

LIST OF SUPPORTING DOCUMENTS

1. List of assigned units
2. Special Order, 59MMS G-1, 12 Jun 70; Special Order, 4SAD A-2302, 26 Jun 70.
3. Special Order, HqSAC G-30, 26 Feb 70.
4. Special Order No. A-668, Request for Permanent Change of Station/Military, 4 Mar 70.
5. Personnel Action Request, AF Form 1098, Personnel Action Number 9978, 24 Mar 70.
6. Msg, 15AF(DCS/Plans) to 4SAD(C) et.al., "Sergeant Major Test Program", 271715Z Mar 70, ex 6.
7. Ltr, 15AF(CS) to 4SAD(C) et.al., subj: Fifteenth Air Force Sergeant Major Program [Test], 3 Apr 70.
8. Ltr, 319C to 4SAD(C), subj: Division Sergeant Major, 7 May 70.
9. Personnel Action Request, AF Form 1098, Personnel Action Number 8456, 3 Jun 70.
10. Ltr, DCOT to "Individual Concerned", subj: Rated Staff In-Flight Requirements and In-Flight Supervision, 1 Apr 70.
11. Msg, 15AF to AIG 721(DCOT), "Lateral Command Tanker Support", 021645Z Jul 70.
12. Msg, SAC to AIG 676(DCO) et.al., "Lateral Command Tanker Support", 161638Z Jun 70.
13. Ltr, 15AF(DO) to 319BW(DCOTR), subj: Operations Status Forecasts, 13 Apr 70.
14. Msg, 15AF to 319BW(DCOI), subj: 1-SAC-T-12 Terrain Avoidance Training Report", 120215Z Mar 70.
15. Msg, 15AF to AIG 712(DCOTR) et.al., "SACM 50-8 Telephonic Report," 271800Z May 70, ex 15.
16. Msg, 15AF to AIG 719(DCO), "Crew Experience Analysis", 061545Z May 70.

17. Ltr, 319DCOTR to 804BCR, subj: 319BW Individual Flight Records [IFRs], (PCN22106A, 22107A, 2210A), 20 Jul 70.
18. Msg, 15AF to AIG 712(DCO) et.al., "Late/Erroneous Reporting", 171505Z Jul 70.
19. Rpt, "Average Strength Data Report", prepared by 804th Combat Supt Group, Military Personnel Br, 30 Apr 70.
20. Rpt, "Average Strength Data Report", prepared by 804th Combat Supt Group, Military Personnel Br, 31 May 70.
21. Rpt, "Average Strength Data Report", prepared by 804th Combat Supt Group, Military Personnel Br, 30 Jun 70.
22. Ltr, 319DCO to 804CBPO-ASGN, subj: Manning Assistance (274XO) 15 May 70.
23. Ltr, 804CBPO-ASGN to SAC(DPAA), subj: Request for Manning Assistance, 2 Jun 70.
24. 1st Ind (Ltr, 804CBPO-ASGN to SAC(DPAA), subj: Request for Manning Assistance, 2 Jun 70), HqSAC to 804CBPO-ASGN, 12 Jun 70.
25. Ltr, 319DCM to CBPO-ASGN, subj: Manning Assistance, 23 Mar 70.
26. Msg, 15AF to 4SAD et.al., "TDY Manning Assistance", 072351Z Apr 70.
27. Ltr, 319DCM to CBPO-ASGN, subj: Manning Assistance, 14 Apr 70.
28. Ltr, CBPO-ASGN to SAC(DPAA), subj: Request for Manning Assistance, 28 Apr 70.
29. Ltr, CBPO-ASGN to 319DCM, subj: Hq SAC Response to Manning Assistance Request for AFSC 433X0, 11 May 70.
30. Ltr, 319DCM to CBPO-ASGN, subj: Manning Assistance, 16 Apr 70.
31. Ltr, 319DCM to CBPO-ASGN, subj: Manning Assistance, 16 Apr 70.
32. Ltr, CBPO-ASGN to SAC(DPAA), subj: Request for Manning Assistance, 28 Apr 70.
33. Ltr, CBPO-ASGN to 319DCM, subj: Manning Assistance - AFSC 43191, 15 May 70.

34. Ltr, 319DCM to CBPO-ASGN, subj: Manning Assistance, 27 Apr 70.
35. Ltr, CBPO-ASGN to SAC(DPAA), subj: Request for Manning Assistance, 8 May 70.
36. 1st Ind (Ltr, CBPO-ASGN to SAC(DPAA), subj: Request for Manning Assistance, 8 May 70), 19 May 70.
37. Ltr, 319DCM to CBPO-ASGN, subj: Manning Assistance, 4 May 70.
38. 1st Ind (Ltr, 319DCM to CBPO-ASGN, subj: Manning Assistance, 4 May 70), 12 May 70.
39. Ltr, 319DCM to CBPO-ASGN, subj: TDY Manning Assistance, 12 May 70.
40. Ltr, 319DCM to CBPO-ASGN, subj: Critical Shortage of 463XO Personnel, 6 May 70.
41. Ltr, 319DCM to CBPO-ASGN, subj: Request for TDY Assistance for MMS, 1 Jun 70.
42. Msg, 15AF to 319DCM et.al., "TDY Manning Assistance, AFSC 463XO", 031517Z Jun 70.
43. Ltr, 319DCM to CBPO-ASGN, subj: Manning Assistance, 22 May 70.
44. 1st Ind (Ltr, 319DCM to CBPO-ASGN, subj: Manning Assistance, 22 May 70) 3 Jun 70.
45. Ltr, 319DCM to CBPO-ASGN, subj: Manning Assistance, 22 May 70.
46. Ltr, CBPO-ASGN to SAC(DPAA), subj: REquest for Manning Assistance, 12 Jun 70.
47. Ltr, 319DCM to CBPO-ASGN, subj: Manning Assistance, 1 Jun 70.
48. 1st Ind (Ltr, 319DCM to CBPO-ASGN, subj: Manning Assistance, 1 Jun 70) 16 Jun 70.
49. Ltr, 319DCM to CBPO-ASGN, subj: Manning Assistance, 9 Jun 70.
50. 1st Ind (Ltr, 319DCM to CBPO-ASGN, subj Manning Assistance, 9-June 70) 10 Jun 70.

51. Extract of Worksheet, "Monthly Career Development Course Testing", Apr/May/Jun 70, prepared by 804CSGT OJT Section, 30 Jun 70.
52. Extract of Worksheet, "Career Development Courses Taken/Passed, FY70", prepared by 804CSGp, OJT Section, 30 Jun 70.
53. Rpt, "Monthly OJT Data Report", [319HSS], prepared by CBPO-OJT, 30 Jun 70.
54. Rpt, "Monthly OJT Data Report", [46BS], prepared by CBPO-OJT, 30 Jun 70;
55. Rpt, "Monthly OJT Data Report", [905AREFS], prepared by CBPO-OJT, 30 Jun 70.
56. Rpt, "Monthly OJT Data Report", [319AMMS], prepared by CBPO-OJT, 30 Jun 70.
57. Rpt, "Monthly OJT Data Report", [319AMS], prepared by CBPO-OJT, 30 Jun 70.
58. Rpt, "Monthly OJT Data Report", [319FMS], prepared by CBPO-OJT, 30 Jun 70.
59. Rpt, "Monthly OJT Data Report", [59MMS], prepared by CBPO-OJT, 30 Jun 70.
60. Rpt, "Monthly OJT Data Report", [319OMS], prepared by CBPO-OJT, 30 Jun 70.
61. Ltr, 319HSS1 to [to be filled in], subj: OJT Trainee Briefing,]date to be filled in[;
62. Ltr, 3190MSM to 319DCM, subj: Maintenance Problem Areas, 25 Jun 70.
63. Rpt, "Reenlistment Rates (1Apr - 30 Apr 70)", prepared by CBPO-Career Motivation, 30 Apr 70.
64. Rpt, "Reenlistment Rates (1-31 May 70)", prepared by CBPO-CAREer Motivation, 31 May 70.
65. Rpt, "Reenlistment Rates (1-30 Jun 70)", prepared by CBPO-Career Motivation, 30 Jun 70.
66. Rpt, "Reenlistment Rates (1 Jul 69 - 30 Jun 70)", prepared by CBPO-Career Motivation, 30 Jun 70.

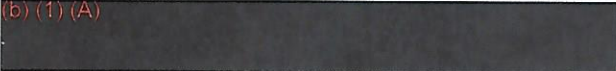
67. Rpt. "Reenlistment Statistics", prepared by 15AF Career Motivation Office, 29 May 70;
68. Ltr, 319DCRM to 319C, subj: Special Study Followup - Motivation/Retention Programs, 10 Jun 70.
69. Special Study Abstract, "Inadequate Parking Facilities", prepared by 319DCRM, 21 Jul 70.
70. Extract from SACM 55-8, Vol I (C), p. 4-20, Fig 4-14, 28 May 70, ex 70.
71. Msg ~~(C)~~ [Command Post Computer Format], "CRATE", 01125Z Apr 70.
72. Msg, SAC to AIG 754(C), et.al., "SEA Augmentation Authorization", 312319Z Mar 70.
73. Msg ~~(C)~~ [Command Post Computer Format], "CRATE", 060026Z Apr 70.
74. Msg ~~(C)~~ [Command Post Computer Format], "CRATE(U)", 011316Z Apr 70.
75. Worksheet, "Monthly Recap", prepared by 319DCM Aircraft Records Section, Apr 70.
76. Worksheet, "Monthly Recap", prepared by 319DCM Aircraft Records Section, May 70.
77. Worksheet, "Monthly REcap", prepared by 319DCM Aircraft Records Section, Jun 70.
78. Rpt, "319th Bombardment Wing (H) Maintenance Summary", prepared by 319DCM Analysis Division, May-Jun 70.
79. Worksheet, "Monthly Recap", prepared by 319DCM Aircraft Records Section, Apr 70.
80. Worksheet, "Monthly REcap", prepared by 319DCM Aircraft Records Section, May 70.
81. Worksheet, "Monthly REcap", prepared by 319DCM Aircraft Records Section, Jun 70.
82. SACM 55-8, Vol I (U), "Format - Combat Crew Status", Fig 4-17, p.4-26, 13 Mar (effective 1 Apr 70).
83. Msg, (U), 4SAD(319DCOCD) to 15AF, "CREW-A", 062000Z Apr 70;
Msg, (U), 4SAD(319DCOCD) To-15AF, "CREW-A", 221755Z Jun 70.

84. Msg, (U) 4SAD(319DCOCD) to 15AF, "CREW-A", 062201Z Apr 70;
Msg, (U) 4SAD(319DCOCD) to 15AF, "CREW-A", 291936Z Jun 70.
85. Rpt, "SAC-U92 - Aircraft Combat Crew Status Report", prepared by 319DCOTRA, 15 Apr 70.
86. Rpt, "SAC-U92 - Aircraft Combat Crew Status Report", prepared by 319DCOTRA, 1 May 70.
87. Rpt, "SAC-U92 - Aircraft Combat Crew Status Report", prepared by 319DCOTRA, 15 May 70.
88. Rpt, "SAC-U92 - Aircraft Combat Crew Status Report", prepared by 319DCOTRA, 1 Jun 70.
89. Rpt, "SAC-U92 - Aircraft Combat Crew Status Report", prepared by 319DCOTRA, 15 Jun 70.
90. Rpt, "SAC-U92 - Aircraft Combat Crew Status Report", prepared by 319DCOTRA, 1 Jul 70.
91. Ltr, 319BW(DCOT) to 4SAD(DO) et.al., subj: Minutes of Combat Crew Capabilities and Utilization Meeting, 13 Apr 70.
92. Ltr, 319BW(DCOT) to 4SAD(DO) et.al., subj: Minutes of Combat Crew Capabilities and Utilization Meeting, 8 May 70.
93. Ltr, 319BW(DCOT) to 4SAD(DO) et.al., subj: Minutes of Combat Crew Capabilities and Utilization Meeting, 15 Jun 70.
94. Ltr, 319BW(~~C~~) to 15AF(DOTTA/DOTC) et.al., subj: Minutes of Upgrade Panel, 10 Apr 70.
95. Ltr, 319BW(~~C~~) to 15AF(DOTTA/DOTC) et.al., subj: Minutes of Upgrade Panel, 8 May 70.
96. Ltr, 319BW(~~C~~) to 15AF(DOTTA/DOTC) et.al., subj: Minutes of Upgrade Panel, 12 Jun 70.
97. Msg (~~C~~), 4SAD(319DCO) to 15AF(DOPT), "Alert Degrade (U)", 192249Z May 70.
98. Msg, 15AF to AIG 719(DCO), et.al., "Training Time Limitations", 062307Z Apr 70.
99. Msg (~~SECRET~~), 15AF to SAC(DOPL) et.al., "Alert Degrade (U)", 091715Z May 70.
100. Msg (~~C~~), 4SAD(319DCO) to 2AF(DOPT), "SACM 178-1 Degrade Request (U)", 171920 Mar 70.

101. Msg (U) 15AF to SAC(DOIA) et al., "SACM 178-1 Degrade Request (U)", 100012Z Mar 70.
102. Msg (U) 15AF to SAC(DOTA) et al., "SACM 178-1 Degrade Request", 102323Z Mar 70.
103. Msg [redacted] SAD(19DCO) to 15AF(DOPI), "Alert Degrade (U)", 112123 May 70.
104. Msg [redacted] 15AF to SAC(DOPL) et al., "Alert Degrade (U)", 220112Z May 70.
105. Msg [redacted] SAC(DOPL) to 319COCB et al., "Alert Degrades (U)", 281927Z May 70.
106. Msg [redacted] [For Commander Only], 15AF to AIG 711(C), "Alert Force Exercise Schedule for Apr (U)", 313450Z Mar 70.
107. Msg [redacted] [For Commander Only], 15AF to AIG 711(C), "Alert Force Exercise Schedule for May (U)", 230025 Apr 70.
108. Msg [redacted] [For Commander Only], 15AF to AIG 711(C), "Alert Force Exercise Schedule for June (U)", 241340Z May 70.
109. Msg, 15AF to SAC(DOCD), "Posture Five Training", 052040Z Jun 70.
110. Msg, 15AF to 319BOMBAS(DCO), "Posture BRAY 5 Training", 102217Z Jun 70.
111. Plan (U), "Aircraft Reception Plan [Peacetime] 308-70", prepared by 119BW Programs Section, 15 Mar 70.
112. Training schedule, "Arc Light Returnee Package for Crew", prepared by 319DCOT (undated).
113. Extract of Report, "SAC 60-9 Weekly Flying Schedule", April 1970, prepared by 319DCOT.
114. Extract of Report, "SAC 60-9 Weekly Flying Schedule", May 1970, prepared by 319DCOT.
115. Extract of Report, "SAC 60-9 Weekly Flying Schedule", June 1970, prepared by 319DCOT.
116. 319BW HPT, Jun-Mar 70, Vol 1, p.61, [EXTRACT].

101. Msg ~~(C)~~ 2AF to SAC(DOTA) et.al., "SACM 178-1 Degrade Request (U)", 200001Z Mar 70.
102. Msg (U), 2AF to SAC(DOTA) et.al., "SACM 178-1 Degrade Request", 302325Z Mar 70.
103. Msg ~~(C)~~, 4SAD(319DCO) to 15AF(DOPT), "Alert Degrade (U)", 112323 May 70.
104. Msg ~~(SECRET)~~, 15AF to SAC(DOPL) et.al., "Alert Degrade (U)", 22011Z May 70.
105. Msg ~~(SECRET)~~, SAC(DOPL) to 319DCOCD et.al., "Alert Degrades (U)", 281927Z May 70.
106. Msg ~~(C)~~ [For Commander Only], 15AF to AIG 711(C), "Alert Force Exercise Schedule for Apr (U)", 315450Z Mar 70.
107. Msg ~~(C)~~ [For Commander Only], 15AF to AIG 711(C), "Alert Force Exercise Schedule for May (U)", 230025 Apr 70.
108. Msg ~~(C)~~ [For Commander Only], 15AF to AIG 711(C), "Alert Force Exercise Schedule for June (U)", 241540Z May 70.
109. Msg, 15AF to SAC(DOCO), "Posture Five Training", 052040Z Jun 70.
110. Msg, 15AF to 319BOMBWG(DCO), "Posture XRAY 5 Training", 102217Z Jun 70.
111. Plan (U), "Aircraft Reception Plan [Peacetime] 508-70", prepared by 319BW Programs Section, 15 Mar 70.
112. Training Schedule, "Arc Light Returnee Package for Crew", prepared by 319DCOT (undated).
113. Extract of Report, "SAC 60-9 Weekly Flying Schedule", April 1970, prepared by 319DCOT.
114. Extract of Report, "SAC 60-9 Weekly Flying Schedule", May 1970, prepared by 319DCOT.
115. Extract of Report, "SAC 60-9 Weekly Flying Schedule", June 1970, prepared by 319DCOT.
116. 319BW Hist, Jan-Mar 70, VolI, p.61, [EXTRACT].

117. Msg, 15AF to 319DCO et.al. "Reduced Training Due to Air Traffic Slowdown", 150030Z Apr 70.
118. Msg, 15AF to 319C et.al., "Giant Beaver II", 242105Z Apr 70.
119. Msg ~~(C)~~, 4SAD(319C) to 15AF ~~(C)~~, "319BW Giant Beaver II Analysis (U)", 182305Z Apr 70.
120. Msg ~~(SECRET)~~, 4SAD(319C) to SAC(DOTC) et.al., "SAC-T-54 BUY NONE Report (U)", (no date/time group), 28 Apr 70.
121. Ltr, 319DCOP to 3T9HO, subj: ECM Activity, 26 Aug 70.
122. Ltr, 319DCOTB to 319DCO et.al., subj: Bombing/AGM Reliability Meeting, 1 Apr 70.
123. Ltr, 319DCOTB to 319DCO et.al., subj: Bombing/AGM Reliability Meeting, 15 Apr 70.
124. Ltr, 319DCOTB to 319DCO et.al., subj: Bombing/AGM Reliability Meeting, 22 Apr 70.
125. Ltr, 319DCOTB to 319DCO et.al., subj: Bombing/AGM Reliability Meeting, 27 Apr 70.
126. Ltr, 319DCOTB to 319DCO et.al., subj: Bombing/AGM Reliability Meeting, 28 Apr 70.
127. Ltr, 319DCOTB to 319DCO et.al., subj: Bombing/AGM Reliability Meeting, 30 Apr 70.
128. Ltr, 319DCOTB to 319DCO et.al., subj: Bombing/AGM Reliability Meeting, 18 May 70.
129. Ltr, 319DCOTB to 319DCO et.al., subj: Bombing/AGM Reliability Meeting, 15 Jun 70.
130. Ltr, 319DCOS to 319C et.al., subj: Minutes of Standardization Review Panel, 24 Apr 70.
131. Ltr, 319DCOS to 319C et.al., subj: Minutes of Standardization Review Panel, 14 Jul 70.
132. Ltr, 319DCOS to "Members of the Standardization Review Panel", subj: Progress Report on Previously Identified Areas of Weakness, 14 Jul 70.

133. Msg ~~(C)~~, 15AF(DO) to AIG 721(C) et.al., "FY 70/4 Tactical Flying Hour Allocations (U)", 262200 Mar 70.
134. Msg, 4SAD(319DS) to DIR OF AEROSP SAFETY NORTON AFB CA, et.al., "USAF B-52H Preliminary Aircraft Incident Report", 242216Z Apr 70.
135. Msg, 4SAD(319DS) to DIR OF AEROSP SAFETY NORTON AFB CA et.al., "USAF B-52H Final Aircraft Incident Report", 270057Z Apr 70.
136. Msg, 4SAD(319DS) to DIR OF AEROSP SAFETY NORTON AFB CA et.al., "USAF B-52H Preliminary/Final Aircraft Incident Report", 281535Z Apr 70.
137. Msg, (~~SECRET/NO~~), 4SAD(319DS) to DIR NUCLR SAFETY KIRTLAND NM et.al., "Preliminary and Final Report of Nuclear Incident, 319BW Bent Spear 70-02 (U)", 130048Z May 70.
138. (b) (1) (A)

139. Msg, 4SAD(319DS) to DIR AEROSP SAFETY NORTON AFB CA et.al., "USAF Preliminary/Final Aircraft Incident Report", [undated/June].
140. Ltr, 319DCMA to 319DCM, subj: Performance vs Plans and Workload Estimates, 15 May 70.
141. Ltr, 319DCMA to 319DCM, subj: Performance vs Plans and Workload Estimates, 18 Jun 70.
142. Ltr, 319DCMA to 319DCM, subj: Performance vs Plans and Workload Estimates, 22 Jul 70.
143. Msg, SAC to AIG 674 (DCM) et.al., "Reduced Flying Activity", 302034Z Mar 70.
144. Msg, 2AF to AIG 696 (DCM) et.al., "Reduced Flying", 310150 Mar 70.
145. Rpt, "319th Bombardment Wing (H) Maintenance Summary", prepared by 319DCM Analysis Division, 30 Apr 70, (pp. 2-5 extracted).

146. Ltr, 319DCMA to SAC(DMA), subj: Scheduled and Unscheduled Maintenance Manhours, 12 May 70.
147. Ltr, 319DCMA to SAC(DMA), subj: Scheduled and Unscheduled Maintenance Manhours, 12 Jun 70.
148. Ltr, 319DCMA to SAC(DMA), subj: Scheduled and Unscheduled Maintenance Manhours, 13 Jul 70.
149. Regulation, 15AF Reg 66-2, "Maintenance Status Report, RCS: 15-K1," 3 Apr 70 [FORMAT].
150. Msg, 4SAD(319DCMA) to 15AF(DMA), "Maintenance Status Report, RCS: 15-K1", 062005Z May 70.
151. Msg, 4SAD(319DCMA) to 15AF(DMA), "Maintenance Status Report, RCS: 15-K1", 043248Z Jun 70.
152. Msg, 4SAD(319DCMA) to 15AF(DMA), "Maintenance Status Report, RCS: 15-K1", 080025Z Jul 70.
153. Ltr, 319DCMC to 319DCM, subj: Late Take-off Deviation Board on B-52H 031, 11 Jun 70.
154. Ltr, 319DCMC to 319DCM, subj: Late Take-off Deviation Board on B-52H 029, 18 Jun 70.
155. Ltr, 319DCMC to 319DCM, subj: Late Take-off Deviation Board on B-52H 039, 24 Jun 70.
156. Ltr, 319DCMC to 319DCM, subj: Late Take-off Deviation Board on KC-135A 1502, 26 Jun 70.
157. Ltr, 319AMMSMA to 319DCRM, subj: AGM Overall Reliability, 1 Jul 70.
158. Ltr, 321VC to 319C et.al., subj: Minutes of Helicopter Employment Management Panel Meeting, 14 May 70.
159. Ltr, 321VC to 319C et.al., subj: Minutes of Helicopter Employment Management Panel Meeting, 11 Jun 70.
160. Ltr, 321VC to 319C et.al., subj: Minutes of Helicopter Employment Management Panel Meeting, 9 Jul 70.
161. Ltr, Milton R. Young, U.S. Senator, to Col R.Green, 804CSG(C), 8 Dec 69.
162. Ltr, 804CSG(C) to Mr. Hugo R. Magnuson, Mayor, Grand Forks, ND, 10 Dec 69.

163. Ltr, 804CSG~~(C)~~ to Senator Milton R. Young, 12 Dec 69.
164. Ltr, Mr. H.R. Magnuson to 804CSG~~(C)~~, 11 Dec 69.
165. Ltr, Mr. H.R. Magnuson to 804CSG~~(C)~~, 15 Jan 70.
166. Ltr, Mr. Bernard Dove, Chief Bases & Units Division, Directorate of Aerospace Programs HqUSAF, to Mr. H.R. Magnuson, 25 Mar 70.
167. Ltr, Chief, GFAPB Flight Ops to 804CSG(C), subj: Airport Congestion, 20 Apr 70.
168. Ltr, 804CSG~~(C)~~ to Chief, GFAPB Flight Ops, subj: Airport Congestion, 29 Apr 70.
169. Ltr, BOBO to BCR, subj: Billing for Commercial Carrier Use of Airfield, 4 May 70.
170. Ltr, BOBO to BCR, subj: Billing for Commercial Carrier Use of Airfield, 2 Jun 70.
171. Ltr, BOBO to BCR, subj: Billing for Commercial Carrier Use of Airfield, 1 Jul 70.
172. **Msg**, SAC to AIG 667 (DXO) et.al., "Armed Forces Day Open House Programs within this Command", 142107Z May 70.

[END]



Colonel SAMUEL G. TAYLOR, Jr.
Commander, 319th Bomb Wing,
4 August 1968 - 5 August 1970.

AUG 11 1970

ROSTER OF KEY PERSONNEL

4th Strategic Aerospace Division

Commander (4C) - - - - -	Brigadier General Clifford W. Hargrove	11 May 69 - 9 Mar 70
	Brigadier General Robert H. Gaughan	27 Mar 70 - 30 Jun 70
Director of Operations (4DO)- -	Colonel Glenn A. McConnell	11 Jul 69 - 30 Jun 70
Director of Materiel (4DM)- - -	Colonel E.D.H. Maddox	3 Sep 68 - 30 Jun 70
Director of Safety (4DS)- - - -	Lieutenant Colonel John G. Taylor	1 Sep 69 - 30 Jun 70

319th Bombardment Wing (Heavy)

Commander (319C)- - - - -	Colonel Samuel G. Taylor, Jr.	4 Aug 68 - 30 Jun 70
Vice-Commander (319VC)- - - - -	Colonel Richard B. Wolfersperger	2 Oct 69 - 30 Jun 70
Chief, Command Section - - - - -	First Lieutenant Dennis M. Crawford	19 Feb 70 - 4 May 70
Administration (319CSA)	Captain Theodore C. Sharpe, Jr.	5 May 70 - 30 Jun 70
Deputy Commander for - - - - -	Lieutenant Colonel Wallace A. Scannell	1 Apr 70 - 30 Jun 70
Operations (319DCO)		
Deputy Commander for - - - - -	Colonel George H. Mason	31 Jul 69 - 30 Jun 70
Maintenance (319DCM)		
Director of Safety (319DS) - - -	Major Richard H. Defer	27 Sep 69 - 30 Jun 70
Management Analysis (319DCRM) -	First Lieutenant Michael L. Moore	16 Jul 67 - 30 Jun 70
Historian (319HI) - - - - -	Airman First Class Berkeley F. Fuller	1 Feb 70 - 30 Jun 70
Commander, 46th Bombardment - -	Lieutenant Colonel Maynard L. Park	2 Feb 70 - 30 Jun 70
Squadron (46BSC)		
Commander, 905th Air Refueling Squadron (905AREFSC)	Lieutenant Colonel Theodore H. Wiebold	4 Apr 69 - 30 Jun 70
Commander, 59th Munitions - - -	Lieutenant Colonel Donald E. Wing	24 Apr 69 - 14 Jun 70
Maintenance Squadron (59MMS)	Lieutenant Colonel Robert G. Lucadello	14 Jun 70 - 30 Jun 70
Commander, 319th Avionics - - -	Major Eugene E. Miller	16 Sep 69 - 30 Jun 70
Maintenance Squadron (319AMS)		

KEY PERSONNEL ROSTER
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Commander, 319th Airborne Missile Maintenance Squadron (319AMMSC)	- - - Lieutenant Colonel Samuel E. Baker	5 Nov 69 - 30 Jun 70
Commander, 319th Organizational Maintenance Squadron (3190MSC)	Lieutenant Colonel Marvin L. Fluitt	17 Mar 69 - 30 Jun 70
Commander, 319th Field Maintenance Squadron (319FMSC)	- - - Lieutenant Colonel Wayne S. Crawford, Jr.	19 Feb 70 - 30 Jun 70
Commander, 319th Headquarters Squadron Section (319HSSC)	- First Lieutenant Bob C. Burch	20 Feb 70 - 30 Jun 70

EXHIBIT 1

LIST OF ASSIGNED UNITS

46th Bombardment Squadron (46BS)
59th Munitions Maintenance Squadron (59MMS)
319th Airborne Missile Maintenance Squadron (319AMMS)
319th Avionics Maintenance Squadron (319AMS)
319th Field Maintenance Squadron (319FMS)
319th Headquarters Squadron (319HSS)
319th Organizational Maintenance Squadron (319OMS)
905th Air Refueling Squadron (905AREFS)

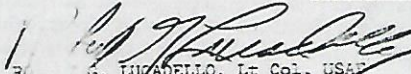
EXHIBIT 2

DEPARTMENT OF THE AIR FORCE
59TH MUNITIONS MAINTENANCE SQUADRON
GRAND FORKS AIR FORCE BASE, NORTH DAKOTA 58201

S. ORDER
G

12 June 1970

Under the provisions of AFR 35-54, I assume command of the 59th
Munitions Maintenance Squadron, (SAC), effective 14 June 1970,
vs. LT COL DONALD E. WING, (b) (6)


ROBERT G. LUZABELLO, Lt Col, USAF
Commander

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 4TH STRATEGIC AEROSPACE DIV(SAC)
GRAND FORKS AFB, NORTH DAKOTA 58201

EXHIBIT 2

SPECIAL ORDER
A-2302

26 Jun 1970

1. Paragraph A-467, 18 Feb 70, SAC, this stn, relating to the appointment of the 319 Bomb Wing Accident/Incident Investigation Board is rescinded.
2. The following personnel, 319 Bomb Wg, SAC, this stn, (unless otherwise indicated), are appointed members of Grand Forks AFB, Accident/Incident Investigation Board. The board will convene at the call of the president as determined by the Wing Commander for air-to-air missile, nuclear, ground or explosive accident/incident investigation. The board will determine causes and make recommendations for the purpose of accident prevention. Board members are enjoined to become familiar with AFR 127-4, AFM 127-2, and 319 Bomb Wg Pre-Accident Plan 127-53-1, as supplemented. *Denotes concurrence of Commanders concerned. Explosive Ordnance Disposal Officer to be supplied from 15AF resources. Authority: AFR 127-4.

BOARD PRESIDENT AND ALTERNATE

COL ROBERT B WOLFERSBERGER, (b) (6), 319 VC
COL DAVID W PHILLIPS, (b) (6), 319 DCO

COORDINATING GROUP

LTCOL LANCE A SCANNELL, (b) (6), ADCO, LDR
LTCOL JAMES L KENT, (b) (6), 804 CSG, Asst Ldr
MAJ DEBORAH E OLDENBURG, (b) (6), 804 CSG
MAJ RICHARD H DEFER, (b) (6), 319 DS, Advisor
MAJ KENNETH E JOHNSON, (b) (6), 905 Air Rflng Sq
MAJ CRAIG ROYSTON, (b) (6), 319 BW Air Weapons

OPERATIONAL GROUP

LTCOL WILLIAM R HALL, (b) (6), 905 Air Rflng Sq, LDR
LTCOL JOHN H BARNETT, (b) (6), 46 BS, Asst Ldr
LTCOL THEODORE L WIEBOLD, (b) (6), 905 Air Rflng Sq
LTCOL MARVIN L PARK, (b) (6), 46 BSC
MAJ BRENNAN P HAMER JR, (b) (6), 319 BW
MAJ RONALD COLE, (b) (6), 319 BW
MAJ JOHN GREVE, (b) (6), 9th Wea Sq
MAJ ROBERT A SUNDHOLM, (b) (6), 2026 Comm Sq
1STLT ALEXANDER E MACDONALD, (b) (6), 9th Wea Sq

MAINTENANCE GROUP

LTCOL WAYNE S CRAWFORD, (b) (6), 319 FMSC, LDR
LTCOL MARVIN L FLUITT, (b) (6), 319 OMSC, Asst Ldr
LTCOL SAMUEL E BAKER, (b) (6), 319 AMMSC
MAJ KEITH G KINYON, (b) (6), 319 AMS
2NDLT JAMES M DECKER, (b) (6), 59 MMS

EXHIBIT 2

SO A-2, 26 Jun 70, Hq 4 Strat Aerospace Div, SAC, Grand Forks AFB, ND

2NDLT EDWARD L SLACK, (b) (6) 59 MMS

MEDIA GROUP
CAPT WILLIAM F TINGLE, (b) (6) 804 Med Gp.

ESCAPE AND SURVIVAL GROUP
CAPT EDWARD P NORTH, (b) (6) 804 Med Gp, LDR
CMSGT DONARD H BILBLEY, (b) (6) 319 BW PE
SSGT JAMES E MATTHEWS, (b) (6) 319 FMS (EGRESS)

RECORDS
CAPT THOMAS C SHARPE, (b) (6) 319 FMS
1STLT DENNIS M CRAWFORD, (b) (6) 319 FMS Asst Recorder

BASE COORDINATOR
1STLT JAMES K HEAD, 257-40-6688, 804 SVS

FOR THE COMMANDER



MARSHALL W DEUTSCH JR, Capt, USAF
Chief of Administration

DISTRIBUTION
B

DEPARTMENT OF THE AIR FORCE EXHIBIT 3
 HEADQUARTERS STRATEGIC AIR COMMAND
 OFFUTT AIR FORCE BASE, NEBRASKA 68113

SPECIAL ORDER
 G-50

26 February 1970

The following units, at bases indicated, are relieved from current assignment and reassigned as indicated effective 31 March 1970. Authority: AFM 26-2.

	<u>CURRENT ASSIGNMENT</u>	<u>NEW ASSIGNMENT</u>
Hq 45th Air Div Loring AFB ME	Eighth Air Force	Second Air Force
Hq 47th Air Div Castle AFB CA	Fifteenth Air Force	Second Air Force
Hq 817th Air Div Pease AFB NH	Eighth Air Force	Second Air Force
Hq 825th Air Div McCoy AFB FL	Eighth Air Force	Second Air Force
Hq 4th STRATAD Grand Forks AFB ND	Second Air Force	Fifteenth Air Force
Hq 17th STRATAD Whiteman AFB MO	Eighth Air Force	Fifteenth Air Force
Hq 501st AREFWg Lockbourne AFB OH	40th Air Div	42nd Air Div
Hq 22nd Bomb Wg, (H) March AFB CA	47th Air Div	14th STRATAD
Hq 520th Bomb Wg, (H) Mather AFB CA	47th Air Div	14th STRATAD
Hq 410th Bomb Wg, (H) K.I. Sawyer AFB MI	4th STRATAD	40th Air Div
Hq 92nd Strat Aerosp Wg Fairchild AFB WA	14th STRATAD	4th STRATAD
Hq 508th Strat Msi Wg Little Rock AFB AR	42nd Air Div	17th STRATAD

G-50

EXHIBIT 3

SO G-50, HQ SAC, Offutt AFB, NE 68113, 26 February 1970

11th AF (H) Altus AFB OK	17th STRATAD	47th Air Div
916th AF (H) Travis AFB CA	14th STRATAD	47th Air Div
4515th Crew Tng Sq Vandenberg AFB CA	1st STRATAD	Fifteenth Air Force
590th AF (H) Westover AFB MA	Eighth Air Force	Second Air Force

FOR THE COMMANDER IN CHIEF

GEORGE J. ... MSJGT, USAF
Director of Air Administration

DISTRIBUTION

AG and ...
35-15AF (H), 35-22 Bomb Wg,
5-SACMET
March AFB CA 92508
35-8AF (H), 35-590 AF Band,
5-SACMET
Westover AFB MA 01022
35-2AF (H), 5-SACMET
Barksdale AFB LA 71110
35-45 AF Div, 5-SACMET
Loring AFB ME 04750
35-47 AF Div, 5-SACMET
Castle AFB CA 95342
35-817 AF Div, 5-SACMET
Pease AFB NH 03803
35-817 AF Div, 5-SACMET
McCoy AFB OH 432812
35-4 STRATAD, 5-SACMET
Grand Forks AFB ND 58203
35-17 STRATAD, 5-SACMET
Whiteman AFB MO 65503
35-14 STRATAD, 5-SACMET
Beale AFB CA 95903
35-40 AF Div, 5-SACMET
Wurtsmith AFB MI 48751

35-42 Air Div, 5-SACMET
Blytheville AFB AR 72315
35-1 STRATAD, 35-4315 CCTS,
5-SACMET
Vandenberg AFB CA 93437
35-410 Bomb Wg, 5-SACMET
K.I. Sawyer AFB MI 49842
35-92 Strat Aerosp Wg,
5-SACMET
Fairchild AFB WA 99011
35-301 AREFWg
Lockbourne AFB OH 43217
35-320 Bomb Wg
Mather AFB CA 95655
35-308 Strat Msl Wg
Little Rock AFB AR 72077
35-11 AREFSq
Altus AFB OK 73523
35-916 AREFSq
Travis AFB CA 94535
5 ea-SACMET
Grissom AFB IN 46970,
Davis-Monthan AFB AZ 85707,
Carswell AFB TX 76127

The following information is for a Permanent Change of Station: 1 APR 70		DATE	
1. NAME (LAST, FIRST, MIDDLE INITIAL) COL RUDOLPH EDWARD J.	2. SERVICE NUMBER (b) (6)	3. SHIPPING ADDRESS 21116	4. OVERSEAS STATUS
5. GRADE AND PAY DEP-97	6. UNIT ADDRESS 3 Hill Dr. (overseas)	7. TOY REPORTING DATE 8	8. SECURITY CLEARANCE SECRET
9. DUTY STATION AFPO SAN FRANCISCO 96307	10. GRADE AND PAY OF NEW ASSIGNMENT SPT SQ (SAC)	11. UNIT ADDRESS AND ADDRESS AND PAY OF TELEPHONE SERVICE (IF APPLICABLE) 319 HOME WING (SAC)	12. SECURITY CLEARANCE
13. REPORTING DATE 10 MAY 70	14. NEW ASSIGNMENT W-921 GCS PERS CENTER	15. GRADE AND PAY OF NEW ASSIGNMENT W-921 GCS PERS CENTER	16. SECURITY CLEARANCE
17. AUTHORIZED TO TRAVEL Y	18. ACCOMPANIED BY Y	19. COMPANY OF TRAVEL W-921 GCS PERS CENTER	20. TRAVEL PERMITTED WITHIN OVERSEA AREA Y
21. DESIGNATED LOCATION TRAVIS AFB, TX	22. REPORT TO NEW ASSIGNMENT DATE 10 MAY 70	23. TRAVEL PERMITTED 6 DAYS	24. TRAVEL PERMITTED
25. FLIGHT NO OR NAME OF SERVICE TO BE DETERMINED	26. FLIGHT NO OR NAME OF SERVICE 134	27. FLIGHT PERIOD 5 DAYS	28. OTHER CATEGORY
29. TELEPHONE NUMBER 5103500 30	30. TELEPHONE NUMBER 7.01 110 111 110 8503725	31. MAIL ADDRESS AFM 36-11	32. MAIL ADDRESS PCS 0005J
33. MAIL ADDRESS 4 5 018 571	34. MAIL ADDRESS 03725	35. MAIL ADDRESS 04 X7555	36. MAIL ADDRESS PCS 0005J
37. REMARKS: OFFICIAL POSSESS S A TOP SECRET SECURITY CLEARANCE. SERVICING CBPO: 377 GWT SPT GP APO SAN FRANCISCO 96307.			
38. DATE 3 APR 70	39. OFFICER NAME, GRADE AND TELEPHONE NO. OF CPO OFFICIAL LEON LEE, MSgt, USAF (6171)	40. SIGNATURE <i>[Signature]</i>	41. DATE 5 MAR 70
42. DEPARTMENT OF THE ARMY		43. SIGNATURE <i>[Signature]</i>	
44. NO 4 STRAT AFSPACE DIV (SAC)		45. FOR THE COMMANDER	
46. 211 D POLCS AFB, TX 50201		47. QUARTERS	
48. B+ COPIES TO: 277 GWT SPT GP APO SAN FRANCISCO 96307		48. DEUTSCH JR, Capt, USAF	
49. 2 COPIES TO: HQ HQAF (AFTR) WASH DC 20330		49. CHIEF	
50. SAC (DPO) OFFUTT AFB, NB 68113		50. CHIEF	
51. SGT (DPO) MARKHAM AFB, LA 71110		51. CHIEF	
52. SGT (DPO) AFB, CA 92508		52. CHIEF	

EXHIBIT 5

PERSONNEL ACTION REQUEST			DATE	ORGANIZATION				
			24 Mar 70	319th Bomb Wing (DCO) Grand Forks AFB, ND 58201				
ASST NAME (LAST, FIRST, MIDDLE INITIAL)	GRADE	AFSN	PERSONNEL ACTION NR					
SCANNELL, BRUCE A	LT COL	(b) (6)	9978					
TO:	FROM:							
804th Cmbt Spt Gp (CBPO)	319th Bomb Wing (DCO)							
SECTION I REQUESTED ACTION								
<input type="checkbox"/> AWARD AID FROM _____ AS _____ AFSC _____ <input type="checkbox"/> CHANGE PAY GRADE FROM _____ TO _____ <input type="checkbox"/> CHANGE PAY GRADE FROM _____ TO _____ <input type="checkbox"/> CHANGE PAY GRADE STATUS CODE TO _____ <input type="checkbox"/> CHANGE PAY GRADE CATEGORICAL CATEGORY TO _____ <input type="checkbox"/> CHANGE ASSIGNMENT (LOSDS) (DEROS) TO _____ <input type="checkbox"/> CHANGE ASSIGNMENT COMMITMENT TO _____ <input type="checkbox"/> ASSIGN RAISE POSITION IDENTIFIER _____ <input type="checkbox"/> ASSIGN FUNDING ACCOUNT CODE _____ <input type="checkbox"/> ASSIGN PAY RATING _____ AFSC _____ <input type="checkbox"/> EFFECTIVE DATE _____ <input checked="" type="checkbox"/> ASSIGN DUTY TITLE _____ DUTY TITLE _____ AND FOR _____ EFFECTIVE _____ <input checked="" type="checkbox"/> REPORTS OF SUPERVISOR _____ AND FOR _____ <input type="checkbox"/> OTHER _____ <input checked="" type="checkbox"/> MIL ORIGIN _____ AFM 35-1, para 26-a; AFM 36-11; AFM 30-3 and AFM 39-62 TYPED NAME AND POSITION TITLE _____ SIGNATURE OF SUPERVISOR/REQUESTING OFFICIAL _____ RICHARD J. HUDLOW, Col, 319DCO								
SECTION II CONCURRENCE								
<input type="checkbox"/> DO NOT CONCUR <input type="checkbox"/> DO NOT CONCUR SIGNATURE OF INDIVIDUAL CONCERNED _____								
SECTION III DUTY STATUS CHANGE								
CHANGE DUTY STATUS FROM _____ TO _____								
EFFECTIVE DATE _____ HOURS _____ TP _____ LOCATION _____								
SECTION IV ASSIGNMENT ACTION								
EDCSA _____ ASSIGNMENT ACTION NUMBER _____ REPT NLT _____								
ASSIGN FROM _____ TO _____								
SECTION V APPROVAL BY COMMANDER OR AUTHORIZED REPRESENTATIVE				DATE				
				24 March 1970				
FOR THE COMMANDER	TYPED NAME, GRADE AND POSITION TITLE	SIGNATURE						
	SAMUEL G. TAYLOR, JR., Col, 319C							
SECTION VI ACTION BY CBPO OFFICER				DATE				
				8 Jul 70				
<input checked="" type="checkbox"/> APPROVED <input type="checkbox"/> DISAPPROVED <input type="checkbox"/> BOARD ACTION REQUIRED				HEADQUARTERS				
				804th Cmbt Spt Gp				
FOR THE COMMANDER	TYPED NAME, GRADE AND POSITION TITLE	SIGNATURE						
	LAURENCE D. GROSS, 2Lt, USAF Chief, Career Control							
THIS AUTHORIZATION REMAINS IN EFFECT AFTER AIRMAN'S DISCHARGE AND IMMEDIATE REENLISTMENT AT THE SAME STATION PROVIDED THAT HE HAS NO BREAK IN MILITARY SERVICE								
SECTION VII REMARKS								
1. Asst DCO AFSC - 1416 ORIGINAL AF FORM 1098 LOST AT SAC. PER TELECON w/15AF 2. No change 3. Richard J. Hudlow, Col, (b) (6) IS. 4. PCS - S.A., Apr 70 5. Cmdr's desire to fill key position in staff; most eligible officer to perform duties								
SECTION VIII CBPO COORDINATION RECORD								
ADM	ASST	C&T	OJT	PT	R&S	SA	ER/PR	RP
OR	AR	I & OP	MA	MR	MP	CM	PA	

CLASSIFICATION	
CONTROL	X
LINE	

EXHIBIT 6

27/17152 11/27/76

FROM: 15AF MARCH AFB CALIF

TO: AIG 711 /C/
 AIG 712/C/ (22 Bomb Wg - Messenger)

INFO: AIG 713 /BC/ (22CSCGp - Messenger)
 AIG 730 /NC/

ORIGIN: APL/DP

Subject: Sergeant Major Test Program

Reference: 15AF Programming Plan 1-69 (Test) Sergeant Major/
 First Sergeant Program, 1 May 1969 and 15AF DPL 102302Z Dec 69.

This message in two parts.

Part 1

1. The Sergeant Major test program in 15AF has been completed and the test results have been evaluated at this headquarters. The statistical analysis of various rates such as retention, courts martial, DWI, etc., did not indicate any specific trend that could be attributed to the activities of the sergeant major. However, the list of incidents in which the sergeant major played a part provided overwhelming evidence to suggest that the sergeant major

091
 MAR 1976

D
R
A
F
T

TYPED NAME AND TITLE

2127

John C. Farringer
 JOHN C. FARRINGER, Colonel
 DCS/Plans

UNCLASSIFIED

DD FORM 173

SECTION

COL FAHRINGER

COL FAHRINGER

EXHIBIT 6

played a vital role in communicating with people and acting as a catalyst to correct deficiencies and improve operations. All commanders unanimously recommended continuation of the sergeant major program on a permanent basis with the vast majority indicating that the sergeant major promoted increased esprit de corps, added to NCO and airman prestige, enhanced the People's Program, reduced career irritants and increased mission effectiveness. Commander, 15AF, concurs with this evaluation.

2. This headquarters is submitting a request to Hq SAC for additional CMSat authorizations to provide a sergeant major at each division, single wing, and tenant location. Additional manpower authorizations in support of this program may be difficult to find. In the event that Hq SAC is unable to authorize additional spaces it is the intention of Commander, 15AF, to reallocate current authorizations to provide for the Sergeant Major position.

3. You will be advised of results of the request by this headquarters for additional manpower authorizations.

PART II

1. Although the 15AF Sergeant Major Test Program, as delineated in 15AF Programming Plan 1-69 (Test), has been terminated, the commanders will continue to utilize selected personnel in the Sergeant Major position.

CONTROL NO	FORM NO	PAGE NO	NO	MISSION IDENTIFICATION
		2	3	DPL/DP
SECURITY CLASSIFICATION				

ROUTINE

COL FAHNINGER

COL FAHNINGER

EXHIBIT 6

MARK 19-1A will be published subsequent to HQ SAC action on
the request for additional manpower authorizations.

CONTINUED NO

FOR INFO

DATE 3 3
PAGE 3 3

MESSAGE IDENTIFICATION

DPL/DP

SECURITY CLASSIFICATION
UNCLASSIFIED

REMARKS AND INSTRUCTIONS

DD FORM 173 1

REPLACES DD FORM 173, 1 MAR 59, WHICH MAY BE USED

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 4TH STRATEGIC AEROSPACE DIVISION (SAC)
GRAND FORKS AIR FORCE BASE, NORTH DAKOTA 58201

EXHIBIT 7



27 April 1970

REPLY
ATTN OF

SUBJECT: Division Sergeant Major


TO: 9 Bomb Wg (C) 321 Strat Msl Wg (C) 804 Cmbt Spt Gp (C)

1. Your attention is invited to the attached 15AF letter, 3 Apr 70 and 15AF (DPL/DP) message pertaining to the 15AF Sergeant Major's Test Program.

2. It is my intent to select from within our resources a Chief Master Sergeant to assume this position in this headquarters. The present incumbent will depart PCS in June 1970 and I desire to have his successor in place by 25 May 1970.

3. I desire that you nominate one Chief Master Sergeant from your organization for consideration and possible assignment to this position. The individual nominated must be knowledgeable of current Air Force programs such as People's Program, Top Three Program, Weighted Airman Promotion Program, OJT and Dormitory/Facility Maintenance/Improvement Programs. He must possess a genuine interest in all matters affecting the welfare, morale and esprit de corps of all assigned airmen. He will be required to conduct periodic staff visits to subordinate units with particular attention to Sergeant Major/First Sergeant activities, living quarters, recreational facilities, dress and military courtesy. He will also serve as Co-Chairman of the Top Three Council and the NCO/Airman Advisory Council; he will serve as Chairman of the Sergeant Major/First Sergeant Council. I also desire that he serve as a member of all Selective reenlistment Boards considering airmen for retention with over 20 years active military service. Additionally, his military bearing and appearance must be above reproach.

4. Your nominations, along with a short resume of experience and recommendations, will be submitted to this headquarters by 15 May 1970.


ROBERT H. GAUGHAN, Colonel, USAF
Commander

2 atchs:
1. 15AF Ltr, 3 Apr 70
Sgt Major Program (Test)
2. 15AF Msg, 271715Z,
Mar 70.

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS FIFTEENTH AIR FORCE (SAC)
MARCH AIR FORCE BASE, CALIFORNIA, 92508

EXHIBIT 7

3 APR 1970

CS

Fifteenth Air Force Sergeant Major Program (Test)

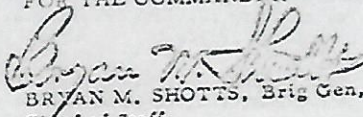
4 Strat Aerosp Div (C)
17 Strat Aerosp Div (C)

308 Strat Msl Wg (C)
381 Strat Msl Wg (C)

1. Fifteenth Air Force recently concluded a program to test the feasibility of appointing and maintaining a Sergeant Major at each division and single wing. The results are summarized in Attachment 5 to this letter.

2. The attached correspondence, generated as a result of this program, is forwarded for your information and guidance. Pending SAC action on our request for Sergeant Major manpower authorizations, in accordance with the criteria outlined in the attachments, select and assign the best qualified chief master sergeant available as Sergeant Major. Until UDL authorizations are obtained, this duty will be performed as an additional duty. A Sergeant Major selected from a proficiency pay AFSC should also be a volunteer who is willing to give up proficiency pay, as he must be removed from proficiency pay status prior to assuming duties as Sergeant Major. There are no provisions to allow for continuation of proficiency pay for a noncommissioned officer assigned duty as Sergeant Major.

FOR THE COMMANDER


BRYAN M. SHOTTS, Brig Gen, USAF
Chief of Staff

- 4 Atch
1. 15AF Prog Plan 1-69
2. 15AF DPL 102302Z Dec 1969
3. 15AF DPL/DP 271715Z Mar 1970
4. SAC (DP) Ltr, 27 Mar 1970

EXHIBIT 8

7 May 1970

C

Division Sergeant Major

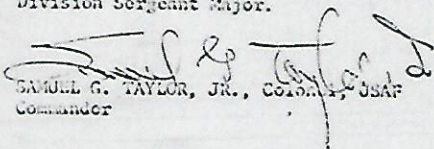
4C

1. The 319th Bomb Wing nominee for the position of 4th Strategic Aerospace Division Sergeant Major is Chief Master Sergeant George C. Lucky, (b) (6)

2. Chief Lucky is an outstanding NCO who possesses a broad military background and is thoroughly knowledgeable in those areas desired in a top level Sergeant Major. During his assignment with the 319th Bomb Wing, he has functioned as NCOIC, Maintenance Analysis Division, and has frequently presented briefings to personnel from higher headquarters. Chief Lucky has performed at a staff level position since 1966, and has often been a member of inspection teams. He is well versed in Air Force policy, acquired over 21 years of military service, and can converse equally well with superiors, peers, and subordinates.

3. Chief Lucky and his wife, Betty, are active in base activities, supporting numerous functions. Due to his background, knowledge and potential, I feel Chief Lucky would be an asset to the Division Staff. He is impeccable in dress, the optimum in military bearing, and will provide an outstanding example to the personnel of Grand Forks AFB.

4. His loss would be great to the Bomb Wing but, because of the foregoing qualities and traits, I highly recommend Chief Master Sergeant George C. Lucky for the position of 4th Strategic Aerospace Division Sergeant Major.


SAMUEL G. TAYLOR, JR., Colonel, USAF
Commander

PERSONNEL ACTION REQUEST

1 JUN 70

Grand Forks AFB, ND

LAST NAME FIRST MIDDLE INITIAL

LUCKY, GLENN C.

GRADE
CMSGT

SSAN
(b) (6)

PERSONNEL ACTION NR
8456

TO: 804th Cmbt Spt Gp (CBPO-ASGN)
Grand Forks AFB, ND

FROM: 4 Strat Aerosp Div (4SAD)
Grand Forks AFB, ND

SECTION I

REQUESTED ACTION

AWARD AFSC _____ AS _____ AFSC

CHANGE PAY RATING _____ TO _____

CHANGE CAPS FROM _____ TO _____

CHANGE FLYING STATUS CODE TO _____

CHANGE FUNCTIONAL CATEGORY TO 432100K N/C

CHANGE/ANNUL/REF (ODSD) (DEROS) TO _____

CHANGE AD SPT COMMITMENT TO _____

ASSIGN RATE/POSITION IDENTIFIER _____

ASSIGN FUNCTIONAL ACCOUNT CODE 101000

ASSIGN PAY RATING _____ AFSC _____

EFFECTIVE _____

ASSIGN DATED 31900 DUTY TITLE Division (b) (6)

RPTG OFFICER GEN ROBERT H. GAUGHAN, (b) (6) AND FOR NONE EFFECTIVE 8 June 1970

OTHER _____

TYPED NAME GRADE AND POSITION TITLE
HAROLD F. KLEIN, CMSgt, USAF
Division Sergeant Major

SIGNATURE OF SUPERVISOR/REQUESTING OFFICIAL

SECTION II

CONCURRENCE

DO DO NOT CONCUR

SIGNATURE OF INDIVIDUAL CONCERNED

SECTION III

DUTY STATUS CHANGE

CHANGE DUTY STATUS FROM _____ TO _____

EFFECTIVE _____ HOURS _____ TO _____ LOCATION _____

SECTION IV

ASSIGNMENT ACTION

EDCSA 8 JUN 70 ASSIGNMENT ACTION NUMBER _____ REPLY NLT Already there at

ASSIGN FROM 319 Bomb Wing (HSS) TO 4 Strat Aerosp Div (DEX0)

SECTION V

APPROVAL BY COMMANDER OR AUTHORIZED REPRESENTATIVE

DATE

FOR THE COMMANDER

TYPED NAME GRADE AND POSITION TITLE
HAROLD E. KLEIN, CMSgt, USAF
Division Sergeant Major

SIGNATURE

SECTION VI

ACTION BY CBPO OFFICER

DATE

APPROVED

DISAPPROVED

BOARD ACTION REQUIRED

HEADQUARTERS

804 Cmbt Spt Gp

FOR THE COMMANDER

TYPED NAME GRADE AND POSITION TITLE
Antonio L. Soze, SMSgt, USAF
NCOIC, ASSIGNMENTS UNIT

SIGNATURE

THIS AUTHORIZATION REMAINS IN EFFECT AFTER AIRMAN'S DISCHARGE AND IMMEDIATE REENLISTMENT AT THE SAME STATION PROVIDED THAT HE HAS NO BREAK IN MILITARY SERVICE.

SECTION VII

REMARKS

SECTION VIII

CBPO COORDINATION RECORD

ADM	ASGATS	C & T	OUT	PT	R & S	SA	ER/PR	RP
OR	AN	I & OP	MA	MR	MP	CM	PA	

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 315TH BOMBARDMENT WING (SAC)
GRAND FORKS AIR FORCE BASE, NORTH DAKOTA, 58201

EXHIBIT 10



1 April 70

REPLY TO
ATTN OF:

DCOT/Lt Colonel Stevens/6763

SUBJECT: Rated Staff In-Flight Requirements and In-Flight Supervision

TO: Individual Concerned DCO DCOT

1. IAW 15AFR 500-20, para 3, the following staff crews are formed:

#1 STAFF

P - COLONEL SAMUEL G TAYLOR JR.
CP - LT COLONEL WALLACE A SCANNELL
RN - LT COLONEL JAMES E MAXWELL
N - CAPTAIN ALAN E MATHIESEN
EW - LT COLONEL WILLIAM C MONEY
AG - SMSGT NELSON E BREEDEN

#2 STAFF

P - COLONEL RICHARD B WOLFERSPERGER
CP - LT COLONEL WILLIAM C GEIL
RN - CAPTAIN JAMES R TURNER
N - MAJOR ANDREW M ACASIO JR
EW - MAJOR ALFRED E TALBOTT
AG - SMSGT WILLIAM E SHAPER

2. Each staff crew will fly, to include mission planning, as a crew, at least once a month.

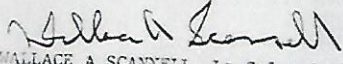

WALLACE A SCANNELL, Lt Colonel, USAF
Deputy Commander for Operations

EXHIBIT 11

NNNCZCFDA059
RTTUZYUW RUMBKNA0321 1832228-0000-RUMTDA.
ZNR UUUUU
R 021645Z JUL 70
FM 15AF MARCH AFB CA
TO AIG 721/DCOT
ZEN/22BW/DCOT/MARCH AFB CA
INFO RHCOAAA/SAC/DOOR/OFFUTT AFB NEB
BT

UNCLAS DCTS
SUBJ: LATERAL COMMAND TANKER SUPPORT
REF: SAC UNCLAS 161638Z JUN 70

1. THE REPORTING PERIODS CITED IN REFERENCED SAC MESSAGE WILL
REMAIN FIRM WITH THE FOLLOWING EXCEPTIONS.

A. THE FIRST REPORT FOR FY 1/71 WILL COVER THE PERIOD FROM
01/0001Z THROUGH 08/2400Z JUL 70.

B. REPORTING PERIODS THAT FALL WITHIN THE END OF ONE MONTH
AND THE BEGINNING OF ANOTHER WILL CONSIST OF TWO PARTS: PART ONE
FOR THE LAST DAYS OF THE PAST MONTH; PART TWO FOR THE DAYS OF
THE NEW MONTH. FOR EXAMPLE, THE REPORT FOR THE PERIOD 30 JUL THROUGH
5 AUG 70 WILL INCLUDE IN PART ONE OF THE MISSIONS FLOWN ON 30 and
31 JULY ZULU DATE. AND IN PART TWO THE MISSIONS FLOWN ON 1 THROUGH 5
AUGUST ZULU DAYS.

PAGE 2 RUMBKNA0321

C. THE FIRST SCHEDULED ADCT WILL DETERMINE THE REPORTING
PERIOD FOR A SCHEDULED SORTIE, E.G., A REFUELING ON 06/0030Z AUG
70 WILL BE REPORTED ON THE 6 THROUGH 12 AUGUST 70 REPORT.

2. REFERENCE PARA4 OF THE SAC MESSAGE, THE TERM "A/R PROVIDED"
INCLUDES SORTIES LAUNCHED IN SUPPORT OF LATERAL COMMANDS WHERE
RECEIVERS ARE EITHER NO-SHOW OR STAGING SORTIE, AS APPLICABLE.
CANCELLATIONS OR NO-SHOWS ARE THEN REPORTED UNDER REMARKS (CODE-11),
LISTING THE CODE AND DATE WHERE SUCH SORTIES WERE LAUNCHED.

BT
#0321.

NNNN

EXHIBIT 12
 THE AIR REFUELING IS CONSIDERED AS PRIMARY. UNLESS STP DEPLOYMENT IS UTILIZED TO REFUEL A/C RECEIVERS ENROUTE TO THEIR DESTINATION, THE MISSION IS CHARGEABLE TO A/C SUPPORT. HOWEVER, IF AN AIRCRAFT STAGING TO A BASE IN SUPPORT OF A SAC ASSIGNMENT ALSO CARRIES A TAC MCT, THE MISSION IS CHARGEABLE TO SAC.
 4. THE REQUIRED INFORMATION TO BE PASSED, AND THE FORMAT IN WHICH IT IS TO BE PASSED IS AS FOLLOWS:

UNIT CODE	TYPE SUPPORT	% OF SORTIES	
		A/R PROVIDED	NO A/R
1.	TAC COMB	X	
1A.	STAGING IN SPT OF ABOVE	X	X
2.	A/C COMB		
2A.	STAGING IN SPT OF ABOVE	X	X
3.	A/C SUPPORT	X	
4.	A/C COMB	X	
4A.	COLLEGE SMOCC	X	
4B.	STAGING IN SPT OF ABOVE	X	X
5.	AFSC TEST SUPPORT	X	
5A.	STAGING IN SPT OF ABOVE		X

PAGE 4 RH001A0291 UNCLAS E F T O

6.	A/C SUPPORT	X	
6A.	STAGING IN SPT OF ABOVE		X
7.	USAFE SUPPORT	X	
8.	NO CND SUPPORT	X	
9.	OTHER (SPECIFY)	X	
10.	TOTALS	X	X
11.	REMARKS:		

5. THE FOLLOWING SORTIES NEED NOT, REPEAT NEED NOT BE

- ① SORTIES FLOWN IN SUPPORT OF CORONET EAST/WEST ACTIVITY.
- ② SORTIES FLOWN TO STAGE AIRCRAFT INTO POSITION TO PROVIDE SUBSEQUENT CORONET EAST/WEST ACTIVITY UNLESS A LATERAL COMMAND AIR REFUELING WAS PROVIDED ENROUTE TO THE STAGING BASE. IF THIS IS THE CASE, IT SHOULD BE REPORTED AND A REMARK SHOULD BE MADE TO IDENTIFY THIS FACT.
- ③ SORTIES FLOWN IN SUPPORT OF TAC/AFSTRIKE/A/C UNIT MOVEMENTS.
- ④ SORTIES FLOWN TO STAGE AIRCRAFT INTO POSITION TO PROVIDE SUBSEQUENT UNIT MOVE SUPPORT UNLESS A LATERAL COM-

1151

(b) (1) (A)

DATE 080000Z APR 68 UNCLAS E F T O
1. THIS REPORT IS A DAILY REPORT AND IS TO BE SUBMITTED TO CINCASAC AT
0800Z EACH TUESDAY AND 0800Z EACH THURSDAY. THE REPORT IS TO BE
SUBMITTED TO CINCASAC BY AIRMAIL OR BY TELEPHONE. THE REPORT IS TO
CONTAIN THE INFORMATION LISTED BELOW. SHOULD A UNIT/NAF BE UNABLE FOR SOME
REASON TO MEET THESE SUSPENSES IN WRITTEN FORM, IT IS RE-
QUIRED THAT THAT UNIT/NAF PASS THE INFORMATION TO THE DI-
RECTED AGENCY BY TELEPHONE PRIOR TO THE SUSPENSE TIME TO
BE FOLLOWED BY CONFIRMING WRITTEN MESSAGE TRAFFIC. EXTREME
CARE MUST BE TAKEN, HOWEVER, TO INSURE ACCURACY AND COMPA-
TIBILITY OF THE TELEPHONE AND WRITTEN DATA.
9. IT IS ANTICIPATED THAT THIS REPORT WILL BE EVENTUALLY
AUTOMATED AND OR COMBINED WITH EXISTING REPORTS WHEREUPON IT WILL
THEN BE DELETED FROM MANUAL REPORTING CHANNELS.

BT

0212

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS FIFTEENTH AIR FORCE (SAC)
MARCH AIR FORCE BASE, CALIFORNIA, 92508

EXHIBIT 13



18 APR 1970


REPLY TO
ATTN OPI DO

SUBJECT: Operations Status Forecasts

TO: 319 Bomb Wg (DCOTR)

1. During an Operations Status Center briefing conducted on 23 March, the Commander expressed a desire for more effective management data to be included in subsequent status center briefings. Specifically, the Commander requested that each status center chart be posted to reflect the activity to be accomplished monthly for the next three months.
2. In order that DOTC may comply with this directive, 15AF Form 65 will be completed in triplicate and airmailed to Fifteenth Air Force (DOTC) monthly. Postmarks are to be not later than 1600L on the second work day of the month following the as of date. The first report will be as of 31 March, with first report due out of the unit NLT 1600L on 20 April 1970.
3. Detailed instructions for completion of 15AF Form 65 are included in attachment #1. Fifteenth Air Force (DOTC), March STN 79/ext 4815 may be contacted for guidance on the completion of the 15AF Form 65.
4. Requirements of this report are excluded from RCS LAW para 6b(1) AFR 300-5.

FOR THE COMMANDER


FRANK L. VOIGTMAN, Col, USAF
DCS/Operations

~~Copy~~

1 Atch
Instructions (15AF Fm 65)

3-15AF
1-4SAD
1-(ME)

319C
319VC
319 DCO
" ADCO
319 DCOT
319 DCOTPA
319 DCOTPM
319 DCOTS
46 BSC
905 HRSB

Peace . . . is our Profession

EXHIBIT 14

CZCFDA198
RTTUZYIN RUMBKNA 1357 UNCLAS 171224Z--UUUU--RUMTDFA.
ZNR UUUUU

00022152 MAR 72
FM 15AF MARCH AFB CALIF
TO 319BOMBWG/DCS STANFORD FORKS AFB ND
BT

UNCLAS DOTC
SUBJ: 1-SAC-T12 TERRAIN AVOIDANCE TRAINING REPORT
1. THE FOLLOWING TA INFO WILL BE REQUIRED TO BE REPORTED BY
EACH B-52 UNIT IN SPECIAL MONTHLY REPORTS FOR THE MONTHS OF
MARCH THROUGH JUNE 72, AS ESTABLISHED BY SAC DOT 1455417 FEB
72 TO THIS HQ:

- A. TA FLYING TIME AT 500 FEET, REPORT HOURS AND TENTHS
OF HOURS SCHEDULED/FLOWN AND REASONS FOR NONCOMPLETION OF
SCHEDULED TIME, I.E., WEATHER, CREW PROCEDURES, EQUIPMENT
MALFUNCTION, FAA, HIGHER HEADQUARTERS, ETC.
- B. TA FLYING TIME AT 800 FEET, REPORT AS IN PARA 1A ABOVE.
- C. TA SORTIES, REPORT TOTAL TA SORTIES SCHEDULED/FLOWN
AND REASONS FOR NONCOMPLETION OF SCHEDULED SORTIES, I.E.
WEATHER, CREW PROCEDURES, EQUIPMENT MALFUNCTION, FAA,
HIGHER HEADQUARTERS, ETC.
- D. SAFETY PILOT INTERVENTION, REPORT TOTAL NUMBER OF TA

PAGE 2 RUMBKNA 1357 UNCLAS
SORTIES ONWHICH IT WAS NECESSARY FOR THE SAFETY PILOT
TO INTERVENE (TAKE CONTROL OF AIRCRAFT) AND REASON FOR EACH
INTERVENTION.
2. THE "AS OF" DATE OF THIS REPORT WILL BE THE LAST DAY
OF EACH MONTH. UNITS WILL SUBMIT REPORTS VIA PRIORITY MESSAGE
TO ARRIVE AT THIS HEADQUARTERS (DOTC) BY THE THIRD WORKDAY
AFTER THE AS OF DATE OF THE REPORT.

BT
#1356

EXHIBIT 15

NNNXCZCFDA475
RTUZYUW RUWBKNA2937 1472101- UUUU--RUWTFDA.
ZNR UUUUU

R271800Z May 70
FM 15AF MARCH AFB CALIF
TO AIG 712/DCOTR
ZEN/22BOMB WC/DCOTR

BT

UNCLAS DOTC
SUBJECT: SACM 50-8 TELEPHONIC REPORT. STRATEGIC MISSILE
WINGS INFO ONLY.

1. A REQUIREMENT EXISTS TO MONITOR SACM 50-8 BTR COMPLETION STATUS OF UNITS DAILY BEGINNING IMMEDIATELY.
2. TELEPHONIC INSTRUCTIONS AND FORMAT FOLLOW:
 - A. INSTRUCTIONS: REPORT WING TOTAL BTR'S REMAINING BY ITEM NUMBER.
 - B. FORMAT: ITEM NUMBER, BTR'S REMAINING COMPLETION PERCENTAGE, AND PROJECTED COMPLETION DATE FOR EACH ITEM.
 - C. UNIT, CREW AND PURE SORTIES YET TO BE FLOWN TO MEET SACM 50-8 SORTIE REQUIREMENTS FOR THE TRAINING PERIOD.
3. UNIT REPORTS AND ANALYSIS WILL CALL IN REPORT NOT LATER THAN 1200 HOURS EACH WORK DAY UNTIL UNIT HAS COMPLETED ALL REQUIRED SACM 50-8 TRAINING FOR THE JAN-JUN TRAINING PERIOD. INFO WILL

PAGE 2 RUWBKNA2937 UNCLAS
BE CALLED TO 15AF (DOTC), STN DROP 79 OR EXT 4815.
BT
#2937

EXHIBIT 16

5 May 70 17 43

0700DA 10P
PTTUZYUW RUMBKNA0942 1261554-0000--RUMTOFA.
ZNR 000000
P 001549Z MAY 70
FM 15AF NARCH AFB CA
TO AIG 719/C/000
ZCN 2000
AIG 711/00
BT

UNCLAS DO ST
SUBJ: CREW EXPERIENCE ANALYSIS. AIG 711/00 INFO ONLY.
1. THE COMMANDER HAS DIRECTED THAT A SPECIAL ANALYSIS BE PREPARED FOR PRESENTATION TO THE CINC BY THE YEAR ENDRE. TO FACILITATE DATA REPORTING, INFORMATION WILL BE ENTERED IN EXAM CARDS IN CARD FORMATS AND INSTRUCTIONS BELOW. ALL DATA WILL BE AS OF 30 APR 70 AND WILL BE TRANSMITTED TO 15AF (OCTO) VIA AUTODIN, PRIORITY PRECEDENCE, NLT 9 MAY 70.

2. CREW EXPERIENCE STABILITY CARD - A CREW EXPERIENCE CARD WILL BE SUBMITTED FOR EACH COMBAT READY B-52 CREW ASSIGNED. THE FOLLOWING FORMAT WILL BE UTILIZED:
CARD COL DESCRIPTION
1 15AF (PUNCH 5 FOR 15AF)
2-4 PUNCH 3 DIGIT WING DESIGNATOR

PAGE 2 RUMBKNA0942 UNCLAS

5	PUNCH "00"
6-9	PUNCH CREW NUMBER
10-12	NUMBER OF MONTHS PILOT HAS BEEN COMBAT READY IN THIS CREW POSITION.
13-15	LEAVE BLANK
16-19	NUMBER OF MONTHS RAD NAV HAS BEEN COMBAT READY IN THIS CREW POSITION.
20-24	LEAVE BLANK
25-27	LEAVE BLANK
28-29	NUMBER OF MONTHS PILOT ASSIGNED TO THIS CREW
30-31	LEAVE BLANK
32-33	NUMBER OF MONTHS RAD NAV ASSIGNED TO THIS CREW
34-35	NUMBER OF MONTHS NAV ASSIGNED TO THIS CREW
36-37	LEAVE BLANK
38-39	LEAVE BLANK
40-41	LEAVE BLANK
42-43	PUNCH THE NUMBER OF SORTIES THE PRESENT P2 CREW, AND NAV NAVY WING TOGETHER SINCE 1 JAN 70.

PAGE 3 RUMRKA2543 UNCLAS

EXHIBIT 16

48-49 PUNCH THE NUMBER OF HIGH DOB RUNS ACCOMPLISHED BY
THE P, RN, AND NAV TEAM ON THE SORTIES INDICATED IN CC 60-63.
60-61 PUNCH THE NUMBER OF LOW DOB RUNS ACCOMPLISHED BY THE
P, RN, AND NAV TEAM ON THE SORTIES INDICATED IN CC 60-63.
62-63 PUNCH THE NUMBER OF SORTIES THE P, RN, AND NAV HAVE
BEEN ASSIGNED TO THE SAME CREW TOGETHER IN THEIR CURRENT POSITIONS.
70-71 PUNCH THE NUMBER OF LOW EXPRESS DOB RUNS ACCOMPLISHED
BY THE P, RN, AND NAV TEAM ON THE SORTIES INDICATED IN CC 62-63.
72-73 PUNCH THE NUMBER OF DOB RUNS MADE AT 71 ALTITUDE
ACCOMPLISHED BY THE P, RN, AND NAV TEAM ON THE SORTIES INDICATED IN
CC 62-63.

74-75 LEAVE BLANK

76-80 CARD IDENTITY - PUNCH "00".

NOTE: ALL CARD COLUMNS EXCEPT THOSE DESIGNATED AS BEING BLANK WILL
BE NUMERIC OR ZERO FILLED.

3. EACH UNIT WILL SUBMIT A CARD REFLECTING CREW CHANGE CAUSES

PAGE 4 RUMRKA2543 UNCLAS

FOR THE PERIOD 1 JAN THROUGH 30 APR IN THE FOLLOWING FORMAT:

CARD COL	DESCRIPTION
1	RAF - ENTER 5
2-4	UNIT - PUNCH 3 DIGIT WING DESIGNATOR
5	PUNCH "0"
6	LEAVE BLANK
7-9	PILOT CREW CHANGES AS A RESULT OF PCS LOSSES AND GAINS
9-10	LEAVE BLANK
11-12	RAD NAV CREW CHANGES AS A RESULT OF PCS LOSSES AND GAINS
13-14	NAV CREW CHANGES AS A RESULT OF PCS LOSSES AND GAINS.
15-16	LEAVE BLANK
17-18	LEAVE BLANK
19-20	PILOT CREW CHANGES AS A RESULT OF PCA LOSSES AND GAINS
21-22	LEAVE BLANK
23-24	RAD NAV CREW CHANGES AS A RESULT OF PCA LOSSES OR GAINS
25-26	NAV CREW CHANGES AS A RESULT OF PCA LOSSES OR GAINS.
27-28	LEAVE BLANK
29-30	LEAVE BLANK
31-32	PILOT CREW CHANGES AS A RESULT OF DOS/RET ACTIONS.
33-34	LEAVE BLANK.

PAGE 5 RUMRKA2543 UNCLAS

1343

EXHIBIT 16

PAGE 4 RUMPHACRAZ UNCLAS
45-46 HAD NAV CREW CHANGES AS A RESULT OF DOS/RET ACTIONS.
47-49 NAV CREW CHANGES AS A RESULT OF DOS/RET ACTIONS.
50-60 LEAVE BLANK.
41-42 LEAVE BLANK.
43-44 LEAVE BLANK.
45-46 NAV CREW CHANGES AS A RESULT OF UPGRADING
47-49 PILOT CREW CHANGES TO PREPARE CREWS FOR TRY TO APO
LIGHT
40-50 LEAVE BLANK
51-52 HAD NAV CREW CHANGES TO PREPARE CREWS FOR TRY TO
APO LIGHT
53-54 NAV CREW CHANGES TO PREPARE CREWS FOR TRY TO APO
LIGHT
55-56 LEAVE BLANK
57-58 LEAVE BLANK
59-60 NUMBER OF PILOT CREW CHANGES OTHER THAN INCLUDED ABOVE
61-62 LEAVE BLANK
63-64 NUMBER OF RAD NAV CREW CHANGES OTHER THAN INCLUDED ABOVE
65-66 NUMBER OF NAV CREW CHANGES OTHER THAN INCLUDED ABOVE
67-68 LEAVE BLANK

PAGE 4 RUMPHACRAZ UNCLAS
69-70 LEAVE BLANK
71-72 LEAVE BLANK
73-80 ENTER 80

NOTE: THE TOTAL NUMBER OF CREW CHANGES SHOWN FOR ALL REASONS
WILL BE INTERPRETED BY THIS HEADQUARTERS AS THE TOTAL NUMBER OF
CREW CHANGES MADE IN THAT CREW POSITION FROM 1 JAN 72 THRU 30
APR 72.

BT
#0543

NNNN

1. Combat load T for PRN
2. time on crew
3. Sortiss/bombing with PRN
4. crew changes 1 crew 30 April.

File

TRAK

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 319TH BOMBARDMENT WING (SAC)
GRAND FORKS AIR FORCE BASE, NORTH DAKOTA, 58203



EXHIBIT 17

REPLY TO
ATTN OF: 319 DCOTR

20 Jul 70

SUBJECT: 319 BW Individual Flight Records (IFR) (PCN: 22106A, 22107A,
and 22110A)

TO: 804 BCR

1. IAW AFM 60-352 and AFM 171-12 Vol 4 the 319 BW IFR's are to be machine processed by 804 BCRD NLT the 6th working day of the month.
2. As of today, I have not recieved the IFR's for June. This has placed a severe hardship on my section and has halted progress in many areas.
3. Request your future compliance with AFM 60-352 and 171-12, Vol 4 to avert futher correspondence.

G. E. Koster
 GEORGE E. KOSTER, Capt, USAF
 Chief, Reports and Analysis Section

1st Ind (BCRD/Capt Stutson)

21 Jul 70

TO: 319 DCOTR

1. During the current month some reports for almost all functional activities were late in being processed. This was primarily due to extreme austere manning of computer operators and a peak annual workload due to end of fiscal year processing, plus month, quarterly and semi-annual reporting.
2. PCNs 22106A, 22107A, and 22110A will be processed and available not later than 22 July 70.

T. J. Caulfield
 T. J. CAULFIELD, Lt Colonel, USAF
 Base Comptroller

~~CONFIDENTIAL~~

EXHIBIT 18

NNNNCZCFDA072

RTTUZYUW RUWBKNA 1845 1981809 RUWT-UUUU-TUWTDF.
TRRUZYUW RUWBKNA 1845 1981809-UUU-TUWTIDA RUWTDF RUKKJMA RHCOAAA RUWT
ZNR UUUUU

FM 15AF MARCH AFB CALIF 171505Z JUL 70
TO AIG 712/DCO

ZEN/22BOMBWG/DCO/MARCH AFB CALIF/MESSENGER
INFOR/SAC/DOCT

BT

UNCLAS DOT

SUBJECT: LATE/ERRONEOUS REPORTING.

1. THIS HEADQUARTERS HAS BEEN RECEIVING NUMEROUS LATE AND
ERRONEOUS REPORTS. IN ORDER FOR FIFTEENTH AIR FORCE TO
CONSOLIDATE ITS REPORTS AND MEET SAC SUSPENSES, THE UNIT
SUSPENSES MUST BE MET. ERRORS IN RECENT REPORTS HAVE CAUSED
EMBARRASSMENT TO BOTH WING AND NAF STAFF. THE MAJORITY OF THE
ERRORS HAVE BEEN CAUSED BY IMCOMPLETE VALIDATION OF THE REPORT
AND POOR COORDINATION BY THE UNIT STAFF PRIOR TO TRANSMISSION.
2. REQUEST EACH UNIT REVIEW SUSPENSES FOR ALL RECURRING HIGHER
HEADQUARTERS REPORTS AND ESTABLISH PROCEDURES TO INSURE ON-TIME
AND ACCURATE REPORTING.

BT

#1845

29 January 1969

COLLECTED COPY BY THE AIR FORCE

EXHIBIT 19

AFM 35-15

AVERAGE STRENGTH DATA		MONTH AND YEAR		PAGE		SERIAL		UNIT	
		APRIL 1970		1 OF 1 PAGES		1 OF 1 PAGES		319HI	
TO: 319HI									
LOCATION		AVERAGE ASSIGNED AIR FORCE				AVERAGE ATTAINED			
Grand Forks AFB NDak		STRENGTH		%		AIR FORCE		OTHER COMPONENTS	
UNIT		OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED
ASSIGNED HOST UNITS									
		3	97	0	5	-	-	-	-
		131	26	22	5	-	-	-	-
		43	175	2	2	-	-	-	-
		11	37	3	3	-	-	-	-
		6	1	0	0	-	-	-	-
		11	613	0	0	0	0	-	-
		17	841	1	1	0	0	-	-
		5	315	0	7	0	2	-	-
		27	171	1	0	-	-	-	-
		39	453	0	5	-	-	-	-
		5	120	0	2	-	-	-	-
		6	249	1	7	-	-	-	-
		11	26	0	0	-	-	-	-
		24	16	10	0	-	-	-	-
		101	16	7	0	-	-	-	-
		124	145	1	3	-	-	-	-
		10	257	2	10	-	-	-	-
		5	172	0	5	-	-	-	-
		5	172	0	12	-	-	-	-
		83	21	13	1	-	-	-	-
		93	14	5	7	-	-	-	-
TENANT UNITS									
		56	364	3	5	0	3	-	-
	13901 Det 35	5	3	1	0	-	-	-	-
	13902 Det 3751	1	8	0	0	-	-	-	-
	13903 Det 3365	0	17	0	0	-	-	-	-
	2010 Det 3	1	13	0	2	-	-	-	-
	2011 Det 32	6	29	0	0	-	-	-	-
	3000 Det 6118	2	6	0	0	-	-	-	-
	2026 Det	7	60	0	0	-	-	-	-
	1030 Det 2340	2	2	0	0	-	-	-	-
	1000 Det 1502	4	Special Agents			-	-	-	-
	511 Det 12	1	0	0	0	-	-	-	-
	512 Det 2214	0	4	0	0	-	-	-	-
GEOGRAPHICALLY SEPARATED UNITS									
	775 Det 610	5	127	0	1	-	-	-	-
	776 Det 610	5	4	0	0	-	-	-	-
	777 Det 615	5	4	0	0	-	-	-	-
		981	4728	75	2	0	29	-	-
FORMER NAME AND GRADE		SIGNATURE							
UNIT A		J. A. H. H. H.							

29 January 1969

EXHIBIT 20

AFM 35-15

AVERAGE STRENGTH DATA		MONTH AND YEAR		PAGE 1 OF 1 PAGES		REPORTS CONTROL SYMBOL				
		MAY 1970				RCS: AF-P185				
TO: 319 HI										
LOCATION Grand Forks AFB NDak		AVERAGE ASSIGNED AIR FORCE				AVERAGE ATTACHED				
UNIT		STRENGTH		TQY		AIR FORCE		OTHER DOD COMPONENTS		FOREIGN GOVERNMENTS
		OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	
SECTION I ASSIGNED HOST UNITS										
319AMMS		3	97	0	4	-	-	-	-	-
45MSC		133	23	27	4	-	-	-	-	-
319HSS		63	186	1	3	-	-	-	-	-
804ACMSC		11	315	2	7	-	-	-	-	-
804COMSC		7	171	0	6	-	-	-	-	-
804SPMSC		11	634	2	5	0	0	-	-	-
804MSC		44	449	2	2	0	1	-	-	-
319FMSC		5	323	0	11	0	1	-	-	-
804MSC		58	448	1	1	-	-	-	-	-
321MFMSC		28	462	0	2	-	-	-	-	-
52MSC		5	111	0	0	-	-	-	-	-
319OMSC		7	293	0	3	-	-	-	-	-
45AD		10	15	0	1	-	-	-	-	-
446FMSC		95	16	6	1	-	-	-	-	-
448MSC		103	44	5	0	-	-	-	-	-
321MSC		106	195	1	3	-	-	-	-	-
804SSC		9	273	1	7	-	-	-	-	-
804TSC		5	179	0	5	-	-	-	-	-
319AMSC		5	177	0	8	-	-	-	-	-
905ARFMSC		86	23	13	4	-	-	-	-	-
447MSC		94	15	3	0	-	-	-	-	-
SECTION II TENANT UNITS										
18FIS		57	387	3	4	0	2	-	-	-
RFAGE/MISSILESYS Det 35		5	3	0	0	-	-	-	-	-
3751PTD Det 419C		1	8	0	0	-	-	-	-	-
3346PTD Det 419S		0	15	0	0	-	-	-	-	-
16FOPTICSURVEY Det 3		1	14	0	2	-	-	-	-	-
9WEASO Det 32		9	19	0	0	-	-	-	-	-
3902SURDET Det PL18		2	6	0	0	-	-	-	-	-
2026 COMM		6	68	1	0	-	-	-	-	-
1030ANDCN Det 2340		2	2	0	0	-	-	-	-	-
1005SPECIALINVEST Det 1502		4	Special Agents	-	-	-	-	-	-	-
AFINSTofTECH Det 12		1	0	0	-	-	-	-	-	-
USPOST/COUR Det 2214		0	4	-	-	-	-	-	-	-
SECTION III GEOGRAPHICALLY SEPARATED UNITS										
785RADAR SQ		5	124	0	0	-	-	-	-	-
AFROTC Det 610		5	4	0	0	-	-	-	-	-
AFROTC Det 615		5	4	0	0	-	-	-	-	-
TOTAL		991	4778	68	83	0	4	-	-	-
TYPED NAME AND GRADE						SIGNATURE				
T H MATUSCHKA CAPTAIN USAF						<i>TH Matuschka</i>				

29 January 1969

EXHIBIT 21

AFM 35-15

AVERAGE STRENGTH DATA		MONTH AND YEAR JUNE 1970		PAGE 1 OF 1 PAGES		REPORTS CONTROL SYMBOL NCS: AF-P185				
TO: <i>31947</i>										
LOCATION Grand Forks AFB N Dak		AVERAGE ASSIGNED AIR FORCE				AVERAGE ATTACHED				
UNIT		STRENGTH		TOY		AIR FORCE		OTHER DOD COMPONENTS		FOREIGN GOVERNMENTS
		OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	
SECTION I ASSIGNED HOST UNITS										
319AMC	4	93	0	4	-	-	-	-	-	-
45850	136	26	26	4	-	-	-	-	-	-
319HSS	64	174	1	2	-	-	-	-	-	-
304WSSC	11	316	0	0	0	1	-	-	-	-
304WSSC	7	172	0	0	-	-	-	-	-	-
304WSSC	11	524	1	4	-	-	-	-	-	-
304WSSC	46	439	1	5	0	1	-	-	-	-
319WSSC	5	328	0	1	-	-	-	-	-	-
304WSSC	56	144	1	1	0	1	-	-	-	-
321WSSC	29	452	0	4	-	-	-	-	-	-
599WSSC	5	108	0	0	-	-	-	-	-	-
319WSSC	7	283	0	6	-	-	-	-	-	-
45AB	10	13	0	1	-	-	-	-	-	-
445WSSC	95	17	7	0	-	-	-	-	-	-
445WSSC	111	14	5	0	-	-	-	-	-	-
445WSSC	104	196	1	1	-	-	-	-	-	-
321WSSC	9	279	2	7	-	-	-	-	-	-
304WSSC	5	186	0	3	-	-	-	-	-	-
304WSSC	5	194	0	2	-	-	-	-	-	-
319WSSC	85	24	15	5	-	-	-	-	-	-
447WSSC	90	15	4	0	-	-	-	-	-	-
SECTION II STAFF UNITS										
121IS	56	393	3	2	0	2	-	-	-	-
3751FTD Det 35	5	2	0	0	-	-	-	-	-	-
3751FTD Det 419C	1	0	0	1	-	-	-	-	-	-
3346FTD Det 419S	0	14	0	1	-	-	-	-	-	-
1410FTD Det 3	0	14	0	2	-	-	-	-	-	-
9WEAS Det 32	7	10	0	0	-	-	1	1	-	-
3902SUPPORT Det P118	2	7	0	0	-	-	-	-	-	-
2025 GSC	5	56	1	0	-	-	-	-	-	-
1030AUDGN Det 2340	2	2	0	0	-	-	-	-	-	-
1005SPECIALINTE Det 1502	4	Special Agents	0	0	-	-	-	-	-	-
AFINSTRFCH Det 12	1	0	0	0	-	-	-	-	-	-
UNPOST/COOR Det 2214	0	5	0	0	-	-	-	-	-	-
SECTION III GEOGRAPHICALLY SEPARATED UNITS										
785RABAR 92	5	122	1	1	-	-	-	-	-	-
AFROTC Det 510	5	3	2	1	-	-	-	-	-	-
AFROTC Det 515	6	4	0	1	-	-	-	-	-	-
TOTAL	996	1751	72	71	0	5	1	1	-	-
TYPED NAME AND GRADE JOHN A MYERS ENSOT USAF				SIGNATURE <i>John A. Myers</i>						

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 319TH BOMBARDMENT WING (SAC)
GRAND FORKS AIR FORCE BASE, NORTH DAKOTA, 58201

EXHIBIT 22



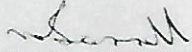
REPLY TO
ATTN OF: DCO

15 May 1970

SUBJECT: Manning Assistance (274X0)

TO: 319C
804CBPO
IN TURN

1. Personnel manning in the Command/Control Technician (274X0) career field has reached an unacceptable level. Present and forecast manning is reflected in Attachment 1.
2. Request your assistance and course of action to assure our manning is consistent with the SAC standard and our mission requirements.


WALLACE A SCANNELL, LtCol, USAF
Deputy Commander for Operations

1 Atch
Command Post Manning

Cy to: DCOCD

EXHIBIT 22

319 COMMAND POST AIRMAN PERSONNEL

	<u>AUTH</u>	<u>ASSIGNED</u>	<u>NAME</u>	<u>REMARKS</u>
27490	SMSGT	SMSGT	HOFF	RETIRE 31 JUL 70
27470	MSGT	MSGT	BROWN	
27470	MSGT	TSGT	ESTES	
27470	TSGT	SSGT	ASKEW	
27470	TSGT	SSGT	BELLOMY	
27470	TSGT	SSGT	KNEALE	
27430	SSGT	SSGT	HYDE	DOS 31 MAY 70
27430	SSGT	SGT	KRONE	PCS 21 JUL 70
27430	SSGT	A1C	GEIB	
27430	SSGT	---		
27430	SSGT	---		
70250	SGT	SGT	SWAFFORD	PCS AUG 70

<u>PROJECTED GAINS</u>	<u>DATE</u>
SMSGT JORDAN, C	1 JUL 70
<u>PROJECTED SHORTAGES - 1 AUG 70</u>	4 SSGT 27430
	1 SGT 70250

NO OVERAGES WILL RESULT WITH ASSIGNMENT OF MSGT DOTTS 1 JUNE 70, MANNING AGAINST
UMD WILL BE REALIGNED.

Attachment 1

EXHIBIT 23

JUN 9 1970

28

ORPO-ASST

Request for Manning Assistance

MRO (OPAR)

1. Request this station be furnished manning assistance in (MSC 274X).

2. Justification for this request is as follows:

a. Manning as of 1 April 1970 to 1 October 1970.

AFSC	GRADE	BASE		BASE		Σ	%
		REQD	AVAIL	REQD	AVAIL		
2740	EO	2	2	2	1		
2741	ES/7	10	6	10	6		
2743	ES/4/3	10	14*	10	11		
TOTAL		22	22	22	18	81%	95.7

* 2743, SSGT Charles R. Dyland, 310-14-0001, reassigned to Det 1, 3rd Bomb Sq, 1st Bomb AFB, IO, per 5910 Cmbt Spt Op, 15g 2520237 May 70.

b. Projected Gains/Losses:

(1) Projected Losses:

AFSC	GRADE	NAME	SSAN	LINE #	ETCSA
2743	SSgt	Durkey, Charles T	(b) (6)	06143015	Jun 70
2747	TSgt	Mock, Clifford L	(b) (6)	06151109	Jun 70
2743	Sgt	Hugh, William R	(b) (6)	06145090	Jun 70
2743	Sgt	Cass, Gary L	(b) (6)	07102463	Jul 70
2743	Sgt	Krone, Bruce F	(b) (6)	06123179	Aug 70
2743	Sgt	Huff, Carl R	(b) (6)	06140030	Jun 70

(2) Projected Gains:

AFSC	GRADE	NAME	SSAN	LINE #	ETCSA
2740	SSgt	Jordan	(b) (6)	06129431	May 70
2747	TSgt	Bohr	(b) (6)	06170242	Jun 70
2747	TSgt	Larew	(b) (6)	06172239	Jun 70
2743	ASgt	Petts	(b) (6)	06070990	Jun 70
2743	SSgt	Ramse	(b) (6)	06090179	Aug 70

EXHIBIT 23

(3) Separation/Retirements:

27450	SSgt	Burkey, John F L	(b) (6)	Retire: 31 Jul 70
27430	SSgt	Hyde, Larry D		Dis: May 70

- c. None.
- d. Mission accomplishment is being affected.
- e. A critical situation will result if our manning is not brought up to an acceptable standard.

FOR THE COMMANDER

REC-10
WALT M. MOKUSKIE, Colonel, USAF
Chief, Personnel Division

Cy to: 15AF (DPAA)
4 JCM
317 C
315 PCC

21

see below

DOO (D)

file

EXHIBIT 21

1st Ind to 804 CSGp (CEPO-ASGN) Ltr, 2 Jun 70, Request for Manning Assistance

MAF, HQ SAC (DMA)

12 JUN 1970

NO: 804 CSGP (BP)

Returned without action. The projected command percentage of 274 XO NCOs is 73%. Your projected NCO manning is above the SAC average.

FOR THE COMMANDER IN CHIEF

Benjamin P. Berner

Cy to: 15AF (DPP)

BENJAMIN P. BERNER, Lt Col, USAF
Chief, Airman Assignments Division
Directorate of Assignments, DCS/P

1st Ind 13 JUN 1970

MAF, HQ 1 Strat Aerosp Div (CEPO-ASGN)

NO: 319 DCO

Forwarded for your information.

William Lee
WILLIAM LEE, MSgt, USAF
NCOIC, OFFICER ASSIGNMENT

Cy to: 319 DCOOD
319 C

2

NNNACZCFDA485
OTTUZUYU RUMBKVA0982 0932715-UUUU--RUMTDFA.
ZNY UUUUU
R 072351Z APR 70
FM 15AF YAPCH AFB CA
TO RUMTDFA/ASTRATA/OSPDIV/GRAND FORYS AFB N DAK
INFO PHC01AA/SAC/DPAA/DN4C
78 APR 70 08 34

cc

CBPO
mills
8 Apr 70
St Jones
St Jones
8 Apr 70

BT
UNCLAS DPPAA
SUBJ: TDY MANNING ASSISTANCE. YOUR MSG CBPO-ASGN 022252Z APR 70.
15AF MANNING HAS BEEN REVIEWED AND RESOURCES ARE NOT AVAILABLE TO SUPPORT
YOUR TDY REQUEST. YOUR MANNING APPROXIMATES THAT OF OTHER 15AF
UNITS. IF SERIOUS MAINTENANCE BACKLOG EXISTS, RECOMMEND YOUR
DCA TAKE ACTION TO REQUEST DEPOT ASSISTANCE THRU APPROPRIATE
MAINTENANCE CHANNELS.
BT

#0982

Awaiting answer from
Col Crawford as to

H
activity

EXHIBIT 26

DEPARTMENT OF THE AIR FORCE
 GRAND FORKS AIR FORCE BASE, NORTH DAKOTA 58201

APR 28 1970

EXHIBIT 28

CBPO-ASGR

Request for Manning Assistance

SAC (JPAA)

1. Request this station be furnished manning assistance in AFSC 43330.

2. Justification for this request is as follows:

a. Manning as of 1 April 1970 projected to 1 October 1970.

AFSC	GRADE	BASE CURRENT		BASE PROJECTED		%	SAC
		AUTH	ASGR	AUTH	ASGR		PROJECTED
43330	E5/4/3	18	13	18	10		
43370	E6/7	10	11	10	9		
TOTAL		28	23	28	19	67.2	84.2%

b. Projected Gains/Losses:

(1) Projected Losses:

AFSC	GRADE	NAME	SSAN	LINE #	EDCSA
43330	SSgt	Taylor, Wilson H	(b) (6)	07ST0086	Jul 70
43330	SSgt	Coddington, Jerry A	(b) (6)	04NZ4051	Apr 70
43330	SSgt	Jukes, James E	(b) (6)	05N30404	May 70
43330	TSgt	Cobb, Lowell C Jr	(b) (6)	07H71853	Jul 70
43370	MSgt	Craig, Robert Jr	(b) (6)	04ST0105	Apr 70
43370	MSgt	Clippard, Berkley B	(b) (6)	08N71610	Aug 70

(2) Projected Gains:

43330	Sgt	Dowel	(b) (6)	05N43542	May 70
43370	TSgt	Hyde	(b) (6)	07N81436	Jul 70

(3) Projected separations: None

c. None

d. Mission accomplishment is being affected.

EXHIBIT 28

e. Due to the importance of the function in direct support of the Wing mission and CMO capability, request action to provide this station with qualified schedulers.

FOR THE COMMANDER

SIGNED

SARA J. MORRELLAN, Lt Colonel, USA,
Chief, CBPO

Cy to: 15AF (DPA)
4SAD (DCM)
319 DCM
319 C

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS, 4TH STRATEGIC AEROSPACE DIVISION (FA)
GRAND FORKS AIR FORCE BASE, NORTH DAKOTA 58001



EXHIBIT 29 MAY 1 1970

REF ID: A77407 CBPO-ASGN

SUBJECT: Manning Assistance - AFSC 433X0 (Your Ltr 14 Apr 70)

TO: 319 DCM

1. On 28 April 1970 we asked Hq SAC for manning assistance in AFSC 433X0.
2. Hq SAC's response is quoted: "1. No assistance can be furnished in this self-help AFSC at the present time due to non-availability of resources. At such time as resources do become available in this AFSC, your station will receive consideration along with other units experiencing similar manning deficiencies. 2. In the interim, recommend that vigorous retraining action be taken under the provisions of AFM 39-4."

ANTONIO L. SOZA, SM8gt, USAF
NCOIC, Assignments Unit

Cy to: 319 C
45AD

1st Ind

12 May 1970

319DCM

TO: AMSC MMSC FMSC

Review your requirements and screen your assets for cross training to meet your needs. Advise this office.

Donald H. Mueller
DONALD H. MUELLER, CMSgt, USAF
DCM Tech Advisor

DEPARTMENT OF THE AIR FORCE
 4TH STRATEGIC AEROSPACE DIVISION
 WYNDLEBORNE AIR FORCE BASE, NORTH CAROLINA

EXHIBIT 32

APR 28 1970

CBPO-ASGN

Request for Manning Assistance

SAC (DPAA)

1. Request this station be furnished manning assistance in AFSC 431X1.

2. Justification for this request is as follows.

a. Manning as of 1 April 1970 projected to 1 October 1970.

AFSC	GRADE	BASE CURRENT		BASE PROJECTED		%	SAC
		AUTH	ASGD	AUTH	ASGD		PROJECTED
43191	E9	8	6	8	4		
TOTAL		8	6	8	4	50%	82%

b. Projected Gains/Losses:

(1) Projected Losses:

AFSC	GRADE	NAME	SSAN	LINE #	EDCSA
43191	CMSGT	Pennington, Ro L Jr	(b) (6)	075K2015	Jul 70

(2) Projected Retirement:

43191	CMSGT	Hueller, Donald H.		1 August 1970	
43191	CMSGT	Komisarz, Joseph J.		1 June 1970	

(3) Projected Gains:

43191	CMSGT	Owens		07HZ9664	Jul 70
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c. None

d. Mission accomplishment is being affected.

EXHIBIT 32

e. Due to many important functions authorized this AFSC and rank, and the role of these functions in the 319th OCM maintenance complex, request action to provide this station with qualified SMSgts, AFSC 43191.

FOR THE COMMANDER

SIGNED

SARA J. MCLELLAN, Lt Colonel, USAF
Chief, CBPO

Cy to: 15AF (DPAA)
45AD (OCM)
319 OCM
319 C

DEPARTMENT OF THE AIR FORCE
 HEADQUARTERS 4TH STRATEGIC AEROSPACE WING
 GRAND FORKS AIR FORCE BASE, NORTH DAKOTA 58041

EXHIBIT 33



MAY 15 1970

REPLY TO
 ATTN OF: CBPO-ASGN

SUBJECT: Manning Assistance - AFSC 43191 (Your Ltr, 16 Apr 70)

TO: 319 DCM

1. On 28 April 1970, we asked Hq SAC for manning assistance in AFSC 43191.
2. Hq SAC's response was not favorable as their ledgers show us with the following projected manning in AFSC 43191:

GRADE	AUTH	ASGN	PERCENT	COMMAND
SMSgt	15	15		
CMSgt	8	6		
TOTAL	23	21	91%	78%

(This total includes two August CMSgt allocations; one CMSgt, and one SMSgt, September allocations.)

3. Allocations are:

AFSC	GRADE	NAME	SSAN	LINE #	EDCSA
43191	SMSgt	Bucha	(b) (6)	9828	May 70
43191	SMSgt	Buhl	(b) (6)	9669	May 70
43191	SMSgt	Phill	(b) (6)	9672	May 70
43191	CMSgt	Owen	(b) (6)	9664	Jul 70
43191	CMSgt	Johns	(b) (6)	9734	Aug 70
43191	CMSgt	Baumb	(b) (6)	9738	Aug 70
43191	SMSgt	No Name	(b) (6)	6740	Sep 70
43191	CMSgt	No Name	(b) (6)	6970	Sep 70

FOR THE COMMANDER

[Signature]
 SARA J. MCLELLAN, Lt Colonel, USAF
 Chief, CBPO

Cy to: 4DM
 319C

DEPARTMENT OF THE AIR FORCE
 HEADQUARTERS 4TH STRATEGIC AEROSPACE DIVISION (SAC)
 GRAND FORKS AIR FORCE BASE, NORTH DAKOTA 58201



REPLY TO
 ATTN OF: CWO-ASGN

EXHIBIT 35

MAY 8 1970

SUBJECT: Request for Manning Assistance

TO: SAC (OPAA)

1. Request this station be furnished manning assistance in AFSC 532X0.

2. Justification for this request is as follows:

a. Manning as of 1 April 1970 projected to 1 October 1970.

AFSC	GRADE	BASE CURRENT		BASE PROJECTED		%	SAC
		AUTH	ASGD	AUTH	ASGD		PROJECTED
53270	E7/6	2	3	2	1		
53250	E5/4/3	5	5	5	5		
53230	E3/2	2	0	2	0		
TOTAL		9	9	9	6	66%	94.8%

b. Projected Gains/Losses:

(1) Projected Losses:

AFSC	GRADE	NAME	SSAN	LINE #	EDCSA
53270	TSGT	McMullen, Othell C	(b) (6)		
53250	A1C	Honsa, Erwin J	(b) (6)	06NV4434	Jun 70
				04SU0066	May 70

(2) Projected Separation/Retirement:

53250	Sgt	Welsch, Larry J	(b) (6)	DOS: Jun 70
53270	MSgt	Petty, B. G.	(b) (6)	Retire: Jul 70

MSgt Petty is presently in the hospital and from all indications will not be productive for the remainder of his career.

(3) Projected Gains:

53250	Sgt	Merce	(b) (6)	06N65416	Jun 70
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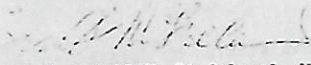
c. None

EXHIBIT 35

d. Mission accomplishment is being affected.

e. A critical situation will result if our manning is not brought up to an acceptable standard.

FOR THE COMMANDER


SARA J. MCLELLAN, Lt Colonel, USAF
Chief, CBPO

Cy to: 15AF (DPAA)
4SAD (DCM)
319 DCM
319-C
319 FMSC

EXHIBIT 36

1st Ind to 4 Strat Aerosp Div (CBPO-ASGN) Ltr, 8 May 1970, Request for Manning Assistance

MAF, HQ SAC (DPAA)

19 MAY 1970

TO: 804 CS Gp (CBPO-CH)

1. Your base has been allocated one Amn, AFSC 53230, reporting in July 1970 on AAN OTNY6221.
2. Above input will raise your projected base manning to 88.8 percent while the command average has regressed to 86.2 percent.

FOR THE COMMANDER IN CHIEF



Cy to: 15 AF (DPAA)

T. W. BUHLER, Lt Colonel, USAF
Deputy Chief, Airmen Assignments Division
Directorate of Assignments, DCS/P

2nd Ind MAY 27 1970

MAF, HQ 4 Strat Aerosp Div (CBPO-ASGN)

TO: 319 BSM

Forwarded for your information.

SIGNED

W. G. L. JONES, Major, USAF
MILIC, AEROSPACE UNIT

Cy to: 4 SAC (DPA)

319 BSM
319 BSM

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 319TH BOMBARDMENT WING (B-1)
GRAND FORKS AIR FORCE BASE, NORTH DAKOTA 58031



EXHIBIT 37

REPLY TO
ATTN OF: 319BOM

4 May 1970

SUBJECT: Manning Assistance

TO: ~~1100~~
C6PO-ASGA
IN TURN

1. Request manning assistance be provided the 319th Bombardment Wing in AFSC 421X2 (Aircraft Pneudraulic Repairman).

2. Justification for this request is as follows:

<u>AFSC</u>	<u>Authorized</u>	<u>Assigned</u>
421X2	19	12

a. Projected losses:

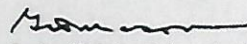
Sgt Evans, T	42152	July 1970
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b. Projected gains:

Sgt Partin	42152	Line # 0509	EDCSA	10 May 70
Sgt Collins	42152	Line # 7257	EDCSA	10 May 70
Sgt Greever	42152	Line # 3456	EDCSA	10 Jun 70
Sgt Johnson	42152	Line # 3457	EDCSA	10 Jun 70
Sgt Holland	42152	Line # 9711	EDCSA	Jul 70
Sgt Bakken	42152	Line # 9711	EDCSA	Jul 70

c. Due to the importance of this function in direct support of the Wing mission and EAO capability, request your office take immediate action to provide this headquarters with qualified technicians. Unless proper action is taken, the mission of the 319th Bomb Wing could be seriously hampered.

319th Bomb Wing Manning 63.1%
SAC Manning 98.8%


G. H. MASON, Colonel, USAF
Deputy Commander for Maintenance

Cy to: 319FMSC
4SAD

EXHIBIT 3B

1st Ind to 319 Bomb Wg (DCM), Ltr, 4 May 70, Manning Assistance
DAF, Hq 4 Strat Aerosp Div (CBPO-ASGN), Grand Forks AFB, ND MAY 12 1970
TO: 319 Bomb Wg (DCM)

1. You have been allocated the following airmen, AFSC 421X2:

GRADE	NAME	SSAN	AFSC	EDCSA
Sgt	Parti	(b) (6)	42152	10 May 70
Sgt	Colli	(b) (6)	42152	10 May 70
Sgt	Johns	(b) (6)	42152	10 Jun 70
Sgt	Gree	(b) (6)	42152	10 Jun 70
Sgt	Bakke	(b) (6)	42152	10 Jul 70
Sgt	Holla	(b) (6)	42152	10 Jul 70
SSgt	Adams	(b) (6)	42152	10 Oct 70

2. Your manning in AFSC 421X2 is projected to be authorized 19 and assigned 19 (100% manning). As of 1 April 1970, the projected SAC manning in this AFSC is 91.4%.

3. Since we are projected to be above the SAC-wide projected manning, a request for manning assistance at this time would be fruitless.

FOR THE COMMANDER

JASA J. McLELLAN, Lt Colonel, USAF
Chief, CBPO

Cy to: 319FMSC
4SAD
319C

COORDINATION AND FILE COPY

EXHIBIT 39

FILE DESIGNATION

PREPARED WITH



10007
10007
10007

10007 107

10007
10007
10007

1. Request for training assistance of 3 qualified technicians be provided the 51st Bombardment Wing in AFSC 42152 (Aircraft Hydraulic Servo) for a period of 60 days.

2. Instruction for this request is as follows:

42152 Authorized 10007
42152 10 10

a. Projected leaves:

10007 42152 10007

b. Projected rates:

Rate	Grade	Rate	Rate	Start Date	End Date
1	42152	10007	10007	10 May 1970	
2	42152	10007	10007	10 May 1970	
3	42152	10007	10007	10 Jun 1970	
4	42152	10007	10007	10 Jun 1970	
5	42152	10007	10007	Jul 1970	
6	42152	10007	10007	Jul 1970	

c. Based on the projected rates request, one (1) month later than the 10007 rates, the 51st Bombardment Wing will not be of a satisfactory level till August 1970. The average training for 10007 months of June and July will be at 70.0% of the authorized.

d. Due to the importance of this function in direct support of the 51st Bombardment Wing and its capability, request your office take immediate action to provide this 51st Bombardment Wing with three (3) qualified level technicians not later than 25 May 1970 for a period of 60 days. Unless proper action is taken the mission of the 51st Bombardment Wing could be seriously hampered.

10007 42152 10007

10007 42152 10007

10007 42152 10007

RETURN TO:	OFFICE SYMBOL:	ORIGINATOR'S NAME AND GRADE:	PHONE NO.:	TYPIST'S INITIALS:	DATE TYPED:	ADMIN SERVICES (Per Dispatch):

SAC FORM 55 MAY 67 PREVIOUS EDITIONS WILL BE USED UNTIL STOCK IS EXHAUSTED

SAC - OAFB, Nebraska

EXHIBIT D

59MMS (14061 vlnw/6103)

6 May 1970

Critical Shortage of Trained 463XO Personnel

3190
CINCPACOM
IN TURK

1. Careful examination of projected SAC 463XO Manning at Grand Forks AFB reveals a major problem with qualified personnel availability. Due to known and anticipated losses of qualified personnel and simultaneous inputs of new unqualified personnel who will require extensive training, the 59MMS will have an extreme shortage of trained personnel to meet minimum mission requirements. To meet such requirements, the 59MMS must receive TDY assistance by qualified personnel.

2. In the first four months of the period outlined below, anticipated loss of thirteen 463XO personnel will deplete the qualified 463XO work force to 47% of presently assigned strength and to only 35% of the total 463XO's authorized. The figures include two 46370's assigned to the QC&P Section directly under the Deputy Commander for Maintenance.

	<u>MAY</u>	<u>JUNE</u>	<u>JULY</u>	<u>AUGUST</u>	<u>SEPTEMBER</u>
AUTHORIZED	35	35	35	35	35
ASSIGNED	28	27	28	28	29
LOSSES	4	2	6	1	UNK
GAINS	3	3	6	2	UNK
NO. TRAINED REMAINING	20	18	13	13	16
NO. TRAINED NCO's REMAINING (28 NCO's AUTHORIZED)	15	14	10	9	10

3. Losses include: In May two PCA under AFM 35-99, awaiting reclassification, and two PCS involuntarily retraining to 461XO; in June one PCS overseas, and one anticipated loss to retraining for which application has been submitted; in July, three PCS overseas, and one anticipated loss to base of preference, one reassignment to instructor duty, and one hardship discharge; in August, one anticipated loss to OSI retraining for which application has been submitted; September losses are unknown.

(b) (1) (A)

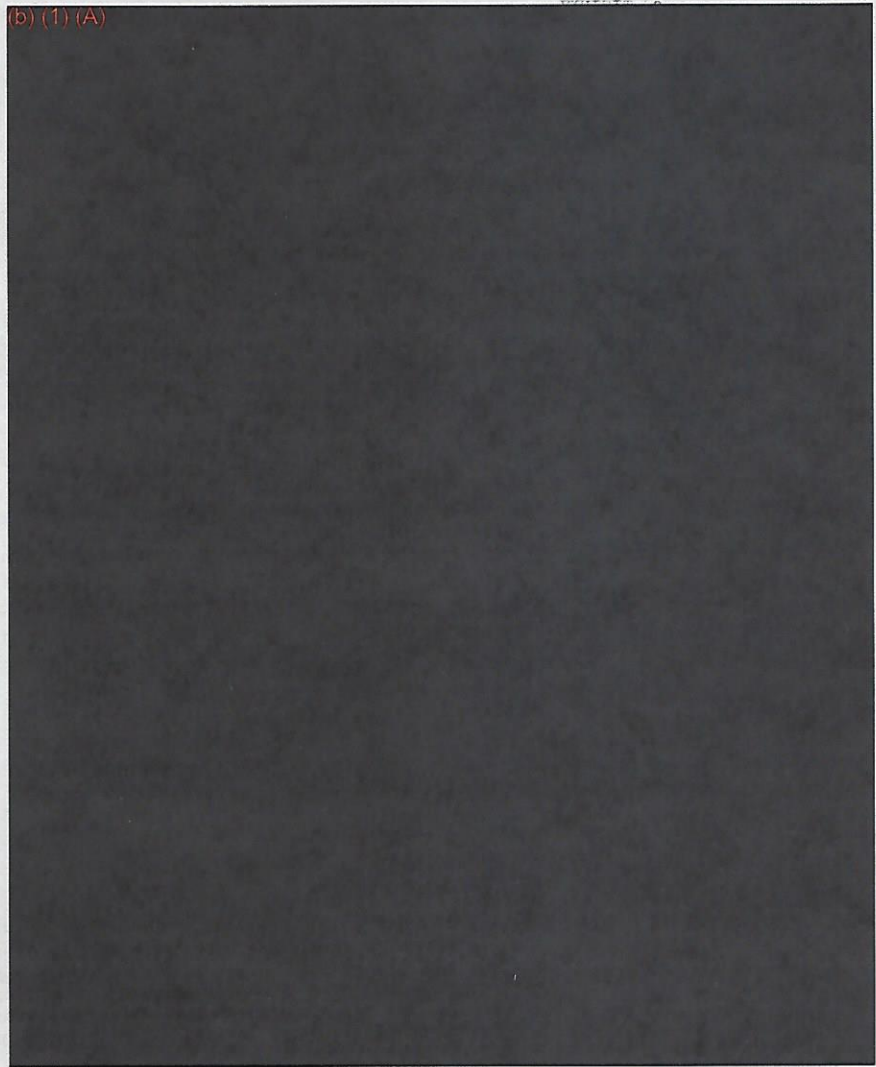


EXHIBIT 10

- v. Proficiency training and recertification
 - w. Administrative support of area operations such as escort, FSO custodian activities, and records maintenance
 - x. NCOIC/CCM technical inspections and evaluations
 - y. A number of unavoidable personnel leaves will have an additional adverse impact
6. The number of TTY personnel required is as follows:
- a. One L 350 with current training and evaluation records on ACM-28 store maintenance, appropriate B-52 store maintenance, appropriate parachute change, and appropriate -1A maintenance for the interval from 1 June through 15 August.
 - b. NCOIC personnel with current training and evaluation records on the Mk 11B and C Re-Entry Vehicle, Mk-1A penetration aids, and associated -1A maintenance throughout the months indicated:

<u>JUNE</u>	<u>JULY</u>	<u>AUGUST</u>	<u>SEPTEMBER</u>
2	6	8	5

Only a small portion of the twenty-eight NCO's authorized will be assigned (see table in paragraph 2). For this reason the majority of the Re-Entry Vehicle TTY assistance should be in the NCO grades.

7. Your immediate assistance is requested.

C. H. MCKEN, Colonel, USAF
Deputy Commander for Maintenance

By to: 15AF (IMRB)

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 319TH BOMBARDMENT WING (SAC)
GRAND FORKS AIR FORCE BASE, NORTH DAKOTA 58001



EXHIBIT 1

REPLY TO: 4010 (10 May 1977)
ATTN OF: [Redacted]
SUBJECT: Request for Assistance for MNS

June 1977

TO: SAC
FROM: [Redacted]
IN: [Redacted]

1. Referencing letter, dated 6 May 1977, of the shortages of trained
MNS personnel. A change in the amount of TDY assistance of trained
Army Vehicle Maintenance personnel (See paragraph of referenced letter)
revised the need for TDY assistance as follows:

	JUNE	JULY	AUGUST	SEPTEMBER
a. Requested in referenced letter:	2	2	8	5
b. Revised assistance required:	0	1	4	4

b. The trained assistance requested in paragraph a from 1 June
(through 1 August) remains unchanged.

2. This change results from scaling down of our commitments to support
S/PT programs and new developments in the status of some of our anticipated
losses.

3. Please adjust our request for TDY assistance in 1977 MNS.

G. H. MASON, Colonel, USAF
Deputy Commander for Maintenance

to: 10AT(INSB)

EXHIBIT 12

3

24

OZCFDA579
 RTTUZYUW RUMRYKAPD1 15AF 147-0000--RUMTQFA.
 ZNR 00000
 R 031517Z JUN 70
 FM 15AF WARCH AFB CALIF
 TO 319BOMRWD/DCM/CPD-117/49MNC/GRAND FORKS AFB WYOM

319BOMRWD
 C B/D
 WYOM

BT
 UNCLAS OVR OP
 SUBJECT: TDY MANNING ASSISTANCE, AFSC 48PX9.
 REF: A. 59MNC LTR. CRITICAL SHORTAGE OF TRAINED AERIAL
 PERSONNEL, 6 MAY 70.
 B. ASAD MSG OHPD-ASD 1 202144Z MAY 70, SMC: TDY MANNING
 ASSISTANCE, AFSC 48PX9.
 TDY MANNING ASSISTANCE CANNOT BE FAVORABLY CONSIDERED AT THIS
 TIME. REASONS ARE AS FOLLOWS:
 A. PROJECTED MANNING AT GRAND FORKS AFB EXCEEDS
 THE SAC AVERAGE.
 B. MANNING PERCENTAGE AT GRAND FORKS EXCEEDS THAT OF OTHER
 15AF BASES WHICH WOULD BE REQUIRED TO FURNISH ASSISTANCE.
 C. ALL 15AF BASES ARE CONFRONTED WITH PERSONNEL TURNOVER
 AND INSUFFICIENT OVERHEAD.
 D. WORKLOADS AT OTHER 15AF BASES ARE COMPARABLE TO THE
 WORKLOAD AT GRAND FORKS.
 BT
 #0351

ACT INFO

- DCM _____
- DCMC _____
- DCMCM _____
- DCMCS _____
- DCMCR _____
- DCMCJ _____
- DCML _____
- DCMT _____
- DCMA _____
- DCMQ _____
- AMS _____
- AMMS _____
- FMS _____
- OMS _____
- MMS _____



DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 319TH BOMBARDMENT WING (BAC)
GRAND FORKS AIR FORCE BASE, NORTH DAKOTA, 58703




EXHIBIT A

REPLY TO
ATTN OF: 319DCM

22 May 1970

SUBJECT: Manning Assistance

TO: 
319A
CBPO-ASGN
IN TURN

1. Request immediate manning assistance be provided the 319th Bombardment Wing in AFSC 605X0 (Vehicle Operator).
2. Justification for this request is as follows:

AFSC	Authorized	Assigned
605X0	37	27

a. Projected Losses:

5 each	June 1970
1 each	July 1970
2 each	August 1970
1 each	September 1970
TOTAL	9 each


b. Projected Gains:

4 each	July 1970
4 each	June 1970
TOTAL	8 each

c. In addition to the above losses we have one (1) man assigned OMS who will be cross training to another AFSC in the near future.

d. Due to the importance of this function in direct support of the wing mission and EKO capability, request your office take immediate action to provide this headquarters with qualified drivers. Further request that of any allocations received, three (3) each five (5) level airmen be assigned to the OMS.

319Bomb Wing Manning	72.9
SAC Manning	80.5
319Bomb Wing Projected	70.2
SAC Projected	89.9


G. H. MASON, Colonel, USAF
Deputy Commander for Maintenance

Cy to: 4SAD
FMS
OMS

EXHIBIT 11

1st Ind to 319 DCM Ltr, 22 May 70, Manning Assistance JUN 3 1970

DAF, Hq 4 Strat Aerosp Div (CBPO-ASGN), Grand Forks AFB, ND 58201

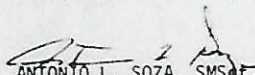
TO: 319 DCM

1. You are being allocated the following 603X0 personnel:

<u>GRADE</u>	<u>NAME</u>	<u>SSAN</u>	<u>AFSC</u>	<u>LINE #</u>	<u>EDCSA</u>
A1C	Schro	(b) (6)	60330	06N66391	10 Jun 70
A1C	Burke	(b) (6)	60330	06N66392	10 Jun 70
A1C	Famb1	(b) (6)	60330	06N66384	10 Jun 70
A1C	Hess	(b) (6)	60330	06N66383	10 Jun 70
Amn	Hamm	(b) (6)	60330	07N89612	15 Jul 70
Amn	Lohman	(b) (6)	60330	07N89613	15 Jul 70
Amn	No Name	(b) (6)	60330	07N89614	15 Jul 70
Amn	Escobedo	(b) (6)	60330	07N89618	15 Jul 70
Amn	Brooks	(b) (6)	60330	07N89679	15 Jul 70
Amn	Phillips	(b) (6)	60330	07N89680	15 Jul 70
Sgt	No Name	(b) (6)	60350	08N85512	10 Aug 70
A1C	No Name	(b) (6)	60330	09N83871	10 Sep 70
Sgt	No Name	(b) (6)	60350	09N83894	10 Sep 70
Sgt	No Name	(b) (6)	60350	09N83895	10 Sep 70
Sgt	No Name	(b) (6)	60350	09N83896	10 Sep 70

2. Your manning in AFSC 603X0 is projected to be authorized 38 and assigned 37 for 97 manning percent. As of 1 April 1970, the projected SAC manning in this AFSC is 89.9%.

3. Since we are projected to be above the SAC-wide projected manning, a request for manning assistance at this time would be fruitless.


ANTONIO L. SOZA, SMSgt, USAF
NCOIC Assignments Unit
Personnel Division

Cy to: 4SAD
319FMS
319OMS

EXHIBIT 16

12 Jun 70

CRPU-ASGH

Request for Manning Assistance

SAC (DPAA)

1. Request this station be furnished manning assistance in AFSC 323XOE.

2. Justification for this request is as follows:

a. Manning as of 1 May 1970 to 1 November 1970.

AFSC	GRADE	BASE CURRENT		BASE PROJECTED		SAC PROJECTED
		AUTH	ASGO	AUTH	ASGO	
32391	E6	1	1	1	0	
32370E	E7/6	8	6	8	4	
32350E	E5/4	10	10	10	14	
32330E	E4/3	5	2	5	2	
TOTAL		24	29	34	20	20

b. Projected Gains/Losses

(1) Projected Losses:

AFSC	GRADE	NAME	SSAN	LINE #	DESA
32370E	Tsgt	Haverstock	(b) (6)	DRM 1205	Aug 70
32370E	MSgt	Cain	(b) (6)	SGM 1112	Aug 70
32391	SMSgt	Fortl	(b) (6)	OSM 0088	Aug 70

(2) Projected Gains: None.

(3) Separations:

32350E	Sgt	Goldberg	(b) (6)	105	Jul 70
32350E	Sgt	Matthews	(b) (6)	105	Oct 70

c. None.

d. Mission accomplishment is being affected.

DEPARTMENT OF THE AIR FORCE
 HEADQUARTERS 319TH BOMBARDMENT WING (SAC)
 GRAND FORKS AIR FORCE BASE, NORTH DAKOTA, 58201

EXHIBIT L7



REPLY TO
 ATTN OF: 319DCM

1 June 1970

SUBJECT: Manning Assistance

TO: *ABC*
 CBPO-ASGN
 IN TURN

1. Request immediate manning assistance be provided the 319th Bombardment Wing in AFSC 431X1E (Jet Aircraft Mechanic Over Two Engines).
2. Justification for this request is as follows:

AFSC	Authorized	Assigned
43171E	85	41
43151E	137	98
43131E	42	76
TOTAL	264	216

a. Projected Losses:

43171E	2 each	Jun 70
43171E	3 each	Aug 70
43171E	3 each	Sep 70
43151E	2 each	Jun 70
43151E	3 each	Jul 70
43151E	6 each	Aug 70
43151E	5 each	Sep 70
43151E	2 each	Oct 70
43151E	1 each	Nov 70
43151E	1 each	Jun 70
43151E	3 each	Jul 70
43131E	3 each	Aug 70
43131E	5 each	Sep 70
43131E	5 each	Oct 70
43131E	2 each	Nov 70
TOTAL	46	

b. Projected Gains:

43171E	2 each	Jun 70
43171E	4 each	Jul 70
43171E	2 each	Aug 70
43151E	1 each	Jul 70
43151E	1 each	Sep 70
43151E	4 each	Oct 70

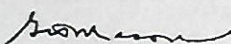
Peace . . . in our Profession

EXHIBIT 47

4515H	1 each	Jun 70
4515H	1 each	Jul 70
4513H	1 each	Aug 70
TOTAL	17	

c. Due to the importance of this function in direct support of the wing mission and EWO capability, request your office take immediate action to provide this headquarters with qualified Jet Aircraft Mechanics. Unless proper action is taken the mission of the 519th Bomb Wing could be seriously hampered.

519th Bomb Wing Manning	81.4%
519th Projected	70.8%
SAC Manning	95.6%
SAC Projected	86.0%


G. H. MASON, Colonel, USAF
Deputy Commander for Maintenance

Cy to: 45AD
51904SC
519FMSC

EXHIBIT 18

1st Ind to 319 DCM Ltr, 1 Jun 70, Manning Assistance

DAF, Hq 4 Strat Aerosp Div (CBPO-ASGN), Grand Forks AFB, ND **16 JUN 70**

TO: 319 DCM

1. You are being allocated the following 431X1E personnel:

<u>AFSC</u>	<u>GRADE</u>	<u>NAME</u>	<u>SSAN</u>	<u>LINE #</u>	<u>EDCSA</u>
43131E	Sgt	Seymo	(b) (6)	1259	10 Jun 70
43131E	Sgt	Wells		1255	10 Jun 70
43131E	Sgt	Shann		1254	10 Jun 70
43131E	Sgt	Blomd		1258	10 Jun 70
43131E	Sgt	Bradl		1256	10 Jun 70
43171E	TSgt	Vandi		4588	10 Jun 70
43171E	TSgt	Richa		4585	10 Jun 70
43171E	TSgt	Luke		4586	10 Jun 70
43151E	SSgt	Merce		0166	15 Jun 70
43151E	Sgt	Danie		0545	10 Jul 70
43151E	Sgt	Rahn		0569	10 Jul 70
43171E	MSgt	Skill		0949	10 Jul 70
43171E	MSgt	Shamp		0388	10 Jul 70
43171E	MSgt	Port		0081	15 Jul 70
43171E	TSgt	Lee W		4043	15 Jul 70
43151E	Sgt	Brady		1010	10 Sep 70
43131E	ATC	Brazo		0137	10 Sep 70
43131E	ATC	Schne		0199	10 Sep 70
43151E	SSgt	Buckh		0218	10 Sep 70
43151E	SSgt	McMee		0221	10 Sep 70
43151E	Sgt	Ourad		0315	10 Oct 70
43151E	SSgt	Rasch		0215	10 Oct 70
43151E	SSgt	Chamb		0305	10 Oct 70
43151E	SSgt	Rineh		0202	10 Oct 70
43131E	Amn	No Name		4822	15 Oct 70
43131E	Amn	No Name		4823	15 Oct 70
43131E	Amn	No Name		4825	15 Oct 70
43131E	Amn	No Name		4826	15 Oct 70
43131E	Amn	No Name		4827	15 Oct 70
43131E	Amn	No Name		4828	15 Oct 70
43131E	Amn	No Name		4829	15 Oct 70
43151E	Sgt	Sperl	(b) (6)	0077	10 Nov 70
43151E	Sgt	Carro		0356	10 Nov 70
43151E	Sgt	Allma		0286	10 Nov 70

EXHIBIT 4B

2. Your manning in AFSC 431X1E is projected to be authorized 262 and assigned 213 for 81 manning percent. As of 1 May 1970, other projected SAC manning in this AFSC is 84.7%.

3. Since we are projected to be within reason of SAC-wide projected manning, a request for manning assistance at this time would be fruitless.

Laurence D. Gross
LAURENCE D. GROSS, 2nd Lt, USAF
Chief, Career Control Section
Base Personnel Division

Cy to: 4SAD
3190MSC
319FMSC
319C

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 319TH BOMBARDMENT WING BA-1
GRAND FORKS AIR FORCE BASE, NORTH DAKOTA, 58203



EXHIBIT 49

REPLY TO
ATTN OF: 319DCM

9 June 1970

SUBJECT: Manning Assistance

TO: *Handwritten initials*
CBPO-ANGM
IN TURN

1. Request immediate manning assistance be provided the 319th Bombardment Wing in AFSC 324X0 (Precision Measuring Equipment Specialists).
2. Justification for this request is as follows:

<u>Month</u>	<u>Auth</u>	<u>Asgn</u>	<u>Percent</u>
Jun 70	21	17	80.9%
Jul 70	19	15	78.9%
Aug 70	19	14	73.6%
Sep 70	19	14	73.6%
Oct 70	19	15	78.9%
Nov 70	19	13	68.4%
Dec 70	19	13	68.4%

a. Projected losses:

SMSgt Boyer	Retire	1 Nov 70
MSgt Jodlowski	Retire	1 Sep 70
MSgt Fillingim	Retire	1 Jul 70
TSgt Grove	PCS	15 Jul 70
TSgt Noel	PCS	26 Jul 70
A1C Endicott	PCS	15 Aug 70
A1C Olsen	PCS	Nov 70

b. Projected Gains:

SSgt Bien	EDCSA	Jun 70
SSgt Howell	EDCSA	Jun 70
Line #6273	EDCSA	Sep 70

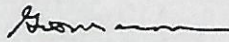
c. In addition to the projected losses MSgt Arbutine has been granted permissive TDY for a period of eleven (11) months starting 7 August 1970 for the purpose of Boot Strap.

d. Due to the importance of this function in direct support of the Wing mission and EWO capability, request your office take immediate action to provide this headquarters with qualified Precision Measuring Equipment Specialist. In addition to supporting the 319th Bomb Wing this section also supports the 321st Missile Wing, 504th Combat Support Group, 18th Fighter Interceptor Squadron, 26th Weather Det., 2026 Communications Squadron, 119 Cannon, Fargo, North Dakota, and the 785th

EXHIBIT A9

Radar Det., Pinley, North Dakota. They have also been alerted for a special support project for the Jet Engine Test Cell at Grand Forks Air Force Base and Minot Air Force Base, North Dakota, to start in the later part of 1970. Equipment to support this project is arriving daily. It is anticipated this project will require two 32HX0 technicians full time. Unless proper action is taken, the mission of the 319th Bomb Wing and the above listed units supported by the Precision Measuring Equipment Laboratory could be seriously hampered.

319th Bomb Wing Manning	80.9%
319th Bomb Wing Projected	68.4%
SAC Manning	79.9%
SAC projected	78.0%


G. H. MASON, Colonel, USAF
Deputy Commander for Maintenance

Cy to: ASAD
319AMS

EXHIBIT 50

1st Lt to 319DCM Lt, 9 Jun 70, Manning Assistance 319DCM
DAF, Hq 4th Air Aerosp Div (CBPO-ASGN), Grand Forks AFB, ND
TO: 319DCA

1. You are being allocated the following 324X0 personnel:

<u>AFSC</u>	<u>GRADE</u>	<u>NAME</u>	<u>SSAN</u>	<u>LINE #</u>	<u>EDCSA</u>
32450	SSgt	Bien	(b) (6)	06N63116	10 Jun 70
32450	SSgt	Howel		06N63117	10 Jun 70
32430	Ann	No Name		09N78273	15 Sep 70

2. Your manning in AFSC 324X0 is projected to be authorized 19 and assigned 14 for 73 manning percent. As of 1 May 1970, the projected SAC manning in this AFSC is 78%.

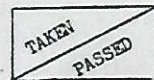
3. Since we are projected to be within reason of the SAC-wide projected manning, a request for manning assistance at this time will be fruitless.

LAURENCE D. GROSS, 2Lt, USAF
Chief, Career Control Section
Base Personnel Division

Copy to: 45AD
319AAMS

EXHIBIT 51

319TH BOMB WING vs 321ST SMW & 804TH CBSG
MONTHLY CAREER DEVELOPMENT COURSE TESTING



ORGANIZATION:

	APR 70	MAY 70	JUNE 70	TOTAL	PERCENT EFFECTIVE
46 BS	1 / 0	0 / 0	0 / 0	1 / 0	00.0%
905 ARS	1 / 1	0 / 0	0 / 0	1 / 1	100.0%
319 AMMS	5 / 5	2 / 2	3 / 3	10 / 10	100.0%
319 AMS	20 / 20	1 / 0	1 / 1	22 / 21	95.0%
319 FMS	28 / 28	3 / 2	17 / 15	48 / 45	93.7%
59 MMS	4 / 3	3 / 1	1 / 1	8 / 5	62.5%
319 OMS	2 / 2	4 / 4	9 / 9	15 / 15	100.0%
319 MAINT SQ	59 / 58	13 / 9	31 / 29	103 / 96	93.2%
319 HSSq	3 / 1	0 / 0	2 / 2	5 / 3	60.0%
319TH BOMB WING	64 / 60	13 / 9	33 / 31	110 / 100	90.9%
321ST MISSILE WING	18 / 14	12 / 9	16 / 12	46 / 35	76.1%
804TH COMBT SPT GP	107 / 70	23 / 18	30 / 24	160 / 112	70.0%
GRAND FORKS AFB:	TOTAL:			316 / 247	79.0%

(SOURCE: 804th Combat Support Divs, Military Personnel - OJT, FY 70 GFAFB CDC Course worksheet.)

TAKEN

CAREER DEVELOPMENT COURSE TESTS TAKEN/PASSED FY 70 * EXHIBIT 52

	JUL 69	AUG 69	SEP 69	OCT 69	NOV 69	DEC 69	JAN 70	FEB 70	MAR 70	APR 70	MAY 70	JUN 70	TOTAL	Percent Effective
319 HSS	7	7	1	1	1	1	6	1	7	3	0	2	38	68.4%
319 AMMS	1	1	0	1	1	3	2	13	6	5	2	3	38	94.7%
319 AMS	6	6	6	0	7	5	12	3	7	20	1	1	80	93.8%
319 FMS	18	16	23	16	10	8	13	7	18	28	3	17	170	85.9%
319 OMS	26	23	21	11	7	25	15	8	1	2	4	9	148	78.2%
59 MMS	6	5	2	1	10	0	6	7	12	4	3	1	52	61.5%
46 BS	0	0	0	1	0	1	3	0	0	1	0	0	7	85.7%
905 AREFS	0	0	0	1	0	0	0	2	3	1	0	0	7	71.4%
319th Bomb Wing	64	58	54	32	36	45	57	41	58	63	14	33	640	84.2%
804 HSS	28	23	34	19	14	27	7	16	16	23	7	7	226	77.4%
804 CES	12	10	28	27	11	8	7	8	4	16	0	8	145	85.5%
804 SPS	16	16	19	22	11	16	8	13	15	18	3	2	166	92.2%
804 TS	19	8	24	13	13	15	13	16	0	2	7	8	157	46.6%
804 SS	17	11	4	18	11	23	12	17	15	15	0	4	163	62.0%
804 COMS	7	4	6	6	0	11	0	11	2	13	5	0	61	68.9%
804 MED Gp	13	7	4	8	1	9	7	7	4	20	1	1	79	72.2%
804th Cmbt Spt Grp	112	79	105	113	69	109	54	93	60	107	23	30	997	70.7%
321st Strat Missile Wg	37	35	31	12	12	30	37	17	31	18	12	6	281	96.1%
GRAND FORKS AIR FORCE BASE TOTAL:													1818	78.7%

Prepared by 804 Cmbt Spt Gp, Military Personnel Office, COT Section, 30 Jun 70 (TSgt Day).

319TH HEADQUARTERS MONTHLY OJT DATA REPORT

FROM 1 JULY 1969 TO 30 JUNE 1970 PREPARED BY OJC-CJF

EXHIBIT 53

DATE	T	F	P	% OF T.B. LOAD	HEADS			% OF T.B. LOAD	PASSED AKT	FALLEN AKT	% AKT EXH. ST.	CP INDICATORS			% OF T.B. LOAD
					3 Level	5 Level	7 Level					3 Level	5 Level	7 Level	
JUL 69	34	3	0	8.8%	1	2	1	11.9%	1	0	100%	0	1	0	2.9%
AUG 69	36	3	1	11.1%	4	2	1	19.4%	4	0	100%	0	0	0	0%
SEP 69	34	3	1	11.8%	2	1	1	11.8%	2	1	66.7%	0	0	0	0%
OCT 69	45	0	1	2.2%	2	1	1	8.9%	2	1	66.7%	0	1	1	4.4%
NOV 69	46	1	0	2.2%	0	0	0	0%	0	0	N/A	0	0	0	0%
DEC 69	50	1	0	2.0%	1	1	1	6.0%	1	0	100%	0	0	0	0%
JAN 70	59	1	0	1.7%	0	0	1	1.7%	1	0	100%	0	1	0	1.7%
FEB 70	61	3	0	4.9%	1	3	2	9.8%	0	0	N/A	0	1	0	1.7%
MAR 70	51	3	0	5.9%	2	1	1	7.4%	1	1	50.0%	0	1	0	2.0%
APR 70	45	2	0	4.4%	3	1	0	8.9%	3	1	75.0%	0	1	0	2.2%
MAY 70	46	2	0	4.3%	4	3	0	15.2%	4	0	100.0%	0	0	0	0%
JUN 70	42	2	0	4.8%	0	0	0	0%	1	1	50.0%	0	0	0	0%
UNIT TOTAL	46	2%	25	4.9%	20	15	9	95.7%	20	5	80.0%	0	0.50	0.08	1.3%
BASE TOTAL	1106	2.1%	0.2%	2.2%	292	869	220	124.9%	228	65	77.8%	0.2%	0.6%	0.1%	0.9%

46TH BOMB SQUADRON

ACTIVITY COT DATA

FROM

1 JUL 1969

TO

30 JUN 1970

EXHIBIT 5A

46 BS

MO	ACT. DATA	TOP LEVEL			MID LEVEL			TOP LEVEL	MID LEVEL	TOTAL	PERCENT	MARK	MARK	MARK	MARK	MARK	MARK
		3 Level	5 Level	7 Level	3 Level	5 Level	7 Level										
JUL 69	4	0	0	0	0	0	0	0	0	0	0%	N/A	0	0	0	0	0%
AUG 69	4	0	0	0	0	0	0	0	0	0	0%	N/A	0	0	0	0	0%
SEP 69	4	0	0	0	0	0	0	0	0	0	0%	N/A	0	0	0	0	0%
OCT 69	4	0	0	0	0	1	25.0%	0	0	0	0%	N/A	0	0	0	0	0%
NOV 69	4	0	0	0	0	1	25.0%	0	0	0	0%	N/A	0	0	0	0	0%
DEC 69	3	0	0	0	0	0	0%	0	0	0	0%	N/A	0	0	0	0	0%
JAN 70	3	0	0	0	0	1	33.3%	0	0	0	0%	N/A	0	0	0	0	0%
FEB 70	2	0	0	0	0	0	0%	0	0	0	0%	N/A	0	0	0	0	0%
MAR 70	3	0	0	0	0	0	0%	0	0	0	0%	N/A	0	0	0	0	0%
APR 70	2	0	0	0	0	0	0%	0	0	0	0%	N/A	0	0	0	0	0%
MAY 70	1	0	0	0	1	0	50.0%	0	0	0	0%	N/A	0	0	0	0	0%
JUN 70	1	0	0	0	0	0	0%	0	0	0	0%	N/A	0	0	0	0	0%
UNIT TOTAL	3	0	0	0	1	3	133.3%	0	0	0		N/A	0	0	0	0	0%
BASE TOTAL	1106	2.1	0.2%	2.2%	292	869	124.9%	228	65	77.8%	0.2%	0.6%	0.1%	0.9%			

ACT: 905 AIR REFUELING MONTHLY OUT DATA REPORT FROM 1 JULY 1969 TO 30 JUNE 1970 PREPARED BY CFCO-CJT

EXHIBIT 55

DATE	E.G. LOAD	T P	PERCENTAGE OF TPG LOAD				PERCENTAGE OF TPG LOAD				PASSED ANT	FAILED ANT	% ANT DEFECT.	PERCENTAGE OF REQUISITIONS			% OF TPG LOAD
			3 Level	5 Level	7 Level	% OF TPG LOAD	3 Level	5 Level	7 Level	3 Level				5 Level	7 Level		
July 69	7	0	0	0%	0	0%	0	0%	0	0	0	0	N/A	0	0	0	0%
Aug 69	6	0	0	0%	0	0%	0	0%	0	0	0	0	N/A	0	0	0	0%
Sept 69	7	0	0	0%	0	0%	2	50.0%	0	0	0	0	N/A	0	0	0	0%
Oct 69	7	0	0	0%	0	0%	2	42.8%	0	0	0	0	N/A	0	1	0	14.3%
Nov 69	9	0	0	0%	0	0%	0	0%	0	0	0	0	N/A	0	0	0	0%
Dec 69	10	0	0	0%	0	0%	0	0%	0	0	0	0	N/A	0	0	0	0%
Jan 70	11	0	0	0%	0	0%	0	0%	0	0	0	0	N/A	0	0	0	0%
Feb 70	11	0	0	0%	0	0%	0	0%	0	0	0	0	N/A	0	0	0	0%
Mar 70	12	0	0	0%	0	0%	2	33.3%	0	0	0	0	N/A	0	0	0	0%
Apr 70	7	0	0	0%	1	0	28.6%	0	0	0	0	0	N/A	0	0	0	0%
May 70	5	0	0	0%	0	0	40.0%	0	0	0	0	0	N/A	0	0	0	0%
June 70	5	0	0	0%	1	0	20.0%	0	0	0	0	0	N/A	0	0	0	0%
UNIT TOTAL	8	0	0	0%	2	6	187.5%	0	0	0	0	0	N/A	0	0.08%	0	1.0%
ASE TOTAL	1106	2.1	0.2	2.2%	292	869	124.9%	228	65	77.8%	0.2%	0.6%	0.1%	0.9%			

STATION: 319TH AIRBORNE MISSILE MAINTENANCE

REPORT

1 JULY 1969

30 JUNE 1970

PREPARED BY
CSFC-CUT

319 AMIS

EXHIBIT 56

DATE	NO. LOAD	LOADS		% OF TUG LOAD		US GRADES			% OF TUG LOAD	PASSED AKT	FAILED AKT	% AKT DEFECT.	NUMBER OF ROBBIES			% OF TUG LOAD
		T	P	3 Level	5 Level	7 Level	3 Level	5 Level					7 Level			
JUL 69	21	0	1	4.8%	0	4	2	28.6%	0	0	0	N/A	0	0	0	0%
AUG 69	22	0	0	0%	0	0	1	4.6%	0	0	0	N/A	0	0	0	0%
SEP 69	22	0	0	0%	0	1	1	9.1%	0	1	0	0%	0	0	0	0%
OCT 69	23	0	0	0%	0	0	0	0%	0	0	0	N/A	0	0	0	0%
NOV 69	28	0	0	0%	1	1	0	7.1%	1	0	0	100%	0	0	0	0%
DEC 69	30	0	0	0%	0	2	0	6.7%	0	0	0	N/A	0	0	1	3.3%
JAN 70	30	0	0	0%	0	1	0	3.3%	0	0	0	N/A	0	0	1	3.3%
FEB 70	31	0	0	0%	0	2	2	12.9%	0	0	0	N/A	0	0	0	0%
MAR 70	27	0	0	0%	0	2	1	11.1%	0	0	0	N/A	0	0	0	0%
APR 70	25	0	0	0%	1	4	1	24.0%	1	0	0	100%	0	0	0	0%
MAY 70	19	0	0	0%	1	2	0	15.8%	0	0	0	N/A	0	0	0	0%
JUN 70	16	0	0	0%	0	0	0	0%	0	0	0	N/A	0	0	0	0%
UNIT TOTAL	25	0	0.08	0.32%	3	19	8	120.0%	2	1	66.7%	0	0	0.17	0.68%	
BASE TOTAL	1106	2.1%	0.2%	2.2%	292	869	220	124.9%	228	65	77.8%	0.2%	0.6%	0.1%	0.9%	

319 AMS EXHIBIT 57

DATE	D.G. LOAD	T. P.	% OF T/D LOAD	URIDES			% OF T/D LOAD	PASSED AKT	FAILED AKT	% AKT EFF. FT.	NUMBER OF ACTIVITIES			% OF T/D LOAD
				3 Level	5 Level	7 Level					3 Level	5 Level	7 Level	
JUL 69	39	0	0%	0	2	1	7.7%	0	0	N/A	0	0	0	0%
AUG 69	34	0	0%	0	0	1	2.9%	0	0	N/A	0	0	1	2.9%
SEP 69	33	0	0%	0	7	1	24.2%	0	0	N/A	0	0	1	3.0%
OCT 69	43	0	0%	0	2	1	7.0%	0	0	N/A	0	0	0	0%
NOV 69	48	1	2.1%	1	2	0	6.2%	1	0	100%	0	0	0	0%
DEC 69	50	1	2.0%	0	2	3	10.0%	0	0	N/A	0	0	0	0%
JAN 70	50	0	0%	0	4	1	10.0%	0	0	N/A	0	0	0	0%
FEB 70	51	0	0%	0	2	0	3.9%	0	0	N/A	0	0	0	0%
MAR 70	50	0	0%	0	1	1	4.0%	0	0	N/A	1	0	0	2.0%
APR 70	50	0	0%	1	7	0	16.0%	0	0	N/A	0	0	0	0%
MAY 70	39	0	0%	0	2	1	7.8%	0	0	N/A	0	0	0	0%
JUN 70	31	0	0%	0	4	1	16.1%	0	0	N/A	0	0	0	0%
UNIT TOTAL	43	0.17	0.39%	2	35	11	111.7%	1	0	100%	0.08	0	0.17	0.58%
BASE TOTAL	1106	2.1%	0.2%	292	869	220	124.9%	228	65	77.8%	0.2%	0.6%	0.1%	0.9%

59 Munitions Maintenance

MONTHLY OUT DATA REPORT

FROM 1 JULY 1969

TO 30 JUNE 1970

PREPARED BY CSFC-CJT

EXHIBIT 59

59 MMS

DATE	NO. INVENTORY	% OF T.O. LOAD	UNGRADUS			% OF T.O. LOAD	PASSED AKI	FAILED ANT	% AT ERROR	NUMBER OF ACTIVITIES			% OF T.O. LOAD
			3 Level	5 Level	7 Level					3 Level	5 Level	7 Level	
July 69	43	2.3%	0	7	1	18.6%	0	0	N/A	0	0	0	0%
Aug 69	43	2.3%	0	0	0	0%	0	0	N/A	0	0	0	0%
Sep 69	44	2.3%	1	2	0	6.8%	1	0	100%	0	0	0	0%
Oct 69	52	1.9%	0	9	0	0%	0	0	N/A	0	0	0	0%
Nov 69	54	1.9%	0	6	0	11.1%	0	0	N/A	0	0	0	0%
Dec 69	56	1.7%	0	2	0	3.6%	0	0	N/A	0	0	0	0%
Jan 70	53	0%	1	0	1	3.8%	0	0	N/A	0	0	0	0%
Feb 70	46	0%	0	7	1	17.4%	0	0	N/A	0	0	0	0%
Mar 70	42	0%	0	1	0	2.4%	0	0	N/A	0	0	0	0%
Apr 70	35	0%	0	4	0	11.4%	0	0	N/A	0	0	0	0%
May 70	34	0%	0	4	1	14.7%	0	1	0%	0	0	0	0%
Jun 70	23	0%	2	1	0	13.0%	1	0	100%	0	0	0	0%
UNIT TOTAL	44	.50	4	34	4	95.5%	2	1	66.7%	0	0	0	0%
Base TOTAL	1106	2.1	292	869	220	124.9%	228	65	77.8%	0.2%	0.6%	0.1%	0.9%

319-OMS
 MONTHLY OUT DATA REPORT
 EXHIBIT 60

FROM 1 JULY 1969 TO 30 JUNE 1970
 PREPARED BY CFC-CUT

DATE	% OF INS LOAD		% OF INS LOAD		% OF INS LOAD		% OF INS LOAD		PASSED AKT	FAILED AKT	% OF CAP. EFFECT.	% OF PASSED		% OF INS. LOAD	
	7 Level	5 Level	3 Level	1 Level	7 Level	5 Level	3 Level	1 Level				7 Level	5 Level	7 Level	5 Level
July 69	3	0	4.2%	1	9	1	15.5%	1	0	0	100%	0	0	0	0%
Aug 69	3	0	4.3%	0	5	2	10.1%	0	0	N/A	N/A	0	0	0	0%
Sept 69	3	0	5.3%	0	3	0	4.3%	0	0	N/A	N/A	0	0	0	0%
Oct 69	2	1	4.7%	0	7	0	10.9%	0	0	N/A	N/A	0	1	0	1.6%
Nov 69	2	0	2.9%	0	2	1	4.3%	0	2	0%	0%	0	0	0	0%
Dec 69	2	0	2.2%	0	14	2	17.6%	0	1	0%	0%	0	1	1	2.2%
Jan 70	0	0	0%	0	0	1	1.1%	0	0	N/A	N/A	0	1	1	2.2%
Feb 70	0	0	0%	0	8	7	15.5%	0	0	N/A	N/A	0	1	1	2.1%
Mar 70	0	0	0%	0	1	0	1.1%	0	0	N/A	N/A	0	1	0	1.6%
Apr 70	0	0	0%	1	0	1	2.4%	1	0	100%	0	0	0	0	0%
May 70	1	0	1.2%	0	2	0	2.3%	0	0	N/A	N/A	0	0	0	0%
Jun 70	1	0	1.3%	0	4	1	6.4%	0	0	N/A	N/A	0	0	0	0%
UNIT TOTAL	80	1.4	0.08	1.9%	2	55	16	91.3%	2	3	40.0%	0	0.42	0.25	0.84%
BASE TOTAL	1106	2.1	0.2%	2.2%	292	869	220	124.9%	228	65	77.8%	0.25	0.6%	0.1%	0.9%

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 319TH BOMBARDMENT WING (SAC)
GRAND FORKS AIR FORCE BASE, NORTH DAKOTA, 58203

EXHIBIT 61



REPLY TO
ATTN OF

DIVISION

SUBJECT: OJT Trainee Briefing

DATE:

TO:

1. **NOTE:** The Section OJT Administrator will give trainee a complete briefing concerning his job, duty section and mission of his unit. Trainee should also be given an explanation of his career field and how his advancement is related to On-The-Job Training. The trainee will then be required to read and sign this paper after which it will be placed on the right side of his training record (AF Form 73).

2. **FOR THE TRAINEE:** If you are just entering OJT for the first time or have transferred into this organization while in OJT, it is important that you read this note in order to understand the OJT policies of this organization and SAC. If you have only recently joined the Air Force, OJT (On-The-Job Training) is a term and a program that you must become familiar with if you are to prosper and advance.

3. On-The-Job Training is not a volunteer-type program. It is a normal, daily activity that will be a part of your job until you have become completely skilled on all elements of your AFSC. It is a gradual process whereby you begin your job by learning the easiest and simplest tasks first and then branch out until you have mastered all the related tasks and procedures that form your AFSC description as it is defined in AFM 7-1. During this process, you are expected to willingly learn as much as you possibly can and even seek opportunities to learn new tasks. Eagerness, curiosity, willingness and patience are traits that will best serve you while you are in OJT--try to acquire such traits if you don't already possess them.

4. The faster you learn to do a complete job, as defined by the AFSC you are assigned for, the better you will serve your unit and your nation. However, most of our AFSC's require extensive knowledge and skill that can only be acquired through study and practice and which require a lot of time to insure complete coverage. As a general rule, you should complete upgrade training for a "3" level AFSC in 6 months or less, a "5" level in 9 months, and 12 months for a "7" level. Steady progress is essential and you must become a productive member of your unit quickly and then progress to that point until you have completely mastered your AFSC.

EXHIBIT 61

5. Your OJT depends mostly upon your relationship with your supervisor. It is his responsibility to see that you are trained to the point at which you can perform. Cooperation and earnestness on your part will enable him to train you more easily. Your questions and problems concerning your job training should be resolved by your immediate supervisor. Getting an early habit of asking your questions to your supervisor and relying upon his judgment will pay dividends for you in the long-run. The Squadron OJT Officer/AGO is also available for help on problems your supervisor may not be able to solve.

6. What are the things you must know about in order to take an active interest in the planning and control of your OJT:

a. OJT RECORD FOLDER - Your supervisor will maintain this folder which includes your individual on-the-job training record (AF Form 621); a Specialty Training Standard and/or Job Proficiency Guide showing the areas your training will cover, the degree of skill required, other papers related to your training such as Special Orders or AF Form 1095, Classification Action Report and your brief file letter. This folder should always reflect what your current qualifications are and items on which you are receiving training on. You should be allowed to review this folder periodically to determine your training status.

b. AFSC DESCRIPTION AS MANUAL 39-3 - Each AFSC used in the AF is described in this manual. You should know the general requirements for the AFSC you are using, trained and the qualifications required for that AFSC. This manual is available in OJTO-JT Section, Squadron Training Section and copies are available in your work center.

c. CAREER DEVELOPMENT COURSE - If your AFSC is under CDM you will be required to enroll in the appropriate CDM Course. You must complete your entire CDM Course before being upgraded to five or seven skill level. Contact your section supervisor and have him assist you in outlining a plan of study that will insure completion of your CDM Volume within a reasonable time. Thirty days is considered an average time for each volume.

d. STUDY REFERENCE LIST - This listing contains references for you to study to prepare for testing on your skill and knowledge when your CDM is completed. There is a separate list of references for each 5 and 7 level AFSC. Your supervisor of squadron OJT AGO should have a copy of the Study Reference List for your career field; however if this is not the case, refer to the study references listed in your Specialty Training Standard contained in your AF Form 621.

EXHIBIT 61

6. APPROPRIATE KNOWLEDGE TEST (AKT) - This is a test administered by the Base Testing Section to compare your skill and knowledge with others in the same AFSC throughout the Air Force. You will take the test for your specific AFSC and particular skill level after your OJT is all finished and the skill level involved (5, 6 or 7 level) and only if you are considered qualified by your supervisor and squadron commander.

7. Eligibility for promotions to higher rank depends upon the skill level of your AFSC and other things. In fact, perhaps the most important thing of your AF service is your OJT - so many other things depend upon your skills and knowledge which only OJT can give you. You can help yourself a great deal by advancing your education - not only in your job but in the area of general knowledge. The Base Education Office has many means of helping you improve your education and your job proficiency. You are required by AF Regulation to enroll in the CAC Courses covering your AFSC, if there is a course available. In addition to CAC there are DCI courses available in most AFSC's that you plan and obtain a course of study leading to a high school diploma or a college degree. Your educational opportunities are unlimited - it's all up to you. Mandatory CAC must be completed and a Base Level Management Course is highly desirable for obtaining a seven skill level.

8. Remember this final, and perhaps, most important point: OJT is a two-way deal - your supervisors up through the chain of command are obligated to train you to the best of their and your ability and "you" are obligated to exert your very best efforts to learn and progress. The Air Force expects the best caliber of work you can produce and to obtain this effort it is essential that you get the best training your unit can possibly provide. If you do not get the opportunities you are entitled to, see your squadron commander or OJT Officer.

Best of Luck

315 Headquarters Training Section

I have read and understand this briefing letter.

(SIGNATURE)

SA A _____ DAFSC _____ DATE _____

EXHIBIT 62

FROM: 190MSM (Lt. Miller/6269)

25 June 1970

SUBJECT: Maintenance Problem Areas

TO: 319DCM

1. The one and all encompassing problem with which we are faced is the acute manning shortage. If actual flightline aircraft maintenance was the only task to be accomplished, the day to day scheduling and planning of this organization could function in a somewhat orderly manner. However, it seems that the maintaining of safe and operationally ready aircraft is not our primary mission. It is more important that we should support activities such as the Field Training Detachment and the Motor Pool. We continually receive quotas from FTD to support various classes or a requirement from SAC to fill a scheduling or helicopter school quota. The facts are we have barely enough people to support the present flying and TDY commitments in themselves. Virtually all personnel now possessed have completed the required FAM schools and CDC courses. Nevertheless, we continue to receive requirements to support these schools and classes. These requirements drain us of personnel we vitally need to perform high quality, professional, and above all, safe aircraft maintenance. Perhaps, it will take a major accident resulting in the loss of lives and aircraft to make higher headquarters realize it is ridiculous, and more important, dangerous to operate under present conditions.

2. In a related area I would like to touch on the subject of vehicle maintenance. It has always been my belief that the function of a maintenance complex in a tactical aircraft unit was to maintain airworthy aircraft to insure accomplishment of the Wing's mission and maintain a maximum degree of safety for aircrew members. I was also led to believe the mission of a Combat Support Group was to furnish Tactical Units with necessary services and equipment. Such is not the case at Grand Forks. Repeatedly, we receive letters from the Motor Pool stating we will perform more and more maintenance on our vehicles and equipment. I wonder how the motor pool would react if we sent a letter to them requesting assistance on aircraft preflights, BPOs and phases.

3. It seems to me that Combat Support Groups and FIDs have stronger unions than Tactical Units in today's Air Force. I am weary of this arrangement and its related requirements, deadlines, and suspenses. In addition the morale and attitude of aircraft maintenance personnel is at its lowest level in my one and one half year association with this organization.

Mark W. Miller
MARK W. MILLER, 1Lt, USAF
Maintenance Supervisor

REENLISTMENT RATES
(1 APR 70 - 30 APR 70)

EXHIBIT 63

UNIT	FIRST TERM AIRMEN			SECOND TERM AIRMEN		
	NR ELIG	REENL	% REENL	NR ELIG	REENL	% REENL
804 HSS	5	1	20	-	-	--
804 COMM	3	0	00	1	0	00
804 SS	3	1	33	-	-	--
804 TS	1	0	00	-	-	--
804 SVS	7	0	00	-	-	--
804 CES	3	1	33	1	0	00
804 SPS	5	0	00	3	1	33
804 CSG	27	3	11	5	1	20
804 MED GP	-	-	--	-	-	--
319 HSS	1	0	00	-	-	--
319 FMS	7	0	00	-	-	--
59 MMS	7	0	00	-	-	--
319 AMS	2	1	50	-	-	--
46 BS	1	0	00	-	-	--
319 OMS	8	1	13	-	-	--
319 AMMS	-	-	--	-	-	--
905 ARS	-	-	--	-	-	--
319 BW	26	2	8	-	-	--
321 HSS	2	0	00	-	-	--
321 MIMS	7	1	14	1	1	100
446 SMS	-	-	--	-	-	--
447 SMS	1	0	00	-	-	--
448 SMS	-	-	--	-	-	--
321 SMW	10	1	10	1	1	100
BASE						
TOTAL	63	6	10	6	2	33

PREPARED BY CBPO-CAC

REENLISTMENT RATES
(1 MAY 70 - 31 MAY 70)

EXHIBIT 64

UNIT	FIRST TERM AIRMEN			SECOND TERM AIRMEN		
	NR ELIG	REENL	% REENL	NR ELIG	REENL	% REENL
804 HSS	6	1	17	1	0	00
804 COMM	-	-	--	-	-	--
804 SS	1	1	100	-	-	--
804 TS	1	0	00	-	-	--
804 CES	-	-	--	1	1	100
804 SPS	3	1	33	1	1	100
804 CSG	11	3	27	3	2	67
804 MED GP	-	-	--	1	1	100
319 HSS	2	0	00	-	-	--
319 FMS	-	-	--	2	0	00
59 MMS	1	1	100	1	1	100
319 AMS	1	0	00	-	-	--
46 BS	-	-	--	-	-	--
319 OMS	2	1	50	-	-	--
319 AMMS	-	-	--	-	-	--
905 ARS	-	-	--	-	-	--
319 BW	6	2	33	3	1	33
321 HSS	2	0	00	-	-	--
321 MIMS	3	1	33	-	-	--
446 SMS	-	-	--	-	-	--
447 SMS	-	-	--	-	-	--
448 SMS	-	-	--	-	-	--
321 SMW	5	1	20	-	-	--
BASE TOTAL	22	6	27	7	4	59

PREPARED BY CBPO-CAC

REENLISTMENT RATES
(JUN 70 - 30 JUN 70)

EXHIBIT 65

UNIT	FIRST TERM AIRMEN			SECOND TERM AIRMEN		
	NR ELIG	REENL	% REENL	NR ELIG	REENL	% REENL
804HSS	4	0	00	-	-	-
804Comm	5	0	00	-	-	-
804SS	3	0	00	2	1	50
804TS	-	-	--	-	-	--
804CES	5	2	40	-	-	--
804SPS	3	1	33	-	-	--
804CSG	20	3	15	2	2	100
804Med Gp	1	0	00	-	-	-
319HSS	-	-	--	-	-	--
319FMS	4	1	25	1	1	100
59MMS	-	-	--	-	-	--
319AMS	1	0	00	-	-	--
46BS	-	-	--	-	-	--
319OMS	3	1	33	-	-	--
319AMMS	1	0	00	-	-	--
905ARS	-	-	--	-	-	--
319BW	9	2	22	1	1	100
321HSS	1	0	00	-	-	--
321MIMS	3	1	33	-	-	--
446SMS	-	-	--	-	-	--
447SMS	-	-	--	-	-	--
448SMS	-	-	--	-	-	--
321SMW	4	1	25	-	-	-
BASE						
TOTAL	34	6	18	3	3	100

PREPARED BY CBPO-CAC

REENLISTMENT RATES
(1 JUL 69 - 30 JUN 70)

EXHIBIT 66

UNIT	FIRST TERM AIRMEN			SECOND TERM AIRMEN		
	NR ELIG	REENL	% REENL	NR ELIG	REENL	% REENL
804HSS	49	8	16	10	5	50
804COMM	19	3	16	5	3	60
804SS	56	7	13	9	5	56
804TS	27	2	7	-	-	--
804CES	29	9	31	9	6	67
804SPS	80	13	16	16	8	50
804CSG	260	42	16	49	27	55
804MedGp	7	0	00	6	5	83
319HSS	21	4	19	3	0	00
319FMS	58	8	14	11	6	55
59MMS	22	3	14	4	2	50
319AMS	24	6	25	2	2	100
46BS	1	0	00	-	-	--
319QMS	50	3	16	4	3	75
319AMMS	3	0	00	-	-	--
905ARS	--	-	--	-	-	--
319BW	179	29	16	24	13	54
321HSS	21	4	19	7	4	57
321MIMS	42	10	24	2	1	50
446SMS	--	-	--	-	-	--
447SMS	1	0	00	-	-	--
448SMS	1	0	00	-	-	--
321SMS	65	14	22	9	5	56
BASE						
TOTAL	511	85	16.6	88	50	56.8

319 HI

REENLISTMENT STATISTICS

EXHIBIT 67

PERIOD 1 JULY 1969 - 30 APRIL 1970

BASE	FIRST TERM STANDARD 35%			SECOND TERM STANDARD 70%			CAREER STANDARD 90%		
	2AF 14.015AF 15.3 SAC 14.3			2AF 61.715AF 53.7 SAC 58.3			2AF 96.015AF 94.8 SAC 95.0		
	ELIG	REENL	PERCENT	ELIG	REENL	PERCENT	ELIG	REENL	PERCENT
BEALE	702	120	17.1	130	66	50.8	330	314	95.2
D/MONAHAN	544	86	15.8	125	62	49.6	242	233	96.3
EIELSON	90	4	4.4	20	12	60.0	21	21	100.0
ELLSWORTH	556	90	16.2	77	40	51.9	217	211	97.2
GRAND FORKS	454	71	15.6	77	42	54.5	175	168	96.0
FAIRCHILD	432	51	11.8	76	45	59.2	158	147	93.0
F. E. WARREN	319	65	20.4	62	32	51.6	127	120	94.5
LITTLE ROCK	547	92	16.8	76	53	69.7	184	179	97.3
MALMSTROM	397	71	17.9	54	30	55.6	140	133	95.0
MARCH	569	78	13.7	99	59	59.6	261	241	93.5
MATHER	181	23	12.7	25	13	52.0	76	70	92.1
MCCONNELL	112	24	21.4	26	11	42.3	54	53	98.1
MINOT	541	76	14.0	77	36	46.8	199	189	95.0
OFFUTT	152	25	16.4	40	19	47.5	77	69	89.6
RANDENBERG									
HITMAN	305	43	14.1	45	33	73.3	125	122	97.6
15AF TOTAL	6144	938	15.3	1051	564	53.7	2446	2319	94.8

EXHIBIT 68

DCRM

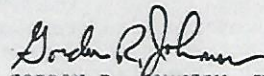
10 Jun 1970

Special Study Follow-up - Motivation/Retention Program

319C

1. The Wing's cumulative retention rates for FY70 were 16.2% for first termers and 54.2% for second termers; both rates fell below the SAC standard. Although a new fiscal year is starting, no significant improvement in retention rates is foreseeable as past history indicates that this has been a "Red Area" most of the time.

2. Many of the reasons for discharge which are listed in attachment 5 of this study are beyond the scope and ability of the Air Force to alter significantly to improve the retention rates. (i.e. going back to school, no family life, long hours, cost of living too high) Continued consideration and/or implementation of the recommendations of this study in conjunction with the future recommendations of the quarterly squadron motivation/retention program briefings should persist.



GORDON R. JOHNSON, TSgt, USAF
NCOIC Management Analysis

SPECIAL STUDY ABSTRACT		REPORTS CONTROL SYMBOL
STUDY TITLE		EXHIBIT 69
Staff Study-Inadequate Parking Facilities		STUDY NUMBER: 319 BW -SAC-70-4
ORIGINATOR AND MAILING ADDRESS (Include Zip Code)	TELEPHONE NO	DATES (Inclusive or completed)
319 DCRM Grand Forks AFB, No. Dak. 58201	6418	21 Jul 1970
CLASSIFICATION	RELEASE LIMITATIONS (Specify if there are limitations)	
Unclassified	None	
<p>ABSTRACT (Should be clear, concise statement of study content, scope, limitations and findings. Wherever possible a statement should be included relating to the action or decisions resulting from the study.)</p> <p>BACKGROUND: Personnel of the 319th Bombardment Wing have been experiencing difficulty in parking their vehicles within the vicinity of Buildings 607 and 621 when reporting for duty.</p> <p>PURPOSE: This study was undertaken to analyze the inadequate parking facilities and provide recommendations to alleviate this problem.</p> <p>SCOPE: This study is limited to the parking facilities for Buildings 607 and 621 on Grand Forks AFB, North Dakota.</p> <p>FINDINGS: The present parking facilities are vastly inadequate for both buildings and temporary parking lots should be constructed to provide immediate relief to the problem. Also additional reserved parking spots should be designated to assist in reducing some parking confusion.</p> <p>RESULT: The Commander recognized the problem as being important to the overall moral, effectiveness, and safety of the Wing and requested the Base Commander's assistance in complying with recommendations.</p> <p>FURTHER POTENTIAL: This problem is 319th particular and application to other units would be coincidental.</p>		

OCHM
CONFIDENTIAL
CRATE

FORMAT AND ITEM DESCRIPTION

EXHIBIT 70

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- 3c Transaction Indicator.
- REQ 2n Major Subordinate Command.
- REQ 4a BASE (Message Code).
- ID 5c UNIT (Display Code).
- REQ 1a Type of unit (M - missile, B - bomber, T - tanker, R - recon).
- REQ 2c Current C-Rating.
- REQ 6c Date current C-Rating was attained. Abbreviate to two digit year, month, day, that is 680409.
- REQ 1n Area Rating - Personnel.
- 3c Estimated month or year for next higher C-Rating for personnel area.
- REQ 1n Area Rating - Equipment/Supplies.
- 3c Estimated month or year for next higher C-Rating for Equipment/Supplies area.
- REQ 1n Area Rating - Equipment readiness.
- 3c Estimated month or year for next higher C-Rating for Equipment Readiness area.
- REQ 1n Area Rating - Training.
- 3c Estimated month or year for next higher C-Rating for Training area.
- 2c Next C-Rating expected. This item and item 16 are reported only if the next C-Rating expected is other than C-1.
- 6c Date next C-Rating is expected. Use the same format as item 6.
- 6c Date C-1 is expected. Use the same format as item 6.
- 3c C-Rating Code. Units with an overall rating of less than C-1, use codes to explain the rating. If no code is applicable, use clear text reasons in Remarks and leave this item blank.

FORMAT - C-RATING
FIGURE 4-14
(Page 1 of 2)

28 May 1970

(UNCLASSIFIED)
EFFECTIVE: 1 JULY 1970

SACM 55 8, VOL 1 (C)

M, EXHIBIT 70

*RMRK
15 AF
5-1

65c(2) Remarks. If no code is applicable for item 18, use clear text reason for an overall rating of less than C-1. When usable crews are less than the number of air vehicles authorized, include a date when usable crew strength is projected to equal or exceed authorized air vehicles, for example, Usable: 15, 21 Apr 70. If no date can be projected, state unknown. For example, Usable: 15, unknown.

NOTE: (U) Units which are C-1 and do not expect to go below C-1 submit items 1 through 6 only.

FORMAT - C-RATING
FIGURE 4-14
(Page 2 of 2)

~~CONFIDENTIAL~~

~~EXHIBIT 71~~

EXHIBIT 71

~~CONFIDENTIAL~~

C-RATE

001 GF081 A66 040112572
00001000 [1 APRIL 70]

~~CONFIDENTIAL~~

- CRATE
- R01
- 1 15
- 2 KRDR
- 3 319EM
- 4 B = [BOMBERS]
- 5 C3
- 6 700114
- 7 1
- 8
- 9 1
- 10
- 11 1
- 12
- 13 3
- 14 MAY
- 15 C2
- 16 700510
- 17 UNK
- 18 T094

Group 4
Downgraded at 3 year
intervals. Declassified
after 12 years.

~~CONFIDENTIAL~~

~~CONFIDENTIAL~~

GROUP 4
Downgraded at 3 year
intervals: declassified
after 12 years

DCO

EXHIBIT 72

EXHIBIT 72

1 Apr 70 05 42

CZCFDA362
RTTUZYUW RHCOAAA0093 2902251-UUUU--RUWTDFA.
ZNR UUUUU
R 312319Z MAR 70
FM SAC
TO AIG 754/C/SACKET/EXCEPT 93BOMBWG
43STPATWG 307STRATWG 4133BOMBWG P
AIG 755/C/SACKET/EXCEPT 4200SPTSQ
AIG 667/DPL/DOD/OCR/

A
F
1-319C
-SACKET

BT
UNCLAS DPLM/DOT
AIG 667 INFO ONLY
SUBJ: SEA AUGMENTATION AUTHORIZATIONS

1. REFERENCES:
 - A. SAC (OPLM2) MSG P002250Z JAN 70.
 - B. SAC UDL CHANGE A-17, 20 FEB 70.
 - C. SAC UDL, 09 FEB 70.
2. SAC UDL CHANGE 05-3-34-0 WILL REALIGN ALL SEA CREW POSITION AUGMENTATION AUTHORIZATIONS (REMARKS CODE 15) IN BH SQS FROM FC 311200 TO FC 311950, EFFECTIVE FY 470..
3. THE CREW RATIO FOR ALL SQUADRONS IS 1.5 TO 1. AUGMENTATION AUTHORIZATIONS ARE CONSIDERED "OTHER CREW POSITIONS" (REF FUNCTIONAL ACCOUNT, ADE FU-502, CHG EFF.

A
DCO
DCO

PAGE 2 RHCOAAA0093 UNCLAS
1 OCT 69, AFM 300-4, VOL I-DM, PART FOUR).
4. "HANDY CREW" REPORTING WILL REFLECT 25 AUTHORIZED CREWS PER B-52 SQUADRON, EFFECTIVE 6 APR 70, C-RATINGS WILL BE COMPUTED ACCORDINGLY.
BT
#0093

~~CONFIDENTIAL~~ XXXXXXXXXXX
EXHIBIT 73

GROUP 1
CONFIDENTIAL [6 APRIL 70]

- 1
- 2
- 3
- 4 [MEMBERS]
- 5
- 6
- 7
- 8
- 9
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- 11
- 12
- 13
- 14
- 15
- 16
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- 18

OK/ed

GROUP 2
Excluded from automatic
downgrading and
declassification

1 by 319 BW HST
18 APR 1970

GROUP 1
Excluded from automatic
downgrading and
declassification

Excluded by DODD Date 18 APR 1970

~~CONFIDENTIAL~~
~~CONFIDENTIAL~~

04/028

~~CONFIDENTIAL~~

~~CONFIDENTIAL~~

EXHIBIT 7.

CONFIDENTIAL [1 APRIL 70]

- 1 15
- 2 100R
- 3 100RS
- 4 1 = [TANKERS]
- 5 12
- 6 700309
- 7 1
- 8
- 9 1
- 10
- 11 1
- 12
- 13 2
- 14 UNK
- 15
- 16
- 17 UNK
- 18 1894

GROUP 4
Downgraded at 3 year
intervals; declassified
after 12 years

Downgraded at 3 year
intervals; declassified
after 12 years.

~~CONFIDENTIAL~~

EXHIBIT 75

TANKERS

MAINTENANCE PLAN

DATE OF DATA

APRIL 1970

APRIL 1970

APRIL 1970

Aircraft	Maintenance Plan												Tankers																		
	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	
2117																															
2117																															
2175																															
2130																															
2192																															
2193																															
2195																															
2106																															
1502																															
0599																															
7077																															
8005																															
8006																															
8038																															
8076																															
8110																															

LEGEND: F = SORTIE; (F) = PHASE NUMBER; ↑ = Went on ALERT; ↓ = Came off of Alert; * = LBRCA; * = PSAGA; * = SAAMA * San Antonio Air Materiel Area (DEPOT)

SAC 541 MA = WASH; (E) = Turnaround Sortie; SAC - DAFB, Orlando

