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APPENDIX I  
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NOTE

*K520.01*  
*Vol. 2*  
*July-Dec 1954*

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# EIGHTH AIR FORCE HISTORY



1 JULY - 31 DECEMBER 1954

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APPENDIX I

SECRET:  
AUTH: COM 8AF  
DATE: 5/1/54  
NAME: J. H. Pluton

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EIGHTH AIR FORCE

HISTORY

1 JULY - 31 DECEMBER 1954

HEADQUARTERS EIGHTH AIR FORCE  
Fort Worth, Texas

SECRET

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STRATEGIC AIR COMMAND STATIONS



EXHIBIT #1

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EXHIBIT #2

EIGHTH AIR FORCE ORGANIZATIONS

31 December 1954

ABILENE AIR FORCE BASE, Abilene, Texas (Inactive)

ALTUS AIR FORCE BASE, Altus, Oklahoma

Hq 96th Bombardment Wing, M  
337th Bombardment Squadron, M  
338th Bombardment Squadron, M  
339th Bombardment Squadron, M  
96th Air Refueling Squadron, M  
96th Field Maintenance Squadron  
96th Periodic Maintenance Squadron  
96th Armament and Electronics Maintenance Squadron  
96th Tactical Hospital  
4037th USAF Infirmary

Hq 96th Air Base Group  
96th Operations Squadron  
96th Supply Squadron  
96th Motor Vehicle Squadron  
96th Installations Squadron  
96th Air Police Squadron  
96th Food Service Squadron

BERGSTROM AIR FORCE BASE, Austin, Texas

Hq 42d Air Division

Hq 808th Air Base Group  
808th Operations Squadron  
808th Supply Squadron  
808th Motor Vehicle Squadron  
808th Air Police Squadron  
808th Food Service Squadron  
808th Installations Squadron

Hq 12th Strategic Fighter Wing  
559th Strategic Fighter Squadron  
560th Strategic Fighter Squadron  
561st Strategic Fighter Squadron  
12th Field Maintenance Squadron  
12th Periodic Maintenance Squadron  
12th Armament and Electronics Maintenance Squadron  
12th Tactical Hospital

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Hq 27th Strategic Fighter Wing  
522d Strategic Fighter Squadron  
523d Strategic Fighter Squadron  
524th Strategic Fighter Squadron  
27th Field Maintenance Squadron  
27th Armament and Electronics Maintenance Squadron  
27th Tactical Hospital  
27th Air Refueling Squadron

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4030th USAF Hospital

4004th Air Base Squadron (Matagorda Island)

10th Crash-Rescue Boat Flight (Matagorda Island)

BIGGS AIR FORCE BASE, El Paso, Texas

Hq 810th Air Division

Hq 810th Air Base Group  
810th Operations Squadron  
810th Supply Squadron  
810th Motor Vehicle Squadron  
810th Air Police Squadron  
810th Food Service Squadron  
810th Installations Squadron

Hq 95th Bombardment Wing, H  
334th Bombardment Squadron, H  
335th Bombardment Squadron, H  
336th Bombardment Squadron, H  
95th Field Maintenance Squadron  
95th Periodic Maintenance Squadron  
95th Armament and Electronics Maintenance Squadron  
95th Tactical Hospital

Hq 97th Bombardment Wing, M  
340th Bombardment Squadron, M  
341st Bombardment Squadron, M  
342d Bombardment Squadron, M  
97th Air Refueling Squadron  
97th Field Maintenance Squadron  
97th Periodic Maintenance Squadron  
97th Armament and Electronics Maintenance Squadron  
97th Tactical Hospital

1st Strategic Support Squadron

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3d Altitude Chamber Indoctrination Flight

4031st USAF Infirmary

CARSWELL AIR FORCE BASE, Fort Worth, Texas

Hq Eighth Air Force

18th Communications Squadron

8th Reconnaissance Technical Squadron (Detachment at Ellsworth)

7th Aviation Field Depot Squadron (Goose Bay, Labrador)

Hq 19th Air Division

Hq 7th Bombardment Wing, H

9th Bombardment Squadron, H

436th Bombardment Squadron, H

492d Bombardment Squadron

7th field Maintenance Squadron

7th Periodic Maintenance Squadron

7th Armament and Electronics Maintenance Squadron

7th Tactical Hospital

Hq 11th Bombardment Wing, H

26th Bombardment Squadron, H

42d Bombardment Squadron, H

98th Bombardment Squadron, H

11th Field Maintenance Squadron

11th Periodic Maintenance Squadron

11th Armament and Electronics Maintenance Squadron

11th Tactical Hospital

Hq 824th Air Base Group

824th Operations Squadron

824th Supply Squadron

824th Motor Vehicle Squadron

824th Air Police Squadron

824th Food Service Squadron

824th Installations Squadron

585th Air Force Band

4th Altitude Chamber Indoctrination Flight

4032d USAF Hospital

CLINTON-SHERMAN AIR FORCE BASE, Oklahoma (Inactive)

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DOW AIR FORCE BASE, Bangor, Maine

Hq 506th Strategic Fighter Wing  
457th Strategic Fighter Squadron  
458th Strategic Fighter Squadron  
462d Strategic Fighter Squadron  
506th Field Maintenance Squadron  
506th Periodic Maintenance Squadron  
506th Armament and Electronics Maintenance Squadron  
506th Air Refueling Squadron  
506th Tactical Hospital

Hq 506th Air Base Group  
506th Operations Squadron  
506th Supply Squadron  
506th Motor Vehicle Squadron  
506th Air Police Squadron  
506th Food Service Squadron  
506th Installations Squadron

33d Crash-Rescue Boat Flight

4033d USAF Hospital

GRAY AIR FORCE BASE, Killeen, Texas

4001st Air Base Squadron

ELLSWORTH AIR FORCE BASE, Rapid City, South Dakota

Hq 28th Strategic Reconnaissance Wing, H  
77th Strategic Reconnaissance Squadron, H  
717th Strategic Reconnaissance Squadron, H  
718th Strategic Reconnaissance Squadron, H  
28th Reconnaissance Technical Squadron  
28th Field Maintenance Squadron  
28th Periodic Maintenance Squadron  
28th Armament and Electronics Maintenance Squadron  
28th Tactical Hospital

Hq 28th Air Base Group  
28th Operations Squadron  
28th Supply Squadron  
28th Motor Vehicle Squadron  
28th Air Police Squadron  
28th Food Service Squadron  
28th Installations Squadron

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612th Air Force Band

4th Strategic Support Squadron (Opnl Control Hq 8AF)

Detachment, 8th Recon Tech Sqdn (8th RTS - 8AF)

4035th USAF Hospital

LORING AIR FORCE BASE, Limestone, Maine

Hq 45th Air Division

Hq 42d Bombardment Wing, H  
69th Bombardment Squadron, H  
70th Bombardment Squadron, H  
75th Bombardment Squadron, H  
42d Field Maintenance Squadron  
42d Periodic Maintenance Squadron  
42d Armament and Electronics Maintenance Squadron  
42d Tactical Hospital  
4034th USAF Hospital

Hq 42d Air Base Group  
42d Operations Squadron  
42d Supply Squadron  
42d Motor Vehicle Squadron  
42d Air Police Squadron  
42d Food Service Squadron  
42d Installations Squadron  
524th Air Force Band

MATAGORDA ISLAND BOMBING AND GUNNERY RANGE, Victoria, Texas

4004th Air Base Squadron (42d Air Division)  
10th Crash-Rescue Boat Flight

WALKER AIR FORCE BASE, Roswell, New Mexico

Hq 47th Air Division

Hq 812th Air Base Group  
812th Operations Squadron  
812th Supply Squadron  
812th Motor Vehicle Squadron  
812th Air Police Squadron  
812th Food Service Squadron  
812th Installations Squadron

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Hq 6th Bombardment Wing, H  
24th Bombardment Squadron, H  
39th Bombardment Squadron, H  
40th Bombardment Squadron, H  
6th Field Maintenance Squadron  
6th Periodic Maintenance Squadron  
6th Armament and Electronics Maintenance Squadron  
6th Tactical Hospital

Hq 509th Bombardment Wing, M  
393d Bombardment Squadron, M  
715th Bombardment Squadron, M  
830th Bombardment Squadron, M  
509th Air Refueling Squadron, M  
509th Field Maintenance Squadron  
509th Periodic Maintenance Squadron  
509th Armament and Electronics Maintenance Squadron  
509th Tactical Hospital

611th Air Force Band

4036th USAF Hospital

SHEPPARD AIR FORCE BASE, Wichita Falls, Texas\*

380th Air Refueling Squadron, M (Tenant Status)

GOOSE BAY, LABRADOR\*

7th Aviation Depot Squadron (Tenant Status)

\*Installation is not assigned to SAC and 8AF

NOTE: The above information was obtained from "Directory of Strategic Air Command Organizations," dated 6 Dec 54, and from SAC, General Orders, which were published subsequent to that date.

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EXHIBIT #3

Reg 20-1

SAC REGULATION)  
NUMBER 20-1)

HEADQUARTERS STRATEGIC AIR COMMAND  
Offutt Air Force Base, Omaha, Nebraska  
28 July 1954

## ORGANIZATION - GENERAL

Organization of Intermediate Command Headquarters  
of Strategic Air Command

(Supersedes SAC Reg 20-1, 13 Aug 52)

1. PURPOSE. This regulation outlines a standard organizational structure for Strategic Air Command intermediate command headquarters. It also prescribes placement of functions in a manner which will standardize, insofar as possible, the major functions of such units.

2. SCOPE. The provisions of this regulation are applicable to the Second, Eighth, and Fifteenth Air Forces, the 3D, 5TH, and 7TH Air Divisions, and such other units as may be specifically designated by this headquarters.

3. GENERAL. Strategic Air Command mobility plans require the integration of parts of two or more subordinate headquarters into an operating task force capable of immediate command effectiveness in a forward area. Prior to this integration it is essential that the normal routines of the units concerned be established on a common basis in order to permit a smooth meshing of the various components into a structure capable of effecting the basic purposes of the command. The transition must not be delayed by the necessity of fitting individuals into unfamiliar organizational patterns. This requires the pre-arrangement and standardization of organizational patterns for the units involved to the maximum degree possible and the continued adherence to these patterns. The organizational structure specified herein conforms as closely as possible to that in effect at this headquarters. It is directed that this pattern be followed unless deviations are authorized by this headquarters.

4. RESPONSIBILITIES. An intermediate command headquarters is responsible for:
- a. Directing and supervising the activities of all assigned and attached units, bases, and personnel and maintaining them in a state of readiness to effect immediate operations.
  - b. Manning, training, and equipping assigned and attached units to accomplish the primary mission.
  - c. Preparation for and participation in disaster relief and other domestic emergencies.
  - d. Performing such other special missions as the Commander, Strategic Air Command, may direct.

5. ORGANIZATIONAL TITLES. a. The standard breakdown of organizational titles which will be utilized are listed below in descending sequence.

- (1) Directorate.
- (2) Division.
- (3) Branch.
- (4) Section.

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Reg 20-1

b. The staff agencies of Judge Advocate, Chaplain, Surgeon, Inspector General, and Special Assistant will be referred to as "Offices" and the subordinate elements will be titled in the same manner as the directorates, i. e., divisions, branches, and sections.

6. ORGANIZATIONAL DETAILS. a. Command.

- (1) Commander. Exercises command and direction of all assigned units, bases, personnel, and certain attached units.
- (2) Deputy Commander. Acts as principal assistant and advisor to the commander. Fulfills the duties of the commander in his absence.
- (3) Chief of Staff. Acts as advisor and assistant to the commander and deputy commander. Directly supervises the administrative activities of the headquarters.

b. Office of the Judge Advocate. Acts as legal advisor to the commander and staff. Supervises legal assistance and military justice programs throughout the command. Comprises the following divisions:

- (1) Military Justice.
- (2) Military Affairs.
- (3) Legal Assistance.

c. Office of the Chaplain. Acts as advisor to commander and staff on all matters pertaining to religious life, morals, morale, character guidance, and related matters. Directs, supervises, and evaluates chaplain activities throughout the command. Maintains liaison with civilian religious and social service activities. Internal organization will consist of personnel and administration and professional services.

d. Office of the Surgeon. Advises commander on medical matters. Directs and supervises all medical activities of the command. Comprises the following divisions:

- (1) Professional Services.
- (2) Administrative Services.

e. Office of the Inspector General. Informs the commander of the state of the command through inspections and investigations. Formulates plans and policies for maintenance of discipline and security in the command. Comprises the following divisions:

- (1) Inspection.
- (2) Provost Marshal.

f. Office of Special Assistant. Plans and directs the public and internal information programs of the command. Undertakes special projects as directed by the commander. Advises the commander on all public information matters and public relations aspects of command decisions and actions. Implements internal and public information policies and historical activities and policies of the command. Comprises the following divisions:

- (1) Information (Internal).

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Reg 20-1

- (2) Public Information.
- (3) Historical.
- g. Office of the Adjutant. Formulates and monitors administrative procedures for the headquarters. Comprises the following divisions:
  - (1) Administrative.
  - (2) Publications and Forms Management.
  - (3) Mail and Records Management.
- h. Comptroller Directorate. Supervises and coordinates matters pertaining to dollar resources. Collects, analyzes, and presents information necessary for the accomplishment of approved programs. Comprises the following divisions:
  - (1) Budget and Accounting.
  - (2) Finance.
  - (3) Statistical Services.
  - (4) Management Analysis.
- i. Directorate of Personnel. Plans, directs, and supervises all military personnel activities of the command including status of personnel, manning of units, technical training, and services. (In oversea theaters, a civilian personnel liaison function will be established.) Comprises the following divisions:
  - (1) Programming.
  - (2) Assignment. Status Branch.
  - (3) Personnel Services.
  - (4) Ground Safety (directly responsible to the Director of Personnel).
- j. Directorate of Intelligence. Formulates and directs intelligence plans, policies, and procedures. Collects, evaluates, produces, and disseminates intelligence information and materials required to support the mission of the command. Advises the commander in the planning and conduct of air operations. Exercises operational control over assigned command reconnaissance technical units. Comprises the following divisions:
  - (1) Target Intelligence.
  - (2) Combat Intelligence.
- k. Directorate of Operations. Responsible for operational planning, development of tactical doctrine and procedures, current operations, flying safety, communications-electronics, and promulgation of a training program in the command. Comprises the following divisions:
  - (1) Operations and Training.
  - (2) Training.

Reg 20-1

- (3) Flying Safety.
- (4) Communications-Electronics.
- (5) Standardization Board.

l. Directorate of Materiel. Plans and supervises the materiel activities of the command including logistics planning, supply, maintenance, armament-electronics, transportation, and installations. Comprises the following divisions:

- (1) Logistics.
- (2) Supply.
- (3) Maintenance Engineering.
- (4) Armament-Electronics.
- (5) Installations.
- (6) Transportation.

m. Directorate of Plans. Directs and monitors the formulation of plans, programs, policies, organization, efficiency, and economy in the utilization of command resources. Comprises the following divisions:

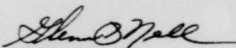
- (1) Plans and Programs.
- (2) Manpower and Organization.

n. Headquarters Squadron Section. Provides services, supplies, and facilities for operation of the headquarters. Administers all personnel assigned to the headquarters. May include messing facilities and a headquarters flight section when specifically approved by this headquarters.

7. CHANGES AND DEVIATIONS. Changes or deviations desired by individual commanders to the organizational pattern specified herein will be submitted in writing to this headquarters, ATTENTION: Directorate of Plans, Manpower and Organization Division. Requested changes must be accompanied by appropriate justification and sufficient information to support the facts that the desired change will not impede integration or require reorganization or provisionalization at the time of merging. Such changes normally will not be approved unless the concurrence of all affected headquarters is obtained.

BY ORDER OF THE COMMANDER:

OFFICIAL:



GLENN P. NELL  
Colonel, USAF  
Adjutant

1 Incl

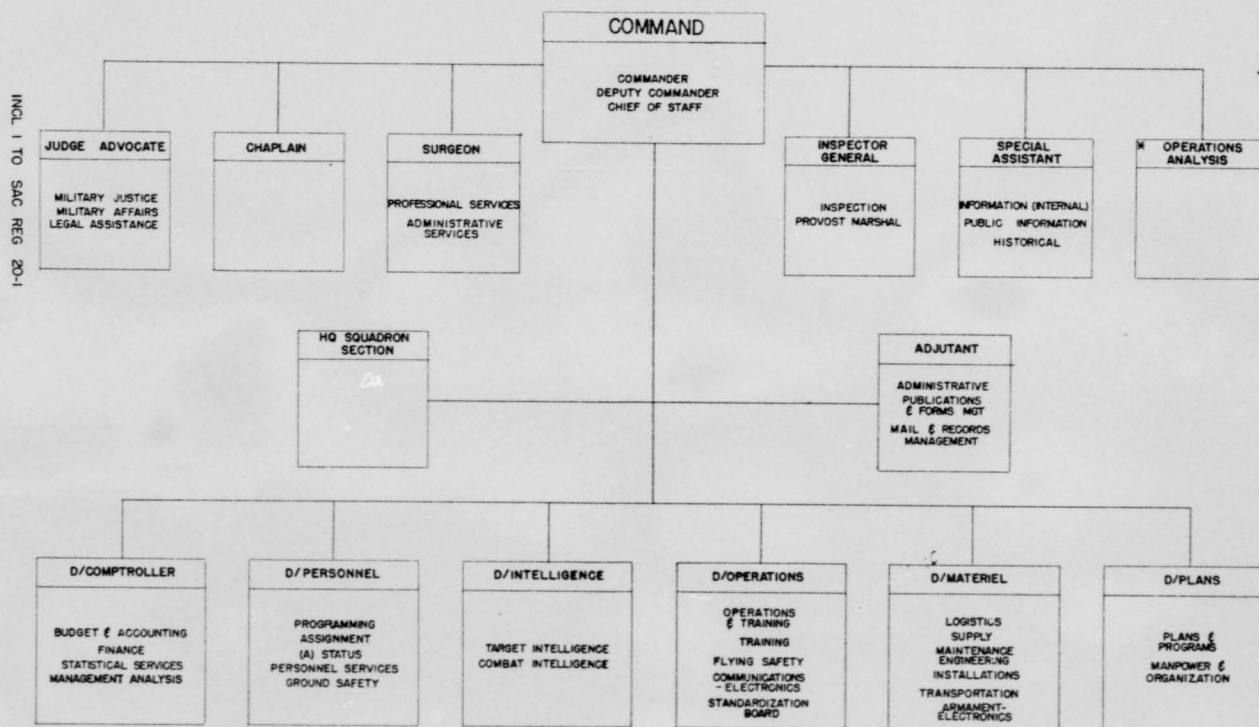
Organization Chart

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R. M. MONTGOMERY  
Brigadier General, USAF  
Chief of Staff

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AORGANIZATION CHART  
HEADQUARTERS \_\_\_\_\_

\* AUTH 2AF ONLY

1 JULY 54

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EXHIBIT #4

Reg 20-15

SAC REGULATION)  
NUMBER 20-15)HEADQUARTERS STRATEGIC AIR COMMAND  
Offutt Air Force Base, Omaha, Nebraska  
4 August 1954

## ORGANIZATION - GENERAL

Organization of Air Force Combat Wings  
for Units of Strategic Air Command(Supersedes SAC Reg 20-15, 16 May 1952, including C1,  
27 Feb 53, and C2, 3 Aug 53)

SECTION		PARAGRAPH
I	GENERAL .....	1- 7
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IV	COMPOSITE WING ORGANIZATIONAL DETAILS .....	27-29

## PART I - GENERAL

1. PURPOSE. This regulation prescribes a standard organizational pattern for Strategic Air Command combat wings. It further directs uniform placement of all functions normally required for garrison and field operations.
2. SCOPE. The provisions of this regulation are applicable to all Strategic Air Command combat wings including those in oversea areas.
3. OPERATIONAL CONCEPT.
  - a. The combat wing is an organization designed for immediate deployment for sustained operations, combining into a single unit the combat and supporting elements necessary to carry out this mission. It provides for clean-cut command channels and assignment of personnel to the unit charged with their utilization and welfare. An individual is clothed, housed, paid, promoted, and administered by the commander who is charged with working that individual.
  - b. The wing is the basic operational unit. The groups and squadrons are mutually dependent upon and operate under the direction of a single commander, the wing commander. By molding all interdependent elements into a whole, a self-sufficient organization, capable of sustained effective action, is formed.
4. WORKLOADS.
  - a. The operation of a wing involves two separate workloads. The first is that incident to the readiness mission of the wing. The second type of workload is that incident to the operation of the installation under peacetime conditions, i. e., a 44-hour workweek, normal pass and leave schedule, additional functions such as budget and accounting, base housing, and others for which there are no T/O counterpart. This second workload will vary from time to time because of geographic location, changes in total population, number and type of tenant units, available facilities, etc.
  - b. In some instances, there are missions to be performed on a base which are not co-incident with those being performed by a T/O unit. In these cases a separate non-T/O unit, defined as a Table of Distribution (T/D), may be organized.
5. GENERAL PLACEMENT OF FUNCTIONS. The wing organization consists of the wing headquarters, the combat and maintenance squadrons, and a tactical hospital (which are assigned directly to the wing), an air base group with the support squadrons, and a fixed medical treatment facility (USAF hospital).

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a. The wing headquarters is the directing head for the wing organization and functions as both a planning and an operating agency. The wing commander will be the combat commander.

b. The air base group is charged with those functions associated with the operation of a base. Normal composition is an air base group headquarters and specifically named squadrons that perform the functions of security (including the maintenance of law and order and other police functions), installations, food service, operations and training (including communications), motor vehicle, supply, and the fixed medical treatment facility. The commander of the air base group will be designated as the air base commander.

c. The medical service is comprised of two autonomous type units which are integrated to provide total tactical medical support of the combat wing, and the operation of a fixed medical treatment facility to provide base level, area, or specialized medical service. This dual responsibility is performed by one staff through the utilization of personnel assigned to the tactical and fixed hospital units. The tactical hospital (T/O) is mobile and highly flexible, capable of being subdivided into elements adaptable to rapid movement with the combat units. The USAF hospital (non-T/O) will constitute the permanent party for command and operation of the fixed medical treatment facility. The senior medical officer assigned will be the tactical hospital commander and will be directly responsible to the wing commander for all medical support to the tactical wing. Normally, he will be attached to the USAF hospital for duty as hospital commander and will be responsible to the air base commander for the operation of the fixed medical treatment facility. On a multiple wing base, the senior medical officer assigned will be designated, also, as division surgeon and will act as advisor to the division commander on all matters pertaining to the medical service. The greater portion of the staff of the fixed medical treatment facility will be personnel attached for duty from the tactical medical unit(s).

6. ORGANIZATION. a. Organizational structure of all units will follow the pattern of functions authorized in the applicable manning document(s).

b. Function titles and corresponding code numbers, authorized for use on manning documents and organization charts, are contained in AFM 171-5, as amended, and SAC Reg 26-1, 30 Mar 54.

c. Primary functions, in some instances, may have sub-element functions depicted on the manning document(s), with personnel authorizations allocated specifically for that particular sub-agency. Organization chart will indicate these sub-agencies under the jurisdiction of the applicable primary function.

d. Subdivisions of primary or sub-element functions, not shown as a separate sub-agency in the manning document, will reflect the sub-division breakdown on local organization charts only.

7. OPERATING PRINCIPLES. a. The principles of correct command and staff procedures must be fully recognized and followed. Control is exercised by the wing commander through the group and squadron commanders, as appropriate. The staffs of the air division, wing, air base group, and squadrons possess no command function. As staff personnel, their authority is limited to that of assisting the commander through planning, inspecting, investigating, and recommending. All directives are issued in the name of the appropriate commander. The commander may delegate duties to an appropriate staff officer or unit commander. An officer, so designated, may issue directives or sign correspondence, relative to such delegated functions, "For the Commander" or "By Order of the Commander." However, delegation of duties does not relieve the commander of the responsibility imposed upon him nor of the requirement for appropriate command supervision. The air base commander may not delegate those duties which are imposed upon the air base commander by the Uniform Code of Military Justice, appropriation acts, or other statutory provisions.

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b. Military personnel, occupying positions authorized through the medium of an approved T/D, will be assigned to the T/D unit; for positions authorized on a T/DA, assignment will be to the T/O unit augmented by the T/DA.

c. When the wing is transferred PCS from a single wing base, this headquarters may direct a numbered station unit to be organized as a T/D unit to maintain the base if the circumstances warrant.

d. All units will be responsible for performing operator maintenance on utilized motor vehicles and organizational maintenance on all motorized equipment used in support of aircraft maintenance.

e. Records management will be accomplished in accordance with AFM 181-4 and AFM 181-5, as amended.

## SECTION II - WING ORGANIZATIONAL DETAILS

8. WING HEADQUARTERS. a. General. The function of the wing headquarters is to provide command and staff supervision over assigned units and to exercise such control over attached units as may be prescribed. The wing headquarters is organically capable of performing this function, and directing the operation of the base occupied, in such a manner as to insure adequate training essential to the accomplishment of the assigned mission. The wing headquarters will be the single addressee for a one-wing base.

## b. Organization.

(1) Command.

(2) Staff agencies.

(a) Inspection.

(b) Adjutant.

(c) Squadron headquarters.

(d) Comptroller.

(e) Personnel.

(f) Operations.

1. Operations and Training (includes flying safety officer who reports to and is directly responsible to the wing commander).

2. Intelligence.

3. Communications.

(g) Materiel (combinations of elements listed below will be in accordance with applicable T/O).

1. Logistics.

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2. Maintenance.a. Maintenance Control Unit (T/O: Maintenance Control).

(1) Supply Unit (T/O: Supply Control).

(2) Aircraft Records Unit (T/O: Aircraft Records and TOC).

b. Quality Control Unit (T/O: Quality Control).c. Aircraft Maintenance Standardization Team (T/O: Maintenance Standardization).3. Supply.

9. COMBAT SQUADRONS. a. Normal assignment is three primary mission squadrons per wing plus one air refueling squadron. The function of each squadron is to maintain a state of readiness for and the execution of assigned tactical missions.

b. Organization.

(1) Command.

(2) Operating sections.

(a) Personnel and Administration.

(b) Operations and Training (includes Survival Training and Personal Equipment).

1. Intelligence.2. Combat Crews.

(c) Maintenance (in accordance with SAC Manuals of the 66 series) (combinations of elements listed below will be in accordance with applicable T/O).

1. Aircraft Ground Crews.2. Post Flight Crews.3. Motorized and Ground Servicing Equipment (T/O: Auxiliary Equipment).4. Tool Crib and Aircraft 263 (T/O: Tool Room).

(d) Supply.

10. STRATEGIC SUPPORT SQUADRON. a. General. Strategic support squadrons are operationally controlled by the numbered air force to which assigned and are administratively and logistically supported by the wing to which attached. These squadrons are responsible for and capable of providing immediate and sustained global airlift support of Strategic Air Command units as required.

b. Organization.

(1) Command.

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## (2) Operating sections.

- (a) Personnel.
- (b) Operations and Training (includes intelligence, survival training, and personal equipment).
  - 1. Combat Crews.
  - 2. Communications-Electronics.
- (c) Maintenance (in accordance with SAC Manuals of the 66 series).
- (d) Supply.

11. RECONNAISSANCE TECHNICAL SQUADRON. a. General. Assignment is one squadron per base when a strategic reconnaissance wing, or wings, is assigned to the base. When one strategic reconnaissance wing is assigned to a base, the reconnaissance technical squadron will be assigned to the wing. When two strategic reconnaissance wings are assigned to a base, the reconnaissance technical squadron will be assigned to the air base group and will function under the general operational surveillance of the air division operations officer. The commander of the reconnaissance technical squadron in this case will collaborate and coordinate directly with the staff director of operations of each reconnaissance wing in the execution of the primary mission. The reconnaissance technical squadron is responsible for and organically capable of processing aerial and radar-scope film, immediate photo interpretation, and submission of all resulting material to higher headquarters.

## b. Organization.

	1 Wing Station	2 Wing Station
(1) Command.	x	x
(2) Operating sections.		
(a) Personnel and Administration.	x	x
(b) Operations.	x	x
<u>1.</u> Photo Laboratory.	x	x
<u>2.</u> Photo Interpretation.	x	x
<u>3.</u> Electronic Countermeasures.	x	
(c) Intelligence.	x	x
(d) Materiel (includes organizational and field maintenance on assigned equipment. Field maintenance on items common to wing aircraft and this organization will be performed by appropriate field or armament-Electronics maintenance squadron).	x	x

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12. FIELD MAINTENANCE SQUADRON. a. General. Normal assignment is one squadron per wing. With the exception of armament-electronics equipment maintenance, this squadron is responsible for and capable of performing field maintenance duties and services including fabrication and repair, engine build-up, unit changes in support of wing-assigned and transient aircraft, reclamation service, and field maintenance on office machines and office furniture. In addition, this squadron is responsible for leather, rubber, and textile equipment repair, organizational maintenance on organically assigned motorized and ground servicing equipment, and field maintenance on all wing-assigned motorized and ground servicing equipment utilized in support of aircraft maintenance, and such other field maintenance services as required by the wing.

b. Organization.

(1) Command.

(2) Operating sections.

(a) Personnel and Administration.

(b) Supply.

(c) Maintenance Supervision (combinations of elements listed below will be in accordance with applicable T/O).

1. Aero Repair.

a. Inflight Refueling.

b. Hydraulic.

c. Electrical.

d. Instrument and Office Machine Repair.

e. Pneudraulics (T/O: Aircraft Utilization and Pneumatic Systems).

f. Wheel and Tire Build-up.

g. Fuel Systems Repair.

h. Aircraft Repair and Reclamation.

i. Motorized and Ground Servicing Equipment (T/O: Auxiliary Equipment).

2. Power Plant.

a. Engine Conditioning.

b. Engine Change.

c. Engine Build-up.

d. Engine Tear-down.

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- e. Power Pack Repair.
- f. Propeller.
- g. Jet Engine Overhaul.
- 3. Fabrication.
  - a. Woodworking.
  - b. Machine Shop.
  - c. Welding.
  - d. Dope, Paint, and Fabric.
  - e. Parachute, Leather, Rubber, Textile.
  - f. Sheet Metal (T/O: Aircraft Structural Repair).

13. PERIODIC MAINTENANCE SQUADRON. a. General. Normal assignment is one squadron per wing. With the exception of armament-electronics maintenance, this squadron is responsible for and capable of performing periodic inspections and maintenance on wing aircraft in accordance with SAC Manual 66-15, and such other maintenance as may be directed.

b. Organization.

- (1) Command.
- (2) Operating sections.
  - (a) Personnel and Administration.
  - (b) Supply.
  - (c) Maintenance Supervision (combinations of elements listed below will be in accordance with applicable T/O).
    - 1. Dock Maintenance.
    - 2. Motorized and Ground Servicing Equipment (T/O: Auxiliary Equipment).
    - 3. Tool Crib (T/O: Tool Room).
    - 4. Pre-Dock (T/O: Aircraft Wash Crew).

14. ARMAMENT-ELECTRONICS MAINTENANCE SQUADRON. a. General. Normal assignment is one squadron per wing. This squadron is responsible for and capable of providing organizational and field maintenance, accomplishing periodic inspections, and giving reclamation service on all armament-electronic systems installed in tactical aircraft assigned to the wing and is responsible for supervising the loading of all munitions into tactical aircraft. This squadron will accomplish maintenance, FAT, and PLT of special weapons. This squadron will furnish field

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maintenance on wing and air police radiological, biological, and chemical defense electronic equipment, hand and shoulder weapons, base defense weapons, aircraft radio equipment issued as personal equipment, and on base photographic and training aids equipment common to wing aircraft.

b. Organization.

(1) Command.

(2) Operating sections.

(a) Personnel and Administration.

(b) Supply.

(c) Personnel authorizations of T/O functions listed in 1 and 2 below, will be utilized to organize the functions listed in 2, 3, 4, and 5 below, which are in accordance with SAC Manual 66-12.

1. Maintenance Supervision.

a. Radar.

b. Radio.

c. Gunnery Systems.

d. Weapons and Releases Systems.

e. Camera Repair.

f. Bomb-Navigation Systems Maintenance.

g. Electronic Countermeasures.

2. Special Weapons.

3. Malfunction Data Collection & Analysis Unit.

4. Maintenance Supervision.

a. Flight Line Maintenance Branch.

b. Periodic Maintenance Branch.

c. Field Maintenance Branch.

5. Weapons Supervision.

a. Aircraft Branch.

b. Aviation Branch.

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maintenance on wing and air police radiological, biological, and chemical defense electronic equipment, hand and shoulder weapons, base defense weapons, aircraft radio equipment issued as personal equipment, and on base photographic and training aids equipment common to wing aircraft.

## b. Organization.

(1) Command.

(2) Operating sections.

(a) Personnel and Administration.

(b) Supply.

(c) Personnel authorizations of T/O functions listed in 1 and 2 below, will be utilized to organize the functions listed in 2, 3, 4, and 5 below, which are in accordance with SAC Manual 66-12.1. Maintenance Supervision.a. Radar.b. Radio.c. Gunnery Systems.d. Weapons and Releases Systems.e. Camera Repair.f. Bomb-Navigation Systems Maintenance.g. Electronic Countermeasures.2. Special Weapons.3. Malfunction Data Collection & Analysis Unit.4. Maintenance Supervision.a. Flight Line Maintenance Branch.b. Periodic Maintenance Branch.c. Field Maintenance Branch.5. Weapons Supervision.a. Aircraft Branch.b. Aviation Branch.I  
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15. AIR BASE GROUP HEADQUARTERS. a. General. Normal assignment is one group per base. The air base group is responsible for and capable of directing, supervising, and coordinating the operation of base activities, personnel assignment and classification, personnel services, and logistical support. The air base group is responsible for passive defense planning for the base including the establishment of personnel decontamination stations. The air base group will provide custodial services of permanent base records. The commander of the air base group will be designated as the air base commander.

b. Organization. In the organizational breakdown given below, functions designated as T/O are functions contained in Part I - General of T/O and may or may not be reflected in non-T/O augmentation (T/DA). Functions not designated as T/O are functions authorized additionally for use in non-T/O manning documents.

- (1) Command (T/O).
- (2) Staff agencies.
  - (a) Adjutant (T/O).
    1. Records Management.
    2. Postal.
  - (b) Chaplain (additional duty as wing chaplain) (T/O).
  - (c) Judge Advocate (T/O).
  - (d) Information Services (T/O).
  - (e) Manpower and Organization.
  - (f) Squadron Headquarters (T/O).
  - \*(g) Academic Training (NCO Academy).
  - (h) Personnel (T/O).
    1. Military Personnel.
    2. Civilian Personnel.
    3. Personnel Services (T/O).
      - a. Personal Affairs.
      - b. Education.
      - c. Special Services.
      - d. Nonappropriated Funds.
    4. Ground Safety (T/O).
    5. Officers Club.

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- 6. NCO Club.
- 7. Recruiting.
- (i) Comptroller (T/O).
  - 1. Management Analysis (T/O).
  - 2. Finance (T/O).
  - 3. Statistical Services (T/O).
  - 4. Budget and Accounting.
- (j) Materiel (T/O).
  - 1. Transportation (includes commercial transportation) (T/O).
  - 2. Base Exchange.
  - 3. Purchasing and Contracting.
  - 4. Base Housing (permanent and transient billeting).
  - 5. Base Accountable Office.
- (3) The following are additional staff agencies of the air base group but are not designated on air base group manning documents. Staff duty is performed by the commander of the appropriate squadron as an additional duty.
  - (a) Provost Marshal (additional staff duty performed by commander, air police squadron).
  - (b) Operations (additional staff duty performed by commander, operations squadron).
  - (c) Food Service (additional staff duty performed by commander, food service squadron, under the operational surveillance of the director of materiel).
  - (d) Installations (additional staff duty performed by commander, installations squadron. Reports and is responsible, without intermediary, directly to the air base commander on all matters pertaining to installations activities).

\*Under operational control by the numbered air force concerned.

16. OPERATIONS SQUADRON. a. General. Normal assignment is one squadron per base. The commander of this squadron will perform additionally the duties of staff operations officer. The operations squadron is responsible for and capable of performing the following functions:

- (1) Base and base flight operations including transient aircraft and organizational and periodic maintenance of base flight and transient aircraft. Provides clearance authority and supervises proficiency flying. Operates, services, and maintains all training aids for the base occupied except that field maintenance of items

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common to trainers and wing aircraft will be performed by appropriate field or armament-electronics squadron. Provides ground training range facilities and certain ground training instructors. Maintains an active flying safety program.

- (2) Photographic laboratory operations. Provides photostats, ozalid, photographic printing, film processing, editing, enlarging, and cataloging for the base. Provides photographic support for information services and the provost marshal. Processes bomb strike, gun camera, and radar scope photography. Provides projection service for the base. Performs organizational and field maintenance on assigned cameras and allied equipment.
- (3) Communications operations. Provides for operation, installation, and maintenance of fixed and tactical communications facilities to provide point to point and tactical air/ground communications support for the wing, and installation and maintenance of interoffice equipment. Provides organizational and field maintenance on the mobile and fixed radios of the crash and rescue and the maintenance expeditor nets. Provides field maintenance on air police squadron mobile and fixed radios.
- (4) Provides operational supervision of AACS and weather service detachments.

b. Organization. In the organizational breakdown given below, functions designated as T/O are functions contained in Part I - General of T/O and may or may not be reflected in non-T/O augmentation (T/DA). Functions not designated as T/O are functions authorized additionally for use in non-T/O manning documents.

- (1) Command (T/O).
- (2) Personnel and Administration (T/O).
- (3) Photographic Laboratory (T/O).
- (4) Base Operations (T/O).
- (5) Communications (T/O).
- (6) Base-Transient Aircraft Maintenance (T/O).
- (7) Supply (T/O).
- (8) Training.
  - (a) Ground Training.
  - (b) Training Aids.
  - (c) Synthetic Training.
  - (d) ECM and General Radar.
  - (e) Refueling.
  - (f) Instrument.
  - (g) Navigation.

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- (h) Radio and Radar.
- (i) Rescue and Survival.
- (j) Physical Health Development.
- (k) OQ Gunnery Range.
- (l) Skeet-Small Arms Range.
- (m) Flight Simulator.
- (n) Gunnery Training.
- (o) Gunnery Instruction.
- (p) Bombing Range.
- (q) Flexible Gunnery.
- (9) Crash Rescue Boat Flight.
- (10) MATS Support.

17. AIR POLICE SQUADRON. a. General. Normal assignment is one squadron per station. The function of this squadron is to secure and defend against enemy subversive capabilities all those elements which are indispensable to the accomplishment of the mission of the command which the security forces are assigned to protect; to provide a nucleus of ground defense forces around which base resources may be mobilized in air base defense against attack in force; to effect normal law enforcement including confinement and retraining of prisoners. This squadron is responsible for organizational maintenance (TO-00-25-126), storage, and issue of assigned radiac equipment and for the radiological defense planning incident to area and structure monitoring. The air police squadron is responsible for organizational maintenance of assigned weapons and radios installed in air police vehicles. The commander of this squadron will perform, additionally, those duties of the base provost marshal.

b. Organization.

- (1) Command.
- (2) Operating sections.
  - (a) Personnel.
  - (b) Materiel.
  - (c) Operations.
    - 1. Security Flight (internal security).
    - 2. Patrol Flight (allied police functions).
    - 3. Retraining Flight.

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18. FOOD SERVICE SQUADRON. a. General. Normal assignment is one squadron per base. Excluding the operations of the food service facility for the medical services, this squadron is responsible for the operation of required food service facilities for the base occupied. As required, operates pastry kitchen, meat processing facility, and bread bakery. The commander of this squadron will perform, additionally, those duties of staff food service officer under the operational surveillance of the air base group director of materiel.

b. Organization (organization breakdown not given in T/O).

(1) Command.

(2) Operating sections.

(a) Personnel and Administration.

(b) Food Service.

19. INSTALLATIONS SQUADRON. a. General. Normal assignment is one squadron per station. This squadron is responsible for and organically capable of repairing and maintaining all real property of the installation; operating and maintaining base utilities including field lighting; providing structural and crash fire protection. The commander of this squadron will perform, additionally, those duties of staff installations officer and will report and be responsible, without intermediary, directly to the air base commander on all matters pertaining to installations activities.

b. Organization.

(1) Command.

(2) Operating sections.

(a) Personnel and Administration.

(b) Supply.

(c) Fire Protection and Crash Rescue.

(d) Engineering and Management.

(e) Maintenance and Repair.

(f) Utilities Operation.

(g) Medical Services (non-T/O).

(h) Aviation Petroleum Products Distribution (non-T/O).

20. MOTOR VEHICLE SQUADRON. a. General. Normal assignment is one squadron per station. The function of this squadron is to provide base transportation; organizational and field maintenance on all general, special purpose, and engineering type vehicles assigned or organic to units; organizational and field maintenance of motorized equipment other than motorized equipment utilized in support of aircraft maintenance; and vehicle decontamination stations.

b. Organization.

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- (2) Operating sections.
  - (a) Personnel and Administration.
  - (b) Maintenance.
  - (c) Motor Pool.
  - (d) Supply.

21. SUPPLY SQUADRON. a. General. Normal assignment is one squadron per station. This squadron is responsible for and organically capable of performing base supply services, except medical, for all components of the wing. This squadron is responsible for the storage, maintenance, and delivery of all conventional aircraft munitions and for loading of aircraft munitions at the direction and under the supervision of the armament-electronics maintenance squadron commander. In addition, this squadron is responsible for the receipt, storage, handling, and issue of special weapons for the wing and loading of special weapons at the direction of and under the supervision of the armament-electronics squadron commander. The base accountable officer (air base group) will exercise technical and administrative supervision over the functions comprising the base supply and will keep the air base group director of materiel advised of the status of these functions. The supply squadron will be responsible for the requisitioning, receipt, storage, handling, issue, and ration breakdown of subsistence supplies and the operation of a commissary when authorized. The supply squadron commander will report directly to the air base commander on purely administrative details and to the air base group director of materiel on technical matters pertaining to the subsistence, laundry, clothing sales store, memorial services, and salvage and disposal operations.

b. Organization. In the organizational breakdown given below, functions designated as T/O are functions contained in Part I - General of T/O and may or may not be reflected in non-T/O augmentation (T/DA). Functions not designated as T/O are functions authorized additionally for use in non-T/O manning documents.

- (1) Command (T/O).
- (2) Operating sections.
  - (a) Personnel and Administration (T/O).
  - (b) Supply (T/O).
  - (c) Base Supply.
    - 1. Management and Procedures (T/O).
    - 2. Inventory and Inspection (T/O).
    - 3. Administration.
    - 4. Property Accounting (T/O).
    - 5. Materiel Facilities (T/O).
    - 6. Petroleum (T/O).
    - 7. Service Stock (T/O).

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- 8. Flyaway Kits (T/O).
  - 9. Munitions (T/O).
  - 10. Special Weapons.
  - 11. Publications and Reproduction.
- (d) Materiel Services (includes memorial services).
- 1. Subsistence (T/O).
  - 2. Commissary.
  - 3. Clothing Sales Store (T/O).
  - 4. Laundry.
  - 5. Clothing and Equipment Repair.
- (e) Salvage and Disposal (T/O).

22. TACTICAL AND USAF HOSPITALS. a. Tactical Hospital (T/O). Normal assignment is one per wing. When operating as a unit in support of the combat wing and its component squadrons, the tactical hospital is responsible for and capable of supporting the wing and component units with a proportionate medical service by use of its tactical element(s). When not deployed or engaged in unit tactical training, personnel will be attached for duty to the fixed medical treatment facility for accomplishment of base medical service responsibilities.

b. USAF Hospital, Infirmary, or Dispensary (non-T/O). Normally, each base will have one fixed medical treatment facility. The type and size of this facility will be in accordance with the approved bed authorization established. The USAF hospital, when authorized, will be responsible for and capable of furnishing definitive treatment for all persons authorized medical care. The USAF infirmary, when authorized, will be responsible for furnishing definitive treatment, within its capabilities, for all persons authorized medical care. The USAF dispensary, when authorized, will be responsible for and capable of furnishing out-patient service for all persons authorized medical care.

c. Assignment.

- (1) The tactical hospital (T/O) will be assigned to the wing.
- (2) The USAF hospital, infirmary, or dispensary (non-T/O) will be assigned to the highest echelon exercising command of the installation, i.e., the wing on a single wing base; the air division on a multiple wing base. The USAF hospital, infirmary, or dispensary unit is attached to the air base group for all purposes.

d. Organization. Tactical hospitals and fixed medical treatment facilities will be organized in accordance with AFRs 160-105 and 23-18, as amended. USAF hospital and infirmary units are considered the equivalent of air force groups; dispensary units are considered the equivalent of squadrons.

SECTION III - DIVISION STATION ORGANIZATIONAL DETAILS

23. GENERAL. a. In order to conserve manpower, economize on real estate resources, and to satisfy a tactical requirement, more than one combat wing may be assigned to a base. When more

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than one combat wing is assigned to a base, an air division will be activated to supervise, direct, correlate, and coordinate the operations of the assigned units.

b. The primary mission of an air division is combat training of the assigned wings. The combat capabilities of the assigned wings are the basic factors in the performance of this primary mission, therefore, the air division will concentrate more on operations, flying training, and aircraft maintenance in the subordinate units than administrative and other support activities. The primary responsibility of the air division will be the formulation of policies. In order to avoid the necessity for direct participation in routine matters, the air division commander will utilize the command and staff elements of the subordinate units to the maximum extent possible consistent with the assigned functions. The air division headquarters will act as arbitrator to resolve controversial issues between the assigned units.

c. The staff authorization of an air division is designed to aid the air division commander in accomplishing the arbitrate, supervisory, and inspectional responsibilities. This staff will inform and advise the air division commander regarding actual and anticipated problem areas.

d. The air division headquarters will be designated as the addressee at an air division base.

e. The commander of the air division will be the senior officer assigned to the base.

f. The combat wings will be assigned to the air division.

g. The air base group on an air division base is assigned to the air division and is responsible for supplying base support to the combat wings. Conflicts regarding the utilization of facilities will be referred to the air division commander for a decision. The air base commander will be responsible for all matters pertaining to base services. The adjutant of the air base group headquarters will be designated as the officer of authentication for the air division. The message center of the air base group headquarters will process all incoming and outgoing correspondence.

h. The USAF hospital, infirmary, or dispensary will be assigned to the air division and attached to the air base group for all purposes.

24. RESPONSIBILITIES. The air division will:

a. Provide command supervision and direction of the combat operations of assigned wings.

b. Provide command supervision and direction of the combat training of assigned wings, insuring that the highest standards of quality are attained.

c. Promote standardization of operating techniques of assigned combat wings.

d. Insure that proper emphasis within combat wings is being placed upon the essential preparations for execution of assigned combat missions.

e. Monitor closely and participate in, by means of observer personnel, the execution of all simulated combat missions conducted by the assigned combat wings.

f. Provide command supervision, direction, and correlation of the functions of the air base group.

g. Correlate the activities of all assigned units.

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h. Advise the numbered air force headquarters concerned as to any action required to improve operational capability of assigned units.

## 25. ORGANIZATION.

- a. Command.
- b. Personnel.
- c. Operations.
- d. Materiel.

26. TDY MOVEMENT OF A WING. If, on an air division base, one wing is placed on a TDY status, the following actions will occur:

- a. The wing headquarters, combat, air refueling, periodic maintenance, armament-electronics, and field maintenance squadrons and the tactical hospital will move as units.
- b. Air base support personnel required at the TDY base will move as individuals and will be utilized to augment the existing units at the TDY base.
- c. If a strategic reconnaissance wing is placed on TDY, the reconnaissance technical squadron will provide a detachment to move with and support the TDY wing.
- d. The air division headquarters will remain at the home station.

## SECTION IV - COMPOSITE WING ORGANIZATIONAL DETAILS

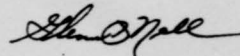
27. To provide for the necessary organizational flexibility or task force requirement, a composite wing may be authorized.

28. A composite wing is an organization whose combat squadrons have assigned nonidentical type missions or aircraft.

29. Support squadrons within a composite wing will be organized to provide the necessary personnel and equipment.

BY ORDER OF THE COMMANDER:

OFFICIAL:



GLENN P. NELL  
Colonel, USAF  
Adjutant

R. M. MONTGOMERY  
Brigadier General, USAF  
Chief of Staff

2 Incls

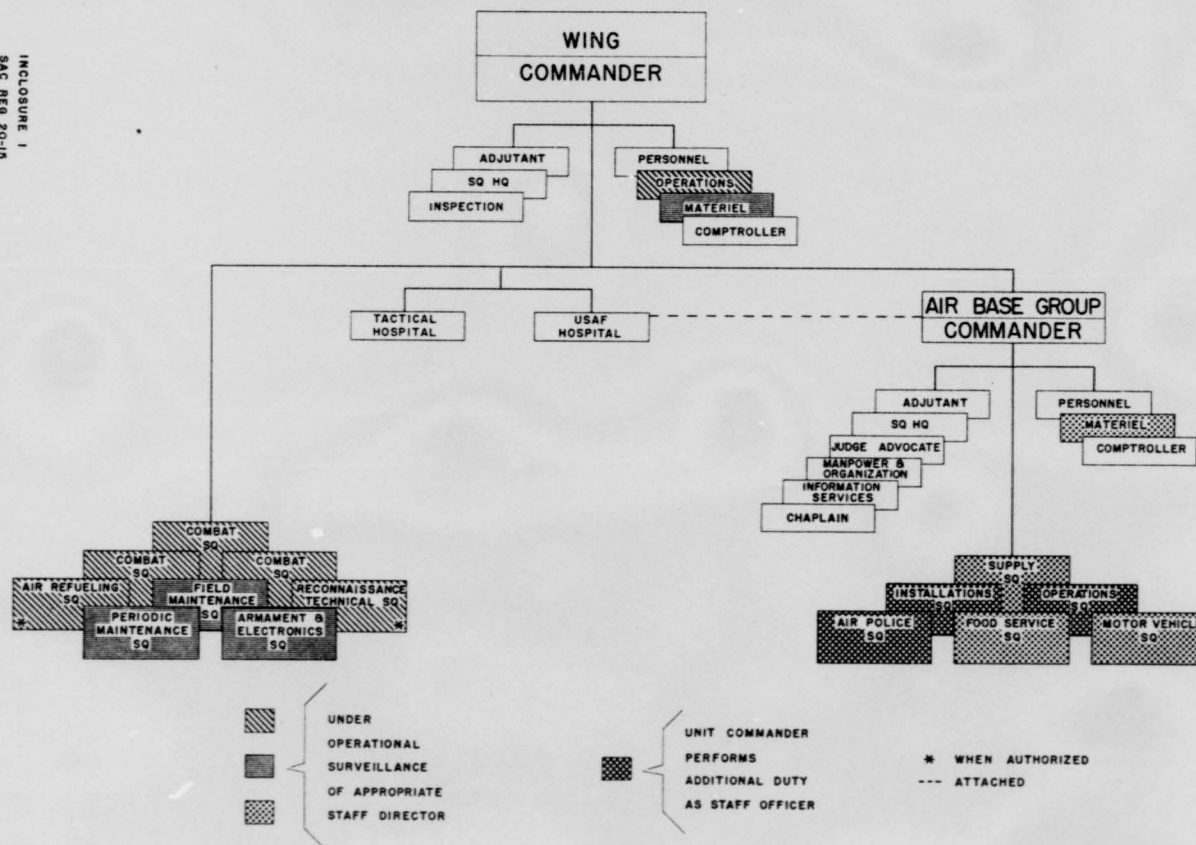
- 1. Chart, Single Wing Base
- 2. Chart, Double Wing Base

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ORGANIZATION CHART  
SINGLE WING BASE

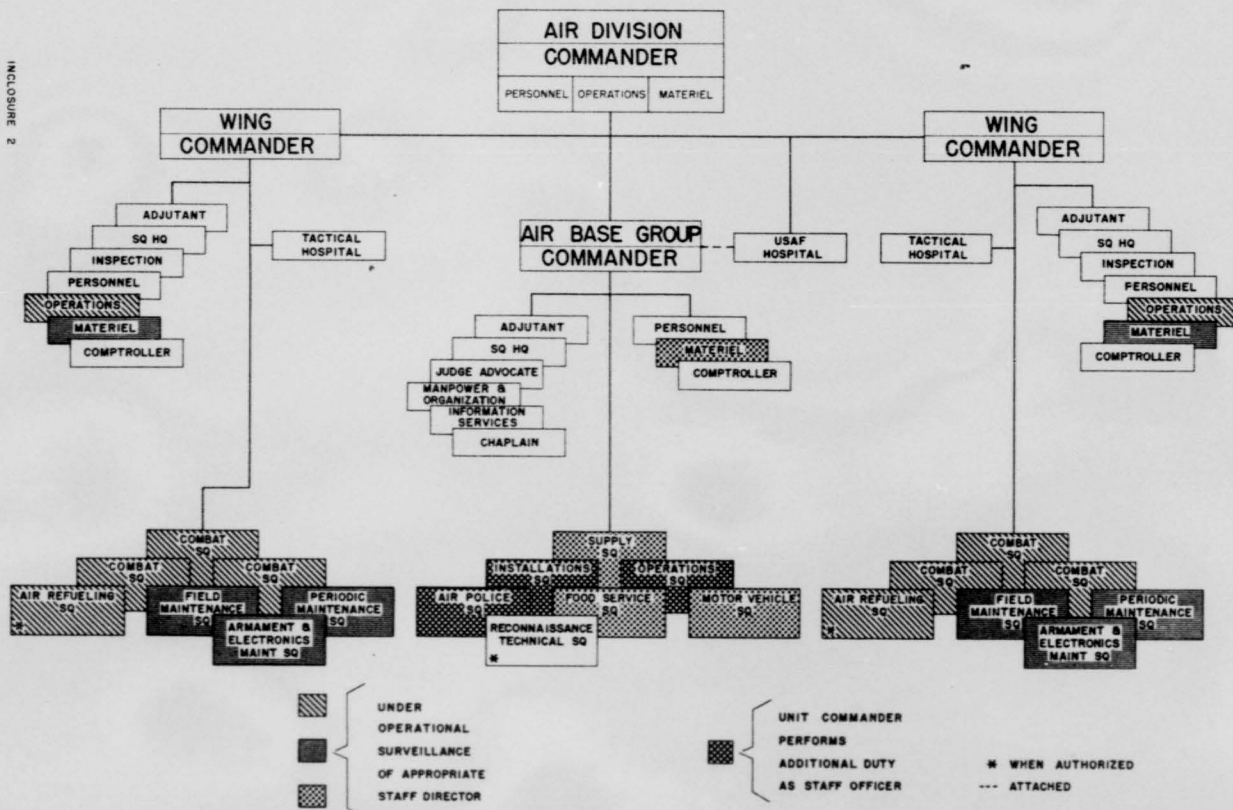
INCLOSURE 1  
SAC REG 20-15





ORGANIZATION CHART  
DOUBLE WING BASE

ENCLOSURE 2  
SAC REG 20-15



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EXHIBIT #5

HEADQUARTERS STRATEGIC AIR COMMAND  
Offutt Air Force Base  
Omaha, Nebraska

GENERAL ORDERS)  
NUMBER 47)

7 June 1954

## SECTION

INACTIVATION OF WAF SQUADRONS.....	I
CONSTITUTION AND ACTIVATION OF THE 380TH AIR REFUELING SQUADRON -- Amendment.....	II
COMMENDATION RIBBON.....	III

I. INACTIVATION OF WAF SQUADRONS. 1. Effective 1 July 1954, the following units are inactivated, and will revert to the control of the Department of the Air Force:

## WAF Squadron

22, 24, 27

2. Personnel and equipment rendered surplus by this action will be absorbed within the command of current assignment.
3. Organizational records and unit funds will be disposed of in accordance with AFM 181-5, as amended, and AFR 176-2.
4. Appropriate remark will be entered in the organizational status table of the final morning report in accordance with Chapter 2, SAC Manual 171-1.
5. Authority: Letter, Department of the Air Force, AFOMO 221j, subject: "Inactivation of the 22d and Certain Other WAF Squadrons," 25 May 1954.

II. CONSTITUTION AND ACTIVATION OF THE 380TH AIR REFUELING SQUADRON. So much of paragraph 1, General Orders 43, this headquarters, 17 May 1954, as reads:

## Unit

380th Air Rfl Sq

is amended to read:

## Unit

380th Air Rfl Sq, Medium

III. COMMENDATION RIBBON. By direction of the Secretary of the Air Force, under the provisions of paragraph 22, AFR 30-14, 21 May 1953, as amended, the Commendation Ribbon for meritorious service during the periods indicated is awarded to the following named officers and airman:

LIEUTENANT COLONEL WILLIAM R. MACDONALD, 10019A, United States Air Force  
11 January 1953 to 1 April 1954

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FIRST LIEUTENANT ROBERT J. CAVENDISH, AO 803148, United States Air Force  
10 June 1952 to 9 September 1953

MASTER SERGEANT MICHAEL P. KOPER, AF6948884, United States Air Force  
1 June 1953 to 15 January 1954

BY ORDER OF THE COMMANDER:

OFFICIAL:



GLENN P. NELL  
Colonel, USAF  
Adjutant

R. M. MONTGOMERY  
Brigadier General, USAF  
Chief of Staff

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- 2 - Asst CofS, G-4, GSUSA (ATTN: Chief, Movements Br, Service Gp), Wash 25, DC
- 2 - Chief of Military History, Special Staff, USA, Wash 25, DC
- 2 - Comdr, AMC (ATTN: MCMSX02), Wright-Patterson AFB, Ohio
- 5 - Hq USAF, Dir of Mil Pers (ATTN: Personnel Services Div), Wash 25, DC
- 5 - Comdr, 22d WAF Sq, Offutt AFB, Nebr
- 5 - Comdr, 24th WAF Sq, Carswell AFB, Tex
- 5 - Comdr, 27th WAF Sq, Barksdale AFB, La
- 10 - Comdr, 3902d AB Wg, Offutt AFB, Nebr
- 10 - Comdr, 19th ADiv, Carswell AFB, Tex
- 10 - Comdr, 4th ADiv, Barksdale AFB, La
- 10 - Comdr, 98th AB Gp, Lincoln AFB, Nebr
- 2 - Mil Air Div, Hq Sixth Army, Room 112, Bldg 38, Presidio of San Francisco, Calif
- 2 - Comdr, Topeka AF Depot, Topeka, Kans
- 5 - Comdr, 831st Specialized Depot, Shelby, Ohio
- 2 - AF Ln Repr, KCRC, 601 Hardesty Ave, Kansas City 24, Mo

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EXHIBIT #6

HEADQUARTERS STRATEGIC AIR COMMAND  
Offutt Air Force Base  
Omaha, Nebraska

GENERAL ORDERS)  
NUMBER 48)

10 June 1954

## SECTION

ORGANIZATION OF THE HEADQUARTERS 3D AIR DIVISION .....	I
INACTIVATION OF CERTAIN AIR FORCE UNITS AT MACDILL AIR FORCE BASE ...	II
REORGANIZATION OF UNITS AT MOUNTAIN HOME AIR FORCE BASE .....	III
INACTIVATION OF AVIATION SQUADRONS .....	IV

I. ORGANIZATION OF THE HEADQUARTERS 3D AIR DIVISION. 1. The Headquarters 3D Air Division, having been assigned the Strategic Air Command, is organized at Andersen Air Force Base, APO 334, c/o Postmaster San Francisco, California, effective 18 June 1954, as follows:

Unit	SAC T/D	Authorized Strength Officers	Airmen	Assignment
Hq 3D Air Division	June 54	1	1	3D Air Division

2. Upon organization, unit is attached to FEAF for Logistic Support, under provisions of AFR 11-4, as amended.

3. Equipment is authorized by UAL Number 002-AR 82.

4. Appropriate entry will be made in the organizational status table of the initial morning report in accordance with Chapter 2, SAC Manual 171-1.

5. Authority: Message, Headquarters USAF, AFOMO 35218, 8 June 1954.

II. INACTIVATION OF CERTAIN AIR FORCE UNITS AT MACDILL AIR FORCE BASE. 1. Effective 8 July 1954, the following units are inactivated at MacDill Air Force Base, Florida, and revert to the control of the Department of the Air Force:

HQ 307th Air Base Group  
307th Operations Squadron  
307th Supply Squadron  
307th Motor Vehicle Squadron  
307th Air Police Squadron  
307th Food Service Squadron  
307th Installations Squadron

2. Personnel and equipment rendered surplus by this action will be disposed of as directed by the commander, Second Air Force.

3. Organizational records and unit funds will be disposed of in accordance with AFM 181-5, as amended and AFR 176-2.

4. UAL-BAL numbers assigned above units are void, effective date of inactivation.

5. Appropriate remark will be entered in the organizational status table of the final morning report in accordance with Chapter 2, SAC Manual 171-1

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6. Authority: Letter, Department of the Air Force, AFOMO 228j, subject: "Inactivation of Headquarters, 307th Air Base Group and Certain Other USAF Units at MacDill Air Force Base," 27 May 1954.

III. REORGANIZATION OF UNITS AT MOUNTAIN HOME AIR FORCE BASE. 1. Announcement is made of the reorganization of the following units, effective 8 July 1954, as indicated:

Unit	T/O	Authorized Strength	
		Officers	Airmen
HQ, 9th Bombardment Wing, Medium	1-1047P 1 Jan 54 1 x Part II	45	107
Bombardment Squadron, Medium 1, 5, 99	1-1178P 1 Jan 54 1 x Parts II & IIA	65 (each)	105
9th Field Maintenance Squadron	1-7169P 1 Jan 54 1 x Part II	7	357
9th Periodic Maintenance Squadron	1-7171P 1 Jan 54 1 x Part II	5	158
9th Armament & Electronics Maintenance Squadron	1-7170P 1 Jan 54 1 x Part II	13	339
9th Air Refueling Squadron, Medium	1-1179P 1 Jan 54 1 x Parts II, IIA, & IIC	85	228

2. Equipment is authorized by letter cited in paragraph 4, below.

3. Appropriate remark will be entered in the organizational status table of the morning report in accordance with Chapter 2, SAC Manual 171-1.

4. Authority: Letter, Department of the Air Force, AFOMO 229j, subject: "Reorganization of the Headquarters 9th Bombardment Wing, Medium, and Certain Other USAF Units at Mountain Home Air Force Base," 26 May 1954.

IV. INACTIVATION OF AVIATION SQUADRONS. 1. Effective 1 July 1954, the following aviation squadrons are inactivated and revert to the control of the Department of the Air Force:

Aviation Squadron, Bombardment, Medium  
2, 9, 43, 93, 301, 306, 509

Aviation Squadron, Bombardment, Heavy  
7, 92

Aviation Squadron, Strategic, Fighter  
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Aviation Squadron  
505, 510, 550, 551, 580

2. Personnel and equipment rendered surplus by this action will be disposed of in accordance with SAC Programming Plan 19-54, 29 March 1954.
3. Organizational records and unit funds will be disposed of in accordance with AFM 181-5, as amended and AFR 176-2.
4. UAL-BAL numbers assigned above units are void, effective date of inactivation.
5. Appropriate remark will be entered in the organizational status table of the final morning report in accordance with Chapter 2, SAC Manual 171-1.
6. Authority: Letter, Department of the Air Force, AFOMO 231j, subject: "Inactivation of the 2d Aviation Squadron, Bombardment, Medium, and Certain Other USAF Units," 27 May 1954.

BY ORDER OF THE COMMANDER:

OFFICIAL:

GLENN P. NELL  
Colonel, USAF  
Adjutant



R. M. MONTGOMERY  
Brigadier General, USAF  
Chief of Staff

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  - 2 - ACOFS, G-4, USA (ATTN: Chief, MOV BR, SERGRU) WASHDC
  - 2 - Chief MIL HIST SP Staff, USA, WASHDC
  - 2 - COMAMC (ATTN: MCMSX02), Wright-Patterson AFB, Ohio
  - 2 - MIL Air DIV, HQ Sixth Army, Room 112, BLDG 38, Presidio of San Francisco, CALIF
  - 2 - COMDR Topeka AF Depot, Topeka, KANS
  - 5 - COMDR 831ST SPECL Depot, Shelby, Ohio
  - 2 - AF Liaison REP, Kansas City REC CEN, 601 Hardesty AVE, KSC
  - 25 - COMDR 3D Air DIV, Andersen AFB, APO 334, San Francisco, CALIF (AIR MAIL)
  - 5 - COMFEAF APO 925, San Francisco, CALIF (AIR MAIL)
  - 5 - COMDR 20TH AF, APO 239, San Francisco, CALIF (AIR MAIL)
  - 5 - COMDR Andersen AFB, APO 334, San Francisco, CALIF (AIR MAIL)
  - 5 - COMFEAFBOMCOM, APO 328, San Francisco, CALIF (AIR MAIL)
  - 5 - COMDR 3D AVNFLD Depot SQ, APO 334, San Francisco, CALIF (AIR MAIL)

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EXHIBIT #7

HEADQUARTERS EIGHTH AIR FORCE  
Office of the Comptroller  
Fort Worth, Texas

SECRET:  
AUTH: COMDR 8AF  
DATE: 30 Jun 54  
NAME: *Debon*

28 June 1954

SUBJECT: Progress Report #1, Atomic Weapons Support Augmentation for  
A&E Maintenance Squadrons (8AF Programming Plan 19-54) Status  
as of 25 June 1954

PART I - GENERAL SUMMARY

1. Inactivation of aviation squadrons will be effective 1 Jul 54 per Headquarters SAC General Order 48, 10 Jun 54.

2. Manning. Each A&E Maintenance Squadron will be augmented on the July 1954 T/D-A's by one officer and eleven airmen. All officer positions have been filled except for the 12th A&E Squadron, and the selection of this last officer is expected within a few days. Airmen resources from aviation squadrons have been utilized at Bergstrom, Biggs, Carswell, and Walker AFB's to fill priority No. 1 teams to the extent they are available. Airmen resources not required for priority No. 1 teams have been applied to priority No. 2 teams to the extent they are available. Airmen in excess to the requirements of Nos. 1 and 2 priority teams at the foregoing stations in the 331-O career field have been designated for reassignment to Limestone AFB. Manning responsibility of Weapons Maintenance Teams at Dow and Ellsworth AFB's has been assumed by SAC. After implementation of the above actions, the following vacancies in AFSC 46170/50 will exist within squadrons indicated which cannot be filled from 8AF resources.

<u>Unit</u>	<u>46170</u>	<u>46150</u>
7th A&E Squadron	0	2
11th A&E Squadron	2	3
97th A&E Squadron	1	3
12th A&E Squadron	2	3
42d A&E Squadron	1	2
Total Vacancies	6	13

3. Requisitions have been initiated for personnel necessary to augment the A&E Squadrons that are not available within command resources.

4. Logistic and administrative personnel of inactivated aviation squadrons who have not received special weapons training are being reassigned against local shortages.

5. Surplus technically trained personnel for whom reassignment instructions have not been received will be requested by SAC on approximately 1 Aug 54.

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SUBJECT: Progress Report #1, Atomic Weapons Support Augmentation for  
A&E Maintenance Squadrons (8AF Programming Plan 19-54)  
Status as of 25 Jun 54.

6. The capability and proper organization for an atomic weapons support unit is under study at this headquarters.

7. Equipment. SAC will mail 20-33 ECL's to all organizations concerned by approximately 1 Jul 54.

8. Publications. Instructions have been sent to all wings on the distribution and procurement of special weapons technical publications and tech orders.

9. Facilities of all stations have been surveyed for adequacy and availability. Three stations (Altus, Bergstrom and Dow AFB's) do not have adequate facilities. Facilities are programmed in the FY 55 M&O Program for Altus AFB and in the Public Works Program FY 54 for Dow AFB and Bergstrom AFB. Probable beneficial occupancy dates of special weapons training buildings are January 1955 at Altus AFB, October 1954 at Bergstrom AFB, and December 1954 at Dow AFB.

10. Unit training standards are being prepared by SAC.

## PART II - PROJECT OFFICERS FOR HEADQUARTERS EIGHTH AIR FORCE DIRECTORATES

<u>DIRECTORATE</u>	<u>NAME</u>	<u>TELEPHONE</u>
Personnel	Lt Col L. L. Kilpatrick	258
Plans	Lt Col F. A. Whitfield	516
Inspector General (IGS)	Maj A. C. Gilleland	702
Materiel	Maj J. F. Van Ausdal	515
Operations	Capt W. C. Ehrman	8419
Comptroller	Capt P. J. Marrkand	489

*Elkins Read, Jr.*

ELKINS READ, JR.  
Colonel, USAF  
Comptroller

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EXHIBIT #8

HEADQUARTERS EIGHTH AIR FORCE  
Office of the Comptroller  
Fort Worth, Texas

SECRET:  
AUTH: COMDR 8AF  
DATE: 29 Jul 54  
NAME: *Green*

28 July 1954

SUBJECT: Progress Report #2, Atomic Weapons Support Augmentation for  
A&E Maintenance Squadrons (8AF Programming Plan 19-54)  
Status as of 25 July 1954

PART I - GENERAL SUMMARY

1. Manning. a. All officer positions have been filled on the  
A&E Squadron twelve-man teams. Nineteen airman vacancies exist in the  
461 career field, munitions maintenance.

b. The reassignment of eight technically trained officers to  
AMC sites at Rushmore, South Dakota, and Caribou, Maine, has been  
directed by SAC. Six officers have been released from the special  
weapons program, and disposition is pending on the nine remaining  
assembly trained officers within the command.

2. SAC Reg 82-2, which governs unit training standards, is now  
being published. The majority of other regulations, directives, SOP's,  
etc., affected by the atomic weapons support augmentation for A&E  
Maintenance Squadrons will be published approximately 15 AUG 54.

3. Interim ECL 20-33 has been distributed, and organizations are  
in the process of redistributing the aviation squadron equipment which  
has become surplus.

4. Equipment. a. All bases having aviation squadrons are  
redistributing the equipment to the A&E Squadrons. The 506th SFW,  
without an aviation squadron, is requisitioning the special weapons  
equipment, Class 39D.

b. SAAMA is shipping 39D equipment authorized on Interim ECL  
20-33 to the 28th SRW. SAAMA airlifted 8000 pounds of 39D equipment  
to Ellsworth AFB on 22 JUL 54. Three training weapons will be delivered  
on 26 JUL 54.

*Elkins Read, Jr.*

ELKINS READ, JR.  
Colonel, USAF  
Comptroller

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EXHIBIT #9

COMPTROLLER DIRECTORATE  
HEADQUARTERS EIGHTH AIR FORCE  
Fort Worth, Texas

SECRET:  
AUTH: COMAF 8  
DATE: 4 Oct 54  
NAME: *Boen*

4 October 1954

SUBJECT: Progress Report #3, Atomic Weapons Support Augmentation for A&E  
Maintenance Squadrons (8AF Programming Plan 19-54) Status as  
of 1 October 1954

PART I - GENERAL SUMMARY

1. This is an interim report. The information received from the Project Officers indicated this programming plan was not progressing as desired. As a result, a meeting of all Project Officers was held on 1 October 1954. The various factors which have retarded this program were discussed in detail, and positive action was outlined. Another meeting was agreed upon for 12 October, at which time reports will be made on the action taken. A complete progress report will be published after the 12 October meeting.

2. The following Project Officers were present at the 1 October Meeting:

Lt. Col. F. A. Whitefield - PL  
Lt. Col. Haywood Hall - MDE  
Major C. F. Dietz - MDE  
Major A. C. Gilleland - IGS  
Major W. O. Wooster - IGSW  
Major H. E. Fjesith - OD  
Major C. W. Wilson - COM  
Capt. P. J. Marrkand - COM  
CWO J. P. Walker - PD

*Elkins Read, Jr.*

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Colonel, USAF  
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COMPTROLLER DIRECTORATE  
HEADQUARTERS EIGHTH AIR FORCE  
Fort Worth, Texas

Exhibit #10

SECRET:  
AUTH: COM 8AF  
DATE: 12 NOV 1954  
NAME: *W.D. Kellan*

9 November 1954

SUBJECT: Progress Report #4 (Final), Atomic Weapons Support  
Augmentation for A&E Maintenance Squadrons (8AF Programming  
Plan 19-54) Status as of 1 November 1954

PART I - PROGRESS EVALUATION

1. All staff actions necessary for the successful implementation of this plan have been completed. This does not mean that all special weapons teams have 100 percent EWP capability but means that further action required can be completed as normal staff action. The implementing staff actions of each directorate follows below.

2. Director of Personnel:

a. Manning. All "priority 1" teams are completely manned or have a known input of personnel. A shortage of personnel in the 461XO career field has hampered manning of "priority 2" teams. An emergency requisition for 25 munition maintenance men has been submitted, and Headquarters USAF indicates the requisition will be filled in DEC 54.

b. Logistic and administrative personnel who are not trained in special weapons have been reassigned in accordance with instructions issued by this headquarters.

c. Technically trained personnel in 8AF have been assigned to A&E teams to the fullest extent possible.

d. Excess personnel resulting from this plan have been reported to Headquarters SAC for reassignment.

3. Director of Operations:

a. Training standards have been published by Headquarters SAC in the 82 series manuals.

b. Coordination with appropriate staff agencies pertaining to organization, personnel authorization, capability of units, and adequacy of facilities has been completed, and staff policies have been established.

4. Director of Materiel:

a. Equipment changes required to implement this plan have been coordinated with Headquarters SAC. Interim ECL 20-33 has been published and distributed.

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SUBJECT: Progress Report #4 (Final), Atomic Weapons Support  
Augmentation for A&E Maintenance Squadrons (8AF Programming  
Plan 19-54) Status as of 1 NOV 54

b. All additional equipment required by ECL 20-33 is on requisition, and is being shipped and/or procured by SAAMA.

c. Excess materiel resources are being reallocated or being disposed of otherwise. Shipping instructions have been issued on all excess materiel.

d. Facilities for the 7th BW, 11th BW, 27th SFW, 28th SRW, 95th BW, 97th BW, 509th BW, and 6th BW are considered adequate. The 506th SFW has initiated work orders to make their facilities adequate. New facilities for the 27th SFW are being constructed, and the 12th SFW will take over the present facilities of the 27th SFW. The Special Weapons Building for the 42d BW is programmed to be completed in AUG 55 under FY55 FWP.

5. Director of Plans:

a. Inactivation of aviation squadrons was accomplished by SAC GO #48 dated 10 JUN 54.

b. A&E special weapons teams were authorized 1 officer and 11 airmen by SAC PAV's dated 19 JUN 54.

c. All organization actions have been completed.

6. Inspector General:

a. Security measures required by the implementation of this plan have been reviewed, and those measures which were in effect in the aviation squadrons are considered adequate for this plan.

b. Required capability of special weapons teams is determined by special and regular inspections of the teams. At the present time the 27th SFW, 95th BW, 7th BW, 506th SFW, 28th SRW, and 6th BW are considered capable of carrying out their missions, considering primary weapon utilized. The 97th BW and the 11th BW have limited capabilities. The 12th SFW, 42d BW, and 509th BW are considered incapable of carrying out their assigned missions.

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EXHIBIT #11

HEADQUARTERS STRATEGIC AIR COMMAND  
Offutt Air Force Base  
Omaha, Nebraska

GENERAL ORDERS)  
NUMBER 50)

18 June 1954

## SECTION

REORGANIZATION OF CERTAIN USAF UNITS AT BIGGS AIR FORCE BASE .....	I
REORGANIZATION OF TACTICAL HOSPITALS .....	II
INACTIVATION OF 307TH TACTICAL HOSPITAL .....	III
REORGANIZATION OF THE 19TH BOMBARDMENT WING, MEDIUM.....	IV

I. REORGANIZATION OF CERTAIN USAF UNITS AT BIGGS AIR FORCE BASE. 1. Announcement is made of the reorganization of the following units, effective 8 July 1954, as indicated:

Unit	T/O	Authorized Strength	
		Officers Warrant Officers	Airmen
HQ, 97TH Bombardment Wing, Medium	1-1171P 1 JAN 54 1 x Parts II, IIA	51	126
Bombardment Squadrons, Medium 341, 342	1-1173P 1 JAN 54 1 x Parts II, IIA	85 (each)	209
Bombardment Squadron, Medium 340	1-1477P 1 MAR 53 1 x Parts II, IIA, IIB	146	346
97TH Air Refueling Squadron, Medium	1-1179P 1 JAN 54 1 x Parts II, IIA, IIC	85	228
97TH Armament & Electronics Maintenance Squadron	1-7162P 1 JAN 54 1 x Parts II, IIA	14	304
97TH Field Maintenance Squadron	1-7164P 1 JAN 54 1 x Part II	7	360
97TH Periodic Maintenance Squadron	1-7165P 1 JAN 54 1 x Part II	5	143
HQ, 810TH Air Base Group	1-8033P 1 JAN 54 1 x Part II	39	113
810TH Operations Squadron	1-8157P 1 JAN 54 1 x Part II	17	207

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Unit	T/O	Authorized Strength	
		Officers Warrant Officers	Airmen
810TH Supply Squadron	1-8160P 1 JAN 54 1 x Parts II, IIB	14	356
810TH Motor Vehicle Squadron	1-8158P 1 JAN 54 1 x Part II	5	163
810TH Installations Squadron	1-8159P 1 JAN 54 1 x Part II	4	1 280

2. Equipment is authorized by letter cited in paragraph 4, below.

3. Appropriate entry will be made in the organizational status table of the morning report in accordance with Chapter 2, SAC Manual 171-1.

4. Authority: Letter, Department of the Air Force, AFOMO 257j, subject: "Reorganization of the Headquarters 97th Bombardment Wing, Medium, and Certain Other USAF Units at Biggs Air Force Base," 8 June 1954.

II. REORGANIZATION OF TACTICAL HOSPITALS. 1. Announcement is made of the reorganization of the following units, effective 10 August 1954, as indicated:

Unit	T/O	Authorized Strength	
		Officers	Airmen
Tactical Hospital 2, 9, 19, 22, 26, 40, 43, 44, 55, 68, 90, 91, 93, 96, 97, 98, 301, 303, 305, 306, 308, 310, 320, 321, 340, 376, 509	1-9022-S 15 APR 54 1 x Parts IIAB, AE, AF 4 x Part IIAD 1-8020 1 OCT 52 1 x Part IIE 2 x Part IIB	27 (each)	95
Tactical Hospital 5, 6, 7, 11, 28, 42, 72, 92, 95, 99	1-9022-S 15 APR 54 1 x Parts IIAC, AE, AF 3 x Part IIAD 1-8020 1 OCT 52 1 x Part IIF 2 x Part IIB	35 (each)	134

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Unit	T/O	GO 50	
		Authorized Strength Officers	Airmen
12, 31	1-9022-S 15 APR 54 1 x Parts IIAA, AE, AF 3 x Part IIAD 1-8020 1 OCT 52 1 x Parts IIB, D	17 (each)	73
27, 407, 506, 508	1-9022-S 15 APR 54 1 x Parts IIAA, AE, AF 4 x Part IIAD 1-8020 1 OCT 52 1 x Parts IIB, D	18 (each)	76
377TH USAF Hospital	1-9022-S 15 APR 54 1 x Parts IIAB, AE 1-8020 1 OCT 52 1 x Parts IIB, E	20	68

2. Equipment is authorized by letter cited in paragraph 4, below.
  3. Appropriate entry will be made in the organizational status table of the morning report in accordance with Chapter 2, SAC Manual 171-1.
  4. Authority: Letter, Department of the Air Force, AFOMO 243j, subject: "Reorganization of the 2d Tactical Hospital and Certain Other USAF Units," 3 June 1954.
- III. INACTIVATION OF 307TH TACTICAL HOSPITAL. 1. Effective 18 August 1954, the 307th Tactical Hospital is inactivated at MacDill Air Force Base, Florida, and reverts to the control of the Department of the Air Force.
2. Personnel rendered surplus by this action will be disposed of as directed by the Commander, 2D Air Force.
  3. Equipment rendered surplus by this action will revert to stocks to fill present and future requirements.
  4. Organizational records and unit funds will be disposed of in accordance with AFM 181-5, as amended, and AFR 176-2.
  5. Appropriate remark will be entered in the organizational status table of the final morning report in accordance with Chapter 2, SAC Manual 171-1.
  6. Effective date of inactivation, UAL number assigned this unit is voided.

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7. Authority: Letter, Department of the Air Force, AFOMO 243j, subject: "Reorganization of the 2d Tactical Hospital and Certain Other USAF Units," 3 June 1954.

IV. REORGANIZATION OF THE 19TH BOMBARDMENT WING, MEDIUM. 1. Announcement is made of the reorganization of the following units, effective 10 August 1954, as indicated:

Unit	T/O	Authorized Strength	
		Officers	Airmen
HQ, 19TH Bombardment Wing, Medium	1-1047P 1 JAN 54 1 x Part II	45	107
Bombardment Squadron, Medium 28, 30, 93	1-1178P 1 JAN 54 1 x Parts II, IIA	65 (each)	105
19TH Armament & Electronics Maintenance Squadron	1-7170P 1 JAN 54 1 x Part II	13	339
19TH Field Maintenance Squadron	1-7169P 1 JAN 54 1 x Part II	7	357
19TH Periodic Maintenance Squadron	1-7171P 1 JAN 54 1 x Part II	5	158

2. Equipment is authorized by letter cited in paragraph 4, below.

3. Appropriate remark will be entered in the organizational status table of the morning report in accordance with Chapter 2, SAC Manual 171-1.

4. Authority: Letter, Department of the Air Force, AFOMO 256j, subject: "Reorganization of the Headquarters, 19th Bombardment Wing, Medium, and Certain Other USAF Units at Pinecastle Air Force Base," 9 June 1954.

BY ORDER OF THE COMMANDER:

OFFICIAL:

GLENN P. NELL  
Colonel, USAF  
Adjutant



R. M. MONTGOMERY  
Brigadier General, USAF  
Chief of Staff

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EXHIBIT #12

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HEADQUARTERS STRATEGIC AIR COMMAND  
Offutt Air Force Base  
Omaha, Nebraska

GENERAL ORDERS)  
NUMBER 52)

12 July 1954

REORGANIZATION OF CERTAIN AVIATION FIELD DEPOT SQUADRONS. 1. Announcement is made of the reorganization of the following units, effective 18 August 1954, as indicated:

Unit	T/O	Authorized Strength	
		Officers	Airmen
Aviation Field Depot Squadron	1-1935	15	90
1, 2, 3, 4, 5, 6,	1 JAN 54	(each)	
7, 8, 10, 12	1 x Part II		

2. Equipment is authorized by letter cited in paragraph 4, below.
3. Appropriate entry will be made in the organizational status table of the morning report in accordance with AFM 171-6, as amended.
4. Authority: Letter, Department of the Air Force, AFOMO 244j, subject: "Reorganization of the 1st Aviation Field Depot Squadron and Certain Other USAF Units," 7 June 1954.

BY ORDER OF THE COMMANDER:

OFFICIAL:

GLENN P. NELL  
Colonel, USAF  
Adjutant



R. M. MONTGOMERY  
Brigadier General, USAF  
Chief of Staff

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  - 2 - Chief of MIL HIS SP Staff, USA, WASHDC
  - 2 - COMAMC (ATTN: MCMSX02), Wright-Patterson AFB, Ohio
  - 5 - Each unit listed
  - 5 - COMDR, 3D Air DIV, APO 334, c/o Postmaster, SFRAN (AIR MAIL)
  - 5 - COMDR, 5TH Air DIV, APO 117, c/o Postmaster, NYK (AIR MAIL)
  - 5 - COMDR, 7TH Air DIV, APO 125, c/o Postmaster, NYK (AIR MAIL)
  - 2 - MIL Air DIV, HQ Sixth Army, Room 112, BLDG 38, Presidio of San Francisco, CALIF
  - 2 - COMDR, Topeka AF Depot, Topeka, KANS
  - 5 - COMDR, 831ST SPEC Depot, Shelby, Ohio
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EXHIBIT #13

HEADQUARTERS STRATEGIC AIR COMMAND  
Offutt Air Force Base  
Omaha, Nebraska

GENERAL ORDERS)  
NUMBER 63)

8 September 1954

## SECTION

REORGANIZATION OF CRASH-RESCUE BOAT FLIGHTS ..... I  
ACTIVATION OF THE 27TH COMMUNICATIONS SQUADRON, DIVISION ..... II  
ACTIVATION OF THE 100TH AIR REFUELING SQUADRON, MEDIUM ..... III

I. REORGANIZATION OF CRASH-RESCUE BOAT FLIGHTS. 1. Announcement is made of the reorganization of the following units, effective 1 October 1954, as indicated:

Unit	T/O	Authorized Strength		
		Officers	Warrant Officers	Airmen
Crash-Rescue Boat Flight 33, 2	1-1610 1 APR 52 1 x Parts IIBA, DC 2 x Part IICD	5	(each)	31
9	1-1610 1 APR 52 1 x Parts IIBA, CA, DC 2 x Part IICD	5		34
8	1-1610 1 APR 52 1 x Parts IIBA, DF 2 x Parts IICB, CC, CD 4 x Part IICA	7		81
10	1-1610 1 APR 52 1 x Parts IIBA, DE 3 x Part IICA 4 x Part IICC	5		51

2. Equipment is authorized by letter cited in paragraph 4, below.

3. Appropriate entry will be made in the organizational status table of the morning report in accordance with AFM 171-6, as amended.

4. Authority: Letter, Department of the Air Force, AFOMO 343j, subject: "Reorganization of the 33d and Certain Other Crash-Rescue Boat Flights," 17 August 1954.

II. ACTIVATION OF THE 27TH COMMUNICATIONS SQUADRON, DIVISION. 1. The 27th Communications Squadron, Division, having been constituted and assigned the Strategic Air Command, is further assigned the 3D Air Division and is activated, effective 8 October 1954, at Andersen Air Force Base, APO 334, c/o Postmaster, San Francisco, California, as indicated:

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T/O	Authorized Strength	
	Officers	Airmen
1-2233 1 JAN 52 1 x Parts IIB, C, M, O, Q, S, AD, AF, AJ, AL, AM, AO, AU 2 x Part IIIH 3 x Part IIP 7 x Part IIT	8	112

- Equipment is authorized by authority cited in paragraph 5, below.
- Precedence category XV-187 and UAL number 003-AR 82 are assigned.
- Appropriate remark will be entered in the organizational status table of the initial morning report in accordance with AFM 171-6, as amended.
- Authority: Letter, Department of the Air Force, AFOMO 370, subject: "Constitution and Activation of the 27th Communications Squadron, Division," 30 August 1954.

III. ACTIVATION OF THE 100TH AIR REFUELING SQUADRON, MEDIUM. 1. The 100TH Air Refueling Squadron, Medium, having been assigned to the Strategic Air Command, is further assigned to the Second Air Force and is activated at Robins Air Force Base, Georgia, effective 8 September 1954, as indicated:

Unit	T/O	Authorized Strength	
		Officers	Airmen
100TH Air Refueling Squadron, Medium	1-1179P 1 JAN 54 1 x Parts II, IIA, IIC	85	228

- The Commander, Second Air Force, may attach this unit to another unit under his control for administrative and operational control. Normal base support will be furnished by the Air Materiel Command in accordance with AFR 11-4, as amended, and approved joint use agreement.
- Precedence category XXII-47 is assigned and equipment is authorized by UAL number 099-SR40 and applicable T/As for specified items listed therein which have been excluded from the UAL (e.g., class 17B hand tools).
- Appropriate remark will be entered in the organizational status table of the initial morning report in accordance with AFM 171-6, as amended.
- Authority: Message, Headquarters, USAF, AFOMO-0 38033, 1 September 1954.
- This confirms SAC message DPLMA 16851, 2 September 1954.

BY ORDER OF THE COMMANDER:

OFFICIAL:

GLENN P. NELL  
Colonel, USAF  
Adjutant



R. M. MONTGOMERY  
Brigadier General, USAF  
Chief of Staff

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  - 2 - Chief of MIL HIS, SP Staff, USA, WASHDC
  - 2 - COMAMC (ATTN: MCMSX02), Wright-Patterson AFB, Ohio
  - 10 - COMDR, each crash-RSQ boat FLT listed
  - 5 - COMDR, 42D Air DIV, Bergstrom AFB, TEX
  - 5 - COMDR, 72D STRATRECONWG, Ramey AFB, Puerto Rico
  - 5 - COMDR, 506TH STRATFTRWG, Dow AFB, ME
  - 5 - COMDR, 6TH Air DIV, MacDill AFB, FLA
  - 5 - COMDR, 38TH Air DIV, Hunter AFB, GA
  - 15 - COMDR, 3D Air DIV (AIR MAIL)
  - 10 - COMDR, 27TH COMMRON, DIV (AIR MAIL)
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EXHIBIT #14

HEADQUARTERS STRATEGIC AIR COMMAND  
Offutt Air Force Base  
Omaha, Nebraska

GENERAL ORDERS)  
NUMBER 72)

25 October 1954

	SECTION
REORGANIZATION OF THE 33D CRASH-RESCUE BOAT FLIGHT .....	I
ACTIVATION OF THE 818TH AIR DIVISION AND 818TH AIR BASE GROUP -- Amendment .....	II
COMMENDATION RIBBON -- Awards .....	III

I. REORGANIZATION OF 33D CRASH-RESCUE BOAT FLIGHT. 1. Announcement is made that effective 18 November 1954, the 33D Crash-Rescue Boat Flight is reorganized as follows:

Unit	T/O	Authorized Strength Warrant Officers Airmen
33D Crash-Rescue Boat Flight	1-1610 1 April 1952 1 x Parts IIBA, DC and 3 x Part IICD	7                      43

2. Equipment is authorized by letter cited in paragraph 4, below.
3. Appropriate remark will be entered in the organizational status table of the morning report in accordance with AFM 171-6, Jun 50, as amended.
4. Authority: Letter, Department of the Air Force, AFOMO 411j, subject: "Reorganization of the 33D Crash-Rescue Boat Flight," 14 October 1954.

II. ACTIVATION OF THE 818TH AIR DIVISION AND 818TH AIR BASE GROUP. Paragraph 1c, Section I, General Orders 64, Headquarters Strategic Air Command, 1954, is amended to read as follows:

"c. The 818TH Air Base Group and 98TH Bombardment Wing, Medium, are assigned to the 818TH Air Division. Concurrently, the 307TH Bombardment Wing, Medium, is relieved from assignment to the 6TH Air Division and is reassigned to the 818TH Air Division."

III. COMMENDATION RIBBON. By direction of the Secretary of the Air Force, under the provisions of paragraph 22, AFR 30-14, 21 May 1953, as amended, the Commendation Ribbon for meritorious service during the periods indicated is awarded to the following named officers and airman:

MAJOR ARTHUR H. JAMES, AO433527, United States Air Force  
November 1952 to July 1954

CAPTAIN ROBERT H. FAIN, AO2240635, United States Air Force  
3 March 1954 to 15 July 1954

AIRMAN FIRST CLASS EUGENE C. WILSON, AF14450414, United States Air Force  
16 March 1953 to 1 October 1954

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BY ORDER OF THE COMMANDER:

OFFICIAL:

GLENN P. NELL  
Colonel, USAF  
Adjutant



R. M. MONTGOMERY  
Brigadier General, USAF  
Chief of Staff

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- 2 - ACOFS, G-4, GSUSA (ATTN: Chief, MOV BR, SERGRU), WASHDC
- 2 - COMAMC (ATTN: MCMSX02), Wright-Patterson AFB, Ohio
- 5 - COMDR, 6TH Air DIV
- 5 - COMDR, 818TH Air DIV
- 5 - COMDR, 307TH BOMWG, Medium
- 5 - COMDR, 506TH STRATFTRWG
- 25 - COMDR, 33D Crash-RSQ Boat Flt
- 2 - MIL Air DIV, HQ Sixth Army, Room 112, BLDG 38, Presidio of SFRAN
- 2 - COMDR, Topeka AF Depot, Topeka, KANS
- 5 - COMDR, 831ST SPEC Depot, Shelby, Ohio
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EXHIBIT #15

HEADQUARTERS STRATEGIC AIR COMMAND  
Offutt Air Force Base  
Omaha, Nebraska

GENERAL ORDERS)  
NUMBER 45)

28 May 1954

REORGANIZATION OF CERTAIN SUPPLY SQUADRONS. 1. Announcement is made of the re-organization of the following units, effective 1 July 1954, as indicated:

Unit	T/O	Authorized Strength	
		OFF	AMN
Supply Sq 5, 28, 72	1-8164P	13	227
	1 Jan 54		
	1 x Part II and		
814th Supply Sq	1-8160P		
	1 Jan 54		
	1 x Part IIA		
	1-8160P	14	356
	1 Jan 54		
	1 x Parts II & IIB		

2. Equipment is authorized by letter cited in paragraph 4, below.
3. Appropriate remark will be entered in the organizational status table of the morning report in accordance with Chapter 2, SAC Manual 171-1.
4. Authority: Letter, Department of the Air Force, AFOMO 211j, subject: "Reorganization of the 5th and Certain Other Supply Squadrons," 21 May 1954.

BY ORDER OF THE COMMANDER:

OFFICIAL:

GLENN P. NELL  
Colonel, USAF  
Adjutant



R. M. MONTGOMERY  
Brigadier General, USAF  
Chief of Staff

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  - 2 - Chief of Military History, Special Staff, USA, Wash 25, DC
  - 2 - Comdr, AMC (ATTN: MCMSX02), Wright-Patterson AFB, Ohio
  - 25 - Comdr, 14th ADiv, Travis AFB, Calif
  - 25 - Comdr, 28th Strat Recon Wg, H, Ellsworth AFB, SD
  - 25 - Comdr, 72d Strat Recon Wg, H, Ramey AFB, Puerto Rico

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EXHIBIT #16

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HEADQUARTERS STRATEGIC AIR COMMAND  
Offutt Air Force Base  
Omaha, Nebraska

GENERAL ORDERS)  
NUMBER 73)

29 October 1954

## SECTION

DISCONTINUANCE OF 3938TH AIR BASE SQUADRON .....	I
ASSUMPTION OF JURISDICTION OF CLINTON-SHERMAN AIR FORCE BASE .....	II
REASSIGNMENT OF THE 307TH, 321ST, AND 380TH AIR REFUELING SQUADRONS, MEDIUM -- Amendment .....	III

- I. DISCONTINUANCE OF 3938TH AIR BASE SQUADRON. 1. Effective 1 November 1954, the 3938TH Air Base Squadron is discontinued at RAF Station Woodbridge, United Kingdom.
2. Organizational records and unit funds will be disposed of in accordance with AFM 181-5, as amended, and AFR 176-2, as amended.
3. Personnel and equipment will be disposed of as directed by the Commander, 7TH Air Division.
4. Appropriate remark will be entered in the organizational status table of the final morning report in accordance with AFM 171-6, as amended.
5. Effective on date of discontinuance, UAL NR 001-YB15, is voided.
6. Authority: AFR 20-27 and message, Headquarters USAF, AFOOP 52142, 7 October 1954.
7. This confirms message, this headquarters, DPLMA 30943, 27 October 1954.
- II. ASSUMPTION OF JURISDICTION OF CLINTON-SHERMAN AIR FORCE BASE. 1. Announcement is made that command jurisdiction of Clinton-Sherman Air Force Base, Oklahoma, was assumed by Strategic Air Command effective 15 September 1954.
2. Announcement is made of the activation of Clinton-Sherman Air Force Base, Oklahoma, on an inactive status effective 15 September 1954.
3. Clinton-Sherman Air Force Base, Oklahoma, is hereby assigned to the Eighth Air Force, effective 15 September 1954.
4. Authority: Message, Headquarters USAF, AFCIE-RO 35909, 21 August 1954.
- III. REASSIGNMENT OF THE 307TH, 321ST, AND 380TH AIR REFUELING SQUADRONS, MEDIUM. Paragraph 7, Section I, General Orders 71, Headquarters Strategic Air Command, 1954, is amended to read:
- "7. Authority: Department of the Air Force letter, AFOOP-OC, subject: '(Unclassified) Movement Directive 307th, 321st, and 380th Air Refueling Squadrons,' 6 October 1954."

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BY ORDER OF THE COMMANDER:

OFFICIAL:

GLENN P. NELL  
Colonel, USAF  
Adjutant



R. M. MONTGOMERY  
Brigadier General, USAF  
Chief of Staff

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  - 2 - ACOFS, G-4, GSUSA (ATTN: Chief, MOV BR, SERGRU), WASHDC
  - 2 - COMAMC (ATTN: MCMSX02), Wright-Patterson AFB, Ohio
  - 10 - COMDR, 7TH Air DIV
  - 25 - COMDR, 3938TH ABRON
  - 25 - COMDR, 307TH AREFS, Medium
  - 25 - COMDR, 321ST AREFS, Medium
  - 25 - COMDR, 380TH AREFS, Medium
  - 5 - COMDR, 307TH BOMWG, Medium
  - 5 - COMDR, 321ST BOMWG, Medium
  - 10 - COMDR, 818TH Air DIV
  - 5 - COMDR, Maxwell AFB, ALA
  - 5 - COMDR, Sheppard AFB, TEX
  - 2 - COMATRC
  - 2 - COMAU
  - 5 - COMDR, 72D STRATRECONWG
  - 5 - COMDR, 28TH Air RSQ SQ
  - 2 - COMATS
  - 2 - COMDR, ARS
  - 2 - MIL Air DIV, HQ Sixth Army, Room 112, BLDG 38, Presidio of SFRAN
  - 2 - COMDR, Topeka AF Depot, Topeka, KANS
  - 5 - COMDR, 831ST SPEC Depot, Shelby, Ohio
  - 2 - AF Liaison REP, Kansas City REC CEN, 601 Hardesty Avenue, KSC
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EXHIBIT #17

HEADQUARTERS STRATEGIC AIR COMMAND  
Offutt Air Force Base  
Omaha, Nebraska

GENERAL ORDERS)  
NUMBER 69)

6 October 1954

	SECTION
ACTIVATION OF THE 45TH AIR DIVISION .....	I
REDESIGNATION OF COMMUNICATIONS SQUADRONS AND AVIATION FIELD DEPOT SQUADRONS .....	II
ACTIVATION OF THE 818TH AIR DIVISION AND 818TH AIR BASE GROUP - Amendment .....	III
INACTIVATION OF THE 98TH AIR BASE GROUP - Amendment .....	IV
COMMENDATION RIBBON - Revocation .....	V
COMMENDATION RIBBON - Amendment .....	VI

1. ACTIVATION OF THE 45TH AIR DIVISION. 1. The Headquarters, 45TH Air Division, having been assigned to the Strategic Air Command, is activated at Loring Air Force Base, Limestone, Maine, effective 8 October 1954, as indicated:

Unit	T/O	Authorized Strength		Assignment
		Officers	Airmen	
Headquarters 45TH Air Division	1-1045P 1 January 1954 1 x Part II	10	7	45TH Air Division

2. Concurrent with activation of the Headquarters, 45TH Air Division:

- a. The 45TH Air Division is assigned to the Eighth Air Force.
- b. The 42D Bombardment Wing, Heavy, is relieved from assignment to the Eighth Air Force and is assigned to the 45TH Air Division.
- c. The 42D Air Base Group is relieved from assignment to the 42D Bombardment Wing, Heavy, and is assigned to the 45TH Air Division.
- d. The 4034TH USAF Hospital is relieved from assignment to the 42D Bombardment Wing, Heavy, and is assigned to the 45TH Air Division, without change in present attachment.

2. Effective upon date of activation, precedence category XIX-32 and UAL number 022-LZ82 are assigned to the 45TH Air Division. Equipment will be as authorized on cited UAL.

3. Appropriate remark will be made in the organizational status table of the initial morning report in accordance with AFM 171-6, as amended.

4. Authority: Headquarters USAF message, AFOMO-O 44095, 24 September 1954.

5. This confirms message this headquarters DPLMA 23271, 28 September 1954.

II. REDESIGNATION OF COMMUNICATIONS SQUADRONS AND AVIATION FIELD DEPOT SQUADRONS. 1. Effective 8 November 1954, the following units will be redesignated as indicated:

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## Old Designation

Aviation Field Depot Squadron  
1, 2, 3, 4, 5, 6, 7, 8, 10, 12  
Communications Squadron, Command  
18, 33  
30th Communications Squadron, Air Force

## New Designation

Aviation Depot Squadron  
1, 2, 3, 4, 5, 6, 7, 8, 10, 12  
Communications Squadron, Air Force  
18, 33  
30th Communications Squadron, Command

2. Redesignation does not involve any change in present strength or station of assignment.

3. Appropriate remark will be entered in the organizational status table of the morning report in accordance with AFM 171-6, as amended.

4. Authority: Letter, Department of the Air Force, AFOMO 385j, subject: "Redesignation of Certain USAF and Air Force Reserve Units," 22 September 1954.

III. ACTIVATION OF THE 818TH AIR DIVISION AND 818TH AIR BASE GROUP. 1. So much of paragraph 1, Section 1, General Orders 64, Headquarters Strategic Air Command, 1954, as reads "Effective 18 October 1954" is amended to read "Effective 11 October 1954."

2. This, together with Section IV, below, confirms message, this headquarters, DPLMA 23892, 30 September 1954.

IV. INACTIVATION OF THE 98TH AIR BASE GROUP. 1. So much of paragraph 1, Section II, General Orders 64, Headquarters Strategic Air Command, 1954, as reads, "Effective 18 October 1954," is amended to read "Effective 11 October 1954."

2. This, together with Section III, above, confirms message, this headquarters, DPLMA 23892, 30 September 1954.

V. COMMENDATION RIBBON. Section III, General Orders 64, Headquarters Strategic Air Command, 1954, is hereby revoked.

VI. COMMENDATION RIBBON. 1. So much of Section III, General Orders 54, Headquarters Strategic Air Command, 1954, relating to MAJOR ROBERT G. HARRIS, AO561212, as reads "15 September 1953 to 28 May 1954" is amended to read "January 1953 to May 1954."

2. So much of Section III, General Orders 54, Headquarters Strategic Air Command, 1954, as reads "MAJOR CHARLES R. PARADISE, 13515A" is amended to read "MAJOR CHARLES H. PARADISE, 13515A."

BY ORDER OF THE COMMANDER:

OFFICIAL:

GLENN P. NELL  
Colonel, USAF  
Adjutant



R. M. MONTGOMERY  
Brigadier General, USAF  
Chief of Staff

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  - 2 - ACOFS, G-4, GSUSA (ATTN: Chief, MOV BR, SERGRU), WASHDC
  - 2 - COMAMC (ATTN: MCMSX02), Wright-Patterson AFB, Ohio
  - 5 - DIR of Plans, 8AF (for COMDR, 1ST Air DIV), Carswell AFB, TEX
  - 5 - COMDR, Atlantic DIV, MATS, Westover AFB, MASS
  - 5 - COMDR, Westover AFB, MASS
  - 25 - COMDR, 3D Air DIV, APO 334, SFRAN
  - 5 - COMDR, 6TH Air DIV, MacDill AFB, FLA
  - 25 - COMDR, 45TH Air DIV, Loring AFB, Limestone, ME
  - 25 - COMDR, 42D BOMWG, Heavy, Loring AFB, Limestone, ME
  - 5 - COMDR, 42D ABGRU, Loring AFB, Limestone, ME
  - 5 - COMDR, each COMMRON listed
  - 5 - COMDR, each AVNDEPRON listed
  - 25 - COMDR, 818TH Air DIV, Lincoln AFB, NEBR
  - 25 - COMDR, 818TH ABGRU, Lincoln AFB, NEBR
  - 5 - COMDR, 98TH BOMWG, Medium, Lincoln AFB, NEBR
  - 5 - COMDR, 307TH BOMWG, Medium (AIR MAIL)
  - 2 - MIL Air DIV, HQ Sixth Army, Room 112, BLDG 38, Presidio of San Francisco, CALIF
  - 2 - COMDR, Topeka AF Depot, Topeka, KANS
  - 5 - COMDR, 831ST SPEC Depot, Shelby, Ohio
  - 2 - AF Liaison REP, Kansas City REC CEN, 601 Hardesty Avenue, KSC

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EXHIBIT #18

DEPARTMENT OF THE AIR FORCE  
WASHINGTONGENERAL ORDERS )  
NUMBER 34 )

16 September 1954

DISTINGUISHED FLYING CROSS — Awards	-----	Section I
LEGION OF MERIT — Awards	-----	II
SOLDIER'S MEDAL — Awards	-----	III
AIR MEDAL — Awards	-----	IV
COMMENDATION RIBBON — Awards	-----	V
RECOMMENDED LIST FOR PROMOTION TO LIEUTENANT COLONEL (CHAPLAIN)	-----	VI
RECOMMENDED LIST FOR PROMOTION TO CAPTAIN — Amendment	-----	VII
INSTALLATIONS — Activation, Assignment, Transfer and Redesignation	-----	VIII ✓

I. DISTINGUISHED FLYING CROSS. — By direction of the President, under the provisions of the Act of Congress approved 2 July 1926, and Transfer Order 30, 1948, the Distinguished Flying Cross is awarded to the following-named officers for extraordinary achievement while participating in aerial flight during the period indicated:

CAPTAIN JACK T. WOODYARD, AO684448  
23 July 1954

FIRST LIEUTENANT EUGENE G. BELL, AO791830  
December 1942 to October 1943

(FIRST OAK LEAF CLUSTER)

LIEUTENANT COLONEL CHARLES W. BOEDEKER,  
7418A, 31 March 1954

II. LEGION OF MERIT. — 1. By direction of the President, under the provisions of the Act of Congress approved 20 July 1942; Executive Order 9260, 29 October 1942; and Transfer Order 30, 1948, the Legion of Merit (Degree of Officer) for exceptionally meritorious conduct in the performance of outstanding service from 30 July 1951 to 20 July 1954 is awarded posthumously to COLONEL POL E. CHARBONNEAUX, French Air Force.

2. By direction of the President, under the provisions of the Act of Congress approved 20 July 1942; Executive Order 9260, 29 October 1942; and Transfer Order 30, 1948, the Legion of Merit for exceptionally meritorious conduct in the performance of outstanding service during the period indicated is awarded to the following-named officers:

COLONEL WILLIS B. SAWYER, 4058A  
12 September 1951 to 10 September 1954

(FIRST OAK LEAF CLUSTER)

MAJOR GENERAL GRANDISON GARDNER, 12A  
11 August 1951 to 23 August 1954

MAJOR GENERAL JOHN M. HARGREAVES, 233A  
8 August 1952 to 25 March 1954

MAJOR GENERAL JOHN W. SESSUMS, JR., 489A  
10 October 1952 to 1 September 1954

BRIGADIER GENERAL ALBERT G. HEWITT, 396A  
3 April 1952 to 1 August 1954

BRIGADIER GENERAL LAURENCE B. KELLEY, 651A  
12 November 1953 to 18 July 1954

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III. SOLDIER'S MEDAL. — 1. By direction of the President, under the provisions of the Act of Congress approved 2 July 1926, and Transfer Order 30, 1948, the Soldier's Medal for heroism not involving actual conflict with an enemy is awarded posthumously to the following-named officer:

COLONEL CARL E. JACKSON, 3852A, distinguished himself by heroism involving voluntary risk of life at Lowry Air Force Base, Denver, Colorado, on 3 July 1954. While on a take-off in a T-33 aircraft, COLONEL JACKSON, discovering that the ship was not responding normally, decided to abort the attempted flight two-thirds of the way down the runway. Leaving the end of the runway, he retracted the gear and came to a halt. Hearing the airman aboard his aircraft cry for help, COLONEL JACKSON pulled the canopy jettison handle. The instant the canopy fired, the entire aircraft was engulfed in flames. COLONEL JACKSON dived over the left side of the burning cockpit, landed on his head and rolled over on his back. Though stunned, COLONEL JACKSON, hearing a cry of agony from the airman still in the blazing plane, rose to his feet, jumped to the left wing and reached for the passenger's safety belt with his right hand. Though the intensity of the flames made it impossible for COLONEL JACKSON to see, he succeeded in locating the passenger's shoulder harness and safety belt and heroically attempted to release him until the intense flames and agonizing burns forced COLONEL JACKSON to abandon his courageous efforts. COLONEL JACKSON'S valiant actions and supreme self-sacrifice on behalf of a fellow airman demonstrated heroism at its highest and were in the finest tradition of the Armed Services.

2. By direction of the President, under the provisions of the Act of Congress approved 2 July 1926, and Transfer Order 30, 1948, the Soldier's Medal for heroism not involving actual conflict with an enemy is awarded to the following-named airmen:

TECHNICAL SERGEANT PRUDENCIO URANGA, AF18199466, distinguished himself by an act of heroism involving voluntary risk of life at Hayward Air National Guard Base, Hayward, California, on 7 December 1953, while serving as a Civilian Air Technician with the California Air National Guard. An explosion in the pumping compartment of an F-2 refueling unit set the unit afire and threw burning aircraft fuel upon SERGEANT URANGA. After extinguishing the flames on his clothing, SERGEANT URANGA displayed outstanding courage and selfless disregard for his own safety by entering the tractor of the furiously burning fuel trailer and driving it from the aircraft parking area. SERGEANT URANGA, without benefit of protective clothing, and although he had sustained first and second degree burns of his hands, arms, and face, then assisted in subduing the fire in the fuel trailer. The courage and devotion to duty displayed by SERGEANT URANGA in this emergency reflect great credit upon himself, the Air National Guard and the United States Air Force.

AIRMAN FIRST CLASS DARL N. ASHBAUGH, AF17309496, distinguished himself by heroism involving voluntary risk of life near Nakasato, Japan, on 5 February 1954. While serving as an aero medic aboard an Air Force helicopter, AIRMAN ASHBAUGH demonstrated outstanding determination and courage in the rescue of a Naval airman who has crashed in deep snow in the mountains. Due to the deep snow the helicopter could not land. After effecting a successful hoist pick-up of one survivor, AIRMAN ASHBAUGH voluntarily descended to the crash area via the hoist in search of other survivors and found one dead crew member and an airman trapped in the badly mangled wreckage. Although he was greatly hampered in his efforts by the grasps of the delirious victim, AIRMAN ASHBAUGH worked laboriously for over three hours with a sheath knife as his only tool until the trapped airman was freed. Once during this ordeal AIRMAN ASHBAUGH was swept away by a snow slide but emerged from the waist-deep snow to resume his efforts. Until the rescue and evacuation of the victim could be accomplished, AIRMAN ASHBAUGH sheltered and treated him. AIRMAN ASHBAUGH again volunteered to remain at the crash scene to guard the body of the deceased airman and the wreckage. After spending the night in sub-zero weather wrapped only in a nylon tent and parachute for warmth, AIRMAN ASHBAUGH walked through the snow to a village eight miles away where he was treated for exposure and exhaustion. AIRMAN ASHBAUGH'S heroic actions on behalf of his fellow man are in the finest tradition of the military service and reflect the highest degree of credit upon himself and the United States Air Force.

AIRMAN SECOND CLASS AUGUSTAS FULTON, AF18353201, distinguished himself by an act of heroism involving voluntary risk of life at Hickam Air Force Base, Territory of Hawaii, on 21 February 1954. While serving as an Apprentice Air Policeman on a motor patrol, AIRMAN FULTON noticed flames enveloping the curbing near the rear of a refueling trailer loaded with gasoline. The trailer, parked in an aqua system containing thousands of gallons of high test aviation gasoline, was in danger of being ignited and exploding. Displaying high courage and judgment, AIRMAN FULTON parked his Air Police Vehicle so as to block oncoming traffic and reported the fire by radio. With complete disregard for his own safety, AIRMAN FULTON then obtained a number of CO2 fire extinguishers, ran to the trailer and, with the aid of another airman, extinguished the threatening flames. AIRMAN FULTON'S presence of mind and heroism in this crisis minimized the property damage and averted a disaster with possible loss of lives. AIRMAN FULTON'S decisive actions, courage, and devotion to duty are in keeping with the highest standards of Air Force conduct and bring great credit to himself and the United States Air Force.

AIRMAN THIRD CLASS PAUL N. J. ABAIRE, AF21635392, distinguished himself by an act of heroism involving voluntary risk of life at Hickam Air Force Base, Territory of Hawaii, on 21 February 1954. While serving as an Apprentice Air Policeman on a motor patrol, AIRMAN ABAIRE noticed flames enveloping the curbing near the rear of a refueling trailer parked in the Aqua System. AIRMAN ABAIRE immediately, without regard for his personal safety, entered the aqua system which contained thousands of gallons of high test aviation gasoline, obtained a number of CO2 Fire Extinguishers, and, together with another airman, ran to the trailer and extinguished the fire. AIRMAN ABAIRE'S presence of mind and heroism minimized the property damage and averted a disaster with possible loss of lives. AIRMAN ABAIRE'S heroism and devotion to duty reflect the highest standards of Air Force conduct, and bring great credit to himself and the United States Air Force.

IV. AIR MEDAL. — 1. By direction of the President, under the provisions of Executive Order 9158, 11 May 1942, as amended by Executive Order 9242-A, 11 September 1942, and Transfer Order 30, 1948, the Air Medal is awarded posthumously to the following-named officers and airman for meritorious achievement while participating in aerial flight on 13 January 1953:

CAPTAIN PAUL E. VAN VOORHIS, AO2091867  
FIRST LIEUTENANT HENRY D. WEESE, AO2091871  
AIRMAN FIRST CLASS ALVIN D. HART, JR., AF16353684

2. By direction of the President, under the provisions of Executive Order 9158, 11 May 1942, as amended by Executive Order 9242-A, 11 September 1942, and Transfer Order 30, 1948, the Air Medal is awarded to the following-named officers and airmen for meritorious achievement while participating in aerial flight during the period indicated:

MAJOR (then FIRST LIEUTENANT) ANDREW J. BOLES, JR., AO797681  
1 December 1943  
LIEUTENANT (JUNIOR GRADE) (then STAFF SERGEANT, Air Corps,  
Army of the United States) ROBERT G.  
WHITMAN, 509469, United States Navy,  
12 June to 14 June 1944  
TECHNICAL SERGEANT (then STAFF SERGEANT) MARIO G. SANNA,  
33250085, Air Corps, Army of the United  
States, 13 November 1943  
STAFF SERGEANT (then AIRMAN FIRST CLASS) PASQUALE J. CORRADO,  
AF12336278, 22 September 1953

(FIRST OAK LEAF CLUSTER)

CAPTAIN J. LYNN HELMS, 045620, United States Marine Corps  
3 April 1954

V. COMMENDATION RIBBON. — By direction of the Secretary of the Air Force, under the provisions of paragraph 22, Air Force Regulation 30-14, the Commendation Ribbon is awarded to the following-named officers for meritorious service during the period indicated:

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COLONEL JOHN K. CULLEN, 19068A  
17 October 1950 to 5 June 1954  
COLONEL WILLIAM F. HARRISON, AO414103  
8 July 1953 to 14 August 1953  
LIEUTENANT COLONEL JOSEPH A. BLOOMER, 8700A  
July 1949 to December 1952  
LIEUTENANT COLONEL CARLTON H. BRUCE, AO299201  
November 1950 to July 1954  
LIEUTENANT COLONEL (then MAJOR) JAMES M. MATTHEWS,  
JR., AO902004, June 1945 to October 1945  
LIEUTENANT COLONEL JOHN B. MILLING, 4849A  
19 August 1950 to 2 July 1954  
MAJOR IRVING C. DOE, 18155A  
April 1951 to January 1954  
MAJOR CHAUNCEY W. MEACHAM, 13986A  
25 June 1952 to 1 August 1954  
MAJOR CHARLES D. SAGER, AO576143  
April 1951 to July 1954  
CAPTAIN (then FIRST LIEUTENANT) MICHAEL MARIOLIS,  
AO867250, 1 February 1945 to 12 December 1945

(FIRST OAK LEAF CLUSTER)

LIEUTENANT COLONEL LEE W. SPITLER, 10052A  
September 1950 to July 1954

VI. RECOMMENDED LIST FOR PROMOTION TO LIEUTENANT COLONEL (CHAPLAIN). — The following approved recommended list of officers selected in accordance with the provisions of Sections 502 and 509, Officer Personnel Act of 1947 (Air Force Bulletin 7, 16 February 1951) for promotion to the permanent grade of Lieutenant Colonel (Chaplain) Regular Air Force, are announced in order of their permanent seniority. This announcement does not constitute the actual promotion of officers concerned. All officers named will be nominated for promotion so that they may be promoted upon completion of twenty-one years' service for promotion purposes:

- |                             |                            |
|-----------------------------|----------------------------|
| 1. JAMES C. GRIFFIN, 18740A | 3. VERNE H. WARNER, 18743A |
| 2. JOHN M. HUGHES, 18742A   | 4. ERNEST F. PINE, 18744A  |
| 5. LUCIEN A. MADORE, 18745A |                            |

VII. RECOMMENDED LIST FOR PROMOTION TO CAPTAIN. — Sections I and II, General Orders 16, Department of the Air Force, 1954, are amended to include the following-named officers.

VETERINARY

- |                                   |                                  |
|-----------------------------------|----------------------------------|
| 2. RUSSELL F. GREER, 21867A       | 8. DONALD W. RINGLEY, 24225A     |
| 3. HAROLD C. DAVIS, 23075A        | 9. THOMAS P. GRIFFIN, 23217A     |
| 4. WILLIAM R. BILDERBACK, 23216A  | 10. CHARLES M. BARNES, 23218A    |
| 5. JACK D. DOUGLAS, 25331A        | 11. RICHARD E. BENSON, 24226A    |
| 6. HOWARD S. GARNER, 25669A       | 12. JOHNIE L. REEVES, 23220A     |
| 7. MILFORD D. HARRIS, JR., 25670A | 13. FREDERICK W. CLAYTON, 23219A |
| 14. CHARLIE N. BARRON, 25671A     |                                  |

VIII. INSTALLATIONS. — 1. The activation of Hearne Air Force Auxiliary Field, Hearne, Texas, under the command jurisdiction of the Air Training Command as an auxiliary to Bryan Air Force Base, effective 2 August 1954, is confirmed.

2. The assignment of the former Clinton-Sherman Naval Air Station, Clinton, Oklahoma, to the Strategic Air Command, on an inactive status with concurrent redesignation as the Clinton-Sherman Air Force Base, effective 15 September 1954, is confirmed.

3. The transfer of the Oswego Air Force Range, New York, (Area No. 70) from the Air Defense Command to the Continental Air Command, effective 9 August 1954, is confirmed.



4. The transfer of the New Boston Air Force Range, New Hampshire, from the command jurisdiction of the Military Air Transport Service to the Continental Air Command, effective 1 October 1954, is announced.

5. The transfer of the Wendover Air Force Base, Utah, from the command jurisdiction of the Air Materiel Command to the Tactical Air Command, on an inactive status, effective 1 October 1954, is announced.

6. The Air Force installation known as Limestone Air Force Base, Maine, is redesignated Loring Air Force Base, Maine (in honor of MAJOR CHARLES J. LORING, JR), effective 1 October 1954.

BY ORDER OF THE SECRETARY OF THE AIR FORCE:

OFFICIAL:

K. E. THIEBAUD  
Colonel, USAF  
Air Adjutant General



N. F. TWINING  
Chief of Staff, United States Air Force

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EXHIBIT #19

HEADQUARTERS STRATEGIC AIR COMMAND  
Offutt Air Force Base  
Omaha, Nebraska

GENERAL ORDERS)  
NUMBER 71)

18 October 1954

## SECTION

REASSIGNMENT OF THE 307TH, 321ST, AND 380TH AIR REFUELING SQUADRONS,  
MEDIUM ..... I  
ATTACHMENT OF THE 28TH AIR RESCUE SQUADRON ..... II

1. REASSIGNMENT OF THE 307TH, 321ST, AND 380TH AIR REFUELING SQUADRONS,  
MEDIUM. 1. Reference is made to letter, this headquarters, DPLMA, subject: "Movement Di-  
rective, 307TH, 321ST, and 380TH Air Refueling Squadrons," 12 October 1954.

2. Effective 8 November 1954, the above units are relieved from assignment and reassigned  
as indicated:

Unit	Assignment	Reassigned To
307TH Air Refueling Squadron, Medium	Second Air Force	307TH Bombardment Wing, Medium
321ST Air Refueling Squadron, Medium	Eighth Air Force	321ST Bombardment Wing, Medium
380TH Air Refueling Squadron, Medium	98TH Bombardment Wing, Medium	Eighth Air Force

3. The Commander, Eighth Air Force, may attach the 380TH Air Refueling Squadron, Medi-  
um, to any unit under his control.

4. Appropriate remark will be entered in the organizational status table of the morning re-  
port in accordance with AFM 171-6, Jun 50, as amended, and instructions as contained in reference  
cited in paragraph 1, above.

5. The 321ST and 380TH Air Refueling Squadrons are attached to the Air University and Air  
Training Command, respectively, for logistical support, in accordance with AFR 11-4, 7 Jul 52,  
as amended. Joint usage agreements previously formalized for the 307TH and 321ST Air Refuel-  
ing Squadrons are applicable to the 321ST and 380TH Air Refueling Squadrons at Maxwell and Shep-  
pard Air Force Bases, respectively.

6. Effective 8 November 1954, the following UAL numbers are voided and new UAL numbers  
assigned:

Unit	Voided UAL	Assigned UAL
307TH Air Refueling Squadron, Medium	036-NB82	037-MA23
321ST Air Refueling Squadron, Medium	100-UA91	037-NB82
380TH Air Refueling Squadron, Medium	019-MA23	101-UA91

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7. Authority: Department of the Air Force letter, AFOOP-OC, subject: "(Unclassified) Movement Directive 307th, 321st, and 380th Air Refueling Squadrons," 27 September 1954.

II. ATTACHMENT OF THE 28TH AIR RESCUE SQUADRON. 1. The 28TH Air Rescue Squadron, Ramey Air Force Base, Puerto Rico, having been attached to the Strategic Air Command for operational control by General Orders 183, Military Air Transport Service, 1952, is further attached to the 72D Strategic Reconnaissance Wing, Heavy, Ramey Air Force Base, Puerto Rico, for operational control.

2. Authority: AFR 20-27.

BY ORDER OF THE COMMANDER:

OFFICIAL:

GLENN P. NELL  
Colonel, USAF  
Adjutant



R. M. MONTGOMERY  
Brigadier General, USAF  
Chief of Staff

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25 - COMDR, 321ST AREFS, Medium  
25 - COMDR, 380TH AREFS, Medium  
5 - COMDR, 307TH BOMWG, Medium  
5 - COMDR, 321ST BOMWG, Medium  
10 - COMDR, 818TH Air DIV  
5 - COMDR, Maxwell AFB, ALA  
5 - COMDR, Sheppard AFB, TEX  
2 - COMATRC  
2 - COMAU  
5 - COMDR, 72D STRATRECONWG  
5 - COMDR, 28TH Air RSQ SQ  
2 - COMATS  
2 - COMDR, ARS  
2 - MIL Air DIV, HQ Sixth Army, Room 112, BLDG 38, Presidio of SFRAN  
2 - COMDR, Topeka AF Depot, Topeka, KANS  
5 - COMDR, 831ST SPEC Depot, Shelby, Ohio  
2 - AF Liaison REP, Kansas City REC CEN, 601 Hardesty Avenue, KSC

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EXHIBIT #20

DEPARTMENT OF THE AIR FORCE  
WASHINGTONGENERAL ORDERS )  
NUMBER 40 )

26 November 1954

	Section
DISTINGUISHED SERVICE MEDAL — Award -----	I
LEGION OF MERIT — Awards -----	II
DISTINGUISHED FLYING CROSS — Awards -----	III
SOLDIER'S MEDAL — Awards -----	IV
AIR MEDAL — Award -----	V
COMMENDATION RIBBON — Awards -----	VI
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INSTALLATIONS — Designation and redesignation -----	IX
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I. DISTINGUISHED SERVICE MEDAL. — By direction of the President, under the provisions of the Act of Congress approved 9 July 1918, and Transfer Order 30, 1948, the Distinguished Service Medal for exceptionally meritorious and distinguished service in a position of great responsibility from 10 April 1952 to 1 November 1954 is awarded to MAJOR GENERAL CHESTER E. MCCARTY, AO235959.

II. LEGION OF MERIT. — 1. By direction of the President, under the provisions of the Act of Congress approved 20 July 1942; Executive Order 9260, 29 October 1942, and Transfer Order 30, 1948, the Legion of Merit for exceptionally meritorious conduct in the performance of outstanding service during the period indicated is awarded to the following-named officers:

MAJOR GENERAL THOMAS O. HARDIN, AO170727  
9 October 1950 to 31 October 1954

(FIRST OAK LEAF CLUSTER)

COLONEL FRANK N. MOYERS, 1149A  
1 September 1950 to 6 August 1954

(SECOND OAK LEAF CLUSTER)

COLONEL RAYMOND S. SLEEPER, 1998A  
June 1953 to June 1954

2. By direction of the President, under the provisions of the Act of Congress approved 20 July 1942; Executive Order 9260, 29 October 1942, and Transfer Order 30, 1948, the Legion of Merit (Degree of Commander) for exceptionally meritorious conduct in the performance of outstanding service during the period indicated is awarded to the following-named officers:

LIEUTENANT GENERAL ALDO URBANI, Italian Air Force  
October 1948 to October 1954

COLONEL SAUL JOSE GUERRERO, Venezuelan Air Force  
6 August 1953 to 15 October 1954

III. DISTINGUISHED FLYING CROSS. — By direction of the President, under the provisions of the Act of Congress approved 2 July 1926, and Transfer Order 30, 1948, the Distinguished Flying Cross is awarded to the following-named officers for extraordinary achievement while participating in aerial flight during the period indicated:

LIEUTENANT COLONEL KENNETH C. JACOBS, 4230A  
18 March 1954

CAPTAIN WAYNE W. EGGERT, AO2083721  
25 July 1954

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CAPTAIN LAWRENCE R. HILEMAN, AO2088064  
18 March 1954

IV. SOLDIER'S MEDAL. — By direction of the President, under the provisions of the Act of Congress approved 2 July 1926, and Transfer Order 30, 1948, the Soldier's Medal for heroism not involving actual conflict with an enemy is awarded to the following-named officer and airmen:

CAPTAIN RAYMOND D. WAMPLER, AO861606, distinguished himself by an act of heroism involving voluntary risk of life on 29 March 1954, at Fairchild Air Force Base, Washington. When a B-36 crashed, exploded upon impact, then came to rest in an inverted position, CAPTAIN WAMPLER was the first person to arrive at the scene of the crash. He immediately attempted to effect a rescue of personnel trapped inside the burning wreckage. Without regard for personal safety, CAPTAIN WAMPLER attempted to enter the fiery aircraft without protective clothing and normal Fire Department assistance. He tried to reach the trapped crew members, but was unable to gain entrance into the flaming wreckage. Upon arrival of the Fire Department, CAPTAIN WAMPLER placed himself in extreme danger in order to pinpoint the location of crew members for rescue personnel. The courage and disregard for personal safety exhibited by CAPTAIN WAMPLER on this occasion reflect the highest credit upon himself and the United States Air Force.

MASTER SERGEANT JAMES M. EASLEY, AF38436980, distinguished himself by an act of heroism involving voluntary risk of life at Hahn Air Base, Germany, on 4 June 1954. On that date, an F-86 Fighter Aircraft crashed on the end of the overrun while attempting a dead stick landing. SERGEANT EASLEY, the Base Fire Chief, arriving at the crash site ahead of the crash rescue equipment, saw that the aircraft was burning intensely and live 50 caliber ammunition, scattered on impact, was exploding throughout the crash area. Without regard for his own life and personal safety, SERGEANT EASLEY immediately rushed to the burning fuselage, reached in, released the belt and shoulder straps of the injured pilot and lifted him out of the aircraft before it exploded. Though severely burned about the hands, SERGEANT EASLEY remained at the crash site directing the activities of his crash crews until all flames were extinguished and the danger from exploding ammunition was eliminated. The prompt and heroic action of SERGEANT EASLEY, and his unhesitating willingness to risk his own life to save the life of a fellow airman, reflect the highest credit upon himself and the United States Air Force.

MASTER SERGEANT JIM D. NELSON, AF39089772, distinguished himself by an act of heroism involving the voluntary risk of his life near Tachikawa Air Base, Japan, on 18 June 1953. While off duty in the Fire Station Area, SERGEANT NELSON was among the first to hear the report of a crash of a C-124 type aircraft, approximately three and a quarter miles northeast of Tachikawa Air Base. SERGEANT NELSON, with three other volunteers, immediately made use of a weapons carrier parked nearby to speed to the scene of the accident. These men were the first Air Force personnel to reach the disaster. Immediately upon arrival, without hesitation and with complete disregard for his own personal safety, SERGEANT NELSON, devoid of protective fire fighting clothing, plunged into the burning debris of the aircraft to rescue the occupants who were trapped in the wreckage. Working ceaselessly until the raging inferno forced him to desist, he, with the aid of his three companions, recovered the bodies of twelve persons and removed them to a nearby area where medical assistance could be rendered. By his exceptional courage and selfless devotion to duty, SERGEANT NELSON has reflected the highest credit upon himself and the United States Air Force.

TECHNICAL SERGEANT ALWYN B. COLEMAN, AF34503276, distinguished himself by an act of heroism involving the voluntary risk of his life near Tachikawa Air Base, Japan, on 18 June 1953. While off duty in the Fire Station Area, SERGEANT COLEMAN was among the first to hear the report of a crash involving a C-124 type aircraft, approximately three and a quarter miles northeast of Tachikawa Air Base. SERGEANT COLEMAN, with three other volunteers, immediately made use of a weapons carrier parked nearby to speed to the scene of the accident. These men were the first Air Force personnel to

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reach the disaster. Immediately upon arrival, without hesitation and with complete disregard for his personal safety, SERGEANT COLEMAN, devoid of protective fire fighting clothing, plunged into the burning debris of the aircraft to rescue the occupants who were trapped in the wreckage. Working ceaselessly, until the raging inferno forced him to desist, he, with the aid of his three companions, recovered the bodies of twelve persons and removed them to a nearby area where medical assistance could be rendered. By his exceptional courage and selfless devotion to duty, SERGEANT COLEMAN has reflected the highest credit upon himself and the United States Air Force.

TECHNICAL SERGEANT FRANK D. LAPIERRE, AF11166066, distinguished himself by an act of heroism involving the voluntary risk of his life near Tachikawa Air Base, Japan, on 18 June 1953. While off duty in the Fire Station Area, SERGEANT LAPIERRE was among the first to hear the report of a crash involving a C-124 aircraft, approximately three and a quarter miles northeast of Tachikawa Air Base. SERGEANT LAPIERRE, with three other volunteers, immediately made use of a weapons carrier parked nearby to speed to the scene of the accident. These men were the first Air Force personnel to reach the disaster. Immediately upon arrival, without hesitation and with complete disregard for his own personal safety, SERGEANT LAPIERRE, devoid of protective fire fighting clothing, plunged into the burning debris of the aircraft to rescue the occupants who were trapped in the wreckage. Working ceaselessly until the raging inferno forced him to desist, he, with the aid of his three companions, recovered the bodies of twelve persons and removed them to a nearby area where medical assistance could be rendered. By his exceptional courage and selfless devotion to duty, SERGEANT LAPIERRE has reflected the highest credit upon himself and the United States Air Force.

STAFF SERGEANT WILLIAM J. CUNEO, AF12303026, distinguished himself by an act of heroism involving the voluntary risk of his life near Tachikawa Air Base, Japan, on 18 June 1953. While off duty in the Fire Station Area, SERGEANT CUNEO was among the first to hear the report of a crash involving a C-124 type aircraft, approximately three and a quarter miles northeast of Tachikawa Air Base. SERGEANT CUNEO, with three other volunteers, immediately made use of a weapons carrier parked nearby to speed to the scene of the accident. These men were the first Air Force personnel to reach the scene of the disaster. Immediately upon arrival, without hesitation and with complete disregard for his own personal safety, SERGEANT CUNEO, devoid of protective fire fighting clothing, plunged into the burning debris of the aircraft to rescue the occupants who were trapped in the wreckage. Working ceaselessly, until the raging inferno forced him to desist, he, with the aid of his three companions, recovered the bodies of twelve persons and removed them to a nearby area where medical assistance could be rendered. By his exceptional courage and selfless devotion to duty, SERGEANT CUNEO has reflected the highest credit upon himself and the United States Air Force.

V. AIR MEDAL. — By direction of the President, under the provisions of Executive Order 9158, 11 May 1942, as amended by Executive Order 9242-A, 11 September 1942, and Transfer Order 30, 1948, the Air Medal (Second Oak Leaf Cluster) is awarded to CAPTAIN PAUL L. HARRIS, AO837134 for meritorious achievement while participating in aerial flight on 16 December 1953.

VI. COMMENDATION RIBBON. — 1. By direction of the Secretary of the Air Force, under the provisions of paragraph 22, Air Force Regulation 30-14, the Commendation Ribbon is awarded to the following-named officer and airman for meritorious service during the period indicated:

MAJOR EVERETT E. DOTEN, AO907004  
18 August 1952 to 6 July 1953  
MASTER SERGEANT JOHN D. RICE, AF6995758  
1 November 1948 to 13 September 1954

2. By direction of the Secretary of the Air Force, under the provisions of paragraph 22, Air Force Regulation 30-14, the Commendation Ribbon is awarded to MAJOR STEWART E. NESTOR, AO490995 for meritorious achievement from January 1954 to April 1954.

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VII. CHENEY AWARD. — Announcement is made of the award of the Cheney Award for the calendar year 1953.

CAPTAIN (then FIRST LIEUTENANT) EDWARD G. SPERRY, 19738A, United States Air Force, has been awarded the Cheney Award for the calendar year 1953, in recognition of his gallantry and self-sacrifice in a humanitarian interest in connection with the testing of a downward ejection seat from a B-47 aircraft flying at a speed of 390 knots. This courageous act was performed at Eglin Air Force Base, Florida on 21 October 1953. CAPTAIN SPERRY, with full knowledge of the hazards involved, volunteered to repeat a test which had inflicted major injuries on a companion jumper under similar conditions. In this test, he also was severely injured and paid in terms of pain and incapacitation for information vital to the safety of Air Force personnel.

VIII. MACKAY TROPHY. — Announcement is made of the award of the Mackay Trophy for the calendar year of 1953.

The 40th Air Division, Strategic Air Command is awarded the Mackay Trophy for successfully executing Operation "Longstride", the oversea deployment of F-84G, jet fighter aircraft, on 20 August 1953. The aircraft, utilizing air refueling, were flown non-stop from Turner Air Force Base, Georgia to bases in England and North Africa.

IX. INSTALLATIONS. — 1. The following Air Force installations, are designated as permanent Air Force installations.

Alexandria Air Force Base, Alexandria, Louisiana  
Bunker Hill Air Force Base, Peru, Indiana  
Dow Air Force Base, Bangor, Maine  
Presque Isle Air Force Base, Presque Isle, Maine  
Ent Air Force Base, Colorado Springs, Colorado

2. The assignment to the command jurisdiction of the Continental Air Command on active status of the installation known as the Sheepshead Bay Reserve Training Station, Sheepshead Bay, Brooklyn, New York, effective 1 November 1954, is confirmed. Concurrently this installation is redesignated as the Manhattan Beach Air Force Station, Brooklyn, New York.

X. COMMENDATION RIBBON. — So much of paragraph 1, Section VI, General Orders 32, Department of the Air Force, 1954, as reads "BRIGADIER GENERAL (then LIEUTENANT COLONEL) CHESTER A. CHARLES, AO132773" is amended to read "BRIGADIER GENERAL (then COLONEL) CHESTER A. CHARLES, AO132773."

BY ORDER OF THE SECRETARY OF THE AIR FORCE:

OFFICIAL:

E. E. TORO  
Colonel, USAF  
Air Adjutant General



N. F. TWINING  
Chief of Staff, United States Air Force

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EXHIBIT #21

HEADQUARTERS STRATEGIC AIR COMMAND  
Offutt Air Force Base  
Omaha, Nebraska

GENERAL ORDERS)  
NUMBER 76)

8 November 1954

REORGANIZATION OF CERTAIN TACTICAL SQUADRONS. 1. The following units are re-organized, effective 18 November 1954, as indicated:

Unit	T/O	Authorized Strength	
		Officers	Airmen
Bombardment Squadrons, Medium 341, 342, 393, 715, 830	1-1173P - S 1 July 1954 1 x Parts II, IIB	101 (each)	233
Bombardment Squadrons, Medium 1, 2, 5, 19, 20, 25, 28, 30, 32, 33, 44, 45, 49, 51, 52, 63, 64, 65, 66, 67, 68, 93, 96, 99, 328, 329, 330, 337, 338, 339, 343, 344, 345, 352, 353, 358, 359, 360, 364, 365, 366, 367, 368, 369, 370, 371, 372, 373, 374, 375, 379, 380, 381, 441, 442, 443, 445, 446, 447, 486, 487, 488, 512, 513, 514, 656	1-1178P - S 1 July 1954 1 x Parts II, IIA	77 (each)	100
Strategic Reconnaissance Squadrons, Medium 3, 4, 10, 38, 319, 320, 321, 322, 323, 324, 338, 343	1-1479P - S 1 July 1954 1 x Parts II, IIA	77 (each)	100

2. Equipment is authorized by letter cited in paragraph 4, below.
3. Appropriate remark will be entered in the organizational status table of the morning report in accordance with AFM 171-6, as amended.
4. Authority: Letter, Department of the Air Force, AFOMO 429j, subject: "Reorganization of the 9th Bombardment Squadron, Heavy, and Certain Other USAF Units," 1 November 1954.

BY ORDER OF THE COMMANDER:

OFFICIAL:

GLENN P. NELL  
Colonel, USAF  
Adjutant



R. M. MONTGOMERY  
Brigadier General, USAF  
Chief of Staff

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- 2 - ACOFS, G-4, GSUSA (ATTN: Chief, MOV BR, SERGRU), WASHDC
- 2 - COMAMC (ATTN: MCMSX02), Wright-Patterson AFB, Ohio
- 25 - each ORG listed
- 2 - MIL Air DIV, HQ Sixth Army, Room 112, BLDG 38, Presidio of SFRAN
- 2 - COMDR, Topeka AF Depot, Topeka, KANS
- 5 - COMDR, 831ST SPEC Depot, Shelby, Ohio
- 2 - AF Liaison REP, Kansas City, REC CEN, 601 Hardesty Avenue, KSC

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EXHIBIT #22

HEADQUARTERS STRATEGIC AIR COMMAND  
Offutt Air Force Base  
Omaha, Nebraska

GENERAL ORDERS)  
NUMBER 75)

8 November 1954

REORGANIZATION OF CERTAIN TACTICAL SQUADRONS. 1. The following units are re-organized, effective 18 November 1954, as indicated:

Unit	T/O	Authorized Strength	
		Officers	Airmen
Bombardment Squadrons, Heavy 9, 26, 42, 98, 334, 335, 336, 436, 492	1-1176P - S 1 July 1954 1 x Parts II, IIB, and IIC	109 (each)	213
Bombardment Squadrons, Heavy 24, 39, 40, 69, 70, 75, 325, 326, 327	1-1176P - S 1 July 1954 1 x Parts II, IIA and IIC	109 (each)	229
Strategic Reconnaissance Squadrons, Heavy 23, 31, 60, 72, 73, 77, 301, 717, 718	1-1473P - S 1 July 1954 1 x Parts II, IIA, and IIC	129 (each)	285
Strategic Reconnaissance Squadron, Heavy 348	1-1473P - S 1 July 1954 1 x Parts II, IIB and IIC	121	261
Strategic Reconnaissance Squadrons, Heavy 346, 347	1-1473P - S 1 July 1954 1 x Parts II and IIC	133 (each)	297

2. Equipment is authorized by letter cited in paragraph 4, below.
3. Appropriate remark will be entered in the organizational status table of the morning report in accordance with AFM 171-6, as amended.
4. Authority: Letter, Department of the Air Force, AFOMO 429j, subject: "Reorganization of the 9th Bombardment Squadron, Heavy, and Certain Other USAF Units," 1 November 1954.

BY ORDER OF THE COMMANDER:

OFFICIAL:

GLENN P. NELL  
Colonel, USAF  
Adjutant



R. M. MONTGOMERY  
Brigadier General, USAF  
Chief of Staff

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- 2 - ACOFS, G-4, GSUSA (ATTN: Chief, MOV BR, SERGRU), WASHDC
- 2 - COMAMC (ATTN: MCMSX02), Wright-Patterson AFB, Ohio
- 25 - each ORG listed
- 2 - MIL Air DIV, HQ Sixth Army, Room 112, BLDG 38, Presidio of SFRAN
- 2 - COMDR, Topeka AF Depot, Topeka, KANS
- 5 - COMDR, 831ST SPEC Depot, Shelby, Ohio
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EXHIBIT #23

HEADQUARTERS STRATEGIC AIR COMMAND  
Offutt Air Force Base  
Omaha, Nebraska

GENERAL ORDERS)  
NUMBER 74)

8 November 1954

REORGANIZATION OF CERTAIN TACTICAL SQUADRONS. 1. The following units are re-organized, effective 18 November 1954, as indicated:

Unit	T/O	Authorized Strength	
		Officers	Airmen
Strategic Fighter Squadrons 307, 308, 309, 457, 458, 462, 466, 467, 468, 515, 516, 517, 522, 523, 524, 559, 560, 561	1-1259P - S 1 July 1954 1 x Parts II, IIA	35 (each)	55
Air Refueling Squadrons, Medium 2, 9, 22, 26, 40, 43, 44, 68, 90, 91, 93, 96, 97, 98, 100, 301, 303, 305, 306, 307, 308, 310, 320, 321, 340, 376, 380, 509	1-1179P - S 1 July 1954 1 x Parts II, IIA, IIB	100 (each)	250
Air Refueling Squadrons, Strategic Fighter 27, 407, 506, 508	1-1174P - S 1 July 1954 1 x Parts II, IIA	130 (each)	248
Strategic Support Squadrons 1, 2, 3, 4	1-1534P - S 1 July 1954, 1 x Part II	64 (each)	260

2. Equipment is authorized by letter cited in paragraph 4, below.

3. Appropriate remark will be entered in the organizational status table of the morning report in accordance with AFM 171-6, as amended.

4. Authority: Letter, Department of the Air Force, AFOMO 429j, subject: "Reorganization of the 9th Bombardment Squadron, Heavy, and Certain Other USAF Units," 1 November 1954.

BY ORDER OF THE COMMANDER:

OFFICIAL:

GLENN P. NELL  
Colonel, USAF  
Adjutant



R. M. MONTGOMERY  
Brigadier General, USAF  
Chief of Staff

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- 2 - ACOFS, G-4, GSUSA (ATTN: Chief, MOV BR, SERGRU), WASHDC
- 2 - COMAMC (ATTN: MCMSX02), Wright-Patterson AFB, Ohio
- 25 - each ORG listed
- 2 - MIL Air DIV, HQ Sixth Army, Room 112, BLDG 38,  
Presidio of SFRAN
- 2 - COMDR, Topeka AF Depot, Topeka, KANS
- 5 - COMDR, 831ST SPEC Depot, Shelby, Ohio
- 2 - AF Liaison REP, Kansas City REC CEN, 601 Hardesty Avenue, KSC

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EXHIBIT #24

HEADQUARTERS  
EIGHTH AIR FORCE (SAC)  
FORT WORTH, TEXAS

GENERAL ORDERS)  
NUMBER 28)

23 July 1954

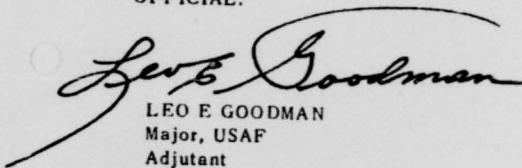
DISCONTINUANCE OF STRATEGIC AIR COMMAND TEST DETACHMENT,  
PROVISIONAL. 1. The Strategic Air Command Test Detachment, Provisional, is  
hereby discontinued effective this date.

2. Personnel and equipment furnished from resources under the control of the  
Commander, Eighth Air Force, will be returned to original units. The provisions of  
Air Force Regulation 20-49 will be complied with.

3. Authority: Air Force Regulation 20-38.

BY ORDER OF THE COMMANDER:

OFFICIAL:

  
LEO E GOODMAN  
Major, USAF  
Adjutant

JACK ROBERTS  
Colonel, USAF  
Chief of Staff

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EXHIBIT #25

HEADQUARTERS  
EIGHTH AIR FORCE (SAC)  
FORT WORTH, TEXAS

GENERAL ORDERS)  
NUMBER 38)


25 October 1954

**ASSUMPTION OF GENERAL COURT-MARTIAL JURISDICTION.** Pursuant to the request of the Commander, Fourteenth Air Force, (CONAC), Robins Air Force Base, Georgia, the Commander, Eighth Air Force, assumes general court-martial jurisdiction over Air Force personnel of the 2693d Air Reserve Center, Fort Worth, Texas. The Commander, Eighth Air Force, will also process any proceedings provided for in regulations or directives requiring administrative action by the next higher commander, with the exception of Air Force Regulations 39-15, 39-16, 39-17, 39-29, 39-30, Class II and Class III cases 35-66; Article 15, Uniform Code of Military Justice; and personnel assignments. Authority: Air Force Regulation 11-40.

BY ORDER OF THE COMMANDER:

OFFICIAL:

JACK ROBERTS  
Brigadier General, USAF  
Chief of Staff

  
LEO E GOODMAN  
Major, USAF  
Adjutant

DISTRIBUTION: "D"

Plus  
10 Staff JA, HQ Eighth AF  
5 COMDR, Fourteenth AF, Robins AFB, GA  
5 COMDR, 2693d Air RESCEN, FT Worth, TEX

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EXHIBIT #26

**HEADQUARTERS  
EIGHTH AIR FORCE (SAC)  
FORT WORTH, TEXAS**

GENERAL ORDERS)  
NUMBER 39)

29 October 1954

**AMENDMENT OF GENERAL ORDERS NUMBER 38, 25 OCTOBER 1954.** So much of General Orders Number 38, this headquarters, dated 25 October 1954, pertaining to assumption of general court-martial jurisdiction by the Commander, Eighth Air Force, over airmen personnel of the 2693d Air Reserve Center, (CONAC), Fort Worth, Texas, as reads: "assumes general court-martial jurisdiction over Air Force personnel of the 2693d Air Reserve Center, Fort Worth, Texas" is amended to read: "assumes general court-martial jurisdiction over airmen personnel of the 2693d Air Reserve Center, Fort Worth, Texas."

BY ORDER OF THE COMMANDER:

OFFICIAL:

JACK ROBERTS  
Brigadier General, USAF  
Chief of Staff

  
LEO E GOODMAN  
Major, USAF  
Adjutant

DISTRIBUTION: "D"

Plus  
10 Staff JA, HQ Eighth AF  
5 COMDR, Fourteenth AF, Robins AFB, GA  
5 COMDR, 2693d Air RESCEN, FT Worth, TEX

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EXHIBIT #27

HEADQUARTERS  
EIGHTH AIR FORCE (SAC)  
FORT WORTH, TEXAS

GENERAL ORDERS)  
NUMBER 42)

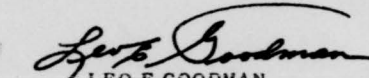
3 December 1954

ASSUMPTION OF GENERAL COURT-MARTIAL JURISDICTION. Pursuant to the request of the Commander, Airways and Air Communications Service, 2013th Airways and Air Communication Service Squadron, (MATS), Bergstrom Air Force Base, Austin, Texas, the Commander, Eighth Air Force assumes general court-martial jurisdiction over Air Force personnel of the 2013th Airways and Air Communication Service Squadron, Bergstrom Air Force Base, Austin, Texas. The Commander, Eighth Air Force will also process any proceedings provided for in regulations or directives requiring administrative action by the next higher commander, with the exception of Air Force Regulations 36-57; 39-29; 39-30; Article 15, Uniform Code of Military Justice; and personnel assignments. Authority: Air Force Regulation 11-40.

BY ORDER OF THE COMMANDER:

OFFICIAL:

JAY P THOMAS  
Colonel, USAF  
Acting Chief of Staff

  
LEO E GOODMAN  
Major, USAF  
Adjutant

DISTRIBUTION: "D"

Plus

10 Staff JA, HQ Eighth AF  
5 COMDR, 2013th AACSRON, Bergstrom AFB TEX  
5 COMDR, 42nd Air DIV, Bergstrom AFB TEX

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EXHIBIT #28

HEADQUARTERS  
EIGHTH AIR FORCE (SAC)  
FORT WORTH, TEXAS

GENERAL ORDERS)  
NUMBER 43)

13 December 1954

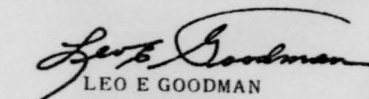
ASSUMPTION OF GENERAL COURT-MARTIAL JURISDICTION. 1. Pursuant to the request of the Commander, Airways and Air Communications Service, 2012th Airways and Air Communications Service Squadron, (MATS), Gray Air Force Base, Killeen, Texas, the Commander, Eighth Air Force assumes general court-martial jurisdiction over Air Force personnel of the 2012th Airways and Air Communication Service Squadron, Gray Air Force Base, Killeen, Texas. The Commander, Eighth Air Force will also process any proceedings provided for in regulations or directives requiring administrative action by the next higher commander, with the exception of Air Force Regulations 36-57; 39-29; 39-30; Article 15, Uniform Code of Military Justice; and personnel assignments. Authority: Air Force Regulation 11-40.

2. Pursuant to the request of the Commander, 3908th Strategic Evaluation Group, (SAC), MacDill Air Force Base, Florida, the Commander, Eighth Air Force assumes general court-martial jurisdiction over Air Force personnel of the 3941st Strategic Evaluation Squadron, Carswell Air Force Base, Fort Worth, Texas. The Commander, Eighth Air Force will also process any proceedings provided for in regulations or directives requiring administrative action by the next higher commander, with the exception of Article 15, Uniform Code of Military Justice. Authority: Air Force Regulation 11-40.

BY ORDER OF THE COMMANDER:

OFFICIAL:

JAY P THOMAS  
Colonel, USAF  
Acting Chief of Staff

  
LEO E GOODMAN  
Major, USAF  
Adjutant

DISTRIBUTION: "D"  
Plus

20 Staff JA, HQ Eighth AF  
5 COMDR 2012th AACSRON Gray AFB TEX  
5 COMDR Gray AFB TEX  
5 COMDR 3941st STRATEVALRON Carswell AFB TEX  
5 COMDR 19th Air DIV Carswell AFB TEX

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EXHIBIT #29

20 OCT 1954

EIGHTH AIR FORCE  
PROGRAMMING PLAN 102-54

SUBJECT: Movement of Headquarters Eighth Air Force and Certain  
Units to Westover AFB

OBJECTIVE:

1. To provide this headquarters with a plan which, when implemented, will result in the efficient move of Eighth Air Force Headquarters and certain units from Carswell AFB to Westover AFB.

STAFF CONSIDERATIONS:

2. The transfer of command jurisdiction of Westover from MATS to this headquarters will take place on 1 February 1955. This will result in an immediate requirement for an Air Base Group for support and the development of sufficient facilities, including communications, to support an Eighth Air Force ADVON which will be moved into place as soon as facilities permit.

3. To insure this capability, the Air Base Group will be activated on or about 8 January 1955. This will permit sufficient time for planning, programming input, manning, and integration of personnel presently assigned to MATS who will be transferred to Eighth Air Force.

4. The move will be phased with the availability of facilities but planned so that the headquarters is operational at Westover no later than 1 April 1955. The move will be completed on or before 30 June 1955.

5. Accordingly, it is planned to form an ADVON which will be in place at Westover on or about 1 February 1955. It is further contemplated that the main body will make the move in June 1955, in two phases. The second phase will complete the move no later than 25 June 1955.

6. Representatives of interested staff agencies of this headquarters conferred on 13 October 1954 for the purpose of analyzing the problem, developing a suitable plan and determining the necessary implementing action. (List of conferees attached as Inclosure 1)

FACTS BEARING ON THE PROBLEM:

7. A transfer agreement for Westover AFB will be effected between MATS and SAC prior to the movement of this headquarters.

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8. Command jurisdiction of Westover AFB will be transferred from MATS to SAC on 1 February 1955.

9. The 65th Strategic Fighter Wing with the 65th Air Base Group will be activated on or about 8 January 1955.

10. Those officers and airmen of the 8th Reconnaissance Technical Squadron at Carswell AFB will be transferred to Westover AFB with Headquarters Eighth Air Force. That portion of the 8th Reconnaissance Technical Squadron located at Ellsworth AFB will move to Westover AFB when facilities for this activity are available (estimated BOD May 1955).

11. The 2d Weather Squadron Headquarters will move to Westover with Headquarters Eighth Air Force.

12. Movement will be made in accordance with applicable provisions of Air Force Regulations 75-2, 75-20, 75-38 and SAC Regulation 76-1.

AGREED COURSES OF ACTION:

13. A Space Allocation Committee will be established. Interested agencies will furnish this committee with space requirements which will be reviewed against availability. Space will be allocated to agencies together with building layout drawings for planning purposes.

14. A Facilities Requirements Board will be established. Interested agencies will furnish this board with requirements. Upon allocation of facilities each agency will plan location and utilization, incorporating these in the space allocated.

15. Each agency will furnish an ADVON, as required, to insure that necessary operating facilities are in place prior to the move of the main body.

16. A Movement Plan will be formulated based on an ADVON and the main body. It is contemplated that air transport of equipment will be used insofar as possible to insure the least loss of time in the transfer of this headquarters.

17. For planning purposes, the date of assumption of command jurisdiction at Westover AFB will be referred to as X-Day.

18. The tentative plan is for the movement to be in four phases:

a. Phase I: Present date to X - 30.

(1) Preliminary planning.

(a) Space allocation.

(b) Determination and initiation of action on required facilities.

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- (c) Movement plan.
  - (d) Programming Plan for the 65th Wing.
    - (2) Preliminary supply action.
  - b. Phase II: X - 30 to X - 10.
    - (1) Activation, manning, and equipping of the 65th Wing to include the 65th Air Base Group.
    - (2) Preparation for movement.
  - c. Phase III: X - 10 to X-Day.
    - (1) ADVON transferred to Westover.
    - (2) Administrative and logistical facilities activated.
  - d. Phase IV: (X Day to X / 145)
    - (1) X-Day to X / 120 - Such action as required.
    - (2) X / 120 to X / 145 - Phased movement of main body.
19. Availability of dependent housing will be monitored prior to and throughout the move.
20. Action will be initiated for programming of adequate housing for senior officers.
21. The Headquarters Eighth Air Force Liaison Office at Westover will be augmented as necessary to accomplish advanced actions required by this move.
22. Applicable personnel will be authorized one time military air transportation from Westover AFB to Carswell AFB to provide for TPA movement.
23. Required administrative aircraft and crews assigned to the 824th Air Base Group will be assigned to the 65th Air Base Group.

IMPLEMENTATION REQUIRED:

24. The Director of Personnel will:
- a. Insure that the Eighth Air Force Headquarters, the 18th Communications Squadron, and the 8th Reconnaissance Technical Squadron are adequately manned prior to the move.

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- b. Insure that personnel making this move have adequate retainability, and consider hardship and compassionate cases.
- c. Be responsible for the integration of required personnel presently assigned to MATS, who will be transferred to Headquarters Eighth Air Force.
- d. Divert, where possible, personnel scheduled for assignment to Eighth Air Force to preclude unnecessary movements.
- e. Publish a personnel services, welfare and housing information bulletin for distribution throughout this headquarters.
- f. Insure transfer of WAF personnel from Carswell AFB in accordance with current directives.
- g. Determine and monitor the disposition of the 585th Air Force Band.
- h. Publish a personnel policy relative to delay enroute and leave.
- i. Insure continuation of personnel and special service activities at Westover.
- j. Program for such additional welfare facilities as will be required at Westover.
- k. Furnish the Director of Operations with a list of personnel requiring airlift to Westover together with required phasing.
- l. Insure that crew members of assigned command aircraft are assigned to the 65th Air Base Group.

25. The Director of Operations will:

- a. Be responsible for movement of personnel and equipment requiring airlift to Westover.
- b. Determine the availability and extent of utilization of Eighth Air Force aircraft, including Strategic Support Squadrons.
- c. Determine the communications requirements for Westover AFB, initiate necessary action, and maintain close coordination with all higher and lower echelons on the communications plan.
- d. Coordinate and monitor all matters pertaining to the movement of the 18th Communications Squadron.
- e. Monitor the plans for the movement of the 2d Weather Squadron Headquarters.

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f. Take necessary action, in coordination with Materiel Directorate, to provide adequate MIT aircraft for Eighth Air Force Headquarters.

g. In coordination with MD and the Eighth Air Force Liaison Officer at Westover, take necessary advanced action to insure that an adequate control room facility is in being at Westover by 10 March 1955.

26. The Director of Materiel will:

- a. Determine what equipment will accompany this move and what equipment should be in place at Westover.
- b. Furnish the Director of Operations with a list of equipment and materiel to be moved to Westover, together with any accompanying personnel.
- c. Develop and publish a movement plan in coordination with other staff directorates of this headquarters.
- d. Make available the necessary surface and air transportation.
- e. Be responsible for assignment of dependent on-base quarters prior to the move, coordinating with Plans Directorate on availability.
- f. Provide, in coordination with OD, adequate MIT aircraft for Eighth Air Force Headquarters.
- g. Be responsible for the necessary renovation of buildings at Westover prior to the move.
- h. Supervise the preparation, control, crating, shipping and receiving of all equipment moving to Westover.
- i. Advise applicable overseas transportation officers of the new location and in-place date of Eighth Air Force Headquarters.
- j. Maintain coordination with and assist the 65th Air Base Group on all problems concerning materiel and base services.
- k. Be responsible for the implementation of such further supply action as may be received from SAC as pertains to supply, equipment and transportation.
- l. Monitor work projects status at Westover and make comparisons to the established requirements.
- m. Assure that adequate household storage is available at Westover.

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n. Insure that adequate advanced action is taken to provide reputable moving van companies as required for the movement of household goods.

o. Insure that adequate troop housing is available.

27. The Adjutant will:

a. Publish necessary orders.

b. Insure, in coordination with the Comptroller, that personnel who must perform TDY travel to Westover in connection with this move will not lose TPA privileges.

c. Determine the opening and closing dates of headquarters locations and in coordination with the Comptroller, notify all agencies concerned.

d. Take necessary action to insure an even flow of publications and other correspondence during the move.

e. Monitor the establishment of an AG printing plant at Westover.

28. The Comptroller will:

a. Insure that funds are available to support the move.

b. Prepare and submit all reports required in accordance with SAC Manual 171-1 and other applicable directives.

c. Insure that project officers are appointed in all direct-  
orates and that officers render semi-monthly progress reports not  
later than the 15th and 30th of each month. Reports will contain an  
analysis and evaluation of progress in terms of effectiveness, point-  
ing out phases which require particular attention.

29. The Surgeon will:

a. Insure that adequate medical facilities are available  
at Westover.

b. Monitor the evacuation of such hospital buildings at  
Westover as will be required by Eighth Air Force Headquarters.

30. The Inspector General will:

a. Establish and monitor a security program for Westover.

b. Be responsible for the staff supervision of the security  
at Westover from the date that Eighth Air Force assumes jurisdiction.

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31. The Chaplain will:
- a. Provide Chaplain assistance as applicable and monitor Chaplain facilities.
32. The Director of Intelligence will:
- a. Monitor the move of that portion of the 8th Reconnaissance Technical Squadron assigned to Headquarters Eighth Air Force, Carswell AFB.
  - b. Monitor the move of the remainder of the 8th Reconnaissance Technical Squadron from Ellsworth when facilities become available at Westover.
  - c. Insure that adequate facilities are available at Westover, for target material storage.
  - d. Coordinate and monitor matters pertaining to the move of the Special Security Office.
33. The Headquarters Commandant will:
- a. Process records as required.
  - b. Take necessary action in coordination with the Director of Materiel in regard to supply matters.
  - c. Monitor troop housing in coordination with the Director of Materiel.
34. Office of the Special Assistant will:
- a. Make public information releases as applicable.
35. The Director of Plans will:
- a. Coordinate, publish and distribute this programming plan.
  - b. Revise this plan as required.
  - c. Monitor the availability of dependent on-base housing at Westover, taking all possible action to make this housing available.
  - d. Publish a programming plan for the activation, manning and equipping of the 65th Strategic Fighter Wing.
  - e. Monitor the transfer of civilian personnel in conjunction with the Civilian Personnel Officers at Westover and Carswell. This will include monitoring the move of all civilian personnel who desire to be transferred from Carswell to Westover.

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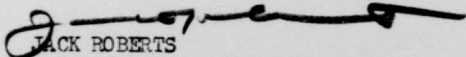
- f. Initiate action for adequate housing for senior officers.
- g. Recommend inactivation of the 1st Air Division, when no longer required.
- h. Form a committee to formulate policy on assignment of dependent on-base housing.
- i. Monitor the overall preparation for, and movement of this headquarters.

36. All Staff Agencies will:

- a. Insure maximum coordination and cooperation in the planning and execution of this movement and programming plan.
- b. Appoint project officers to monitor this program and submit reports on progress in accordance with Eighth Air Force Staff Memorandum 56-1.
- c. In addition, each agency will furnish a member as required for the Space Allocation Committee, the Facilities Requirements Board, and a project officer for the Movement Plan.

BY ORDER OF THE COMMANDER:

- 2 Inclosures
- 1. List of Conferees
  - 2. Coordination

  
JACK ROBERTS  
Brigadier General, USAF  
Chief of Staff

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COMDR, 15TH AF	2
COMDR, ATLANTIC DIV, HQ MATS	2
COMDR, 8TH AF	2
DEPUTY COMDR, 8TH AF	2
CHIEF OF STAFF, 8TH AF	2
COMPTROLLER	2
D/PERSONNEL	3
D/INTELLIGENCE	3
D/OPERATIONS	3
D/MATERIEL	3
D/PLANS	5
INSPECTOR GENERAL	2
SPECIAL ASSISTANT	2
SURGEON	2
ADJUTANT	2
JUDGE ADVOCATE	2
CHAPLAIN	2
HEADQUARTERS COMMANDANT	2

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## LIST OF CONFEREES

COLONEL J. A. RYAN	D/OPERATIONS
COLONEL JAY P. THOMAS	D/PLANS
LT COL C. J. BEASLEY	D/MATERIEL
LT COL S. E. BRADLEY, JR.	D/MATERIEL
LT COL W. L. ERELENBUSCH	D/MATERIEL
LT COL H. W. FORD	JUDGE ADVOCATE
LT COL FLOYD S. SMITH	CHAPLAIN
LT COL ALFRED VIESCAS	COMPTROLLER
LT COL F. A. WHITFIELD	D/PLANS
MAJOR J. C. GILBERT	D/PLANS
MAJOR D. F. GIBSON	D/OPERATIONS
MAJOR G. L. HAMBLETON	HQ COMMANDANT
MAJOR C. V. HULL	SPECIAL SECURITY OFFICE
MAJOR L. K. KIMBALL	SURGEON
MAJOR L. B. LARIDON	SPECIAL ASSISTANT
MAJOR N. R. LEVESQUE	ADJUTANT GENERAL
MAJOR K. R. PEARSON	D/PERSONNEL
MAJOR N. J. SARY	18TH COMM SQ
MAJOR H. C. TYSON	INSPECTOR GENERAL
MAJOR W. F. WALLACE	D/INTELLIGENCE
MAJOR O. C. WARD	D/PLANS
MAJOR C. W. WILSON	COMPTROLLER
CIV P. L. CARDWELL	TRAFFIC MANAGER

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COORDINATION

D/PERSONNEL Junn  
 D/INTELLIGENCE Donald  
 D/OPERATIONS Juan  
 D/MATERIEL Steele  
 D/PLANS Williams  
 INSPECTOR GENERAL Jyson  
 COMPTROLLER McLerici

AIR SURGEON J. S. Fumell, Major  
 JUDGE ADVOCATE Dean Roay, Lt  
 ADJUTANT GENERAL For Goodwin, Major  
 HQ COMMANDANT H. S. Hambleton Major  
 PUBLIC INFORMATION Bob E. Wisk Capt.  
 CHAPLAIN Floyd L. Smith, Lt

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**CONFIDENTIAL**

EXHIBIT 130

CONTROLLER DIRECTORATE  
HEADQUARTERS EIGHTH AIR FORCE  
Fort Worth, Texas

30 November 1954

SUBJECT: Progress Report #1, Movement of 8th AF to Westover AFB (8AF Programming Plan 102-54) Status as of 15 November 1954

PART I - PROGRESS EVALUATION

1. The greatest progress made to date has been in the Personnel and Plans areas. These two areas have the greatest amount of policy and administrative details, and therefore more implementing actions were accomplished in these areas. Other areas, particularly Operations and Materiel, have more operational type actions, and many of these cannot be accomplished this early in the plan implementation.

2. The following implementing actions have been completed:

- a. Diversion Date for personnel being assigned to 8th AF Headquarters has been established as 1 May 55.
- b. Personnel and Special Services at Westover have been insured by arranging for the MATS special services personnel presently assigned to be transferred to Headquarters 8th AF, and to remain in their present duties after the transfer.
- c. Adequate Household Goods Storage have been determined to be available commercially at Westover.
- d. A Class "A" Printing Plant was assured by obtaining Headquarters USAF approval to move the present Headquarters 8th AF printing plant to Westover concurrent with the move of the main body. (See para. 8a below for full details)
- e. Housing Committee to formulate policy on assignment of on-base housing has been formed.

PART II - PROBLEM AREAS

3. The transfer agreement meeting with Headquarters Atlantic Division, MATS, at Westover on 26-28 OCT 54 revealed a most serious problem. MATS indicated, due to construction delays at McGuire AFB, they could not meet the phasing schedule previously established. Instead, they proposed a final phase-out date of 30 June 55. Since this plan was not acceptable to SAC, the facts will be presented to the Chief of Staff, USAF, for a decision (see paras. 5a & b below for full details). This development seriously hinders the implementation of this programming plan, as many actions must be held in abeyance until a firm phase-out date is established. (Confidential)

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**CONFIDENTIAL**

a. Representatives of this headquarters met with Atlantic Division, MATS representatives at Westover AFB on 26-28 October 1954 for the purpose of formulating a transfer agreement. At that time Atlantic Division stated that the proposed phasing schedule as outlined in the Report of Conference,

5. PLANS DIRECTORATE

- e. A survey is being conducted of WAF personnel assigned MATS who can be effectively utilized in Eighth Air Force units. Those WAF personnel assigned this headquarters who are eligible for transfer in accordance with the criteria to be established (See para. 2a, above) will be transferred to Westover Air Force Base.
- f. Requested that the Plans Directorate to include in correspondence to SAC a recommendation that the 585th Air Force Band be transferred to Westover.
- g. A study of all Eighth Air Force welfare facilities is nearing completion. Westover Air Force Base welfare facilities are a part of the study.

b. Agreement has been reached with Headquarters Atlantic Division, MATS, to freeze all personnel to be transferred to Eighth Air Force 90 days prior to effective date of transfer. Personnel from this headquarters will meet with MATS personnel at that time and assist in compiling lists of personnel to be transferred to Eighth Air Force. Those personnel will be phased in to Eighth Air Force units in accordance with current manning documents.

c. Tentative plans provide that personnel scheduled for assignment to this headquarters subsequent to 1 May 1955 will be diverted into Westover Air Force Base.

d. A preliminary housing report has been published and disseminated. Additional information is being accumulated and will be released at a later date.

4. PERSONNEL DIRECTORATE

PART III - IMPLEMENTING ACTIONS

a. A policy has been established, drafted, and is currently being coordinated to be used as a guide in determining those personnel who will accompany the movement to Westover Air Force Base. Those personnel determined to have insufficient retainability, personnel committed to overseas assignments, and personnel ineligible for reassignment because of compassionate or hardship reasons, will be replaced approximately 3 months prior to implementation of phase IV of the movement plan. A request has been made of Headquarters SAC to freeze all personnel committed to accompany the movement from 1 March 1955 to 31 December 1955.

SUBJECT: Progress Report #1, Movement of 8th AF to Westover (BAR Program- ming Plan 102-54) Status as of 15 November 1954

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SUBJECT: Progress Report #1, Movement of 8th AF to Westover (CAF Programming Plan 102-54) Status as of 15 November 1954

PART III - IMPLEMENTING ACTIONS4. PERSONNEL DIRECTORATE

a. A policy has been established, drafted, and is currently being coordinated to be used as a guide in determining those personnel who will accompany the movement to Westover Air Force Base. Those personnel determined to have insufficient retainability, personnel committed to overseas assignments, and personnel ineligible for reassignment because of compassionate or hardship reasons, will be replaced approximately 3 months prior to implementation of phase IV of the movement plan. A request has been made of Headquarters SAC to freeze all personnel committed to accompany the movement from 1 March 1955 to 31 December 1955.

b. Agreement has been reached with Headquarters Atlantic Division, MATS, to freeze all personnel to be transferred to Eighth Air Force 90 days prior to effective date of transfer. Personnel from this headquarters will meet with MATS personnel at that time and assist in compiling lists of personnel to be transferred to Eighth Air Force. Those personnel will be phased in to Eighth Air Force units in accordance with current manning documents.

c. Tentative plans provide that personnel scheduled for assignment to this headquarters subsequent to 1 May 1955 will be diverted into Westover Air Force Base.

d. A preliminary housing report has been published and disseminated. Additional information is being accumulated and will be released at a later date.

e. A survey is being conducted of WAF personnel assigned MATS who can be effectively utilized in Eighth Air Force units. Those WAF personnel assigned this headquarters who are eligible for transfer in accordance with the criteria to be established (See para. 2a, above) will be transferred to Westover Air Force Base.

f. Requested the Plans Directorate to include in correspondence to SAC a recommendation that the 585th Air Force Band be transferred to Westover.

g. A study of all Eighth Air Force welfare facilities is nearing completion. Westover Air Force Base welfare facilities are a part of the study.

5. PLANS DIRECTORATE

a. Representatives of this headquarters met with Atlantic Division, MATS representatives at Westover AFB on 26-28 October 1954 for the purpose of formulating a transfer agreement. At that time Atlantic Division stated that the proposed phasing schedule as outlined in the Report of Conference,

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SUBJECT: Progress Report #1, Movement of 8th AF to Westover AFB (8AF Programming Plan 102-54) Status as of 15 November 1954

d. It has not been definitely determined that the 71st SFWg (formerly the 65th SFW) will be activated at Westover. There exists a possibility that it may be activated elsewhere and that AREFS will replace it at Westover. (Confidential)

e. A Space Allocations Committee has been formed from members of PL, OD, MD, PD, and ID in accordance with a DF from the Chief of Staff. The committee met on 9 November 1954 for a preliminary meeting to discuss the possible assignment of various buildings to directorates and staff agencies. These plans will be studied and final recommendations will be made at the next meeting.

f. A Facilities Requirements Board has been selected and is composed of representatives from PL, MD, and OD. This board will meet at a later date.

g. Plans of all available appropriated housing at Westover were secured. In addition, representatives of this office visited the Wherry manager, and it was agreed that phasing in of 8th AF personnel would be accomplished through the base housing officer. Policies concerning the present assignment of Wherry Housing at Westover were secured for study.

h. This headquarters will provide the central Civilian Personnel Office, Westover, with civilian personnel requirements 90 days prior to effective date of installations transfer.

i. A letter was sent to SAC on 22 OCT 54 requesting additional senior officer housing. HQ SAC approved the letter and has forwarded it to HQ USAF.

#### 6. OPERATIONS DIRECTORATE

a. Meetings of the Space Allocation Committee were held on 4 and 8 NOV 54. During the latter meeting, this Directorate's member filed a minority report on the arrangement of space allocated for Operations.

b. A letter was forwarded to Headquarters SAC requesting that action be taken to designate Westover AFB as a SAC Foreign Clearance Station, effective 15 JUN 55. The requirement for that station to be a Regular Foreign Clearance Station will be deleted at that time.

#### 7. MATERIEL DIRECTORATE

a. It was not possible to determine exactly what equipment the Headquarters Atlantic Division would make available upon transfer from Westover Air Force Base during the recent transfer agreement conference held at Westover Air Force Base. However, all office equipment can be effectively utilized by new combat organizations that will be formed and equipped at

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SUBJECT: Progress Report #1, Movement of 8th AF to Westover AFB (8AF Programming Plan 102-5h) Status as of 15 November 1954

27 April 1954, between MATS and SAC was no longer practical because of construction slippage at McGuire AFB. Inasmuch as the SAC mission could not be superimposed upon the MATS mission, the agreement was based on the capability of MATS phase-out, subject to approval of higher headquarters. The agreement called for two squadrons of MATS to be moved NLT 30 April. HQ ATLD 15 May, another squadron NLT 31 May, and the remaining four squadrons to be moved NLT 30 June. (Confidential)

b. This agreement was not approved by SAC HQ. Meetings were held at HQ USAF on 3 and 5 November 1954. The SAC position was that they wished to have a capability of placing 205 personnel from this headquarters at Westover AFB o/a 1 April 55. They also wished to activate one AREFS at Westover by 15 March and another by 1 April. The MATS position was that they could not move sufficient units in time for this capability. No agreement was reached. Conferees were told that a summary of the positions taken and the reasons therefor would be presented to the Chief of Staff, USAF, for decision. (Confidential)

c. HQ SAC was requested to aid this headquarters in establishing procedures to facilitate movement of personnel without loss of TPA. This will be accomplished as follows:

(1) HQ SAC will authorize the organization of an ABSq assigned to HQ 8AF at Carswell AFB to act as a holding unit. This unit will be authorized to issue TDY and PCS orders on personnel.

(2) The 1st AD is presently in being at Westover AFB and is assigned to this headquarters; therefore, 8th AF personnel can be assigned to that unit with duty station at Westover.

(3) Based on the above factors this will provide an administrative facility to do the following:

- (a) Reassign personnel who can be released for PCS move to Westover prior to the official move of 8th AF HQ. These personnel can be assigned to the 1st AD at Westover and later reassigned to HQ 8th AF after it is moved to Westover
- (b) Reassign those personnel who are required at Westover to provide an operational capability and who cannot be allowed time for PCS travel. They may be placed on TDY to allow their return to Carswell AFB and may be reassigned to 8th AF HQ after it has been moved.

(4) Upon completion of the movement of all personnel to Westover AFB, the ABSq at Carswell AFB and the 1st AD at Westover will be inactivated by SAC HQ.

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SUBJECT: Progress Report #1, Movement of 8th AF to Westover (8AF Programming Plan 102-54) Status as of 15 November 1954

Westover Air Force Base and it is the basic assumption of this directorate that all equipment that can satisfactorily stand an air or surface movement to Westover Air Force Base will be transferred with the appropriate headquarters section.

8. ADJUTANT

a. Major Leo E. Goodman, Adjutant, and Captain Mack R. Harris, Chief, Publications & Printing Control Division, this office, attended the Transfer Agreement Conference at Westover, AFB, Mass, on or about 27 October 1954. It was determined at this meeting that Hq MATS had intended to leave the Westover AFB Class "B" Printing Plant, at Westover AFB, Mass, as a tenant unit, subsequent to the departure of the Atlantic Division, MATS, from that base. The plant was to remain under the jurisdiction of Hq MATS. It is believed that this organizational set-up would have created an undesirable situation; therefore, a meeting was arranged to have the Westover Printing Plant transferred to another base and obtain authority to transfer the Carswell AFB Class "A" Printing Plant equipment to Westover AFB, Mass, concurrent with the transfer of this headquarters. The meeting was held on 29 October 1954, in the Publishing Division, Hq USAF. It was determined at this meeting that:

- (1) Headquarters MATS would find a new location for the Westover AFB Class "B" Printing Plant.
- (2) Headquarters Eighth Air Force would be authorized to transfer the Carswell AFB Class "A" Printing Plant to Westover AFB, Mass, concurrent with the transfer of this headquarters to that base.

9. INSPECTOR GENERAL

a. A draft of a proposed programming plan for the movement to Westover has been submitted to the Plans Directorate.

10. SPECIAL ASSISTANT

- a. A publisher has been selected for publishing a Westover base paper.
- b. Material is being gathered for a "SAC Is Coming" feature release program. This will cover mission, men, and materiel.

11. COMPTROLLER DIRECTORATE

a. Furnished Hq SAC with estimates of Pl458 costs of move to Westover AFB. SAC included these costs in their 2nd Quarter FY 55 Financial Plan to USAF.

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SUBJECT: Progress Report #1, Movement of 8th AF to Westover AFB (8AF Programming Plan 102-54) Status as of 15 November 1954

b. Hq SAC has been queried regarding budget and financial plan requirements for FY 55 base operating costs for Westover AFB subsequent to transfer of the base to Hq 8AF.

12. JUDGE ADVOCATE

a. Mutually satisfactory arrangements for transfer of court-martial jurisdiction were made at the SAC-MATS transfer agreement conference on 26 October 1954. Such arrangements provide for a minimum loss of effectiveness during the transfer period.

PART IV - PROJECT OFFICERS

<u>DIRECTORATE</u>	<u>NAME</u>	<u>TELEPHONE</u>
Operations	LTCOL K. E. Smith	488
Materiel	LTCOL W. C. Erlenbusch	665
Judge Advocate	LTCOL H. W. Ford	690
Comptroller	LTCOL H. J. Clerici	8148
Plans	MAJ O. C. Ward	739
Surgeon	MAJ L. K. Kimball	247
Personnel	MAJ Carl Pearson	8897
Intelligence	MAJ W. F. Wallace	257
Headquarters Commandant	MAJ G. L. Hambleton	316
Inspector General (IGS)	MAJ H. C. Tyson	512
Special Assistant	CAPT E. W. Wilder	747
Adjutant	CAPT M. R. Harris	461

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*Henry J. Clerici*  
 HENRY J. CLERICI  
 Lieutenant Colonel, USAF  
 Acting Director of Comptroller

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EXHIBIT #31

COMPTROLLER DIRECTORATE  
HEADQUARTERS EIGHTH AIR FORCE  
Fort Worth, Texas

9 December 1954

SUBJECT: Progress Report #2, Movement of 8th AF to Westover AFB (8AF Programming Plan 102-54) Status as of 1 December 1954

PART I - PROGRESS EVALUATION

1. Progress continues to be made in the policy and administrative areas. Initial communications actions have been taken (PARA 3 below), facilities surveys are being accomplished (PARA 3 & 4 below), and civilian employee transfer rights and procedures have been established (PARA 2 below).

PART II - IMPLEMENTING ACTIONS

2. PLANS DIRECTORATE

a. An initial screening of all civilian employees assigned to this headquarters who desire to transfer to Westover AFB has been completed. This screening resulted in 44 civilians of the 107 authorized expressing a desire to transfer to Westover AFB.

b. During the transfer meeting at Westover AFB, it was agreed that rules pertaining to a functional transfer would apply to movement of this headquarters. This means that an individual employed can elect to transfer with the organization and retain all civil service rights.

c. The official screening of civilian personnel who desire to transfer will be accomplished by the Civilian Personnel Officer, Carswell AFB, 90 days prior to the actual move of this headquarters.

d. HQ SAC has approved our letter of 22 OCT requesting the 585th AF Band be transferred to Westover and has forwarded it to HQ USAF.

3. OPERATIONS DIRECTORATE

a. A Liaison Staff Officer for Communications has been approved for Westover AFB. Captain Walter F Brothers, 18th Communications Squadron, is scheduled to arrive at Westover, PCS, on or about 9 DEC 54.

b. A full period (SOCS) telephone-circuit has been activated between Loring and Westover.

c. Standard (SOCS) circuitry and switchboard for OBOE Control and Headquarters 8AF has been requested by Headquarters SAC in correspondence to Headquarters USAF.

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SUBJECT: Progress Report #2, Movement of 8th AF to Westover AFB (8AF Programming Plan 102-54) Status as of 1 December 1954

d. Equipment is being assembled at Carswell AFB to provide an interim radioteletype circuit (SAC Plan 1000) from Westover to Offutt AFB. This will provide teletype service between Carswell and Westover by a relay at SAC.

e. Headquarters Middletown Air Materiel Area has dispatched engineering personnel to Westover AFB to engineer the outside telephone plant expansion currently in the mill. Eighth Air Force requirements were recently furnished to MAAMA by this directorate.

f. MAAMA has also indicated that the control and audio cables to the SAC Plan 1000 receiver site will be provided by contract and contractor supplied material.

g. Representatives of the Operations Directorate, meeting with the Space Allocation Committee on 29 November 1954, discussed the adequacy of the buildings presently assigned to this directorate at Westover AFB. The committee was informed that building T-179, previously allocated on a temporary basis, had been inspected and found inadequate for operations needs. The Space Allocation Committee considered all the factors involved, and the effect they have upon the allocation of space to the Directorate of Plans, the Office of the Adjutant, and the Directorate of Operations. No decision was reached at this meeting, and the committee agreed to take this matter under advisement to be resolved in the immediate future.

h. Major Dick F Gibson and Captain William W Pickavance represented this directorate on a visit to Westover AFB with a view toward locating activities pertaining to operations. MATS Atlantic Division personnel contacted by Major Gibson and Captain Pickavance were:

Colonel Perdonovitch, Deputy Chief of Staff, Materiel  
 Lt Colonel F L Smith, Assistant Deputy Chief of Staff, Operations  
 Major G P Knutson, Chief, Training Division  
 Major Millis, Chief, Communications Division

i. A condensed evaluation of the buildings inspected follows:

- (1) Building T-332. The following functions are planned for location in this building:

Current Operations Branch  
 SOCS Switchboard  
 Control Room teletype machines and tape storage  
 Eighth Air Force Control Room  
 Offices of the Director and Deputy Director of Operations  
 Administrative Section  
 Eighth Air Force Stand Board

Comment: With minor modification, this building will be satisfactory under current concepts.

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SUBJECT: Progress Report #2, Movement of 8th AF to Westover AFB (8AF Programming Plan 102-54) Status as of 1 December 1954

- (2) Building T-181. This building is programmed to house the Office of Flying Safety, Combat Operations Branch, and Eighth Air Force War Room.

Comment: This building, although considered minimum satisfactory due to a lack of floor space, can be used with minor modifications. Approximately 750 square feet at the rear of this building are presently used for cold storage space and will not be available upon the movement of Headquarters 8AF to Westover AFB. The deduction of that much area makes it imperative that the third building allocated to this directorate be large enough to house the remaining people assigned.

- (3) Building T-330.

Comment: This building is considered totally inadequate to the needs of the Directorate of Operations due to the space limitation caused by existing partitions and the cost of rehabilitation. It is believed that a savings can be effected through the allocation of another building to the Directorate of Operations.

- (4) Building T-180. This building is programmed to house the Communications and Electronics Division and the Training Division.

Comment: With minor modification, this building will meet the needs of the two divisions mentioned above. It will permit their functions to be carried on with the close coordination that is necessary.

- (5) Building T-179.

Comment: This building would not be satisfactory for the needs of the Communications-Electronics and Training Divisions. It is believed that it would better suit the needs of the Directorate of Plans. Also, a minimum of remodeling would be required to provide space for a Headquarters Conference Room. Its central location also favors this use.

- (6) The nature of operations to be conducted in buildings T-181 and T-332 will require installation of a chain link fence and blocking of all windows for security purposes. Because of the blocking of windows, air conditioning becomes an additional requirement.

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SUBJECT: Progress Report #2, Movement of 8th AF to Westover AFB (8AF Programming Plan 102-54) Status as of 1 December 1954

4. OFFICE OF THE ADJUTANT

a. Personnel of this office accompanied the Space Allocation Board to Westover AFB and inspected the buildings allotted to this office.

- (1) Building T-541 was found unsatisfactory for operation of the office. An effort is being made to have another building allotted to this office but no definite decision has been made to date.
- (2) Building T-431 was allotted this office to house the Class "A" Printing Plant. This building is presently being utilized as a Base Exchange Warehouse and will necessitate many changes prior to establishment of a Class "A" Printing Plant in the building. Plans are being prepared, by personnel of this office, to have the building renovated to adequately house this plant. It is estimated that the recommended changes to the building will be submitted by 20 DEC 54.

5. OFFICE OF THE SURGEON

a. The Surgeon, Atlantic Air Division, MATS, reiterated on 23 November 1954 that hospital buildings T-173 and T-174 could not be made available for use by Headquarters Eighth Air Force until aeromedical evacuation activities were transferred to McGuire Air Force Base.

b. This agency will initiate correspondence through SAC medical channels requesting authority for temporary use of these buildings by Headquarters Eighth Air Force immediately on transfer of the evacuation function for Westover. This will preclude any delay of occupancy by this headquarters. Request for permanent transfer of these buildings from medical control will be initiated when this command actually assumes control of the installation.

*Elkins Read, Jr.*

ELKINS READ, JR.  
Colonel, USAF  
Director of Comptroller

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EXHIBIT #32

HEADQUARTERS EIGHTH AIR FORCE  
FORT WORTH, TEXAS

PD

MEMORANDUM FOR THE RECORD:

SUBJECT: Civilian Personnel Problems Concerning Movement of this  
Headquarters to Westover

1. A conference was held in the Office of the Director of Personnel at 1400 hours, 15 December 1954 to discuss civilian personnel problems occasioned by the movement of this headquarters to Westover Air Force Base and to recommend ground rules to handle such problems. The following officers were present:

Colonel William G. Booth	- Commander, Carswell AFB
Colonel Charles A. Dunn	- Director of Personnel, H 8AF
Colonel Rockly Triantafellu	- Director of Intelligence, Hq 8AF
Lt Colonel F. A. Whitfield	- Directorate of Plans, Hq 8AF
Major Dick F. Gibson	- Executive, Directorate of Operations, Hq 8AF
Captain H. D. Rummel	- Directorate of Materiel, Hq 8AF
Captain M. M. Reynolds	- Adjutant's Office, Hq 8AF
Mr. D. K. Glenn	- Civilian Personnel Officer

DISCUSSION:

2. A recent survey of the 107 civilian employees on the rolls of this headquarters indicates that 82 have indicated that they will not move to Westover, 14 are undecided, and 11 have indicated that they will accompany the headquarters.

3. Employees who do not desire to move to Westover are endeavoring to secure employment with other Federal agencies, primarily Carswell Air Force Base. Operating officials are reluctant to release such employees until the movement of the headquarters. On the other hand, the employee endeavors to line up a good job when such job is available, without regard to the wishes of his or her present employer.

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4. An employee in one directorate or separate staff agency who does not intend to go to Westover may find it possible to accept a higher grade vacancy in another directorate or separate staff agency until the move of the headquarters without regard to the resulting chain reaction of vacancies or to the wishes of his or her present operating official.

5. The question arose as to whether or not an operating official is required to take to Westover all civilian employees on the rolls of his directorate or separate staff agency at the time of the movement of the headquarters. It was determined that Civil Service Regulations make such action mandatory, when the position is moved with the functional transfer and the employee desires to accompany the move to Westover.

6. The question arose as to whether or not an operating official of this headquarters could be forced to accept a civilian employee offered to him by Westover Air Force Base. It was determined that he was not required to do so.

7. The problem of selecting and earmarking certain employees now at Westover for positions within this headquarters was discussed and in some cases this action must necessarily be taken at an early date to provide for the processing of top secret clearances.

8. The procedure for referring employees now at Westover to operating officials at this headquarters to fill vacancies within this headquarters was discussed. The need for a final completed survey to determine those employees who will agree in writing to accompany this headquarters to Westover was discussed and also the action that should be taken regarding those employees who decline.

RECOMMENDATIONS:

The following policies and procedures which are in compliance with civil service rules and regulations are recommended:

9. This headquarters not release employees to other units until approximately 1 June 55 except by negotiation with the interested operating official in each instance.

10. Establishment of a stenographic pool of temporary employees within this headquarters to handle work load deficiencies caused by vacancies until final movement of the headquarters. Headquarters SAC approval will be necessary.

11. The Base Commander, Carswell Air Force Base, adopt a policy that no employee who resigns a job within this headquarters will be employed at Carswell Air Force Base until after final movement of this headquarters unless such action is acceptable with the operating officials concerned.

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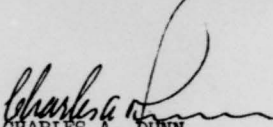
12. No employee of this headquarters be permitted to transfer to a higher grade vacancy within this headquarters except within the same directorate and/or separate staff office or to meet security requirements.

13. A comprehensive survey be conducted on 1 April 1955 to determine those employees who will agree in writing to accompany the headquarters to Westover. A complete and detailed summary of the move (per diem authorized, movement of household goods, retention rights, etc) be furnished each employee who indicates that he will consider the move. Those declining will be given separation notices, with effective dates on or about 1 June 1955. After completion of this survey, requisitions for civilian personnel should be forwarded to the Civilian Personnel Officer, Westover Air Force Base for necessary action through Mr. Glenn, CPO, Carswell Air Force Base.

14. Operating officials who will require employees from resources at Westover who require top secret clearances, take necessary action to have personnel selected and earmarked for such positions at the earliest possible date, after incumbent has declined to transfer.

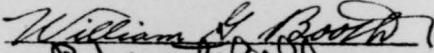
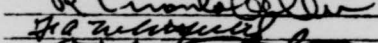
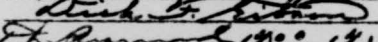

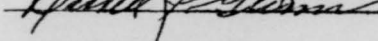
15. The Civilian Personnel Office, Carswell Air Force Base, prepare an appropriate questionnaire and establish procedures for the referral of employees at Westover to the operating officials of this headquarters for placement action.

16. That civilian position changes after 1 March 1955 be restricted to changes in compliance with directed organizational or functional realignments or mission change.

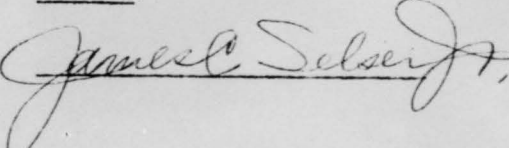
  
CHARLES A. DUNN  
Colonel, USAF  
Recorder

COORDINATION:

Colonel William G. Booth  
Colonel Rocky Triantafellu  
Lt Col F. A. Whitfield  
Major Dick F. Gibson  
Captain H. D. Rummel  
Captain M. M. Reynolds  
Mr. D. K. Glenn

  
  
  
  
  
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COMPTROLLER DIRECTORATE  
HEADQUARTERS EIGHTH AIR FORCE  
Fort Worth, Texas

**EXHIBIT #33**

SECRET

AUTH: COMAF 8

DATE: 21 Dec 54

NAME: *J. H. Newton*

21 December 1954

SUBJECT: Progress Report #3, Movement of 8th AF to Westover AFB (8AF Programming Plan 102-54) Status as of 15 December 1954

PART I - PROGRESS EVALUATION

1. Results of the administrative and policy actions previously reported are now becoming evident. Personnel requirements are firming (PARA 2), space at Westover has been allocated to staff agencies (PARA 3b), and construction has begun on communications facilities (PARA 4).

PART II - IMPLEMENTING ACTIONS2. PERSONNEL DIRECTORATE

a. A list has been compiled of officers and airmen who do not have adequate retainability to accompany the movement. The list will be revised and distributed when the date for implementation of Phase IV of the movement plan is firmly established. The major career areas affected will be 70 (administrative), 73 (personnel), and 83 (stat). Hardship and compassionate cases will be handled on the merit of the individual case. Preliminary survey reveals few, if any, cases will arise.

b. There are 52 WAF's assigned to MATS units at Westover AFB who can be utilized in Eighth Air Force units. It is expected that those personnel will be among those transferred to Eighth Air Force effective with the date of transfer.

c. The 19th Air Division has been notified of command aircraft crew member requirements for Westover, and instructed to earmark required personnel for assignment to Westover AFB.

3. PLANS DIRECTORATE

a. A letter requesting additional senior officer quarters at Westover AFB was forwarded to SAC on 22 October 1954. Headquarters SAC approved the letter and forwarded it to USAF on 6 November 1954 and stated that these 19 additional units had been added to the previous request dated 26 August 1954. This total request will be used as a basis for compiling any future senior officer units requirements submitted to the Office Secretary of Defense and Congress. This letter was returned to this headquarters for our information and file and stated that we would be advised on further action on the senior officers quarters.

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SUBJECT: Progress Report #3, Movement of 8th AF to Westover AFB (8AF Programming Plan 102-54) Status as of 15 December 1954

b. The Space Allocations Committee met and assigned the following buildings to the Directorates as follows:

MD: 178, 335, 519, 334, 174.	JA: 1250 sq ft of 494	SA: 157
ID: 331, 495	IG: 141	AG: 179, 431
FD: 330, 151, 152	AS: 521	
CH: 350 sq ft of 494	PL: 180	
CO: 467, 4800 sq ft of 494	OD: 332, 181, 173, 541	

c. Secret message from SAC Headquarters directed this command to assume command jurisdiction of Westover Air Force Base on or about 1 April 1955. A similar message was received from Chief of Staff, USAF, listing the following phase-out movements of ATLD Operational Units as follows:

- (1) 29 ATS to McGuire 1-30 April, 8 Acft.
- (2) 1732 Air Evacuation Sq to McGuire 1-30 April, 5 Acft.
- (3) 30 ATS to McGuire 1-15 May, 8 Acft.
- (4) VR-6 to McGuire 1-15 June, 16 Acft.
- (5) 20 ATS to Dover 1-10 June, 8 Acft.
- (6) 15 ATS to Dover 10-20 June, 12 Acft.
- (7) 31 ATS to Dover 20-30 June, 12 Acft.

A third information message was received from SAC Headquarters to USAF requesting phase-out covering ATLD Headquarters Air Flight and Air Passenger Operations and Group Headquarters Phase-Out. (Secret)

#### 4. OPERATIONS DIRECTORATE

a. Construction of the new communications building has begun. The Corps of Engineers has been presented with a requirement to change the design of the cable vault; although acceptance has not been received, it is anticipated.

b. Information has been received from the Base Communications Officer, Westover AFB, that construction has begun on partial implementation of the outside cable expansion project. This partial implementation will provide cable relief in critical areas on the flight line. Also, this headquarters was advised that the Communications-Electronics Scheme for installation of the SAC Plan 1000 Receiver Site cable has been forwarded to Rome Air Force Depot for approval. This project will be awarded to a civilian contractor for implementation. Funds are presently available at Middletown Air Materiel Area.

## SECRET

SUBJECT: Progress Report #3, Movement of 8th AF to Westover AFB (8AF Programming Plan 102-54) Status as of 15 December 1954

PART III - PROJECT OFFICERS

<u>STAFF AGENCY</u>	<u>NAME</u>	<u>TELEPHONE</u>
Operations	LTCOL K. E. Smith	488
Materiel	LTCOL W. C. Erlenbusch	665
Judge Advocate	LTCOL H. W. Ford	690
Comptroller	LTCOL H. J. Clerici	8148
Plans	MAJ O. C. Ward	739
Surgeon	MAJ L. K. Kimball	247
Personnel	MAJ Carl Pearson	8897
Intelligence	MAJ W. F. Wallace	257
Headquarters Commandant	MAJ G. L. Hambleton	316
Inspector General (IGS)	MAJ H. C. Tyson	512
Special Assistant	CAPT E. W. Wilder	747
Adjutant	MAJ Leo E. Goodman	259

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*Elkins Read, Jr.*

ELKINS READ, JR.  
 Colonel, USAF  
 Director of Comptroller

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SUBJECT: Progress Report #3, Movement of 8th AF to Westover AFB (8AF Programming Plan 102-54) Status as of 15 December 1954

5. OFFICE OF THE ADJUTANT

a. Except for local 8AF reproductions, it is anticipated that the Class A printing plant will be closed during the latter part of April preparing equipment for movement to Westover. The Class A field printing plant will resume operation at Westover at the earliest practicable date after 15 May 1955. All personnel will be advised of any slippage in contemplated dates.

b. To insure sufficient 8AF forms at all echelons of command during the period of the move, a directive will be published on or about 15 JAN 55 requesting all 8AF staff agencies and subordinate commands to requisition a six months supply of all 8AF forms.

6. OFFICE OF THE HEADQUARTERS COMMANDANT

a. A survey of enlisted personnel assigned to this Headquarters, who are eligible for separation prior to 1 January 1956, has been conducted to determine how many of these airmen will reenlist to accompany this Headquarters to Westover. The results of this survey are as follows:

Total eligible for separation - 134  
Total number that will reenlist - 45

b. A continuing effort is being made by the Headquarters Squadron Supply Officer to effect turn in of unserviceable property presently being utilized within directorates. In addition, positive action has been initiated to insure that all unit property on hand within the unit supply will be ready for shipment. This action consists of inspection of survival gear, consolidated listing of personal equipment, and a comprehensive review of supply records.

7. COMPTROLLER DIRECTORATE

a. HQ SAC is budgeting for FY 55 base operating costs at Westover AFB subsequent to transfer of the HQ 8AF to HQ 8AF. The fourth quarter revised financial plan for these costs will be submitted by this HQ.

b. The HQ 8AF third quarter financial plan will include the following fund requirements incident to the Westover move:

TDY preparatory to move		\$ 20,000
Civilian PCS costs		79,390
TPA	\$ 7,770	
Per Diem	1,620	
T/Rs	11,000	
Household Goods	59,000	
Commercial transportation of Organizational Equipment		90,670

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EXHIBIT #34

COMPTROLLER DIRECTORATE  
 HEADQUARTERS EIGHTH AIR FORCE  
 Fort Worth, Texas

SECRET:  
 AUTH: COMAF 8  
 DATE: 8 Jan 55  
 NAME: *J. Newton*

7 January 1955

SUBJECT: Progress Report #4, Movement of 8th AF to Westover AFB (8AF Programming Plan 102-54) Status as of 1 January 1955

PART I - PROGRESS EVALUATION

1. Refinements of actions already implemented are most prominent for the period reported on. Civilian personnel transfer criteria have been further firmed (PARA 3a), a housing policy has been established (PARA 3b), further information has been received on the phase-out of MATS at Westover (PARA 3e & 3f), and progress is reported on communications facilities (PARA 4). Information has been received indicating USAF will determine van lines to be used in moving household goods (PARA 5b), and that permanent barracks for Westover are in current plans (PARA 5c).

PART II - CHANGE TO THE PLAN

2. Change #1 to this plan was made by the Directorate of Plans on 23 December 1954. This revision assigned to the Personnel Directorate the responsibility for transferring the NCO Academy from Bergstrom AFB to Westover AFB as soon as possible after the transfer of command jurisdiction of Westover to SAC.

PART III - IMPLEMENTING ACTIONS3. DIRECTORATE OF PLANS

a. The Civilian Personnel Officer of Carswell AFB is maintaining a daily accounting of civilian personnel who desire to transfer with this headquarters. Within 90 days prior to the move, an official statement will be signed by each employee indicating individual's final intention concerning transfer to Westover AFB. Headquarters SAC has been requested to authorize this headquarters to employ fifteen additional employees on a temporary basis to form a pool of stenographers. These stenographers will be used to fill positions being vacated by stenographers securing other employment before this headquarters moves. A team of officers from this headquarters will attend a conference at Westover on the 11th of January for the purpose of discussing the freezing of military and civilian personnel at Westover and establishing rosters of personnel to be transferred from the 1600th Air Base Wing to the incumbent SAC Air Base Group.

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SUBJECT: Progress Report #1, Movement of 8th AF to Westover AFB (8AF Programming Plan 102-54) Status as of 1 January 1955

b. The following will be the housing policy established for this headquarters.

(1) Priority list:

OFFICERS

- (a) Commander, Eighth Air Force
- (b) Deputy Commander, Eighth Air Force
- (c) Chief of Staff, Eighth Air Force
- (d) Wing Commander
- (e) Air Base Group Commander
- (f) Westover Air Force Base Hospital Commander

AIRMEN

- (a) Flight Engineers, Eighth Air Force Commander, C-97 & C-54
- (b) Commander's Driver
- (c) Deputy Commander's Driver
- (d) Controllers, Directorate of Operations
- (e) Eighth Air Force, Wing, Air Base Group and Hospital Sergeant Majors
- (f) First Sergeants, all assigned and attached squadrons
- (g) Line Chiefs, Tactical and Periodic Maintenance Squadrons
- (h) NCOIC, Emergency Room, USAF Hospital, Westover AFB
- (i) NCOIC, Surgery, USAF Hospital, Westover AFB
- (j) Secretary - Custodian, NCO Mess

- (2) After the priority list, the assignment to all appropriated and Wherry Housing for officers and airmen would be made by rank and adjusted date of original appointment in present grade except that exceptions may be made for compassionate reasons, upon approval of Base Commander and/or presentation of certificate of justification from Base Surgeon.

c. SAC Secret message DFLOP 8440 shows the following phase-out schedule for remaining MATS units not covered in Progress Report #3.

- (1) Air Freight Operations - By 30 June 1955
- (2) Air Passenger Operations - By 15 June 1955
- (3) Headquarters Atlantic Division - May 1955 (Secret)

d. SAC requested this headquarters to comment on MATS' proposal to retain Atlantic Division Headquarters at Westover until June instead of

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SUBJECT: Progress Report #4, Movement of 8th AF to Westover AFB (8AF Programming Plan 102-54) Status as of 1 January 1955

phasing out in May as reflected in PARA c. (3) above. The position taken by this headquarters is summarized in the following TWX which was forwarded to SAC on 4 January 1955:

"URMSG SECRET DFLC 8482 DT 28 DEC 54 AND URMSG UNCLASSIFIED DPLMA 45373 DT 21 DEC 54 STATE THAT MOVE OF 8AF AND ASSOCIATED UNITS W/B COMPLETED NLT 1 JUL 55. THE MATS TWX QUOTED REQUESTED THAT ATLD NOT BE REQUIRED TO MOVE UNTIL JUN. ACTUAL DATE IN JUN IS NOT STATED AND IT MAY BE ASSUMED TO EXTEND UP TO 30 JUN. THIS PHASING WILL NOT PERMIT NEC TIME FOR REHABILITATION AND ADAPTATION OF FACILITIES TO OUR ROOMS. REQ YOUR CONCURRENCE AND NEC ACTION WITH HQ USAF FOR A 10 DAY VACANCY PERIOD FOR ACCOMPLISHING THIS. THIS WOULD NECESSITATE A DEFINITE NLT DATE FOR COMPLETION OF ATLD MOVE. RECM ATLD COMPLY WITH USAF DIRECTIVE QUOTED IN AFOOP-OP-R 55164 DT 22 DEC 54 WHICH DIRECTED PHASE OUT IN MAY. ALTHOUGH ACTUAL DT IN MAY NOT QUOTED IT MAY BE ASSUMED TO BE NLT 31 MAY 55. MATS CONFUSES THE 205 PERS OF PHASE I OF OBOE DEPLOYMENT WITH THE 8AF MOVE OF APRX 923 PERS WHICH INCLUDES HQ 8AF, 18TH COMM SQ, A&E STANDEBOARD TEAM AND BASE FLIGHT SUPPORT. THIS FIGURE DOES NOT INCLUDE 8TH RECON TECH SQ." (SECRET)

e. Information in SAC message DPLMA 45373, 21 December 1954, states that no consideration is being given to transferring the 585th Air Force Band at this time.

f. Lt Colonel Robert G. Bradley assumed command of the 1st Air Division (SAC) at Westover AFB effective 3 JAN 55.

#### 4. DIRECTORATE OF OPERATIONS

a. Sketches outlining modification of floor plans of buildings allocated to the Directorate of Operations at Westover AFB have been forwarded to the Directorate of Plans. Plans for an operations annex to be constructed between T-332 and T-181 have been requested through the Directorate of Materiel.

b. Headquarters USAF has reversed the decision to move the WSA-1 RAPCON Console from Westover AFB. An installation and maintenance team is expected at Westover on 2 JAN 55 to begin installation of the ultimate RAPCON facility. Associated radar equipment is already in operation.

c. Construction of the outside telephone cable requirement is progressing satisfactorily. This work is being accomplished by base team augmented by Army Signal Corps personnel.

d. Construction of the new Communications Building is underway. Engineering plans for rerouting of cables to the new building are being drawn.

e. The CRD-6 UHF/DF equipment is ready for inspection and final check flight.

**SECRET**

SUBJECT: Progress Report #4, Movement of 8th AF to Westover AFB (CAF Programming Plan 102-54) Status as of 1 January 1955

5. DIRECTORATE OF MATERIEL

a. In coordination with OD, all MIT aircraft assigned to 824th Air Base Group, presently committed for 8th Air Force use, will be transferred to Westover AFB.

b. The household goods tonnage will be such that final determination as to what van lines will be used will be made by the Director of Transportation, Headquarters USAF. This is mandatory since the shipment will exceed 10 carloads or 200,000 pounds. An estimated total tonnage will have to be furnished to USAF.

c. Adequate troop housing is currently available. Replacement barracks for 1,000 airmen spaces are in the FY 56 Public Works Program. An additional 33% replacement will be included in the FY 57 Public Works Program. These will be permanent type barracks.

6. DIRECTORATE OF INTELLIGENCE

a. Floor plans showing construction or rehabilitation requirements of buildings T-331 and T-495 were submitted to the Directorate of Plans. Included were requirements for the Directorate of Intelligence and the Special Security Office.

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*Elkins Read, Jr.*

ELKINS READ, JR.  
 Colonel, USAF  
 Director of Comptroller

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## EXHIBIT #35

HEADQUARTERS STRATEGIC AIR COMMAND  
Offutt Air Force Base  
Omaha, NebraskaGENERAL ORDERS)  
NUMBER 54)

22 July 1954

## SECTION

ORGANIZATION OF THE HEADQUARTERS, 1ST AIR DIVISION.....	I
REASSIGNMENT OF AVIATION FIELD DEPOT SQUADRONS .....	II
COMMENDATION RIBBON .....	III

I. ORGANIZATION OF THE HEADQUARTERS, 1ST AIR DIVISION. 1. The Headquarters, 1ST Air Division, having been assigned the Strategic Air Command, is further assigned Eighth Air Force and organized at Westover Air Force Base, Chicopee Falls, Massachusetts, effective 1 July 1954, as follows:

Unit	SAC T/D	Authorized Strength		
		Officers	Airmen	Assignment
HQ, 1ST Air DIV	July 54	1	1	1ST Air DIV

2. Upon organization, unit is attached to Atlantic Division, Military Air Transport Service, for logistical support under provisions AFR 11-4, as amended.

3. Equipment is authorized by letter cited in paragraph 6, below. UAL number 026-XM 74 is assigned.

4. Appropriate entry will be made in the organizational status table of the initial morning report in accordance with AFM 171-6, as amended.

5. The Headquarters, 1ST Air Division is entitled to the history, battle honors and any colors belonging to the Headquarters and Headquarters Squadron, 1ST Air Division, inactivated 1 December 1948. If desired, unit history may be obtained from the USAF Historical Division, Air University, Maxwell Air Force Base, Alabama.

6. Authority: Letter, Department of the Air Force, AFOMO 297j, subject: "Redesignation and Activation of Headquarters and Headquarters Squadron, 1st Air Division," 7 July 1954.

7. This confirms message, this headquarters, DPLMA 42014, 25 June 1954.

II. REASSIGNMENT OF AVIATION FIELD DEPOT SQUADRONS. 1. Effective 16 July 1954, the following units are relieved from assignment to the Fifteenth Air Force and are assigned to the 3D Air Division, without change in T/O composition, station, or attachment for logistical support:

Aviation Field Depot Squadron

3, 12

2. Authority: AFR 20-27.

3. This confirms message, this headquarters, DPLMA 1495, 9 July 1954.

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III. COMMENDATION RIBBON. By direction of the Secretary of the Air Force, under the provisions of paragraph 22, AFR 30-14, 21 May 1953, as amended, the Commendation Ribbon for meritorious service during the periods indicated is awarded to the following named officers and airmen:

MAJOR ROBERT G. HARRIS, AO561212, United States Air Force  
15 September 1953 to 28 May 1954

MAJOR CHARLES R. PARADISE, 13515A, United States Air Force  
23 October 1951 to 8 April 1954

CAPTAIN HERBERT W. BALLINGER, AO944399, United States Air Force  
January 1951 to March 1954

WARRANT OFFICER JUNIOR GRADE JIMMIE V. TURNER, AW2200943, United States Air Force  
14 September 1953 to 15 November 1953

MASTER SERGEANT STEPHEN B. HENDERSON, AF18071482, United States Air Force  
June 1951 to March 1954

STAFF SERGEANT GERHARD H. GIESEKE, AF37549286, United States Air Force  
February 1953 to 31 May 1953

BY ORDER OF THE COMMANDER:

OFFICIAL:

GLENN P. NELL  
Colonel, USAF  
Adjutant



R. M. MONTGOMERY  
Brigadier General, USAF  
Chief of Staff

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  - 2 - ACOFS, G-4, GSUSA (ATTN: Chief, MOV BR, SERGRU), WASHDC
  - 2 - Chief of MIL HIS, SP Staff, USA, WASHDC
  - 2 - COMAMC (ATTN: MCMSX02), Wright-Patterson AFB, Ohio
  - 5 - DIR of Plans, 8AF (for COMDR, 1ST Air DIV), Carswell AFB TEX
  - 5 - COMDR, Atlantic DIV, MATS, Westover AFB, MASS
  - 5 - COMDR, Westover AFB, MASS
  - 25 - COMDR, 3D Air DIV, APO 334, SFRAN (AIR MAIL)
  - 2 - MIL Air DIV, HQ Sixth Army, Room 112, BLDG 38, Presidio of San Francisco, CALIF
  - 2 - COMDR, Topeka AF Depot, Topeka, KANS
  - 5 - COMDR, 831ST SPEC Depot, Shelby, Ohio
  - 2 - AF Liaison REP, Kansas City REC CEN, 601 Hardesty Avenue, KSC

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EXHIBIT #36  
\*AFR 23-12  
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AIR FORCE REGULATION  
NO. 23-12

DEPARTMENT OF THE AIR FORCE  
WASHINGTON, 25 MARCH 1954

## ORGANIZATION—FIELD

### Strategic Air Command

	<i>Paragraph</i>
Purpose and Scope.....	1
Definition.....	2
General.....	3
Mission.....	4
Responsibilities.....	5
Direct Communication.....	6

**1. Purpose and Scope.** This Regulation states the mission and responsibility of the Strategic Air Command.

**2. Definition.** As used in this Regulation, the term "conduct" means to direct all essential operations in connection with the strategic air offensive with a view to insuring that the required unity of effort will be obtained. Specifically, this term includes authority, within the scope of Joints Chiefs of Staff directives, to assign targets, weight of effort, and timing of air operations as well as the authority to coordinate the detailed air operations of the forces involved to the extent necessary to prevent interference between forces and to secure maximum tactical advantages from the operations involved.

**3. General.** The commander, Strategic Air Command, is responsible for exercising command jurisdiction over and operating the Strategic Air Command in accordance with policies established by the Chief of Staff, USAF.

**4. Mission.** The commander, Strategic Air Command, will:

a. Organize, train, equip, administer, and prepare strategic air forces for combat, including strategic reconnaissance, strategic bombardment, strategic fighter units, and strategic support units in accordance with directives and policies issued by Headquarters USAF.

b. Exercise command over all forces allocated to him by the Joint Chiefs of Staff or other appropriate authority.

c. With assigned forces and with such other forces as may be made available by the Joint Chiefs of Staff, conduct strategic air operations as defined in the functions of the Armed Forces. (See AF Bul 1, 1948.)

d. Conduct such other air operations as the Joint Chiefs of Staff direct.

e. Support other commanders under the Joint Chiefs of Staff in their missions.

f. Prepare plans to accomplish these missions in case of a general emergency.

#### 5. Responsibilities:

a. *Primary.* The primary responsibility of the Strategic Air Command is to:

(1) Maintain assigned units in a state of readiness to permit immediate operations, either unilaterally or jointly with other forces against the enemies of the United States.

(2) Organize, train, and equip assigned combat, and supporting units.

(3) Develop, test, and improve the organization, equipment, training, doctrines, tactics and techniques of strategic bombardment, strategic reconnaissance, strategic fighter aviation, and specialized transport aviation in conjunction with other major air commands and activities.

(4) Train combat crews and units for the performance of strategic air operations.

(5) Prepare plans for strategic reconnaissance (electronic; weather; visual; aerial photographic; cartographic reproduction and related activities) to meet the global requirements of the Department of Defense for which the Department of the Air Force is responsible. The Strategic Air Command will provide the necessary crews, units, equipment, and personnel for the execution of these plans and will accomplish the field operations phase of those programs as directed by the Chief of Staff, USAF.

(6) Support the Air Force Prestocking Program; to include indoctrination of

\*This Regulation supersedes AFR 23-12, 6 September 1951, including Change 23-12A, 20 October 1953.

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AFR 23-12

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personnel, and receipt, storage, rotation and maintenance of Materiel Reserve Equipment and Supplies provided in support of current war plans.

- (7) Perform such special missions as the Chief of Staff, USAF, may direct.
- (8) Participate in disaster relief and other domestic emergencies in support of the major air commands designated for coordinating such activities.
- (9) Participate in the Reserve training program to the maximum possible extent commensurate with the execution of the primary mobilization mission by exercising responsibility for the training and administration of Reserve officers and airmen as may be directed by Headquarters USAF and by training and administering such Reserve units as may be assigned.

b. *Secondary.* The secondary responsibility of the Strategic Air Command is to develop and maintain the technique of employing strategic air forces in the following functions:

- (1) Interdiction of enemy sea power through air operations.

BY ORDER OF THE SECRETARY OF THE AIR FORCE:

OFFICIAL:

K. E. THIEBAUD  
Colonel, USAF  
Air Adjutant General

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- (2) Antisubmarine warfare and protection of shipping.
- (3) Aerial mine-laying operations.
- (4) Upon notification by the Air Defense Command or higher authority that an air attack upon the United States is imminent, providing to the operational control of the Air Defense Command, those Strategic Air Command forces which have an air defense capability, that are located in or immediately adjacent to the continental United States, and are not required for immediate participation in strategic air operations.
- (5) Training all units that possess an air defense capability for employment in the air defense of the United States. When appropriate, such units will be provided with auxiliary air defense equipment.

**6. Direct Communication.** Direct communication is authorized between the commander, Strategic Air Command, and the commanders of the other major air commands on matters pertaining to the mission of the Strategic Air Command.

N. F. TWINING  
Chief of Staff, United States Air Force

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EXHIBIT #37

Reg 23-1

SAC REGULATIONS)  
NUMBER 23-1)

HEADQUARTERS STRATEGIC AIR COMMAND  
Offutt Air Force Base, Omaha, Nebraska  
3 May 1950

## ORGANIZATION - AIR COMMANDS AND AIR FORCES

Mission - Eighth Air Force

(Supersedes SAC Reg 23-1, 15 Sep 49)

1. PURPOSE. The purpose of this regulation is to state the mission of the Eighth Air Force.
2. GENERAL. The Commanding General, Eighth Air Force, is responsible for exercising command jurisdiction over and administering such units and installations as may be assigned.
3. MISSION. As directed by this headquarters and in accordance with the policies established by the United States Air Force, the Commanding General, Eighth Air Force will:
  - a. Man, train, and equip assigned units for the primary purpose of conducting strategic air warfare on a global scale utilizing either atomic or conventional weapons.
  - b. Be prepared to perform those tasks assigned in the current emergency plan and related operations order.
  - c. Train and administer assigned reserve personnel and units.
  - d. Be prepared to participate in disaster relief and other domestic emergencies.
  - e. Perform such special missions as the Commanding General, Strategic Air Command, may assign.

BY COMMAND OF LIEUTENANT GENERAL LEMAY:

## OFFICIAL:

s/ Glenn P. Nell  
t/ GLENN P. NELL  
Colonel, USAF  
Adjutant General

A. W. KISSNER  
Major General, USAF  
Chief of Staff

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EXHIBIT #38

\*24-11  
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Page 1HEADQUARTERS EIGHTH AIR FORCE  
FORT WORTH, TEXASREGULATION  
NO 24-11

9 December 1952

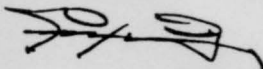
AIR BASES AND AIR UNITS

Mission--6th Bombardment Wing, Heavy

1. PURPOSE. To state the mission of the 6th Bombardment Wing, Heavy.
2. GENERAL. The Commanding Officer, 6th Bombardment Wing, Heavy will be responsible for exercising command jurisdiction over and administering such units and installations as may be assigned.
3. MISSION. As directed by this headquarters and in accordance with policies established by Headquarters Strategic Air Command, the Commanding Officer, 6th Bombardment Wing, Heavy will:
  - a. Organize and train a force capable of immediate and sustained long range offensive bombardment operations in any part of the world, utilizing the latest technical knowledge and advanced weapons.
  - b. Be prepared to perform those tasks assigned in current emergency plans and related operations orders.
  - c. Participate in the Reserve training program to the maximum extent by training and administering assigned Reserve personnel and units.
  - d. Be prepared to participate in disaster relief and other domestic emergencies.
  - e. Perform such special missions and assignments as the Commanding General, Eighth Air Force may assign.

BY COMMAND OF MAJOR GENERAL ANDERSON:

OFFICIAL:

JAMES E. MILLER  
Colonel, USAF  
Acting Chief of Staff


LEXIE FRYE  
Lt Col, USAF  
Adjutant General

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EXHIBIT #39

HEADQUARTERS EIGHTH AIR FORCE  
FORT WORTH, TEXASREGULATION  
NO 24-1

13 October 1949

AIR BASES AND AIR UNITS

Mission - 7th Bombardment Wing, Heavy

1. PURPOSE: To state the mission of the 7th Bombardment Wing, Heavy.
2. GENERAL: The Commanding Officer, 7th Bombardment Wing, Heavy, will be responsible for exercising command jurisdiction over and administering such units and installations as may be assigned.
3. MISSION: As directed by this Headquarters and in accordance with policies established by Headquarters Strategic Air Command, the Commanding Officer, will:
  - a. Organize and train a force capable of immediate and sustained long range offensive bombardment operations in any part of the world, utilizing the latest technical knowledge and advanced weapons.
  - b. Be prepared to perform those tasks assigned in current emergency plans and related operations orders.
  - c. Participate in the Reserve Training Program to the maximum extent by training and administering assigned Reserve personnel and units.
  - d. Be prepared to participate in disaster relief and other domestic emergencies.
  - e. Perform such special missions and assignments as the Commanding General, Eighth Air Force, may direct.

BY COMMAND OF MAJOR GENERAL RAMEY:

OFFICIAL:

*John E. Hall*JOHN E. HALL  
Major, USAF  
Adjutant GeneralJOHN E. HALL  
Major, USAF  
Adjutant General

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EXHIBIT #40

24-10  
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Page 1HEADQUARTERS EIGHTH AIR FORCE  
Fort Worth, TexasREGULATION  
NO 24-10

12 March 1951

AIR BASES AND AIR UNITS

Mission - 11th Bombardment Wing, Heavy

1. PURPOSE: To state the mission of the 11th Bombardment Wing, Heavy.
2. GENERAL: The Commanding Officer, 11th Bombardment Wing, Heavy, will be responsible for exercising command jurisdiction over and administering such units and installations as may be assigned.
3. MISSION: As directed by this headquarters and in accordance with policies established by Headquarters Strategic Air Command, the Commanding Officer, 11th Bombardment Wing, Heavy, will:
  - a. Organize and train a force capable of immediate and sustained long range offensive bombardment operations in any part of the world, utilizing the latest technical knowledge and advanced weapons.
  - b. Be prepared to perform those tasks assigned in current emergency plans and related operations orders.
  - c. Participate in the reserve training program to the maximum extent by training and administering assigned reserve personnel and units.
  - d. Be prepared to participate in disaster relief and other domestic emergencies.
  - e. Perform such special missions and assignments as the Commanding General, Eighth Air Force, may assign.

BY COMMAND OF MAJOR GENERAL OLD:

OFFICIAL:

*John E. Hall*JOHN E. HALL  
Lt Col, USAF  
Adjutant GeneralCLIFFORD H. REES  
Colonel, USAF  
Chief of Staff

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EXHIBIT #41

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HEADQUARTERS EIGHTH AIR FORCE  
FORT WORTH, TEXAS

REGULATION  
NO 23-9

1 April 1954

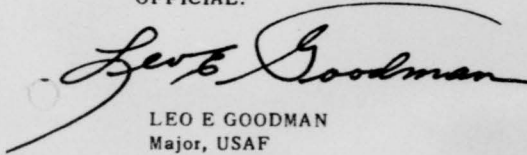
ORGANIZATION - FIELD

Mission--42d Bombardment Wing, Heavy

1. PURPOSE. To state the mission of the 42d Bombardment Wing, Heavy.
2. GENERAL. The Commander, 42d Bombardment Wing, Heavy will be responsible for exercising command jurisdiction over and administering such units and facilities as may be assigned.
3. MISSION. As directed by this headquarters, and in accordance with policies established by Headquarters Strategic Air Command, the Commander, 42d Bombardment Wing, Heavy will:
  - a. Be prepared to perform those tasks assigned in current emergency plans and related operations orders.
  - b. Organize and train a force capable of immediate and sustained long-range offensive bombardment operations in any part of the world, utilizing the latest technical knowledge and advanced weapons.
  - c. Participate in the Reserve training program to the maximum extent by training and administering assigned Reserve personnel and units.
  - d. Be prepared to participate in disaster relief and other domestic emergencies.
  - e. Perform such special missions and assignments as may be directed by higher headquarters.

BY ORDER OF THE COMMANDER:

OFFICIAL:



LEO E GOODMAN  
Major, USAF  
Adjutant

JACK ROBERTS  
Colonel, USAF  
Chief of Staff

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EXHIBIT #42

HEADQUARTERS EIGHTH AIR FORCE  
FORT WORTH, TEXAS

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REGULATION  
NO 24-22

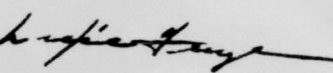
9 June 1953

ORGANIZATION--AIR BASES AND AIR UNITS

Mission--95th Bombardment Wing, Heavy

1. PURPOSE. To state the mission of the 95th Bombardment Wing, Heavy.
2. GENERAL. The Commander, 95th Bombardment Wing, Heavy will be responsible for exercising command jurisdiction over and administering such units and installations as may be assigned.
3. MISSION. As directed by this headquarters and in accordance with policies established by Headquarters, Strategic Air Command, the Commander, 95th Bombardment Wing, Heavy will:
  - a. Organize and train a force capable of immediate and sustained long-range offensive bombardment operations in any part of the world, utilizing the latest technical knowledge and advanced weapons.
  - b. Be prepared to perform those tasks assigned in current emergency plans and related operations orders.
  - c. Participate in the Reserve training program to the maximum extent by training and administering assigned Reserve personnel and units.
  - d. Be prepared to participate in disaster relief and other domestic emergencies.
  - e. Perform such special missions and assignments as may be directed by higher headquarters.

BY COMMAND OF MAJOR GENERAL MONTGOMERY:

OFFICIAL:  


LEXIE FRYE  
Lt Col, USAF  
Adjutant

LEXIE FRYE  
Lt Col, USAF  
Adjutant

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EXHIBIT #43

23-7

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**HEADQUARTERS EIGHTH AIR FORCE**  
FORT WORTH, TEXAS

REGULATION  
NO 23-7

12 February 1954

**ORGANIZATION - FIELD**

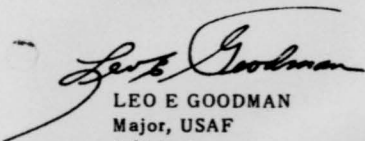
Mission--96th Bombardment Wing, Medium

1. **PURPOSE.** To state the mission of the 96th Bombardment Wing, Medium.
2. **GENERAL.** The Commander, 96th Bombardment Wing, Medium will be responsible for exercising command jurisdiction over and administering such units and facilities as may be assigned.
3. **MISSION.** As directed by this headquarters and in accordance with policies established by Headquarters Strategic Air Command, the Commander, 96th Bombardment Wing, Medium will:
  - a. Organize and train a force capable of immediate and sustained long-range offensive bombardment and air-to-air refueling operations in any part of the world, utilizing the latest technical knowledge and advanced weapons.
  - b. Be prepared to perform those tasks assigned in current emergency plans and related operations orders.
  - c. Participate in the Reserve Training Program to the maximum extent by training and administering assigned Reserve personnel and units.
  - d. Be prepared to participate in disaster relief and other domestic emergencies.
  - e. Perform such special missions and assignments as may be directed by higher headquarters.

BY ORDER OF THE COMMANDER:

OFFICIAL:

JACK ROBERTS  
Colonel, USAF  
Chief of Staff

  
LEO E GOODMAN  
Major, USAF  
Adjutant

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EXHIBIT #44

\*23-12  
 1 Page  
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HEADQUARTERS EIGHTH AIR FORCE  
 FORT WORTH, TEXAS

REGULATION  
 NR 23-12

3 May 1954

## ORGANIZATION - FIELD

Mission--97th Bombardment Wing, Medium

1. **PURPOSE.** To state the mission of the 97th Bombardment Wing, Medium.
2. **GENERAL.** The Commander, 97th Bombardment Wing, Medium is responsible for exercising command jurisdiction over and administering such units and facilities as may be assigned.
3. **MISSION.** As directed by this headquarters and in accordance with policies established by Headquarters Strategic Air Command, the Commander, 97th Bombardment Wing, Medium will:
  - a. Organize and train a force capable of immediate and sustained long-range offensive bombardment and air-to-air refueling operations in any part of the world, utilizing the latest technical knowledge and advanced weapons.
  - b. Organize and train a force capable of providing intelligence of enemy electronics emissions throughout the full range of the usable spectrum.
  - c. Be prepared to perform those tasks assigned in current emergency plans and related operations orders.
  - d. Participate in the Reserve training program to the maximum extent by training and administering assigned Reserve personnel and units.
  - e. Be prepared to participate in disaster relief and other domestic emergencies.
  - f. Perform such special missions and assignments as may be directed by higher headquarters.

BY ORDER OF THE COMMANDER:

OFFICIAL:

  
 LEO E GOODMAN  
 Major, USAF  
 Adjutant

JACK ROBERTS  
 Colonel, USAF  
 Chief of Staff

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EXHIBIT #45

\*24-3  
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Page 1HEADQUARTERS EIGHTH AIR FORCE  
Fort Worth, TexasREGULATION  
NO 24-3

9 July 1951

ORGANIZATION -- AIR BASES AND AIR UNITS

Mission of the 509th Bombardment Wing, Medium

1. PURPOSE. To state the mission of the 509th Bombardment Wing, Medium.
2. GENERAL. The Commanding Officer, 509th Bombardment Wing, Medium, will be responsible for exercising command jurisdiction over and administering such units as may be assigned.
3. MISSION. As directed by this headquarters and in accordance with policies established by Headquarters Strategic Air Command, the Commanding Officer, 509th Bombardment Wing, Medium, will:
  - a. Organize and train a force capable of immediate and sustained long range offensive bombardment and air-to-air refueling operations in any part of the world, utilizing the latest technical knowledge and advanced weapons.
  - b. Be prepared to perform those tasks assigned in current emergency plans and related operations orders.
  - c. Participate in the reserve training program to the maximum extent by training and administering assigned reserve personnel and units.
  - d. Be prepared to participate in disaster relief and other domestic emergencies.
  - e. Perform such special missions and assignments as the Commanding General, Eighth Air Force, may direct.

BY COMMAND OF MAJOR GENERAL ANDERSON:

OFFICIAL:

*John E. Hall*  
JOHN E. HALL  
Lt Col, USAF  
Adjutant General

CLIFFORD H. REES  
Colonel, USAF  
Chief of Staff

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\*Supersedes 8AF Regulation 24-3, 2 May 1950.

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EXHIBIT #46

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FORT WORTH, TEXASREGULATION  
NR 23-11

3 September 1954

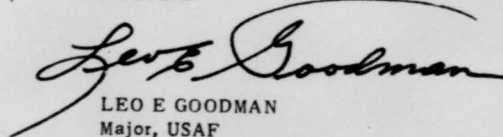
## ORGANIZATION - FIELD

Mission--28th Strategic Reconnaissance Wing, Heavy

1. **PURPOSE.** To state the mission of the 28th Strategic Reconnaissance Wing, Heavy.
2. **GENERAL.** The Commander, 28th Strategic Reconnaissance Wing, Heavy is responsible for exercising command jurisdiction over and administering such units and facilities as may be assigned.
3. **MISSION.** As directed by this headquarters and in accordance with policies established by Headquarters Strategic Air Command, the Commander, 28th Strategic Reconnaissance Wing, Heavy will:
  - a. Organize and train a force capable of immediate and sustained long-range offensive bombardment operations in any part of the world, utilizing the latest technical knowledge and advanced weapons.
  - b. Organize and train a force capable of immediate and sustained long-range aerial reconnaissance in any part of the world, utilizing the latest technical knowledge and equipment.
  - c. Be prepared to perform those tasks assigned in current emergency plans and related operations orders.
  - d. Exercise administrative control over, and provide necessary logistical support for, the 4th Strategic Support Squadron to permit accomplishment of the mission assigned to that organization.
  - e. Participate in the Reserve training program to the maximum extent by training and administering assigned Reserve personnel and units.
  - f. Be prepared to participate in disaster relief and other domestic emergencies.
  - g. Perform such special missions and assignments as may be directed by higher headquarters.

BY ORDER OF THE COMMANDER:

OFFICIAL:



LEO E GOODMAN  
Major, USAF  
Adjutant

JACK ROBERTS  
Brigadier General, USAF  
Chief of Staff

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EXHIBIT #47

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HEADQUARTERS EIGHTH AIR FORCE  
FORT WORTH, TEXASREGULATION  
NO 24-5

26 March 1953

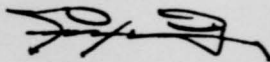
## ORGANIZATION--AIR BASES AND AIR UNITS

## Mission--12th Strategic Fighter Wing

1. **PURPOSE.** To state the mission of the 12th Strategic Fighter Wing.
2. **GENERAL.** The Commanding Officer, 12th Strategic Fighter Wing is responsible for exercising command jurisdiction over and administering such units as may be assigned.
3. **MISSION.** As directed by this headquarters and in accordance with policies established by Headquarters, Strategic Air Command, the Commanding Officer, 12th Strategic Fighter Wing will:
  - a. Organize and train a force capable of providing adequate protection for Strategic Air Command bombardment and reconnaissance combat elements through escort and air defense, utilizing the latest available technical knowledge and advanced weapons.
  - b. Organize and train a force capable of the destruction of the forces, resources, and installations of an enemy, utilizing the latest technical knowledge and advanced weapons.
  - c. Organize and train a force capable of conducting air-to-air refueling operations in any part of the world, utilizing the latest technical knowledge and equipment.
  - d. Organize and train a force capable of performing low level photographic reconnaissance.
  - e. Be prepared to perform those tasks assigned in current emergency plans and related operations orders.
  - f. Participate in the Reserve training program to the maximum extent by training and administering assigned Reserve personnel and units.
  - g. Be prepared to participate in disaster relief and other domestic emergencies.
  - h. Perform such special missions and assignments as may be directed by higher headquarters.

BY COMMAND OF MAJOR GENERAL ANDERSON:

OFFICIAL:



LEXIE FRYE  
Lt Col, USAF  
Adjutant General

JAMES E. MILLER  
Colonel, USAF  
Chief of Staff

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EXHIBIT #48

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HEADQUARTERS EIGHTH AIR FORCE  
FORT WORTH, TEXAS

REGULATION  
NO 24-6

26 March 1953

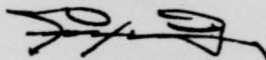
## ORGANIZATION--AIR BASES AND AIR UNITS

Mission--27th Strategic Fighter Wing

1. **PURPOSE.** To state the mission of the 27th Strategic Fighter Wing.
2. **GENERAL.** The Commanding Officer, 27th Strategic Fighter wing is responsible for exercising command jurisdiction over and administering such units as may be assigned.
3. **MISSION.** As directed by this headquarters\*and in accordance with policies established by Headquarters, Strategic Air Command, the Commanding Officer, 27th Strategic Fighter Wing will:
  - a. Organize and train a force capable of providing adequate protection for Strategic Air Command bombardment and reconnaissance combat elements through escort and air defense, utilizing the latest available technical knowledge and advanced weapons.
  - b. Organize and train a force capable of the destruction of the forces, resources, and installations of an enemy, utilizing the latest technical knowledge and advanced weapons.
  - c. Organize and train a force capable of conducting air-to-air refueling operations in any part of the world, utilizing the latest technical knowledge and equipment.
  - d. Organize and train a force capable of performing low level photographic reconnaissance.
  - e. Be prepared to perform those tasks assigned in current emergency plans and related operations orders.
  - f. Participate in the Reserve training program to the maximum extent by training and administering assigned Reserve personnel and units.
  - g. Be prepared to participate in disaster relief and other domestic emergencies.
  - h. Perform such special missions and assignments as may be directed by higher headquarters.

BY COMMAND OF MAJOR GENERAL ANDERSON:

OFFICIAL:



LEXIE FRYE  
Lt Col, USAF  
Adjutant General

JAMES E. MILLER  
Colonel, USAF  
Chief of Staff

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\*SUPERSEDES EIGHTH AF REG 24-6, 29 DEC 52

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EXHIBIT #49

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FORT WORTH, TEXASREGULATION  
NO 24-17

26 March 1953

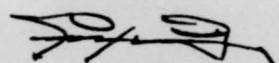
## ORGANIZATION--AIR BASES AND AIR UNITS

Mission--506th Strategic Fighter Wing

1. **PURPOSE.** To state the mission of the 506th Strategic Fighter Wing.
2. **GENERAL.** The Commanding Officer, 506th Strategic Fighter Wing is responsible for exercising command jurisdiction over and administering such units as may be assigned.
3. **MISSION.** As directed by this headquarters and in accordance with policies established by Headquarters, Strategic Air Command, the Commanding Officer, 506th Strategic Fighter Wing will:
  - a. Organize and train a force capable of providing adequate protection for Strategic Air Command bombardment and reconnaissance combat elements through escort and air defense, utilizing the latest available technical knowledge and advanced weapons.
  - b. Organize and train a force capable of the destruction of the forces, resources, and installations of an enemy, utilizing the latest technical knowledge and advanced weapons.
  - c. Organize and train a force capable of conducting air-to-air refueling operations in any part of the world, utilizing the latest technical knowledge and equipment.
  - d. Organize and train a force capable of performing low level photographic reconnaissance.
  - e. Be prepared to perform those tasks assigned in current emergency plans and related operations orders.
  - f. Participate in the Reserve training program to the maximum extent by training and administering assigned Reserve personnel and units.
  - g. Be prepared to participate in disaster relief and other domestic emergencies.
  - h. Perform such special missions and assignments as may be directed by higher headquarters.

BY COMMAND OF MAJOR GENERAL ANDERSON:

OFFICIAL:

LEXIE FRYE  
Lt Col, USAF  
Adjutant General

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JAMES E. MILLER  
Colonel, USAF  
Chief of StaffT  
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EXHIBIT #50  
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Page 1HEADQUARTERS EIGHTH AIR FORCE  
FORT WORTH, TEXASREGULATION  
NO 23-4

23 December 1953

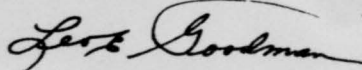
## ORGANIZATION - FIELD

Mission--1st Strategic Support Squadron

1. **PURPOSE.** To state the mission of the 1st Strategic Support Squadron.
2. **GENERAL.** The Commander, 1st Strategic Support Squadron will exercise command jurisdiction over and administer such personnel and equipment as may be assigned.
3. **MISSION.** As directed by this headquarters and in accordance with policies established by Headquarters Strategic Air Command, the Commander, 1st Strategic Support Squadron will:
  - a. Organize and train a force capable of immediate and sustained long-range air support for Strategic Air Command units in any part of the world.
  - b. Be prepared to perform those tasks assigned in current emergency plans and related operations orders.
  - c. Be prepared to participate in disaster relief and other domestic emergencies.
  - d. Perform such special missions and assignments as may be directed by higher headquarters.
4. **COMMAND RELATIONSHIP.**
  - a. The Commander, Eighth Air Force will exercise operational control over the 1st Strategic Support Squadron, including:
    - (1) Approval and direction of all flights to be performed by the squadron outside the Zone of Interior.
    - (2) Receiving and establishing priorities for all requests for airlift within the Zone of Interior.
  - b. The Commander, 810th Air Division will exercise command jurisdiction over the 1st Strategic Support Squadron, to include:
    - (1) The supervision of administrative, personnel, intelligence, maintenance, and supply functions.
    - (2) The provision of logistical support.

BY ORDER OF THE COMMANDER:

OFFICIAL:

LEO E GOODMAN  
Major, USAF  
AdjutantJACK ROBERTS  
Colonel, USAF  
Chief of Staff

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EXHIBIT #51

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FORT WORTH, TEXASREGULATION  
NO 23-5

23 December 1953

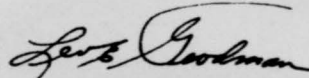
## ORGANIZATION - FIELD

Mission--4th Strategic Support Squadron

1. **PURPOSE.** To state the mission of the 4th Strategic Support Squadron.
2. **GENERAL.** The Commander, 4th Strategic Support Squadron will exercise command jurisdiction over and administer such personnel and equipment as may be assigned.
3. **MISSION.** As directed by this headquarters and in accordance with policies established by Headquarters Strategic Air Command, the Commander, 4th Strategic Support Squadron will:
  - a. Organize and train a force capable of immediate and sustained long-range air support for Strategic Air Command units in any part of the world.
  - b. Be prepared to perform those tasks assigned in current emergency plans and related operations orders.
  - c. Be prepared to participate in disaster relief and other domestic emergencies.
  - d. Perform such special missions and assignments as may be directed by higher headquarters.
4. **COMMAND RELATIONSHIP.**
  - a. The Commander, Eighth Air Force will exercise operational control over the 4th Strategic Support Squadron, including:
    - (1) Approval and direction of all flights to be performed by the squadron outside the Zone of Interior.
    - (2) Receiving and establishing priorities for all requests for airlift within the Zone of Interior.
  - b. The Commander, 28th Strategic Reconnaissance Wing, Heavy will exercise command jurisdiction over the 4th Strategic Support Squadron, to include:
    - (1) The supervision of administrative, personnel, intelligence, maintenance, and supply functions.
    - (2) The provision of logistical support.

BY ORDER OF THE COMMANDER:

OFFICIAL:


LEO E GOODMAN  
Major, USAF  
AdjutantJACK ROBERTS  
Colonel, USAF  
Chief of Staff

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EXHIBIT #52

24-7  
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Page 1HEADQUARTERS EIGHTH AIR FORCE  
Fort Worth, TexasREGULATION  
NO 24-7

12 March 1951

AIR BASES AND AIR UNITS

## Mission - 19th Air Division

1. PURPOSE: To state the mission of the 19th Air Division.
2. GENERAL: The Commanding General, 19th Air Division, is responsible for exercising command jurisdiction over and administration of units and installations as may be assigned.
3. MISSION: As directed by this headquarters and in accordance with policies established by Headquarters Strategic Air Command, the Commanding General, 19th Air Division, will:
  - a. Supervise the organization and training of a force capable of immediate and sustained long range offensive bombardment operations in any part of the world, utilizing the latest technical knowledge and advanced weapons.
  - b. Be prepared to perform those tasks assigned in the current emergency plan and related operations orders.
  - c. Supervise the training and administration of assigned reserve personnel and units.
  - d. Be prepared to supervise the participation of assigned units in disaster relief and other domestic emergencies.
  - e. Perform such special missions as the Commanding General, Eighth Air Force, may assign.

BY COMMAND OF MAJOR GENERAL OLD:

OFFICIAL:

*John E. Hall*JOHN E. HALL  
Lt Col, USAF  
Adjutant GeneralCLIFFORD H. REES  
Colonel, USAF  
Chief of Staff

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EXHIBIT #53

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FORT WORTH, TEXASREGULATION  
NO 24-12

26 March 1953

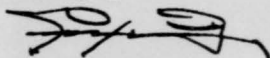
## ORGANIZATION--AIR BASES AND AIR UNITS

Mission--42d Air Division

1. PURPOSE. To state the mission of the 42d Air Division.
2. GENERAL. The Commanding General, 42d Air Division is responsible for exercising command jurisdiction over and administering such units and installations as may be assigned.
3. MISSION. As directed by this headquarters and in accordance with policies established by Headquarters, Strategic Air Command, the Commanding General, 42d Air Division will:
  - a. Supervise and monitor the organization and training of a force capable of providing adequate protection for Strategic Air Command bombardment and reconnaissance combat elements through escort and air defense, utilizing the latest technical knowledge and advanced weapons.
  - b. Supervise and monitor the organization and training of a force capable of the destruction of the forces, resources, and installations of an enemy, utilizing the latest technical knowledge and advanced weapons.
  - c. Supervise and monitor the organization and training of a force capable of conducting air-to-air refueling operations in any part of the world, utilizing the latest technical knowledge and equipment.
  - d. Supervise and monitor the organization and training of a force capable of performing low level photographic reconnaissance.
  - e. Be prepared to perform those tasks assigned in current emergency plans and related operations orders.
  - f. Supervise and monitor the training and administration of assigned Reserve personnel and units.
  - g. Be prepared to supervise the participation of assigned units in disaster relief and other domestic emergencies.
  - h. Perform such special missions and assignments as may be directed by higher headquarters.

BY COMMAND OF MAJOR GENERAL ANDERSON:

OFFICIAL:

LEXIE FRYE  
Lt Col, USAF  
Adjutant General

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JAMES E. MILLER  
Colonel, USAF  
Chief of StaffT  
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EXHIBIT #54

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Page 1HEADQUARTERS EIGHTH AIR FORCE  
Fort Worth, TexasREGULATION  
NO 24-9

9 July 1951

ORGANIZATION -- AIR BASES AND AIR UNITS

## Mission of the 47th Air Division

1. PURPOSE. To state the mission of the 47th Air Division.
2. GENERAL. The Commanding General, 47th Air Division, is responsible for exercising command jurisdiction over and administration of such units and installations as may be assigned.
3. MISSION. As directed by this headquarters and in accordance with policies established by Headquarters Strategic Air Command, the Commanding General, 47th Air Division, will:
  - a. Supervise the organization and training of a force capable of immediate and sustained long range offensive bombardment and air-to-air refueling operations in any part of the world, utilizing the latest technical knowledge and advanced weapons.
  - b. Be prepared to perform those tasks assigned in the current emergency plans and related operations orders.
  - c. Supervise the training and administration of assigned reserve personnel and units.
  - d. Be prepared to supervise the participation of assigned units in disaster relief and other domestic emergencies.
  - e. Perform such special missions and assignments as the Commanding General, Eighth Air Force, may direct.

BY COMMAND OF MAJOR GENERAL ANDERSON:

OFFICIAL:

*John E. Hall*JOHN E. HALL  
Lt Col, USAF  
Adjutant GeneralCLIFFORD H. REES  
Colonel, USAF  
Chief of Staff

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\*Supersedes 8AF Regulation 24-9, 12 March 1951.

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EXHIBIT #55  
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HEADQUARTERS EIGHTH AIR FORCE  
 FORT WORTH, TEXAS

REGULATION  
 NR 23-10

11 May 1954

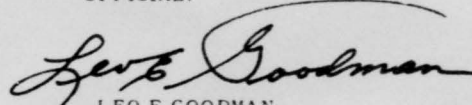
ORGANIZATION - FIELD

Mission--810th Air Division

1. PURPOSE. To state the mission of the 810th Air Division.
2. GENERAL. The Commander, 810th Air Division is responsible for exercising command jurisdiction over and administering such units and facilities as may be assigned.
3. MISSION. As directed by this headquarters and in accordance with policies established by Headquarters Strategic Air Command, the Commander, 810th Air Division will:
  - a. Supervise the organization and training of a force capable of immediate and sustained long-range offensive bombardment and air-to-air refueling operations in any part of the world, utilizing the latest technical knowledge and advanced weapons.
  - b. Organize and train a force capable of providing intelligence of enemy electronics emissions throughout the full range of the usable spectrum.
  - c. Be prepared to perform those tasks assigned in current emergency plans and related operations orders.
  - d. Supervise the training and administration of assigned Reserve personnel and units.
  - e. Exercise administrative control over, and provide necessary logistical support for, the 1st Strategic Support Squadron to permit accomplishment of the mission assigned to that organization.
  - f. Be prepared to supervise the participation of assigned units in disaster relief and other domestic emergencies.
  - g. Perform such special missions and assignments as may be directed by higher headquarters.

BY ORDER OF THE COMMANDER:

OFFICIAL:

  
 LEO E. GOODMAN  
 Major, USAF  
 Adjutant

JACK ROBERTS  
 Colonel, USAF  
 Chief of Staff

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EXHIBIT #56

23-13

1 Page

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HEADQUARTERS EIGHTH AIR FORCE  
FORT WORTH, TEXAS

REGULATION  
NR 23-13

15 November 1954

ORGANIZATION - FIELD

Mission--45th Air Division

1. **PURPOSE.** To state the mission of the 45th Air Division.
2. **GENERAL.** The Commander, 45th Air Division is responsible for exercising command jurisdiction over and administering such units and facilities as may be assigned.
3. **MISSION.** As directed by this headquarters and in accordance with policies established by Headquarters Strategic Air Command, the Commander, 45th Air Division will:
  - a. Be prepared to perform those tasks assigned in emergency war plans and related operations orders as first priority.
  - b. Supervise the organization and training of a force capable of immediate and sustained long-range offensive bombardment operations in any part of the world, utilizing the latest technical knowledge and advanced weapons.
  - c. Supervise the training and administration of assigned Reserve personnel and units.
  - d. Be prepared to supervise the participation of assigned units in disaster relief and other domestic emergencies.
  - e. Perform such special missions and assignments as may be directed by higher headquarters.

BY ORDER OF THE COMMANDER:

OFFICIAL:

JACK ROBERTS  
Brigadier General, USAF  
Chief of Staff

  
LEO E GOODMAN  
Major, USAF  
Adjutant

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EXHIBIT #57

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HEADQUARTERS EIGHTH AIR FORCE  
FORT WORTH, TEXAS

20 August 1953

REGULATION  
NO 23-2

## ORGANIZATION - FIELD

Mission--4001st Air Base Squadron

1. **PURPOSE.** To state the mission of the 4001st Air Base Squadron.
2. **GENERAL.** The Commander, 4001st Air Base Squadron, will exercise command jurisdiction over and administer such personnel and equipment as may be assigned.
3. **MISSION.** As directed by this headquarters, the Commander, 4001st Air Base Squadron will, within the limits of resources made available, train and maintain a force capable of performing those installation functions and services listed below which are required to successfully support Strategic Air Command emergency plans and tactical training operations.
  - a. Aircraft clearance and dispatch service.
  - b. Housing and dining facilities.
  - c. Field lighting, firefighting, fuel servicing, and transportation.
  - d. Facilities, security, and services for control tower, GCA, and radio homing operations.
  - e. Strategic Air Command Communications Network service.
  - f. Bomb handling and loading.
  - g. Stocking of a minimum quantity of fast moving aircraft spares when so authorized by this headquarters.
  - h. Installation security.
  - i. Maintenance in a constant serviceable condition of the equipment required to support the Strategic Air Command mission.
  - j. Performance of such other duties as may be directed by higher headquarters.
4. **COMMAND RELATIONSHIP.** a. The Commander, 4001st Air Base Squadron is the installation commander of Gray Air Force Base, with duties and responsibilities as prescribed by AFR 24-1 (except as provided by the current joint-use agreement).

BY ORDER OF THE COMMANDER:

OFFICIAL:

LEXIE FRYE  
Lt Col, USAF  
AdjutantLEXIE FRYE  
Lt Col, USAF  
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EXHIBIT #57

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HEADQUARTERS EIGHTH AIR FORCE  
FORT WORTH, TEXAS

20 August 1953

REGULATION  
NO 23-2

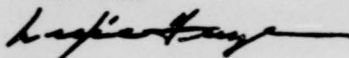
## ORGANIZATION - FIELD

Mission--4001st Air Base Squadron

1. **PURPOSE.** To state the mission of the 4001st Air Base Squadron.
2. **GENERAL.** The Commander, 4001st Air Base Squadron, will exercise command jurisdiction over and administer such personnel and equipment as may be assigned.
3. **MISSION.** As directed by this headquarters, the Commander, 4001st Air Base Squadron will, within the limits of resources made available, train and maintain a force capable of performing those installation functions and services listed below which are required to successfully support Strategic Air Command emergency plans and tactical training operations.
  - a. Aircraft clearance and dispatch service.
  - b. Housing and dining facilities.
  - c. Field lighting, firefighting, fuel servicing, and transportation.
  - d. Facilities, security, and services for control tower, GCA, and radio homing operations.
  - e. Strategic Air Command Communications Network service.
  - f. Bomb handling and loading.
  - g. Stocking of a minimum quantity of fast moving aircraft spares when so authorized by this headquarters.
  - h. Installation security.
  - i. Maintenance in a constant serviceable condition of the equipment required to support the Strategic Air Command mission.
  - j. Performance of such other duties as may be directed by higher headquarters.
4. **COMMAND RELATIONSHIP.** a. The Commander, 4001st Air Base Squadron is the installation commander of Gray Air Force Base, with duties and responsibilities as prescribed by AFR 24-1 (except as provided by the current joint-use agreement).

BY ORDER OF THE COMMANDER:

OFFICIAL:

LEXIE FRYE  
Lt Col, USAF  
AdjutantLEXIE FRYE  
Lt Col, USAF  
Adjutant

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\*SUPERSEDES EIGHTH AF REG 24-19, 19 SEP 52

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EXHIBIT #58

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3 Pages

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HEADQUARTERS EIGHTH AIR FORCE  
FORT WORTH, TEXAS

REGULATION  
NR 23-3

7 October 1954

ORGANIZATION - FIELD

Mission--4004th Air Base Squadron

1. **PURPOSE.** To state the mission of the 4004th Air Base Squadron.
2. **MISSION.** As directed by this headquarters and in accordance with policies established by Headquarters Strategic Air Command, the Commander, 4004th Air Base Squadron will:
  - a. Administer the operation of the following Matagorda Island Bombing and Gunnery Range facilities and services which will be provided for bombing and gunnery training of bombardment, reconnaissance, and fighter crew personnel assigned to this command and to Air National Guard and Reserve components and, by joint-use agreement, of personnel of other commands.

(1) Facilities.

(a) Precision bombing complex, which includes:

1. The practice bombing target.
2. The radar reflector target.
3. The demolition target.
4. The secure range.

(b) Fighter range ground targets, which include:

1. Ground panel ranges.
2. Dive bombing targets.
3. Rocketry targets.
4. Low angle bombing targets.

(c) Fighter vertical angle release (VAR) range.

(d) OQ gunnery range.

(e) Air-to-air gunnery range.

(f) Landing strip.

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(2) Services.

- (a) Aircraft clearance and dispatch.
- (b) Field lighting.
- (c) Firefighting.
- (d) Fuel servicing.
- (e) Transportation.
- (f) Housing and messing.
- (g) SAC Communications Network.
- (h) Installation security.
- (i) Communications facilities, both air-to-ground and ground, as required.
- (j) Crash boat air-sea rescue facilities.

(3) Support for Airways and Air Communications Services (AACS) facilities, services, and security for the operation of:

- (a) Control tower at the landing strip.
- (b) GCA.
- (c) Radio homing.

b. Perform such special missions as may be directed by higher headquarters.

3. RESPONSIBILITY. a. The Commander, Eighth Air Force will be responsible for:

- (1) Insuring maximum utilization of Matagorda Island Bombing and Gunnery Range facilities.
- (2) Assisting the Commander, 42d Air Division to determine installation requirements in accordance with applicable training directives.

b. The Commander, 42d Air Division will furnish necessary logistical support as required, to include logistical support for the OQ gunnery range.

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4. OQ GUNNERY RANGE. The OQ gunnery range will be utilized as prescribed by Eighth AF REG 51-21 and as directed by the Commander, 19th Air Division, through coordination with the Commander, 4004th Air Base Squadron. OQ gunnery range personnel will be assigned to the 19th Air Division and attached to the 4004th Air Base Squadron for rations and quarters.

BY ORDER OF THE COMMANDER:

OFFICIAL:

  
LEO E GOODMAN  
Major, USAF  
Adjutant

JACK ROBERTS  
Brigadier General, USAF  
Chief of Staff

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HEADQUARTERS EIGHTH AIR FORCE  
FORT WORTH, TEXAS

REGULATION  
NO 23-8

19 February 1954

ORGANIZATION - FIELD


Mission--321st Air Refueling Squadron

1. **PURPOSE.** To state the mission of the 321st Air Refueling Squadron.
2. **GENERAL.** The Commander, 321st Air Refueling Squadron will exercise command jurisdiction over and administer such personnel and equipment as may be assigned.
3. **MISSION.** As directed by this headquarters and in accordance with policies established by Headquarters Strategic Air Command, the Commander, 321st Air Refueling Squadron will:
  - a. Organize and train a force capable of air-to-air refueling operations in any part of the world, utilizing the latest technical knowledge and advanced procedures.
  - b. Be prepared to perform those tasks assigned in current emergency plans and related operations orders.
  - c. Be prepared to participate in disaster relief or other domestic emergencies.
  - d. Perform such special missions and assignments as may be directed by higher headquarters.
4. **COMMAND RELATIONSHIP.**
  - a. The Commander, Eighth Air Force will exercise administrative and operational control over the 321st Air Refueling Squadron.
  - b. Normal installation support will be furnished by the Air Training Command in accordance with AFR 11-4 and the approved joint-use agreement.

BY ORDER OF THE COMMANDER:

OFFICIAL:

JACK ROBERTS  
Colonel, USAF  
Chief of Staff

  
LEO E GOODMAN  
Major, USAF  
Adjutant

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EXHIBIT #60

24-20  
2 Pages  
Page 1

HEADQUARTERS EIGHTH AIR FORCE  
FORT WORTH, TEXAS

REGULATION  
NO 24-20

22 October 1952

ORGANIZATION - AIR BASES AND AIR UNITS

Mission -- 10th Crash-Rescue Boat Flight

1. PURPOSE. To state the mission of the 10th Crash-Rescue Boat Flight.
2. GENERAL. The Commanding Officer, 10th Crash-Rescue Boat Flight, will be responsible for exercising command jurisdiction over such personnel and equipment as may be assigned.
3. MISSION. In accordance with policies established by Headquarters Strategic Air Command, and as directed by this headquarters, the Commanding Officer, 10th Crash-Rescue Boat Flight, will:
  - a. Organize and train a force capable of providing adequate facilities to rescue personnel involved in aircraft accidents, including crash landings, ditching, abandonment, and similar occurrences in water or swamplands adjacent to Matagorda Island Bombing and Gunnery Range, including the danger areas as published in current notifications.
  - b. Maintain and control all assigned crash rescue boats for ready use.
  - c. Coordinate and render required assistance to the organization to which attached for administration, operational control, and logistical support.
  - d. Provide, maintain, and control marine maintenance and supply facilities. Render marine maintenance and supply assistance to marine personnel of the Water Transportation Section of the organization to which attached.
  - e. Be prepared to perform those tasks assigned in current emergency plans and related operations orders.
  - f. Be prepared to participate in disaster relief and other domestic emergencies.

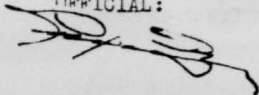
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24-20  
2 Pages  
Page 2

g. Perform such special missions and assignments as the  
Commanding General, Eighth Air Force, may direct.

BY COMMAND OF MAJOR GENERAL ANDERSON:

OFFICIAL:



LEXIE FRYE  
Lt Col, USAF  
Adjutant General

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JAMES E. MILLER  
Colonel, USAF  
Acting Chief of Staff

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EXHIBIT #61

24-14

1 Page

Page 1

HEADQUARTERS EIGHTH AIR FORCE  
FORT WORTH, TEXASREGULATION  
NO 24-14

31 March 1953

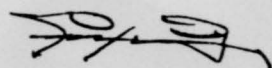
## ORGANIZATION--AIR BASES AND AIR UNITS

Mission--33d Crash-Rescue Boat Flight

1. **PURPOSE.** To state the mission of the 33d Crash-Rescue Boat Flight.
2. **GENERAL.** The Commanding Officer, 33d Crash-Rescue Boat Flight will be responsible for exercising command jurisdiction over such personnel and equipment as may be assigned.
3. **MISSION.** As directed by this headquarters, and in accordance with policies established by Headquarters, Strategic Air Command, the Commanding Officer, 33d Crash-Rescue Boat Flight will:
  - a. Organize and train a force capable of providing facilities adequate for the rescue of personnel involved in aircraft accidents--including crash landings, ditchings, abandonment, and similar occurrences--in water adjacent to the Creehaven-Machias-Seal Island Bombing and Gunnery Range and the danger areas specified in current notifications as being associated therewith.
  - b. Maintain and control all assigned crash-rescue boats for ready use.
  - c. Coordinate with and render required assistance to the organization to which attached for administration, operational control, and logistical support.
  - d. Provide, maintain, and control marine maintenance and supply facilities.
  - e. Be prepared to perform those tasks assigned in current emergency plans and related operations orders.
  - f. Be prepared to participate in disaster relief and other domestic emergencies.
  - g. Perform such special missions and assignments as may be directed by higher headquarters.

BY COMMAND OF MAJOR GENERAL ANDERSON:

OFFICIAL:


LEXIE FRYE  
Lt Col, USAF  
Adjutant GeneralJAMES E. MILLER  
Colonel, USAF  
Chief of Staff

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EXHIBIT #62

HEADQUARTERS EIGHTH AIR FORCE  
FORT WORTH, TEXAS

23-6  
1 Page  
Page 1

REGULATION  
NO 23-6

5 January 1954

## ORGANIZATION - FIELD

Mission--18th Communications Squadron, Command

1. **PURPOSE.** To state the mission of the 18th Communications Squadron, Command.
2. **GENERAL.** The Commander, 18th Communications Squadron, Command will exercise command jurisdiction over and administer such personnel and equipment as may be assigned.
3. **MISSION.** As directed by this headquarters and in accordance with policies established by Headquarters Strategic Air Command, the Commander, 18th Communications Squadron, Command will:
  - a. Provide necessary communications services for this headquarters by furnishing:
    - (1) Communications sections or teams responsible for the installation, operation, and maintenance of communications center, telephone, teletype, telephoto, and radio networks. Maintenance teams will be responsible for the organizational and field maintenance of all assigned or organic communications equipment, including ground-powered equipment.
    - (2) Over-all supervision of a communications center, including message handling, cryptographic operation, and telephone, teletype, telephoto, and radio operating elements.
    - (3) Control of communications installation and/or operation teams which may function as separate flights.
  - b. Be prepared to perform those tasks assigned in current emergency plans and related operations orders.
  - c. Be prepared to participate in disaster relief or other domestic emergencies.
  - d. Perform such special missions and assignments as may be directed by higher headquarters.
4. **ORGANIZATIONAL RELATIONSHIP.**
  - a. Responsibilities for the operational control of personnel and equipment of the 18th Communications Squadron, Command will be in accordance with Eighth AF Ltr 100-1.
  - b. Logistical support will be rendered by the Commander, 19th Air Division.
  - c. Administrative control, within the meaning of SAC Reg 20-4, will be exercised by this headquarters.

BY ORDER OF THE COMMANDER:

OFFICIAL:

  
LEO E GOODMAN  
Major, USAF  
Adjutant

JACK ROBERTS  
Colonel, USAF  
Chief of Staff

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EXHIBIT #63

HEADQUARTERS EIGHTH AIR FORCE  
FORT WORTH, TEXAS

23-1  
1 Page  
Page 1

REGULATION  
NO 23-1

18 September 1953

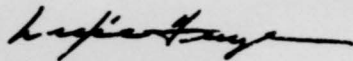
ORGANIZATION--FIELD

Mission--7th Aviation Field Depot Squadron

1. PURPOSE. To state the mission of the 7th Aviation Field Depot Squadron.
2. GENERAL. The Commander, 7th Aviation Field Depot Squadron will exercise command jurisdiction over and administer such personnel and equipment as may be assigned.
3. MISSION. As directed by this headquarters and in accordance with policies established by Headquarters Strategic Air Command, the Commander, 7th Aviation Field Depot Squadron will:
  - a. Organize and train a force capable of performing the duties and functions outlined in classified letter, this headquarters, file PL 373, 6 February 1952, subject: Mission of the 7th Aviation Field Depot Squadron.
  - b. Be prepared to perform those tasks assigned in current emergency plans and related operations orders.
  - c. Be prepared to participate in disaster relief and other domestic emergencies.
  - d. Perform such special missions and assignments as may be directed by higher headquarters.

BY ORDER OF THE COMMANDER:

OFFICIAL:



LEXIE FRYE  
Lt Col, USAF  
Adjutant

JACK ROBERTS  
Colonel, USAF  
Chief of Staff

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SECURITY INFORMATION

HEADQUARTERS EIGHTH AIR FORCE  
FORT WORTH, TEXASREGULATION  
NO 24-16

10 June 1952

EXHIBIT #64

24-16  
2 Pages  
Page 1ORGANIZATION--AIR BASES AND AIR UNITS

Mission--8th Reconnaissance Technical Squadron

1. PURPOSE. To state the mission of the 8th Reconnaissance Technical Squadron.
2. GENERAL. The Commanding Officer, 8th Reconnaissance Technical Squadron will be responsible for exercising command jurisdiction over and administering such personnel and equipment as may be assigned.
3. MISSION. As directed by Headquarters, Eighth Air Force and in accordance with policies established by Headquarters, USAF and Headquarters, Strategic Air Command, the Commanding Officer of the 8th Reconnaissance Technical Squadron will:
  - a. Provide quantity photographic processing and offset reproduction services.
  - b. Produce photographic, radar, and ECM interpretation reports; aeronautical charts; target charts and mosaics; and related materials.
  - c. Maintain a capability for mobility and for operation under field conditions consistent with the mission of Headquarters, Eighth Air Force.
  - d. Conduct training in all elements of phototechnical activities, placing special emphasis on time factors and the volume of work required under operational conditions.
  - e. Maintain a central film library of aerial and radar scope photography produced by all Eighth Air Force units.
  - f. Conduct special projects and provide such other services as may be directed by the Commanding General, Eighth Air Force.

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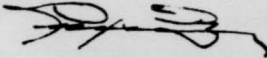
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2 Pages  
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SECURITY INFORMATION

BY COMMAND OF MAJOR GENERAL ANDERSON:

OFFICIAL:

CHARLES W. SCHOTT  
Colonel, USAF  
Chief of Staff

  
LEXIE FRYE  
Major, USAF  
Adjutant General

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EXHIBIT #65

TOTAL PERSONNEL STRENGTH - 8AFJul-Dec 1954

<u>As Of:</u>	<u>Auth</u>	<u>Asgd</u>	<u>%Bodily Manned</u>	<u>Eff Strength</u>	<u>%Eff Manned</u>
30 Jun 54	43,375	43,644	100.6	35,446	81.7
31 Jul	43,237	44,628	103.2	35,729	82.6
31 Aug	43,370	44,646	102.9	35,820	82.5
30 Sep	43,470	44,413	102.1	35,894	82.5
31 Oct	43,521	44,265	101.7	35,897	82.4
30 Nov	43,703	44,495	101.8	36,117	82.6
31 Dec	44,714	44,356	99.1	35,496	79.3

Net increase in authorized strength - 1,339

" " " assigned " - 712

Net loss in bodily manned percentage - 1.5%

" " " effective " " - 2.4%

SOURCES: Monthly "Command Statistics" and figures prepared by PD,  
Hq 8AF.

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EXHIBIT #66

OFFICER MANNING STATUS - 8AFJul-Dec 1954

<u>As Of:</u>	<u>Auth</u>	<u>Asgd</u>	<u>%Bodily Manned</u>	<u>Eff Strength</u>	<u>% Eff Manned</u>
30 Jun 54	6,213	5,716	92.0	5,219	84.0
31 Jul	6,189	5,846	94.4	5,330	86.1
31 Aug	6,223	5,850	94.0	5,354	86.0
30 Sep	6,282	5,852	93.1	5,389	85.7
31 Oct	6,301	5,816	92.3	5,424	86.0
30 Nov	6,409	5,830	90.9	5,328	83.1
31 Dec	6,415	5,839	91.0	5,334	83.1

Net increase in authorized strength - 202

" " " assigned " - 123

Net loss in bodily manned percentage - 1.0%

" " " effective " " - 0.9%

SOURCE: Officer Manning Statistics furnished by PD, Hq 8AF

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EXHIBIT #67

AIRMEN MANNING STATUS - 8AFJul-Dec 1954

<u>As Of:</u>	<u>Auth</u>	<u>Asgd</u>	<u>%Bodily Manned</u>	<u>Eff Strength</u>	<u>% Eff Manned</u>
30 Jun 54	37,162	37,928	102.0	30,227	81.3
31 Jul	37,048	38,782	104.6	30,399	82.0
31 Aug	37,147	38,796	104.4	30,466	82.0
30 Sep	37,188	38,561	103.6	30,505	82.0
31 Oct	37,220	38,449	103.3	30,473	81.8
30 Nov	37,294	38,665	103.6	30,789	82.5
31 Dec	38,299	38,517	100.5	30,162	78.7

Net increase in authorized strength - 1,137

" " " assigned " - 589

Net loss in bodily manned percentage - 1.5%

" " " effective " " - 2.6%

SOURCES: Monthly "Command Statistics" and Airmen Manning charts furnished  
by PD, Hq 8AF.

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Date: 20 AUG 1954

Name: *Green*

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# COMMAND STATISTICS

FIGURES FOR MONTH OF JULY

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### **MISSION OF THE EIGHTH AIR FORCE**

- 1. PURPOSE.** *The purpose of this regulation is to state the mission of the Eighth Air Force.*
- 2. GENERAL.** *The Commanding General, Eighth Air Force, is responsible for exercising command jurisdiction over and administering such units and installations as may be assigned.*
- 3. MISSION.** *As directed by this headquarters and in accordance with the policies established by the United States Air Force, the Commanding General, Eighth Air Force will:*
  - a.** *Man, train, and equip assigned units for the primary purpose of conducting strategic air warfare on a global scale utilizing either atomic or conventional weapons.*
  - b.** *Be prepared to perform those tasks assigned in the current emergency plan and related operations order.*
  - c.** *Train and administer assigned reserve personnel and units.*
  - d.** *Be prepared to participate in disaster relief and other domestic emergencies.*
  - e.** *Perform such special missions as the Commanding General, Strategic Air Command, may assign.*

Source: SAC Reg 23-1, dated 3 May 1950

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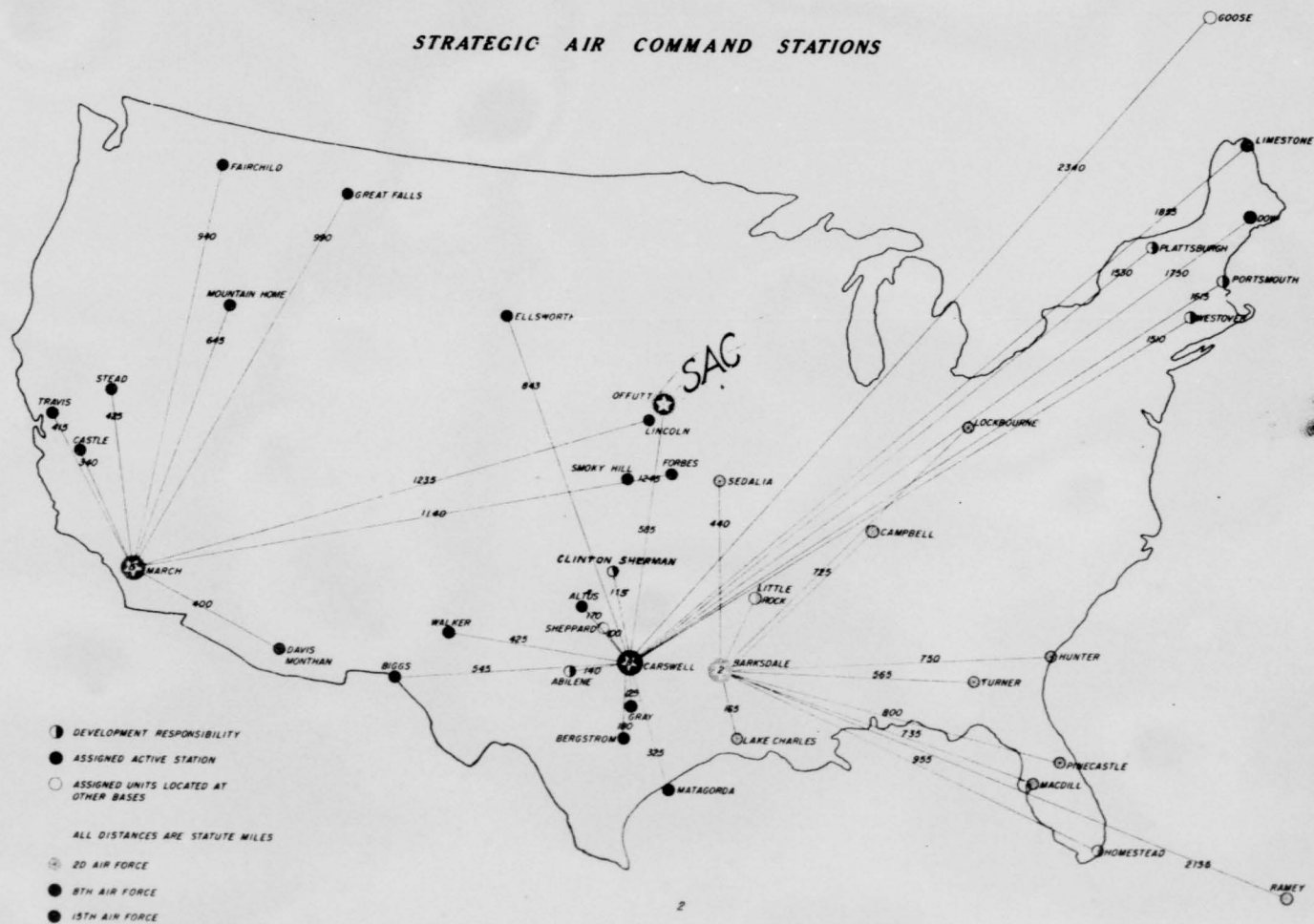
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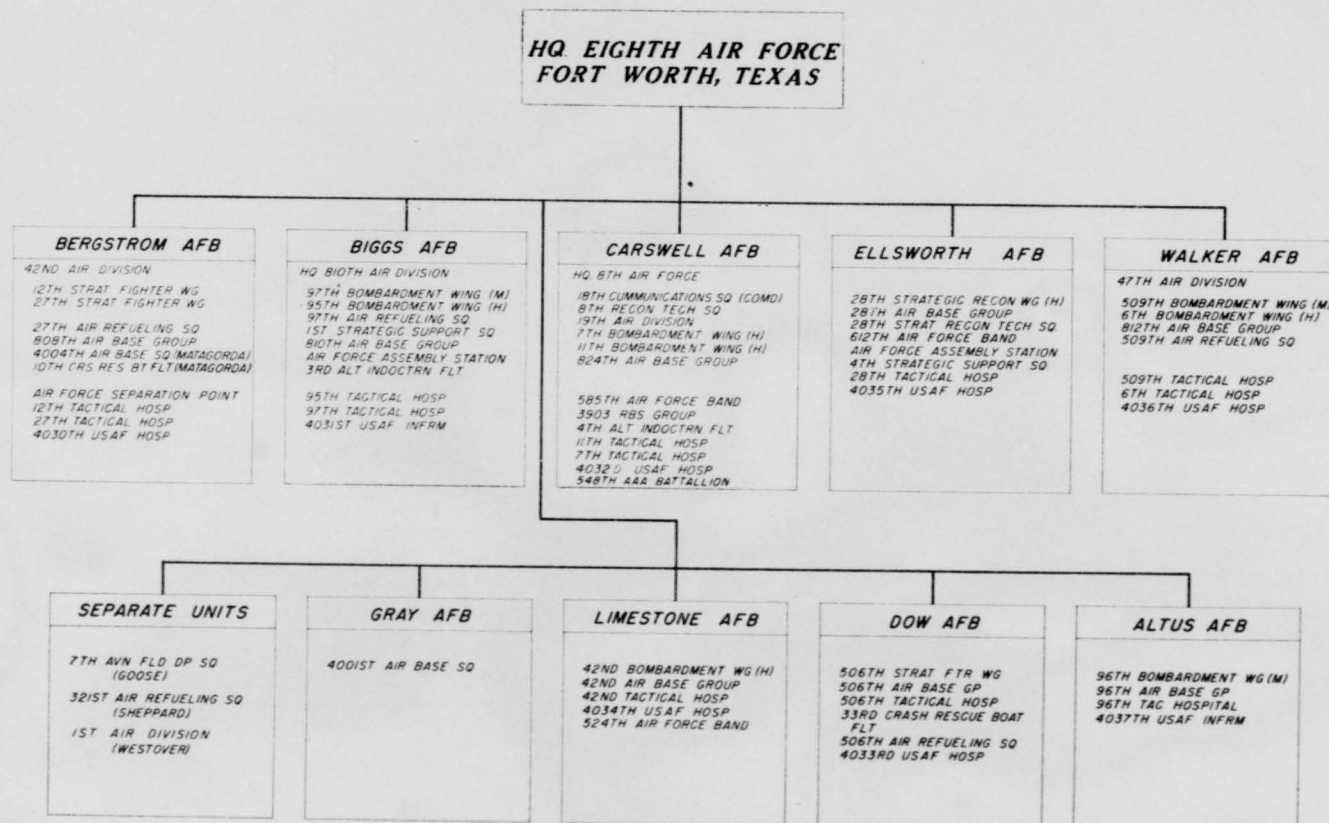
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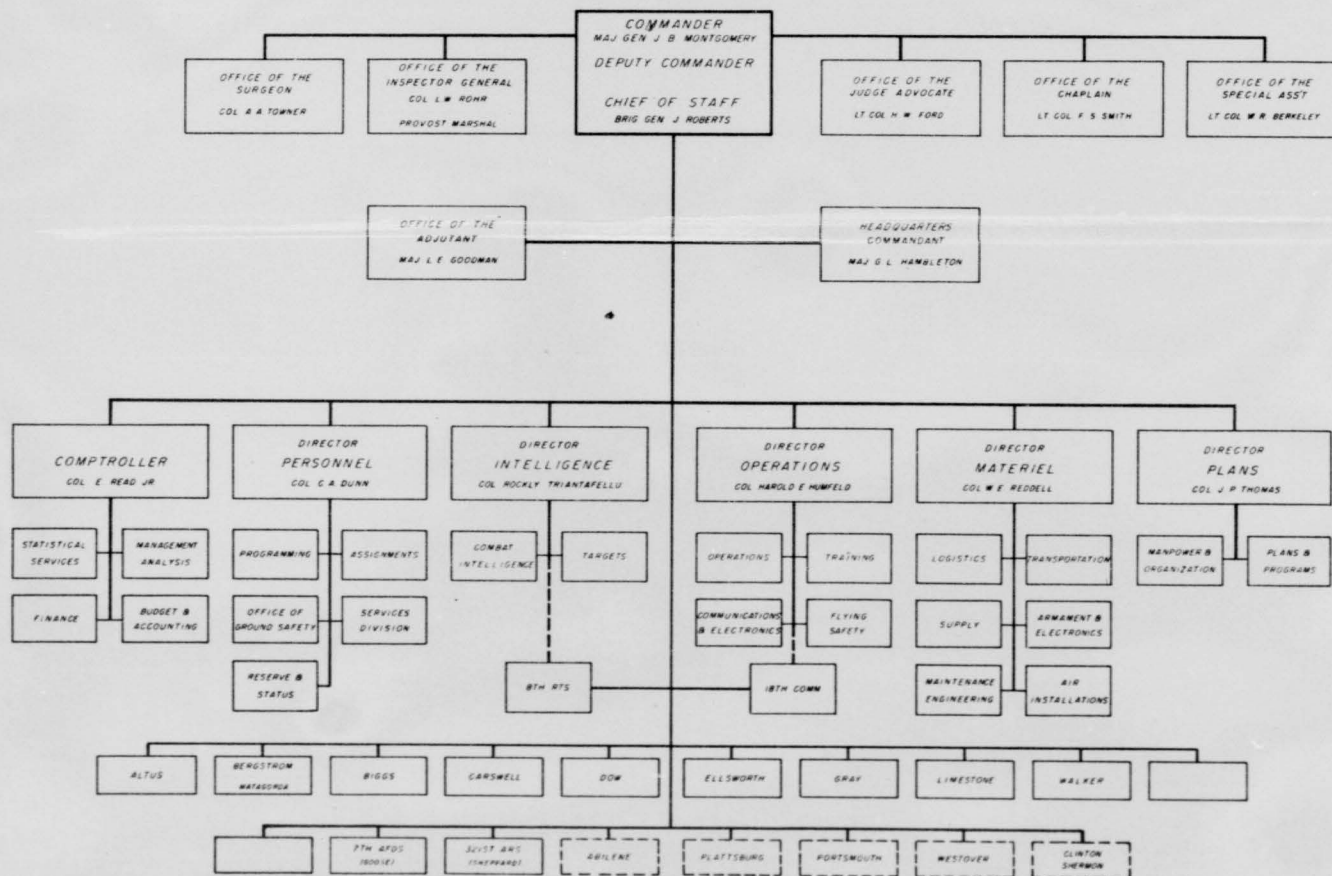
STRATEGIC AIR COMMAND STATIONS



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HEADQUARTERS  
EIGHTH AIR FORCE  
FORT WORTH, TEXAS  
20 AUG 1954



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## KEY PERSONNEL

20 August 1954

EIGHTH AIR FORCE

<u>ORGANIZATION</u>	<u>COMMANDER</u>	<u>STATION</u>	<u>LOCATION</u>
19TH AIR DIVISION	Brigadier General J. D. Ryan	CARSWELL AFB	Fort Worth, Texas
7TH BOMB WING (H)	Colonel C. A. Neely		
11TH BOMB WING (H)	Colonel H. W. Moore		
824TH AB GP	Colonel W. G. Booth		
47TH AIR DIVISION	Brigadier General C. W. Schott	WALKER AFB	Roswell, New Mexico
509TH BOMB WING (M)	Colonel W. R. Wood		
6TH BOMB WING (H)	Colonel W. K. Martin		
812TH AB GP	Colonel M. H. Grower, Jr.		
42D AIR DIVISION	Brigadier General C. T. Edwinston	BERGSTROM AFB	Austin, Texas
27TH STRAT FTR WG	Colonel R. N. Ellis		
12TH STRAT FTR WG	Colonel H. G. Cook		
808TH AB GP	Colonel V. E. Murphy		
4004TH AB SQ	Lieutenant Colonel W. F. Gardner	MATAGORDA ISLAND	Texas
28TH STRAT RECON WG (H)	Colonel A. W. Neilsen	ELLSWORTH AFB	South Dakota
28TH AB GP	Colonel W. L. Herblin		
810TH AIR DIVISION	Brigadier General J. M. Reynolds	BIGGS AFB	El Paso, Texas
97TH BOMB WING (M)	Colonel W. W. Smith		
95TH BOMB WING (H)	Colonel E. W. Scott, Jr.		
810TH AB GP	Colonel L. M. Thomas		
42D BOMB WING (H)	Brigadier General B. C. Harrison	LIMESTONE AFB	Limestone, Maine
42D AB GP	Colonel J. W. Lewis		
506TH STRAT FTR WG	Colonel R. O. Hunziker	DOW AFB	Bangor, Maine
506TH AB GP	Colonel R. F. Layton		
96TH BOMB WING	Colonel A. R. Walker	ALTUS AFB	Altus, Oklahoma
96TH AB GP	Colonel D. L. Beard		
4001ST AIR BASE SQ	Colonel W. F. Crowley	GRAY AFB	Killeen, Texas
7TH AVN FLD DEP SQ*	Major M. C. Hamby	GOOSE BAY AFB	Goose Bay, Labrador
321ST AREFS*	Lieutenant Colonel E. S. Baldwin	SHEPPARD AFB	Wichita Falls, Tex

\*Tenant Organization

SOURCE: RCS AF-P4

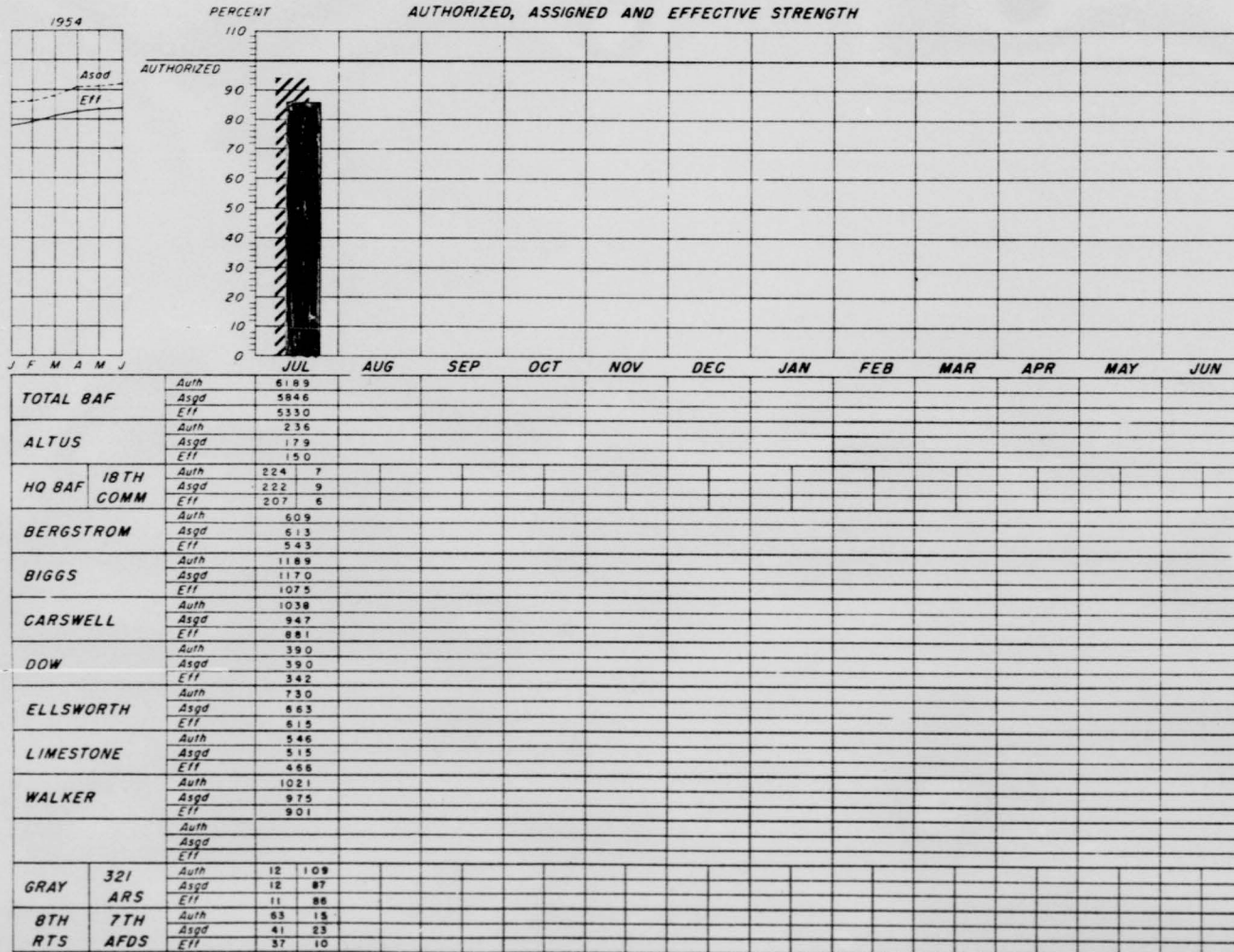
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**PERSONNEL**

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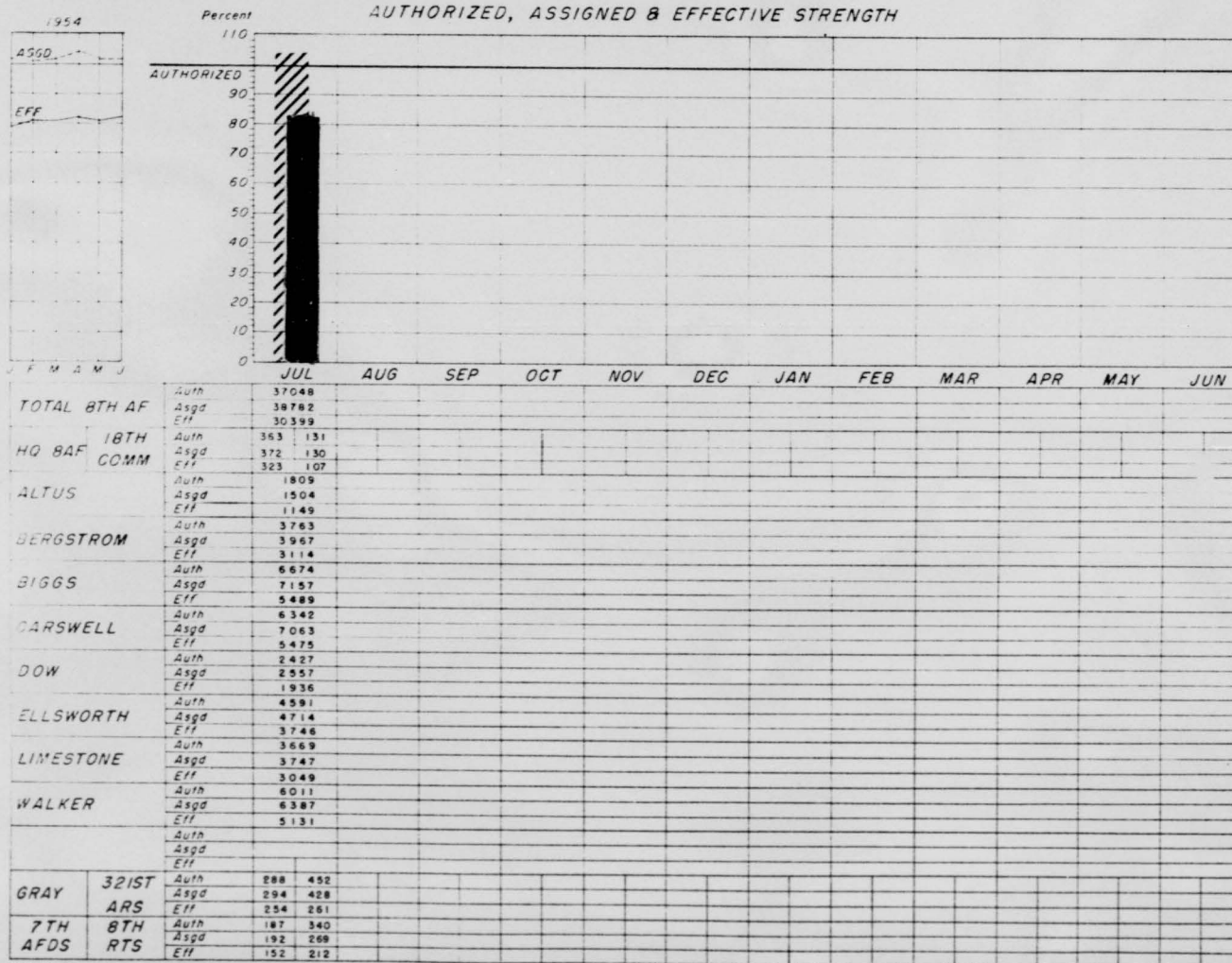
TOTAL BAF OFFICER PERSONNEL  
AUTHORIZED, ASSIGNED AND EFFECTIVE STRENGTH



NOTE: Excludes pipeline ASGD // EFF

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TOTAL BAF ENLISTED PERSONNEL  
AUTHORIZED, ASSIGNED & EFFECTIVE STRENGTH



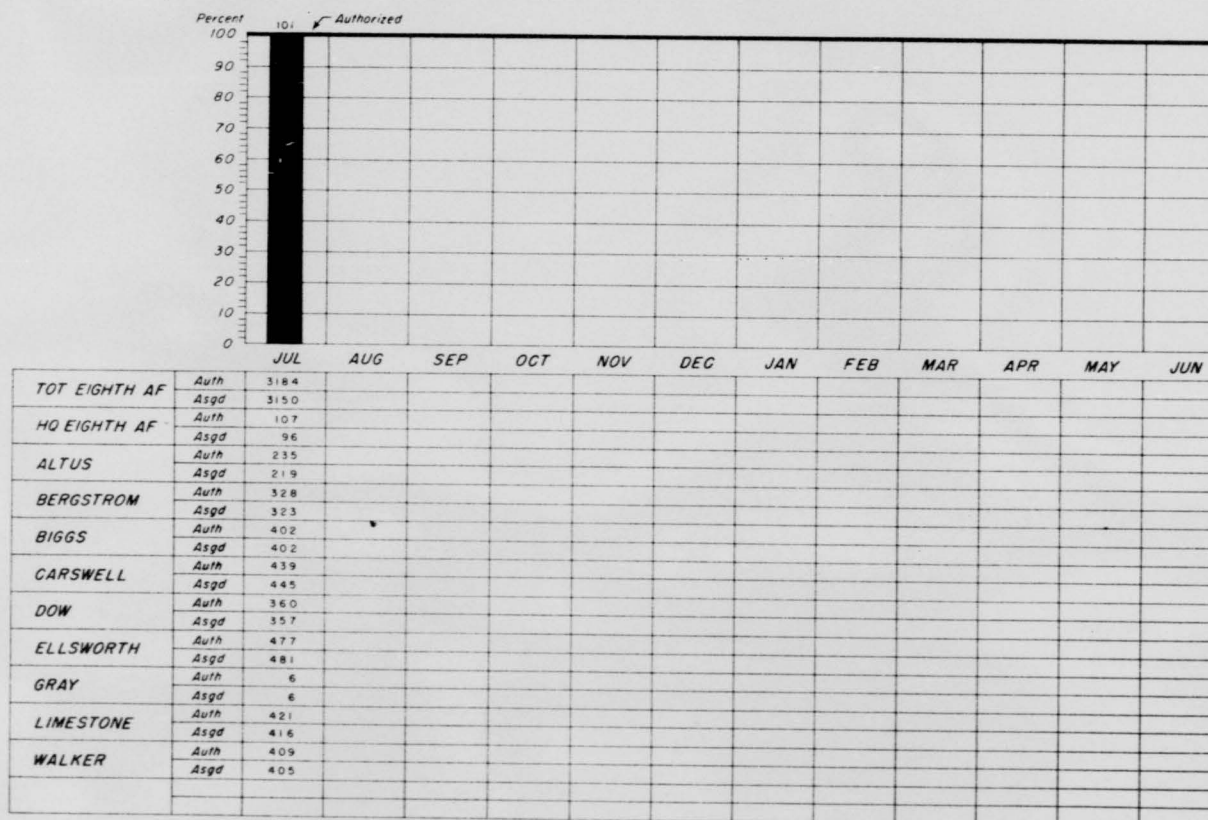
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TOTAL EIGHTH AF CIVILIAN PERSONNEL  
PERCENTAGE OF AUTHORIZED STRENGTH ASSIGNED

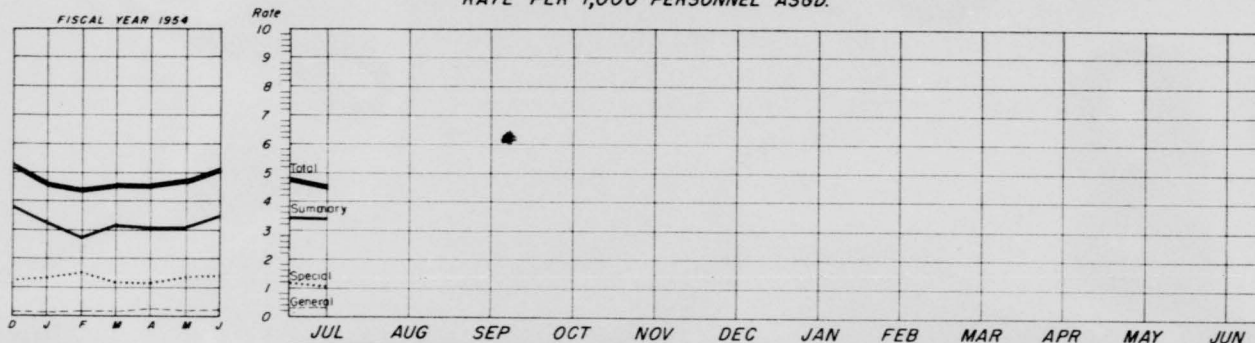


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SOURCE: RCS AF-03B

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TOTAL 8TH AF COURTS—MARTIAL RATES  
RATE PER 1,000 PERSONNEL ASGD.

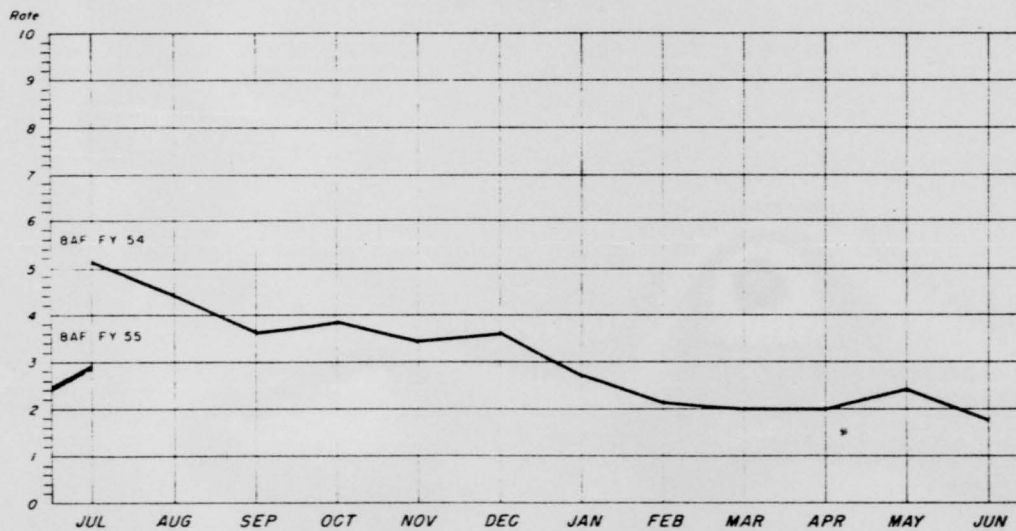


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		No	Rate	No	Rate	No	Rate	No	Rate	No	Rate	No	Rate	No	Rate	No	Rate	No	Rate	No	Rate	No	Rate	No	Rate
TOTAL 8 AF	Summary	147	3.4																						
	Special	47	1.1																						
	General	6	1																						
	Total	200	4.6																						
ALTUS	Summary	7	4.4																						
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BIGGS	Summary	17	2.2																						
	Special	6	8																						
	General	1	1																						
GARSWELL	Summary	26	2.5																						
	Special	6	6																						
	General	3	3																						
DOW	Summary	11	3.7																						
	Special	7	2.3																						
	General	0	0																						
GRAY	Summary	1	3.3																						
	Special	2	6.5																						
	General	0	0																						
LIMESTONE	Summary	24	4.9																						
	Special	4	8																						
	General	0	0																						
ELLSWORTH	Summary	15	2.8																						
	Special	9	1.6																						
	General	0	0																						
WALKER	Summary	30	5.2																						
	Special	4	7																						
	General	1	1																						
321ST ARS	Summary																								
	Special																								
	General																								
*DUNCANVILLE	Summary	1	5.0																						
	Special	1	5.0																						
	General	0	0																						

\* Under Courts—Martial jurisdiction C. G. BAF

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**AWOL RATE**  
FISCAL YEAR 1954  
RATE PER 1000 PERSONNEL ASGD



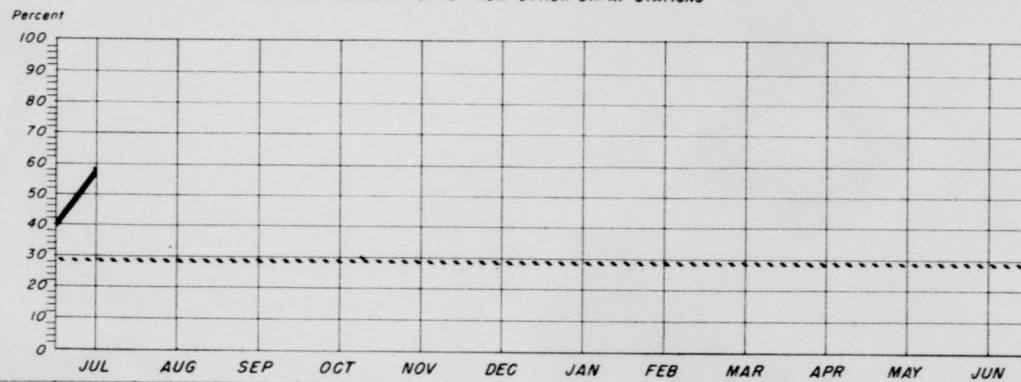
	No	Rate	No	Rate	No	Rate	No	Rate	No	Rate	No	Rate	No	Rate	No	Rate	No	Rate	No	Rate	No	Rate	
TOTAL BTH AF	127	2.9																					
ALTUS	7	4.0																					
BERGSTROM	10	2.5																					
BIGGS	19	2.3																					
CARSWELL	15	1.8																					
DOW	11	3.1																					
ELLSWORTH	30	4.8																					
GRAY	0	0																					
LIMESTONE	21	4.0																					
WALKER	14	2.3																					

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REENLISTMENT RATE

PERCENTAGE OF DISCHARGEES REENLISTING WITHIN 90 DAYS OF SEPARATION

INCLUDES REENLISTMENTS FROM OTHER 8th AF STATIONS



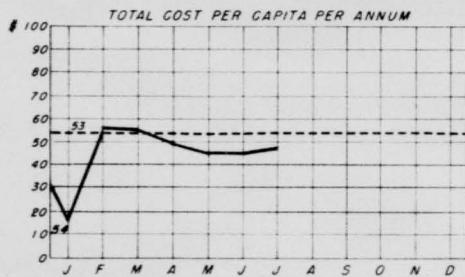
		JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN
TOTAL 8TH AF	Discharges	1035											
	Reenlistments	619											
ALTUS	Discharges	29											
	Reenlistments	20											
BERGSTROM	Discharges	104											
	Reenlistments	78											
BIGGS	Discharges	192											
	Reenlistments	124											
CARSWELL	Discharges	173											
	Reenlistments	100											
DOW	Discharges	64											
	Reenlistments	29											
ELLSWORTH	Discharges	136											
	Reenlistments	79											
GRAY	Discharges	9											
	Reenlistments	8											
LIMESTONE	Discharges	101											
	Reenlistments	29											
WALKER	Discharges	221											
	Reenlistments	146											
321ST ARS	Discharges	6											
	Reenlistments	6											
	Discharges												
	Reenlistments												
	Discharges												
	Reenlistments												

FY 1954   
 FY 1955

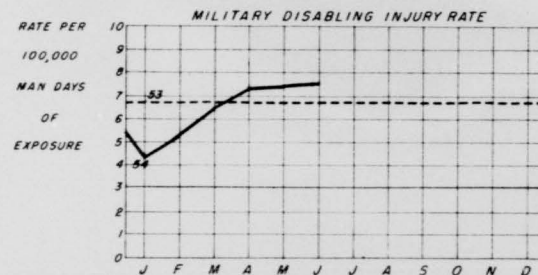
Fig includes PETS & Resign.

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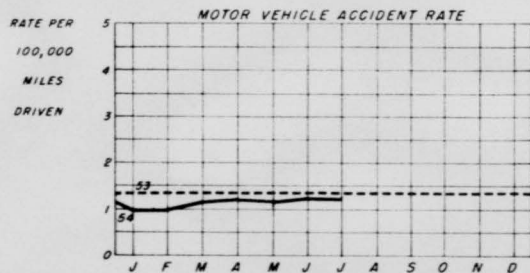
GROUND SAFETY ANALYSIS



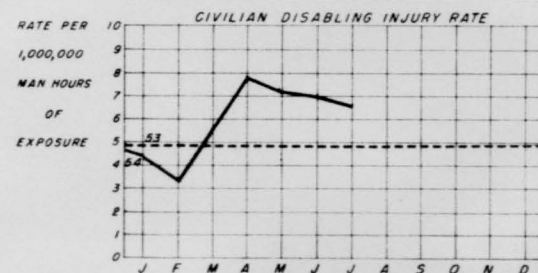
UNIT	J	F	M	A	M	J	J	A	S	O	N	D
TOTAL EIGHTH AF	17	57	56	50	46	46	48					
ALTUS	53	25	41	54	41	37	105					
BERGSTROM	9	8	34	28	25	24	35					
BIGGS	58	227	131	119	99	107	93					
CARSWELL	4	11	11	35	30	36	67					
DOW	3	4	12	12	35	30	38					
ELLSWORTH	11	48	36	31	26	26	43					
GRAY	8	16	12	10	11	10	9					
LIMESTONE	15	9	15	13	30	26	37					
WALKER	4	32	84	48	54	47	31					
7TH AFDS							16					



UNIT	J	F	M	A	M	J	J	A	S	O	N	D
TOTAL EIGHTH AF	4.4	5.3	6.6	7.0	7.4	7.5	7.6					
ALTUS	6.7	3.3	6.6	7.8	7.8	11.	15.7					
BERGSTROM	3.5	5.2	5.9	6.5	7.2	8.1	8.7					
BIGGS	4.7	4.9	5.7	6.2	6.2	6.0	5.9					
CARSWELL	3.4	4.4	4.3	5.3	6.2	6.5	6.7					
DOW	1.1	3.2	13.5	12.7	11.3	10.6	9.5					
ELLSWORTH	4.9	7.4	7.6	8.4	8.0	9.1	9.1					
GRAY	10.2	10.7	7.1	5.4	6.5	5.5	4.7					
LIMESTONE	7.4	6.9	7.6	8.2	8.7	7.9	7.7					
WALKER	4.5	5.4	7.2	6.7	7.0	7.3	6.7					
7TH AFDS							6.0					



UNIT	J	F	M	A	M	J	J	A	S	O	N	D
TOTAL EIGHTH AF	1.0	1.0	1.2	1.2	1.2	1.3	1.3					
ALTUS	0	0	2.4	1.4	1.1	2.3	1.9					
BERGSTROM	6	1.2	1.2	1.1	1.1	1.2	1.3					
BIGGS	6	3	0.4	.7	.8	1.0	1.0					
CARSWELL	1.3	9	0.8	1.1	1.1	1.0	9					
DOW	39	3.4	2.9	3.3	3.1	3.0	2.7					
ELLSWORTH	9	5	0.3	.7	.9	1.4	1.6					
GRAY	0	0	0	0	0	0	0					
LIMESTONE	8	1.3	2.5	2.1	1.8	1.4	1.4					
WALKER	.7	.7	0.8	.6	.9	.9	.8					

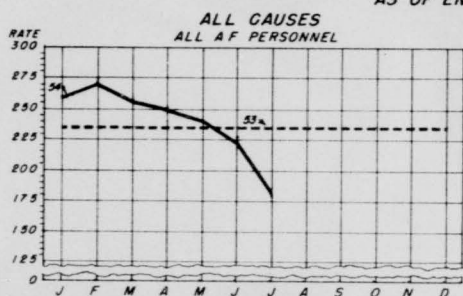


UNIT	J	F	M	A	M	J	J	A	S	O	N	D
TOTAL EIGHTH AF	4.5	3.3	5.7	7.9	7.2	7.0	6.6					
ALTUS	0	0	0	0	0	0	5.2					
BERGSTROM	0	0	0	0	0	3.4	2.9					
BIGGS	18.9	8.9	12.1	8.9	7.1	6.0	5.1					
CARSWELL	0	5.9	7.6	8.6	9.3	9.7	8.3					
DOW	0	0	0	0	0	0	0					
ELLSWORTH	0	0	5.1	22.4	21.0	20.2	19.5					
GRAY	0	0	0	0	0	0	0					
LIMESTONE	0	0	4.8	7.0	5.7	4.7	4.0					
WALKER	15.7	8.1	10.1	7.4	8.0	4.9	4.2					

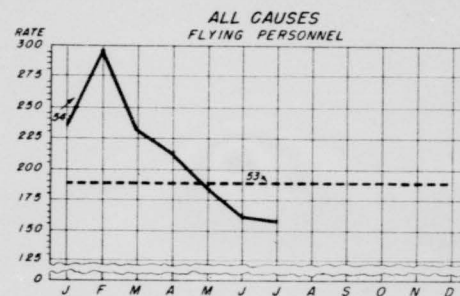
Note: Current fig indicate rate at end of year if present rate continues

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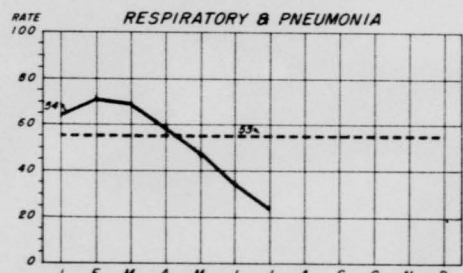
HOSPITAL ADMISSION RATE  
AS OF END OF MONTH 1954



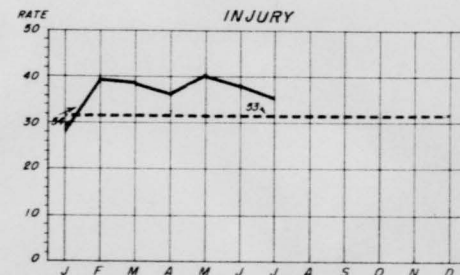
TOT EIGHTH AF	J	F	M	A	M	J	J	A	S	O	N	D
ALTUS	265.5	270.	256.5	250.5	240.9	224.6	180.3					
BERGSTROM	376.4	307.	345.8	284.2	234.7	245.6	287.1					
BIGGS	167.4	193.9	203.0	183.	168.7	107.2	72.6					
CARSWELL	294.4	272.	258.4	271.5	236.8	240.7	200.0					
DOW	378.3	442.	413.6	391.9	357.	309.7	232.3					
ELLSWORTH	269.5	322.3	319.7	287.5	238.6	222.1	171.2					
LIMESTONE	325.5	296.3	215.0	201.6	314.2	241.5	183.9					
WALKER	217.8	219.6	213.1	214.2	229.6	217.3	154.7					



TOT EIGHTH AF	J	F	M	A	M	J	J	A	S	O	N	D
ALTUS	235.9	298.4	230.4	213.4	183.6	163.1	158.4					
BERGSTROM	0	0	0	161.4	159.5	50.2	467.4					
BIGGS	270.8	190.6	345.7	325.6	180.1	129.2	243.1					
CARSWELL	139.3	184.8	125.9	171.1	185.6	89.3	19.0					
DOW	284.8	372.4	216.2	168.6	115.2	211.1	248.5					
ELLSWORTH	221.8	323.1	435.5	275.1	201.	75.3	51.6					
LIMESTONE	288.	459.9	356.1	261.8	195.7	149.3	172.5					
WALKER	310.5	209.9	197.3	293.7	247.9	169.0	180.2					



TOT EIGHTH AF	J	F	M	A	M	J	J	A	S	O	N	D
ALTUS	64.8	70.9	69.0	58.8	45.9	34.5	24.3					
BERGSTROM	13.2	0	73.7	71.3	90.4	158.0	30.3					
BIGGS	65.	37.3	57.3	34.8	26.1	26.0	29.0					
CARSWELL	32.7	51.2	27.6	14.0	21.7	8.0	10.6					
DOW	28.7	42.5	41.7	34.5	22.2	19.3	25.0					
ELLSWORTH	118.8	167.9	115.3	34.0	102.	100.9	49.3					
LIMESTONE	134.7	148.5	203.3	159.7	102.2	58.4	32.6					
WALKER	59.5	67.4	45.2	34.0	61.	53.6	34.1					



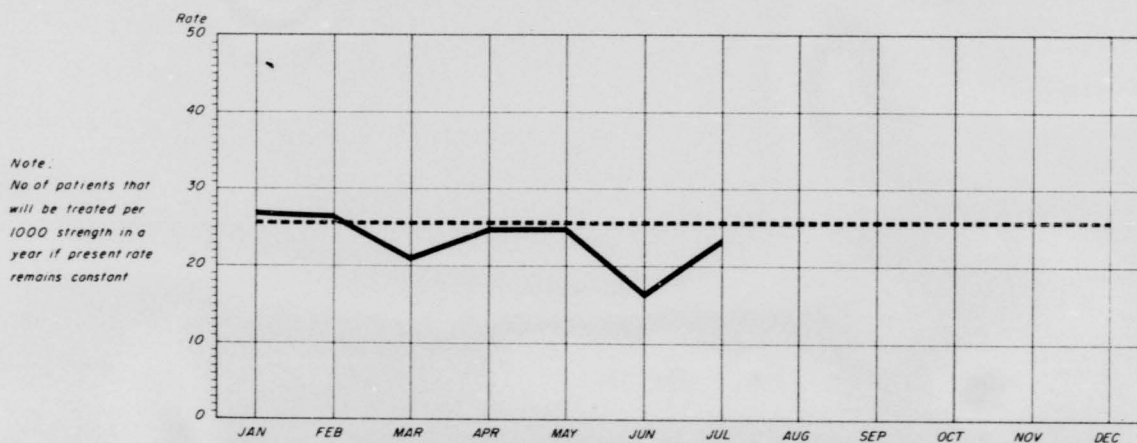
TOT EIGHTH AF	J	F	M	A	M	J	J	A	S	O	N	D
ALTUS	28.2	39.9	38.6	36.0	40.2	38.4	35.5					
BERGSTROM	13.2	0	29.5	63.4	67.8	158.0	27.3					
BIGGS	31.1	37.3	61.8	72.5	48.9	46.2	55.1					
CARSWELL	16.3	23.7	26.1	40.4	18.4	13.4	15.8					
DOW	37.7	31.9	25.0	33.0	40.	36.3	36.3					
ELLSWORTH	31.9	75.1	84.8	102.2	17.	27.8	35.2					
LIMESTONE	31.5	63.7	41.6	46.8	46.9	46.7	40.8					
WALKER	106.4	70.6	47.3	42.6	64.1	39.0	34.1					

Note:  
No of patients that will be admitted to the hospital per 1000 strength  
in a yr. if present rate of admission remains constant.

SOURCE: RCS AF-MI

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AS OF END OF MONTH 1954



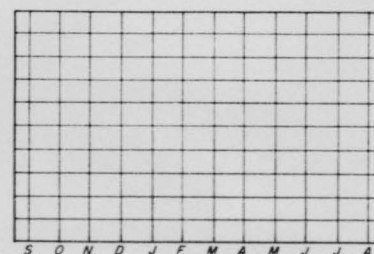
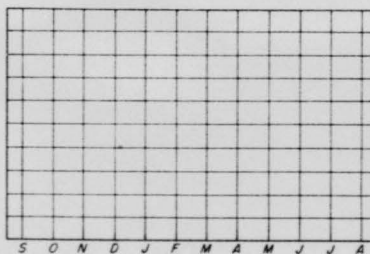
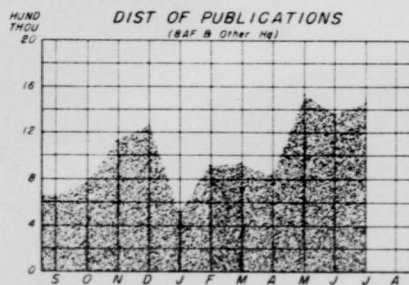
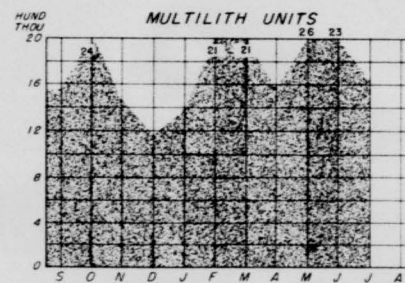
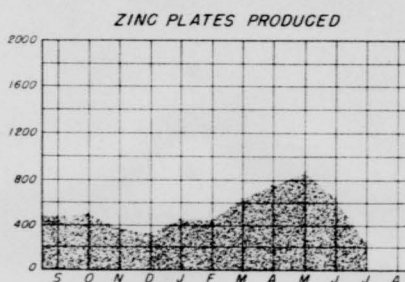
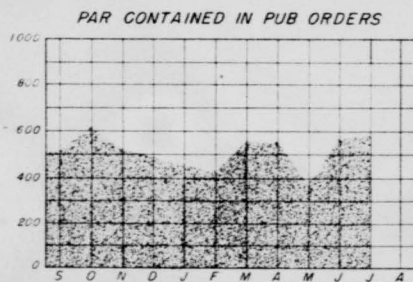
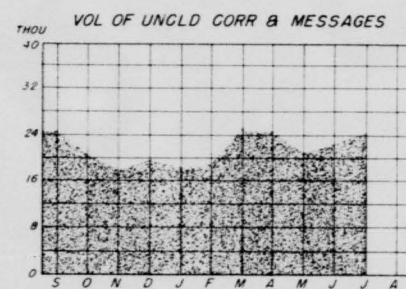
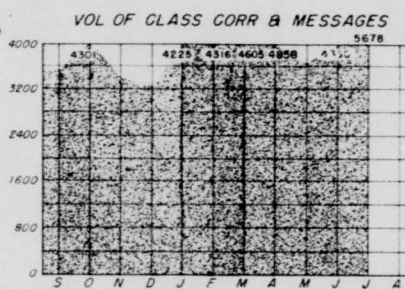
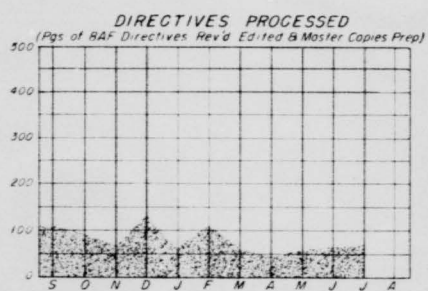
		JAN		FEB		MAR		APR		MAY		JUN		JUL		AUG		SEP		OCT		NOV		DEC		
		WHT	GLD	WHT	GLD	WHT	GLD	WHT	GLD	WHT	GLD	WHT	GLD	WHT	GLD	WHT	GLD	WHT	GLD	WHT	GLD	WHT	GLD	WHT	GLD	
TOT EIGHTH AF	Cases	33	57	23	63	41	51	41	43	39	44	31	38	43	49											
	Rate	11	242	7.6	265.2	10.3	168	13.5	180.6	12.5	186.6	8.06	133.7	12.15	173											
ALTUS	Rate	0	280	0	248	0	238	0	693	0	261.7	19.7	317.5	0	788											
BERGSTROM	Rate	0	165	3.1	309	5	252	6.3	187	3.51	182.4	6.22	207.1	6.2	178.6											
BIGGS	Rate	17.7	472	23.7	519	7.8	137	37.8	338	41.2	361.8	18.5	348	18.5	305.3											
CARSWELL	Rate	64	94	3.2	140	10.2	183	3.2	137	0	64.2	780	128.1	10.7	289.4											
DOW	Rate	20	196	4.8	191	18.7	147	9.3	103	18.6	0	0	155.2	11.7	71.0											
ELLSWORTH	Rate	11	303	4	115	17.7	160	18.0	165	11.2	163.5	3.50	72.4	10.2	126.8											
LIMESTONE	Rate	68	37	3.5	0	7.0	26.0	0	35	13.3	74.7	0	0	7.4	0											
WALKER	Rate	15.5	334	7.9	431	10.1	226	13.7	69	3.88	300.2	7.70	56.0	18.1	139.0											

1953 Eighth AF Rate - - - -  
1954 Eighth AF Rate - - - -

SOURCE: RCS AF - MI

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ADJUTANT ACTIVITIES





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*Section 3*

**OPERATIONS**

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**TRAINING**



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OPERATIONAL READINESS INDICES  
AS OF 15 AUG 54

UNIT	OVERALL READINESS # # # #	FORECAST			PERSONNEL # # # #	EQUIPMENT # # # #	AIRCRAFT POSSESSED # # # #	CREWS # # # #
		JUL	AUG	SEP				
<b>BOMBER</b>								
6TH TAC	██████████	8	9	9	██████████	██████████	██████████	██████████
7TH TAC	██████████	8	8	7	██████████	██████████	██████████	██████████
11TH TAC	██████████	8	8	8	██████████	██████████	██████████	██████████
420 TAC	██████████	6	7	7	██████████	██████████	██████████	██████████
95TH TAC	██████████	5	5	6	██████████	██████████	██████████	██████████
96TH TAC								
97TH TAC	██████████	8	8	8	██████████	██████████	██████████	██████████
509TH TAC	██████████	8	8	8	██████████	██████████	██████████	██████████
<b>RECON</b>								
28TH TAC	██████████	7	7	7	██████████	██████████	██████████	██████████
97TH	██████████	8	9	9	██████████	██████████	██████████	██████████
<b>REFUELING</b>								
27TH ARS	██████████	7	7	7	██████████	██████████	██████████	██████████
96TH ARS	██████████	7	7	8	██████████	██████████	██████████	██████████
97TH ARS	██████████	8	8	8	██████████	██████████	██████████	██████████
321ST ARS	██████████	2	5	6	██████████	██████████	██████████	██████████
506TH ARS	██████████	2	4	7	██████████	██████████	██████████	██████████
509TH ARS	██████████	6	7	7	██████████	██████████	██████████	██████████
<b>FIGHTER</b>								
12TH TAC		7	0	0	██████████	██████████	██████████	██████████
27TH TAC		0	5	6	██████████	██████████	██████████	██████████
506TH TAC		0	0	0	██████████	██████████	██████████	██████████
<b>SUPPORT</b>								
1ST SSS	██████████	8	8	8	██████████	██████████	██████████	██████████
4TH SSS	██████████	8	8	8	██████████	██████████	██████████	██████████

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## OPERATIONAL READINESS INDICES

AS OF 15 AUG 54

UNIT	OVERALL READINESS	PERSONNEL	EQUIPMENT	UNIT	OVERALL READINESS	PERSONNEL	EQUIPMENT
	●●●●●	●●●●●	●●●●●		●●●●●	●●●●●	●●●●●
MAINT SQ	██████████	██████████	██████████	MEDICAL	██████████	██████████	██████████
6TH	██████████	██████████	██████████	5TH	██████████	██████████	██████████
7TH	██████████	██████████	██████████	7TH	██████████	██████████	██████████
11TH	██████████	██████████	██████████	11TH	██████████	██████████	██████████
12TH	██████████	██████████	██████████	12TH	██████████	██████████	██████████
27TH	██████████	██████████	██████████	27TH	██████████	██████████	██████████
28TH	██████████	██████████	██████████	28TH	██████████	██████████	██████████
42ND	██████████	██████████	██████████	42ND	██████████	██████████	██████████
95TH	██████████	██████████	██████████	95TH	██████████	██████████	██████████
96TH	██████████	██████████	██████████	96TH	██████████	██████████	██████████
97TH	██████████	██████████	██████████	97TH	██████████	██████████	██████████
506TH	██████████	██████████	██████████	506TH	██████████	██████████	██████████
509TH	██████████	██████████	██████████	509TH	██████████	██████████	██████████

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OPERATIONAL READINESS INDICES

AS OF 15 AUG 54

UNIT	OVERALL READINESS	PERSONNEL	EQUIPMENT	UNIT	OVERALL READINESS	PERSONNEL	EQUIPMENT
	2 4 6 8	2 4 6 8	2 4 6 8		2 4 6 8	2 4 6 8	2 4 6 8
AIRBASE GP				RECON TECH			
28TH	██████████	██████████	██████████	8TH	██████████	██████████	██████████
42ND	██████████	██████████	██████████	28TH	██████████	██████████	██████████
96TH	██████████	██████████	██████████				
506TH	██████████	██████████	██████████	BOAT FLT			
808TH	██████████	██████████	██████████	10TH	██████████	██████████	██████████
810TH	██████████	██████████	██████████	33RD	██████████	██████████	██████████
812TH	██████████	██████████	██████████				
824TH	██████████	██████████	██████████	ALT IND FLT			
				3RD	██████████	██████████	██████████
AVN SQS				4TH	██████████	██████████	██████████
7TH (Goose)	██████████	██████████	██████████				
7TH (CAFB)				COMM SQ			
27TH				18TH	██████████	██████████	██████████
509TH							
580TH							

SECRET

SECRET

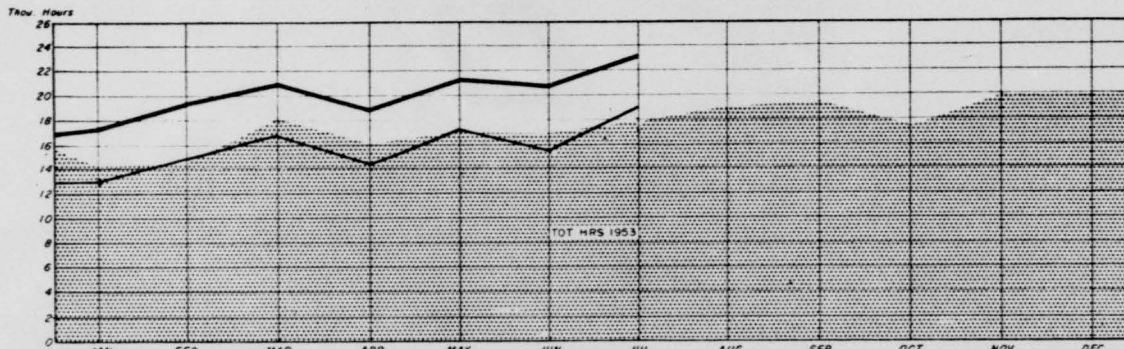
ASSIGNED

OPERATIONALLY READY

SOURCE -AF-V2

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TOTAL FLYING HOURS BY MONTH



		JAN		FEB		MAR		APR		MAY		JUN		JUL		AUG		SEP		OCT		NOV		DEC							
		Total Hours	Avg Hrs Act/Flt/Pos	Total Hours	Avg Hrs Act/Flt/Pos	Total Hours	Avg Hrs Act/Flt/Pos	Total Hours	Avg Hrs Act/Flt/Pos	Total Hours	Avg Hrs Act/Flt/Pos	Total Hours	Avg Hrs Act/Flt/Pos	Total Hours	Avg Hrs Act/Flt/Pos	Total Hours	Avg Hrs Act/Flt/Pos	Total Hours	Avg Hrs Act/Flt/Pos	Total Hours	Avg Hrs Act/Flt/Pos	Total Hours	Avg Hrs Act/Flt/Pos	Total Hours	Avg Hrs Act/Flt/Pos						
TOTAL BAF	Primary	3190	205.447	1472	31.8	482	1683	29.9	1634	24.7	1708	50.5	1500	27.5	1728	28.4	1728	28.4	1728	28.4	1728	28.4	1728	28.4	1728	28.4					
	Other	4318	85.171	4628	27.4	169	4089	33.8	121	4372	40.7	1063	442	41.5	5349	44.8	1198	5774	36.0	403	36.0	403	36.0	403	36.0	403	36.0				
	Total	7508	283.618	1930	59.2	651	2093	53.7	1845	65.4	2150	92.0	1900	69.0	7077	73.2	2926	7372	72.0	806	72.0	806	72.0	806	72.0	806	72.0				
ALTUS	96th Primary	126	21.8	8	82	4	18	18	23	11	197	45	11	20	61	31	19	704	37	19	704	37	19	704	37	19	704	37	19		
	96th Support						38	42	9	83	83	1	90	90	1	71	1	20	1000	2											
BERGSTROM	96th AFG	57	17.3	67	55.2	19	68	35	15	83	20	4	128	32	4	13	29	47	177	35	4	177	35	4	177	35	4	177	35	4	
	97th Primary	1009	8	57	12.9	30	143	1299	27	473	93	28	35	22	189	13	70	101	101	101	101	101	101	101	101	101	101	101	101	101	101
BIGGS	97th Primary	288	29	8	299	35.2	9	329	50	6.6	198	30	6.5	382	31.3	12.2	338	33.2	9.6	405	36.5	11.1	405	36.5	11.1	405	36.5	11.1	405	36.5	11.1
	97th Support	270	19	14.4	37.2	40	14	731	38	21	578	23	24.6	432	28.5	22.2	638	34	18.7	614	32.4	19.0	614	32.4	19.0	614	32.4	19.0	614	32.4	19.0
CARSWELL	97th AFG	60	12	5	104	12	4.8	46	9	51	83	16	5	70	11	6.3	212	28.3	7.5	254	32	7.3	254	32	7.3	254	32	7.3	254	32	7.3
	97th Support	168	82	16.4	467	23.5	19.9	576	28	22.4	868	35	24.7	1050	43	24.4	1104	46	22.8	953	44.7	20.4	953	44.7	20.4	953	44.7	20.4	953	44.7	20.4
DOW	506th Primary	1687	38	40	1589	35.5	45	1898	47	44.8	1126	21	52.5	2038	35.8	37.5	1633	31.5	31.5	2185	42.0	52.0	2185	42.0	52.0	2185	42.0	52.0	2185	42.0	52.0
	506th Support	128	14.8	2	71	35.5	2	283	182	2	231	84	2.4	370	90	3	234	30.8	30	303	37.4	33	303	37.4	33	303	37.4	33	303	37.4	33
ELLSWORTH	42d Primary	270	12.3	22	224	11.3	20	155	7	21.9	405	14	24	658	31.5	20.9	438	20.8	21	584	27.9	21.0	584	27.9	21.0	584	27.9	21.0	584	27.9	21.0
	42d Support	392	30	13	524	40.5	13	407	33	12.2	577	48	11.9	709	57.7	12.3	609	49.5	12.3	512	41.9	12.2	512	41.9	12.2	512	41.9	12.2	512	41.9	12.2
LIMESTONE	42d AFG	240	34	7	214	35.7	8	166	8	21.9	301	30	8	553	39.8	8	348	43.3	8.5	485	41.8	11.6	485	41.8	11.6	485	41.8	11.6	485	41.8	11.6
	42d Support	1348	45	29	1240	43.4	27.4	1533	46	33.3	1201	38	36.5	1380	44.7	28.5	1133	39	31.5	1201	40.8	28.8	1201	40.8	28.8	1201	40.8	28.8	1201	40.8	28.8
WALKER	81st Primary	121	61	2	150	19	2	147	84	2	170	85	2	198	85	2.4	143	44.7	32	146	42.9	34	146	42.9	34	146	42.9	34	146	42.9	34
	81st Support	1283	40	30.4	1310	43.7	29.5	1503	39	33.2	1121	35	32.3	1323	42.2	29.2	1135	39	29.1	1576	52.7	29.9	1576	52.7	29.9	1576	52.7	29.9	1576	52.7	29.9
SEPERATE UNITS	32nd AFG	109	95	2	164	89	1.8	74	74	1	118	118	1	301	30	1	145	43.5	28	128	42.7	30	128	42.7	30	128	42.7	30	128	42.7	30
	506th AFG	585	29	80	488	38.8	17.4	683	37	18.1	700	44	14	815	33	21.4	1127	44.5	25.5	1448	41.0	28.0	1448	41.0	28.0	1448	41.0	28.0	1448	41.0	28.0

CONFIDENTIAL

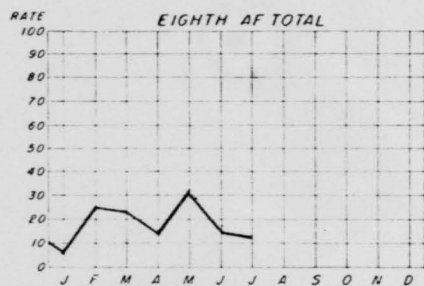
CONFIDENTIAL

— PRIMARY FLY HRS  
— TOTAL FLY HRS

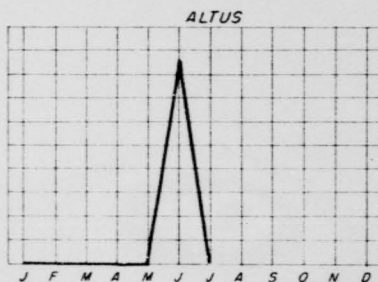
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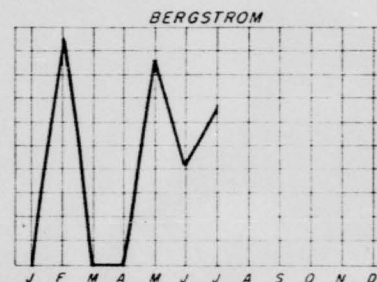
AIRCRAFT ACCIDENT RATE  
RATE PER 100,000 HOURS FLOWN



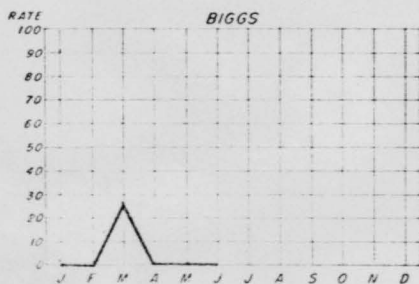
MAJOR	0	4	2	3	5	3	2												
MINOR	1	1	3	0	2	0	1												
FATAL	0	2	0	0	1	14	2												



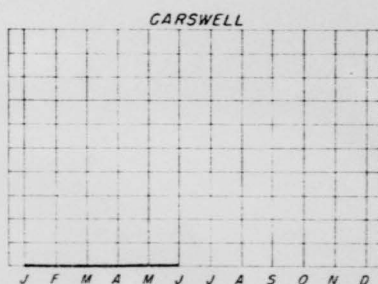
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WG MIN	0	0	0	0	0	0	0												
96 MAJ	0	0	0	0	0	0	0												
ABG MIN	0	0	0	0	0	0	0												



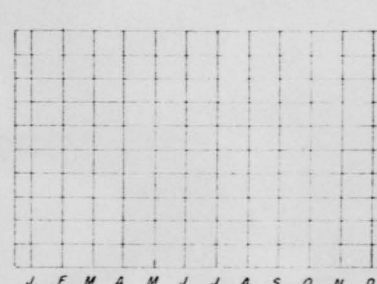
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WG MIN	0	0	0	0	0	0	0												
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WG MIN	0	1	0	0	1	0	0												
908 MAJ	0	0	0	0	0	0	0												
ABG MIN	0	0	0	0	0	0	0												



96 MAJ	0	0	0	0	0	0	0												
WG MIN	0	0	1	0	0	0	0												
37 MAJ	0	0	0	0	0	0	0												
WG MIN	0	0	0	0	0	0	0												
210 MAJ	0	0	0	0	0	0	0												
220 MAJ	0	0	0	0	0	0	0												
1 MAJ	0	0	0	0	0	0	0												
220 MAJ	0	0	0	0	0	0	0												



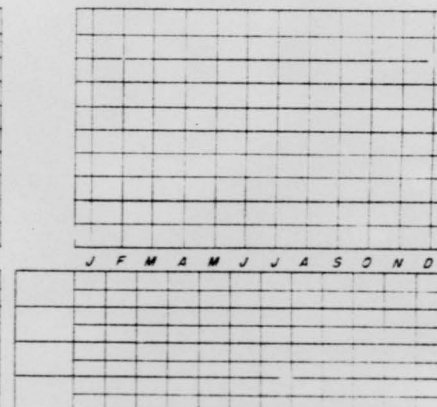
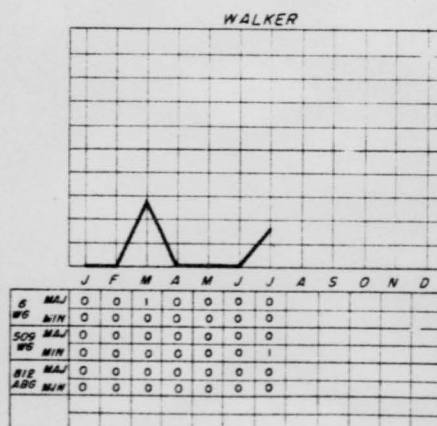
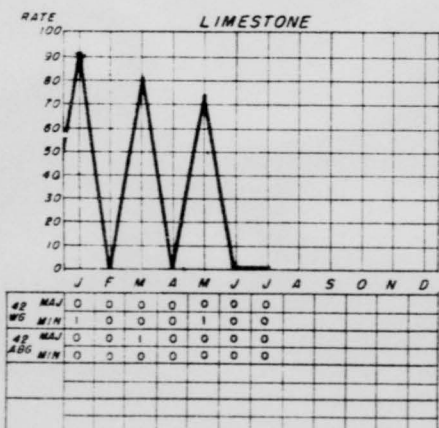
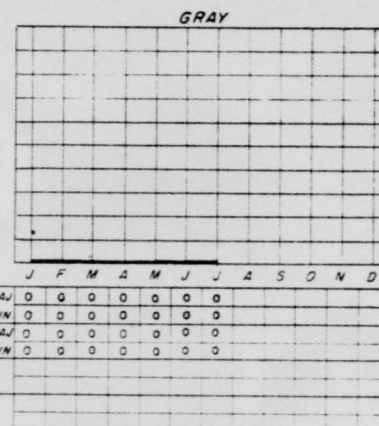
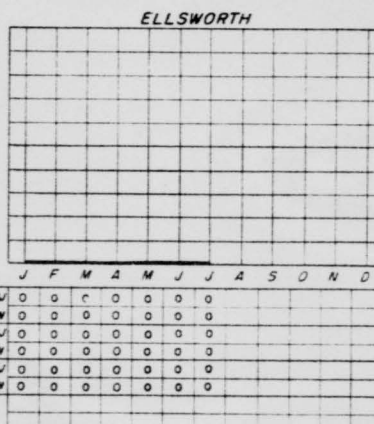
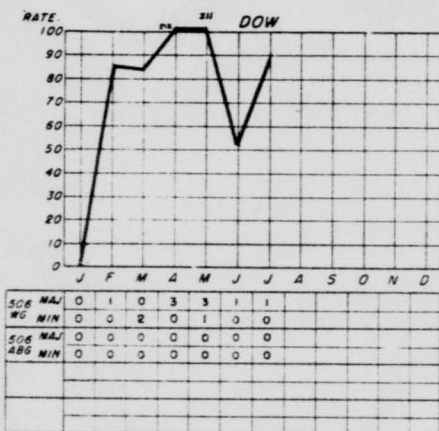
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WG MIN	0	0	0	0	0	0	0												
11 MAJ	0	0	0	0	0	0	0												
WG MIN	0	0	0	0	0	0	0												
224 MAJ	0	0	0	0	0	0	0												
225 MAJ	0	0	0	0	0	0	0												



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AIRCRAFT ACCIDENT RATE  
RATE PER 100,000 HOURS FLOWN

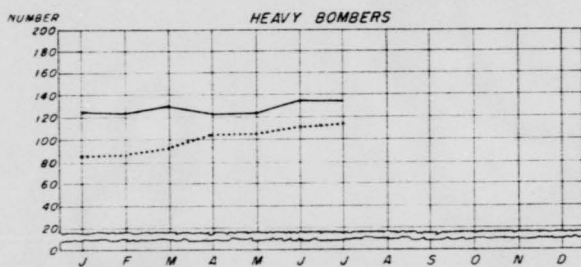


SOURCE AF-F3 (SAC1)

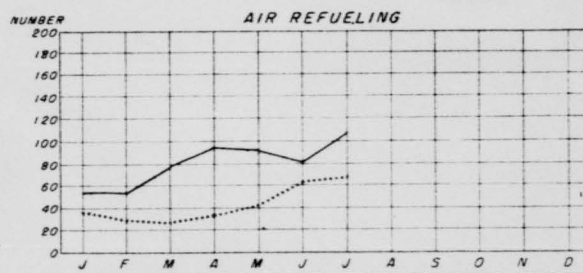


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AVG AVAILABLE COMBAT READY CREWS  
& COMBAT EQUIPPED AIRCRAFT



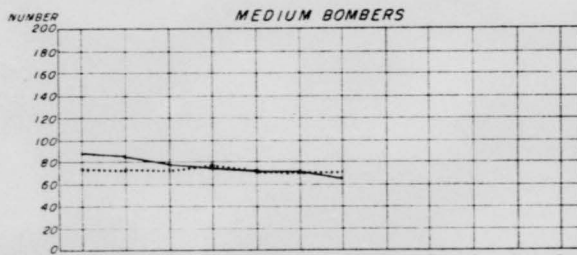
		J	F	M	A	M	J	J	A	S	O	N	D
TOTAL	Crews	872	874	917	1029	1068	1114	1143					
	Acft	1265	1252	1302	1227	1242	1335	1337					
6TH	Crews	25	25	25	25	25.8	26.0	26.0					
	Acft	27.7	25.1	27.2	24.7	25.5	28.3	26.7					
7TH	Crews	24.9	24	24	26.5	24.7	26.3	28.0					
	Acft	29.1	28.5	30.3	28.3	27.4	30.3	29.6					
11TH	Crews	24.9	23	24.2	27	26.4	27.0	27.0					
	Acft	29.9	28.4	32.2	31.4	29	29.6	29.8					
42D	Crews	7	8.4	10.1	12.5	14.6	16.1	17.3					
	Acft	23.4	21.8	19.2	14.2	18	24.1	27.7					
95TH	Crews	5.4	7	8.4	11.9	15.3	16.0	16.0					
	Acft	16.4	19.8	21.3	24.1	24.3	21.2	19.9					



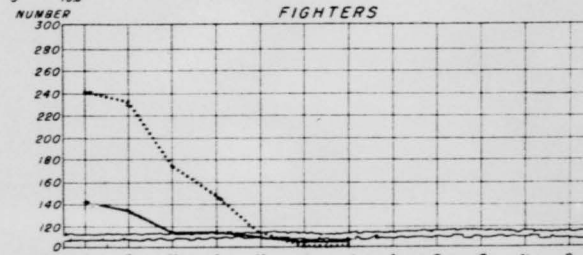
		J	F	M	A	M	J	J	A	S	O	N	D
TOTAL	Crews	38.4	29.2	26.3	32.7	40.7	62.4	67.1					
	Acft	54	57.6	78.5	97.1	92.2	80.5	108.8					
27TH	Crews	15.4	17	17.4	20	19.2	19.7	21.0					
	Acft	17.9	13.1	18.4	22.6	20.9	18.3	17.9					
97TH	Crews	4.8	1.6	3	3	9	13.6	17.9					
	Acft	16.7	14.9	21.3	23.7	19.7	20.6	20.8					
96TH	Crews		5.6	2.4	3	3	3	5.2					
	Acft		3	18.8	19.6	17.5	18.1	15.3					
506TH	Crews	1.5	2.9	3	3	3	3	3.5					
	Acft	2.9	6	10.2	12.9	14.1	14.8	16.6					
509TH	Crews	16.5	5.3	5	3	3.5	20.1	16.5					
	Acft	17.3	18	9.8	13.3	19.4	8.7	19.3					

CONFIDENTIAL

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		J	F	M	A	M	J	J	A	S	O	N	D
TOTAL	Crews	74.9	74.8	73.3	77.4	72.7	72.6	72.2					
	Acft	89.4	85.1	81.2	77.4	72.5	72.8	65.2					
97TH	Crews	40.3	38.8	37.2	36	27.7	28.5	30.0					
	Acft	44	40.3	37.1	30.5	29.1	27.9	29.1					
509TH	Crews	34.6	36	36.1	41.5	45	44.1	42.2					
	Acft	45.4	44.5	44.1	46.9	43.4	44.9	36.1					



		J	F	M	A	M	J	J	A	S	O	N	D
TOTAL	Crews	240.1	236.9	172.7	155.7	43.1	0	0					
	Acft	143	136.2	105.0	77.4	15.2	2	26.3					
12TH	Crews	78	80.2	78.8	81.7	*	*	*					
	Acft	52.5	49.4	40.9	53.3	*	*	*					
27TH	Crews	85.1	81.2	72.1	74	43.1	0	0					
	Acft	41.2	41.3	42.9	31.7	12	2	26.3					
506TH	Crews	77.1	75.5	21.8	0	0	0	0					
	Acft	42.4	45.5	21.2	12.4	3.2	0	0					

CREWS .....  
ACFT ———

\* UNIT TDY

SOURCE: RGS SAC-VI

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## CREW ACTIVITY

UNIT	TYPE ACFT	ORDERED MISSIONS % OF TOTAL TIME FLOWN				FLYING TIME PER COMPLETE CREW AVAILABLE				FLYING TIME PER CR CREW AVAILABLE				FLYING TIME PER NCR CREW AVAILABLE				SORTIES FLOWN PER CR CREW AVAILABLE				AVG LENGTH OF SORTIE FLOWN PER CR CREW AVAILABLE				SORTIES FLOWN PER NCR CREW AVAILABLE				AVG LENGTH OF SORTIE FLOWN PER NCR CREW AVAILABLE				
		APR	MAY	JUN	JUL	APR	MAY	JUN	JUL	APR	MAY	JUN	JUL	APR	MAY	JUN	JUL	APR	MAY	JUN	JUL	APR	MAY	JUN	JUL	APR	MAY	JUN	JUL	APR	MAY	JUN	JUL	
HEAVY	6TH	B-36	14	37	11	21	36	45	37	39	33	53	40	41	45	20	19	45	3	5	4	4	10	11	11	10	3	1	2	5	13	17	11	9
	7TH	B-36	24	46	8	6	45	45	35	37	41	48	36	39	65	25	29	14	4	5	3	4	10	10	10	11	4	2	2	1	15	12	15	14
	11TH	B-36	60	40	46	33	39	41	34	48	42	45	42	47	12	22	15	13	4	4	4	4	10	11	12	11	1	1	1	1	18	21	18	15
	28TH	BB-36	a	51	7	a	30	39	32	38	27	43	33	40	32	31	32	28	2	4	3	3	14	11	10	12	2	3	2	2	18	10	15	12
	42D	B-36	9	61	55	36	42	31	36	34	31	38	38	46	77	37	62	28	2	3	3	4	17	15	13	11	4	3	5	3	19	15	13	11
	95TH	B-36	a	9	27	17	29	35	37	32	32	37	36	39	22	29	35	19	2	2	3	3	14	15	14	14	2	2	3	1	13	15	13	14
MEDIUM	96TH																																	
	97TH	B-50	32	31	13	37	29	48	52	46	15	43	17	43	0	0	0	0	3	7	3	7	5	7	6	6	0	0	0	0	0	0	0	0
	509TH	B-50	7	47	4	72	30	41	21	56	30	40	20	56	29	0	8	45	5	7	4	7	6	6	6	8	3	0	4	7	9	0	2	6
AIR REFUELING	27TH	KB-29	11	17	21	53	29	31	28	25	29	30	19	28	9	31	16	13	6	6	4	6	5	5	5	5	1	5	3	2	6	6	5	7
	42D																																	
	96TH	EC-97	12	0	2	11	12	22	28	35	13	9	1	32	10	25	35	35	5	4	0	7	3	3	4	5	2	4	6	6	5	6	6	6
	97TH	EC-97	12	21	18	2	17	36	25	25	5	37	17	25	25	33	42	41	1	6	4	5	5	6	4	5	5	6	8	7	5	6	5	6
	321ST	EC-97	0	52	10	4	0	1	13	17	0	1	1	10	0	3	9	18	0	0	0	3	0	4	4	4	0	1	2	3	0	5	5	5
	506TH	KB-29	b	12	17	14	8	9	16	19	b	6	13	10	b	9	16	20	b	3	3	3	b	2	5	4	b	2	3	4	b	5	6	5
509TH	EC-97	41	12	11	18	12	23	30	31	36	12	26	23	14	36	40	40	6	3	5	6	6	4	5	4	2	6	7	8	6	6	6	5	
FIGHTER	12TH	F-84	6	b	b	b	11	b	b	b	8	b	b	b	22	b	b	b	7	b	b	b	1	b	b	b	2	b	b	b	1	b	b	b
	27TH	F-84	20	10	6	9	14	14	14	3	16	14	0	0	9	11	16	2	11	10	0	0	2	1	0	0	4	8	10	1	2	1	2	2
	506TH	F-84	14	8	0	0	8	8	12	2	0	0	0	0	8	8	16	2	0	0	0	0	0	0	0	0	5	5	7	1	2	2	2	2

a - Erroneous Report    b - No Report    \*Excludes 340th Bomb Squadron

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*Section 4*

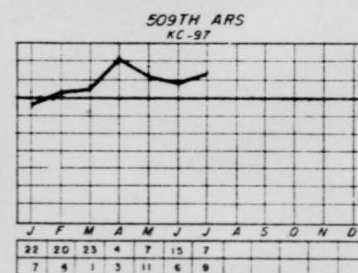
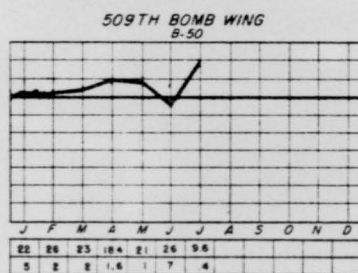
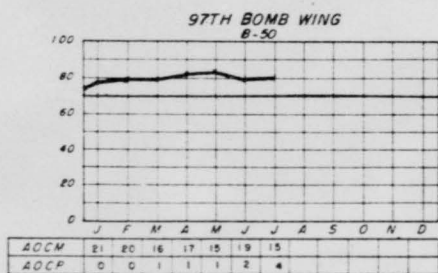
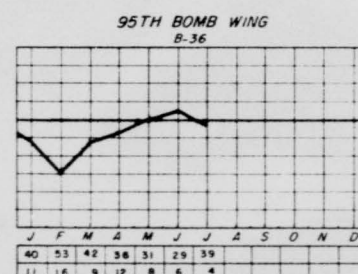
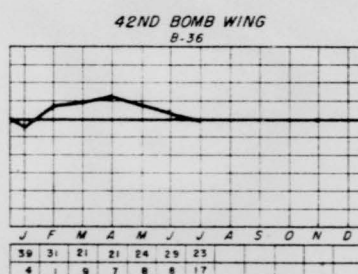
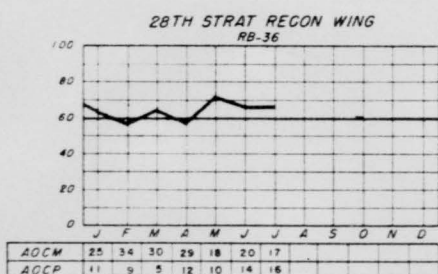
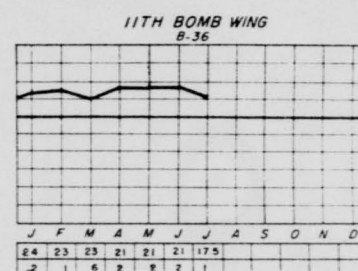
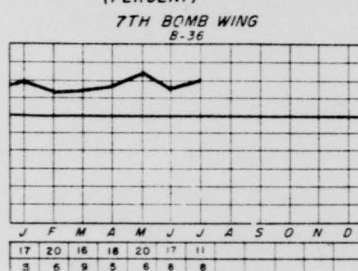
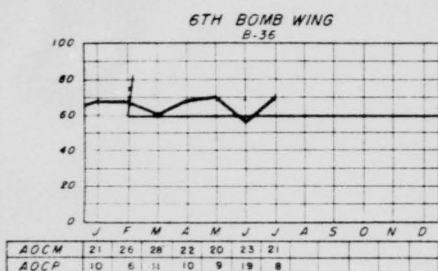
**AIRCRAFT**

*and*

**MAINTENANCE**

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PRIMARY AIRCRAFT COMMISSION STATUS  
(PERCENT)

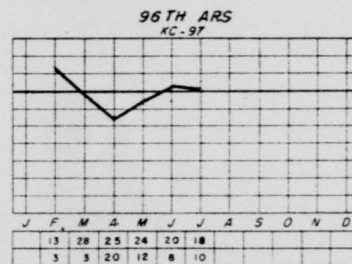
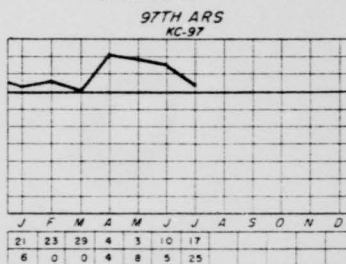
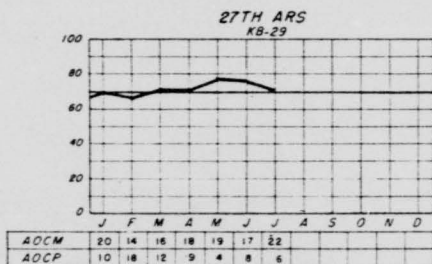


— SAC-in Commission Goal Note: TOC included in AOCM  
- - - In Commission 8th AF RB-50 Not included in 97th BW

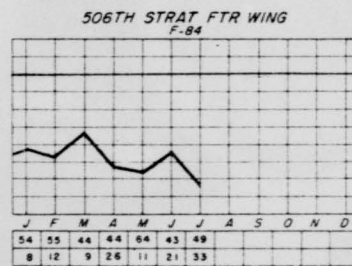
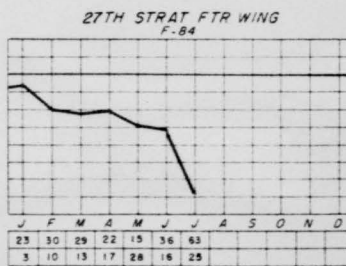
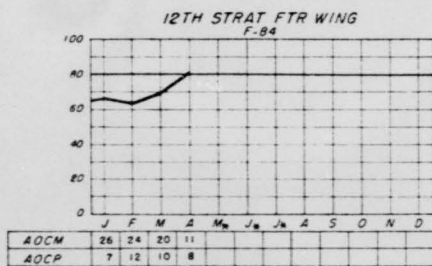
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PRIMARY AIRCRAFT COMMISSION STATUS

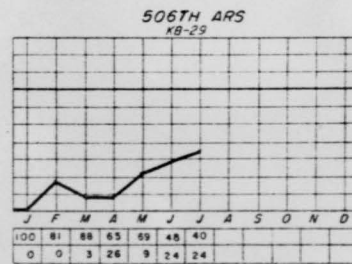
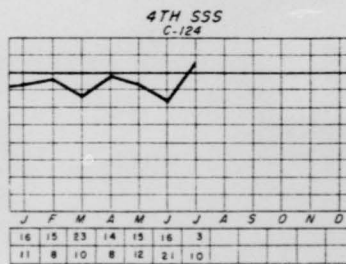
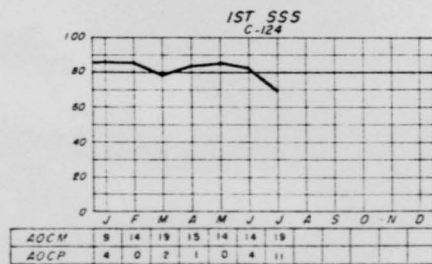
(PERCENT)



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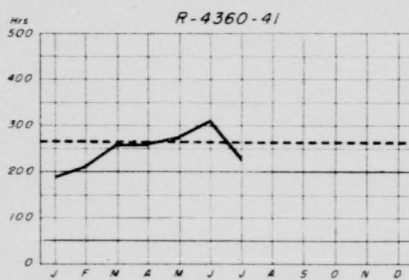
— SAC-In Commission pool  
— In Commission 8th AF

Note: TOC included in AOCM  
\* TDY  
KB 29M Not included in 57TH ARS

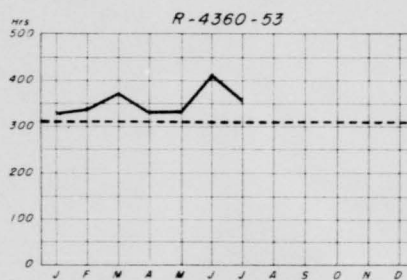
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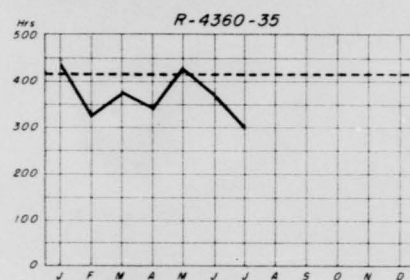
AVERAGE ENGINE OPERATING TIME BEFORE REMOVAL



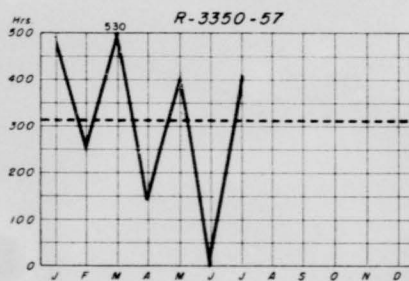
42D WG	1	185	316	280	255	339	282													
95TH WG	230	234	234	259	289	302	215													



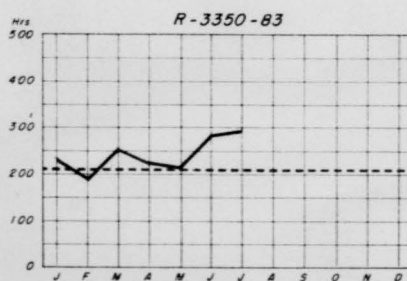
7TH WG	389	399	430	373	322	515	515													
11TH WG	318	260	445	309	426	381	409													
42D WG	312	281	318	336	329	438	407													
95TH WG	0	0	0	0	0	0	0													
28TH WG	328	345	366	339	352	423	348													
6TH WG	286	329	291	301	274	329	249													



509TH WG	452	366	422	387	448	390	232													
97TH WG	445	294	304	239	388	331	436													



509TH WG	541	265	0	0	201	0	0													
97TH WG	561	0	0	0	0	0	0													
27THARS	299	0	530	146	495	0	362													
506ARS					537	0	461													



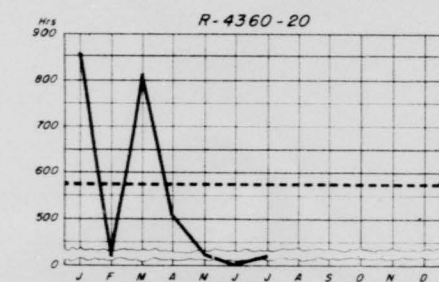
509TH WG	188	154	168	0	0	0	0													
97TH WG	235	132	155	278	222	53	435													
27THARS	262	256	286	269	207	286	270													
506ARS			385	175	203	272	252													

1953 YR AVG. ---  
1954 MO. AVG. ———

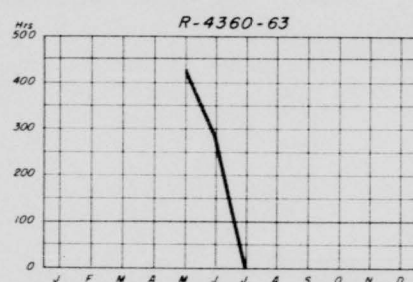
SOURCE: RCS I-AF-A10

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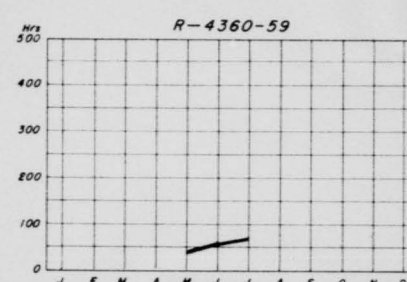
AVERAGE ENGINE OPERATING TIME BEFORE REMOVAL



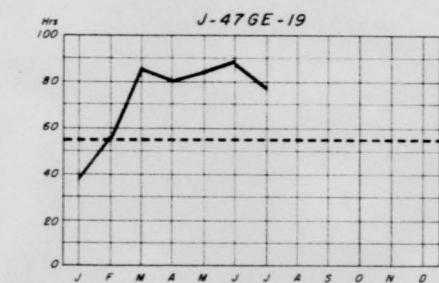
1ST SSS	854	349	815	514	423	0	412												
---------	-----	-----	-----	-----	-----	---	-----	--	--	--	--	--	--	--	--	--	--	--	--



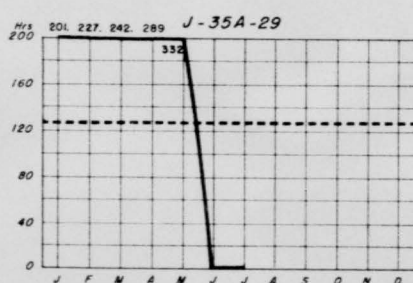
1ST SSS	0	0	0	0	0	286	0												
4TH SSS	0	0	0	0	0	420	0	0											



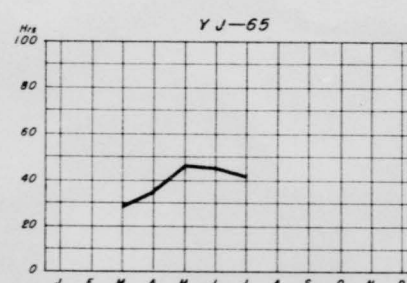
97 WG		62	112	147															
98 WG		58	64	87															
509 WG		14	34	17															
321ARS				32	32														



7TH WG	74.7	85	104	120	100	103	76												
11TH WG	80.3	78	134	89	73	79	107												
42D WG	49	46	128	75	65	108	83												
55TH WG	14	39	37	100	74	104	105												
88TH WG	44.4	37	58	65	76	62	67												
6TH WG	33	26	81	89	86	89	45												



12TH WG	189	197	241	260	*	*	*												
27TH WG	214	256	252	315	393	0	0												
506TH WG	218	346	134	334	251	0	0												



506TH WG		31	39	53	54	43													
97TH WG		17	14	30	36	40													
12TH WG				*	*	*													

1953 YR AVG --- TDY \*  
1954 MO AVG ———

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## UNIT PRIMARY TACTICAL AND SUPPORT AIRCRAFT INVENTORY

31 JUL 1954

UNITS	B-36			RB-36			B-50			KB-29			F-84			C-124			C-47			T-33			RB-50			KC-97			C-119			C/R CREWS AVAIL
	AUTH	ASGD	AVAIL	AUTH	ASGD	AVAIL	AUTH	ASGD	AVAIL	AUTH	ASGD	AVAIL	AUTH	ASGD	AVAIL	AUTH	ASGD	AVAIL	AUTH	ASGD	AVAIL	AUTH	ASGD	AVAIL	AUTH	ASGD	AVAIL	AUTH	ASGD	AVAIL				
BERGSTROM																																		
* 12TH WG																																		
27TH WG													75	118	113				2	2	1	6	6	9										
27TH ARS												20	27	19																				
BIGGS																																		
95TH WG	30	30	23															2	2	1														
97TH WG																		2	2	3					20	18	13							
1ST SSS																12	13	12																
97TH ARS												6	6	5												20	21	21						
CARSWELL																																		
7TH WG	30	35	32															0	2	1									2	2	1			
11TH WG	30	35	33															0	2	1								2	2	2				
DOW																																		
506TH WG																		75	78	77				2	2	2	6	6	6					
506TH ARS												20	23	19																				
ELLSWORTH																																		
28TH WG																			2	2	3													
4TH SSS																		12	12	12														
LIMESTONE																																		
42D WG	30	35	27															0	1	1								2	2	2				
WALKER																																		
509TH WG																			2	2	1													
6TH WG	30	38	32																2	2	1													
509 ARS																																		
SHEPPARD																																		
321ST ARS																											20	20	20					
ALTUS																																		
96TH WG																			2	1	0						20	19	17					
BTHAF TOTAL	150	173	147	30	35	26	75	78	73	46	56	43	150	196	190	24	25	24	16	20	15	12	12	15	20	18	13	80	81	79	6	6	5	327

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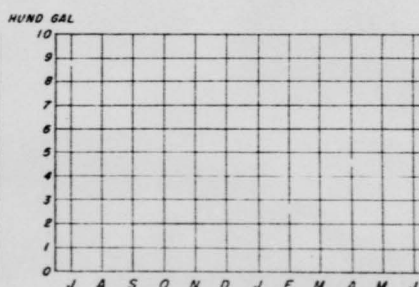
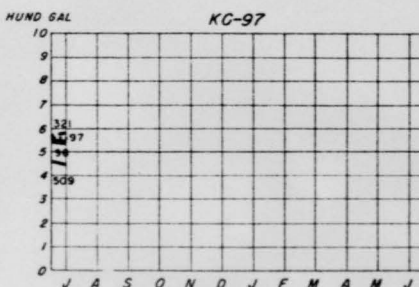
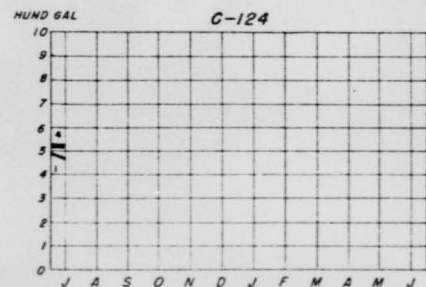
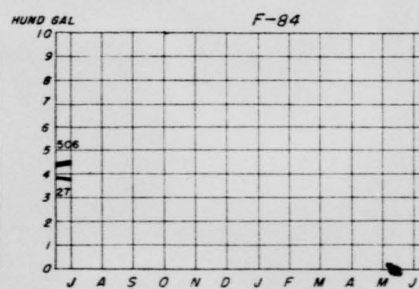
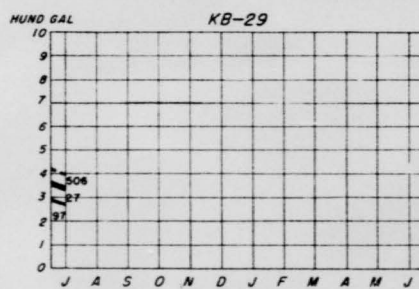
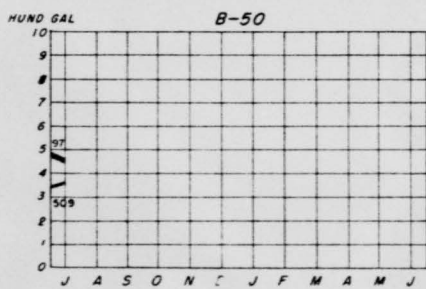
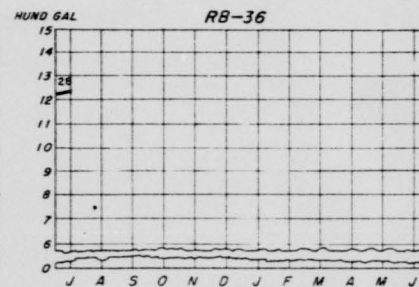
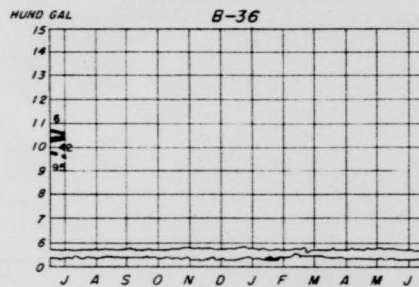
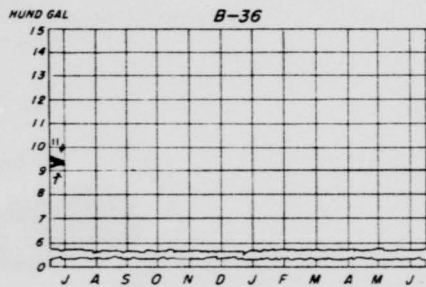
## UNIT NON PRIMARY AIRCRAFT INVENTORY

AS OF 31 JUL 1954

UNIT	B-25		B-26		C-54		C-47		C-45		T-7		VC-47		C-97		T-33		H-19		
	ASGD	AVAL	ASGD	AVAL	ASGD	AVAL	ASGD	AVAL	ASGD	AVAL	ASGD	AVAL	ASGD	AVAL	ASGD	AVAL	ASGD	AVAL	ASGD	AVAL	
824TH ABG	9	9	1	1	2	2			10	10				1	1	1	1	5	4		
96TH ABG	1	1							4	4											
810TH ABG			2	2					6	6								3	2		
506TH ABG	2	1							4	3									1	1	
28TH ABG	3	3							8	8								2	2	2	2
808TH ABG			2	2					6	6											
812TH ABG	2	2	1	1					6	6								2	3		
4001ST ABS									3	3											
321ST ARS									1	1											
42D ABG	3	3							2	1								2	1	2	2
8AF TOTAL	20	19	6	6	2	2			50	48				1	1	1	1	14	12	5	5

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AVERAGE FUEL CONSUMPTION PER FLYING HOUR FOR PRIMARY AIRCRAFT



SOURCE RCS I-AF-AI

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*Section 5*

**COMPTROLLER**

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

## EIGHTH AIR FORCE MAINTENANCE &amp; OPERATIONS

FUNDING PROJECT 47B  
(Includes Civilian Personnel)

INSTALLATIONS	ANNUAL PROGRAM	PERCENT OF FUNDS PROGRAMMED & OBLIGATED									
		10	20	30	40	50	60	70	80	90	
HQ EIGHTH AF	17,500										
ALTUS	64,600										
BERGSTROM	252,180										
BIGGS	189,310										
CARSWELL	364,150										
DOW	199,540										
ELLSWORTH	304,070										
LIMESTONE	276,200										
WALKER	275,300										
TOTAL EIGHTH AF	1,942,850										

FUNDING PROJECT 45B  
(Includes Civilian Personnel)

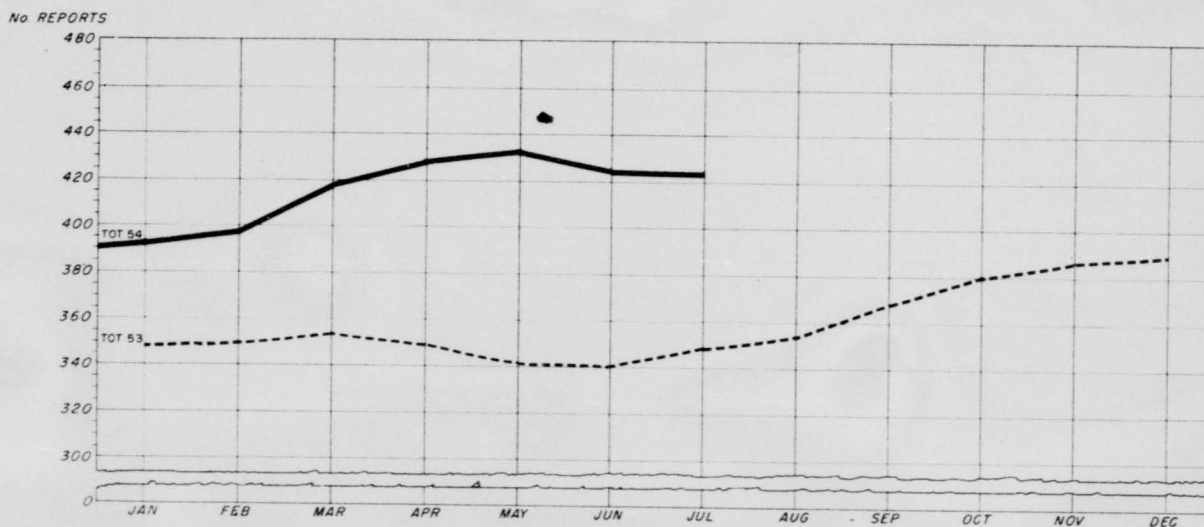
INSTALLATIONS	ANNUAL PROGRAM	PERCENT OF FUNDS PROGRAMMED & OBLIGATED									
		10	20	30	40	50	60	70	80	90	
HQ EIGHTH AF	591,100										
ALTUS	1,709,200										
BERGSTROM	2,050,750										
BIGGS	2,925,725										
CARSWELL	3,493,875										
3903 <sup>d</sup> RBS	88,300										
* DOW	2,210,800										
ELLSWORTH	3,582,850										
GRAY	228,000										
LIMESTONE	3,378,380										
WALKER	2,858,980										
TOTAL EIGHTH AF	23,097,930										

Programmed  \* Includes Plattsburg & Portsmouth  
Obligated 

SOURCE: STATUS OF ALLOTMENT REPORT

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REQUIRED RECURRING RCS REPORTS

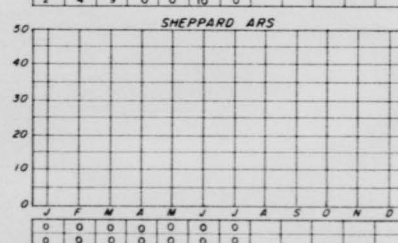
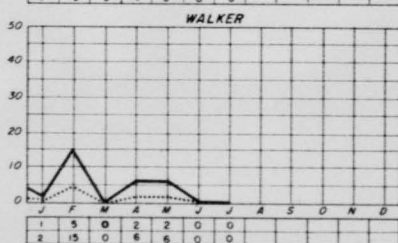
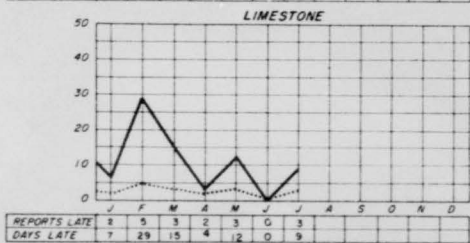
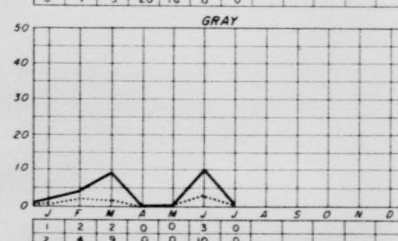
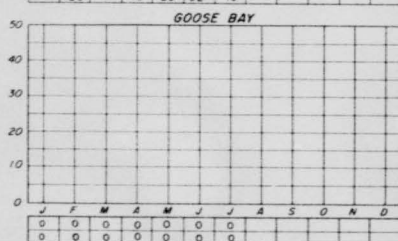
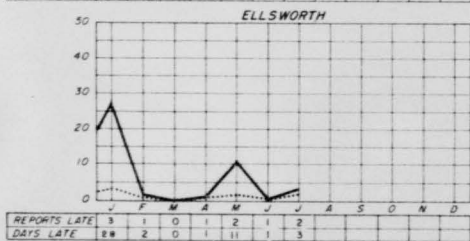
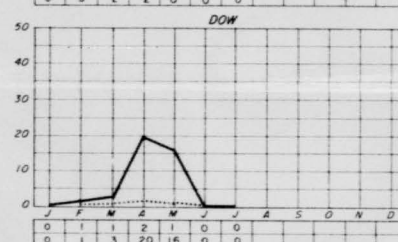
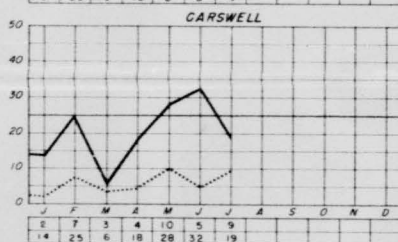
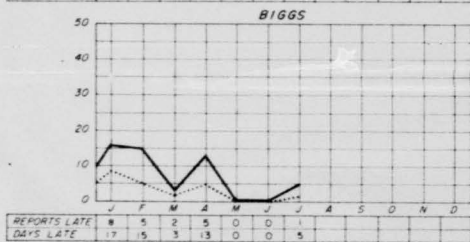
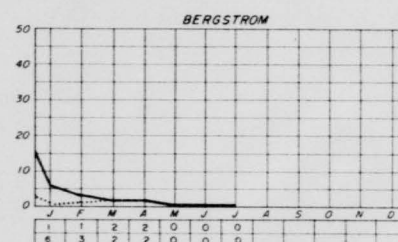
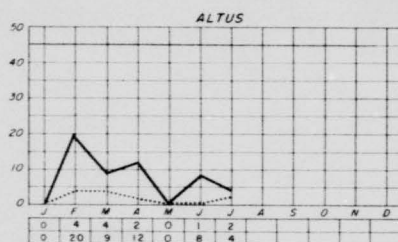
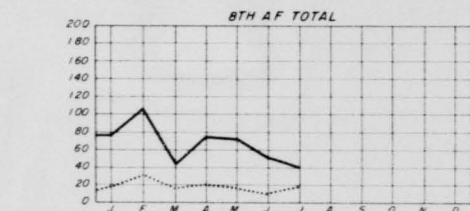


	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC
TOTAL	393	398	417	429	435	427	425					
USAF	212	209	217	219	225	222	224					
SAC	75	77	74	78	78	74	70					
EIGHTH AF	40	42	48	49	46	47	48					
OTHER	66	70	78	83	86	84	83					

REPORTS IN EFFECT												
	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC
TOTAL	393	398	417	429	435	427	425					
DAILY	14	15	16	18	17	17	17					
WEEKLY	11	11	14	16	18	18	16					
QUARTER MONTHLY	4	3	4	4	4	4	4					
TEN DAY	9	9	9	9	10	10	10					
SEMI MONTHLY	17	16	16	16	17	17	17					
MONTHLY	170	171	160	183	183	176	177					
QUARTERLY	46	45	50	49	50	49	51					
SEMI ANNUAL	16	16	16	17	17	17	16					
ANNUAL	11	13	12	13	13	14	14					
AS REQUIRED	95	99	100	104	106	105	103					

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DELINQUENT RCS REPORTS



REPORTS LATE .....  
DAYS LATE ———

NOTE: Late reports based on date due in this Hq  
Figures indicate delinquencies for previous months reports

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SAC MANAGEMENT CONTROL SYSTEM—AIR BASE GROUP

(REFLECTS ACTUAL SCORES EARNED)

ITEM	MAX SCORE	BERGSTROM				BIGGS				GARSWELL				DOW				ELLSWORTH				LIMESTONE				WALKER							
		M	A	M	J	M	A	M	J	M	A	M	J	M	A	M	J	M	A	M	J	M	A	M	J	M	A	M	J				
Officers MIRS	20	2	2	6	8	2	4	6	6	2	2	8	8	2	2	4	6	2	2	2	4	2	2	6	8	10	10	10	12	2	2	NA	NA
Airmen MIRS	80	56	56	64	64	80	80	72	80	80	80	80	80	72	64	72	72	80	80	72	72	72	64	56	64	80	80	72	80	8	8	NA	NA
AWOL Rate	50	50	50	50	50	40	25	15	10	50	50	40	30	5	10	5	5	5	5	5	10	5	5	5	10	25	30	25	40	50	15	15	15
Ground Safety	70	35	28	21	21	35	42	35	39	70	42	28	11	21	21	21	35	63	28	21	21	21	21	7	14	21	7	28	4	4	7	11	
Reenlistment Rate	50	20	20	30	NA	15	25	15	NA	30	20	15	NA	10	15	10	NA	5	10	10	NA	10	15	5	NA	35	30	NA	10	10	15	NA	
Officer's Messes **	25	25	23	18	15	5	5	5	20	10	5	5	23	25	3	8	23	3	3	3	20	25	18	25	8	5	3	5	13	25	15	25	3
NCO Messes **	25	20	23	23	8	25	20	18	8	10	10	10	23	25	25	25	8	25	20	25	10	23	20	20	18	25	20	20	15	20	25	25	20
Reports of Survey	60	60	33	36	36	33	33	NR	33	33	33	33	33	33	33	33	45	33	33	33	45	33	33	45	45	33	33	42	45	60	60	33	33
Supply Management *	200	NA	NA	NA	132	NA	NA	NA	138	NA	NA	NA	148	NA	NA	NA	60	NA	NA	NA	74	NA	NA	NA	88	NA	NA	NA	120	NA	NA	NA	116
AIO Costs Incident to Maintenance	60	30	30	30	24	12	12	18	18	36	30	30	30	48	48	48	48	48	48	48	48	48	48	48	54	48	48	48	48	54	54	48	48
Standard Base Support Costs *	80	NA	NA	NA	48	NA	NA	NA	80	NA	NA	NA	64	NA	NA	NA	8	NA	NA	NA	40	NA	NA	NA	16	NA	NA	NA	56	NA	NA	NA	32
Flying Safety	70	70	70	70	70	70	70	70	70	70	70	70	70	70	70	70	70	70	70	70	70	70	70	70	70	70	70	70	70	70	70	70	70
Synthetic Trainer Utilization **	50	50	50	50	25	45	35	45	20	50	45	40	15	40	15	50	10	20	30	20	5	30	25	45	5	50	35	50	30	NA	NA	NA	5
TOTAL	840	650	610	618	501	575	571	506	522	728	674	622	535	499	452	518	390	535	524	516	419	370	193	471	391	628	628	584	563	376	335	363	347
% OF MAXIMUM OVERALL SCORE		75	70	71	63	66	66	62	66	84	77	71	68	57	52	59	49	61	60	59	53	42	45	54	50	72	72	67	71	46	41	50	50

NR - No Report \* New Item - '77 Jun  
NA - Not Applicable \*\* Ground Rules revised - '77 Jun

NOTE: Four items discontinued - '77 Jun  
Scores prior to June based on maximum score of 870.

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## DISTRIBUTION

## HEADQUARTERS EIGHTH AIR FORCE

Commanding General	1
Deputy Commander	1
Chief of Staff	1
Air Surgeon	1
Adjutant General	1
Inspector General	1
Director of Personnel	1
Director of Operations	1
Director of Materiel	2
Director of Plans	1
Director of Intelligence	1
Comptroller	3
Statistical Services	2
Air Chaplain	1
SA - History	4

42d Air Division	4
810th Air Division	4
19th Air Division	4
506th Strategic Fighter Wing	2
28th Strategic Reconnaissance Wing	2
42d Bombardment Wing	2
47th Air Division	4
4001st Air Base Squadron	1
96th Bombardment Wing	3
321st Air Refueling Squadron	1
Air University	1