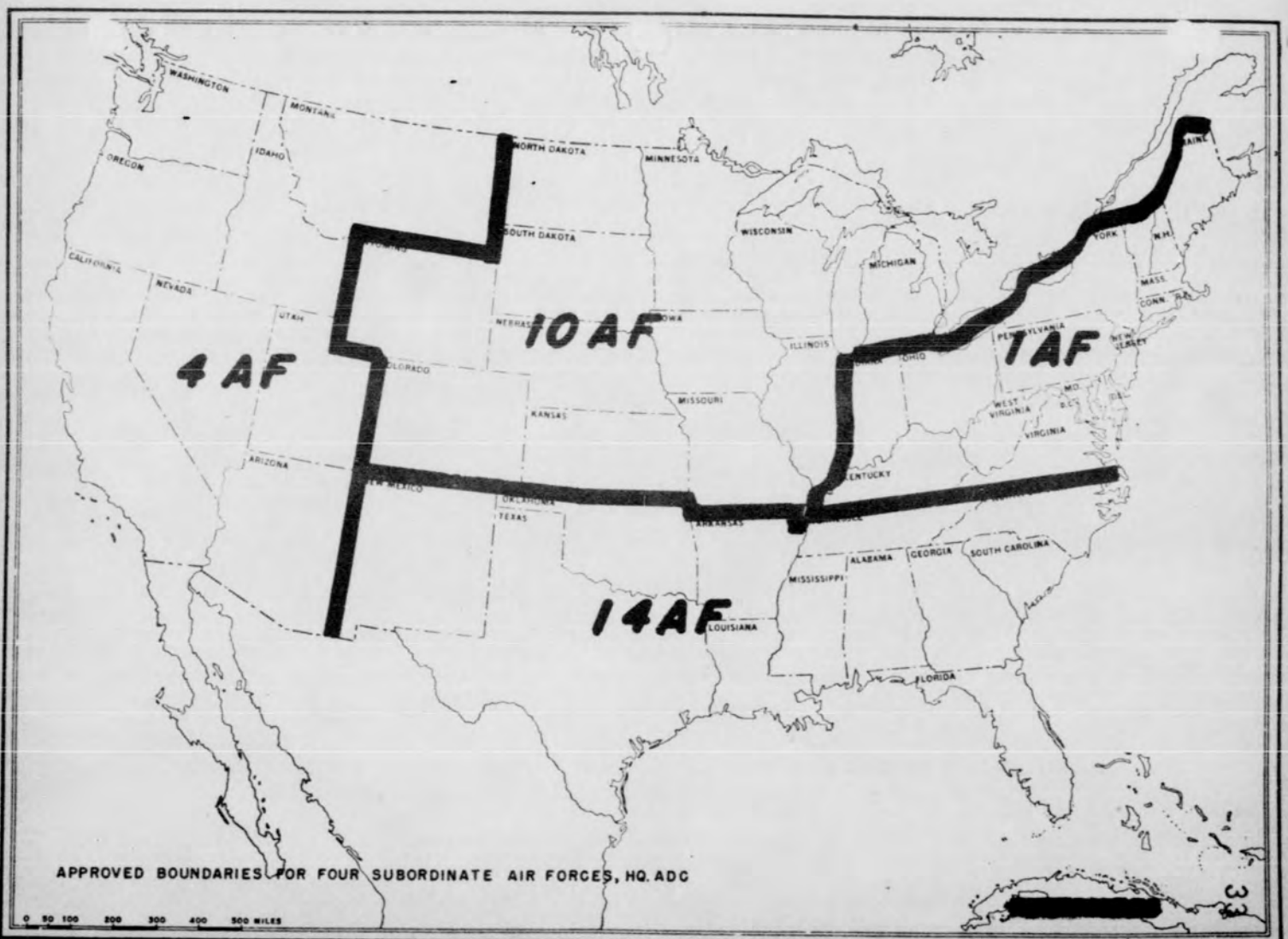
Headquarters of the Air Defense Command will remain at Mitchel Air Force Base, New York.

The Air Defense Command, in addition to its mission of air defense for the United States, conducts the training of the Air Force Reserve, the Air Reserve Officers Training Corps and supervises the training of the Air National Guard. It also, because of its nation-wide geographical coverage, serves as a liaison agency for the Air Force with the other services, governmental agencies and civilian organizations and conducts various administrative activities in the field for USAF headquarters.

Attached - Map of new Air Force
areas.

13 June 1948

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7-1-48
Reorganization
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HEADQUARTERS
AIR DEFENSE COMMAND
Mitchel Air Force Base, New York

DO 322

25 June 1948

SUBJECT: Reorganization of Air Defense Command

TO : Commanding Generals, First, Second, Fourth, Tenth, Eleventh and
Fourteenth Air Forces

1. Reference letter this headquarters, subject as above, 18 June 1948,
the following amendments are made:

a. Paragraph 2a is amended to read: "First Air Force area will be
combined with the Eleventh Air Force area, except for the State of Indiana.
This area will be under the command of the Commanding General, First Air Force,
Fort Slocum, New York."

b. Paragraph 2c is amended to read: "Tenth Air Force will assume
jurisdiction over the area presently assigned the Second Air Force plus the
State of Indiana. The Tenth Air Force Headquarters will be located at Offutt
Air Force Base, Nebraska pending move to new locations."

c. Paragraph 3 is amended to read: "The Second Air Force will be
inactivated and Headquarters Tenth Air Force less personnel and equipment
will be transferred to Offutt Air Force Base, Nebraska to assume the functions
and responsibilities of the present Second Air Force plus those pertaining to
Air Defense Command activities in the State of Indiana."

d. Paragraph 4 is amended to read: "The Eleventh Air Force will
be inactivated and the Commanding General, First Air Force will assume the
functions and responsibilities of the present Eleventh Air Force except as
pertains to Air Defense Command activities in the State of Indiana."

2. All maps on which boundaries are shown for Air Defense Command Air
Forces will be changed in accordance with paragraphs 1a and 1b above.

BY COMMAND OF LIEUTENANT GENERAL STR. TEMEYER:

C. R. Landon
C. R. LONDON
Colonel, USA
Adjutant General

1 Incl
Non-T/O Personnel Authorization
Part I (Amended) (For distribution
to First, Second and Eleventh Air
Forces only)

Non-T/O Personnel AuthorizationPart I

(AMENDED)

FIRST AIR FORCE

	Off	WO	ANC	HD & PTA	Enl	Tot Mil	Civ	AGG	Grd Civ
Hq. First Air Force	241	5			325	571	193	764	193
Avn Cadet Program	14					14		14	
Kilmor ORD	43				262	305	24	329	19
Fort Slocum	38				350	388	247	635	102
916th AFBU(AA)	22				91	113		113	
Air ROTC	140				134	274	1	275	1
Air Scouts	4					4		4	
Liaison	2				1	3	1	4	1
Air National Guard	70				148	218		218	
Repatriation	18				31	99		99	
Air Reserve	368	1			1903	2272	1008	3280	353
Mitchel Air Force Base	127	4	21	2	1150	1304	848	2152	401
Dow Air Force Base	5				45	50	82	132	20
Extension Courses	16				28	44	3	47	3
Totals.....	1108	10	21	2	4518	5659	2407	8066	1093

Projected Non-T/O Totals for First Air Force Hq After Interim PeriodPart II

	Off	WO	ANC	Hq & PTA	Enl	Tot Mil	Civ	AGG	Grd Civ
Hq. First Air Force	200	5			324	529	151	680	151

Non-T/O Personnel Authorization

34

Part I

(AMENDED)

TENTH AIR FORCE

	<u>Off</u>	<u>WO</u>	<u>ANC</u>	<u>HD & PTA</u>	<u>Enl</u>	<u>Tot Mil</u>	<u>Civ</u>	<u>Agg</u>	<u>Grd Civ</u>
Hq. Tenth Air Force	134	5			195	334	110	444	110
Avn Cadet Program	10					10		10	
Offutt Air Force Base	71		7		581	659	402	1061	143
Air ROTC	116				107	223		223	
Air Scouts	3					3		3	
Liaison	1					1		1	
Air National Guard	54				114	168		168	
Air Reserve	284				1578	1862	1064	2926	440
Extension Courses	10				15	25	1	26	1
Totals	<u>683</u>	<u>5</u>	<u>7</u>		<u>2590</u>	<u>3285</u>	<u>1577</u>	<u>4862</u>	<u>694</u>

Projected Non-T/O Totals for Tenth Air Force Hq After Interim Period

Part II

	<u>Off</u>	<u>WO</u>	<u>ANC</u>	<u>HD & PTA</u>	<u>Enl</u>	<u>Tot Mil</u>	<u>Civ</u>	<u>Agg</u>	<u>Grd Civ</u>
Hq. Tenth Air Force	131	5			195	331	108	439	108

HEADQUARTERS
AIR DEFENSE COMMAND
Mitchel Air Force Base, New York

24 June 1948.

GENERAL ORDERS)
:
NUMBER 51)

1. Pursuant to the authority contained in letter, Headquarters United States Air Force, 10 June 1948, subject: "Plan for Reorganization of the Air Defense Command," as amended by message AFOPD 12362, Headquarters United States Air Force, 23 June 1948, the following concurrent changes in the organization of the Air Defense Command, effective 0001 hours, 1 July 1948, are directed:

a. Headquarters Tenth Air Force, less personnel and equipment, is transferred from Brooks Air Force Base, San Antonio, Texas, to Offutt Air Force Base, Fort Crook, Nebraska, for permanent station.

b. All personnel assigned to Headquarters Tenth Air Force are transferred to Headquarters Fourteenth Air Force for further reassignment.

c. Headquarters Second Air Force is inactivated at Offutt Air Force Base, Fort Crook, Nebraska, and all personnel assigned thereto are transferred to Headquarters Tenth Air Force without change in station or duties.

d. Headquarters Eleventh Air Force is inactivated at 1612 South Cameron Street, Harrisburg, Pennsylvania, and all personnel assigned thereto are transferred to Headquarters First Air Force for further reassignment.

2. Concurrently with the action directed in paragraph 1, above:

a. The Commanding General, First Air Force, will assume responsibility for the functions and missions formerly assigned to, and will exercise the authority formerly delegated to, the Commanding General, Eleventh Air Force, except within the State of Indiana.

b. The Commanding General, Tenth Air Force will assume responsibility for the functions and missions formerly assigned to, and will exercise the authority formerly delegated to, the Commanding General, Second Air Force, and in addition those functions and missions and that authority within the State of Indiana, formerly assigned to the Commanding General, Eleventh Air Force.

c. The Commanding General, Fourteenth Air Force will assume responsibility for the functions and missions formerly assigned to, and will exercise the authority formerly delegated to, the Commanding General, Tenth Air Force.

3. Concurrently with the action directed in paragraph 1:

a. The 130th Air Force Base Unit (Headquarters Second Air Force) is redesignated as the 130th Air Force Base Unit (Headquarters Tenth Air Force).

b. The 170th Air Force Base Unit (Headquarters Tenth Air Force) is discontinued at Brooks Air Force Base, San Antonio, Texas. Personnel assigned thereto being transferred as directed in paragraph 1b above, will be known, pending further instructions, as Detachment 455th Air Force Base Unit (Headquarters Fourteenth Air Force).

c. The 430th Air Force Base Unit (Headquarters Eleventh Air Force) is discontinued at 1612 South Cameron Street, Harrisburg, Pennsylvania. Personnel assigned thereto being transferred as directed in paragraph 1b above, will be known, pending further instructions, as Detachment 126th Air Force Base Unit (Headquarters First Air Force).

4. Records of inactivated headquarters and discontinued units will be disposed of in accordance with WD Circular 236, 1947, AF Manual 80-0-1 and TM 12-259, as amended. Registered documents will be disposed of through the appropriate new air force headquarters.

5. Personnel rendered surplus by the action directed in paragraphs 1b and 1d will be absorbed in other units of the Air Defense Command as directed by the Commanding General, Air Defense Command.

6. Equipment and supplies rendered excess by the action directed in paragraphs 1a and 1d will be disposed of in accordance with existing regulations and as directed by the Commanding General, Air Defense Command.

7. Concurrently with the action directed in paragraph 1, the following air force bases are reassigned as indicated:

<u>AIR FORCE BASE</u>	<u>FROM</u>	<u>TO</u>
Codman AFB, Fort Knox, Ky.	Eleventh Air Force	First Air Force
Offutt AFB, Fort Crook, Nebr.	Second Air Force	Tenth Air Force
Brooks AFB, San Antonio, Tex.	Tenth Air Force	Fourteenth Air Force
Ellington AFB, Houston, Tex.	Tenth Air Force	Fourteenth Air Force

8. Concurrently with the action directed in paragraph 1, jurisdiction of facilities retained by the United States Air Force at the following installations is reassigned as indicated:

<u>INSTALLATION</u>	<u>FROM</u>	<u>TO</u>
Paer Field, Fort Wayne, Ind.	Eleventh Air Force	Tenth Air Force
Byrd Field, Richmond, Va.	Eleventh Air Force	First Air Force
Greater Pittsburgh Apt, Pittsburgh, Pa.	Eleventh Air Force	First Air Force
1612 S. Cameron St., Harrisburg, Pa.	Eleventh Air Force	First Air Force

<u>INSTALLATION</u>	<u>FROM</u>	<u>TO</u>
Reading Municipal Apt, Reading, Pa.	Eleventh Air Force	First Air Force
Stout Field, Indianapolis, Ind.	Eleventh Air Force	Tenth Air Force
Fairfax Field, Kansas City, Kan.	Second Air Force	Tenth Air Force
Chicago-Orchard Apt, Park Ridge, Ill.	Second Air Force	Tenth Air Force
Sioux City Municipal Apt, Sioux City, Iowa.	Second Air Force	Tenth Air Force
Wold-Chamberlain Field, Minneapolis, Minn.	Second Air Force	Tenth Air Force
Hensley Field, Dallas, Tex.	Tenth Air Force	Fourteenth Air Force

9. Concurrently with the action directed in paragraph 1, the following units of the Regular United States Air Force are reassigned, without change of station, as indicated:

<u>UNIT</u>	<u>FROM</u>	<u>TO</u>
61st AFBU(RT)	Eleventh Air Force	First Air Force
815th AFBU(RT)	Eleventh Air Force	First Air Force
438th AFBU(RT)	Eleventh Air Force	First Air Force
443d AFBU(RT)	Eleventh Air Force	First Air Force
444th AFBU(RT)	Eleventh Air Force	First Air Force
4163d AFBU(RT)	Eleventh Air Force	First Air Force
331st AFBU(RT)	Eleventh Air Force	Tenth Air Force
439th AFBU(RT)	Eleventh Air Force	Tenth Air Force
131st AFBU (Base Svs)	Second Air Force	Tenth Air Force
134th AFBU(RT)	Second Air Force	Tenth Air Force
136th AFBU(RT)	Second Air Force	Tenth Air Force
137th AFBU(RT)	Second Air Force	Tenth Air Force
138th AFBU(RT)	Second Air Force	Tenth Air Force
139th AFBU(RT)	Second Air Force	Tenth Air Force
140th AFBU(RT)	Second Air Force	Tenth Air Force
141st AFBU(RT)	Second Air Force	Tenth Air Force
149th AFBU(RT)	Second Air Force	Tenth Air Force
691st AFBU(RT)	Second Air Force	Tenth Air Force
4101st AFBU(RT)	Second Air Force	Tenth Air Force
4131st AFBU(RT)	Second Air Force	Tenth Air Force
174th AFBU(RT)	Tenth Air Force	Fourteenth Air Force
175th AFBU(RT)	Tenth Air Force	Fourteenth Air Force
177th AFBU(RT)	Tenth Air Force	Fourteenth Air Force
178th AFBU(RT)	Tenth Air Force	Fourteenth Air Force
184th AFBU(ORD)	Tenth Air Force	Fourteenth Air Force
306th AFBU(Base Svs)	Tenth Air Force	Fourteenth Air Force
4122d AFBU(RT)	Tenth Air Force	Fourteenth Air Force

10. Concurrently with the action directed in paragraph 1, the following units of the United States Air Force Reserve are reassigned, without change of station, as indicated:

<u>UNIT</u>	<u>FROM</u>	<u>TO</u>
12th Air Div, Bomb, Hq & Hq Sq	Eleventh Air Force	First Air Force
321st Bomb Gp (L) Hq	Eleventh Air Force	First Air Force
445th Bomb Sq (L)	Eleventh Air Force	First Air Force
446th Bomb Sq (L)	Eleventh Air Force	First Air Force
447th Bomb Sq (L)	Eleventh Air Force	First Air Force
448th Bomb Sq (L)	Eleventh Air Force	Tenth Air Force
322d Bomb Gp (L) Hq	Eleventh Air Force	First Air Force
35th Bomb Sq (L)	Eleventh Air Force	First Air Force
449th Bomb Sq (L)	Eleventh Air Force	First Air Force
450th Bomb Sq (L)	Eleventh Air Force	First Air Force
451st Bomb Sq (L)	Eleventh Air Force	First Air Force
452d Bomb Sq (L)	Eleventh Air Force	First Air Force
69th Air Div, Trp Carr, Hq & Hq Sq	Eleventh Air Force	First Air Force
375th Trp Carr Gp, Hq	Eleventh Air Force	First Air Force
14th Ftr Sq (All Weather)	Eleventh Air Force	First Air Force
55th Trp Carr Sq	Eleventh Air Force	First Air Force
56th Trp Carr Sq	Eleventh Air Force	First Air Force
57th Trp Carr Sq	Eleventh Air Force	First Air Force
58th Trp Carr Sq	Eleventh Air Force	First Air Force
419th Trp Carr Gp, Hq	Eleventh Air Force	First Air Force
12th Rescue Sq	Eleventh Air Force	First Air Force
15th Ftr Sq (All Weather)	Eleventh Air Force	First Air Force
63d Trp Carr Sq	Eleventh Air Force	First Air Force
64th Trp Carr Sq	Eleventh Air Force	First Air Force
65th Trp Carr Sq	Eleventh Air Force	First Air Force
66th Trp Carr Sq	Eleventh Air Force	First Air Force
79th Trp Carr Sq	Eleventh Air Force	First Air Force
435rd Trp Carr Gp, Hq	Eleventh Air Force	First Air Force
67th Trp Carr Sq	Eleventh Air Force	First Air Force
68th Trp Carr Sq	Eleventh Air Force	First Air Force
69th Trp Carr Sq	Eleventh Air Force	First Air Force
70th Trp Carr Sq	Eleventh Air Force	First Air Force
323d Air Div, Trp Carr, Hq & Hq Sq	Eleventh Air Force	Tenth Air Force
434th Trp Carr Gp, Hq	Eleventh Air Force	Tenth Air Force
71st Trp Carr Sq	Eleventh Air Force	Tenth Air Force
72d Trp Carr Sq	Eleventh Air Force	Tenth Air Force
73d Trp Carr Sq	Eleventh Air Force	First Air Force
74th Trp Carr Sq	Eleventh Air Force	Tenth Air Force
436th Trp Carr Gp, Hq	Eleventh Air Force	First Air Force
80th Trp Carr Sq	Eleventh Air Force	Tenth Air Force
81st Trp Carr Sq	Eleventh Air Force	Tenth Air Force
82d Trp Carr Sq	Eleventh Air Force	First Air Force
316th Trp Carr Sq	Eleventh Air Force	First Air Force
73d Air Div, Bomb, Hq & Hq Sq	Second Air Force	Tenth Air Force
338th Bomb Gp (VH) Hq	Second Air Force	Tenth Air Force
42d Ftr Sq (All Weather)	Second Air Force	Tenth Air Force
560th Bomb Sq (VH)	Second Air Force	Tenth Air Force
561st Bomb Sq (VH)	Second Air Force	Tenth Air Force

<u>UNIT</u>	<u>FROM</u>	<u>TO</u>
562d Bomb Sq	Second Air Force	Tenth Air Force
563d Bomb Sq (VH)	Second Air Force	Tenth Air Force
381st Bomb Gp (VH) Hq	Second Air Force	Tenth Air Force
50th Trp Sq (All Weather)	Second Air Force	Tenth Air Force
503th Bomb Sq (VH)	Second Air Force	Tenth Air Force
510th Bomb Sq (VH)	Second Air Force	Tenth Air Force
522d Bomb Sq (VH)	Second Air Force	Tenth Air Force
535th Bomb Sq (VH)	Second Air Force	Tenth Air Force
548th Bomb Sq (VH)	Second Air Force	Tenth Air Force
549th Bomb Sq (VH)	Second Air Force	Tenth Air Force
550th Bomb Sq (VH)	Second Air Force	Tenth Air Force
551st Bomb Sq (VH)	Second Air Force	Tenth Air Force
36th Air Div, Bomb, Hq & Hq Sq	Second Air Force	Tenth Air Force
351st Bomb Gp (VH) Hq	Second Air Force	Tenth Air Force
509th Bomb Sq (VH)	Second Air Force	Tenth Air Force
511th Bomb Sq (VH)	Second Air Force	Tenth Air Force
534th Bomb Sq (VH)	Second Air Force	Tenth Air Force
564th Bomb Sq (VH)	Second Air Force	Tenth Air Force
565th Bomb Sq (VH)	Second Air Force	Tenth Air Force
566th Bomb Sq (VH)	Second Air Force	Tenth Air Force
567th Bomb Sq (VH)	Second Air Force	Tenth Air Force
568th Bomb Sq (VH)	Second Air Force	Tenth Air Force
569th Bomb Sq (VH)	Second Air Force	Tenth Air Force
570th Bomb Sq (VH)	Second Air Force	Tenth Air Force
322d Air Div, Trp Carr, Hq & Hq Sq	Second Air Force	Tenth Air Force
83d Trp Carr Sq	Second Air Force	Tenth Air Force
84th Trp Carr Sq	Second Air Force	Tenth Air Force
85th Trp Carr Sq	Second Air Force	Tenth Air Force
86th Trp Carr Sq	Second Air Force	Tenth Air Force
307th Air Div, Bomb, Hq & Hq Sq	Tenth Air Force	Fourteenth Air Force
392d Bomb Gp (VH) Hq	Tenth Air Force	Fourteenth Air Force
576th Bomb Sq (VH)	Tenth Air Force	Fourteenth Air Force
577th Bomb Sq (VH)	Tenth Air Force	Fourteenth Air Force
578th Bomb Sq (VH)	Tenth Air Force	Fourteenth Air Force
579th Bomb Sq (VH)	Tenth Air Force	Fourteenth Air Force
482d Bomb Gp (VH) Hq	Tenth Air Force	Fourteenth Air Force
6th Bomb Sq (VH)	Tenth Air Force	Fourteenth Air Force
812th Bomb Sq (VH)	Tenth Air Force	Fourteenth Air Force
913th Bomb Sq (VH)	Tenth Air Force	Fourteenth Air Force
814th Bomb Sq (VH)	Tenth Air Force	Fourteenth Air Force
309th Air Div, Bomb, Hq & Hq Sq	Tenth Air Force	Fourteenth Air Force
446th Bomb Gp (VH)	Tenth Air Force	Fourteenth Air Force
704th Bomb Sq (VH)	Tenth Air Force	Fourteenth Air Force
705th Bomb Sq (VH)	Tenth Air Force	Fourteenth Air Force
706th Bomb Sq (VH)	Tenth Air Force	Fourteenth Air Force
707th Bomb Sq (VH)	Tenth Air Force	Fourteenth Air Force
455th Bomb Gp (VH) Hq	Tenth Air Force	Fourteenth Air Force
740th Bomb Sq (VH)	Tenth Air Force	Fourteenth Air Force
741st Bomb Sq (VH)	Tenth Air Force	Fourteenth Air Force
742d Bomb Sq (VH)	Tenth Air Force	Fourteenth Air Force
743d Bomb Sq (VH)	Tenth Air Force	Fourteenth Air Force

<u>UNIT</u>	<u>FROM</u>	<u>TO</u>
44th Air Div, Bomb, Hq & Hq Sq	Tenth Air Force	Fourteenth Air Force
312th Bomb Gp (WH) Hq	Tenth Air Force	Fourteenth Air Force
386th Bomb Sq (WH)	Tenth Air Force	Fourteenth Air Force
387th Bomb Sq (WH)	Tenth Air Force	Fourteenth Air Force
388th Bomb Sq (WH)	Tenth Air Force	Fourteenth Air Force
389th Bomb Sq (WH)	Tenth Air Force	Fourteenth Air Force
401st Bomb Gp (WH) Hq	Tenth Air Force	Fourteenth Air Force
612th Bomb Sq (WH)	Tenth Air Force	Fourteenth Air Force
613th Bomb Sq (WH)	Tenth Air Force	Fourteenth Air Force
614th Bomb Sq (WH)	Tenth Air Force	Fourteenth Air Force
615th Bomb Sq (WH)	Tenth Air Force	Fourteenth Air Force
447th Bomb Gp (WH) Hq	Tenth Air Force	Fourteenth Air Force
708th Bomb Sq (WH)	Tenth Air Force	Fourteenth Air Force
709th Bomb Sq (WH)	Tenth Air Force	Fourteenth Air Force
310th Air Div, Bomb, Hq & Hq Sq	Tenth Air Force	Fourteenth Air Force
323d Bomb Gp (L) Hq	Tenth Air Force	Fourteenth Air Force
456th Bomb Sq (L)	Tenth Air Force	Fourteenth Air Force
340th Bomb Gp (L) Hq	Tenth Air Force	Fourteenth Air Force
486th Bomb Sq (L)	Tenth Air Force	Fourteenth Air Force
487th Bomb Sq (L)	Tenth Air Force	Fourteenth Air Force
488th Bomb Sq (L)	Tenth Air Force	Fourteenth Air Force
489th Bomb Sq (L)	Tenth Air Force	Fourteenth Air Force
XVII Air Force Sv Command, S, (Hq & Hq Sq)	Eleventh Air Force	First Air Force
IX Air Sv Area Command, S, (Hq & Hq Sq)	Tenth Air Force	Fourteenth Air Force
XI Air Force Sv Command, S, (Hq & Hq Sq)	Tenth Air Force	Fourteenth Air Force
11th Stat Control Unit (Type G)	Eleventh Air Force	First Air Force
40th Stat Control Unit (Type A)	Eleventh Air Force	First Air Force
28th Stat Control Unit (Type L)	Second Air Force	Tenth Air Force
31st Stat Control Unit (Type A)	Tenth Air Force	Fourteenth Air Force
30th Air Sv Gp, Hq & Base Svs Sq	Eleventh Air Force	First Air Force
55th Air Engr Sq	Eleventh Air Force	First Air Force
83d Air Sv Gp, Hq & Base Svs Sq	Eleventh Air Force	First Air Force
96th Air Engr Sq	Eleventh Air Force	First Air Force
303d Air Engr Sq	Eleventh Air Force	First Air Force
64th Air Engr Sq	Second Air Force	Tenth Air Force
1st Topographic Sq	Second Air Force	Tenth Air Force
500th Comp Sq	Eleventh Air Force	First Air Force
501st Comp Sq	Eleventh Air Force	First Air Force
510th Comp Sq	Eleventh Air Force	First Air Force
511th Comp Sq	Eleventh Air Force	First Air Force
512th Comp Sq	Eleventh Air Force	First Air Force
513th Comp Sq	Eleventh Air Force	First Air Force
520th Comp Sq	Eleventh Air Force	First Air Force
521st Comp Sq	Eleventh Air Force	First Air Force
522d Comp Sq	Eleventh Air Force	First Air Force
523d Comp Sq	Eleventh Air Force	First Air Force
524th Comp Sq	Eleventh Air Force	First Air Force
530th Comp Sq	Eleventh Air Force	First Air Force

<u>UNIT</u>	<u>FROM</u>	<u>TO</u>
540th Comp Sq	Eleventh Air Force	First Air Force
541st Comp Sq	Eleventh Air Force	First Air Force
550th Comp Sq	Eleventh Air Force	First Air Force
Flight "A" (AMC SP) (Andrews AFB)	Eleventh Air Force	First Air Force
Flight "A" (AMC SP) (Byrd Fld)	Eleventh Air Force	First Air Force
Flight "A" (AMC SP) (Reading Mun Apt)	Eleventh Air Force	First Air Force
Flight "A" (AMC SP) (Gtr. Pittsburg)	Eleventh Air Force	First Air Force
Flight "A" (AMC SP) (Cleveland Mun Apt)	Eleventh Air Force	First Air Force
Flight "A" (AMC SP) (Stout Fld)	Eleventh Air Force	Tenth Air Force
Flight "A" (AMC SP) (Eaer Fld)	Eleventh Air Force	Tenth Air Force
Flight "A" (AMC SP) (Golman AFB)	Eleventh Air Force	First Air Force
Flight "A" (444th AFBU(PT) (Greater Pittsburgh Apt)	Eleventh Air Force	First Air Force
210th Comp Sq	Second Air Force	Tenth Air Force
211th Comp Sq	Second Air Force	Tenth Air Force
212th Comp Sq	Second Air Force	Tenth Air Force
213th Comp Sq	Second Air Force	Tenth Air Force
214th Comp Sq	Second Air Force	Tenth Air Force
216th Comp Sq	Second Air Force	Tenth Air Force
220th Comp Sq	Second Air Force	Tenth Air Force
221st Comp Sq	Second Air Force	Tenth Air Force
222d Comp Sq	Second Air Force	Tenth Air Force
223d Comp Sq	Second Air Force	Tenth Air Force
224th Comp Sq	Second Air Force	Tenth Air Force
225th Comp Sq	Second Air Force	Tenth Air Force
226th Comp Sq	Second Air Force	Tenth Air Force
227th Comp Sq	Second Air Force	Tenth Air Force
230th Comp Sq	Second Air Force	Tenth Air Force
231st Comp Sq	Second Air Force	Tenth Air Force
232d Comp Sq	Second Air Force	Tenth Air Force
233d Comp Sq	Second Air Force	Tenth Air Force
234th Comp Sq	Second Air Force	Tenth Air Force
235th Comp Sq	Second Air Force	Tenth Air Force
240th Comp Sq	Second Air Force	Tenth Air Force
241st Comp Sq	Second Air Force	Tenth Air Force
242d Comp Sq	Second Air Force	Tenth Air Force
243d Comp Sq	Second Air Force	Tenth Air Force
244th Comp Sq	Second Air Force	Tenth Air Force
245th Comp Sq	Second Air Force	Tenth Air Force
246th Comp Sq	Second Air Force	Tenth Air Force
250th Comp Sq	Second Air Force	Tenth Air Force
251st Comp Sq	Second Air Force	Tenth Air Force
252d Comp Sq	Second Air Force	Tenth Air Force
253d Comp Sq	Second Air Force	Tenth Air Force
255th Comp Sq	Second Air Force	Tenth Air Force
260th Comp Sq	Second Air Force	Tenth Air Force
261st Comp Sq	Second Air Force	Tenth Air Force
263d Comp Sq	Second Air Force	Tenth Air Force
270th Comp Sq	Second Air Force	Tenth Air Force
271st Comp Sq	Second Air Force	Tenth Air Force

<u>UNIT</u>	<u>TO</u>	<u>TO</u>
280th Comp Sq	Second Air Force	Tenth Air Force
281st Comp Sq	Second Air Force	Tenth Air Force
282d Comp Sq	Second Air Force	Tenth Air Force
283d Comp Sq	Second Air Force	Tenth Air Force
290th Comp Sq	Second Air Force	Tenth Air Force
291st Comp Sq	Second Air Force	Tenth Air Force
292d Comp Sq	Second Air Force	Tenth Air Force
800th Comp Sq	Second Air Force	Tenth Air Force
801st Comp Sq	Second Air Force	Tenth Air Force
803d Comp Sq	Second Air Force	Tenth Air Force
804th Comp Sq	Second Air Force	Tenth Air Force
805th Comp Sq	Second Air Force	Tenth Air Force
Flight "A" (139th AFBU(RT)) (Mt. Vernon, Ill.)	Second Air Force	Tenth Air Force
300th Comp Sq	Tenth Air Force	Fourteenth Air Force
301st Comp Sq	Tenth Air Force	Fourteenth Air Force
302d Comp Sq	Tenth Air Force	Fourteenth Air Force
303d Comp Sq	Tenth Air Force	Fourteenth Air Force
304th Comp Sq	Tenth Air Force	Fourteenth Air Force
305th Comp Sq	Tenth Air Force	Fourteenth Air Force
306th Comp Sq	Tenth Air Force	Fourteenth Air Force
307th Comp Sq	Tenth Air Force	Fourteenth Air Force
308th Comp Sq	Tenth Air Force	Fourteenth Air Force
309th Comp Sq	Tenth Air Force	Fourteenth Air Force
310th Comp Sq	Tenth Air Force	Fourteenth Air Force
311th Comp Sq	Tenth Air Force	Fourteenth Air Force
312th Comp Sq	Tenth Air Force	Fourteenth Air Force
313th Comp Sq	Tenth Air Force	Fourteenth Air Force
314th Comp Sq	Tenth Air Force	Fourteenth Air Force
315th Comp Sq	Tenth Air Force	Fourteenth Air Force
316th Comp Sq	Tenth Air Force	Fourteenth Air Force
317th Comp Sq	Tenth Air Force	Fourteenth Air Force
318th Comp Sq	Tenth Air Force	Fourteenth Air Force
319th Comp Sq	Tenth Air Force	Fourteenth Air Force
321st Comp Sq	Tenth Air Force	Fourteenth Air Force
322d Comp Sq	Tenth Air Force	Fourteenth Air Force
323d Comp Sq	Tenth Air Force	Fourteenth Air Force
324th Comp Sq	Tenth Air Force	Fourteenth Air Force
325th Comp Sq	Tenth Air Force	Fourteenth Air Force
326th Comp Sq	Tenth Air Force	Fourteenth Air Force
327th Comp Sq	Tenth Air Force	Fourteenth Air Force
328th Comp Sq	Tenth Air Force	Fourteenth Air Force
329th Comp Sq	Tenth Air Force	Fourteenth Air Force
330th Comp Sq	Tenth Air Force	Fourteenth Air Force
331st Comp Sq	Tenth Air Force	Fourteenth Air Force
332d Comp Sq	Tenth Air Force	Fourteenth Air Force
333d Comp Sq	Tenth Air Force	Fourteenth Air Force
334th Comp Sq	Tenth Air Force	Fourteenth Air Force
340th Comp Sq	Tenth Air Force	Fourteenth Air Force
346th Comp Sq	Tenth Air Force	Fourteenth Air Force
348th Comp Sq	Tenth Air Force	Fourteenth Air Force
349th Comp Sq	Tenth Air Force	Fourteenth Air Force

<u>UNIT</u>	<u>FROM</u>	<u>TO</u>
350th Comp Sq	Tenth Air Force	Fourteenth Air Force
351st Comp Sq	Tenth Air Force	Fourteenth Air Force
352d Comp Sq	Tenth Air Force	Fourteenth Air Force
353d Comp Sq	Tenth Air Force	Fourteenth Air Force
354th Comp Sq	Tenth Air Force	Fourteenth Air Force
355th Comp Sq	Tenth Air Force	Fourteenth Air Force
356th Comp Sq	Tenth Air Force	Fourteenth Air Force
357th Comp Sq	Tenth Air Force	Fourteenth Air Force
358th Comp Sq	Tenth Air Force	Fourteenth Air Force
359th Comp Sq	Tenth Air Force	Fourteenth Air Force
Flight "A" (310th Comp Sq)	Tenth Air Force	Fourteenth Air Force
Flight "A" (177th AFBU(RT))	Tenth Air Force	Fourteenth Air Force
Flight "B" (177th AFBU(RT))	Tenth Air Force	Fourteenth Air Force
Flight "B" (310th Comp Sq)	Tenth Air Force	Fourteenth Air Force
Flight "C" (310th Comp Sq)	Tenth Air Force	Fourteenth Air Force
Flight "D" (310th Comp Sq)	Tenth Air Force	Fourteenth Air Force
Flight "E" (AR) (178th AFBU(RT))	Tenth Air Force	Fourteenth Air Force

11. Obligate to the extent necessary appropriate open allotments in accordance with WD Circular 143, 1947, as amended, and TM 14-700, 1 January 1948. Obligate appropriate suballotments as made available by this headquarters. Obligation of funds after 1 July 1948 to complete the inactivations directed above will be made from sub-allotments to be made available to the Fourteenth and First Air Forces, respectively, from appropriations for FY 1949.

12. Non-appropriated funds of these organizations will be closed out as outlined in AR 210-50, 13 December 1945. Cash and securities remaining in unit, headquarters or special welfare funds on the date of inactivation, except funds of the present Second Air Force and 130th AFBU (Headquarters Second Air Force), will be forwarded to the Army-Air Force Central Welfare Fund.

13. Upon completion of action directed herein, report showing effective date and type of action will be forwarded to this headquarters, Attention: Director of Statistical Services, to arrive within 48 hours from effective date. Format of this notification will be in accordance with ADC Letter 35-72, 2 December 1947, as amended.

BY COMMAND OF LIEUTENANT GENERAL STRATEMEYER:

OFFICIAL:

C. R. Landon
C. R. LANDON
Colonel, AGD
Adjutant General

H. H. TURNER
Major General, USAF
Vice Commander

DISTRIBUTION:

A

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS UNITED STATES AIR FORCE
WASHINGTON

320 (AFOR 208a)

21 July 1948

SUBJECT: Inactivation of the Headquarters of the Second and Eleventh Air Forces

TO: Commanding General, Air Defense Command

1. Effective 1 July 1948, the following units will be inactivated:

Headquarters, Second Air Force
Headquarters, Eleventh Air Force

2. Concurrently with inactivation, units are transferred to the control of the Department of the Air Force.
3. Personnel will be absorbed in other Air Force units under your control without loss in grade.
4. Equipment will be turned in to the appropriate supply officer for disposition.
5. The following units are relieved of present group assignment and are assigned to groups indicated below effective 1 July 1948:

<u>Squadron</u>	<u>Group Assignment</u>
30th Troop Carrier Squadron	434th Troop Carrier Group
73d Troop Carrier Squadron	436th Troop Carrier Group

6. Records will be disposed of by shipment to the Organization Records Branch, Building 102, Records Administration Center, AGO, St. Louis 20, Missouri, in accordance with AFI 181-20.
7. When the action directed herein has been accomplished, a report will be made to Headquarters USAF by means of the Air Force Organization Status Change Report (Reports Control Symbol AF-SC-CID) in compliance with current instructions.
8. Thirty (30) copies of the order issued pursuant to this letter will be forwarded to the Chief of Staff, USAF, Washington 25, D. C., (ATTENTION: Publications Division, Air Adjutant General).

322 (AFMOR 203a) Subject: Inactivation of the Headquarters of the
Second and Eleventh Air Forces (Cont'd)

9. Obligate the appropriate allotments to the extent necessary
in accordance with WD Cir 143, 1947, as amended.

BY ORDER OF THE SECRETARY OF THE AIR FORCE:

I. I. JUDGE
Colonel, USAF
Air Adjutant General

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HQS AIR DEFENSE COMMAND

CG, FIRST AIR FORCE, FORT SLOCUM, NEW YORK
CG, SECOND AIR FORCE, FORT CROOK, NEBRASKA
CG, FOURTH AIR FORCE, HAMILTON AFB, CALIF
CG, TENTH AIR FORCE, BROOKS AFB, TEXAS
CG, ELEVENTH AIR FORCE, 1612 SOUTH CAMERON ST
HARRISBURG, PA.
CG, FOURTEENTH AIR FORCE, ORLANDO AFB, FLA

AFADC D 621 PD THIS IS FOR YOUR INFORMATION AND GUIDANCE PD

IMPLEMENTING DIRECTIVE WILL ISSUE BY AIR MAIL PD

C/S USAF HAS APPROVED MY PLAN FOR REORGANIZATION OF ADC WITH MODIFICATION
CMA PRINCIPLE AMONG WHICH IS LOCATION OF AIR FORCE BOUNDARIES AS FOLLOWS
CIN (1) NEW FIRST AIR FORCE INCLUDES AREAS CURRENTLY COMPRISING FIRST
AND ELEVENTH AIR FORCE (2) THE NEW FOURTEENTH AIR FORCE INCLUDES AREA
CURRENTLY COMPRISING FOURTEENTH AND TENTH AIR FORCES PD THE FOURTH AND
SECOND AIR FORCE AREAS ARE UNCHANGED PD THE ELEVENTH AND TENTH AIR FORCES
WILL BE DEACTIVATED AS OF 30 JUNE PD THE SECOND AIR FORCE WILL BE
REDESIGNATED AS THE TENTH AIR FORCE PD HDQS SITE OF NEW TENTH AIR FORCE
WILL BE OFFUTT FIELD UNTIL ITS NEW LOCATIONS HAS BEEN DETERMINED CMA
OTHERS REMAIN UNCHANGED PD REORGANIZATION IS TO BE EFFECTED BY REQUIRING
COMMANDING GENERAL FIRST AIR FORCE TO ASSUME FUNCTIONS AND RESPONSIBILITIES
OF ELEVENTH AIR FORCE AND COMMANDING GENERAL FOURTEENTH AIR FORCE ASSUMING
FUNCTIONS AND RESPONSIBILITIES OF PRESENT TENTH AIR FORCE PD END

CG ADC

OFFICIAL BUSINESS

15 June 48

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HEADQUARTERS
Air Defense Command
Mitchel Air Force Base, N. Y.

322

30 Jun 1948

SUBJECT: Plan for Reorganization of Air Defense Command

TO: Chief of Staff, United States Air Force, Washington 25, D.C.

1. Your directive to reorganize the Air Defense Command as set forth in your letter, dated 10 June 1948, subject as above, is being implemented. However, I should like to invite your attention to one important feature of your directive, i.e., the requirement to make Air Defense Command Air Force boundaries conform to Army boundaries.

2. This poses a fundamental question: Should the Air Defense Command be organized for administrative convenience or should it be organized for the defense of the United States against air attack?

3. Your letter indicates that the undesirability of complicating the supply and administrative procedures of the Army commanders militated against the approval of my recommended Air Force boundaries.

4. I concur in the thesis that we should consider the effects of our acts upon the administrative burdens of the other services. However, it is fundamental that administrative convenience must be subordinated to the strategic grouping of major industrial complexes for defense against air attack where there is conflict between the two. It is unthinkable that a precept as vital as this to the security of the United States in defense against air attack should be set aside in order to avoid complicating supply and administrative duties of Army, or Air Force, commanders.

5. Specifically, the division of geographic areas between the First and Tenth Air Forces was made after long and careful detailed study. The division was finally recommended on the merits of each consideration. The four principle considerations effecting the proposed boundaries were:

a. The inclusion of the industrial complexes of the North-Central states under a single commander.

b. The inclusion of the industrial complexes of the North-Eastern states under a single commander.

c. The inclusion of the most probable air approaches of an enemy attack from the North-East against the United States under one commander.

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Subj: Plan for Reorganization of Air Defense Command.

d. The establishment of a boundary conterminous with the division between Canadian area-grouping for air defense purposes. It is considered essential that Canadian Commanders be required to deal with only one United States Commander in effecting international cooperation in the air defense of their areas of responsibility.

6. The third objection submitted by the Army, that the problem is one for joint determination in that "naval, Army and Air boundaries should be identical, is valid. It is contended, however, that the considerations applicable to the Army and Navy will not be of the magnitude of those pertaining to the defense of the continent against air attack. If this reasoning is accepted as logical, it follows that supply and administrative functions of the Army, Navy and Air Force must receive consideration on a lower priority than those factors which directly affect the defense of the United States against the most probable form of attack - an attack with airborne weapons.

7. I believe the final resolution of the boundaries in question intimately affects the security of the United States against air attack. I strongly urge that in your planning, my original proposal to establish air defense boundaries conterminous with Canadian area grouping for air defense be reconsidered in the light of necessity to subordinate administrative convenience to the dictates of efficient air defense. I recommend that the State of Michigan be included in the First Air Force area of responsibility.

t/GEORGE E. STRATENEYER
Lieutenant General, USAF
Commanding

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Footnote 10

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HEADQUARTERS
CONTINENTAL AIR COMMAND
Mitchel Air Force Base, New York

GENERAL ORDERS)

1 June 1949

NUMBER 69)

1. The following Regular Air Force establishments and units are redesignated as indicated, effective 20 June 1949:

<u>Present Designation</u>	<u>New Designation</u>
25th Air Defense Division	25th Air Division
26th Air Defense Division	26th Air Division
Hq & Hq Sq, 25th Air Defense Division	Hq & Hq Sq, 25th Air Division
Hq & Hq Sq, 26th Air Defense Division	Hq & Hq Sq, 26th Air Division

2. Concurrent with this action the establishments and units listed in paragraph 1 are further designated parenthetically: (Defense).

3. Authority: Department of the Air Force, Letter, 322 (AFOOR 197F), 20 May 1949, subject: "Redesignation of the 25th and 26th Air Defense Divisions."

BY COMMAND OF LIEUTENANT GENERAL WHITEHEAD:

GORDON E. SAVILLE
Major General, USAF
Acting Vice Commander

OFFICIAL:

/s/Neal J. O'Brien
NEAL J. O'BRIEN
Colonel, USAF
Adjutant General

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HEADQUARTERS
AIR DEFENSE COMMAND
Mitchel Air Force Base, New York

381

25 Aug 1948

SUBJECT: Preliminary Action for Activating Air Defense Division
Headquarters.

TO: Chief of Staff, United States Air Force, Washington 25, D.C.

1. Reference is made to publication, your headquarters, entitled
"Department of the Air Force Troop Program", as of 1 June 1948.

2. This publication indicates that an air defense division
headquarters (T/O&E 1-10-1S) is scheduled for activation at McChord
Air Force Base in September 1948.

3. In order that this air defense division headquarters can
proceed immediately with the implementation of a more effective air
defense in being in the northwestern United States after activation,
this headquarters is directing Headquarters, Fourth Air Force to
take the following preliminary actions:

a. In conjunction with McChord Air Force Base representa-
tives, determine the location of the division headquarters.

b. Tie in communications with the tactical control net of
the 505th Aircraft Control and Warning Group with the air defense
division headquarters.

4. It is requested that a directive be issued to Headquarters,
Air Defense Command to proceed with the activation of this air defense
division headquarters as scheduled in publication mentioned above.

FOR THE COMMANDING GENERAL:

/s/t/ C. R. LONDON
Colonel, AGD
Adjutant General

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BASIC: Ltr fr Hq, ADC, dtd 25 Aug 48, subject: Preliminary Action
for Activating Air Defense Division Headquarters.

1st Ind. 13 Sep 1948 AFOOR

DEPARTMENT OF THE AIR FORCE, HEADQUARTERS U. S. AIR FORCE, Washington
25, D. C.

TO: Commanding General, Air Defense Command, Mitchel Air Force Base,
New York

The necessary action will be taken to authorize activation of
an Air Defense Division for assignment your command upon publication
of the Air Division T/O&E now being developed by this Headquarters.
It is contemplated that the Air Division T/O&E will be published
approximately 1 October 1948.

BY COMMAND OF THE CHIEF OF STAFF:

s/t/ JESSE J. MOORHEAD
Major, USAF
Executive, Organization Division
Directorate of Training and
Requirements.

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DEPARTMENT OF THE AIR FORCE
HEADQUARTERS, UNITED STATES AIR FORCE
WASHINGTON

322 (AFHQ 201a)

27 September 48

SUBJECT: Establishment of the 25th Air Defense Division; Constitution and Activation of the Hq and Hq Sq, 25th Air Defense Division

TO: Commanding General, Air Defense Command

1. The 25th Air Defense Division is established and assigned to Air Defense Command with headquarters at Silver Lake, Washington.
2. The Hq & Hq Sq, 25th Air Defense Division, is constituted, assigned to Air Defense Command and will be activated at Silver Lake, Washington, within thirty (30) days* after date of this letter, as indicated:

T/O E	Authorized Strength	
	OFF	EM
1-1006, 10 Sep 1948	18	31
1 x coln 5		

3. Personnel will be furnished from sources under your control.
4. Equipment is authorized in accordance with appropriate columns of T/O E cited. Supply priority for this unit has been established as IC.
5. When the actions directed herein have been accomplished, report will be made to Headquarters USAF by means of the Air Force Organization Status Change Report (Report Control Symbol AF-SC-01D) in compliance with current instructions.
6. Thirty (30) copies of the order issued pursuant to this letter will be forwarded to the Chief of Staff, USAF, Washington 25, D. C., ATTENTION: Publications Division, Office of Air Adjutant General.
7. Obliterate to the extent necessary the appropriate allotments in accordance with AFI 172-30.

BY ORDER OF THE SECRETARY OF THE AIR FORCE:

s/t I. L. JUDGE
Colonel, USAF
Air Adjutant General

*but not on the fifteenth or last three days of the month.

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HEADQUARTERS AIR DEFENSE COMMAND
Mitchel Air Force Base, New York

GENERAL ORDERS)

6 October 1948

NUMBER)

1. Pursuant to authority contained in letter, 322 (AFOR 871a), Department of the Air Force, Headquarters United States Air Force, 27 September 1948, subject: "Establishment of the 4th Air Defense Division: Constitution and activation of the Hq & Hq Sq, 25th Air Defense Division," the following regular Air Force unit was constituted, assigned this command, and will be activated not later than 26 October 1948, but not on the fifteenth of the month, with authorized strength of eighteen (18) officers and thirty-one (31) airmen, with air force and station assignment as indicated.

ORGANIZATION	T/O&E	STATION OF ACTIVATION	AF ASSIGNMENT
25th Air Defense Div	1-1006, 10 Sep 48	Silver Lake, Wash	Fourth
Hq & Hq Sq	1 x coln 5		

- Personnel will be furnished from sources available to Commanding General, Fourth Air Force.
- Equipment is authorized in accordance with Section III of T/O&E cited. Supply priority for this unit has been established as IC.
- Applicable provisions of AR 345-400 will be complied with.
- Obligate to the extent necessary the appropriate allotments in accordance with AF Letter 172-80, 15 July 1948, and from specific suballotments to the extent available in accordance with AF Manual 172-10, 1 July 1948.

6. Upon completion of action directed herein, report showing effective date and type of action will be forwarded this headquarters, ATTENTION: Director of Statistical Services, to arrive within 48 hours from effective date. Format of this notification will be in accordance with ADC Letter 15-10, 2 December 1947, as amended.

BY COMMAND OF LIEUTENANT GENERAL STRATHEIMER:

OFFICIAL: M. M. TURNER
Major General, USAF
Vice Commander

/s/ C. R. Landon
Colonel, AGD (USAF)
Adjutant General

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HEADQUARTERS 25TH AIR DEFENSE DIVISION
Silver Lake (Everett) Washington

GENERAL ORDERS
Number 1

25 October 1948

Section I

Activation of 25th Air Defense Division

In compliance with General Orders Number 101, Headquarters Air Defense Command, dated 6 October 1948, the 25th Air Defense Division is activated this date at Silver Lake (Everett), Washington.

Section II

Opening of Headquarters, 25th Air Defense Division

Headquarters, 25th Air Defense Division, is opened at this station at 12:01 a.m. this date.

Section III

Assumption of Command

Pursuant to directive contained in paragraph 2, letter orders, Headquarters, Fourth Air Force, dated 22 October 1948, the undersigned hereby assumed command of the 25th Air Defense Division.

/s/ Ned Schramm
NED SCHRAMM
Brigadier General, USAF
Commanding

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HEADQUARTERS
AIR DEFENSE COMMAND
Mitchel Field, New York

OA 381

28 Sep 1948

SUBJECT: Request for the Activation of an Air Defense Division
Headquarters

TO: Chief of Staff, United States Air Force, Washington 25, D.C.

1. Reference is made to publication, your headquarters, entitled
"Department of the Air Force Troop Program" as of 1 June 1948.

2. This publication indicates that an air defense division head-
quarters (T/O&E 1-10-13) is scheduled for activation at Mitchel Air
Force Base in September 1949.

3. In order that this headquarters can proceed immediately with
the implementation of a more effective air defense of the northeast
area of the United States, it is requested that:

a. The activation date of this air defense division head-
quarters be changed to take effect immediately.

b. A directive be issued to Headquarters, Air Defense
Command to proceed with the activation of this air defense division
headquarters.

FOR THE COMMANDING GENERAL:

s/t/ C. R. LANDON
Colonel, AGD (USAF)
Adjutant General

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BASIC: Ltr fr Hq, ADC, dated 28 September 1948, subject: Request
for the Activation of an Air Defense Division Headquarters.

1st Ind 11 Oct 1948 AFOOR

DEPARTMENT OF THE AIR FORCE, HEADQUARTERS U. S. AIR FORCE, Washington
25, D. C.

TO: Commanding General, Air Defense Command, Mitchel Air Force
Base, New York

1. The necessary action is being taken to authorize by Department of the Air Force letter the activation of the Hq & Hq Sq, 26th Air Defense Division at Mitchel Air Force Base as requested.

BY COMMAND OF THE CHIEF OF STAFF:

s/t/ JESSE J. MOORHEAD
Major, USAF
Executive, Organization Division
Directorate of Training & Requirements

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DEPARTMENT OF THE AIR FORCE
HEADQUARTERS UNITED STATES AIR FORCE
WASHINGTON

300 (AFPMR 005e)

21 October 1948

SUBJECT: Establishment of the 26th Air Defense Division; Constitution and activation of the Hq and Hq Sq, 26th Air Defense Division

To: Commanding General, Air Defense Command

1. The 26th Air Defense Division is established and assigned to Air Defense Command with headquarters at Mitchel Air Force Base, Hempstead, New York (mailing address Mitchel Field, New York).

2. The Hq & Hq Sq, 26th Air Defense Division, is constituted, assigned to Air Defense Command, and will be activated at Mitchel Air Force Base, Hempstead, New York, within thirty (30) days* from date of this letter, as indicated:

	T/O&E	Authorized Strength	
		OFF	EM
1-1-06, 10 Sep 1948		18	31
1 x coln 5			

3. Personnel will be furnished from sources under your control.

4. Equipment is authorized in accordance with appropriate columns of T/O&E cited. Supply priority for this unit has been established as IC.

5. When the actions directed herein have been accomplished, report will be made to Headquarters USAF by means of the Air Force Organization Status Change Report (Reports Control Symbol AF-SC-01D) in compliance with current instructions.

6. Twenty (20) copies of the order issued pursuant to this letter will be forwarded to the Chief of Staff, USAF, Washington 25, D. C., ATENTION: Publications Division, Office of Air Adjutant General.

7. Obligate to the extent necessary the appropriate allotments in accordance with AFM 172-80.

BY ORDER OF THE SECRETARY OF THE AIR FORCE:

s/t I. L. BROWN
Colonel, USAF
Air Adjutant General

*But not on the fifteenth or last three days of the month.

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HEADQUARTERS
AIR DEFENSE COMMAND
Mitchel Air Force Base, New York

GENERAL ORDER)
NUMBER 111)

4 November 1948

1. Pursuant to authority contained in letter, 322 (AFOR 905a), Department of the Air Force, United States Air Force, 21 October 1948, subject: "Establishment of the 26th Air Defense Division; Constitution and Activation of the Hq & Hq Sq, 26th Air Defense Division." The following Regular Air Force unit was constituted, assigned this command and will be activated not later than 21 November 1948 (but not on the fifteenth of the month) with authorized strength of eighteen (18) officers and thirty-one (31) airmen, with air force and station assignment as indicated:

ORGANIZATION	T/O/E	STATION OF ACTIVATION	AIR FORCE ASSIGNMENT
26th Air Defense Division Hq & Hq Sq	1-1006, 10 Sep 1948, 1 x coln 5	Mitchel AFB, Mitchel Field, NY	First

2. Personnel will be furnished from sources available to Commanding General, First Air Force.

3. Equipment is authorized in accordance with section III of T/O/E cited. Supply priority for this unit has been established as IC.

4. Applicable provisions of AR 345-400, 18 April 1947, will be complied with.

5. Obligate to the extent necessary the appropriate allotments in accordance with AF letter 172-20, 15 July 1947, and from specific suballotments to the extent available in accordance with AF Manual 172-10, 1 July 1948.

6. Upon completion of action directed herein, report showing effective date and type of action will be forwarded this headquarters, Attention: Director of Statistical Services, to arrive within 48 hours from effective date. Format of this notification will be in accordance with ABC letter 15-10, 2 December 1947, as amended.

BY COMMAND OF LIEUTENANT GENERAL (PROVOCYER):

OFFICIAL: H. K. TURNER
Major General, USAF
Vice Commander

C. R. LAMSON
Colonel, LCD (USAF)
Adjutant General

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HEADQUARTERS
FIRST AIR FORCE
Fort Slocum, New York

16 November 1948

GENERAL ORDERS)
NUMBER 00)

ACTIVATION OF REGULAR UNITED STATES AIR FORCE UNIT.....SECTION I
DISCONTINUANCE OF REGULAR UNITED STATES AIR FORCE UNIT.....SECTION II
AMENDMENTS TO GENERAL ORDERS, 1948.....SECTION III

SECTION I

1. Pursuant to authority contained in General Orders III, Headquarters, Air Defense Command, Mitchel Air Force Base, Mitchel Field, New York, 4 November 1948, the following Regular United States Air Force unit, having been constituted and assigned to this command, is activated at Mitchel Air Force Base, Mitchel Field, New York, effective 16 November 1948, with organization and authorized strength as indicated:

UNIT	T/O & E	AUTHORIZED STRENGTH	
		Officers	Airmen
26th Air Defense Division	1-1006, 10 Sept 48	18	31
Hq & Hq Sq	1 x Col 5		

2. Personnel will be furnished by this Headquarters.

3. Equipment is authorized in accordance with Section III, T/O&E cited. Supply priority has been established as IC. T/O&E supplies as necessary, will be requisitioned from the Base Accountable Officer, Mitchel Air Force Base, Modifications Equipment List and the provisions of Air Force Regulation 65-48 will be used to obtain property not authorized by T/O&E 1-1006.

4. Applicable provisions of Army Regulations 3/5-100, 18 April 1947, will be complied with.

SECTION II

1. Pursuant to authority contained in General Orders 109, Headquarters, Air Defense Command, Mitchel Air Force Base, Mitchel Field, New York, 27 October 1948, the 2233rd AF AAA Operations Squadron, Fort Slocum, New York, was discontinued effective 1 November 1948.

2. Personnel rendered surplus by this action will be absorbed by the 503rd Aircraft Control & Warning Group, Roslyn, New York.

3. Personnel authorization for this unit reverts to Headquarters, Air Defense Command.

Section II)
General Orders 00) Continued

16 November 1948

4. Equipment rendered excess by this action will be turned in to the Base Accountable Officer for disposition, in accordance with existing directives.
5. Records of discontinued unit will be disposed of in accordance with War Department Circular 236, 1947, Air Force Manual 181-1, and Technical Manual 12-250, as amended.
6. Antiaircraft Artillery Field Manuals and allied publications, will be forwarded to this Headquarters, Attention: Director of Air Defense, for disposition.
7. The applicable provisions of Army Regulations 345-400 will be complied with.

SECTION III

1. So much of paragraph 1, General Orders Number 32, this Headquarters dated 19 April 1948, as reads: "157th Composite Squadron (Air Force Reserve)", is amended to read: "157th Composite Squadron (Night Photo Reconnaissance)".
2. So much of Section III, General Orders Number 87, this Headquarters, dated 3 November 1948, as reads: "Effective 28 October 1948", is amended to read: "Effective 28 August 1948".

BY COMMAND OF MAJOR GENERAL 1038 TTR:

CLIFFORD C. HUNT
Brig Gen, USAF
Vice Commander

OFFICIAL:

R. J. ERICKSON
Colonel, USAF
Adjutant General

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USAF

20 Oct 1948

SUBJECT: Interim Program for Employment of Aircraft Control and
Warning Radar

TO: Commanding General
Air Defense Command
Mitchel Air Force Base, N. Y.

1. It is desired that a program be initiated immediately to deploy in operational locations all available permanent type radars. The scope and priority among installations of the desired deployment are shown in Tab A hereto. Locations of radars are shown in Tab A only to indicate the coverage desired, and are not specific sites. The Interim Program, when completed, should provide an aircraft control and warning system permitting effective employment of assigned fighters and antiaircraft artillery, and should cover vital areas in the continental United States.

2. The timing for deployment of the radars on hand and under procurement was based on certain data furnished by your headquarters. It was assumed that site surveys could be conducted by personnel in your command at the rate of one site survey a week by each site survey team, with two site survey teams working simultaneously and starting site survey work immediately. Tab B shows assumed typical time phasing for installations after completion of the site surveys. Tab C shows the time considered necessary to install radars on hand or under procurement.

3. In order to initiate installation of the aircraft control and warning system, \$561,000 are being earmarked for the following specific purposes:

Basic Engineering	\$175,000
Lease, with option to buy	234,000
Emergency construction on existing government-owned sites	<u>152,000</u>
	\$561,000

4. In addition to the above, funds will be made available to you for site surveys. It is requested that you submit a formal request to this headquarters for the amounts necessary to survey and determine final locations for sixty-one (61) radar stations and ten (10) control centers. This estimate should be submitted by appropriation and project and should be accompanied by detailed justification. Justification for TDY travel funds will include a breakdown of amounts required for:

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Ltr CG ADC Subj: Interim Program for Employment of Aircraft Control and Warning Radar

- a. Commercial travel.
- b. Per diem while actually in a travel status.
- c. Per diem while on other than travel status.

Amounts already obligated by you in implementing this plan will be footnoted in your request.

5. It is emphasized that both emergency construction funds and travel funds are critically short. Limited funds will be allocated only because of the urgency for initiation of the Interim Program. It is desired every effort be made to economize in the implementation of this plan.

6. Responsibilities in implementing this plan are as follows:

- a. Responsibility for the site surveys is given the Air Defense Command. Such surveys will be initiated immediately.
- b. Basic engineering is the responsibility of the Corps of Engineers, Department of the Army. In this connection, it is understood that the Air Materiel Command has spent considerable time developing plans for technical buildings and should be consulted by your headquarters. Review and approval of plot plans and general plans of structures is the responsibility of this headquarters.
- c. Requests for lease of land should be made following site surveys by the Air Defense Command and processed through this headquarters in accordance with AF Regulation 85-3 for continuance of action.
- d. Work in connection with emergency construction on thirteen (13) existing government-owned sites in the First Air Force area should be processed to this headquarters in the form of projects as required by AF Regulations 85-4 and 85-5 and amendments thereto.

7. Due to economic and other considerations, it has been decided in peacetime to organize and operate the radar stations and air control centers provided by the Interim Program on a reduced strength troop basis, the details of which are given in Tab E. The troop strength is considered sufficient in peacetime to operate the three priority areas (N.E., N.W., and New Mexico areas of the United States) continuously and the remainder on a part time schedule. On M-Day, or in time of emergency, all installations are to be operated continuously until reinforced by Air National Guard troops, estimated to be available in

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Ltr CG ADC Subj: Interim Program for Employment of Aircraft Control and Warning Radar

Federal Service within three days. It is desired that Air Defense Command submit the time phasing and detailed team composition within the limits specified by Tab E, by USAF squadrons and groups to this headquarters for approval; with recommended revision, if necessary, of present authorized and planned troop basis. Action is being taken by this headquarters to reorganize the Air National Guard according to the team composition given by Tab F.

8. It is further desired that Air Defense Command plan the division of the United States for the purpose of air defense into twenty Area Air Commands for war and eight for peace, similar to those outlined on the tentative map, Tab G, and submit it to this headquarters for approval. The Air Control Center for each Area Air Command will be constructed and organized at the location listed either by the USAF or Air National Guard as shown in detail by Tab H. Ten Air Control Center installations will be constructed by the USAF. Of these ten, two are to be constructed for ANG war use at locations (Bismarck, N. Dak., and Los Alamos, N. M.) where it is not feasible to activate Air National Guard Air Control Squadrons. After M-Day the Air National Guard will provide the Air Control Squadrons for these two Area Air Commands, as well as ten others, all of which are shown by Tab G.

9. It is desired that the Air Defense Command initiate immediately:

a. Submission of a detailed statement of requirements for plans for typical installations in the Interim Program, to permit the Corps of Engineers to prepare the necessary basic construction plans.

b. Formal projects covering emergency construction required on existing government-owned sites to permit immediate deployment of units and equipment.

10. It is desired that significant changes disclosed by detailed planning, in sums of money involved, in the proposed timing of the Interim Program, or in its scope, be reported to this headquarters.

BY COMMAND OF THE CHIEF OF STAFF:

/t/ LAURIS NORSTAD
Lieutenant General, USAF
Deputy Chief of Staff
Operations

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PRESS RELEASE, 18 November 1948
Hq. United States Air Force

COPY 49

CONTINENTAL AIR COMMAND IS BEING

ORGANIZED

The United States Air Force today began organization of a Continental Air Command designed to strengthen the Air National Guard and the Air Reserve programs in line with a recent executive order of the President, and to provide for Air Force command areas identical with those of the Department of the Army.

General Hoyt S. Vandenberg, Chief of Staff, United States Air Force, announced that the new command will be headed by Lieutenant General George E. Stratemeyer. The Continental Air Command will include all the units and functions now assigned to the Air Defense Command and the Tactical Air Command, which will continue as operational headquarters under the new organization at their present location. Major General Gordon P. Saville will become Commanding General of the Air Defense Command. Major General Robert M. Lee, now Deputy Commanding General of the Tactical Air Command, will become its Commanding General. Lieutenant General Elwood R. Quesada, formerly Commanding General of the Tactical Air Command, last week was appointed Special Assistant to the Chief of Staff, United States Air Force, for Civilian Components, in the first step of the Air Force's response to the President's order for strengthening civilian components.

Under the new organization, the Continental Air Command will assume direct control over six regional Air Forces, to which all units and stations presently assigned to the Air Defense Command and the Tactical

Air Command will be transferred. Each of these Air Forces will be responsible for Air Force matters within the identical limits served by each of the six Department of the Army areas, so that the services may have closer coordination. The plan was drawn up by mutual agreement by the Department of the Air Force and the Department of the Army.

The Continental Air Command will have its headquarters at Mitchel Air Force Base, New York. Through it, the Air Force will be able to throw the full weight of the combined units either to the Air Defense Command or to the Tactical Air Command, as circumstances may require. This will provide for speedy cooperation with the Army and Navy under possible future contingencies.

Each of the geographical Air Forces will also be responsible for all Air National Guard and Air Reserve training programs in their respective areas, under the direction of the Continental Air Command. This is designed to provide closer supervision and support of Air Reserve and Air National Guard activities than previously has been possible. The geographical Air Forces would also be responsible for the formation and training of new units in the event of mobilization and for the administration of units and facilities assigned to their respective areas.

The Ninth and Twelfth Air Forces, presently assigned to the Tactical Air Command, will become geographical Air Forces, together with the First, Fourth, Tenth and Fourteenth Air Forces presently

assigned to the Air Defense Command. Headquarters of the Fourteenth Air Force will be moved from Orlando, Florida to Langley Air Force Base, Virginia and Headquarters of the Twelfth Air Force will be moved from March Air Force Base, California to Brooks Air Force Base, Texas. Headquarters of the First, Fourth, Ninth and Tenth Air Forces will not be moved. No change in Commanding Generals of the six Air Forces is being made at this time.

The following Air Force and Army command areas will have identical geographical limits:

- The First Army and the First Air Force.
- The Second Army and the Fourteenth Air Force.
- The Third Army and the Ninth Air Force.
- The Fourth Army and the Twelfth Air Force.
- The Fifth Army and the Tenth Air Force.
- The Sixth Army and the Fourth Air Force.

The Air Defense Command and the Tactical Air Command are the only two Air Force organizations which will be affected by the formation of the Continental Air Command. The organization of the Continental Air Command will not involve any increase over the personnel ceilings already established for the Air Defense Command and the Tactical Air Command.

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS UNITED STATES AIR FORCE
WASHINGTON, D. C.

322 (AFOOR 949e)

19 Nov 1948

SUBJECT: Establishment of the Continental Air Command and Designation of Air Defense Command and Tactical Air Command as Operational Air Commands

TO: Commanding Generals,
Continental Air Command
Air Defense Command
Tactical Air Command

1. The actions indicated in the following paragraphs are effective 1 December 1948.
2. The Continental Air Command is established as a major air command with headquarters at Mitchel Air Force Base, New York.
3. The Air Defense Command, previously a major air command, is designated as an operational air command with headquarters at Mitchel Air Force Base, New York, and assigned to Continental Air Command.
4. The Tactical Air Command, previously a major air command, is designated as an operational air command with headquarters at Langley Air Force Base, Virginia, and assigned to Continental Air Command.
5. All T/O&E units assigned to either Air Defense Command or Tactical Air Command are relieved from assignment thereto and are assigned to Continental Air Command without change in strength or station.
6. All T/O&E units attached to either Air Defense Command or Tactical Air Command are relieved from attachment thereto and are attached to Continental Air Command without change in strength or station.
7. All units of the Air Force Reserve are relieved from assignment to Air Defense Command and are assigned to Continental Air Command without change in strength or station.
8. All Table of Distribution units organized by either Air Defense Command or Tactical Air Command under the provisions of AFR 20-52 are relieved from assignment thereto and are assigned to Continental Air Command without change in strength or station.
9. The assignment or attachment of units in paragraphs 5 through 8, inclusive, to air forces, wings, or groups are not affected.

10. All activities established and assigned to either Air Defense Command or Tactical Air Command are relieved from assignment thereto, and assigned to Continental Air Command. These include the First, Fourth, Ninth, Tenth, Twelfth, and Fourteenth Air Forces.

11. The following blocks of numbers for the numbering of Table of Distribution units are transferred from the command indicated and allocated to Continental Air Command:

<u>Command</u>	<u>Numbers</u>
Air Defense Command	2200 - 2699, inclusive,
Tactical Air Command	4400 - 4899, inclusive.

12. The Commanding General, Continental Air Command, will assume:

a. Command jurisdiction of all installations and facilities assigned to either Air Defense Command or Tactical Air Command at the time of its designation as an operational air command.

b. All powers, missions, plans, functions, responsibilities, and obligations delegated to or assigned to either Air Defense Command or Tactical Air Command at the time of its designation as an operational air command. The general court-martial jurisdiction of the Commanding General, Air Defense Command, and the Commanding General, Tactical Air Command, will continue for the purpose of completing action on court-martial matters commenced prior to the effective date of establishment of Continental Air Command.

c. Responsibility for all civilian contracts and agreements of either Air Defense Command or Tactical Air Command in effect at the time of its designation as an operational air command.

d. The responsibility for the organization of Air Defense Command and Tactical Air Command as operational air commands in accordance with directives of Headquarters USAF.

13. All personnel authorizations, equipment and supplies authorized either Air Defense Command or Tactical Air Command at the time of its designation as an operational air command are transferred to Continental Air Command.

14. Pending the establishment of an annual funding program for the Continental Air Command and the issuance of allotment to Continental Air Command, the Continental Air Command is authorized to incur obligations at a rate not to exceed the combined funds now available to Air Defense Command and Tactical Air Command. A tentative annual program will be established and allotments issued on or about 20 December 1948, based on unobligated balances available to Air Defense Command and

Tactical Air Command. A tentative annual program will be established and allotments issued on or about 20 December 1948, based on unobligated balances available to Air Defense Command and Tactical Air Command, as reflected by Form 14-120 for 30 November 1949.

15. When the actions directed herein have been accomplished, report will be made to Headquarters USAF by means of the Air Force Organization Status Change Report (Reports Control Symbol AF-SC-OLD) in compliance with current instructions.

16. Thirty (30) copies of the order issued pursuant to this letter will be forwarded to the Chief of Staff, USAF ATTENTION: Publications Division, Office of Air Adjutant General, Washington 25, D. C.

BY ORDER OF THE SECRETARY OF THE AIR FORCE:

/s/t/ E. E. TORO
Colonel, USAF
Asst Air Adjutant General

DISTRIBUTION:

Dept of Army	(20)
Chief of Technical Services	(40)
Hq USAF	(40)
Air Materiel Command	
ATIN: MCGO	(30)
Continental Air Command	(30)

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DEPARTMENT OF THE AIR FORCE
HEADQUARTERS UNITED STATES AIR FORCE
WASHINGTON

322 (AFOOR 959e)

14 December 1948

SUBJECT: Establishment of the Continental Air Command and Designation of Air Defense Command and Tactical Air Command as Operational Air Commands

TO: Commanding Generals,
Continental Air Command
Air Defense Command
Tactical Air Command

Letter, Headquarters USAF, 322 (AFOOR 949e) subject as above, 19 November 1948, is amended by deleting paragraph 14, and substituting the following therefor:

"14. Pending the establishment of an annual funding program for the Continental Air Command and the issuance of allotment to the Continental Air Command, funds currently available to the Commanding General, Tactical Air Command and the Commanding General, Air Defense Command remain available for obligation. This authority expires as of midnight 31 December 1948. Third quarter allotment will be forwarded automatically to the Commanding General, Continental Air Command, by Directorate of Budget, Comptroller, Headquarters USAF, on or about 20 December 1948, based on current annual funding programs for the Tactical Air Command and the Air Defense Command. Initial annual funding program for the Continental Air Command will be established on or about 20 January 1949, based on unobligated fund balances as reflected by the Tactical Air Command and the Air Defense Command Forms 14-120 for 31 December 1948."

BY ORDER OF THE SECRETARY OF THE AIR FORCE:

/s/t/ L. L. JUDGE
Colonel, USAF
Air Adjutant General

HEADQUARTERS
CONTINENTAL AIR COMMAND
Mitchel Air Force Base, New York

1 December 1948

GENERAL ORDERS)
 :
NUMBER 1)

ESTABLISHMENT OF THE CONTINENTAL AIR COMMAND.....SECTION I
OPENING OF HEADQUARTERS CONTINENTAL AIR COMMAND.....SECTION II
ASSUMPTION OF COMMAND.....SECTION III

SECTION I

1. Pursuant to authority contained in letter, 322 (AFOOR 949e) Headquarters United States Air Force, 19 November 1948, subject: "Establishment of the Continental Air Command and Designation of Air Defense Command and Tactical Air Command as Operational Air Commands," announcement is made of the establishment of the Continental Air Command, with headquarters at Mitchel Air Force Base, Mitchel Field, New York, effective 1 December 1948.

SECTION II

2. Announcement is made of the opening of Headquarters Continental Air Command at Mitchel Air Force Base, Mitchel Field, New York, 0001 hours, 1 December 1948.

SECTION III

3. Under the provisions of AR 600-20, the undersigned hereby assumes command of the Continental Air Command.

/s/t/ GEORGE E. STRATEMEYER
Lieutenant General, U.S. Air Force
Commanding

HEADQUARTERS
CONTINENTAL AIR COMMAND
Mitchel Air Force Base, New York

GENERAL ORDERS) 1 December 1948
: NUMBER 2)

REDESIGNATION OF HQ & HQ SQ, AIR DEFENSE COMMAND.....SECTION I
ORGANIZATION OF HQ & HQ SQ, AIR DEFENSE COMMAND
(OPERATIONAL).....SECTION II
DESIGNATION AND TRANSFER OF UNITS AND ACTIVITIES.....SECTION III
GENERAL INSTRUCTIONS.....SECTION IV

SECTION I

1. Pursuant to the authority contained in AF Regulation 20-52, 17 June 1948, the following Regular Air Force Unit is redesignated, as indicated, effective 1 December 1948:

<u>OLD DESIGNATION</u>	<u>NEW DESIGNATION</u>
Hq & Hq Sq, Air Defense Command	Hq & Hq Sq, Continental Air Command

2. Applicable provisions of AR 345-400, 18 April 1947, will be complied with.

SECTION II

3. Pursuant to authority contained in AF Regulation 20-52, 17 June 1948, the following Regular Air Force Unit is organized and designated, with station and assignment as indicated, effective 1 December 1948:

<u>UNIT</u>	<u>ASSIGNMENT</u>	<u>STATION</u>
Hq & Hq Sq, Air Defense Command (Operational)	Air Defense Comd.	Mitchel AFB

4. Personnel will be furnished from sources available to Commanding General, Continental Air Command.

5. Applicable provisions of AR 345-400, 18 April 1947, will be complied with.

6. Administrative and housekeeping equipment, as applicable, is authorized in accordance with T/A 20-1, as changed, for other than AF equipment; and proposed T/A 1-1 for Air Force equipment.

7. Initial distribution of publications, except Continental Air Command publications, will be procured in accordance with AF Regulation 5-9, 6 May 1947, as amended. Continental Air Command publications will be distributed automatically, without requisition.

General Orders #2 - Cont'd

8. Obligate to the extent necessary the appropriate allotments in accordance with AF Letter 172-80, 15 July 1948, and from specific suballotments to the extent available in accordance with AF Manual 172-10, 1 July 1948.

9. Upon completion of action directed herein, report showing effective date and type of action will be forwarded this headquarters, Attention: Director of Statistical Services, to arrive within 48 hours from effective date. Format of this notification will be in accordance with CAC (Formerly ADO) Letter 15-10, 2 December 1947, as amended.

SECTION III

10. Pursuant to authority contained in letter, 322 (APOOR 249e) Headquarters United States Air Force, 19 November 1948, subject: "Establishment of the Continental Air Command and Designation of Air Defense Command and Tactical Air Command as Operational Air Commands," the actions indicated in the following paragraphs are effective 1 December 1948 (see par 10j below):

a. The Air Defense Command, previously a major air command, is designated as an operational air command with headquarters at Mitchel Air Force Base, New York, and assigned Continental Air Command.

b. The Tactical Air Command, previously a major air command, is designated as an operational air command with headquarters at Langley Air Force Base, Virginia, and assigned to Continental Air Command.

c. All T/O&E units assigned to either Air Defense Command or Tactical Air Command are relieved from assignment thereto and are assigned to Continental Air Command without change in strength or station.

d. All T/O&E units attached to either Air Defense Command or Tactical Air Command are relieved from attachment thereto and are attached to Continental Air Command without change in strength or station.

e. All units of the Air Force Reserve are relieved from assignment to Air Defense Command and are assigned to Continental Air Command without change in strength or station.

f. All Table of Distribution units organized by either Air Defense Command or Tactical Air Command under the provisions of AF Regulation 20-52 are relieved from assignment thereto and are assigned to Continental Air Command without change in strength or station.

g. The following air forces are relieved from present assignment and assigned to Continental Air Command, effective 1 December 1948, with station of headquarters as indicated:

General Orders #2 - Cont'd

<u>AIR FORCE</u>	<u>OLD ASSIGNMENT</u>	<u>NEW ASSIGNMENT</u>	<u>STATION</u>
First	Air Defense Command	Continental Air Command	Ft. Slocum, N.Y.
Fourth	Air Defense Command	Continental Air Command	Hamilton AFB, Calif.
Ninth	Tactical Air Command	Continental Air Command	Greenville AFB, S.C.
Tenth	Air Defense Command,	Continental Air Command	Ft Gen. Harrison, Ind.
Twelfth	Tactical Air Command	Continental Air Command	Brooks AFB, Tex.*
Fourteenth	Air Defense Command	Continental Air Command	Langley Fld, Va.*

* see paragraph 11, below.

h. Areas of responsibility for air forces listed in paragraph 10g are as follows:

<u>AIR FORCE</u>	<u>AREAS OF RESPONSIBILITY</u>
First	Maine, Vermont, New Hampshire, Massachusetts, New York, New Jersey, Connecticut and Rhode Island.
Fourth	Arizona, Utah, Idaho, Montana, Nevada, Washington, Oregon and California.
Ninth	North Carolina, South Carolina, Georgia, Florida, Alabama, Mississippi and Tennessee.
Tenth	Michigan, Wisconsin, Illinois, Iowa, Minnesota, North Dakota, South Dakota, Nebraska, Kansas, Colorado, Wyoming, Missouri and Indiana.
Twelfth	Arkansas, Louisiana, Oklahoma, New Mexico and Texas.
Fourteenth	Pennsylvania, Maryland, Virginia, West Virginia, Kentucky, Ohio, Delaware and District of Columbia.

i. The assignment or attachment of units in paragraphs 10a thru 10f to wings, or groups are not affected.

j. All units, activities or installations established and assigned to either Air Defense Command or Tactical Air Command are relieved from assignment thereto, and assigned to Continental Air Command, and to the respective Air Forces in whose areas they lie (see subparagraph, above).

General Orders #2 - Cont'd

SECTION IV

11. Detailed instructions implementing this order, including movement orders for the headquarters of the Twelfth and Fourteenth Air Forces, will be published by this headquarters.

12. Records of Air Defense Command accumulated prior to 1 December 1948, will be transferred to Continental Air Command.

13. All currently effective numbered-series publications issued by the Air Defense Command, prior to the effective date of this order, are redesignated as Continental Air Command publications of the same titles, numbers and dates. Existing directives will not be revised solely because of organizational title or terminology changes incidental to new designations.

BY COMMAND OF LIEUTENANT GENERAL STRATHEMETER:

/s/t/ H. M. TURNER
Major General, USAF
Vice Commander

AIR COMMANDE AND AIR FORCES

502.1

Organization of Continental Air Command

	Paragraph
Mission	1.
Organization	2.
Responsibilities	3.
Direct Communication	4.
Conflicting Instructions	5.

1. **Mission.** The Continental Air Command is organized primarily to:
- a. Provide for the active air defense of the United States and operational training therefor.
 - b. Provide for Air Force cooperation with land and/or amphibious forces in the United States and operational training therefor.
 - c. Organize, administer, equip, train, and prepare for combat in accordance with directives, policies, and schedules issued by Headquarters USAF, such units and combat crews of the Air Force as may be designated, assigned, or attached to the Continental Air Command.
 - d. Discharge, within the Continental United States, the field responsibilities of the Chief of Staff, USAF, with respect to Air Force Reserve forces.

2. **Organization.** In order to carry out its mission, the Continental Air Command is provided a headquarters (Continental Air Command), numbered air forces, to which all units, installations, and facilities of the Continental Air Command will be assigned; an Air Defense Command; and a Tactical Air Command. The Headquarters, Air Defense Command, and the Headquarters, Tactical Air Command, will act as operational command headquarters for their respective tactical functions, within the framework of the Continental Air Command, and will also act as the staff of the Commanding General, Continental Air Command, for their respective tactical functions. The numbered air forces will discharge such administrative, training, and logistic support functions as may be directed for units of the National Guard and Organized Reserve Corps and for such Air Force units as may be assigned or attached.

3. **Responsibilities**
- a. The Commanding General, Continental Air Command, will exercise command jurisdiction over all units assigned or attached to the Continental Air Command. He will be directly responsible to the Chief of Staff, USAF, for the following specific functions:
 - (1) Active air defense of the United States. (See b below.)
 - (2) Air Force cooperation with land and/or amphibious forces in the Continental United States. (See c below.)
 - (3) Discharge of the field responsibilities of the Chief of Staff, USAF, within the Continental United States, with respect to the following functions: (See d below.)
 - (a) Supervise training and make required inspections of all units of the Air National Guard.

*This Regulation supersedes AFR 20-19, 10 October 1946, including Change 20-19A, 19 December 1947, and AFR 20-13, 19 December 1947, including Change 20-13A, 3 February 1948. This Regulation has been coordinated with and approved by the Chief, National Guard Bureau as being applicable to the Air National Guard.

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- (b) Activate, organize, maintain, administer, and train such units and individuals of the Air Force Reserve as may be assigned or attached to the Continental Air Command, and such units and individuals of the Organized Reserve Corps as may be assigned or attached to the Air Force for these purposes and are further assigned or attached to the Continental Air Command, and the administration of unassigned personnel of the Air Force Reserve.
- (c) Function as a center for compilation of vital statistics of Air Force Reserve activities conducted by all major air commands, including overseas air commands, and, in addition, provide a pool of Reserve personnel upon which requisitions and transfers by all other major air commands may be made in order to meet their Reserve personnel requirements.
- (d) Activate, organize, maintain, administer, and train units and individuals of the Air Force Reserve Officers Training Corps.
- (e) Conduct Air Force participation in the Air Scout program.
- (f) Act as the field agency of the Air Force for the mobilization, preparation, for movement, and disposition of all units of the Air National Guard in the Federal service and units and individuals of the Air Force Reserve that are not assigned to other Air Force commands in accordance with directives, policies, and plans issued by Headquarters USAF.
- (g) Prepare for overseas movement such units as may be directed, including those of the Air National Guard in the Federal service.
- (h) Formulate plans for and coordinate the efforts of all Air Force commands and activities in domestic emergencies (including disaster relief) and direct Air Force operations in connection with such emergencies. (Each Air Force unit, irrespective of the major air command to which assigned, will participate in the planning for and conduct of emergency and disaster relief operations, at the request of a Continental Air Command air force commander).
- (i) Constitute a single Air Force contact to provide information and liaison with Army commanders, Naval district commandants, sea frontier commanders, and heads of civilian agencies. (This will not be construed as prohibiting direct contacts required by the specific functional responsibilities of other major air commands).
- (j) Be prepared to train replacement units and combat crews required for mobilization in accordance with directives, plans, and schedules issued by Headquarters USAF.
- (k) Conduct such Continental administrative functions as may be directed from time to time. These include:
 - 1. General Air Force liaison and other prescribed functions at water ports of embarkation, in accordance with AFR 75-9.
 - 2. Apprehension of Air Force absentees and their prompt delivery to the nearest Air Force prisoner receiving station or other Air Force installation capable of receiving them for future disposition. This will include cross service with the Department of the Army, Department of the Navy, and the U. S. Coast Guard in the apprehension of absentees.
 - 3. Acceptance of custody of Air Force prisoners from overseas theaters pending final disposition.
 - 4. Operation of Air Force special aviation cadet and officer candidate school procurement program.

5. Administration of the various procurement programs for commissions and warrants in the Air Force.
 6. Administration of the Air Force extension course program.
 7. Administration of the Air Force program for return of World War II dead.
 8. Providing Air Force representation in local Armed Forces Disciplinary Control Boards.
 9. Coordination of local defense planning with Civil Air Patrol units and be prepared to furnish all reasonable and appropriate local assistance to the Civil Air Patrol.
- (4) Determination of the proper apportionment of the effort of assigned or attached units between the several missions of the command.
 - (5) Timely allocation of a proper portion of the effort of units assigned or attached, or otherwise made available, to the Continental Air Command, to the operational command of the Air Defense Command, and the Tactical Air Command, respectively.
 - (6) Peacetime deployment of elements of the active air defense system of the United States in preparation for the conduct of immediate active air defense against surprise attack.
 - (7) Coordination of the activities of the Air Defense Command, Tactical Air Command, and numbered air forces for the most effective accomplishment of the missions assigned the Continental Air Command.
 - (8) Performance of such other functions as may be directed by the Chief of Staff USAF from time to time.
- b. The Commanding General, Air Defense Command, is responsible to the Commanding General, Continental Air Command, for the following specific functions:
- (1) Continue to plan in preparation for the conduct of active air defense of the United States.
 - (2) Conduct the active air defense of the Continental United States with the means made available by the Commanding General, Continental Air Command.
 - (3) Prepare for the employment of such units of the Army and Navy as may be made available for direct defense of the United States against air attack.
 - (4) Prepare and conduct Air Force operational participation in civilian defense in connection with an air attack of the Continental United States.
 - (5) Recommend policies, plans, doctrine, organization, systems, materiel, tactics, techniques, and procedures, applicable to the air defense of the United States.
 - (6) Conduct systematic training of available forces in active air defense.
 - (7) Carry out joint air defense training and joint air defense exercises and maneuvers in accordance with approved plans, utilizing such units of other components of the National Military Establishment as may be available.
 - (8) Recommend to the Commanding General, Continental Air Command, the allocation and deployment of available force in preparation for and the conduct of the active air defense of the United States.

- (9) Establish and maintain liaison with Naval sea frontier commanders and numbered army commanders in joint matters pertaining to the air defense of the Continental United States.
- (10) Recommend to the Commanding General, Continental Air Command, the proficiency standards and desired capabilities of units to be employed in air defense operations.

c. The Commanding General, Tactical Air Command, is responsible to the Commanding General, Continental Air Command, for the following specific functions:

- (1) Continue to plan and to prepare for the conduct of tactical air operations in conjunction with field forces of the Department of the Army and/or amphibious forces of the Department of the Navy in the defense of the United States.
- (2) In conjunction with designated elements of the Army, Navy, and the Air Force, train and indoctrinate personnel of the three services in joint operations by planning and participating in field exercises and maneuvers.
- (3) Plan, supervise, and conduct tactical air operations in the Continental United States with the means specifically allocated by the Commanding General, Continental Air Command.
- (4) Maintain continuous liaison with the Army Field Forces and designated Naval headquarters for the development of Air Force policies, plans, doctrine, organization, systems, materiel, tactics, techniques, and procedures applicable to the utilization and employment of tactical air power when acting in concert with land and/or amphibious forces and the timely submission of recommendations with respect to those matters.
- (5) Maintain liaison with the Army Field Forces in order to determine the requirements for the training of Army and Air Force units and personnel in joint air-ground operations and submit recommendations to the Commanding General, Continental Air Command, for the allocation of the necessary forces to fulfill this requirement.
- (6) In accordance with approved plans, participate in joint exercises and maneuvers by utilizing and employing designated personnel and units from other components of the National Military Establishment as may be made available.
- (7) Conduct systematic training of forces allocated by the Commanding General, Continental Air Command, in tactical air operations.
- (8) Be prepared to provide cadres of personnel trained and indoctrinated in the employment of tactical air power for the timely formation of Tactical Air Command and/or air force headquarters for oversea deployment, as required.
- (9) Recommend to the Commanding General, Continental Air Command, the allocation and deployment of available forces in preparation for and the conduct of tactical air operations in conjunction with land and/or amphibious forces.
- (10) Recommend to the Commanding General, Continental Air Command, the proficiency standards and desired capabilities of units to be employed in tactical air operations.

d. Each commanding general of a numbered air force assigned to the Continental Air Command will perform such command, administrative, training, and logistic support functions, within his assigned geographic area, as may be directed from time to time by the Commanding

General, Continental Air Command. Initially, those responsibilities will include the functions enumerated in a(2) above, as well as the logistic support of the Headquarters, Continental Air Command, and elements of the Air Defense Command and the Tactical Air Command not assigned to a numbered air force.

4. Direct Communication. Direct communication between the Commanding General, Continental Air Command, and the commanding generals of the other major air commands on matters pertaining to the mission of the Continental Air Command is authorized. The Commanding General, Continental Air Command, may delegate this authority to the Commanding General, Air Defense Command, the Commanding General, Tactical Air Command, or the commanding generals of numbered air forces assigned to Continental Air Command, as he desires.

5. Conflicting Instructions. The provisions of this Regulation will take precedence over any conflicting instructions previously issued.

BY ORDER OF THE SECRETARY OF THE AIR FORCE:

HOYT S. VANDENBERG
Chief of Staff, United States Air Force

OFFICIAL:

L. L. JUDGE
Colonel, USAF
Air Adjutant General

DISTRIBUTION:

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AFR 23-1A
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AIR FORCE REGULATION)
NO. 23-1A

DEPARTMENT OF THE AIR FORCE
WASHINGTON, 25 MAY 1949

ORGANIZATION - AIR COMMANDS AND AIR FORCES

Organization of Continental Air Command

AFR 23-1, 11 January 1949, is changed as follows:

502.2

1. *Mission.* The Continental Air Command is organized primarily to:

b. Provide for Air Force cooperation with Naval and land and/or amphibious forces in the United States and coastal areas and operational training therefor.

3. *Responsibilities.*

a. The Commanding General, Continental Air Command, will exercise command jurisdiction over all units assigned or attached to the Continental Air Command. He will be directly responsible to the Chief of Staff, USAF, for the following specific functions:

(1) Discharge of the field responsibilities of the Chief of Staff, USAF, within the Continental United States, with respect to the following functions: See d below

Make * Provide Air Force contact with Naval District Commandants and sea frontier commanders for participation of Air Force units in protection of the coastal areas of the United States. Each major air command will participate in the planning for, and conduct of, the Air Force collateral mission in the protection of the coastal areas of the United States to the extent practicable, at the request of the Commanding General, Continental Air Command.

Make * Be prepared to train replacement units and combat crews required for mobilization in accordance with directives, plans, and schedules issued by Headquarters USAF.

BY ORDER OF THE SECRETARY OF THE AIR FORCE

HOYT S. VANDENBERG
Chief of Staff, United States Air Force

OFFICIAL

L. L. JUDGE
Colonel, USAF
Air Adjutant General

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*This Regulation has been coordinated with and approved by the Chief, National Guard Bureau as being applicable to the Air National Guard.

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ComAC REGULATION)
25-1)

HEADQUARTERS, CONTINENTAL AIR COMMAND
Mitchel Air Force Base, N.Y., 31 January 1949

AIR DEFENSE COMMAND
Organization and Mission of the Air Defense Command

1. Mission. The Air Defense Command is organized primarily to provide for the active air defense of the United States and operational training therefor.

2. Organization. To carry out its mission and the Air Defense Command is provided a headquarters (Air Defense Command) and two (2) operational headquarters. Headquarters Air Defense Command will act as an operational command headquarters within the framework of the Continental Air Command and will also act as the staff of the Commanding General, Continental Air Command for air defense operations. Necessary administrative services and logistic support will be provided the Air Defense Command by the Continental Air Command air forces as directed by the Commanding General, Continental Air Command.

3. Responsibilities. The Commanding General, Air Defense Command is responsible to the Commanding General, Continental Air Command for the following specific functions:

- a. Continue to plan in preparation for the conduct of active air defense of the United States.
- b. Conduct the active air defense of the continental United States with the means made available by the Commanding General, Continental Air Command.
- c. Prepare for the employment of such units of the Army and Navy as may be made available for direct defense of the United States against air attack.
- d. Prepare and conduct USAF operational participation in civilian defense in connection with an air attack of the continental United States.
- e. Recommend policies, plans, doctrine, organization, systems, materiel, tactics, techniques, and procedures, applicable to the air defense of the United States.
- f. Conduct systematic training of available forces in active air defense.
- g. Carry out joint air defense training and joint air defense exercises and maneuvers, in accordance with approved plans, utilizing such units of other components of the National Military Establishment as may be made available.

h. Recommend to the Commanding General, Continental Air Command, the allocation and deployment of available force in preparation for and the conduct of the active air defense of the United States.

i. Establish and maintain liaison with Naval sea frontier commanders and numbered Army commanders in joint matters pertaining to the air defense of the continental United States.

j. Recommend to the Commanding General, Continental Air Command, the proficiency standards and desired capabilities of units to be employed in air defense operations.

4. Direct Communication. Direct communication between the Commanding General, Air Defense Command, and appropriate Army and Navy commanders and the commanding General of other major air commands on matters pertaining to the mission of the Air Defense Command is authorized.

5. Applicability. This publication is applicable to Regular USAF.

BY COMMAND OF LIEUTENANT GENERAL STRATEMEYER:

/s/t/ H. M. TURNER
Major General, USAF
Vice Commander

Speech by Lt. Col. Cary
at War College

25 March 1949

Gentlemen:

It is my purpose to give you a condensed orientation on the Air Defense Command organization, mission, and its various functions. In order that you will understand better the logic behind the present Air Defense Command organization and concepts, it will be necessary to preface with a few remarks on the recent history of air defense and what has transpired since World War II.

By 1944 the entire Air Defense System had been activated. Continental air defense lay dormant until almost a year after the end of World War II, when the Air Defense Command was organized for the purpose of conducting the air defense of the United States. Immediately thereafter, the Air Defense Command began to be assigned various additional zones of interior responsibilities whose priority was such to force the air defense role into the background. Consequently, air defense went forward only in the form of plans and studies. No implementing action was taken until the Summer of 1948. At that time, it became apparent to those actively concerned with air defense planning that the subject must be revitalized. The first step was the separation of air defense planning from the Plans Division of Air Defense Command, where it had been hampered by other divisions. This was done under the Director of Air Defense.

From a complete evaluation of the mission of air defense and the tasks and other factors involved, it was concluded that the first implementing action should be a reorganization of the USAF air defense effort. This conclusion resulted in a reorganization which has given us the present air defense structure.

The second task was that of preparing a program which assured that our concepts and efforts were pointed in the right direction. In this respect, the usual planning procedure of progressing from the immediate problem to the future was reversed. The period 1955-1956 appeared to be the time in which air warfare might undergo a drastic revision of concept and form. By determination of our objectives for that period, we proceeded backward in time to the present. This we believe, assures us that our immediate tasks and requirements are all oriented in the right direction and in the same direction, and will permit a smooth transition into the future.

Our liberties in thinking and planning are restricted only by logic, and the concepts and guidance passed down to us from the Joint Chiefs of Staff. Our efforts are tailored to fit the overall plan, the proper relative weight and balance being automatically established.

In realizing that human nature might, in the long run, bring us to believe that ours was the primary task, and to prevent us from losing sight of the so-called "big picture", we are careful to remember always that there is a definite relative weight between offense and defense, that a war cannot be won by defense alone, that our defense must be as economical as possible, utilizing only those resources which guarantee a return in the "big picture" if used defensively. We must also keep in mind that there is a proper timing for the execution of the various war tasks. The first mission is that of defense, a defense which permits us to carry on the initial strategic offensive. Secondly, the initial strategic offensive begins. Thirdly, at some usually much later time, the tactical phase unfolds.

As I mentioned before, a complete evaluation of the problems indicated the requirement for reorganization of the USAF air defense effort. Foremost among these requirements was the necessity for the pooling of resources. Prior to the reorganization, most of the forces capable of air defense were found in the Tactical Air Command. (Chart #1) -- Tactical Air Command had two Air Forces -- the 9th and the 12th, which owned the majority of the fighters and control and warning units. These units all had Air Defense as their secondary mission. It seems obvious also, that the timing factor which I just mentioned, bore heavily on the situation. Tactical air operations do not normally commence with the opening of hostilities. The first tasks of the combat units should be that of air defense. The primary mission of these units then must be changed to air defense, and they should have as their secondary task -- tactical operations. The next requirement for reorganization was to have a planning and operational group which could devote its entire efforts to the problem without disturbing influences of other problems. This was not possible under the old organization, for the Continental Air Forces charged with air defense were required to devote so much of their time to other activities. Further, their geographical organization as well as that of Tactical Air Command, did not fit the air defense picture. As a result of all these factors, our efforts and forces were dissipated in many directions. Air Defense was incapable of operating under the time and space factors of the old organization. Our forces were relatively immobile since they were bound to local command and operational procedures.

The reorganization, which we believe greatly reduced the shortcomings I have just mentioned, is as shown on this chart. -- (Chart II).

In the new organization, the old Air Defense Command becomes the Continental Air Command, charged with all of the Zone of the Interior responsibilities it formerly had, plus those formerly executed by Tactical Air Command. In Continental Air Command is

concentrated all of the means for air defense and tactical air operations, and all supporting administrative and logistic functions. The new Air Defense Command Headquarters, as well as Tactical Air Command, have now become solely planning and operational headquarters.

Specifically, the mission of ADC is to provide for the active air defense of the United States and the operational training therefor. This includes air defense planning and training for the entire National Military Establishment. This chart -- (Chart #2), illustrates the normal relation between Air Defense Command and Continental Air Command and the numbered Air Forces. You will note that ADC executes its influence through the Commanding General, Continental Air Command. It functions also, as an operational Air Defense Staff for the Commanding General, ConAC. Training, requirements, standing operating procedures, etc., are issued to the Air Forces and their units through ConAC. Neither Air Defense Command or Tactical Air Command deal directly with the numbered Air Forces or their component units until specific forces are allocated for the accomplishment of the air defense or tactical task. At this time, Operational control of the combat units passes from the numbered Air Forces to Air Defense Agencies. This chart, -- (Chart #3), illustrates the command and control channels under those conditions.

Air Defense Command has the following responsibilities to the Commanding General, ConAC:

- a. To plan in preparation for the conduct of the active air defense of the United States.
- b. To conduct the active air defense of the United States with the means made available by the Commanding General, ConAC.
- c. To prepare for the employment of such units of the Army and Navy as may be made available for the air defense.
- d. To conduct USAF participation in civil defense as pertains to air attack on the Continental United States.
- e. To recommend policies, plans, doctrine, organization, material, tactics, and techniques applicable to the air defense.
- f. To conduct training of available forces in active air defense.
- g. To plan and conduct air defense exercises including joint exercises.

h. To recommend to the Commanding General, ConAC, the allocation and deployment of available forces in preparation for the conduct of active air defense.

i. Maintain liaison with other Armed Services in matters pertaining to air defense.

j. Recommend to the Commanding General, ConAC, the policies, standards, and desired capability of units to be employed in air defense operations.

(Chart #4) -- The internal organization headquarters ADC is shown here. Basically, the organization is quite different from the usual headquarters of this level. You will note that it does not contain the usual administrative and logistic functions. The principal reasons for this is that the headquarters is physically located with Headquarters, Continental Air Command, who furnishes the required administrative and logistic support. At this time, the headquarters contains all of the divisions shown here* with the exception of the Air Inspector, Fiscal and Stat Section and the Public Information Office. The strengths you see listed here: - 58 officers, 26 airmen, and 14 civilians represents the wartime requirements which would permit the full operational status to the headquarters. Peacetime strength is approximately 40 per cent of this figure. The three primary staff divisions, and those which I will discuss here, are the Plans and Policy Division, the Operations Division, and the Requirements Division.

(Chart #5) -- Functions and Responsibilities of the Plans and Policy Division are as follows:

- a. Establish air defense policy, doctrine and procedure.
- b. Prepare long range air defense plans, based on a. above, and approved war plans.
- c. Establish and maintain continuous liaison with Army, Navy and other forces with respect to establishment of joint policy, doctrine and procedures, and plans.
- d. Prepare air defense portions of war plans and maintain continuous coordination with war plans activities at Hq. USAF and JCS level.
- e. Prepare and maintain mobilization plans for wartime implementation of approved plans for air defense.

(Chart #6) -- The Operations Division is charged with the following functions:

a. Establish and maintain operational plans for air defense, to include employment, deployment and overall utilization of air defense forces and measures.

b. Establish and maintain combat readiness standards, and plan and conduct continuous air defense tactical exercises and maneuvers for testing combat readiness of units.

c. In conjunction with civil defense agencies, establish operational plans for the integration and operation of civil defense functions on the air defense system.

(Chart #7) -- The Requirements Division is responsible for establishing requirements for air defense weapons, tactics, and techniques for each of the following subjects. (Read from Chart #7) - This Deputy maintains direct liaison with the various research and development and industrial organizations throughout the country, in order to make known to these organizations air defense requirements; and to permit air defense to keep abreast of latest developments. The personnel for this directorate all have engineering back-ground and are technical experts in their various fields.

(Chart #6) -- In order to execute its responsibilities in the field, the Air Defense Command will be organized as shown on this chart. The air defense of the United States naturally divides itself geographically into an Eastern and a Western system, -- the land mass running North and South through the center of the United States being its natural dividing line. We have accordingly planned an Eastern and Western Air Defense Headquarters, who will be responsible for the complete air defense operations within their respective areas. Under these geographic organizations will come the Air Defense Air Divisions. These Air Divisions are also organized on geographic basis, each covering a separate target system. This command structure you see here, comprises the only organizations which will belong to the Air Defense Command. The duties of the Eastern and Western Air Defense Commands will be principally operational in nature. Planning will be conducted to the extent necessary to execute within its respective area, the overall air defense plans developed above, and to provide for joint air defense operational plans within its area. The Air Divisions have the same functions at a lower level. The peacetime Air Defense Organization provides for the operation of eight (8) Air Defense Divisions within the Continental United States. The areas of responsibility of these Air Divisions and the Eastern and Western Air Defense Commands, are as illustrated in Appendix 3, part 2, of your folder on "Operation Rebound." You will notice from this diagram in your folders, that nine peacetime air defense areas are shown. The ninth area, that covering the Southeastern United States, is not an operational air defense area. There is established at Orlando, Florida, an Operational Training School for Aircraft Control and Warning Units.

This school and its training units have the capability of making this Southeast area an active air defense area if the necessity arises. In time of war, the peacetime air defense areas are further sub-divided into a total of twenty air defense areas. This expansion will be accomplished through a gradual process and will probably be completely implemented somewhere between nine and twelve months after hostilities commence. The augmentation will come entirely from the Air National Guard.

(Chart #9) -- The Air Defense Divisions are organized as you see here. They are strictly an operational headquarters, and are supported primarily by the headquarters of an Aircraft Control and Warning Group. It uses as its center of operations, the Air Defense Center of the AC&W Group.

(Chart #10) -- This chart shows the present status of organization of the Air Defense Command. In the interim before the Eastern and Western Defense Headquarters are required, we have formed an Eastern and a Western Liaison Group to assume the air defense planning functions recently taken away from the numbered Air Forces. These Liaison Groups will, at the end of 1949, become the Eastern and the Western Air Defense Command. Today, two of the proposed eight peacetime Air Divisions are active. The 25th Air Division being responsible for the Air Defenses of the North-western United States, and the 26th Division for the defenses of the Northeast. Target date for complete organization is January 1952.

(Chart 3) -- I would like now, to review briefly for you the command and operational control channels for air defense. You see on this chart a schematic of the command lines emanating from Continental Air Command, to the numbered Air Forces, and their component units. Through this channel, pass all matters of normal command, administration, logistics and training. The command line from Continental Air Command to Air Defense Command functions in exactly the same manner except for logistic and administrative matters. The Air Defense Command and its components must rely on other organizations for all logistic and housekeeping functions. The ADC administration is maintained at the lowest possible volume consistent with administration of the personnel actually assigned to Air Defense Command. The broken line indicates the operational control channels when specific units are allocated for air defense. Coordination and liaison pass through this channel at all times, even though the units may not at the moment be allocated to air defense.

The operational control of Army, Navy and Air National Guard forces, when allocated to air defense for training or operations, functions in the same manner. As a matter of interest to you Air National Guardsmen, we have included Air National Guard units in the air defense plan and training program to a very great extent.

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Our peacetime Air Defense System will include communications from Air Defense Control Centers and radar stations to each Air National Guard Fighter Squadron operations and ACEW unit. We are also preparing in cooperation with the National Guard Bureau, air defense training standards and directives for the Air National Guard. As you may know, we are making available to the Air National Guard our Air Defense System and facilities for Summer training exercises.

I would, at this time, like to give you a brief summary of our thoughts on air defense, both present and future. As you must understand, air defense is a nationwide proposition. It must not, under any circumstances, be considered a local problem. Our concepts are basically the same as those developed in World War II. The air defense will consist of an Aircraft Control and Warning System composed of radars, a limited ground observer system, and proper communications. Its weapons for the present are fighter aircraft and anti-aircraft artillery. It differs only slightly from the past in organization and more advanced equipment. We have departed somewhat from the older system by decentralizing actual control of aircraft from Control Centers to the radars. The Control Center has become the Operations Center for the Air Division which is charged with broad supervision, allocation of forces, intelligence and limited planning. The passive Air Defense System still consists of those protective and deceptive measures familiar to you.

The specific items which we must study and weigh in determining our courses of action are: The industries and their relation to the war effort; the population; political factors; vulnerability; priorities, and our National Military Establishment. We must also study our potential enemies and their capabilities. From all of these, we determine the most practical and feasible and most economical course of action.

Although the details of our air defense plans are classified, I can tell you that we do, today, have an active Air Defense System covering the Northeast and Northwest portions of the United States. These systems will, about the middle of this year, start a gradual transition into a permanent Air Defense System to be completed by 1952. The plans have been approved by the Joint Chiefs of Staff and the Congress has provided the funds. The permanent Air Defense System, for reasons of national economy, will not furnish air defense for the entire United States as envisioned by some people. Our national economy would not permit us to establish an Aircraft Control and Warning System that covered the entire country. The manpower requirements alone for this system would be something on the order of 100,000 people. ??

We have made considerable progress in the field of Civil Defense. In cooperation with Civil Aeronautics Authority, we have

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completed plans for the control of civil and military traffic in the air defense. In cooperation with the Federal Communications Commission, we are preparing plans for the control of the Electronic Emissions. We have an emergency air raid warning plan which will be effective until a Civil Defense Agency becomes operational. At that time, final plans for air raid warning, control of lighting, etc., will be developed.

(IF TIME PERMITS)

Now a word about the future. As I explained at the beginning, we have oriented our entire efforts toward the future. At this time, it appears that our concepts will change very little before 1955 or 1956. Beyond that period, we are not prepared to state categorically that things will remain as we now see them. Obviously, we will at that time begin our transition into what so many people have called the "push-button era." Our system must be moved outward in time and space. The technical portion of the system itself, will be composed of automatic devices. Our present radar equipments are capable of being modified and moved forward at early warning radars or acquisition radars for guided missiles. The interceptor aircraft will be almost completely automatic. The interception itself will be accomplished by automatic mechanical means and will probably employ surface-to-air and air-to-air guided missiles.

To many people, this sounds like a "pipe-smoker's dream." Actually, it is not. We have today the capability of completely automatic flight. We have computing and directing equipments which are capable of solving any problem and directing machinery. During the period 1953-1954, we hope to have in operational use a fighter aircraft whose pilot has only to take the aircraft off, maintain proper tail-pipe temperatures, and land the aircraft. The interception will be controlled from the ground by radar, which will automatically guide the aircraft to the target, the interceptors radar and computers will make the final interception, fire the weapons, and the aircraft will be returned to its air-drome automatically. No great technical discoveries are necessary for this advancement. It is a matter of assembling all the necessary components which now exist, and through a program of miniaturization and adaptation, put them in the aircraft. It appears obvious to us that the end of the piloted interceptor aircraft is in sight, that within the foreseeable future, it will be replaced by the guided missile.

This concludes my formal presentation. I know that many of you have questions, which I will attempt to answer at this time.

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COPY 56

HEADQUARTERS
CONTINENTAL AIR COMMAND
Mitchel Air Force Base, New York

DA-322

23 March 1949

SUBJECT: Mission and Responsibility of the Western Air Defense Liaison Group

TO: Chief, Western Air Defense Liaison Group, Headquarters Fourth Air Force, Hamilton Air Force Base, Hamilton, California

1. The purpose of this letter is to prescribe the area of responsibility and the primary mission of the Western Air Defense Liaison Group.

2. The area of responsibility of the Western Air Defense Liaison Group is the Western Air Defense Region which is that area of the United States, West of 103 longitude.

3. The primary mission of the Western Air Defense Liaison Group is the coordination of the air defense of the Western Air Defense Region for the Commanding General, Air Defense Command.

4. In carrying out its primary mission, the Western Air Defense Liaison Group will:

a. Present briefings on air defense plans to the Commanding Generals of the Continental Air Command air forces, Armies of the Zone of Interior and the Commandant Western Sea Frontier.

b. Establish and maintain liaison with Continental Air Command air forces for the supervision of the expansion of the air defense system, and for the preparation of such annexes to air defense plans as are required.

c. Establish and maintain liaison with Headquarters, Western Sea Frontier and Headquarters of the Armies of the Zone of Interior as required, in planning for the inclusion of Army and Navy Units in air defense and for authorized Joint Information Centers.

d. Participate in periodic operational readiness inspections of air defense forces in conjunction with the Deputy for Operations, Air Defense Command.

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e. Monitor and supervise the build-up of the aircraft control and warning system in its area through frequent staff visits to radar sites and control centers.

f. Provide field observer teams on air defense maneuvers in its area of responsibility.

g. Be prepared to operate as the 25th Air Defense Division in the event of emergency prior to its organization and equipping.

h. Be prepared to transfer its files and personnel to the Western Air Defense Headquarters upon its activation.

5. The composition of the Western Air Defense Liaison Group will be as follows:

a. The Commanding General, 25th Air Defense Division will be the Chief of the Western Air Defense Liaison Group, and will, through this group as a staff, exercise his responsibilities as Regional Vice Commander of the Air Defense Command, for the air defense of the Western Air Defense Region.

b. To assist in the execution of assigned responsibilities the following officer grades and SSN's are authorized:

One (1)	Colonel	2162
One (1)	Lt. Col	2162
Two (2)	Major	2162
One (1)	Captain	0140

BY COMMAND OF LIEUTENANT GENERAL STRATEMEYER:

s/t/ B. K. HOLLOWAY
Colonel, USAF
Asst Deputy for Air Defense

(b)(1)

DA-322

23 March 1949

SUBJECT: Mission and Responsibility of the Eastern Air Defense Liaison Group

TO : Chief, Eastern Air Defense Liaison Group, Headquarters First Air Force, Fort Slocum, N. Y.

1. The purpose of this letter is to prescribe the area of responsibility and the primary mission of the Eastern Air Defense Liaison Group.
2. The area of responsibility of the Eastern Air Defense Liaison Group is the Eastern Air Defense Region which is that area of the United States. East of 103 longitude.
3. The primary mission of the Eastern Air Defense Liaison Group is the coordination of the air defense of the Eastern Air Defense Region for the Commanding General, Air Defense Command.
4. In carrying out its primary mission, the Eastern Air Defense Liaison Group will:
 - a. Present briefings on air defense plans to the Commanding Generals of Continental Air Command air forces, Armies of the Zone of Interior and the Commandant Eastern Sea Frontier.
 - b. Establish and maintain liaison with Continental Air Command air forces for the supervision of the expansion of the air defense system, and for the preparation of such annexes to air defense plans as are required.
 - c. Establish and maintain liaison with Headquarters, Eastern Sea Frontier and Headquarters of Armies of the Zone of Interior as required, in planning for the inclusion of Army and Navy units in air defense and for authorized Joint Information Centers.
 - d. Participate in periodic operational readiness inspections of air defense forces in conjunction with the Deputy for Operations, Air Defense Command.
 - e. Monitor and supervise the build-up of the aircraft control and warning system in its area through frequent staff visits to radar sites and control centers.
 - f. Provide field observer teams on air defense maneuvers in its area of responsibility.
 - g. Be prepared to operate as the 26th Air Defense Division in the event of emergency prior to its organization and equipping.

h. Be prepared to transfer its files and personnel to the Eastern Air Defense Headquarters upon its activation.

5. The composition of the Eastern Air Defense Liaison Group will be as follows:

a. The Commanding General, 26th Air Defense Division will be the Chief of the Eastern Air Defense Liaison Group, and will, through this group as a staff, exercise his responsibilities as Regional Vice Commander of the Air Defense Command, for the air defense of the Eastern Air Defense Region.

b. To assist in the execution of assigned responsibilities the following officer grades and SSN's are authorized:

Two (2)	Colonel	2162
One (1)	Lt Colonel	2162
Two (2)	Majors	2162
One (1)	Captain	0140

BY COMMAND OF LIEUTENANT GENERAL STRATEMEYER:

/s/t/ B. K. HOLLOWAY
Colonel, USAF
Asst Deputy for Air Defense

HEADQUARTERS
CONTINENTAL AIR COMMAND
Mitchel Air Force Base, New York

In Reply
Refer to: DA-381

1 February 1949

SUBJECT: Air Defense Responsibilities

TO: Commanding General, Tenth Air Force, Fort Benjamin
Harrison, Indiana

1. As discussed in our Commanders' Conference of 29 and 30 November, the Air Defense Command will ultimately consist of the Air Defense Command Headquarters, the Headquarters Eastern and Western Air Defenses, and eight air defense area commands. The build-up of this system will take time, and the target date for its complete achievement is about January 1951. Facilities and personnel will be acquired gradually over the next two-year period to meet this target date.

2. To meet the requirements for field agencies to discharge Air Defense Command responsibilities in the eastern and western areas, action in the following sequence will be taken:

a. Prior to 1 March 1949:

- (1) The 25th and 26th Air Defense Divisions will each be brought to a strength of nine officers, four airmen and one civilian. (See attached manning table)
- (2) An eastern and a western air defense liaison group will be appointed, and indoctrinated in their duties.

b. On 1 March 1949:

- (1) The 25th and 26th Air Defense Divisions will be assigned to the Air Defense Command.
- (2) The Eastern and Western Air Defense Liaison Groups will be assigned to the Air Defense Command.
- (3) The Air Defense Command will take over the air defense responsibilities of the numbered Air Forces, which it will exercise through the Eastern and Western Liaison Groups.

Air Defense Responsibilities

c. After 1 March 1949:

- (1) Qualified general officers will be assigned to act in the dual capacity of Commanding Generals of the Air Defense Divisions and Regional Vice Commanders of the Air Defense Command. In this latter capacity, the Commanding General, 26th Air Defense Division will be the chief of the Eastern Air Defense Liaison Group, and will, through this group as a staff, exercise his responsibilities as Regional Vice Commander, Air Defense Command for the air defense of the eastern part of the United States. Similarly, the Commanding General, 25th Air Defense Division will exercise his responsibilities as Regional Vice Commander, Air Defense Command for the western part of the United States.
- (2) Approximately 1 December 1949, the Eastern and Western Air Defenses will be activated as sub-commands of the Air Defense Command. The personnel of the Eastern and Western Air Defense Liaison Groups will be used as cadres to form these commands, and the liaison groups will be abolished.
- (3) Activation of six additional air defense divisions will proceed as the personnel and equipment become available for the build-up of the radar net, with a target completion date as referred to above of 1 January 1951.

3. Each of the Air Defense Liaison Groups will consist initially of five officers including the general officer above-referred to as Chief. (These general officers are being especially selected and will probably not be available until about June 1949). These groups will discharge within their areas such air defense functions and responsibilities as joint planning, representation on joint boards and committees, executive duties on maneuver operations, field inspections, monitoring and supervising the build-up of the air defense system, and regional responsibility for the conduct of air defense operations. In short, these liaison groups will assume all of your present air defense responsibilities except the command and training of units.

4. The Air Defense Command is presently critically under strength. In order to make possible the immediate relief of all Air Force Commanders from air defense responsibilities, it is necessary to organize these Eastern and Western Liaison Groups in such a manner that they can function immediately. I have considered several means of accomplishing this, and have decided that the most expeditious and efficient way to do it is to transfer all personnel who formerly constituted the Directorate of Air Defense in the First and Fourth Air Forces into the Headquarters Air Defense Command and to designate these bodies as to the Eastern and

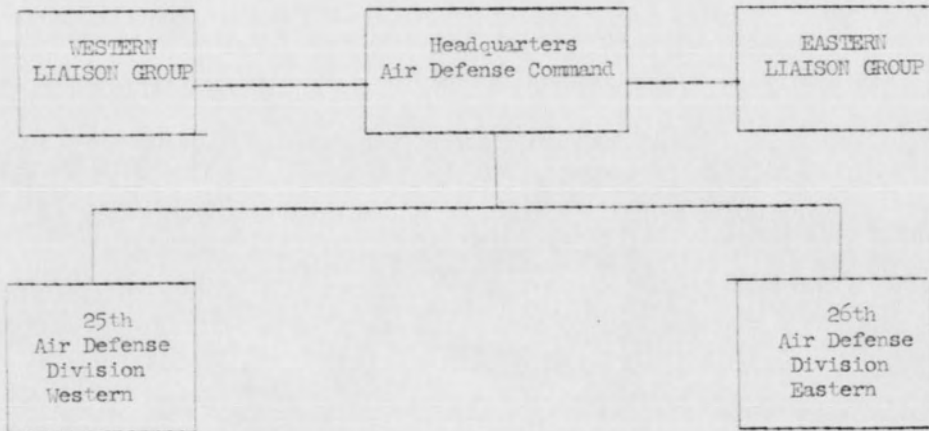
Air Defense Responsibilities

Western Air Defense Liaison Groups, respectively. In this manner, I believe a smooth continuity of functioning can be effected with a minimum of orientation. Personnel of the Tenth and Fourteenth Air Forces who have experience in air defense work must also be utilized within the air defense organization. Consequently, it is desired that Colonel Jean R. Byerly and Captain John H. McCarty of your headquarters be assigned to Headquarters Air Defense Command. Specific station assignment cannot be determined for either of these officers at the present time, but will be determined prior to 1 March. Colonel Byerly has been ordered to Headquarters Air Defense Command for thirty days temporary duty, upon termination of which he will be ordered to his new permanent station; Captain McCarty's transfer is desired on or about 1 March 1949.

5. I am sure you can appreciate the necessity for this measure in order to get you out of the air defense business at the earliest possible date, and I am sure you can understand the wisdom of the action desired wherein you are deprived of some of your good personnel.

GEORGE R. STRATEMEYER
Lieutenant General, U. S. Air Force
Commanding

AIR DEFENSE COMMAND
ORGANIZATION
FOR PERIOD
1 Mar 1949 to
1 Sept 1949



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CONTINENTAL AIR COMMAND
Mitchel Air Force Base, New York

17 March 49

D. 381

SUBJECT: Air Defense Responsibilities

TO: Commanding General, Fourth Air Force, Hamilton Air Force Base,
San Rafael, California.

Same ltr to 1st Air Force

1. Reference is made to letter, this headquarters, file Dc 381, subject: "Air Defense Responsibilities," 1 February 1949.
2. Effective 1 March 1949, the Commanding General, Air Defense Command, assumed responsibility for all air defense functions as specified in Continental Air Command Regulation 25-1, 31 January 1949.
3. An Eastern and a Western Air Defense Liaison Group have been appointed and established, effective 1 March 1949, to discharge Air Defense Command responsibilities within their designated areas.
4. Personnel of the Western Air Defense Liaison Group will be attached to your Headquarters for administration and should be tendered the same benefits and privileges as though members of your Command.
5. It is desired that necessary personnel be provided the Liaison Group for the performance of clerical and stenographic duties.
6. TDY orders will be issued by your Headquarters upon the request of the Senior Officer of the Liaison Group.
7. All fund requirements for normal operating expenses of this Group were included in the Budget Authorization and 3rd Quarter Suballocments issued your command.
8. The Western Air Defense Liaison Group is authorized direct communication with the Continental Air Forces within its area of responsibility to secure assistance or information in the preparation of air defense plans and agreements.

BY COMMAND OF LIEUTENANT GENERAL STRATHEBYER:

Cy to:
Western Air Defense
Liaison Group

WESLEY J. O'BRIEN
Colonel, USAF
Adjutant General

DA 321

SUBJECT: Air Defense Responsibilities

TO: Commanding General, First Air Force, Fort Slocum, New York

1. Reference is made to letter, this head quarters, file DA 321, subject: "Air Defense Responsibilities", 1 February 1949.
2. Effective 1 March 1949, the Commanding General, Air Defense Command, assumed responsibility for all air defense functions as specified in Continental Air Command Regulation 25-1, 31 January 1949.
3. An Eastern and a Western Air Defense Liaison Group have been appointed and established, effective 1 March 1949, to discharge Air Defense Command responsibilities within their designated areas.
4. Personnel of the Eastern Air Defense Liaison Group will be attached to your headquarters for administration and should be tendered the same benefits and privileges as though members of your Command.
5. It is desired that necessary personnel be provided the Liaison Group for the performance of clerical and stenographic duties.
6. TDY orders will be issued by your headquarters upon the request of the Senior Officer of the Liaison Group.
7. All fund requirements for normal operating expenses of this Group were included in the Budget Authorization and 3d Quarter Suballocations issued your command.
8. The Eastern Air Defense Liaison Group is authorized direct communication with the Continental Air Forces within its area of responsibility to secure assistance or information in the preparation of air defense plans and agreements.

BY COMMAND OF LIEUTENANT GENERAL STRATTON:SR:

cc to:
Eastern Air Defense
Liaison Group

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1 February 1949

DA 381

SUBJECT: Air Defense Responsibilities

TO : Commanding General, Ninth Air Force, Greenville Air Force Base.

1. Effective 1 March 1949 you are relieved of all air defense responsibilities. These responsibilities will on that date be assumed by the Air Defense Command.

2. As discussed in our Commanders' Conference on 29 and 30 November, the Air Defense Command will ultimately consist of the Air Defense Command Headquarters, the Headquarters Eastern and Western Air Defenses and eight air defense divisions. The build-up of this system will take time, and the target date for its complete achievement is about January 1951. Facilities and personnel will be acquired gradually over the next two-year period to meet this target date.

3. It is presently estimated that it will be about a year before the Air Defense Command is ready to activate the Headquarters Eastern and Western Air Defenses. To meet the requirements for field agencies to discharge Air Defense Command responsibilities in the eastern and western areas, an Eastern and a Western Air Defense Liaison Group of the Headquarters Air Defense Command will be established on or about 1 March 1949. It is contemplated these groups will function until about 1 December 1949. They will discharge within their areas such air defense functions and responsibilities as joint planning, representation on joint boards and committees, executive duties on maneuver operations, field inspections, and reporting on progress in build-up of the air defense system.

4. You are assigned no specific air defense responsibilities. A concerted effort is being made at this time to secure qualified officer personnel for getting the Air Defense Command on its feet. It is hoped that the Air Defense Command will be able to assume all air defense responsibilities for the continental United States about 1 March 1949. If we can do this, it is not contemplated that your Air Force will be assigned any specific air defense responsibilities in the short intervening period. These responsibilities during this period will continue to be discharged by the First, Fourth, Tenth and Fourteenth Air Forces. You will be advised of further progress in this matter as progress is made.

GEORGE E. STRATEMEYER
Lieutenant General, U. S. Air Force
Commanding

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HEADQUARTERS
CONTINENTAL AIR COMMAND
Mitchel Air Force Base, New York

GENERAL ORDERS) 24 March 1949
NUMBER 34)

1. Effective 1 April 1949, the following Regular Air Force Units are relieved from Air Force assignment and assigned to the Air Defense Command, without change in strength or station:

<u>Unit</u>	<u>Air Force</u>	<u>Station</u>
25th Air Defense Division	Fourth Air Force	Silver Lake, Washington
26th Air Defense Division	First Air Force	Mitchel AFB, New York

2. Effective 1 April 1949, the following units are attached to air forces, as indicated, for administration.

<u>Unit</u>	<u>Air Force</u>	<u>Station</u>
25th Air Defense Division	Fourth Air Force	Silver Lake, Washington
26th Air Defense Division	First Air Force	Mitchel AFB, New York

BY COMMAND OF LIEUTENANT GENERAL STRAEMMEYER:

H. M. TURNER
Major General, USAF
Vice Commander

OFFICIAL:

/s/ Neal J. O'Brien
NEAL J. O'BRIEN
Colonel, USAF
Adjutant General

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COMAC REGULATION)
25-2)

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COMACR 25-2

1-3

HEADQUARTERS, CONTINENTAL AIR COMMAND
Mitchel Air Force Base, N. Y.

24 May 1949

AIR DEFENSE COMMAND

Operational Control in Air Defense

	Paragraph
Purpose.....	1
Scope.....	2
General.....	3
Specific Responsibilities of Operational Control..	4
Applicability.....	5

1. Purpose. This Regulation defines operational control in air defense and prescribes specifically the operational responsibilities and procedures of the Air Defense Command.

2. Scope. The procedures prescribed herein are applicable to the Air Defense Command and to all units which might at any time be employed in air defense operations.

3. General. a. The term "air defense of the United States" embraces all measures primarily designed to nullify or reduce the effectiveness of the attack on the United States of hostile aircraft or guided missiles after they are airborne. The air defense of the United States includes those means and measures oriented elsewhere. While the air defense of Alaska, Canada and other land areas, as well as the air defenses of naval forces at sea, may contribute to the effectiveness of the air defense of the United States, they are not included within the meaning of the term "air defense of the United States."

b. The Air Defense Command is that part of the Continental Air Command charged with the responsibility for the air defense of the United States.

c. The Air Defense Command organization and its relationship to the Continental Air Command are as shown in COMAC Regulation 21-1, 7 February 1949, as amended.

d. The Air Defense Command is charged with operational control of all units of the Continental Air Command and the Air National Guard which are allocated specifically for employment in air defense operations. Such allocation is made by the Commanding General, Continental Air Command, for Continental Air Command units, and by the Commanding General, Continental Air Command, in coordination with the Chief, National Guard Bureau, for Air National Guard units.

e. For the purposes of this directive, operational control comprises those functions of command involving the assignment of tasks, the designation of objectives, and the authoritative direction necessary to accomplish the mission. It shall be exercised by the use of the assigned normal organizational units, through responsible commanders. It does not include such matters as administration, discipline,

COMAC REGULATION 25-2 Cont'd

Internal organization, logistic support, and individual training, except in such matters as the subordinate commander may request assistance.

2. Operational control of units for air defense purposes may be prescribed for a definite or indefinite period of time. Thus, for a training exercise, certain fighter groups, squadrons, or flights, and certain ACW groups may be placed under the operational control of the Air Defense Command between specific dates, upon termination of which they will revert to normal status wherein complete command and control jurisdiction is exercised by the parent air force; or during emergencies, these units might be placed under Air Defense Command operational control for a period of time not having a prescribed termination date. Normally, all ACW units will be under Air Defense Command operational control continuously inasmuch as they can and operate the air control and warning net system which must provide a continuous service to command agencies charged with active defense against possible air attack.

4. Specific Responsibilities of Operational Control.

a. Headquarters Air Defense Command:

- (1) Exercises broad over-all supervision of air defense operations.
- (2) Insures that all instructions from higher authority are carried out by Air Defense Regional and Division commanders.
- (3) Coordinates matters of operational policy and procedures with all agencies not a part of the USAF which participate in air defense operations.
- (4) Makes appropriate recommendations to Commanding General, Continental Air Command concerning:
 - (a) Establishment of policy and procedures of operational control for Continental Air Command and AAW units engaging in air defense operations.
 - (b) Preparation of operational plans to include establishment of command structure, administrative channels and support, logistic support, and communications systems.
 - (c) Establishment of training standards and procedures for air defense training.

Com. C REFERENCE 25-2 Cont'd

b. Air Defense Regional Commands (Eastern and Western Air Defense)

- (1) Exercise regional supervision of air defense operations in accordance with policies of Headquarters Air Defense Command.
- (2) Establish and maintain detailed operational procedures with all agencies not a part of the USAF which participate in air defense operations as directed by Commanding General, Air Defense Command.
- (3) In coordination with appropriate Continental Air Command air force commanders:
 - (a) Work out the support details of all air defense operational plans.
 - (b) Insure that established policy and procedures of operational control are carried out within Air Defense Divisions.
 - (c) Supervise Training of units for air defense operations.

c. Air Defense Area Commands (Air Defense Divisions): The Air Defense Division commander directly controls and is responsible for all air defense operations and units designated for air defense operations within his area of responsibility. His facility for exercising operational control is the air control and warning communications system. In accordance with broad, definite directives of higher authority, operational control responsibilities of the Air Defense Division commander include:

- (1) Deployment of combat forces under his operational control. The authority for such deployment will normally be prescribed by higher authority, and will be subject to specific limitations and conditions.
- (2) Deployment of combat forces not under his operational control in coordination with the controlling authority, and in accordance with the terms of joint authority which prescribes the terms of such deployment and operational control.
- (3) Assignment of missions to units.
- (4) Designation of tactical objectives.
- (5) Establishment of duty periods, and conditions and times of alert states of all units.
- (6) Evolution of tactics and techniques, and detailed operational SOP's for combat forces.

COMAC REGULATION 24-2 Cont'd

- (7) Establishment of emergency operational procedures.
- (8) Establishment and maintenance of flight safety.
- (9) Establishment of air control procedures and procedures for the operation of the air control and warning net, to include identification procedures.
- (10) Establishment of restricted flying areas in coordination with local CAA authorities under emergency conditions.
- (11) Maintenance of close tactical support procedures with adjacent air defense division commanders.
- (12) Establishment of detailed communications requirements for all operational needs.
- (13) Dissemination of air raid warning intelligence to public in accordance with over-all plans therefor.
- (14) Control of deceptive and protective air defense activities in accordance with over-all plans therefor.
- (15) Maintenance of operational records, and current status of all forces and facilities.
- (16) Arrangement of detailed operational SOP's with local authorities in CAA, FCC, OCB, CAP, Forest Rangers, Army, Navy, Coast Guard, and any other pertinent agencies involved in the accomplishment of above responsibilities.

d. Unit commanders are responsible for carrying out the instructions and directives of the Air Defense Division commander under whom they are placed for operational control. These instructions and directives can pertain to any operational matter included in the outlined responsibilities of Air Defense Division commanders as discussed above.

5. Applicability. This publication is applicable to Regular USAF. (Do 381).

BY COMMANDER IN CHIEF OF GUARDS: WHITEHEAD:

GEORGE P. SAVILLE
Major General, USAF
Acting Vice Commander

COPY

HEADQUARTERS
CONTINENTAL AIR COMMAND
Mitchel Air Force Base, New York

8 June 1950

SUBJECT: Air Defense Area of Responsibility

To: Commanding Officer, 25th Air Defense Division, Silver Lake,
Washington

1. A ComaC Regulation establishing the organization and mission of the 25th Air Defense Division is in the process of publication. That regulation extends your area of responsibility to include those air defense means and facilities in the San Francisco, California and Albuquerque, N. M. Areas.

2. Upon receipt of this letter, you will assume responsibility for the air defense of that portion of the continental United States west of a line $49^{\circ} 0' N$; $117^{\circ} 0' W$ to $43^{\circ} 0' N$; $117^{\circ} 0' W$ to $43^{\circ} 0' N$; $103^{\circ} 0' W$ to $29^{\circ} 0' N$; $103^{\circ} 0' W$.

3. Air Divisions will be established in these areas as soon as possible; however, current indications are that activation will not be authorized prior to 1 July 1950.

BY ORDER OF MAJOR GENERAL SWELL:

B. K. HULLOWAY
Colonel, USAF
Chief of Staff

HEADQUARTERS
CONTINENTAL AIR COMMAND
Mitchel Air Force Base, New York

8 June 1949

SUBJECT: Air Defense Area of Responsibility

TO: Commanding Officer, 26th Air Defense Division, Roslyn, N. Y.

1. A ComAC Regulation establishing the organization and mission of the 26th Air Defense Division is in the process of publication. That regulation extends your area of responsibility to include these air defense means and facilities in the Syracuse, N. Y., and Detroit, Michigan air defense areas.
2. Upon receipt of this letter, you will assume responsibility for the air defense of that portion of the United States north and east of a line $34^{\circ} 0' N$; $78^{\circ} 0' W$ to $36^{\circ} 20' N$; $90^{\circ} 0' W$ to $47^{\circ} 25' N$; $86^{\circ} 7' W$.
3. Air Divisions will be established in these areas as soon as possible; however, current indications are that activation will not be authorized prior to 1 October 1949 for the Syracuse area and 1 July 1950 for the Detroit area.

BY COMMAND OF MAJOR GENERAL SAVILLE:

R. K. HOLLOWAY
Colonel, USAF
Chief of Staff

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From: Hq Continental Air Comd, Mitchel AFB, New York 22 Jun 49
To: CG, Fourth AF, Hamilton AFB, California
Info To: CO 25th Air Defense Division
P. O. Box 909, Everett, Washington

AFConACC 899. CG ADC has requested that operational control of elements of the 505th AC&W Group and the 646th AC&W Squadron be given him for an indefinite period. Prior to replying to this request desire an expression of opinion from you as to the effect such action would have upon your ability to train, administer and logistically support existing elements and to expand the AC&W network in your geographical area. It has been our intention to give permanent operational control of the AC&W network to ADC when the network became sufficiently operational and when the ADC was properly organized and sufficiently manned to exercise operational control of the network. We would like an expression of opinion from you as to whether or not the first of these conditions have been met in your air force. Request an early reply to the above along with such other pertinent recommendations as you may care to make.

/s/t/ W. R. PURPUS
Major, USAF
Asst Adj Gen

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From: CG, 4th AF

28 June 1949

TO: CG, ConAC

It is the opinion of this headquarters that the transfer of operational control of elements of the 505th Aircraft Control and Warning Group and the 646th Aircraft Control and Warning Squadron to the 25th Air Division for an indefinite period will not affect our ability to train administer and logistically support elements of the 505th Aircraft Control and Warning Group. It would affect our ability to expand the Aircraft Control and Warning network in this geographical area if the operational requirements by the 25th Air Division became excessive. It is our opinion that the Aircraft Control and Warning network in this geographical area is sufficiently operational to give permanent operational control to Air Defense Command; however, we do not recommend this as the solution at this time. As an interim measure for economical utilization of personnel, the following interim plan is proposed for air defense: A. Commanding General 4th Air Force to be responsible for air defense in 4th Air Force area. B. 25th Air Division to be attached to 4th Air Force. The following is proposed for execution of responsibilities: A. Attach 505th Aircraft Control and Warning Group to 25th Air Division. B. 25th Air Division to execute air defense responsibilities for Commanding General 4th Air Force. C. Elements of 25th Air Division to be placed on 24 hour operation. D. A flight of fighter aircraft to be placed on continuous alert and under the immediate operational control of the 25th Air Division commander.

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COPY OF INCOMING CLASSIFIED MSG FOR COMMANDING GENERAL CONTINENTAL
AIR COMMAND

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CLASSIFICATION

OPERATIONAL PRIORITY
PRECEDENCE

8 July 1949

FROM: CO 25th Air Div Everett Wash.

REFERENCE NO. 2ADD62

TO : CG ADC

INFOR:

Your letter dated 8 June 49 subject "Air Defense Area of Responsibility" specifically makes me responsible for the Air Defense of Western Continental USA including Albuquerque. This organization has not been assigned operation con of any air warning or fighter units. Thus, I have the responsibility but not the tools and the situation is further complicated by lack of direct communication between this Headquarters and control center at Kirtland Air Force Base. Request immediate clarification of situation to either: (1) Assign me operation con of necessary units to DCCRH assigned responsibility or (2) Relieve me of responsibility of air defense and assign it to appropriate air forces. If it is contemplated leaving the responsibility for the air defense of such a large area including such highly important targets with this organization then it is imperative that immediate steps be taken to install direct communication between this Headquarters and control center and fighter units at Albuquerque. I am sure you will realize in what a precarious position I have been placed and even though I am not repeat not apprehensive of any immediate danger I do earnestly request immediate action be taken

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Copy of Incoming Classified Msg for CG Continental Air Command (Cont'd)

to rectify confused situation.

NOTE: (Penciled) Col. C. D. Vincent is C. O. 25 AD

DATE TIME GROUP 072112 Z

DATE REC'D FROM CODE ROOM 8 July 49

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No. Date From To
3 5 Jul 1949 Gen.Saville Gen. Whitehead

1. I concur with basic message with the exception that 25th AD should be assigned to 4th AF; and 25th AD should be charged with execution of air defense responsibilities in Pac. N.W. only.

2. Recommend Gen. Upston be appointed Com Gen, Western Air Defenses, in addition to his other duties; that he be assigned an additional BG; that personnel of Western Air Defenses; and that 25th AD and future Western AD's be assigned to Hq Western Air Defenses.

3. I further recommend that Gen. Webster be relieved of command of First Air Force and appointed ComGen Eastern Air Defenses without delay; that EAD be established at Mitchel Field; that personnel of Eastern Liaison Group be assigned to Hq EAD; that 26th AD be assigned to Hq EAD, and that First Air Force be charged with administrative and logistic support of Hq EAD.

s/ GPS

Major General, USAF,
Deputy for Air Defense

(b)(1)

COPY

70

Headquarters
Continental Air Command
Mitchel Air Force Base, New York

14 July 1949

GENERAL ORDER)
:)
NUMBER 80)

1. The following Regular Air Force establishment and units are relieved from assignment to the Air Defense Command and are assigned to the Fourth Air Force without change in strength or station:

25th Air Division (Defense)
Hq & Hq Sq. 25th Air Division (Defense)

BY COMMAND OF LIEUTENANT GENERAL WHITEHEAD:

/s/t/ CHARLES T. MYERS
Major General, United States Air
Vice Commander

OFFICIAL:

NEAL J. O'BRIEN
Colonel, USAF
Adjutant General

(b)(1)

COPY

71

From: Commanding General, 4th Air Force
Hamilton Air Force Base, Calif.

[July] 1949

To: Commanding General, Moses Lake AFB, Wash.
Commanding Officer, 25th Air Division, Everett, Wash.

Info: Commanding General, ConAC, Mitchel AFB, N. Y.
Commanding Officer, 62nd Trp Carr Wg, McChord AFB, Wash.
Commanding Officer, 505th AC&W Group

Re ConAC (b)(1) msg 983. Part I. The commander 25th Air Division is charged for the CG, Western Air Defense with the field responsibilities of air defense of the Pacific Northwest area of the United States, specifically Washington and Oregon, and generally Montana and Idaho. Part II. The 25th Air Division will effective this date assume operational control and training of the 505th Acft Contl and Wing Group in his area of responsibility. Part III. The CG of the 325th Fighter Wing will place under operational control of the CG, 25th Air Division 1F-82 aircraft at McChord AFB and 1F-82 acft at Moses Lake AFB during the hours 0800 to 1700, seven days a week, until further notice, aircraft to be combat equipped less ammunition. Commander of the 25th Air Division will specify type of alert to be maintained for these aircraft. Part IV. In case of extreme emergency or overt act, the CG, 25th Air Division may assume operational control of all Fourth Air Force combat aircraft in his area. This headquarters and headquarters, ConAC will be informed of any action taken, under this specific authority. Part V. When final plans to implement the air defense of the Fourth Air Force area have been formulated, the above changes will be included in General Orders.

(b)(1)

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COPY

72

CG COMAC WHITEHEAD

8 July 1949

COMMANDING GENERAL (UPSTON PERSONAL)
FOURTH AIR FORCE
HAMILTON AFB, CALIFORNIA

C/S, USAF, WASH 25, D.C.
CG, 25th Air Division
CG, TWELFTH AF (BARCUS)

AFCOMCOG 083. Re (b)(1) MST cite two able dog dog
six two from two five Air Div to CG ADC, this he is taking the
following action immediately: able. 25th Air Div is assigned to
Fourth AF effective as of now. Baker. The CG, Fourth AF, in
addition to his other duties, is designated as CG, Western Air
Defense. Charlie. The defense of the Albuquerque area is the
responsibility of the CG, Twelfth AF. The 81st Ftr Wing and
636th AC&W Sq are assigned to his command and he is authorized to
attach the AC&W Sq to the 81st Fighter Wing. Para two. Dept of
AF Troop Program for FY50 dtd 1 March 49 does not authorize the
activation of Hq Western Air Defense until the fourth quarter of
this FY. Likewise, the communications squadrons required for its
operation is not to be activated until the fourth quarter of this
FY. Until such time as the units required to implement air def
organization as was planned are made available and to obviate any
misunderstanding as to who is responsible to me for the air def
in the West the organization outlined in paragraph one above will
be carried out. End. Signed WHITEHEAD.

(b)(1)

OFFICE MEMO)
No. 5)

73
HQ, CONTINENTAL AIR COMMAND
Office, Deputy for Air Defense
Mitchel AFB, N.Y., 9 Aug 1949

DAD ORGANIZATION

1. Effective this date, the regrouping of the personnel of Headquarters Air Defense Command, as indicated below, is announced. The purpose of this regrouping is to furnish the nucleus of an operating staff for the Commanding General, Eastern Air Command, at such time as it is constituted and activated and to provide a staff for the Deputy of Air Defense, Headquarters Continental Air Command. All matters pertaining to operations will be handled by the Eastern Air Command Section and all subjects pertaining to Plans or Requirements will be forwarded to and action taken by the Deputy for Air Defense, Hq ConAC, Section.

2. The regrouping outlined above is indicated schematically on the attached sheet.

3. Colonel Raymond C. Maude, 269A, USAF, will continue in present assignment to the Command Section as Chief of Staff, ADC, and Assistant Deputy for Air Defense ConAC (add dy), and is announced as Chief of the Special Projects Section.

4. Colonel BRUCE K. HOLLOWAY, 1336A, USAF, is announced as Chief of the Eastern Air Command Section.

5. Colonel MARVIN J. MCKINNEY, 281A, USAF, is announced as Chief of the Air Defense Section, Hq ConAC. (add dy)

6. Major HARRY R. BEAMER, 5541A, USAF, is announced as Chief of the Administrative Section.

7. The following officers are assigned to the Eastern Air Command Section:

Col BRUCE K. HOLLOWAY, 1336A, USAF
Col MILTON A. ASHKINS, 1876A, USAF
Col JOSEPH A. CUNNINGHAM, 2054A, USAF
Col JOHN B. F. DICE, 899A, USAF
Col EDWARD F. RECTOR, 4242A, USAF
Col WILLIAM M. TALBOT, AO 17632, USAF-Ret.
Lt Col WILLIAM A. BOWIE, 3376A, USAF
Lt Col EDWARD O. McCOMAS, 4832A, USAF
WgComdr FREDERICK E. ROSIER, 37425, RAF
Major BURTON H. AZMAN, 7342A, USAF
Major ELBRIDGE C. BATEDS, 9741A, USAF
Major SAMUEL O. H. DOBBINS, 0217845, CE-Res
Major BERNARD MARSDEN, 2156A, USAF

DAD Office Memo No. 5. 9 August 1949, Cont'd

7. Cont'd

Captain ADRIAN E. LEWIE, AO 1031895, USAFR
Captain ROBERT A. WOOD, AO 2024652, USAFR
CWO WILLIAM B. EGAN, AM-2111664, AFUS

8. The following officers and assigned to the Deputy for Air Defense, Hq. ConAC Section:

Colonel MARVIN J. MCKINNEY, 281A, USAF
Colonel CHARLIE R. BOND, Jr., 1937A, USAF
Colonel JOSEPH D. LEE, 1262A, USAF
Captain HOWARD L. YOUNG, 58296/1310, USN
Lt Col KENNETH T. BOUGHNER, 2235A, USAF
Lt Col EDWIN F. CAREY, 4422A, USAF
Lt Col HARLAN B. FERRILL, 2690A, USAF
Major DONALD L. RODEWARD, 9124A, USAF
Captain DONALD H. VICEK, 9783A, USAF
Mister FREDERICK D. VARNEY, Civilian

9. The following officers are assigned to the Special Project Section:

Major PETER J. SCHENK, 5116A, USAF
Major BARNEY E. TURNER, 9713A, USAF
LST Lt HENRY P. BLODGETT, AO 80970, USAF

L). Airmen and civilian personnel currently working the above officers will continue their assignment with these officers in the regrouping.

1 Incl
Chart

R. C. MAUDE,
Colonel, USAF
Asst Dep for AD

(b)(1)

COPY

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HEADQUARTERS
CONTINENTAL AIR COMMAND
MITCHEL AIR FORCE BASE, NEW YORK

GENERAL ORDERS)

NUMBER 94 :

31 August 1949

1. The following Regular Air Force units are designated and organized with strengths and at stations indicated, effective 1 September 1949:

<u>Unit</u>	<u>Auth Strength</u>			<u>Station</u>
	<u>Off</u>	<u>AMN</u>	<u>Civ</u>	
Eastern Air Defense Force Hq & Hq Sq	12	34	7	Mitchel AFB, New York
Western Air Defense Force Hq & Hq Sq	12	11	5	Hamilton AFB, Hamilton, California

2. Units are assigned to Continental Air Command.

3. The Commanding General, First and Fourth Air Forces, respectively, will furnish administrative and logistical support to these units.

4. Personnel will be furnished from sources available to the Commanding General, Continental Air Command.

5. The applicable provisions of AR 345-400, 18 April 1947, will apply.

6. Administrative and housekeeping equipment, as applicable, is authorized in accordance with T/A 1-1, 4 October 1948.

7. Initial distribution of publications will be procured in accordance with AF Manual 67-1, June 1948.

8. Obligations will be incurred to the extent necessary from available appropriate funds in accordance with AF Manual 172-1, June 1949.

9. Authorities: USAF Message AFOOF 58057, 30 August 1949, and AF Regulation 20-52, 17 June 1948.

BY COMMAND OF LIEUTENANT GENERAL WHITEHEAD:

OFFICIAL:

/s/ Neal J. O'Brien
NEAL J. O'BRIEN
Colonel, USAF
ADJ General

CHARLES T. MYERS
Major General, USAF
Vice Commander

DISTRIBUTION:

A

L-49-1034

(b)(1)

HEADQUARTERS
CONTINENTAL AIR COMMAND
MITCHEL AIR FORCE BASE, NEW YORK

GENERAL ORDERS) 21 September 1949
NUMBER 99)

ESTABLISHMENT OF AIR DEFENSE FORCES SECTION I
AMENDMENT OF GENERAL ORDERS..... SECTION II

SECTION I

1. Effective 1 September 1949, the following activities are established and assigned to Continental Air Command, with headquarters at locations indicated:

<u>Establishment</u>	<u>Location of Headquarters</u>
Eastern Air Defense Force	Mitchel AFB, New York
Western Air Defense Force	Hamilton AFB, Hamilton, Calif.

2. Obligate to the extent necessary the appropriate allotments in accordance with AF Manual 172-1, June 1949.

3. Authority: Letter, Headquarters USAF (AFOOR 327f), subject: "Establishment of the Eastern and Western Air Defense Forces," 7 September 1949.

SECTION II

Paragraph 3, Continental Air Command General Orders Number 94, 31 August 1949, is deleted and the following substituted therefor:

"3. a. Hq & Hq Squadron, Eastern Air Defense Force is attached to Hq & Hq Squadron, Continental Air Command for administration and logistical support.

b. Hq & Hq Squadron, Western Air Defense Force is attached to Hq & Hq Squadron, Fourth Air Force for administration and logistical support."

BY COMMAND OF MAJOR GENERAL WEBSTER:

OFFICIAL:

NEAL J. O'BRIEN
Colonel, USAF
Adjutant General

CHARLES T. MYERS
Major General, USAF
Vice Commander

COPY

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DAD 210.3

Asgnt. Pers. EADF

1 6 Sept 1949 DAD AG(P)

1. Request following individuals, Hq & Hq Sq, Air Defense Command, Mitchel AFB, N.Y., be assigned to Hq & Hq Sq, Eastern Air Defense Force, Mitchel Air Force Base, N.Y., as of 1 September 49:

Colonel BRUCE K. HOLLOWAY, 1336A, USAF
Colonel JOSEPH A. CUNNINGHAM, 2054A, USAF
Colonel EDWARD F. RECTOR, 4242A, USAF
Lt Col. WILLIAM A. BOWIE, 3376A, USAF
Lt Col. EDWARD O. McCOMAS, 4832A, USAF
Wg/Comdr FREDERICK E. ROSIER, 37425, RAF
Major BURTON H. ASZMAN, 7432A, USAF
Major Bernard Marsden, 2156A, USAF
Major Howard S. Gee 9002A, USAF
Captain Adrian E. Lewie, AO-1031895, USAF
Captain WILLIAM P. RENNY AO-581125, USAF

S/Sgt. Vincent R. Maigret, AF 20130332
S/Sgt. John T. Moran, AF 32922733

2. Request Major General ROBERT M. WEBSTER, 21A, USAF, now assigned "Hq & Hq Sq, Eastern Defense Division, ConAC", (PP 1, SO 158, Department of the Air Force, dated 15 August 1949), be reassigned to Hq & Hq Sq., Eastern Air Defense Force, Mitchel AFB, N.Y., as of 1 September 1949.

3. Above assignments are necessary to organize Hq & Hq Sq., EADF, per ConAC GO 94 cs.

(b)(1)

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HEADQUARTERS
CONTINENTAL AIR COMMAND
MITCHEL AIR FORCE BASE, NEW YORK

DO 322

14 SEP 1949

SUBJECT: Organization of Hq and Hq Squadron, Western Air Defense Force
TO: Commanding General, Fourth Air Force, Hamilton Air Force
Base, Hamilton, California

1. General Orders Number 94, 31 August 1949, Headquarters, Continental Air Command, copy attached, authorizes the organization of the Hq and Hq Sq, Western Air Defense Force.

2. The Commanding General, Fourth Air Force is hereby designated Commanding General, Western Air Defense Force as an additional duty.

3. The authorized strength of the Hq and Hq Sq, Western Air Defense Force has been established at twelve officers, eleven airmen and five civilians in accordance with the recommendations submitted by your headquarters (personal letter, 6 August 1949, from Commanding General, Fourth Air Force to Commanding General, Continental Air Command). It is desired that these personnel not be integrated into the Command and Deputy for Operations sections of the Headquarters, Fourth Air Force but be organized into a separate section responsible directly to the Commanding General, Western Air Defense Force. This integral organization will serve to provide a more efficient vehicle for accomplishing the mission of the Headquarters, Western Air Defense Force.

4. It will be the mission of the Headquarters, Western Air Defense Force to conduct the air defense of the United States in the area West of 103° West Longitude as directed by and with the forces made available by the Commanding General, Continental Air Command; and to conduct the operational training required to discharge this task. Further detailed instructions concerning organization and responsibilities will be contained in a Continental Air Command regulation now being published.

BY COMMAND OF LIEUTENANT GENERAL WHITEHEAD:

/s/ V. E. Murphy
/t/ V. E. MURPHY
Lt Col, USAF
Asst Adj Gen

2 Incls:
1 - GO #94
2 - Proposed T/D WADF

(b)(1)

COPY

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HEADQUARTERS
CONTINENTAL AIR COMMAND
INTEROFFICE ROUTING SLIP

SUBJECT: Organization of Hq & Hq Sq. Western Air Defense Force

6 Sept 1949

6 Sept P&O DAD

1. Attached hereto are two drafts of a proposed letter to Commanding General, Fourth Air Force, reference the organization of the Hq & Hq Squadron, Western Air Defense Force. The drafts are identical except for paragraph 3. It is requested that coordinating agencies indicate on this IRS which concept of organization they prefer.

Draft I - Integrated organization
Draft II - Separate Organization

E. B. RASMESSEN
Lt. Colonel, USAF
Ext. 2143

JAMES H. PRICE
Colonel, USAF
Dir. Plans &
Organization

7 Sept D&D P&O

1. Recommend Draft #2 wherein the WADF is a separate office, and not subordinated or integrated with Hq AF staff sections.

2. This recommendation is made on the basis of the following:

a. Experience with the organization wherein air defense activities were not separated from the other missions of ConAC (the old ADC from early 1946 through late 1948) was most unsatisfactory inasmuch as the commanders and staffs responsible were required to devote so much time and effort to these other important activities that air defense problems could not receive adequate attention and emphasis.

b. In time of war or emergency an integrated or combined air defense - Air Force organization will require a complete reorganization to permit the operational and combat functions of air defense to separate from 4th AF as they inevitably must. The WADF must become the nucleus for a separate wartime Headquarters. The organization should be so arranged in peacetime that physical separation may be made rapidly and without change or reorganization.

SUBJECT: Organization of Hq & Hq Sq. Western Air Defense Force

7 Sept DAD P&O

(Continued)

c. An integrated air defense - Air Force organization will increase all time elements by requiring classical coordination with the entire basic 4th AF Hq. Essentially all air defense activity must have rapid action and direct accessibility to the commander.

d. It will be difficult to rapidly assemble the air defense people under the organization proposed by Draft #1 to provide normal contacts and conferences with other agencies on air defense matters, if these people are dispersed among several staff sections.

e. When dispersed, these people will not be denoting their entire efforts to the problem, will not therefore become expert in air defense matters and will not become a trained team capable of separate operation.

f. The WADF should have and maintain certain direct communications with its elements. Integration or combination will add to these, and increase operational time factors.

g. Organization throughout ConAC should be standard, not only for simplification and expediency within ConAC, but in contacts with other elements of the Armed Services. Integration is not possible any other place except 4th AF.

h. 4th AF would be required to cross the 12th AF boundary in dealing with the air defense problem of the New Mexico area.

i. Hq USAF has given us a separate organization.

3. Integration may easily be effected in the 4th AF Command section in that the CG and VC may be designated CG and VC for WADF. The authorization of 12 officers, 11 airmen and 5 civilians should be used to set up a separate WADF Hq which is dependent upon Hq 4th AF for administrative and logistic support as was done for ADC and is now done for EADF. This arrangement proved sound. Economy is not a factor since the presently authorized TD is adequate for a separate peacetime WADF.

SUBJECT: Organization of Hq & Hq Sq. Western Air Defense Force

7 Sept DAD P&O

4. Prestige plays a considerable role also. Air defense activities will be closely allied with Army and Navy as well as other major USAF activities, and as the past year has proven, air defense matters were more rapidly and satisfactorily completed when conducted on a command rather than deputy or directorate level.

5. There appears to be an inconsistency between the proposal for integration at Hq 4th and the proposed plan for making the 25th Air Division in the northwest and the Eastern Air Defense Force Headquarters separate and complete also apply to WADF.

6. The WADF will have to act as an operational Hq. almost continuously in the conduct of air defense exercises and training. The proposed integrated staff will make this difficult and complicated, particularly in the assembly of a staff for preparation of plans and the actual conduct of operations.

7. The emphasis in the USAF today is an organization established upon a functional basis. The proposed integrated WADF would not so establish a study of large successful business organizations as well as certain Hq USAF activities base this to be the only logical course.

8. A complete study and dissertation on this subject is not possible on this paper. It is suggested that a verbal discussion between the addressees listed on the IRS might be in order.

EDWIN F. CAREY, JR.,
Lt. Colonel, USAF

RAYMOND C. MAUDE
Colonel, USAF

COPY

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HEADQUARTERS
CONTINENTAL AIR COMMAND
MITCHEL AIR FORCE BASE, NEW YORK

3 November 1949

Major General John E. Upston
Hq Western Air Defense Force
Hamilton Air Force Base
Hamilton, California

Dear Jack:

Thank you for your 21 October letter about the personnel requirements for the Western Air Defense Force Headquarters. It is quite true of course that the Eastern Air Defense Force has a considerable advantage over you since it was formed largely by transfer of a block of Saville's old headquarters. However, I know you will agree that we cannot afford to destroy the Eastern Air Defense Force through arbitrary withdrawal of its essential people simply to build up the Western.

Of the people you asked for in your 21 October letter, Colonel Beverly is needed in the First Air Force. Colonel Martin is not available. He will have to remain at TAC when he returns to duty. We have asked for Major Adams, Captain Atchison and Captain Gilbert for you.

These people, plus others who have already been assigned or requested, just about fill up your requirements. You are authorized 19 officers. Twelve are now assigned and seven, other than those listed above, are on requisition. In addition, I expect to send out Lt. Colonel W. A. Bowie, 3376A, from the Eastern Air Defense Force. Bowie has been there for some time and is one of Webster's strong people. I do not feel that either Holloway or Cunningham should be moved. Further than this, Colonel L. Q. Wasser is set up for assignment to you upon his return from overseas sometime this winter. It was expected that you would use him either in the Air Defense Force or as Air Force DN.

It would seem that these assignments and requisitions ought to establish the Western Air Defense Force Headquarters pretty well. I will keep after these assignments because nothing is more important to us now than the proper build-up of the Air Defense Force Headquarters.

Sincerely,

CHARLES T. MYERS
MAJOR GENERAL, UNITED STATES AIR FORCE
Vice Commander

ConACR 25-1
1-3

ConAC REGULATION)
25-1)

HEADQUARTERS CONTINENTAL AIR COMMAND
Mitchel Air Force Base, N. Y.

2 November 1949

AIR DEFENSE FORCES

Organization and Mission of the Eastern Air Defense Force

	Paragraph
Mission	1
Organization	2
Responsibilities	3
Direct Communication	4

1. MISSION. The mission of the Eastern Air Defense Force is to conduct the air defense of the United States in the area east of 103 degrees west longitude; and to conduct the air defense systems training required to discharge this task.

2. ORGANIZATION. To carry out its mission, the Eastern Air Defense Force is provided a headquarters (Eastern Air Defense Force, which exercises operational control, through designated Air Divisions (Defense), of such other units as may be allocated by the Commanding General, Continental Air Command. Necessary administrative services and logistic support will be provided by the Continental Air Command air forces as directed by the Commanding General, Continental Air Command.

3. RESPONSIBILITIES. The Commanding General, Eastern Air Defense Force, is responsible to the Commanding General, Continental Air Command, for the following specific functions:

a. Operational control of air defense systems throughout the Eastern Air Defense Force area.

b. Supervision and conduct of Continental Air Command air operations in accordance with the USAF collateral mission for the protection of the coastal waters of the United States.

c. Implementation of plans for the operational employment in air defense of units of the Department of Defense that are or may be made available for this task.

d. Participation on a cooperative basis with the Army and the Navy in the establishment and operation of a joint agency within the Eastern Air Defense Force area for liaison, the exchange of information, and cooperation with the Army and the Navy on operational matters.

COPY

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ConACR 25-1
(Con't)

e. Conduct of air defense systems training to include air defense exercises, maneuvers, and combined operations, in accordance with approved plans.

f. Conduct of USAF participation in other air defense activities to include air traffic control, air raid warning, ground observer activities, control of electronic emissions, fires, lights, and smoke, in accordance with approved plans.

g. Submission of recommendations concerning the allocation and deployment of available forces in preparation for and the conduct of the air defense of the United States.

h. Submission of recommendations concerning the requirements for unit training, proficiency standards, and desired capabilities of units to be employed in air defense operations.

4. DIRECT COMMUNICATION. The commanding General, Eastern Air Defense Forces, is authorized direct communication with the Commanding General, Western Air Defense Force; Commanding General, Tactical Air Command; commanding generals, Continental Air Command air forces; appropriate Army and Navy commanders; and commanders of major air commands except the Commanding General, Air Materiel Command (See ConAC Regulation 65-10, 11 August 1949), on matters pertaining to the mission of the Eastern Air Defense Force.
(PO&R 322)

BY COMMAND OF LIEUTENANT GENERAL WHITEHEAD:

s/t/ CHARLES T. MYERS
Major General, USAF
Vice Commander

OFFICIAL:

s/t/ NEAL J. O'BRIEN
Colonel, USAF
Adjutant General

ConAC REGULATION)
25-2)

ConACR 25-2
1-3
HEADQUARTERS CONTINENTAL AIR COMMAND
Mitchel Air Force Base, N. Y.

2 November 1949

AIR DEFENSE FORCES

Organization and Mission of the Western Air Defense Force

	Paragraph
Mission.....	1
Organization.....	2
Responsibilities.....	3
Direct Communication.....	4

1. MISSION. The mission of the Western Air Defense Force is to conduct the air defense of the United States in the area west of 103 degrees west longitude; and to conduct the air defense systems training required to discharge this task.

2. ORGANIZATION. To carry out its mission, the Western Air Defense Force is provided a headquarters (Western Air Defense Force), which exercises operational control, through designated Air Divisions (Defense), of such other units as may be allocated by the Commanding General, Continental Air Command. Necessary administrative services and logistic support will be provided by the Continental Air Command air forces as directed by the Commanding General, Continental Air Command.

3. RESPONSIBILITIES. The Commanding General, Western Air Defense Force, is responsible to the Commanding General, Continental Air Command, for the following specific functions:

a. Operational control of air defense systems throughout the Western Air Defense Force area.

b. Supervision and conduct of Continental Air Command air operations in accordance with the USAF collateral mission for the protection of the coastal waters of the United States.

c. Implementation of plans for the operational employment in air defense of units of the Department of Defense that are or may be made available for this task.

d. Participation on a cooperative basis with the Army and the Navy in the establishment and operation of a joint agency within the Western Air Defense Force area for liaison, the exchange of information, and cooperation with the Army and the Navy on operational matters.

e. Conduct of air defense systems training to include air defense exercises, maneuvers, and combined operations, in accordance with approved plans.

f. Conduct of USAF participation in other air defense activities to include air traffic control, air raid warning, ground observer activities, control of electronic emissions, fires, lights, and smoke, in accordance with approved plans.

g. Submission of recommendations concerning the allocation and deployment of available forces in preparation for and the conduct of the air defense of the United States.

h. Submission of recommendations concerning the requirements for unit training, proficiency standards, and desired capabilities of units to be employed in air defense operations.

4. DIRECT COMMUNICATION. The Commanding General, Western Air Defense Force, is authorized direct communication with the Commanding General, Eastern Air Defense Force; Commanding General, Tactical Air Command; Commanding Generals, Continentals Air Command air forces; appropriate Army and Navy commanders; and commanders of major air commands except the Commanding General, Air Materiel Command (see ConAC Regulation 65-10, 11 August 1949), on matters pertaining to the mission of the Western Air Defense Force.
(PO&R 322)

BY COMMAND OF LIEUTENANT GENERAL WHITEHEAD:

/s/t/ CHARLES T. MYERS
Major General, USAF
Vice Commander

OFFICIAL:

/s/t/ NEAL J. O'BRIEN
Colonel, USAF
Adjutant General

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HEADQUARTERS
FIRST AIR FORCE
Mitchel Air Force Base, New York

GENERAL ORDERS)
: 16 November 1949
NUMBER 116)

ASSIGNMENT OF 26TH AIR DIVISION (DEFENSE).....	SECTION I
ASSIGNMENT OF 503D AIRCRAFT CONTROL AND WARNING GROUP.....	SECTION II
ENHANCEMENT OF CLASSIFICATION AND UPGRADING OF UNITED STATES AIR FORCE RESERVE UNIT.....	SECTION III
COMPANY TO SERVE IN ORDER NUMBER 100, 1949.....	SECTION IV

SECTION I

Pursuant to authority contained in Section II, General Orders Number 121, Headquarters Continental Air Command, Mitchel Air Force Base, New York, 9 November 1949, as amended, announcement is made of the assignment of the 26th Air Division (Defense) to this headquarters, effective 16 November 1949.

SECTION II

1. Pursuant to authority contained in letter, Headquarters Continental Air Command, Mitchel Air Force Base, New York, file PEO 322, subject: "Assignment of 503d Aircraft Control & Warning Group," 9 November 1949, the 503d Aircraft Control and Warning Group and units assigned thereto, are assigned to the 26th Air Division (Defense), First Air Force, without change in strength or station, effective 16 November 1949.

2. Upon completion of action directed herein, report showing effective date and type of action will be forwarded to this headquarters, Attention: Director of Statistical Services, to arrive within twenty-four (24) hours after effective date. Report of this notification will be in accordance with Continental Air Command Letter 15-15, 13 May 1949.

3. Fifteen (15) copies of all orders issued in compliance with this directive will be forwarded to Headquarters Continental Air Command as follows: Attention: Adjutant General, five (5) copies; Attention: Plans and Organization, ten (10) copies.

SECTION III

Pursuant to authority contained in paragraph 2b, First Indorsement, Headquarters Continental Air Command, Mitchel Air Force Base, New York, file DR 326, 12 May 1949 to letter, Department of the Air Force, Washington, D. C., subject: "The AFSC Program, USAF, Fiscal Year 1950," 6 May 1949, the following unit, United States Air Force Reserve, was upgraded to Class "A" (not designated for present mobilization), effective date indicated:

GR 116, Cont'd

16 November 1949

<u>UNIT</u>	<u>ASSIGNED STRENGTH</u>		<u>EFFECTIVE DATE</u>
	<u>OFF</u>	<u>ACT</u>	
Hq. Co Bn, 20th Troop Carrier Mtr, Medium	25	41	27 Dec 49

SECTION IV

So much of Section I, General Orders Number 120, 4th head-
quarters 3 November 1949, as pertaining to "Hq. 20th Troop Carrier
Group," only, is revoked.

BY COMMAND OF THE ACTING CHIEF OF STAFF:

CLIFFORD G. WITT
Brig Gen, USAF
Vice Commander

OFFICER:

R. J. BRICKSON
Colonel, USAF
Adjutant General

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COPY

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HEADQUARTERS WESTERN AIR DEFENSE FORCE
Hamilton Air Force Base
Hamilton, California

WADF 322

5 November 1949

SUBJECT: Organization and Mission, Western Air Defense Force

TO: Commanding General
Continental Air Command
Mitchel Air Force Base
New York

1. Letter, Hq Continental Air Command, subject: "Organization of Hq and Hq Squadron, Western Air Defense Force," (DO 322), dated 14 September 1949, Tab "A" hereto, designates the Commanding General, Fourth Air Force as Commanding General, Western Air Defense Force as an additional duty. This letter further sets forth the mission of the Hq Western Air Defense Force as: ". . . to conduct the air defense of the United States in the area West of 103 degrees West Longitude as directed with the forces made available by the Commanding General, Continental Air Command, and to conduct the operational training required to discharge this task." This letter concludes with the statement that: "Further detailed instructions concerning organization and responsibilities will be contained in a Continental Air Command regulation now being published."

2. On 26 September 1949, I concurred in a draft of a proposed ConAC Regulation for the organization and mission of the Western Air Defense Force, Tab "B" hereto. To date this draft proposal has not been promulgated. With reference to paragraph 2 of proposed ConAC Regulation, it is the interpretation of Hq Fourth Air Force that this paragraph is not intended as a directive to place Air Divisions (Defense) under operational control of Western Air Defense Force and as a result operational control of Air Divisions (Defense) has not been vested in Western Air Defense Force except for the duration of Exercise "OVER-GREASY".

3. The assignment of an organization to one command and the placing of it under the operational control of another, except for limited periods, creates the undesirable situation of the effected organization and its commander being subjected to dual channels of authority. It appears inevitable that these dual channels of authority will eventually cause conflict of directives. This is particularly applicable with respect to Air Divisions (Defense) and Aircraft Control and Warning Groups which are assigned to Air Forces but which, I feel, should be under the continuous operational control of the Air Defense Forces.

4. I consider that the following actions, although presenting certain administrative problems, would minimize the possibilities of conflicting directives from the two (2) channels of authority (Air Force and Air Defense Force):

a. Assign the Aircraft Control and Warning Groups to the Air Division (Defense) responsible for the air defense of the Aircraft Control and Warning Group's area of operations and attach these groups to the numbered Air Force in whose area they are stationed for administrative and logistic support only.

b. Assign the Air Divisions (Defense) to the appropriate Air Defense Force and attach it to the numbered Air Force in whose area it is stationed for administrative and logistic support only.

c. Fighter aircraft operating as part of the Air Defense System or employing the facilities of that System for training purposes (such as interception training and fighter-bomber camera gun training) should be placed under the operational control of the appropriate Air Division (Defense) only for the period of their employment or use of the system in accordance with agreement between the Air Defense Force and Air Force Commanders concerned or by direction of higher authority.

d. Fighter wings should remain under the command of numbered Air Force commanders who will have complete responsibility for their training and for their operations other than operation in, or utilizing, the Air Defense System.

e. In the event that a Fighter Wing, such as the 81st at Kirtland AFB, Albuquerque, N. Mex., is employed in the role of an Air Division (Defense), it should remain under the command of the numbered Air Force. Detailed and explicit directives should be issued by ConAC, through the numbered Air Force concerned, with respect to the fighter wing's operations in the Air Defense System.

5. Through integration of the Headquarters of the Air Division (Defense) with that of its companion Aircraft Control and Warning Group (currently being tested with the 25th Air Division (Defense) and the 505th AC&W Group), it is anticipated that little, if any, augmentation of the administrative section of the combined Headquarters, will prove necessary. In Hq Western Air Defense Force, it is considered that the Executive Officer, Sergeant Major and the civilian stenographer would be capable of processing those matters which are essential to command. It is envisaged, however, that the Fourth Air Force will continue to provide the necessary administrative and logistic support of the Western Air Defense Force and its assigned units.

6. An alternative solution would be the assignment of the Aircraft Control and Warning Groups to the Air Divisions (Defense) and the assignment of the latter to the numbered Air Forces with continuous operational control and operational training responsibilities vested in the Air Defense Forces. In this case, detailed and explicit directives should be issued by Continental Air Command clearly defining the division of responsibilities with regards to operations and training between the Air Defense Forces and the numbered Air Forces.

7. It is urgently requested that the Western Air Defense Force be furnished, as soon as feasible, with an explicit directive setting forth the mission, organization and responsibilities of the Western Air Defense Force, to include a clarified definition of operational control and the specific designation of Air Divisions (Defense) under its command or operational control and that other pertinent Continental Air Command regulations be amended in light thereof.

/s/ JOHN E. UPSTON
Major General, USAF
Commanding

HEADQUARTERS TENTH AIR FORCE
Benjamin Harrison Air Force Base, Indiana

GENERAL ORDERS)
NUMBER 131)

13 December 1949

ACTIVATION OF USAF UNIT

1. The following unit, having been constituted and assigned to the Tenth Air Force is activated effective 16 December 1949, as indicated below:

<u>Unit</u>	<u>T/O&E</u>	<u>Auth Str</u>		<u>Station of Activation</u>
		<u>Off</u>	<u>EM</u>	
Hq & Hq Squadron 30th Air Division (Defense)	1-1006, 10 Sep 49, 1 x coln 5, as modified by P&EML 1-1006-1	12	20	Selfridge Air Force Base, Mt. Clemens, Mich.

2. Special requisitions for required personnel not available from sources within this command will be submitted at earliest practicable date.

3. Equipment is authorized in accordance with appropriate column of T/O&E cited and the P&EML 1-1006-1. However, no equipment will be drawn by subject unit at this time. Base commanders will issue to the Air Division such post, camp, and station equipment as is required to accomplish its mission.

4. Obligate the appropriate allotments to the extent available in accordance with Air Force Manual 172-1, June 1949.

5. Upon completion of action directed herein, report showing effective date and type of action will be forwarded to Commanding General, Tenth Air Force, Attention: Director of Statistical Services, to arrive within 48 hours after effective date. Format of this notification will be in accordance with Continental Air Command Letter 15-10, 13 May 1949.

6. Fifteen copies of all orders issued in compliance with this directive will be forwarded to Commanding General, Continental Air Command as follows: Attention: Adjutant General, five copies: Attention: Plans, Organization and Requirements, Ten Copies.

7. Two complete sets of ConAC numbered publications will be forwarded to the Commanding Officer, 30th Air Division (Defense), Selfridge Air Force Base, Michigan, by the Commanding Officer, 2220th Extension Group, Benjamin Harrison Air Force Base, Indiana.

(GO No. 131, Hq 10AF Benj Harrison AFB, 13 Dec 1949, contd)

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8. Authority: 1st Indorsement, Hq Continental Air Command, 25 November 1949, PO&R 322 (8 November 1949) to letter Department of the Air Force, 322 (AFOOR 403f), 8 November 1949, subject: Establishment of the 28th, 30th and 32nd Air Divisions; Constitution and Activation of the Hq and Hq Squadrons, 28th, 30th, and 32nd Air Divisions," with one inclosure. (Copies furnished Commanding Officer, 56th Fighter Wing, Selfridge AFB, Michigan).

BY COMMAND OF BRIGADIER GENERAL JOHNSON:

OFFICIAL:

H. T. MC CORMICK
Colonel, USAF
Actg Vice Commander

/s/ H. O. Allison
H. O. ALLISON
Colonel, USAF
Air Adjutant General

DISTRIBUTION: "A" Plus

- 40 - Air Adj Gen. Hq USAF, Attn: Publications Div, Wash, 25, D.C.
- 5 - CO, 2220th Extension Group, Benj Harrison AFB, Ind.
- 5 - AF Liaison Representative, 601 Hardesty Ave, Kansas City, Mo.

HEADQUARTERS
FIRST AIR FORCE
Mitchel Air Force Base, New York

GENERAL ORDERS) 5 December 1949
:)
NUMBER 125)

ACTIVATION OF 32D AIR DIVISION (DEFENSE)

1. Pursuant to authority contained in Letter, Department of the Air Force, Washington, file 322 (AFOOR 403f), Subject: "Establishment of the 28th, 30th, and 32d Air Divisions; Constitution and Activation of the Hq and Hq Squadrons, 28th, 30th, and 32d Air Divisions," 8 November 1949 and First Indorsement, Headquarters Continental Air Command, Mitchel Air Force Base, New York, file PO&R 322 (8-November 1949), 25 November 1949, the 32d Air Division (Defense) having been established, constituted and assigned to Continental Air Command is activated at Stewart Air Force Base, Newburgh, New York as indicated below, effective 8 December 1949:

<u>UNIT</u>	<u>T/O&E</u>	<u>AUTHD STRENGTH</u>	
		<u>OFF</u>	<u>AMN</u>
Hq & Hq Squadron	1-1006, 10 Sep 48	12	20
32d Air Division (Defense)	1 x colm 5, as modified by P&EML 1-1006-1 (Contained in ltr, this hq, file OP 320 3, Subj: "P&EML 1-1006-1," 2 Dec 49.)		

2. Concurrently with activation unit is assigned to this headquarters.

3. Personnel will be furnished from sources under the control of the Commanding General, Continental Air Command.

4. Equipment is authorized in accordance with appropriate Column of Table of Organization and Equipment cited and Personnel and Equipment Modification List 1-1006-1. Priority for these units as stated in Precedence List of United States Air Force Functional Activities, has been established as Precedence IV. However, no equipment will be drawn by the unit, as outlined above at this time. Base Commander will issue to the unit such post, camp, and station equipment as is required to accomplish its mission.

5. Obligate to the extent available the appropriate allotments in accordance with Air Force Manual 172-1, June 1949.

6. The Commanding Officer, 2220th Extension Group, Benjamin Harrison Air Force Base will forward two (2) complete sets of Continental Air Command numbered publications to the 32d Air Division,

GO NO. 125, 5 December 1949 (Con't.)

Stewart Air Force Base, Newburgh, New York to arrive at the earliest practicable date after 7 December 1949.

7. Upon completion of action directed herein, report showing effective date and type of action will be forwarded to this headquarters, Attention: Director of Statistical Services, to arrive within twenty-four (24) hours after effective date. Format of this notification will be in accordance with Continental Air Command Letter 15-10, 13 May 1949.

8. Fifteen (15) copies of all orders issued in compliance with this directive will be forwarded to Headquarters Continental Air Command as follows: Attention: Adjutant General, five (5) copies; Attention: Plans, Organization, and Requirements, ten (10) copies.

BY COMMAND OF MAJOR GENERAL BARCUS:

s/t CLIFFORD C. NUTT
Brig Gen, USAF
Vice Commander

CORRECTED COPY

HEADQUARTERS
EASTERN AIR DEFENSE FORCE
Mitchel Air Force Base, New York

GENERAL ORDERS) 17 February 1950
:)
NUMBER 3)

ASSIGNMENT OF AREAS OF RESPONSIBILITY

Effective 20 February 1950, the following Regular Air Force units, attached to the Eastern Air Defense Force for operational control under authority of Continental Air Command General Orders No. 122, 10 November 1949, as amended by Continental Air Command General Orders No. 8, 8 February 1950, are assigned areas of responsibility as indicated:

<u>UNIT</u>	<u>AREA OF RESPONSIBILITY</u>
26th Air Division (Defense)	That portion of the Continental United States bounded by a line $35^{\circ} 0' N - 75^{\circ} 0' W$ to $35^{\circ} 0' N - 83^{\circ} 0' W$; to $40^{\circ} 35' N - 80^{\circ} 0' W$; to $42^{\circ} 25' N - 73^{\circ} 15' W$ to $41^{\circ} 0' N - 70^{\circ} 0' W$.
30th Air Division (Defense)	That portion of the Continental United States, within the capability of the organized air defenses, bounded by a line $49^{\circ} 0' N - 95^{\circ} 0' W$ to $35^{\circ} 0' N - 95^{\circ} 0' W$; to $35^{\circ} 0' N - 83^{\circ} 0' W$; to $43^{\circ} 38' N - 78^{\circ} 05' W$.
32nd Air Division (Defense)	That portion of the Continental United States north and east of a line $43^{\circ} 38' N - 78^{\circ} 05' W$ to $40^{\circ} 35' N - 80^{\circ} 0' W$; to $42^{\circ} 25' N - 73^{\circ} 15' W$ to $41^{\circ} 0' N - 70^{\circ} 0' W$.

BY COMMAND OF MAJOR GENERAL WEBSTER:

OFFICIAL:

GEORGE R. ACHESON
Brigadier General, USAF
Deputy Commanding General

T. WANSLEY
MAJOR, USAF
Air Adjutant General

DISTRIBUTION:
B plus
ConAC Air Forces

Air Defense Training

MAY 1953 (1 Sep 49)

3rd Ind

7 Oct 49

TO: SAC, AIR DEFENSE FORCE, Mitchel Air Force Base, New York

FM: Commanding General, Continental Air Command, Mitchel Air Force Base, N. Y.

1. With regard to request of first indorsement for additional information pertaining to 26th Air Division (Defense), the following is furnished:

a. At the present time the 26th Air Division (Defense) together with its corollary, the 502nd ACM Group, is assigned air defense area responsibility composed essentially of that territory of northeastern United States east of 102° W. longitude.

b. Present plans call for the activation of two additional air divisions and two additional supporting ACM Groups. When this action has been taken, the northeast area will then be divided among the proposed three air divisions.

c. Request has been submitted to USAF for activation of the 30th Air Division and the 51st ACM Group. If activation request for these units is approved, they will be assigned an air defense area of responsibility which will include the area assigned Tenth Air Force. The 30th Air Division (Defense) upon activation will then be directly concerned, and actively work with the Tenth Air Force and its subordinate tactical units.

2. Up to the present time it has been considered inadvisable for the 26th Air Division to publish SOPs for other than limited application, due to many factors:

a. Almost the entire effort of the 26th Air Division has been directed toward preparation for, supervision over, and analysis of numerous special projects, exercises, and maneuvers.

b. The rapidly changing organizational structure of the Air Defense System and its components has resulted in dislocation of previously established channels, missions and responsibilities and made the advisability of issuing directives, etc. of probably short term applicability questionable.

Air Defense Training, 3rd Ind Cont'd

c. The 26th Air Division has been, up to the present time, manned by only a skeleton staff which has made the preparation of adequate forms and directives impractical with consequent heavy operational loads.

3. With conclusion of the bulk of manpower and special problems problems, the 26th Air Division is now emphasizing publication of SOP's and related operational material based on experiences gained during recent exercises.

4. Representatives of the 26th Air Division will visit Hq Tenth Air Force prior to 15 October to coordinate directly on matters affected by basic communications and related operational problems common to 26th Air Division and Tenth Air Force. Instructions have been issued to 26th Air Division to maintain close liaison with Hq Tenth Air Force on Air Defense System problems pending activation of the 30th Air Division (Defense).

5. Until such time as the 26th Air Division can be fully manned and its area of responsibility reduced to a size that will facilitate exercise of control of operationally assigned units, it is anticipated that at times the Division will be unable to utilize fully all units which may be available. In instances where they will not be able to employ available units, they will notify on Tuesday of each week as to their air force requirements and control capabilities for the following day.

FOR THE COMMANDING GENERAL:

MARY R. REAGAN
Major, USAF
Adjutant General

cc: CG, 26th AD

HEADQUARTERS WESTERN AIR DEFENSE FORCE
Hamilton Air Force Base
Hamilton, California

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GENERAL ORDERS
NUMBER 1

GO NO 9 IS THE LAST OF THE SERIES FOR 1950

1 January 1950

SECTION I

Announcement of the Air Defense Area for
the 25th Air Division (Defense)

The Air Defense Area of responsibility for the 25th Air Division (Defense) is announced as that portion of the Continental United States that is covered by the states of Washington, Oregon, Idaho, Montana, Wyoming, and that portion of North Dakota, South Dakota, and Nebraska, West of the 103° meridian.

SECTION II

Announcement of the Air Defense Area for
the 28th Air Division (Defense)

The Air Defense Area of responsibility for the 28th Air Division (Defense) is announced as that portion of the Continental United States covered by California, Nevada, Utah, Arizona, New Mexico, and that portion of Colorado and Texas West of the 103° meridian, excepting that part of New Mexico covered by a circle with a radius of 125 miles that centers on Albuquerque.

SECTION III

Allocation of Regular Air Force Activities
and Units for Operational Control

1. The following regular Air Force Units, having been allocated for operational control to the Commanding General, Western Air Defense Force, by General Order No. 122, Continental Air Command, 10 November 1949, are further allocated for continuous operational control, the Commanding General, 28th Air Division, for the conduct of actual air defense, systems training, exercises, and maneuvers within his area of responsibility:

78th Fighter Wing (Jet) (Less Det, Moses Lake AFB)
508th ACGM Sq

2. Responsibility for individual and unit training, air shows, and demonstrations, as well as normal routine activities of the above units, remains with the Continental Air Command Air Force to which it is assigned.

3. Necessary administrative services and logistic support are furnished the above units by the Continental Air Command Air Force to which it is assigned.

01. Western Air Defense Force
 11 Jan 50 - contd

4. Operational Control, as used in this General Order, comprises those authoritative functions involving the assignment of tasks, the designation of objectives, and the direction necessary to accomplish the assigned missions. It shall be exercised through the responsible commander of the designated unit. It does not include such matters as administration, logistic support, and unit or individual training.

BY COMMAND OF BRIGADIER GENERAL MORGAN:

OFFICIAL:

WILLIAM M. MORGAN
 Brigadier General, USAF
 Vice Commander

James W. Carrigan
 JAMES W. CARRIGAN
 Major, USAF
 Acting Air Adjutant General

DISTRIBUTION

4-Staff: Comd, Fourth AF, 1st Air Div
 (Jef); 6th AF; 28th Air Div; 31st AF;
 32nd AF
 2-Hq Eastern Air Defense Force
 2-Com: 1st, Western Ge Frontier
 4-Base: 1st Air Div; 2nd Air Div; 78th Air Div;
 Wg: 335th Air Div; 60th Air Div
 30-Hq Western Air Defense Force
 5-Base: 1st Air Div, 1st Air Div, 1st Air Div,
 Ida, Mont, Wyo, NDak, SDak, Moir,
 Calif, Nev, Utah, Ariz, Ill, W, Colo,
 and Tex

HEADQUARTERS WESTERN AIR DEFENSE FORCE
Hamilton Air Force Base
Hamilton, California

GENERAL ORDERS
NUMBER 2

16 January 1950

AMENDMENT TO GENERAL ORDERS

To amend Section I, General Orders Number 2, this headquarters, dated 21 December 1949, and Section II, General Orders Number 1, this headquarters, dated 1 January 1950, as reads: "with a radius of 125 miles", is amended to read: "with a radius of ~~100~~ 125 ~~miles~~ miles".

BY COMMAND OF BRIGADIER GENERAL MORGAN:

OFFICIAL:

WILLIAM M. MORGAN
Brigadier General, USAF
Vice Commander

Thomas H. Carleton
THOMAS H. CARLETON
Major, USAF
Acting Air Adjutant General

DISTRIBUTION

- 4-Hq Eastern Air Defense Force (Def); 6th Wing; 28th Air Div; 54th AC&W Sq
- 2-Hq Eastern Air Defense Force
- 2-Commander, Western Sector
- 4-East 1st Ftr Wg; Twelfth AF; 70th Ftr Intop Wg; 34th Ftr Wg; 68th AC&W Sq
- 30-Hq Western Air Defense Force
- 5-East 1st Wing Com, States of Wash, Oregon, Mont, Wyo, NDak, SDak, Nbr, Calif, Nev, Utah, Ariz, NMex, Colo and Tex

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HAMILTON AIR FORCE BASE
HAMILTON AIR FORCE BASE
HAMILTON, CALIFORNIA

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HEADQUARTERS
CONTINENTAL AIR
Mitchel Air Force Base

P&O 353

9 Nov 49

SUBJECT: Operational Control in the Conduct of Air Defense and Air
Defense Systems Training

TO: Commanding General, Eastern Air Defense Force, Mitchel Air
Force Base, New York

1. In view of the increased emphasis being placed on the air defense responsibilities of the United States Air Force, it is considered appropriate to clarify the organization which exists within the Continental Air Command for the conduct of the air defense of the United States.

2. Two Air Defense Forces, the Eastern and Western Air Defense Forces, have been organized to conduct the air defense of the United States and the air defense systems training required to discharge this task. The Eastern Air Defense Force will be responsible for the area east of 103° west longitude and the Western Air Defense Force will be responsible for that part of the United States west of that line.

3. It is essential that there be air defense systems in being for immediate utilization on the first indication of hostile attack. The development of the systems and the integration of available fighter units and AC&M units into the systems are responsibilities of the commanding generals of the Eastern and Western Air Defense Forces. As soon as these systems can be utilized, aircraft will be placed on an alert status in conformance with paragraph 4d, ConAC SOP No. 1. Experience in the use of the various air defense systems can then be gained through the utilization of these aircraft in "scramble" training.

4. In order for the Eastern and Western Air Defense Forces to conduct the air defense systems training required to reach the desired state of preparedness, it is considered necessary to allocate certain Regular Air Force fighter units and AC&M units to the continuous operational control of the Eastern and Western Air Defense Forces. Responsibility for the individual and units training of these units, as distinguished from "systems" training, will remain with the Continental Air Command air forces to which these units are assigned. However, the Eastern and Western Air Defense Forces may recommend direct to the parent Continental Air Command air force any suggestions for improvements in unit or individual training or other matters which they deem necessary to improve the overall air defense picture.

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P&O 353 Operational Control in
Defense Systems Training.

5. Command of the Regular Air Force units will remain with the Commanding General of the Continental Air Command Air Forces to which the units are assigned. This separation of command relationship from operational control and the resultant division of authority and interest must not cause any loss in efficiency. Close coordination between the Air Defense Forces and the respective Continental Air Command Air Forces as well as the sincere cooperation of all commanders is essential to the establishment of an effective air defense for the United States.

/s/t/ CHARLES T. MYERS
Major General, USAF
Vice Commander

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HEADQUARTERS
CONTINENTAL AIR COMMAND
Mitchel Air Force Base, New York

GENERAL ORDERS)

NUMBER 122)

10 November 1949

ALLOCATION OF REGULAR AIR FORCE ACTIVITIES
AND UNITS FOR OPERATIONAL CONTROL

1. The following Regular Air Force activities and units are allocated to the Commanding General, Eastern Air Defense Force for continuous operational control for the conduct of actual air defense and the air defense systems training, exercises, and maneuvers within his area of responsibility:

26th Air Division (Defense)
30th Air Division (Defense) effective 1 January 1950
32d Air Division (Defense) effective 1 January 1950

56th Fighter Wing, Jet
52d Fighter Wing, All Weather
4th Fighter Wing, Jet
33d Fighter Wing, Jet

503d Aircraft Control and Warning Group
540th Aircraft Control and Warning Group (effective
1 January 1950)
541st Aircraft Control and Warning Group (effective
1 January 1950)

7th Radar Calibration Unit
12th Radar Calibration Unit

2. The following Regular Air Force activities and units are allocated to the Commanding General, Western Air Defense Force for continuous operational control for the conduct of actual air defense and the air defense systems training, exercises and maneuvers within his area of responsibility:

25th Air Division (Defense)
28th Air Division (Defense) effective 1 January 1950

325th Fighter Wing, All Weather
78th Fighter Wing, Jet
81st Fighter Wing, Jet

GENERAL ORDERS #122 (Contd)

505th Aircraft Control and Warning Group
542d Aircraft Control and Warning Group (effective
1 January 1950)
600th Aircraft Control and Warning Squadron (effective
1 January 1950)

11th Radar Calibration Unit

3. Responsibility for individual and unit training, air shows, and demonstrations, as well as normal routine activities of the above units, will remain with the Continental Air Command air force to which these units are assigned.

4. Necessary administrative services and logistic support will be furnished the above units by the Continental Air Command air force to which they are assigned.

5. Operational control, as used in this General Orders, comprises those authoritative functions involving the assignment of tasks, the designation of objectives, and the direction necessary to accomplish the assigned missions. It shall be exercised through the responsible commanders of designated organizational units. It does not include such matters as administration, logistic support, and unit or individual training.

BY COMMAND OF LIEUTENANT GENERAL WHITEHEAD:

/s/t/ CHARLES T. MYERS
Major General, USAF
Vice Commander

OFFICIAL:

NEAL J. O'BRIEN
Colonel, USAF
Adjutant General

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Hq. EASTERN AIR DEFENSE FORCE, MITCHEL AFB NY

CO 26th AIR DIVISION (DEFENSE) ROSLYN NY

CG CONAC MITCHEL AFB NY
CG'S, 1st, 9th, 10th, 12th, & 14th Air Forces.

10. Effective 17 November 1949, Commanding General, Eastern Air Defense Force, assumes operational control of 26th Air Division (Defense) as directed by ConAC General Order No. 122, 10 November 1949. Under terms of this order, CG EADF planes 503rd AC&W Gp, 52nd Fighter Wing, 56th Fighter Wing, 4th Fighter Wing and 33rd Fighter Wing under continuous operational control of the CO, 26th Air Division (Defense). Exercise of control by this Headquarters is not contemplated prior to 1300, 25 November 1949. This instruction is effective on receipt. End

CG EADF

(Lt Col. McComas stated that General Webster, approved this)

HARRY R. BEAMER
Major, USAF
Adjutant General

(b)(1)

COPY 94

DC/Col.G.S.Brown/jnt
30 Nov '49

ConAC Fighter Forces Committed to Eastern Air Defense Force for Emer-
gency Air Defense Operations

DO 381 Air Defense (21 Oct 49) 1st Ind

HQ CONTINENTAL AIR COMMAND, Mitchel Air Force Base, New York

TO: Commanding General, Eastern Air Defense Force, Mitchel Air Force
Base, New York

1. Recognition by this Headquarters of the conditions described in basic letter led to the issuance of ConAC General Order 122, 10 November 1949. Under the provisions of this order and ConAC Regulation 25-1 you may define and prescribe any conditions of readiness which you consider advisable and necessary and may commit to actual air defense operations or systems training, any size interceptor-fighter force you desire, from within that available.

2. Recognizing the workload resulting from the current operations of the ConAC Air Forces, particularly the First, Ninth and Tenth Air Forces, it is necessary to limit, during the current period, the size of the interceptor-fighter force to be employed continuously by your Headquarters. Therefore, until amended by this Headquarters, you may employ (effective 12 December 1949), the following maximum commitment continuously: the total availability of one fighter squadron per day from the 4th, 33rd, and 56 Fighter Wings, plus four aircraft and crews per day from the 52nd Fighter Wing.

3. If at any time you are in a position to employ effectively on a continuous systems training basis, a larger interceptor-fighter force than that herein made available, you will so advise this Headquarters. You will, of course, release from Air Defense commitments any fighters which you do not require.

4. It is desired that you keep this Headquarters informed of your operations by including it on the distribution of all EADF SOP's, operating instructions, et cetera.

BY COMMAND OF LIEUTENANT GENERAL WHITEHEAD:

1 Incl:
w/d

HERBERT B. THATCHER
Brig. General, USAF
Deputy for Operations

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CONAC REGULATION }
25-4 }

HEADQUARTERS CONTINENTAL AIR COMMAND
Mitchel Air Force Base, N. Y.

16 December 1949

ORGANIZATION-AIR DEFENSE FORCES

Operational Control

	Paragraph
Purpose.....	1
Scope.....	2
Definitions.....	3
Eastern and Western Air Defense Forces.....	4

1. PURPOSE. This regulation defines operational control as it will be exercised by the Eastern and Western Air Defense Forces.

2. SCOPE. The procedures prescribed herein are applicable to the Eastern and Western Air Defense Forces and to all units under their operational control.

3. DEFINITIONS. a. Operational control comprises those authoritative functions involving the assignment of tasks, the designation of objectives, and the direction necessary to accomplish the assigned missions. It shall be exercised through the responsible commanders of designated organizational units. It does not include such matters as administration, logistic support, and unit or individual training.

b. Air defense of the United States embraces all measured primarily designed to nullify or reduce the effectiveness of an attack on the United States by hostile aircraft or guided missiles after they are airborne. The air defense of the United States includes those means and measures oriented on the United States but excludes those air defense means and measures oriented elsewhere. While the air defense of Alaska, Canada, and other land areas, as well as the air defenses of naval forces at sea, may contribute to the effectiveness of the air defense of the United States, they are not included within the meaning of the mission as phrased "air defense of the United States."

4. Eastern and Western Air Defense Forces. a. The Eastern and Western Air Defense Forces are the field agencies of the Continental Air Command charged with the air defense of that portion of the United States contained within their respective areas of responsibility.

b. The Eastern and Western Air Defense Forces will exercise operational control of specific Regular USAF units and Air National Guard units for the conduct of the air defense of their respective areas as well as the air defense systems training required to discharge this task.

c. Certain Regular USAF units are placed under the continuous operational control of the Eastern and Western Air Defense Forces by the Continental Air Command. These Regular USAF units will be utilized to the extent practicable in the conduct of air defense systems training, air defense maneuvers and air defense exercises.

d. Air National Guard units will be placed under the operational control of the Eastern and Western Air Defense Forces for specific periods of time by the Commanding General, Continental Air Command, after coordination with the Chief, National Guard Bureau.

e. Close liaison will be maintained between the Eastern and Western Air Defense Forces and the Continental Air Command air forces to which the Regular USAF units are assigned, to coordinate with unit and individual training and other routine activities controlled by the Continental Air Command air forces.

f. Air Divisions (Defense) are the field operational control agencies of the Eastern and Western Air Defense Forces. The air control, warning and communications system is the primary means of exercising this operational control; consequently, Aircraft Control and Warning units have been assigned to Air Divisions (Defense) since these units man and operate the air control, warning and communications system to provide a continuous service to the command agencies charged with air defense.

BY COMMAND OF LIEUTENANT GENERAL WHITEHEAD:

OFFICIAL:

/s/t/ NEAL J. O'BRIEN
Colonel, USAF
Air Adjutant General

/s/t/ CHARLES T. MYERS
Major General, USAF
Vice Commander

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HEADQUARTERS
CONTINENTAL AIR COMMAND
Mitchel Air Force Base, New York

2 May 1950

O&T 381

SUBJECT: Commitment of Fighter-Interceptor Forces to EADF

TO: Commanding General, First Air Force, Mitchel AFB, New York
Commanding General, Ninth Air Force, Langley AFB, Virginia
Commanding General, Tenth Air Force, Selfridge AFB, Michigan

1. Reference is made to SECRET Letter, this headquarters, file DO 381 Air Defense, 1 December 1949, subject as above. Aircraft will in no case be withdrawn from the squadron made available from Fighter-Interceptor Wings or from the flight of aircraft made available from the Fighter-All-Weather Wing to the Commanding General, Eastern Air Defense Force, for his continuous operational control, in order to satisfy other commitments.

2. In the event the commitment load exceeds the capability of the remaining squadrons, the commitments will be reduced in number or magnitude. If commitments assigned by this headquarters cannot be met under the above conditions, this headquarters will be informed of all the circumstances, in which case action will be taken to relieve your headquarters of the commitments or secure additional aircraft from another source.

3. The importance of having the allocated units continuously available to the Commanding General, Eastern Air Defense Force, cannot be over-emphasized and nothing should be permitted to take priority over this mission.

BY COMMAND OF LIEUTENANT GENERAL WHITEHEAD:

JAMES W. SMITH
Captain, USAF
Asst Air Adj Gen

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HEADQUARTERS
CONTINENTAL AIR COMMAND
Mitchel Air Force Base, New York

DO 381

19 May 1950

SUBJECT: ConAC Fighter Forces Committed to EADF for Emergency Operations

TO: Commanding General, Eastern Air Defense Force, Mitchel Air
Force Base, New York

1. In 1st Indorsement, 5 December 1949, to your letter of 21 October 1949, subject as above, it was requested that you advise this headquarters when you are in a position to employ effectively a larger interceptor fighter force than that presently allocated.
2. It is desired that you review your present capability with a view toward determining the size force you can effectively employ in systems training and as a minimum interceptor force for emergency air defense. Further, it is desired that you inform this headquarters of the results of your review together with a statement of your minimum force requirements for the period 1 June-31 August 1950.

HERBERT B. THATCHER
Brigadier General, USAF
Acting Vice Commander

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ConAC Fighter Forces Committed to EADF for Emergency Operations

DCO 381 (19 May 50)

1st Ind.

HQ EASTERN AIR DEFENSE FORCE, Mitchel Air Force Base, N.Y., 5 Jun 50.

TO: Commanding General, Continental Air Command, Mitchel Air Force Base, New York

1. In accordance with paragraph 2, basic letter, this headquarters has reviewed its fighter force requirements both for routine systems training and for emergency defense operations.

2. Records maintained over the past four months show that during fair weather an average of six sorties per day per fighter group have been used in intercept training, including the interception of B-29's. Although this might indicate that it would be sufficient to allot three to four aircraft daily per group for systems training, this figure is misleading in that it makes no allowance for periods when more intensive operations are required. It is felt that the most satisfactory solution would be to make one-third group effort available to the air division (defense) commander be given the prerogative of increasing or decreasing the size of this force according to his day-to-day requirements.

3. This headquarters is reluctant to maintain a large number of aircraft in a high state of preparedness at the expense of routine training. It has therefore interpreted the words "emergency air defense" as used in paragraph 2 of basic letter to mean the routine interception of unknown aircraft penetrating the organized air defenses of the Eastern Air Defense Force. Statistics maintained over the past three months have indicated that up to 14 intercept missions per day may be required during the hours of operation presently in force, but it is reasonable to assume that as the hours of operation increase, the number of intercept missions required may increase correspondingly. To perform these operations no change is required from the present allocation, providing 50% of the aircraft of the designated day fighter interceptor squadron are combat operational. Under conditions of emergency, however, the Commanding General, Eastern Air Defense Force, or Division Commanders should be able to increase the size of this force without reference to any higher authority. In a recent letter to the Commanding General, Eastern Air Defense Force, the Commanding General Ninth Air Force, recommends at this time that a minimum of the available interceptor fighter forces be tied down to active operations, so releasing a maximum number for routine training. This headquarters will continue to subscribe to that view unless intimation from higher headquarters indicates the necessity for a more active and prepared air defense in being.

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Long Fighter Forces Committed to EADP for Weapons Operations
1st Ind - Contd.

4. Although the above allocation of forces would seem to conflict with the above policy for routine training, it is felt that in practice this will not be the case. Apart from maintaining a minimum number of aircraft at the high state of preparedness for actual fighter operations, the remaining aircraft will normally be released for every-day routine training unless definite prior commitments have been made for them in connection with organized systems training including the interception of B-29's. Enclosure 1, EADP SOP 12-3, subject, "Scale of Effort and Preparedness - Minimums for Day Fighter Groups Employed in Active Air Defense", indicates in greater detail the present requirements of this headquarters.

FOR THE COMMANDING GENERAL:

T. WANSLEY
Major, USAF
1st Lt. Gen.

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EADP SOP 12-3

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ConAC Fighter Forces Committed to EADF for Emergency Operations
1st Ind - Contd.

4. Although the above allocation of forces would seem to conflict unduly with the above policy for routine training, it is felt that in practice this will not be the case. Apart from maintaining a minimum number of aircraft at the high states of preparedness for actual intercept operations, the remaining aircraft will normally be released for every-day routine training unless definite prior commitments have been made for them in connection with organized systems training including the interception of B-29's. Inclosure 1, EADF SOP 15-3, subject, "Scale of Effort and Preparedness - Minimums for Day Fighter Groups Employed in Active Air Defense", indicates in greater detail the present requirements of this headquarters.

FOR THE COMMANDING GENERAL:

1 Incl
EADF SOP 15-3

T. WANSLEY
Major, USAF
Air Adj. Gen.

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HEADQUARTERS
CONTINENTAL AIR COMMAND
Mitchel Air Force Base, New York

6 Apr 1950

SUBJECT: Long Range Planning in Headquarters Continental Air Command

TO: Commanding General, Tactical Air Command, Langley AF, Va.
ATTENTION: Major General Robert M. Lee

1. Headquarters USAF originated a reorganization plan in order to better permit this headquarters to accomplish the major missions charged to it. This headquarters then drew up a proposal which had as its main points:

a. A new command (Combat Command) be formed, having the Air Defense and Tactical Air Command missions.

- (1) Subordinate commands to be Eastern Air Defense Force, Western Air Defense Force and Tactical Air Command.
- (2) Subordinate command headquarters to be full administrative headquarters.
- (3) All Regular Air Force Tactical Units to be assigned to these subordinate commands.

b. Continental Air Command would then have all missions now charged to it less Air Defense and Tactical Air Command missions.

(1) Subordinate Air Forces to be decreased by two (2), i.e., Twelfth and Fourteenth Air Forces to combine, closing the Twelfth; and First and Ninth to combine, closing the Ninth.

c. New organization to require no more personnel than now available to Continental Air Command.

2. The foregoing proposal was not approved and this headquarters was directed to submit a new plan.

3. A new plan has been drafted in this headquarters for submission to Headquarters USAF and a copy of this proposal is attached as Inclosure #1. There is no indication at this time whether Headquarters USAF will approve either of these proposals or when the proposals would be

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Long Range Planning in Hq ConAC. (continued)

implemented if approved by Headquarters USAF.

4. The information outlined above and furnished you in the attached proposal is forwarded for information and consideration in order that you may be informed as to the current organizational thinking in this headquarters. You may release the information herein to selected individuals in your headquarters to assist them in planning, but it must be pointed out to them that any discussion in which they engaged must be on the basis of the plan being a classified, unapproved proposal. Information will not be divulged except to those individuals who may actually need the information in order to better perform their duties.

5. For your further information this letter is forwarded to you as a result of rumors, which have become generally prevalent, that a major change was being contemplated.

6. Any implementation of proposals to reorganize will be done in a routine manner and with ample notice to field activities concerned.

7. Comments on the proposed plan are desired and will be submitted so as to arrive at this headquarters not later than 1 May 1950.

CHARLES T. MYERS
Major General, United States Air Force
Vice Commander

1 Incl:
Draft of Re-
organization Plan

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2 May 1950

PO&R 322

SUBJECT: Proposed Internal Reorganization of the Continental Air Command

TO: Chief of Staff, Headquarters, United States Air Force, Washington 25, D. C.

1. References:

a. Top Secret letter this headquarters, DO 381, 28 October 1949, subject: "Status of Air Defense," with three inclosures.

b. Letter this headquarters, P&O 322, 28 December 1949, subject: "Deletion of Continental Air Command Responsibilities."

2. In view of the increased necessity for an effective air defense of the United States, I have considered it appropriate to investigate all possible factors affecting the establishment of an effective air defense. One of the foremost factors affecting the air defense capabilities is the organization of this command. As a result of several studies, I concluded that the excessive number of miscellaneous functions now the responsibility of this command should be deleted and/or transferred to other major commands in order that the air defense capabilities of the United States could be increased. Failure to receive authorization for the deletion of these miscellaneous functions and receipt of informal information to the effect that Headquarters, United States Air Force would be unable to approve the division of the present Continental Air Command into an Air Combat Command and a Air Personnel Command, indicated to me that an internal reorganization of the Continental Air Command was warranted if the end result of increased air defense effectiveness was to be achieved.

3. I propose to relieve the Continental Air Command Air Forces of all responsibilities for operations, administration, support and training of regular Air Force combat units. These regular Air Force combat units will be assigned to either an Air Defense Force, the Tactical Air Command or the Ninth Tactical Air Force, as is shown by the inclosure. This will permit the Continental Air Command Air Forces to concentrate on the training and support of the reserve activities of the Air Force, and the performance of these miscellaneous area functions for which they are now responsible. It will improve their capability for planning, for mobilization, and will make available a ready framework for assuming all area Air Force responsibilities inherent in a major mobilization effort.

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POAR 322

Subject: Proposed Internal Reorganization of the Continental Air Command

4. The headquarters of the Air Defense Forces, the Tactical Air Command, and the Ninth Tactical Air Force will be both administrative and operational. All regular Air Force units of the Continental Air Command will be assigned to one of these subordinate commands. The two Air Defense Forces will have assigned regular fighters wings, air divisions (defense), as well as certain air bases. Regular Air Force combat and support units with tactical capabilities, and air bases, will be assigned to the Tactical Air Command.

5. The headquarters of the Ninth Tactical Air Force will be administrative and operational. It will have assigned some of the tactical units and will be stationed at Pope Air Force Base. This headquarters, under this plan, will be fully effective "in existence" unit available to move to a theatre of operations on 48 hours' notice.

6. The proposed internal reorganization, as outlined in Inclosure 1, can be performed within my existing personnel authorizations. In fact, I anticipate certain personnel savings. The importance of utilizing these personnel savings in increasing my air defense capabilities through the augmentation of my weather fighter squadrons to 25 UE is self-evident.

7. I therefore recommend that:

a. The proposed internal reorganization of the Continental Air Command, as outlined in Inclosure 1, be approved.

b. I be authorized to proceed with implementation with 1 September 1950 as a target date.

ENNIS C. WHITEHEAD
Lieutenant General, United States Air Force
Commanding

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HEADQUARTERS
CONTINENTAL AIR COMMAND
Mitchel Air Force Base, New York

GENERAL ORDERS
NUMBER 39

23 June 1950

REASSIGNMENT OF REGULAR AIR FORCE UNITS.....SECTION I
REASSIGNMENT OF INSTALLATIONS.....SECTION II
REASSIGNMENT OF USAF RESERVE COROLLARY UNITS.....SECTION III

SECTION I

Effective 1 August 1950, the following Regular Air Force Units of the Continental Air Command are relieved from assignment to the Fourth Air Force and are assigned to the Western Air Defense Force without change in strength or station:

1st Fighter-Interceptor Wing, Hq & Hq Squadron
1st Fighter-Interceptor Group, Headquarters
27th Fighter-Interceptor Squadron
71st Fighter-Interceptor Squadron
74th Fighter-Interceptor Squadron
1st Maintenance and Supply Group, Headquarters
1st Maintenance Squadron
1st Supply Squadron
1st Motor Vehicle Squadron
1st Air Base Group, Hq & Hq Squadron
1st Communications Squadron
1st Air Police Squadron
1st Food Service Squadron
1st Installations Squadron
1st Medical Group

81st Fighter-Interceptor Wing, Hq & Hq Squadron
81st Fighter-Interceptor Group, Headquarters
91st Fighter-Interceptor Squadron
92d Fighter-Interceptor Squadron
93d Fighter-Interceptor Squadron
81st Maintenance and Supply Group, Headquarters
81st Maintenance Squadron
81st Supply Squadron
81st Motor Vehicle Squadron
81st Air Base Group, Hq & Hq Squadron
81st Communications Squadron
81st Air Police Squadron
81st Food Service Squadron
81st Installations Squadron
81st Medical Group

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GENERAL ORDERS 38 (Contd)

78th Fighter-Interceptor Wing, Hq & Hq Squadron
78th Fighter-Interceptor Group, Headquarters
82d Fighter-Interceptor Squadron
83d Fighter-Interceptor Squadron
84th Fighter-Interceptor Squadron
78th Maintenance and Supply Group, Headquarters
78th Maintenance Squadron
78th Supply Squadron
78th Motor Vehicle Squadron
78th Air Base Group, Hq & Hq Squadron
78th Communications Squadron
78th Air Police Squadron
78th Food Service Squadron
78th Installations Squadron
78th Medical Group

325th Fighter-All Weather Wing, Hq & Hq Squadron
325th Fighter-All Weather Group, Headquarters
317th Fighter-All Weather Squadron
318th Fighter-All Weather Squadron
319th Fighter-All Weather Squadron
325th Maintenance and Supply Group, Headquarters
325th Maintenance Squadron
325th Supply Squadron
325th Motor Vehicle Squadron
325th Air Base Group, Hq & Hq Squadron
325th Communications Squadron
325th Air Police Squadron
325th Food Service Squadron
325th Installations Squadron
325th Medical Group

25th Air Division (Defense), Hq & Hq Squadron
505th Aircraft Control and Warning Group, Headquarters
634th Aircraft Control and Warning Squadron
635th Aircraft Control and Warning Squadron
636th Aircraft Control and Warning Squadron
637th Aircraft Control and Warning Squadron
638th Aircraft Control and Warning Squadron

28th Air Division (Defense), Hq & Hq Squadron
542d Aircraft Control and Warning Group, Headquarters
667th Aircraft Control and Warning Squadron
668th Aircraft Control and Warning Squadron
669th Aircraft Control and Warning Squadron
670th Aircraft Control and Warning Squadron

600th Aircraft Control and Warning Squadron
11th Radar Calibration Unit
472d Signal Aviation Heavy Construction Company
2351st WAF Squadron
2214th WAF Squadron (b)(1)
2350th WAF Squadron

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GENERAL ORDERS 38 (Contd)

SECTION II

Effective 1 August 1950, the following installations of the Continental Air Command are relieved from assignment to the Fourth Air Force and are assigned to the Western Air Defense Force:

Hamilton Air Force Base, San Rafael, California
McChord Air Force Base, Tacoma, Washington
Larson Air Force Base, Moses Lake, Washington
George Air Force Base, Victorville, California

SECTION III

Effective 1 August 1950, the following United States Air Force Reserve Corollary units are relieved from assignment to the Fourth Air Force and are assigned to the Western Air Defense Force.

302d Troop Carrier Wing, Heavy, Hq & Hq Squadron
302d Troop Carrier Group, Heavy Headquarters
302d Maintenance and Supply Group, Headquarters
302d Maintenance Squadron
302d Supply Squadron
302d Air Base Group, Hq & Hq Squadron
302d Communications Squadron
302d Medical Group

83d Medical Group
83d Air Base Group, Hq & Hq Squadron
52d Fighter-Interceptor Squadron
564th Aircraft Control and Warning Group, Headquarters
566th Aircraft Control and Warning Group, Headquarters
722d Aircraft Control and Warning Squadron
724th Aircraft Control and Warning Squadron
725th Aircraft Control and Warning Squadron

BY COMMAND OF LIEUTENANT GENERAL WHITEHEAD:

CHARLES T. MYERS
Major General, USAF
Vice Commander

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HEADQUARTERS
CONTINENTAL AIR COMMAND
Mitchel Air Force Base, New York

GENERAL ORDERS
NUMBER 31

20 July 1950

REASSIGNMENT OF FIRST AIR FORCE UNITS	SECTION I
REASSIGNMENT OF FIRST AIR FORCE INSTALLATIONS	SECTION II
REASSIGNMENT OF TENTH AIR FORCE UNITS	SECTION III
REASSIGNMENT OF TENTH AIR FORCE INSTALLATIONS	SECTION IV
REASSIGNMENT OF FIRST AIR FORCE USAFR COROLLARY UNITS	SECTION V
REASSIGNMENT OF TENTH AIR FORCE USAFR COROLLARY UNITS	SECTION VI

SECTION I

Effective 1 September 1950, the following Regular Air Force Units are relieved from assignment to First Air Force and are assigned to Eastern Air Defense Force, without change in strength or station:

- 4th Fighter-Interceptor Wing, Headquarters and Headquarters Squadron
- 4th Fighter-Interceptor Group, Headquarters
- 334th Fighter-Interceptor Squadron
- 335th Fighter-Interceptor Squadron
- 336th Fighter-Interceptor Squadron
- 4th Maintenance and Supply Group, Headquarters
- 4th Maintenance Squadron
- 4th Supply Squadron
- 4th Motor Vehicle Squadron
- 4th Air Base Group, Headquarters and Headquarters Squadron
- 4th Communications Squadron
- 4th Food Service Squadron
- 4th Air Police Squadron
- 4th Installations Squadron
- 4th Medical Group
- 7th Radar Calibration Unit
- 12th Radar Calibration Unit

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GENERAL ORDERS 51 (Cont'd)

52d Fighter-All Weather Wing, Headquarters and
Headquarters Squadron
52d Fighter-All Weather Group, Headquarters
2d Fighter-All Weather Squadron
5th Fighter-All Weather Squadron
52d Maintenance and Supply Group, Headquarters
52d Maintenance Squadron
52d Supply Squadron
52d Motor Vehicle Squadron
52d Air Base Group, Headquarters and Headquarters
Squadron
52d Communications Squadron
52d Air Police Squadron
52d Installations Squadron
52d Food Service Squadron
52d Medical Group

33d Fighter-Interceptor Wing, Headquarters and
Headquarters Squadron
33d Fighter-Interceptor Group, Headquarters
58th Fighter-Interceptor Squadron
59th Fighter-Interceptor Squadron
60th Fighter-Interceptor Squadron
33d Maintenance and Supply Group, Headquarters
33d Maintenance Squadron
33d Supply Squadron
33d Motor Vehicle Squadron
33d Air Base Group, Headquarters and Headquarters
Squadron
33d Communications Squadron
33d Air Police Squadron
33d Food Service Squadron
33d Installations Squadron
33d Medical Group

26th Air Division (Defense), Headquarters and
Headquarters Squadron
503d Aircraft Control and Warning Group, Headquarters
545th Aircraft Control and Warning Squadron
546th Aircraft Control and Warning Squadron
547th Aircraft Control and Warning Squadron
548th Aircraft Control and Warning Squadron
549th Aircraft Control and Warning Squadron

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GENERAL ORDERS 91 (Contd)

32d Air Division (Defense), Headquarters and
Headquarters Squadron
510th Aircraft Control and Warning Group, Headquarters
653d Aircraft Control and Warning Squadron
654th Aircraft Control and Warning Squadron
655th Aircraft Control and Warning Squadron
656th Aircraft Control and Warning Squadron
657th Aircraft Control and Warning Squadron

1400th Air Base Group, Headquarters and Headquarters
Squadron
1400th Maintenance and Supply Squadron
1400th Installations Squadron
1400th Medical Squadron
1400th WAF Squadron
1412th WAF Squadron

SECTION II

Effective 1 September 1950, the following installations are
relieved from assignment to First Air Force and are assigned to
Eastern Air Defense Force:

Stewart Air Force Base, Newburgh, N. Y.
McGuire Air Force Base, Wrightstown, N. J.
Otis Air Force Base, Falmouth, Mass.

SECTION III

Effective 1 September 1950, the following units are reassigned
from the Tenth Air Force to Eastern Air Defense Force:

56th Fighter-Interceptor Wing, Headquarters and
Headquarters Squadron
56th Fighter-Interceptor Group, Headquarters
61st Fighter-Interceptor Squadron
62d Fighter-Interceptor Squadron
63d Fighter-Interceptor Squadron
56th Maintenance and Supply Group, Headquarters
56th Maintenance Squadron
56th Supply Squadron
56th Motor Vehicle Squadron

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GENERAL ORDERS 51 (Contd)

56th Air Base Group, Headquarters and Headquarters Squadron
56th Communications Squadron
56th Air Police Squadron
56th Food Service Squadron
56th Installations Squadron
56th Medical Group

30th Air Division (Defense), Headquarters and Headquarters Squadron
541st Aircraft Control and Warning Group, Headquarters
690th Aircraft Control and Warning Squadron
691st Aircraft Control and Warning Squadron
694th Aircraft Control and Warning Squadron
695th Aircraft Control and Warning Squadron
294th Base Service Squadron

SECTION IV

Effective 1 September 1950, the following installations are relieved from assignment to Tenth Air Force and are assigned to Eastern Air Defense Force:

Selfridge Air Force Base, Mt. Clemens, Michigan
Oscoda Air Force Base, Oscoda, Michigan

SECTION V

Effective 1 September 1950, the following United States Air Force Reserve Corollary Units are relieved from assignment to First Air Force and are assigned to Eastern Air Defense Force:

50th Fighter-Interceptor Wing, Headquarters and Headquarters Squadron
50th Fighter-Interceptor Group, Headquarters
81st Fighter-Interceptor Squadron
50th Maintenance and Supply Group
50th Maintenance Squadron
50th Supply Squadron

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GENERAL ORDERS 51 (Contd)

50th Fighter-Interceptor Wing. (Contd)
50th Air Base Group, Headquarters and Headquarters Squadron
54th Fighter-All Weather Wing, Headquarters and Headquarters Squadron
54th Fighter-All Weather Group, Headquarters
496th Fighter-All Weather Squadron
54th Air Base Group, Headquarters and Headquarters Squadron
54th Installations Squadron
54th Communications Squadron
54th Maintenance and Supply Group, Headquarters
54th Supply Squadron
54th Maintenance Squadron
54th Motor Vehicle Squadron
54th Medical Group
45th Communications Squadron, Air Force
563d Aircraft Control and Warning Group
721st Aircraft Control and Warning Squadron
10th Fighter-Interceptor Squadron

SECTION VI

Effective 1 September 1950, the following United States Air Force Reserve Corollary Units are relieved from assignment to Tenth Air Force and are assigned to Eastern Air Defense Force:

565th Aircraft Control and Warning Group
723d Aircraft Control and Warning Squadron

BY COMMAND OF LIEUTENANT GENERAL WHITEHEAD:

CHARLES T. MYERS
Major General, USAF
Vice Commander

OFFICIAL:

NEAL J. O'BRIEN
Colonel, USAF
Air Adjutant General

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From: Hq ConAC, Mitchel AFB, N.Y.

May 1950

To: CG, WADF, HAMILTON AFB, CALIF
CG, FOURTH AF, HAMILTON AFB, CALIF
CG, TWELFTH AF, BROOKS AFB, TEXAS

C 716. Part A direct transfer following permanent and lashup AC&W site from Twelfth AF to Western Air Defense Force: P-7, P-8, P-51, C-7, L-4, L-45, L-46 to be accomplished without delay and not later than 10 June. Part B. Twelfth AF will contact Western Air Defense Force and arrange mutually agreeable date of transfer. Twelfth AF will transfer all pertinent correspondence files, real estate documents, layout maps, construction plans, etc. to Western Air Defense Force. Part C. Fourth AF will render all necessary staff assistance to Western Air Defense Force, including such TDY of personnel as necessary and mutually agreeable. Since bids have been advertised on all permanent sites involved, anticipate no appreciable present increase in workload on Western Air Defense Force due thereto. No overall increase in personnel will be authorized Western Air Defense Force until ConAC reorganization is further implemented about 1 August. Part D. Twelfth AF will notify ConAC, AMC, appropriate AMAs, Div and Dist Engrs in advance as to effective date of transfer of stations and address of WADF to assume proper routing of correspondence.

CG, ConAC

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COIX

103

23 May 1950

Subject: ConAC Reorganization Plans
From: Instl To: DM

Comment No. 1
Date: 23 May 50

1. Reference DO meeting 1600, 23 May, on ConAC Reorganization, recommend that reassignment of AC&W installations from 12AF on its inactivation on 1 July be made directly to USAF and Eastern Air Defense Force instead of an interim reassignment to 14AF. New assignments in accordance with this recommendation will be as follows:

- WADF a. 4AF - P-7, P-8, P-51, L-44, L-45, and L-46.
b. Eastern ADF - P-52, P-75, P-77, P-78, P-79
and P-86.

2. This recommendation is based on the following:

a. Present 12AF Directorate of Installations will be re-assigned to EADF not later than 1 July. Pending completion of manning of EADF, ConAC Hq will give assistance on matters pertaining to construction of the permanent sites listed above.

b. Fourth AF Directorate of Installations will be transferred intact to Western Air Defense Force not later than 1 August. 4AF can absorb additional workload for the month of July.

W. T. ABOETT
Colonel, USAF
Director of Installations

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HEADQUARTERS
CONTINENTAL AIR COMMAND
Mitchel Air Force Base, New York

GENERAL ORDERS
NUMBER 60

5 August 1950

RELIEF FROM ATTACHMENT OF UNITS TO EASTERN AIR DEFENSE FORCE
AND WESTERN AIR DEFENSE FORCE SECTION I
RELIEF FROM ATTACHMENT OF UNITS TO TACTICAL AIR FORCE, OPERA-
TIONAL, (PROVISIONAL) SECTION II

SECTION I

1. Attachment of units directed by paragraph 1, General Orders 122, Headquarters Continental Air Command, 10 November 1949, as amended by General Orders 8, Headquarters Continental Air Command, 8 February 1950, is terminated effective 1 September 1950.
2. Attachment of units directed by paragraph 2, General Orders 122, Headquarters Continental Air Command, 10 November 1949, as amended by General Orders 8, Headquarters Continental Air Command, 8 February 1950, is terminated effective 1 August 1950.

SECTION II

Effective 1 August 1950 and concurrent with the discontinuance of Headquarters Tactical Air Force, Operational (Provisional), the following units are relieved from attachment there to for operational control and revert to control of Commanding General, Fourteenth Air Force:

- 502d Tactical Control Group
- 605th Tactical Control Squadron
- 605th Aircraft Control and Warning Squadron
- 607th Aircraft Control and Warning Squadron
- 934th Signal Battalion, Separate (TAC)
- 2d Radio Relay Squadron

BY COMMAND OF LIEUTENANT GENERAL WHITEHEAD:

OFFICIAL:

/s/t/NEAL J. O'BRIEN
Colonel, USAF
Air Adjutant General

CHARLES T. MYERS
Major General, USAF
Vice Commander

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FILE NUMBER 125

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ADCR 23-1
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ADC REGULATION)
23-1)

HEADQUARTERS AIR DEFENSE COMMAND
Ent Air Force Base, Colorado Springs, Colo.
18 July 1951

ORGANIZATION - AIR DEFENSE FORCES

Organization and Mission of an Air Defense Force

	Paragraph
Mission	1
Organization	2
Responsibilities	3
Direct Communication	4

1. Mission. The missions of an Air Defense Force in order of general priority are:

a. To conduct the air defense of the United States in that region designated by the Commanding General, Air Defense Command.

b. To support the operations of the Strategic Air Command and the Military Air Transport Service as directed by Headquarters Air Defense Command.

c. To participate in the United States Air Force collateral mission for the conduct of antisubmarine warfare.

d. To administer, equip, train, and prepare for combat, in accordance with directives, policies, and schedules issued by Headquarters Air Defense Command, such units and combat crews of the United States Air Force as may be designated, assigned, or attached to the Air Defense Force.

2. Organization. To carry out its mission, an Air Defense Force is provided a headquarters and such units as may be allocated by the Commanding General, Air Defense Command.

3. Responsibilities. The commanding general of an Air Defense Force exercises command jurisdiction over all units, activities, and installations assigned or attached to his Air Defense Force. He is responsible to the Commanding General, Air Defense Command, for the following specific functions within his assigned region of responsibility:

a. Training of all units and individuals of the United States Air Force, assigned or attached to his Air Defense Force, to the proficiency prescribed by applicable training standards.

ADCR 23-1

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b. Organization and operation of the air defense system within his Air Defense Force region and the correlation of that system with adjacent Air Defense Force systems, as required.

c. Participation on a cooperative basis with the Army and the Navy in the establishment and operation of a joint agency within his Air Defense Force region for the exchange of operational intelligence and cooperation with the Army and the Navy on operational matters concerned with air defense.

d. Conduct of air defense systems training and testing to include air defense exercises, maneuvers, and combined operations, in accordance with approved plans.

e. Conduct of USAF participation in other air defense activities to include air traffic control, military and civil air raid warning, ground observer activities, control of electromagnetic radiations, fires, lights, and smoke, in accordance with approved plans.

f. Submission of recommendations concerning the allocation and deployment of available forces in preparation for and the conduct of the air defense of the United States.

g. Submission of recommendations concerning the requirements for equipment, personnel, unit training, proficiency standards, and desired capabilities of units to be employed in air defense operations.

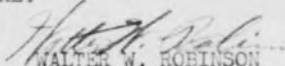
h. Administrative and technical supervision of installations functions in accordance with the provisions of applicable Air Defense Command directives.

i. Maintenance of liaison with local agencies of the Civil Aeronautics Administration on air defense matters and with other civil agencies as may be directed.

4. Direct Communication. The commanding general of an Air Defense Force is authorized direct communication with the commanding generals of other Air Defense Forces; appropriate Army and Navy commanders and heads of civilian agencies; and commanding generals of major air commands except the Commanding General, Air Materiel Command, on matters pertaining to the mission of his Air Defense Force.
(ADOPR)

BY COMMAND OF LIEUTENANT GENERAL WHITEHEAD:

OFFICIAL:


WALTER W. ROBINSON
Lt Colonel, USAF
Air Adjutant General

CHARLES T. MYERS
Major General, USAF
Vice Commander

DISTRIBUTION:

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ADC REGULATION)
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HEADQUARTERS AIR DEFENSE COMMAND
Ent Air Force Base, Colorado Springs, Colo.
17 September 1951

ORGANIZATION - AIR DEFENSE FORCES

Organization and Mission of an Air Defense Force

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1. Mission. The missions of an Air Defense Force in order of general priority are:

a. To conduct the air defense of the United States in that region designated by the Commanding General, Air Defense Command.

b. To support the operations of the Strategic Air Command and the Military Air Transport Service as directed by Headquarters Air Defense Command.

c. To participate in the United States Air Force collateral mission for the conduct of antisubmarine warfare.

d. To administer, equip, train, and prepare for combat, in accordance with directives, policies, and schedules issued by Headquarters Air Defense Command, such units and combat crews of the United States Air Force as may be designated, assigned, or attached to the Air Defense Force.

2. Organization. To carry out its mission, an Air Defense Force is provided a headquarters and such units as may be allocated by the Commanding General, Air Defense Command.

3. Responsibilities. The commanding general of an Air Defense Force exercises command jurisdiction over all units, activities, and installations assigned or attached to his Air Defense Force. He is responsible to the Commanding General, Air Defense Command, for the following specific functions within his assigned region of responsibility:

a. Training of all units and individuals of the United States Air Force, assigned or attached to his Air Defense Force, to the proficiency prescribed by applicable training standards.

*This Regulation supersedes ADC Regulation 23-1, 18 July 1951.

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b. Organization and operation of the air defense system within his Air Defense Force region and the correlation of that system with adjacent air defense systems, as required.

c. Participation on a cooperative basis with the Army and the Navy in the establishment and operation of a joint agency within his Air Defense Force region for the exchange of operational intelligence and cooperation with the Army and the Navy on operational matters concerned with air defense.

d. Conduct of air defense systems training and testing to include air defense exercises, maneuvers, and combined operations, in accordance with approved plans.

e. Conduct of USAF participation in other air defense activities to include air traffic control, military and civil air raid warning, ground observer activities, control of electromagnetic radiations, fires, lights, and smoke, in accordance with approved plans.

f. Submission of recommendations concerning the allocation and deployment of available forces in preparation for and the conduct of the air defense of the United States.

g. Submission of recommendations concerning the requirements for equipment, personnel, unit training, proficiency standards, and desired capabilities of units to be employed in air defense operations.

h. Administrative and technical supervision of installations functions in accordance with the provisions of applicable Air Defense Command directives.

i. Maintenance of liaison with local agencies of the Civil Aeronautics Administration on air defense matters and with other civil agencies as may be directed.

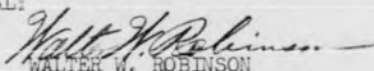
4. Direct Communication. The commanding general of an Air Defense Force is authorized direct communication with the commanding generals of other Air Defense Forces; appropriate Army, Navy, and RCAF commanders and heads of civilian agencies; and commanding generals of major air commands except the Commanding General, Air Materiel Command, on matters pertaining to the mission of his Air Defense Force.

(ADOPR)

BY COMMAND OF LIEUTENANT GENERAL CHIDLAW:

CHARLES T. MYERS
Major General, USAF
Vice Commander

OFFICIAL:


WALTER W. ROBINSON
Colonel, USAF
Air Adjutant General

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(AF - ADC, Colorado Springs, Colo.)

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*ADCR 23-1
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ADC REGULATION)
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HEADQUARTERS AIR DEFENSE COMMAND
Ent Air Force Base, Colorado Springs, Colo.
6 March 1952

ORGANIZATION - AIR DEFENSE FORCES

504

Organization and Mission of an Air Defense Force

1. Mission. The missions of an Air Defense Force in order of general priority are:

- a. To conduct the air defense of the United States in that region designated by the Commanding General, Air Defense Command.
- b. To support the operations of the Strategic Air Command and the Military Air Transport Service as directed by this headquarters.
- c. To participate in the United States Air Force collateral mission for the conduct of antisubmarine warfare.
- d. To administer, equip, train, and prepare for combat, in accordance with directives, policies, and schedules issued by this headquarters, such units and combat crews of the United States Air Force as may be designated, assigned, or attached to the Air Defense Force.

2. Organization. To carry out its mission, an Air Defense Force is provided a headquarters and such units as may be allocated by the Commanding General, Air Defense Command. They have the same lateral status as a numbered air force and will be carried as an exception to paragraph 3c(2), AFR 20-38.

3. Responsibilities. The commanding general of an Air Defense Force exercises command jurisdiction over all units, activities, and installations assigned or attached to his Air Defense Force. He is responsible to the Commanding General, Air Defense Command, for the following specific functions within his assigned region of responsibility:

- a. Training of all units and individuals of the United States Air Force, assigned or attached to his Air Defense Force, to the proficiency prescribed by applicable training standards.
- b. Organization and operation of the air defense system within his Air Defense Force region and the correlation of that system with adjacent air defense systems, as required.
- c. Participation on a cooperative basis with the Army and the Navy in the establishment and operation of a joint agency within his Air Defense Force region for the exchange of operational intelligence and cooperation with the Army and the Navy on operational matters concerned with air defense.

*This supersedes ADCR 23-1, 17 September 1951.

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- d. Conduct of air defense systems training and testing to include air defense exercises, maneuvers, and combined operations, in accordance with approved plans.
 - e. Conduct of USAF participation in other air defense activities to include air traffic control, military and civil air raid warning, ground observer activities, control of electromagnetic radiations, fires, lights, and smoke, in accordance with approved plans.
 - f. Submission of recommendations concerning the allocation and deployment of available forces in preparation for and the conduct of the air defense of the United States.
 - g. Submission of recommendations concerning the requirements for equipment, personnel, unit training, proficiency standards, and desired capabilities of units to be employed in air defense operations.
 - h. Administrative and technical supervision of installations functions in accordance with the provisions of applicable Air Defense Command directives.
 - i. Maintenance of liaison with local agencies of the Civil Aeronautics Administration on air defense matters and with other civil agencies as may be directed.
4. Direct Communication. The commanding general of an Air Defense Force is authorized direct communication with the commanding generals of other Air Defense Forces; appropriate Army, Navy, and RCAF commanders and heads of civilian agencies; and commanding generals of major air commands except the Commanding General, Air Materiel Command, on matters pertaining to the mission of his Air Defense Force. (ADOPR)

BY COMMAND OF GENERAL CHIDLAW:

JARRED V. CRABB
Brigadier General, USAF
Chief of Staff

OFFICIAL:

John W. Jones
JOHN W. JONES
Lt Colonel, USAF
Asst Adj Gen

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HEADQUARTERS AIR DEFENSE COMMAND
Ent. Air Force Base, Colorado Springs, Colo.
18 September 1952

ADCR 23-2
1-4109

ORGANIZATION - AIR DEFENSE FORCES

(Unclassified) Organization and Mission of Central Air Defense Force

1. Purpose. This regulation states the missions and establishes the responsibilities of the Central Air Defense Force.

2. Mission. The missions of the Central Air Defense Force in order of general priority are:

a. To conduct the air defense of the United States in that region designated by the Commanding General, Air Defense Command. The region is defined as: That portion of the continental United States east of a line beginning at the Canadian border and continuing south on the western borders of North Dakota and South Dakota, thence continuing south then east then south on the western and southwestern borders of Nebraska, thence continuing south on the western border of Kansas, thence continuing west then south on the northwestern and western borders of Oklahoma to the border of Texas, thence continuing south on the 103°W longitude to the Mexican border; to a line beginning at the Canadian border and continuing south on the 89°W longitude to the point of intersection with the Ohio River, thence continuing south on the Ohio River to its confluence with the Mississippi River, thence continuing south on the Mississippi River to the northern border of Tennessee, thence continuing east on the northern border of Tennessee and North Carolina to the Eastern Seaboard, thence continuing on an azimuth of 122° to the limit of radar surveillance and controlled fighter-interceptor capability; and including the area eastward and southward to the limit of radar surveillance and controlled fighter-interceptor capability adjacent to the Eastern Seaboard and the coast of the Gulf of Mexico of the continental United States east and south of the above described lines.

b. To support the operations of the Strategic Air Command and the Military Air Transport Service as directed by this headquarters.

c. To participate in the United States Air Force collateral mission of antisubmarine warfare as directed by this headquarters.

d. To administer, equip, train, and prepare for combat, by directives, policies and schedules issued by this headquarters, such units and combat crews of the United States Air Force as may be designated, assigned, or attached to the Central Air Defense Force.

3. Organization. To carry out its mission, Central Air Defense Force is provided a headquarters and such units as may be allocated by the Commanding General, Air Defense Command, and has the same lateral status as a numbered air force and will be carried as an exception to paragraph 3c(2), AFR 20-36.

4. Responsibilities. The Commanding General, Central Air Defense Force, will exercise command over all units assigned or attached to Central

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Air Defense Force. He will be directly responsible to the Commanding General, Air Defense Command, for the following functions:

- a. Training of all units and individuals of the United States Air Force assigned or attached to the Central Air Defense Force.
- b. Organizing and operating the air defense system within the Air Defense region assigned and the correlation of that system with adjacent air defense systems, as required.
- c. Coordinating with Eastern Sea Frontier on the basis of mutually approved agreements for the operational control of any U. S. Navy and Marine air defense capabilities available in the Central Air Defense region. This includes naval capabilities to extend the Early Warning Radar coverage seaward.
- d. Exercising operational control over AAA forces allocated the Central Army AA Command, on the basis of mutually approved agreements, for the air defense of CADF region.
- e. Exercising operational control of certain units of other major commands possessing an air defense capability and made available for use in defense of the Central Air Defense Force region.
- f. Coordinating with Air Defence Command, RCAF Station, St. Hubert, Quebec, Canada, on matters pertaining to joint air defense operations.
- g. Collaborating with appropriate U. S. Army and U. S. Navy field commanders as required by paragraph 8 of the Basic Defense Plan for continental United States for the Southeastern and South Central basic defense plan areas.
- h. Coordinating with CAA Regional Administrator of the Second, Third, Fourth, and Fifth Regions on the basis of mutually approved agreements providing for the identification and security control of air traffic and control of air navigational aids.
- i. Coordinating with FCC representatives for the formulation and implementation of plans for the control of electromagnetic radiations under the CONELRAD program within the CADF region.
- j. Coordinating and assisting in the development and implementation of plans for the control of electromagnetic radiations of such other agencies as specified in Executive Order 10312, 10 December 1951.
- k. Coordinating necessary activities with AACS as directed.
- l. Submitting recommendations concerning the requirements for equipment, personnel, unit proficiency directives, training standards, and desired capabilities of units to be employed in air defense operation.

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- m. Conducting air defense systems training and testing to include air defense exercises, maneuvers, and combined operation in accordance with approved plans.
- n. Submitting recommendations concerning the allocation and deployment of available forces in preparation for and in the conduct of the air defense of the United States within the CADF region.
- o. Administering and technically supervising installation functions in accordance with applicable Air Defense Command directives.
- p. Conducting planning, training, and controlling of the Ground Observer Corps within the CADF region. In coordination with State Directors of Civil Defense, offering advice and assistance in other civil defense responsibilities of the Air Defense Command.
- q. Operating a Military Air Defense Warning System and assisting the Federal Civil Defense Administration in the operation of the Civil Air Defense Warning System under supervision of appropriate officers of that agency.
- r. Preparing plans and policies for the conduct of psychological warfare, as directed.
- s. Preparing units for overseas deployment as directed.
- t. Participating in disaster relief and domestic emergencies in accordance with plans formulated by Continental Air Command, to the extent consistent with the requirements of the primary mission.
- u. Establishing plans for the integration of D-Day reserve forces having mobilization assignment with Central Air Defense Force and supervising the training of these units during the active duty field training periods in accordance with Continental Air Command directives which are based on Air Defense Command concepts and procedures.
- v. Performing other functions as directed by the Commanding General, Air Defense Command.

5. Direct Communication. The Commanding General of Central Air Defense Force is authorized direct communication with the commanding generals of other air defense forces; appropriate Army, Navy and RCAF Commanders, and heads of civilian agencies on matters pertaining to the mission of his air defense force. Direct communication with other major commands will be authorized by Headquarters Air Defense Command for specific matters only.

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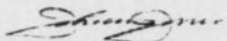
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6. Conflicting Instructions. This regulation will take precedence over any conflicting instructions previously issued.
(ADJUT)

BY COMMAND OF GENERAL CHIDLAW:

JARRED V. CRABB
Brigadier General, USAF
Chief of Staff

OFFICIAL:



JOHN W. JONES
Lt Colonel, USAF
Asst Adj Gen

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*ADCR 23-2B

ADC REGULATION)
23-2B)

HEADQUARTERS AIR DEFENSE COMMAND
Ent AFB, Colorado Springs, Colo.
26 March 1955

ORGANIZATION - AIR DEFENSE FORCES

Organization and Mission of Central Air Defense Force

ADCR 23-2, 18 September 1952, is changed as follows:

* * *

2. Mission.

* * *

a. To conduct the air defense of the United States in that region designated by the Commander, Air Defense Command. The designated region is defined in appropriate General Orders.

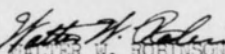
* * *

(ADCOOT)

BY ORDER OF THE COMMANDER:

OFFICIAL:

GEORGE F. SMITH
Major General, USAF
Chief of Staff


WALTER W. ROBINSON
Colonel, USAF
Command Adjutant

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*This supersedes ADCR 23-2A, 24 February 1953.
(AF-ADC, Colorado Springs, Colo.)