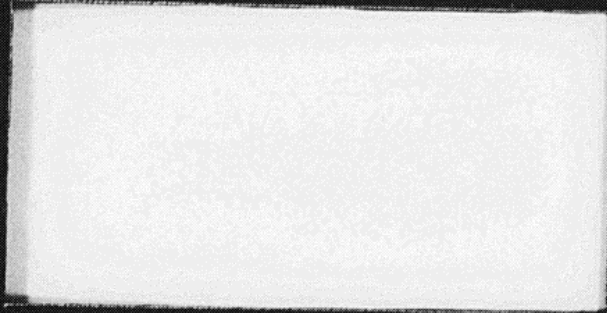


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HISTORY

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 Director,  
 Research, Studies, Inspections  
 and Audits Branch

K-WG-4081-HI  
 NY Dec. 1959



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HISTORY

OF

4081ST STRATEGIC WING

1 November - 31 December 1957

ERNEST HARMON AIR FORCE BASE

Stephenville, Newfoundland

*Eugene W. Hungerford*  
EUGENE W. HUNGERFORD  
1st Lt., USAF  
Historical Officer

*John F. Batjer*  
JOHN F. BATJER  
Colonel, USAF  
Commander

(For and In the Absence of)

This history was prepared and written by T/Sgt Minikus, Historical Technician and A/2C Duff, Assistant Historical Technician under the supervision of 1st Lt. Eugene W. Hungerford, Historical Officer.

\_\_\_\_\_  
STRATEGIC AIR COMMAND

DECLASSIFIED IAW EO 13526

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Chapter I  
ORGANIZATION DEVELOPMENTS

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## ORGANIZATIONAL DEVELOPMENTS

### Assignment of Units

On 1 December 1957 the Headquarters, 4087th Air Transport Group, Pepperrell Air Force Base, St. John's, Newfoundland was discontinued. The 4087th Air Transport Squadron at Ernest Harmon Air Force Base and the 4088th Air Transport Squadron at Pepperrell Air Force Base, which were under the control of the 4087th Air Transport Group, were assigned to the 4081st Strategic Wing at Harmon with no change in station. The operational control of the two units was retained by the Commander, Eighth Air Force.<sup>1/</sup>

The mission of the 4087th Air Transport Squadron, Medium was to airlift personnel and supplies throughout the Northeast Area, and to perform other missions as Headquarters, SAC, Headquarters, Eighth Air Force, and Headquarters, 4081st Strategic Wing may direct.

The 4088th Air Transport Squadron at Pepperrell was attached to the 4737th Air Base Wing, 64th Air Division (Defense) for administration and logistic support, and this attachment was directed to remain in effect.<sup>2/</sup>

### Attachment of Unit for Support

On 26 December 1957 the C 123-1 Mobile Training Detachment (Air Traffic Control) was attached to the 4081st Operations Squadron for administration and logistical support.<sup>3/</sup> The detachment was scheduled

<sup>1/</sup> Msg, Comdr 8AF to Comdr 4081SW, DPL 84752, 4 Nov 57. Exhibit No. 1

<sup>2/</sup> Ibid.

<sup>3/</sup> GO 2, Hq 4081SW, 9 Jan 58. Exhibit No. 2

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to remain at Ernest Harmon until 28 February 1958.

The purpose of the C-123-1 Mobile Training Detachment's TDY to Harmon was to conduct training for aircrew and maintenance personnel of the 4087th Air Transport Squadron, Medium, which has been programmed to receive C-123 type aircraft, in place of the C-119 type aircraft assigned.<sup>4/</sup>

## Movement of 4088th ATS

The 4088th Air Transport Squadron, recently assigned to the 4081st Strategic Wing along with the 4087th ATS, was scheduled to move from Pepperrell Air Force Base, St. John's, Newfoundland to Ernest Harmon Air Force Base, Stephenville, Newfoundland on or about 4 January 1958 at their current authorized strength.<sup>5/</sup>

The transfer of the 4088th ATS to Harmon would entail the movement of approximately 10 officers and 130 airmen with all unit assigned aircraft. This was to be accomplished with a minimum number of personnel hardships, and without loss of mission capability.

The military personnel with dependents at Pepperrell Air Force Base were not to be moved to Harmon until housing was available at Harmon for them. However, personnel required at Harmon for the continued operation of the squadron, not eligible to move PCS to Harmon, could be placed on TDY until housing was available or replacement personnel were in place at Harmon. The personnel remaining at Pepperrell

<sup>4/</sup> Msg, Comdr 8AF to Comdr 4081SW, DOT2 63938, 6 Dec 57. Exhibit No. 3  
<sup>5/</sup> "Eighth Air Force Programming Plan 108-57 (Move of the 4088ATS from Pepperrell AFB to Ernest Harmon AFB)," prep by D/Plans, Hq 8AF, 16 Dec 1957. Exhibit No. 4

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after the movement of the parent organization were to be assigned to a detachment, which has been scheduled to be established on or about 4 January 1958 at Pepperrell Air Force Base. As personnel remaining behind at Pepperrell in the detachment become excess to Eighth Air Force requirements they will be returned to the ZI as soon as possible.<sup>6/</sup>

The Commander, 4081st Strategic Wing, was directed to take all possible action to avoid unnecessary personnel hardships due to this move. In addition, he was to monitor the TDY of personnel of Detachment 1 of the 4088th Air Transport Squadron at Harmon to insure proper personnel accounting, and that personnel with families at Pepperrell Air Force Base be afforded maximum opportunities to return to Pepperrell during their off duty periods.<sup>7/</sup>

The programming plan for the movement of the 4088th Air Transport Squadron from Pepperrell Air Force Base to Ernest Harmon Air Force base was formulated on 29 November 1957 at a conference of interested staff agencies held at Headquarters, Eighth Air Force.<sup>8/</sup>

6/ "Eighth Air Force Programming Plan 108-57. (Move of the 4088ATS from Pepperrell AFB to Ernest Harmon AFB)," prep by D/Plans, Hq 8AF, 16 December 1957.

7/ Ibid.

8/ Ibid.

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Chapter II

PERSONNEL

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## PERSONNEL

### UMD Problem

The SAC and Eighth Air Force Manpower Survey Team arrived at Ernest Harmon Air Force Base on 14 November and remained until 29 November 1957. A complete on-base review of new UMDs were accomplished and will be staffed at Eighth Air Force, Headquarters SAC, and published with an effective date of 1 March 1958<sup>1/</sup>.

The purpose of the survey was to review the mission of the base and examine functions required to accomplish the mission with a view towards consolidation, reduction, and relocation of functions as necessary to keep the mission, functions, and manning authorizations in consonance.

The survey team also realigned UMD's to include changes, additions, and deletions. Colonel Louis J. Lamm headed the Base Survey Team consisting of 24 officers<sup>2/</sup>. A briefing was held in the Wing Conference room by Colonel John F. Batjer for the members of the Survey Team. The history of the UMD Problem since January 1957, was discussed as to the fact that 409 spaces were reduced under NEAC before SAC took over on 1 April 1957. The Base submitted the realignment many times during April, May, and June, and in late June the base was able to incorporate recommendations from the Eighth Air Force Assistance Team. These were processed by Eighth Air Force to Headquarters, SAC, the latter part of July. While not disapproving the changes of the base, SAC declined to

<sup>1/</sup> Msg. Comdr 8AF to Comdr 4081sw, et al, EFTO/DPL 84772, 08 Nov 1957.  
<sup>2/</sup> Roster, Northeast Area Staff Visit, 14 Nov 1957, Exhibit No. 5.

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publish for the following reasons:<sup>3/</sup>

- a. A contemplated reorganization to be made at some unspecified date.
- b. A necessity to carry out manpower grade reductions command wide.

On 26 September, a SAC team headed by Colonel Rasmussen was on the base to discuss other changes. The UMD realignment was submitted on 2 October and handcarried to the Eighth Air Force Headquarters by Captain Bank. It was once again returned to SAC for re-consideration.

On 1 December the base took on a work load of two new organizations: The northeast airlift requirement and the 4087th and 4088th Air Transport Squadrons.

The team left the base on 20 November with the new proposed UMD. The proposed March 1958 UMD for each unit on the Base was received from Eighth Air Force on 30 December 1957. These documents reflected the changes indicated in Eighth Air Force message, CS 84838, dated 11 December 1957, and other changes made by Eighth Air Force.<sup>4/</sup>

## Promotion Quota

The 4081st Strategic Wing and Air Base Group were allocated 103 promotions for the December 1957 promotion cycle. The breakdown by ranks allowed for two master sergeants, two tech sergeants, 23 staff sergeants, 29 airmen first, and 45 airmen second class. The Military Personnel Office reallocated the promotion quota to the different Squadrons.<sup>5/</sup>

<sup>3/</sup> Briefing, (Briefing for SAC-Eighth Air Force Manpower Team) BISO n.d., Exhibit No. <sup>6</sup>.

<sup>4/</sup> Msnr Comdr 8AF to Comdr 4081SW, CS 84838, 11 Dec 1957.

<sup>2/</sup> Msnr Comdr 8AF to Comdr 4081SW, CS 84838, 7 Nov 1957.

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Strength Report for the month of November 1957

Unit	Officers		Airmen	
	Auth	Asdg	Auth	Asdg
Hq 4081st Stratwg	16	17	39	39
Hq 4081st ABGru (PL)	0	7	0	65
Hq 4081st ABGru (PP)	46	55	199	269
4081st USAF Hosp	33	35	111	115
4081st Fldmaintron	8	9	239	231
4081st Opron	7	7	74	88
4081st Transron	8	6	188	175
4081st Instalron	7	7	23	29
4081st Apron	3	3	120	101
4081st rdsvtron	2	2	74	77
4081st Supron	11	12	202	208
535th Ar Band	1	1	19	17
TOTAL (4081st Stratwg) <sup>6/</sup>	<u>142</u>	<u>161</u>	<u>1288</u>	<u>1414</u>
*/ Tentant Units	<u>333</u>	<u>342</u>	<u>2145</u>	<u>1868</u>
BASE TOTAL	<u>475</u>	<u>503</u>	<u>3433</u>	<u>3282</u>

<sup>6/</sup> "Strength Report (RCS: EH-PI), as of 31 Nov 1957. Prep by Comptroller, Hq 4081st ABGp, 30 Nov 1957.

<sup>\*/</sup> Total tentant units assigned to Harmon.

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Strength Report for the month of December 1957.

Unit	Officers		Airmen	
	Auth	Asdg	Auth	Asdg
Hq 4081st Stratwg	16	17	39	39
Hq 4081st ABGru (PL)	0	6	0	47
Hq 4081st ABGru (PP)	46	52	199	291
4081st USAF Hosp	33	34	111	114
4081st Fldmaintron	8	8	239	265
4081st Opron	7	7	74	98
4081st Transron	8	6	188	169
4081st Instalron	7	7	23	30
4081st Apron	3	3	120	117
4081st Fdsvsron	2	2	74	68
4081st Supron	11	12	202	201
535th Ar Band	1	1	19	18
4087th Air Transron	<u>43</u>	<u>44</u>	<u>191</u>	<u>217</u>
TOTAL (4081st Stratwg) <sup>7/</sup>	185	199	1479	1674
Tentant Units <sup>*/</sup>	<u>290</u>	<u>260</u>	<u>1954</u>	<u>1654</u>
BASE TOTAL	475	423	3433	3328

<sup>7/</sup> "Strength Report (RCS: EH-PI), as of 31 Dec 1957, Prep by Comptroller, Hq 4081st ABG, 31 Dec 1957."  
<sup>\*/</sup> Total tentant units assigned to Harmon.

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## Reenlistment

For the month of November 1957 the 4081st Air Base Group reenlisted 20 airmen for either a period of four or six years.

During December 46 airmen reenlisted, including the 41 that reenlisted in the "Tree of Peace" campaign. The past two months saw a record number of reenlistments for one period, through the results of the SAC "Tree of Peace" Campaign. Ernest Harmon had a total of 41 first-termers for the period 1 November through 20 December 1957, and received four lights on the "Tree" located in front of SAC Headquarters, Offutt AFB, Nebraska. Ernest Harmon was third in the Eighth Air Force, and tied with Goose Air Base with a 100 percent reenlistment.

## On-the-Job-Training

During the month of November 1957 the Base OJT Program continued with a total of 257 airmen on OJT. All of the 1 level to 3 level airmen that were eligible were on OJT (7). There were 189 airmen that were eligible and were on OJT for the 5 level. The number of 3 or 5 level S/Sgts eligible for 7 level was 35. Thirty-five of these were on OJT. Ten airmen were on OJT cross-training. There were eight unauthorized AFSC's not on OJT.

Seventeen airmen took the APT test of which fifteen airmen passed for a 88.2 percentage. Fourteen AFJK tests were given, and 13 passed for a 92.9 percentage.

8/ Msg. BPRP 413/M from Comdr 4081SW to Comdr 8AF, 20 Dec 1957.

9/ Msg. EFTO/DPK2005 from Comdr 8AF to Comdr 4081SW, n.d.

10/ "On the Job Training Report: 4081st ABG, 1 Dec 1957,"  
Prep by OJT, HQ 4081st ABG, 31 Nov 1957.

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During the month of December 1957 there were 239 airmen on OJT. <sup>11/</sup>  
Six airmen were eligible for OJT in the 3 level and were on OJT. There  
were 216 airmen eligible and on OJT for the 5 level. Forty-eight S/Sgt  
were eligible for OJT to the 7 level and forty-eight were on OJT.  
Fourteen airmen were on cross-training OJT. There were seven unauthorized  
AFSC's not on OJT.

There was only one AFJK test administered for 100 percentage.

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<sup>11/</sup> "On the Job Training Report (RCS: SAC T-42), as of 31 Dec 1957,"  
Prep by OJT, Hq 4081st ABG, 31 Dec 1957.

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Chapter III  
OPERATIONS AND TRAINING

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## OPERATIONS AND TRAINING

Operation Iron Bar

During the month of November 1957, the 4081st Strategic Wing was required to furnish air refueling support for the deployment and re-deployment of the 341st Bomb Wing to and from Chelveston, United Kingdom. E-Hour for this operation was 1400Z, 25 November 1957<sup>1/</sup>.

At E-Hour, the 4081st Strategic Wing commenced preparation for support and execution of the 44-58 plan. The in place TDY air refueling squadron, the 340th, began preparing their aircraft in accordance with the generation rates established in SAC Manual 55-7.

Operations Order 39-57, IRON BAR, was written and published for the mission by the Director of Operations, 4081st Strategic Wing, on 7 November 1957<sup>3/</sup>.

Final Mission Report - Iron Bar

At 1400Z, 25 November 1957, the 340th Air Refueling Squadron entered the preparation phase of "Iron Bar" by assigning all aircraft to flight crews for preparation<sup>2/</sup>. Flight crews and unit maintenance personnel made every attempt to prepare aircraft for mission readiness and simulate time for full EWP fuel load. Base support was negligible in that POL Pit Crews working during the noon hour and Maintenance Control did not understand the reason for the number of work orders

<sup>1/</sup> Operations Order 39-57, Hq 4081SW, 7 Nov 1957, Exhibit No. 7.

<sup>3/</sup> Ibid.

<sup>2/</sup> Final Mission Report, 4081SW OpOrd 39-57, 18 December 1957, Filed.

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pouring in from the 340th AREFS Flight Line Maintenance. Not until after 1800Z was the Maintenance Control Section aware of the timing requirements for the preparation phase. At approximately 2100Z, the Maintenance Control went on a full scale effort to support the 340th AREFS. Aircraft were prepared in the numbers shown below to meet the readiness timing.

6 hours	-	15 aircraft
7 hours	-	17 aircraft
26 hours	-	18 aircraft
50 hours	-	19 aircraft

The above aircraft, mission ready at fifty hours, was an aircraft that had been at OCAMA to correct bad flying characteristics since July, and it became available for pickup from Whiteman Air Force Base on 25 November.

B. Execution Phase. Bomber Deployment: All available aircraft were mission ready as required. On Wave one there had been falling snow until just before take-off. This wave only required nine KC-97's, as the Spiral Gold Cell of four aircraft were diverted into Loring AFB after a missed refueling in the Westover AFB Area.

A satisfactory deicing program had been devised to prepare for the Wave II launching, and the airborne commander and the fourteen required tankers were launched as briefed. Two additional tankers were launched as briefed to support the requirements when the Spiral

<sup>4/</sup> Final Mission Report, 4081SW OPOrd 39-57, 18 Dec 1957, filed.  
<sup>5/</sup> Ibid.

Gold Cell was relaunched from Loring AFB for refueling in the Easy Chair Area in order to give this cell a prestrike refueling.

One receiver, Spiral Ivory 82, aborted prior to rendezvous with inoperative UHF and HF radio. The tanker initiated a search through GCI and was able to determine the track and intention of the receiver.

Wave III encountered no difficulties in launching the required number of tankers. The second cell of receivers, Spiral Tan, had one receiver abort in the first refueling area, so there was one spare tanker in this cell when it arrived at the Long Bow Area.

A Wave IV was added to relaunch two receivers who aborted from Wave II, however, after an hour delay only one receiver was able to take off and go through a successful refueling.

Execution Phase. Bomber Redeployment: The first wave of this phase was started with a twenty-four hour delay. The first wave with the airborne commander was launched as briefed.

Wave II of redeployment encountered weather problems on takeoff and returned. Three aircraft were airborne, but the fourth was not required as one receiver had air aborted and return to takeoff base. All airborne KC-97's were diverted to Goose Air Base because of weather.

Wave III was given two 24 hour delays, both times after the airborne commander's aircraft was airborne. When the third wave was flown, the 340th also had to furnish weather scouts and an airborne commander, as the RB-47 scouts had redeployed from Goose to home station.

6/ Final Mission Report, 4081SW OpOrd 39-57, 18 Dec 1957, Filed.

Personnel and administration presented no major difficulty as the 340th AREFS operated as the in place rotational TDY unit. The mission was operationally very successful.<sup>7/</sup>

The exercise went off as a routine planned mission, and crews obtained cell tactics training and night refueling on the bomber deployment phase, and day time operation on the redeployment phase.

No sabotage penetration was attempted. However, the number of guards in the ramp area were not completely adequate to prevent penetrations had they been attempted. A better control of persons entering the ramp and maintenance area was desirable.<sup>8/</sup>

#### Operation Bear Track.

A requirement existed to rotate the 98th Air Refueling Squadron to Ernest Harmon Air Force Base, Newfoundland for a period of ninety (90) days. X-day was 28 December 1957. The unclassified nickname for the operation was "Bear Track".

The 98th Air Refueling Squadron was scheduled to depart Lincoln Air Force Base, Nebraska, beginning at 0300Z, 28 December 1957 (2100 local on 27 December 1957) and every 10 minutes thereafter until all aircraft were airborne.<sup>2/</sup>

The mission was very successful, as the average turn-around time for 18 aircraft was approximately 2 plus 30 hours each. One aircraft was out of commission 24 hours after landing. All the aircraft made take off and landing times as briefed.<sup>10/</sup>

<sup>7/</sup> Final Mission Report, 4081SW OpOrd 39-57, 18 Dec 1957, Filed.

<sup>8/</sup> Ibid

<sup>9/</sup> Operations Order 16A-57, Hq 98BW, 9 Dec 1957, Filed.

<sup>10/</sup> Msg to Comdr 8AF, from Comdr 4081SW, Zippe 12-510, T-27, 16A-57, 98 AMRS, Bear Track, filed.

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The success of this mission was due to the thorough preparation of the unit. Base facilities were generally very adequate. marking, unloading, and refueling were accomplished with a minimum of 11/ delay.

## Operations Plan 611-57

A monthly requirement existed to develop a scheduled program to meet current training and operational requirements. A maintenance order to support the Wing's over-all training and operational objectives for the month of November 1957 was prepared.

This operation plan, 610-57, was published on 26 October 1957. 12/ The mission was to complete the air and ground training requirements and to support higher headquarters directed missions, while maintaining a high state of SWP readiness.

## Ground Safety Program

Ground Safety Accidents at Ernest Harmon Air Force Base were held to a minimum for the past two months

For the month of November there was one major injury with 12 man-days lost for a cost of \$563.00. The base had 29 non-disabling injuries for a total of 48,267 man-days exposure. The base rate for the month was 2.07 percentage.

The month of December accidents were kept at a minimum due to the good weather in the Maritime area. There were 25 non-disabling injuries from 62,730 man-days exposure with a rate of 0.00. The injury cost for the base was \$364.00 for the month. 13/

11/ Msg to Comdr 8AF, from Comdr 4081SW, Zippo 12-510, T-27, 16A-57, 98 AUSA's, Bear Track, Filed.

12/ Operation Order 611-57, HQ 4081SW, 26 Oct 1957, Exhibit No. 8.

13/ Ground Safety report, HQ 4081st SW, "Nov & Dec 1957, Filed.

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A meeting of the Ground Safety Committee for the month of November was convened at 1400 hours, 29 November 1957, Colonel John F. Batjer, 4081st Strategic Wing Commander, was Chairman.

The board reviewed the Aircraft and Ground Accidents. Mr. Dye briefed the members of the committee on recent ground accidents.

1 - Military lost time, 12 days

1 - Property damage, \$83.00

The meeting was adjourned at 1615 hours.

A meeting of the Safety Committee for the month of December was convened at 1400 hours, 27 December 1957, and the following officers were present in accordance with SAC Reg 59-2.

Colonel Leon E. Bell, 4081st ABGru Acting Chairman  
Colonel Bernard J. Rinan Jr., 4081st Strat Mbr.  
Colonel Clifford S. Movik, Mbr.  
Lt. Colonel Donald N. Vivian, Mbr.  
Major Armand L. Tremblay, Mbr.  
Captain Carl H. Fridena, Mbr.  
Captain Carbriel Sharp, Alternative Recorder.  
Mr. Martin E. Dye, Ground Safety Officer, Recorder.

The need for a traffic violations clinic was discussed. It was agreed that a waiver should be requested from Headquarters Eighth Air Force for the requirement, to replace the system presently in effect, whereby the Squadron Commander reviews all tickets issued to his personnel and indorses his action back to the Provost Marshall. The meeting was adjourned at 1500 hours. 14/

14/ Minutes, Safety Committee Meeting, 27 Dec 1957.

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Aircraft Operations (November)

During the month of November 1957, the Base C-47 aircraft were flown a total of 23 missions: 13 local flights for 43:40 hours and 10 cross-country flights for 123:50 hours. The L-20 aircraft were flown on 36 local flights for 39:45 hours. Total flying time for base aircraft was 206:35 hours. In addition to time flown in base aircraft, assigned and attached pilots logged 308:30 hours in aircraft assigned to other organizations. This was a total of 515:45 hours logged and an average of 10:58 hours per pilot. The total accumulated requirement for first five months of the FY 58 were 1858:20 hours. A total of 47 pilots were using base assigned aircraft at the end of November 1957; 27 assigned and 20 attached. All pilots have completed FY 58 ARH 60-2 requirements. The monthly flying requirements totaled 391:40 hours.

The number of hours programmed and flown by base assigned aircraft during the month of November were as follows: <sup>15/</sup>

<u>Aircraft</u>	<u>Programmed</u>	<u>Flown</u>
C-47 (3)	243:00	134:30
L-20 (2)	75:00	39:45

A breakdown of aircraft arrivals during the month of November was as follows:

U. S. Military Transport

<u>Number of A/C Arrivals</u>	<u>Organizations</u>
430	ATLD
153	MATS
121	SAC
5	ARMY
1	AMC

<sup>15/</sup> aircraft operations report, base Operations, November 1957.

U. S. TacticalNumber of A/C Arrivals

12  
9  
27

Organizations

SAC  
NAVI  
AIA

Foreign Military

2  
5

RCAR - Transport  
RCAR - Tactical

U. S. Commercial

1  
1  
1  
1

SBoW  
TWA  
PAA  
California Eastern -

Foreign Commercial

79  
1  
1  
1

TCA  
BOAC  
SWISS AIR  
SAYWAYS LTD

The total landing fees paid by commercial aircraft that used Harmon during November 1957 amounted to \$2,388.59.

Aircraft Operations (December)

During the month of December 1957, the base C-47 aircraft were flown a total of 34 missions; 22 local flights for 59:25 hours and 12 cross-country flights for 131:25 hours. The L-20 aircraft were flown on 30 local flights for 53:05 hours and one cross-country flight for 2:45 hours. In addition to time flown in base aircraft, assigned and attached pilots logged 218:10 hours in aircraft assigned to other organizations. This was a total of 655:40 hours logged and an average

of 14:15 hours per flight. <sup>16/</sup> This report is based on data for the

16/ Aircraft Operations Report, Base Operations, November 1957

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Fiscal Year 1958, as of 31 December 1957, was 2241:40 hours. Monthly flying requirements totaled 383:20 hours. At the end of December there were 46 pilots utilizing base aircraft; 26 assigned and 20 attached.

The number of hours programmed and flown by base aircraft during the month of December were as follows:

<u>Aircraft</u>	<u>Programmed</u>	<u>Flown</u>
C-47 (3)	243:00	134:30
L-20 (2)	44:00	62:20

A breakdown of aircraft arrivals during the month of December was as follows:

<u>Number of A/C Arrivals</u>	<u>Organizations</u>
<u>U. S. Military Transport</u>	
283	ATLD
143	MATS
68	SAC
<u>U. S. Tactical</u>	
8	ADC
41	SAC
2	NAVY
<u>Foreign Military</u>	
3	RCAF - Transport
6	RCAF - Tactical
<u>U. S. Commercial</u>	
3	PAA
2	TWA
1	TRANS OCEAN
<u>Foreign Commercial</u>	
71	TCA
1	SWISS AIR
1	AIR FRANCE

The total landing fees paid by Commercial aircraft that used Harmon

during December 1957 was \$15,000.00.

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## Proposed Reorganization.

On 25 November 1957 the Commander, 4081st Strategic Wing received proposed plans from Headquarters, Eighth Air Force on the reorganization of tactical wing and air base group structures. The commander was requested to thoroughly review the proposed plans and forward his comments and recommendations thereto.

The proposed plans are the result of extensive studies that were conducted by Second, Eighth, and Fifteenth Air Forces to determine what organization within the tactical wing and air base group structures could best support the alert concept. As a result of the studies, service tests of two new organizations were being conducted at Little Rock Air Force Base and Mountain Home Air Force Base.

The final recommendations concerning these tests have not been made, however, new tactical wing and air base group organizations will in all probability be implemented by 1 July 1958.

The Base Commander and the Director of Operations and Personnel had a conference on the proposed reorganization of Tactical Wing and Air Base Group Structures. The new SAC tactical wing organization being tested at Little Rock was considered superior to the present SAC tactical wing organization. (Plan #2) The proposed Air Base Group organization contained in Plan # 4 also appears superior to the present SAC Air Base Group organization. The following comments support these positions.

17/ Ltr, Hq 8AF to Comdr 4081SW, et al, CS, "Proposed Reorganization of Tactical Wing and Air Base Group Structures," 19 Nov 1957, Filed D.O.

18/ 1st Ind, Hq 4081SW to Comdr 8AF, DC, 13 Dec 1957, to Ltr, Hq 8AF to Comdr 4081SW, CS, "Proposed Reorganization of Tactical Wing and Air Base Group Structures," 19 Nov 1957, Filed D.O.

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Establishment of the Deputy Commander system should provide direct uninterrupted command emphasis in two important areas namely flight crews and aircraft maintenance. A Deputy vested with command authority can deal more positively within established guide lines than a staff officer, who should be an advisor rather than a decision maker.

Withdrawal of aircraft and maintenance personnel from the tactical squadrons and placing them within the maintenance structure is a natural evolution of SAC Reg 66-12. Precise establishment of the responsibility for aircraft maintenance and greater centralization should result in more efficiency and conservation of critical skills. Moreover, the huge cost and complexity of modern aircraft plus the high flight crew aircraft ratio preclude individual crew aircraft assignment. Thus the major attractiveness of keeping the aircraft with flight crews at squadron level has already been eliminated.

A divergence of opinion exists on the requirements for an aircraft crew chief under the separate maintenance organization concept. It is agreed that desired maintenance standards can be achieved provided provisions are made for proper aircraft record keeping, coordination of unscheduled maintenance and adequate inspections of this completed maintenance.

Under the 1/8th periodic or "running" inspections concept, aircraft utilization could be substantially increased. The aircraft would be available for flying at all times except for the two day standdown period between flights since all maintenance could be performed

19/ 1st Ind, HQ 4081bw to Comdr SAC, LW, 13 Dec 1957, to ltr, Hq SAF to Comdr 4081bw, CS, "Proposed Reorganization of Tactical wing and Air Base Group Structures," 19 Nov 1957, Filed D.O.

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during the standdown period and no requirement for a post dock test flight would exist. Under the alert concept, greater utilization of aircraft is essential to maintain combat ready flight crews. During an EWP or evacuation situation, very little time would be required, under the 1/8th concept, to return all aircraft to an in-commission status. This would be a major advantage.<sup>20/</sup>

Functional alignments within the materiel area under Plan #2 are most desirable. One individual will have complete responsibility for a homogeneous maintenance package. Under the present organization, maintenance responsibilities are divided between the Chief of Maintenance and the Tactical Squadron Commander.<sup>21/</sup>

Complete centralization of operations at Wing level excluding the Air Refueling Squadron, will conserve skills, provide better trained flight crews, better planned missions and critiques and more adequate supervision. It is recommended that tactical squadron commanders be highly qualified instructor pilots with no other personnel assigned to their squadrons except flight crews. Their duties should consist of knowing the crews and insuring their compliance with Wing established programs and standards.<sup>22/</sup>

All administration should remain consolidated at Wing level to insure better administration and to enable the tactical and maintenance organizations to concentrate in specialized areas.<sup>23/</sup>

Consolidation of tactical unit supply and personal equipment activities is highly desirable to conserve critical skills and to

<sup>20/</sup> 1st Ind, Hq 4081SW to Comdr SAF, DO, 13 Dec 1957, to ltr, Hq SAF to Comdr 4081SW, CS, "Proposed Reorganization of Tactical Wing and Air Base Group Structures," 19 Nov 1957, Filed in D.O.

<sup>21/</sup> Ibid.

<sup>22/</sup> Ibid.

<sup>23/</sup> Ibid.

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achieve better service.

The Air Base Group organization as outlined in Plan #1 and modified in Plan #4 appears advantageous over the other in that it simplifies the span of control and provides a more homogeneous arrangement of functions. The Deputy system is also employed to advantage as within the tactical wing. It is especially desirable to have the services grouped under a Deputy to insure adequate emphasis of these important activities. The functions included in the services grouping are appropriate with one exception. It appears that clubs should be included. <sup>24/</sup>

24/ 1st Ind, Hq 4081SW to Comdr 8AF, DO, 13 Dec 1957, to ltr, Hq 8AF to Comdr 4081SW, CS, "Proposed Reorganization of Tactical Wing and Air Base Group Structures," 19 Nov 1957, Filed in D.O.

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Chapter IV

MATERIEL

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## MATERIEL

Supply Problem

By the end of December 1957 considerable progress had been made toward the eventual completion of the Supply Improvement Program, Reduce II, Ernest Harmon Air Force Base. The base had complete control over the supply problem, and it was only a matter of time, which was dependent upon skilled manpower available to complete the job.<sup>1/</sup>

The Air Materiel Command Project Reduce II Assistance Team, which has been TDY at Harmon working on the supply problem since 5 June 1957, and the other augmentation personnel provided by AMC began departing the base on 1 December 1957 for their home station.<sup>2/</sup>

The latest manpower authorization, as reflected on the UMD, was considered insufficient to carry the work load of the other than a normal Base Supply (current 110,000 line items as opposed to a normal 45,000 line item account). Therefore, it was evident that to continue at the past rate of progress, the authorized supply personnel complement must be augmented by skilled personnel from another source until such time as the remainder of excesses in the Base Supply account are identified and disposed of. At that time, the work load will have been reduced sufficiently to perform the mission of a normal Base Supply.<sup>3/</sup>

<sup>1/</sup> Ltr, Comdr 4081SW to Comdr 8AF, BC, "Ernest Harmon Air Force Base Supply Improvement Program," 19 Nov 57. Exhibit No. 9

<sup>2/</sup> Ibid.

<sup>3/</sup> Ibid.

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The Wing Commander, Colonel John F. Batjer, in a letter to the  
Commander, Eighth Air Force, stated: <sup>4/</sup>

\* \* \* \* \*

Our best estimates reveal to us that, from an operational point of view, our Base Supply (closed since 8 August) will be open for routine business beginning the first week of January 1958. However, if we are to arrive at the completed state in our program without to a marked degree negating the progress which has been made to date, I feel obligated to make the following request: that the numbers and skills represented by Captain Brown's Team plus the second AMC group (a total of 60 people) be made available to this base for an extended period of 90 days, effective 1 January through 31 March 1958. Colonel Smith is in full agreement with this and advises me he intends to take this matter up with AMC immediately upon his return to your Headquarters.

On 30 November information was received from Headquarters, Eighth Air Force that the request for the return of the AMC Reduce II Assistance Team had been passed on to Headquarters, SAC with the recommendation that the Team be extended at Harmon for a 60 day period starting the second week in January 1958. <sup>5/</sup>

On 12 November Colonel Harry C. Smith, Director of Materiel, Headquarters, Eighth Air Force visited the base as Chief of the follow-up Inspection Team to complete the follow-up on the July annual Eighth Air Force Inspection. During their stay at Harmon the assistance rendered by the entire Team, and Colonel Smith in particular, on the supply problem was outstanding. From the moment the Team arrived on the station until their departure on 15 November, every member willingly and voluntarily placed his experience and service at the disposal

- <sup>4/</sup> Ltr, Comdr 4081SW to Comdr 8AF, BC, "Ernest Harmon Air Force Base Supply Improvement Program," 19 Nov 57.  
<sup>5/</sup> Msg, Comdr 8AF to CINCSAC, DM 55765, 29 Nov 57. Exhibit No. 10

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of base personnel in solving the problem at hand. Colonel Smith, for example, recommended and approved for implementation several deviations from established supply procedures for the Base Supply Officer's use in attaining the desired goal - a Base Supply which is up to Eighth Air Force and SAC standards. Implementation of these procedures, which were published in Base Supply SOP Number <sup>6/</sup>27, were effective 18 November 1957, and they were to be used from this date forward until completion of the Northeast Area Supply Improvement Program.

It was conservatively estimated that the efforts of Colonel Smith would result in a saving of at least two months time in reaching the completion date of the Base Supply portion of the Supply Improvement <sup>7/</sup>Program.

On 14 November 1957 a re-evaluation of the Base Supply Improvement Program at Harmon showed the following accomplishments: <sup>8/</sup>

On 1 June 1957, the Stock Record Account had 70,704 stock record cards. Project Reduce II was implemented on 5 June. From that date, a steady increase of active stock record cards was recorded and by 15 October, a figure of 97,836 had been reached. This increase was the result of the inventory and pick-up on record of the Base Supply assets not previously recorded. Through an accelerated program which commenced on 15 October of excessing and purging of inactive stock record cards, the card count has been reduced to 79,065, in Base Supply. This

- <sup>6/</sup> SOP No 27, 4081st SUPRON, "Completion of Supply Improvement Program," 20 Nov 57. Exhibit No. 11
- <sup>7/</sup> Ltr, Comdr 4081SW to Comdr SAF, BC, "Ernest Harmon Air Force Base Supply Improvement Program," 19 Nov 57.
- <sup>8/</sup> Ltr, BM to Comdr 4081ABG, "Re-evaluation of Base Supply Improvement Program at Ernest Harmon AFB, 14 Nov 57. Exhibit No. 12



figure does not include the 6,547 stock record cards in the AFW Account. Not included in the inventory were 32,000 line items of technical service items which were picked up from Disposal or had been prepared for turn-in to Disposal. The turn-in documents representing those items were screened against the stock record cards, and only 25 percent of the items were on record. Stock record cards were being prepared on the remaining 12,500 items.

Since the inception of the Supply Improvement Program, the total of 20,394 inactive stock record cards have been purged. In addition to stock record cards purged, a total of 22,876 line items of excess have been shipped to the ZI as of 1 November 1957. This included property shipped to SAC Bases, AF Depots, Army Depots, and local disposal, for a total dollar value of \$5,288,591.00.

Of the 79,065 stock record cards, two-thirds were under Federal Stock Numbers. The remaining 26,300 cards have been screened and were in the process of being converted. Stock record levels have been established on approximately 70 percent of Aircraft and Electronics spares. The interchangeability and applicability were indicated on the AF105F1 Cards in the Aircraft and Electronics Classes. Excess listings for all of the Aircraft and Electronics Classes have been circulated and screened locally prior to excessing of material in these Classes. A 20 hour course of instruction was administered to Stock Record clerks of Base Supply. These classes were conducted by members of the AMC Reduce II Assistance Team.

A complete re-organization of Base Supply was completed, which

included the relocation of all offices, receiving line, inspection line, Research, Inspection and Inventory Section, in conformance with prescribed procedures.

A SAC 310 inspection of all base and tenant unit supply functions has also been performed.

Warehousing: In June of this year, warehouse facilities consisted of the General Purpose Warehouse, less the mezzanine in Section 1B, and five outlying buildings, all of which had been condemned and were awaiting destruction. In addition, there were 13 outside storage areas. Since the inception of the Program in June, six Butler warehouses have been acquired at different intervals for a total of 24,000 square feet. In addition, a mezzanine with 14,000 square feet additional inside storage space, a Class 27 Warehouse with 4,000 square feet, and two Butler buildings with approximately 6,000 square feet have been acquired for storage of supplies.

The outside storage areas have been reduced from 13 to seven, five of which were temporary. As warehouses were made available, property in the General Purpose Warehouse was relocated and stored in the Butler buildings, and in some instances, it was necessary to shuffle property two or three times to provide adequate warehousing. This, coupled with the relocation of open storage areas, accounted for the movement of a minimum of 6,200 long tons of material. This did not include 600 long tons of excesses shipped to the ZI. In addition to the accomplishments set forth above, additional storage facilities and bins were constructed in the mezzanine in section 1b of the General Purpose Warehouse for the

establishment of the AFW Account.

On 21 July 1957 a project was implemented to remove 32,000 Technical Service items from Disposal which had to be warehoused. In addition to these items, approximately 10,000 line items of AF property were removed from Disposal and afforded inside storage. These items were being screened and located in the Base Supply Complex. Also, 5,600 line items of excess were received and warehoused from the Motor Transportation Squadron, 5,000 from the 61st Fighter Interceptor Squadron, and 6,000 from the 823rd Engineer Battalion. This was only a sampling of the excesses being received in Base Supply, and does not constitute all of the excess that has to be received. For example, the 7278th Transportation Terminal Command turned in approximately 600 items and had approximately 1,000 more items to turn in.

Further accomplishments during this period were the receipt of Hi Flight stores and equipment, all shipments of incoming supplies, and the 6,500 items in the F 102 Account. Also, the complete move of the Local Purchase Store into the main warehouse was accomplished which required Base Supply stock to be moved to make room for the Service Store.

Identification and Inventory: On 5 June 1957 a wall-to-wall inventory of Base Supply was started by the AMC Team. On 8 August the total resources of Base Supply and the Team were used in completing the initial count of all physical assets. In the latter part of July the base was directed to withdraw all property, with the exception of scrap, from Disposal for identification and re-screening to determine usability and serviceability. This program was implemented on 21 July

at which time a total of 32,000 line items of Technical Service property were brought across the inspection line and identified to the latest stock number. This resulted in the research, identification, and condition tagging of a total of 39,147 items, of which a total of 32,000 items were determined to be useable and/or serviceable. Another area that required the same operation was the Motor Transportation Squadron. Of 7,000 line items researched, only 5,600 serviceable items could be identified. Out of approximately 10,000 AF items withdrawn from Disposal that have been screened, 2,100 have been identified as serviceable and these have been returned to stock or were in the process of being returned to stock.

The initial inventory of Base Supply completed on 17 August 1957 disclosed that there were approximately 9,500 items without identification. After the filing of the inventory count cards with existing stock record cards, there were 35,000 count cards for which there were no stock record cards. Each of these cards was researched and items picked up on record by the latest stock number. The inventory further resulted in re-check of 60 percent of base assets. The re-check was necessary in that stock record balances and quantities of the items found were not in agreement. The total number of items researched as a result of the Supply Improvement Program has exceeded 80,000 items.

The requirements remaining to be completed in the Base Supply Improvement Program were: Completion of the Federal conversion program and retaging of all property, warehousing and grouping of property by property class and location, final warehousing after all excesses

have been shipped, completion of inventory started on 9 December and identification of items during inventory, rescreening for excesses, and establish stock levels and purge cards.

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Chapter V

FACILITIES AND NEW CONSTRUCTION

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FACILITIES AND NEW CONSTRUCTIONFamily Housing

On 16 November 1957 instructions were received from Headquarters, Eighth Air Force which directed the submission of a family housing report. The requirement was for a detailed justification for the 200 family housing units in the FY 1959 Military Construction Program.<sup>1/</sup>

The justification was to be prepared in accordance with that required for Title VIII housing of the National Housing Act, and was to include recomputation of requirements based on present and proposed strengths, number of personnel receiving quarters allowance, on the spot survey of family housing conditions as a result of the questionnaires filled out by base personnel and analysis of this data.<sup>2/</sup>

In addition, a base layout plan of proposed housing siting, expected future growth of base population, construction of off-base housing and local rentals as compared to quarters allowances was also requested for inclusion in the report.

During December a format of the above report was prepared for submission to Headquarters, Eighth Air Force by the Installations Engineer.<sup>3/</sup>

Preparation of Master Plan Tabs

On 13 November 1957 a letter was received from Headquarters, Eighth Air Force which called for the submission of the Master Plan

<sup>1/</sup> "Weekly Activities Report as of 21 November 1957," prep by IE, Hq 4081st ABGp, Filed.

<sup>2/</sup> Ibid.

<sup>3/</sup> Ibid.

Tabs Cl and Fl.

Tab Cl was a basic layout plan showing all building numbers, accompanied by a building index indicating present and programmed utilization of every structure.

Tab Fl was a basic master plan which reflected all facilities on the base AF Form 800 which were not shown existing on the Tab Cl. All new facilities were to be identified by a category code number.<sup>4/</sup>

The above requirement was completed and submitted to Higher Headquarters during the latter part of December 1957.<sup>5/</sup>

#### Base Economy Priority Review Board.

The Base Economy Priority Review Board convened in the Air Base Group conference room at 10:00 hours on 21 November 1957, in compliance with SAC letter 93-1, dated 15 February 1956. Lieutenant Colonel William H. Noel, Deputy Base Commander, presided over the meeting. The board agreed to declare a moratorium on work order requests to go into effect at once and to terminate on 1 February 1958. Due to a large backlog of work, it was determined impossible to accomplish any work orders except those of an operational nature.<sup>6/</sup>

#### Construction Progress

The construction work on the new Dental Clinic was ahead of schedule 17 percent. It was 38 percent complete at the end of the period, and was only schedule to be 21 percent complete.

The airmen's dinning hall under construction adjacent to the

<sup>4/</sup> "Weekly Activities Report as of 21 November 1957," prep by IE, Hq 4081st ABGp, Filed.

<sup>5/</sup> Ibid.

<sup>6/</sup> Base Economy Review Board, November 1957, Exhibit No. 13.

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new airmen's dormitories was 37 percent complete on 31 December. It was only scheduled to be 30 percent complete. The total cost for construction was \$1,112,424.

Ammo Storage was 96 percent complete and was schedule for completion in January 1958.

The two new dormitories under construction were 46 percent complete as of 31 December 1957 and were both ahead of schedule.

The new dormitories, when completed, will provide living quarters and lounges for 700 airmen each. In addition, one of the dormitories will contain a dining hall adjacent to the building. Another convenience in each the new buildings will be an automatic, selfoperated, <sup>7/</sup> elevator.

On 12 December, personnel from the Base Communications section visited the new seven floor dormitories for the purpose of checking communications supporting structures within the building. For telephone cable access into the building a two inch duct has been provided. A duct this size would only provide for a maximum size cable of eleven pairs, or eleven circuits. This means that only a maximum of eleven of telephones could be provided in each of the buildings. The distribution of conduit for communications circuits within the building was limited to one outlet in the hallway for each floor plus an outlet in each of the elevators. The movement of administrative activities such as orderly rooms and unit Supplies into these buildings would necessitate defacing a new facility in order to run telephone wires along baseboards and

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through walls in order to provide the services where needed. It was now too late to effect any changes, since the concrete floors and walls have already been poured. In fact, once the specifications for such a facility has been approved and the contract has been let, it is practically impossible to effect changes. In any event, consideration should be given to limited communications that will be available in these two dormitories before any decision is made to utilize any of the space for administrative purpose. Communication personnel were also afforded the opportunity of reviewing the plans and specifications for the new commissary building. The commissary will possibly have a requirement for a maximum of three or four telephones, but this building was to have a three inch entrance duct for telephone cable, and communications wall outlets were to be provided throughout the building. There will be very few places within this facility where a telephone could not easily be installed.

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Key Personnel Roster  
31 December 1957

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## KEY PERSONNEL ROSTER

### 4081st Strategic Wing

Commander	John F. Batjer, Colonel
Deputy Wing Commander	Shannon Christian, Colonel
Director of Operations	Bernard J. Finan, Jr., Colonel
Director of Materiel	Clifford S. Hovik, Colonel
4081st USAF Hospital	Donald N. Vivian, Colonel

### 4081st Air Base Group

Commander	Leon E. Bell, Jr., Colonel
Deputy Base Commander	William H. Noel, Colonel
Adjutant	Carl K. Zolezzi, Captain
Staff Chaplain	Clyde M. Martin, Major
Director of Safety	Garbriel Sharp, Captain
Information Services Officer	Eugene W. Hungerford, 1st. Lt.
Staff Judge Advocate	Bismark Pope III, Major
Director of Personnel	Bernard J. Burkett, Lt. Colonel
Director of Comptroller	George E. Andrews, Lt. Colonel
Director of Materiel	Gerald B. Bell, Major
Base Procurement	Ernest D. Goddard, Major
Director of Plans and Programs	Armand L. Tremblay, Major

### 4081st ABG and Strategic Wing Squadron Commanders

Headquarters, 4081st ABGp	Eustace E. Littlejohn, Captain
Det. 1, 4081st ABG	Robert H. Bean, Captain
4081st Supply Sq.	John J. McAuliffe, Lt. Colonel
4081st Food Service Sq.	Roland G. Fletcher, Major

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## Key Personnel Roster, Con't

4081st Transportation Sq

Eddie C. Kraker, Major

4081st Air Police Sq

Carl H. Fridena, Captain

4081st Operations Sq

William D. Coates, Major

4081st Installations Sq

William F. Smith, Lt. Colonel

4081st Field Maintenance Sq, Strat W.

James R. Perry, Jr., Major

4081st USAF Hospital, Strat W.

Donald N. Vivian, Colonel

5355h AF Band

Harold B. Roberts, W-1

4087th Air Transport Sq (M)

Clyde L. Grow, Lt. Colonel

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HEADQUARTERS  
4081ST STRATEGIC WING (SAC)  
United States Air Force  
APO 864, New York, New York

GENERAL ORDERS)  
NUMBER 2)

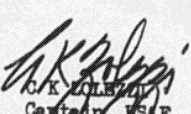
9 January 1958

ATTACHMENT OF UNIT FOR SUPPORT. 1. Effective 26 December 1957, C123-1 Mobile Training Detachment (Air Traffic Control), is attached to the 4081st Operations Squadron, this station, for administration and logistical support.

2. Authority: Air Force Regulation 20-27.

FOR THE COMMANDER:

DISTRIBUTION: "B" and "M"  
Plus:  
10 Comdr C123-1 Mobile Tng Det  
5 Comdr, 4081st Operations Sq

  
C. K. COLEMAN  
Captain, USAF  
Adjutant

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KAGO32  
PR RJENKA RJEODL RJERSB  
DE RJEPEO 169  
R 061638Z  
X  
FM COMAF 8  
RJEODL/COMSTRATWG 4082  
RJERSB/COMSTRATWG 4083  
INFO RJENKA/COMSTRATWG 4081  
BT

/UNCLAS/EFTO/DOT2 63938. SUBJECT: C-123 MTD.A  
C-123 MTD IS PROGRAMMED TO ARRIVE AT HARMON AFB ON OR ABOUT 15 DEC  
57. THIS MTD ~~IS/PROGRAM~~ WILL REMAINED AT HARMON UNTIL 28 FEB 58. DURING THIS  
PERIOD TRAINING FOR AIRCREW AND MAINTENANCE PERSONNEL WILL BE  
CONDUCTED FOR UNITS PROGRAMMED TO RECEIVE C-123 AIRCRAFT. COURSE  
DURATION AND OHER PERTINENT DATA REGARDING THESE COURSES MAY BE  
FOUND IN PART VI, USAF TRAINING PROSPECTUS. TO PERMIT THIS HQ TO  
ESTABLISH FIRM TRAINING SCHEDULES, REQUEST THIS HQ BE ADVISED AT  
ESTABLISH FIRM TRAINING SCHEDULES, REQUEST THIS HQ BE ADVISED AT  
THE EARLIEST POSSIBLE DATE OF THE FOLLOWING: (A) NUMBER OF  
AIRCREW MEMBERS WHO DESIRE TRAINING DURING THE PERIOD JANUARY

PAGE TWO RJEPEO 169  
THROUGH FEBRUARY. (B) NUMBER OF MAINTENANCE PERSONNEL TO BE  
TRAINED DURING THIS SAME PERIOD. ALL ANSWERS SHOULD INDICATE  
COURSE TITLE AND COURSE NUMBER AS LISTED IN USAF TRAINING  
PROSPECTUS.

BT  
Ø6/1649Z DEC RJEPEO

"THIS A TRUE COPY"

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HEADQUARTERS EIGHTH AIR FORCE  
UNITED STATES AIR FORCE  
WESTOVER AIR FORCE BASE  
MASSACHUSETTS

EIGHTH AIR FORCE  
PROGRAMMING PLAN 108-57

16 December 1957

SUBJECT: Move of the 4088th Air Transport Squadron from Pepperrell Air Force Base to Ernest Harmon Air Force Base.

## OBJECTIVE

1. To develop a plan for the orderly movement of the 4088th Air Transport Squadron from Pepperrell Air Force Base to Ernest Harmon Air Force Base with a minimum number of personnel hardships and without loss of mission capability.

## PRELIMINARY STAFF CONSIDERATIONS

2. Representatives of interested staff agencies, this headquarters, conferred on 29 November 1957 for the purpose of developing a suitable plan and determining the necessary implementing actions. (List of conferees attached as inclosure #1)

## FACTORS BEARING ON THE PROBLEM

3. The 4088th Air Transport Squadron will move from Pepperrell Air Force Base to Ernest Harmon Air Force Base on or about 4 January 1958 at currently authorized strength.

4. Approximately 10 officers and 130 airmen will move to Ernest Harmon Air Force Base with the 4088th Air Transport Squadron on or about 4 January 1958 with all unit assigned aircraft. Personnel remaining at Pepperrell Air Force Base will be assigned to a detachment of the 4088th Air Transport Squadron. Personnel required at Ernest Harmon for continued operation of the 4088th Air Transport Squadron, not eligible to move PCS to Harmon will be placed on TDY at Harmon until housing is available or replacement personnel are in place at Harmon. As personnel of the 4088th Air Transport Squadron remaining at Pepperrell in Detachment #1 of that unit become excess to Eighth Air Force requirements they will be returned to the ZI as soon as possible.

5. Military personnel with dependents at Pepperrell Air Force Base will not be moved to Ernest Harmon until housing is available at the new location.

6. Secretarial finding to permit a second PCS move will be obtained prior to movement of individuals concerned.

7. Unit will move with authorized unit mission equipment (UME) and unit support equipment (USE) as authorized by Headquarters 8th Air Force.

*Exhibit No.*  
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8. Military aircraft may be used for the movement of personnel and equipment.

9. A detachment of the 4088th Air Transport Squadron will be established at Pepperrell AFB on or about 4 January 1958 for personnel remaining at Pepperrell Air Force Base after the movement date of the parent squadron.

## IMPLEMENTING ACTIONS

10. The DIRECTOR of PLANS will:

a. Insure that units of the 4081st Strategic Wing are augmented with personnel spaces to support this unit.

b. Insure that a detachment of the 4088th Air Transport Squadron is established at Pepperrell Air Force Base on or about 4 January 1958. This unit is to be continued until all operations and personnel of the 4088th Air Transport Squadron are moved from Pepperrell Air Force Base. Authorizations for the detachment will be adjusted periodically as personnel are transferred.

c. Coordinate with the 64th Air Division to insure that support provided in accordance with the terms of the present 4088th Air Transport Squadron 4737th Air Base Wing agreement remain in effect until all personnel of the 4088th Air Transport Squadron are transferred.

d. Appoint Lt. Colonel Alexander, telephone number 22109, Project Officer.

11. The DIRECTOR of OPERATIONS will:

a. Monitor the movement of the 4088th Air Transport Squadron crews and aircraft to insure maximum capability during the movement period.

b. Insure that training facilities are available at Ernest Harmon Air Force Base to support the 4088th Air Transport Squadron.

c. Revise Air Transport schedules as necessary with the movement of aircraft and crews from Pepperrell Air Force Base to Ernest Harmon Air Force Base.

d. Appoint Lt. Colonel Bobbitt, telephone number 4126, Project Officer.

12. The DIRECTOR of PERSONNEL will:

a. Insure that units of the 4081st Strategic Wing are manned to provide for support of the 4088th Air Transport Squadron.

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b. Divert personnel inputs for the 4088th Air Transport Squadron to Ernest Harmon Air Force Base immediately.

c. Monitor reassignment of personnel from Pepperrell Air Force Base to Ernest Harmon Air Force Base to minimize personal hardships and to insure that married personnel with dependents are not moved until housing is available at E. Harmon.

d. Appoint Major Inghram, telephone number 4201, Project Officer.

13. The DIRECTOR of MATERIAL will:

a. Insure that adequate supplies and equipment are at Ernest Harmon Air Force Base to support the 4088th Air Transport Squadron.

b. Insure that the 4088th Air Transport Squadron moves from Pepperrell Air Force Base to Ernest Harmon Air Force Base with all unit mission equipment and unit support equipment.

c. Insure that funds are provided Ernest Harmon Air Force Base for procurement of all local purchase USE shortages of the 4088th Air Transport Squadron in accordance with SAC supplement 64 to AFM 177-1.

d. Appoint Captain Schappell, telephone number 23163, Project Officer.

14. The DIRECTOR of CONTROLLER will:

a. Insure that funds are available to support this plan.

b. Evaluate the progress of this plan in its progressive stages and render reports on the 24th of each month as required by Eighth Air Force Staff Memorandum 56-1.

c. Appoint Captain Kaiser, telephone number 6209, Project Officer.

15. The DIRECTOR of INSTALLATIONS ENGINEERING will:

a. Insure that required augmentation or modification of existing facilities to support the 4088th Air Transport Squadron is programmed by Ernest Harmon Air Force Base in the appropriate O&M and MCP programs consistent with USAF criteria.

b. Appoint Captain Erasington, telephone number 24176, Project Officer.

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16. The OFFICE of the INSPECTOR GENERAL will:

a. Take action to attach Eighth Air Force prisoners serving confinement tours at Pepperrell AFB to some 8th AF unit at Pepperrell AFB other than the 4088th Air Transport Squadron.

b. Appoint Capt. McKenzie, telephone number 25201, Project Officer.

17. The OFFICE of INFORMATION will:

a. In coordination with Headquarters SAC and Headquarters 64th AD furnish appropriate news releases to Pepperrell AFB for local release.

b. Appoint Major Trenholm, telephone number 21224, Project Officer.

18. All ACTION AGENCIES ABOVE will:

a. Render a monthly report as of the 10th of each month to reach the Comptroller not later than the 15th of each month. Initial report will be due 15 Dec 57. Reports will contain in addition to the items listed in the implementing actions, any developments that would tend to delay the progress of this plan.

b. Immediately forward to the Directorate of Plans and Comptroller any information which might cause this plan to be changed.

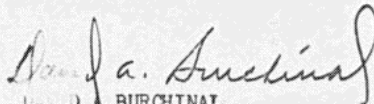
19. The COMMANDER of the 4081st STRATEGIC WING will:

a. Take all possible action to avoid unnecessary personnel hardships due to this move.

b. Monitor TDY of personnel of Det #1 of the 4088th ATS at E. Harmon to insure proper personnel accounting and that personnel with families at Pepperrell be afforded maximum opportunities to return to Pepperrell during off duty periods.

FOR THE COMMANDER:

1 Incl  
As stated

  
DAVID A. BURCHINAL  
Brigadier General, USAF  
Chief of Staff

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## DISTRIBUTION

DO	2	4088th ATS	4	
DP	3	4081st SW	2	
IG	1			<u>Information</u>
OI	5			SAC 2
JA	1			2nd AF 1
DPL	1			15th AF 1
DCR	2			64th AD 1
DM	5			

## COORDINATION

Director of Plans Christman

Director of Operations Rogers

Director of Personnel Boland

Director of Materiel Tharup

Director of Comptroller Clerici

Director of Installations Engineering Paul K Walker

Chief, Office of Information Jacks

Inspector General [Signature]

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Inlosure #1

## LIST OF CONTENTS

R. E. Alexander Jr.	Lt Colonel	DPL
J. A. Hutchison	Lt Colonel	DOO1
W. Y. Snyder	Lt Colonel	DFO
T. E. Garand	Major	DPA
J. C. Gilbert	Major	DPL
R. S. Kalweit	Major	DMM1
L. E. Nielsen	Major	DMT
H. E. Hill Jr.	Captain	DCO1C
J. J. Piekett	Captain	D'S
K. D. Schappell	Captain	DML
J. F. Moran	Civilian	DCRM2
W. C. McMackin	T/Sgt	DPA

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# DECLASSIFIED IAW EO 13526

NORTHEAST AREA STAFF VISIT - NOVEMBER 1957

## ROSTER

### HEADQUARTERS STRATEGIC AIR COMMAND

Col Louis J. Lamm (DPL)	8612A
Lt Col Donovan W. Rulien (DCR)	10437A
Maj Howard W. Blank (DP)	AO72412A
Maj William P. Couch (DM)	AO1595439
Maj John H. Goodin (DPL)	AO736701
Cpt Leonard L. Baughn (DP)	AO675906
Cpt Robert F. Chadeayne (DM)	18677A
Cpt Robert L. Cooch (DO)	16229A
Cpt Roy C. Grandstaff (IG)	AO1905838
Cpt Harold J. A. McGuire (DM)	AO839333
Cpt Robert C. Stippich (D/ENG)	AO2099433
Cpt Robert H. Sturtevant (DM)	AO2000876
Cpt Elmer C. Thacker (DM)	AO862847

### HEADQUARTERS EIGHTH AIR FORCE

Col Lawson C. Horner, Jr.	4351A
Lt Col Leroy T. Shuler	AO796037
Lt Col Lawrence P. Stover	AO662107
Maj Wayne C. Chambers	AO698517
Maj David B. Easson	AO889638
MAJ Raymond E. Etmund	AO562958
Maj Robert H. Garlock	AO659370
Maj James C. Hanberry	AO1579743
Maj Robert S. Kalweit	AO505924
Maj Francis E. Riedy	AO1583559
Maj Frank W. Wilson	AO579684
Capt William C. Banks	AO576602
Capt James B. Clark	AO2061622
Mr. Edward Brown	

### CREW MEMBERS

A/C	Capt Bresley	CE	Sgt Berndtson
Co-Pilot	Capt H. H. English	CE	Sgt Mann
Navigator	Capt Wakefield		Steward A/1C Richardson
FE	Sgt Rocco		Radio Op Sgt Desmimone

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# DECLASSIFIED IAW EO 13526

## NOVEMBER BRIEFING FOR THE SAC-EIGHTH AIR FORCE MANPOWER TEAM

Slide 1. Colonel Lamm, gentlemen, welcome to Ernest Harmon. The past ten months' history of the subject you are here to discuss -

Slide 2. - my UMD's - has caused us to make the following conclusion: Once a UMD is published, it's mighty hard to change it by bucking the through-channels line by mail.

While we have had very little success in straightening out the mistakes that were made last January, the outlook today ought to be bright; We have seated in this room all of the technical competence that will ever be applied to this problem. I see no reason why the problem should not be solved - and solved to our mutual satisfaction - in the time available.

It may help you to run through a history of my UMD's since January 1957 when the first one was published. Throughout this discussion, please keep in mind that I am aware of the following:

a. I'm not accusing anybody of being stupid; actually, it's the other way around. The team that was in here in January simply did not have the time to give this problem what it deserved. While I will point to the errors which we've been living with for ten months, the fact remains that the UMD's were about 80 percent accurate which, under the circumstances is darn good.

b. The January UMD's reduced us 409 spaces from what we had under NEAC. We think that reduction was about right. We are not crying for more people now because the handwriting is real clear: We are not going to get any more people.

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Here are the pertinent things that have happened beginning last January. Colonel Adams and his team from SAC Headquarters dropped in here and spent the night. Some of you were here with him. While, under the circumstances, you did a good job, there were mistakes in that UMD that I couldn't live with. Here they are:

Slide 3. a. Some functions were omitted entirely. Examples: Director of Operations, Air Base Group, Survival Training, Contract Maintenance, Commissary Warehouse, T.O. distribution, Service Club, Airmen's Club, etc.

b. Some functions were seriously under-manned. Example: Director of Operations, Strategic Wing, Vehicle Maintenance, Base Operations, Ground Radio Maintenance, Telephone Operations, Base Adjutant, Judge Advocate, and Personnel Services.

c. Other functions were over-manned. Example: We had too many people in Military Personnel and we had some functions manned for which there was no requirement; machine accounting - we aren't equipped with machines, and Terminal Services - we don't operate the terminal - MATS does it.

d. Some of the AFSC's were wrong. Example: In the Jet-Engine Repair Shop we have electricians instead of jet-engine mechanics. Where we should have personnel specialists, we have clerk typists. There are more of these. During the last ten months, a lot of these slots have been requisitioned against and some of them have been filled.

Slide 4. We prepared a realignment and submitted it. In April, it was partially approved and printed and appeared as the April UMD. Some of the errors I mentioned above still carry over. Here they are: Terminal Services is still in there. We don't have any authorization for Survival Training, T.O. Distribution, Contract Maintenance, Base Adjutant, Blank Forms and

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Publications, Service Club. We are still woefully under-manned in Personnel Services.

On the 26th of May, we again submitted our changes, but we ran head-on into the SAC freeze against UMD changes. In the meantime, requisitions were made for personnel we didn't require, while our real requirements of necessity went un-heeded. No ticket, no laundry.

In late June, the freeze was lifted and we again submitted our realignment. This time, however, we were able to incorporate recommendations from the Eighth Air Force Assistance Team. These were processed by the Eighth Air Force to Headquarters, SAC, the latter part of July. While not disapproving the changes we asked for, SAC Headquarters declined to publish for the following reasons:

- a. A contemplated reorganization to be made at some unspecified date.
- b. A necessity to carry out manpower grade reductions command wide.

On the 26th of September, a SAC team headed by Colonel Rasmussen was here on the spot and discussed with me the changes I required in my UMD. As a result, a proposed UMD realignment was submitted on 2 October and hand-carried to the Eighth Air Force Headquarters by Captain Banks. A few days ago, I was assured that my proposal had been approved, with one or two minor exceptions. Then I found that the UMD's had been returned by SAC Headquarters to the Eighth Air Force Headquarters once again for re-consideration. I understand that the time has come for us to impose the grade reduction and that we have to adjust officer and warrant officer totals, among other things.

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Thus, on four occasions, we submitted proposed realignments of our UMD's and so far, we've gotten no place. I hope that now is the time.

Under the austere manning conditions you and I know we will have to live with, it is absolutely essential that I get the most mileage from every authorized space. We are not doing it now. Here are the spaces in my officer, airmen, and civilian category that are no good to me on my Slide 5.

present UMD's. They will have to be changed. (Adlib from slide.)

On 1 December, I take on a new work load and two new organizations: The northeast airlift requirement and the 4087th and 4088th Air Transport Squadrons. I would prefer, if possible, that this problem be handled separately. The Eighth Air Force staff already has a proposed solution and a format for the combined new squadron UMD and a separate package which shows the augmentation necessary in the 4081st Strategic Wing when it takes on this additional work-load. As of now, I cannot prove or disprove any part of the proposal because I do not know either the work load or the proposed method of operation.

We should read into the problem any decisions (or proposals) to move any other units to Ernest Harmon from Pepperrell. I am referring to the fire-fighter school, the diesel operator's school, and the diesel mechanic's school. If I take on this work load, I will have to look at the new requirements in some of my support squadrons. If I have a choice, I vote that we don't take these extra functions; we need more people at Ernest Harmon like a hole in the head. Additionally, the training job, if it is OJT, should be done OJT at the using base. If it's training, it ought to be done back at the training command in the ZI where the training job is done. I am referring to the training job in the ZI where the training job is done.

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Here's what it means to live with UMD's that aren't right:

a. We waste manpower. A body in the wrong AFSC just means an ineffective resource.

b. If the UMD's are wrong, I continue to receive people in skills that we don't need, while some sorely needed functions just don't get manned.

c. To cover up, I am forced to make personnel assignments out of career fields. To the individuals who can't be upgraded, cross-trained, or otherwise properly utilized, no amount of explanation will suffice. The attitude of officers and airmen so effected, negates the thing we are trying to achieve through our retention program.

Here's what I recommend: Let's come to a firm agreement, prior to your departure, on exactly what you feel can be approved in the way of realignment and, more important, what you can print and when. I think we can do this because we know exactly what we need and we have the workload figures to back it up. In instances where you can't approve our proposals, let me know now while you are here.

Slide 6.

END OF BRIEFING

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**SECRET**

# IRON BAR

4081<sup>ST</sup>  
STRATEGIC WING

OPERATIONS ORDER

NO. 39-57

DATE 7 NOV 57

COPY NO. 55 OF 97 CYS.



**SECRET**

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**SECRET**HEADQUARTERS 4081ST STRATEGIC WING  
ERNEST HARMON AIR FORCE BASE  
NEWFOUNDLAND

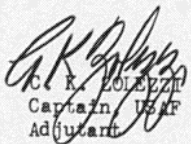
7 NOVEMBER 1957

SUBJECT: 4081st Strategic Wing Operations Order 39-57

TO: See Distribution on Basic Order

1. Attached is 4081st Strategic Wing Operations Order 39-57.
2. Nickname for this operation is "IRON BAR".
3. If the inclosure is withdrawn or not attached, the classification of this correspondence will be downgraded to unclassified in accordance with AFR 205-1.

FOR THE COMMANDER:

1 Incl:  
a/s

C. K. FOLEZZI  
Captain, USAF  
Adjutant

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**SECRET**

HEADQUARTERS 4081 STRATEGIC WING  
ERNEST HARMON AIR FORCE BASE  
NEWFOUNDLAND  
7 NOVEMBER 1957

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Opord 39-57  
7 Nov 57

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HEADQUARTERS 4081ST STRATEGIC WING  
ERNEST HARMON AIR FORCE BASE  
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4081ST STRATEGIC WING  
 ERNEST HARMON AIR FORCE BASE  
 NEWFOUNDLAND  
 7 NOVEMBER 1957

OPERATIONS ORDER 39-57

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TASK ORGANIZATIONS:

4081ST STRATEGIC WING	COLONEL BATJER
4082ND STRATEGIC WING	COLONEL BECK
340TH AIR REFUELING SQUADRON	LT COLONEL LANGDALE
26TH STRATEGIC RECONNAISSANCE WING	(GOOSE DETACHMENT)
DETACHMENT 5, 5TH WEATHER GROUP	MAJOR GISE

1. GENERAL SITUATION: The requirement exists for the 4081st Strategic Wing to furnish air refueling support from the 340th Air Refueling Squadron for the deployment and redeployment of the 341st Bomb Wing to and from Chelveston, United Kingdom. E Hour/Day for this mission is 1400ZULU, 25 November 1957. Unclassified nickname is "IRON BAR". (S)

a. Intelligence: See Annex A (U)

b. Friendly Forces:

(1) MATS and NEA 8th: To provide normal AACS and rescue facilities. (U)

**SECRET**

Operation Order 39-57 (cont'd)

(a) Military Flight Service will not pass departure/arrival messages by HF circuitry for SAC aircraft participating in this operation order. (C)

(2) 341st Bomb Wing: To provide necessary refueling coordination for deployment and redeployment through the Harmon area. (C)

2. MISSION:

a. Provide refueling support for the 341st Bomb Wing deployment on E / 4, E / 5 and E / 6 days. (S)

b. Provide refueling support for the 341st Bomb Wing redeployment on E / 6, E / 7 and E / 8 days. (S)

c. Accomplish a unit simulated combat mission for the 340th Air Refueling Squadron to be credited to January-March 1958 SACR 50-8 training quarter. (C)

3. TASKS FOR SUBORDINATE UNITS:

a. 4082nd Strategic Wing: Provide necessary support to the 26th SRW detachment operating out of Goose Air Base as weather scouts in the Harmon refueling areas. (S)

b. 26th Strategic Recon Wing: Provide weather scout aircraft to operate from Goose Air Base to scout the refueling areas to be supported by the Harmon Task Force. Weather scout aircraft will be launched upon instructions for timing and routes by execution orders from Headquarters, Eighth Air Force. (S)

c. 340th Air Refueling Squadron:

(1) Provide necessary tanker support required Annex A. (U)



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Operation Order 39-57 (cont'd)

(2) Assign observers at Pinetree radar site Capable during refueling operations. (C)

d. 54th Air Rescue Squadron: (Goose) - Provide on call search and rescue facilities for coverage of this mission. (U)

3. x. General Instructions:

(1) SAC Manuals 55-3, 55-3A, 55-5A, 55-10, 55-12, 100-1 and Eighth AF Manual 55-1 and SAC Regulation 50-8 will apply. (U)

(2) Flight plans will be submitted in accordance with SAC Regulation 55-3 and SAC Manual 55-12 using SAC Form 121. All phases of this mission for which altitude reservations are authorized carry a Category I precedence. Altitude reservation requests will include both primary and alternate refueling areas and ATC approval will be requested for both routes. (U)

(3) In order to reduce air traffic clearance and control problems during this mission, all position reports will be made using standard altitude reservation request call signs. This is: the aircraft two digit tactical call sign, mission nickname, and cell designator. An example is: Luger 92, Iron Bar, Long Bow Ann (with the same color designator as the receiver cell). (U)

(4) Tanker Task Force Commander is Colonel John F. Batjer. (U)

(5) Project Officer for 4081st Strategic Wing is Major Thomas



**SECRET**

Operations Order 39-57 (cont'd)

United Kingdom. Deployment air operations will be based on the "E / 72 hours Mass Launch Option". (C)

(7) Delays for crew rest will be in accordance with SAC Regulation 62-19 except that KC-97 refueling missions may be flown with a twelve hour turnaround. (C)

(8) The 340th Air Refueling Squadron will receive USCM credit for the January-March 1958 training quarter. Scoring will be in accordance with SAC Tech Pamphlet 170-1 as amended. All items of SAC Regulation 50-8 which this operations order precludes accomplishment thereof, will be explained on the SAC Form 278 and 278A USCM "Recap" sheet in order that items which cannot be accomplished will not be included when computing the final unit score. (C)

(9) Eight copies of this Operations Order will be forwarded to both Headquarters SAC and Headquarters Eighth Air Force. Each will include a copy of the Flight Plan on a SAC Form 1A. Five copies of the flight plan will be forwarded to CINCONAD, ATTN: COC, plus one copy each to EADF, CADF, CFECR and CFCCR. (U)

(10) SAC Form 498, Refueling Assignment Recapitulation, will be forwarded as follows: One copy with each Operations Order, and five additional copies to CINCONAD, ATTN: COC. (C)

(11) Altitude Reservation Requests will be forwarded with one copy in each Operations Order. (U)

(12) Routes, Schedules and Air Refueling: See Annex A. (U)

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Operations Order 39-57 (cont'd)

(13) Reports: Appendices IV and V of Annex A, Eighth Air Force Manual 55-1 apply. (U)

(a) Headquarters SAC will be an information addressee on the M-27 report. Format will be as outlined in SAC Manual 55-8M, however the mandatory comments are not required. (U)

(14) Special Alert Instructions: The Harmon Task Force is relieved of the alert requirements of Eighth Air Force message DO-8-6048 TS dated 21 Sep 57 from E-Hour/Day (1400Z 25 Nov 57). Alert will be resumed 24 hours after return of aircraft supporting the last main bomber wave of this exercise. In this case, the return is the tanker cell supporting Wave III, Redeployment, of 341st Bomb Wing with tanker landing time at approximately 2206Z, 3 December 1957. (S)

(15) Weather Instructions:

(a) General: Weather support for this operation will be in accordance with SACM 105-1 and 8AFM 55-1. (U)

(b) Deployment and Redeployment Phase:

1. Westover Forecast Center will prepare and transmit forecasts for the designated refueling areas in the Eighth Air Force area of responsibility. Weather scout direction and utilization will be in accordance with Annex I, 8 AFM 55-1. (U)

2. Detachment 5, 5th Weather Group will provide the entire route forecast for the Harmon Task Force tankers by means of the refueling area forecasts provided by Westover Forecast Center. (U)

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Operations Order 39-57 (cont'd)

(c) Transmission of Forecasts: (U)

1. Planning forecasts will be transmitted so as to arrive at Harmon at least 24 hours prior to the first takeoff.

2. Operational forecasts will be transmitted so as to arrive at Harmon at least 12 hours prior to takeoff of first aircraft.

(16) Public information releases: No press release of this operation will be made. If queried the Information Service Office may state only that the unit is conducting normal training. In the event of other SAC aircraft landing at Harmon, their presence may be acknowledged but the unit designation and home station will not be revealed. (U)

(17) Execution orders:

(a) Headquarters SAC will issue execution orders and control deployment phase of this mission. (C)

(b) Parent Air Force Headquarters will issue execution orders and control redeployment phase of this mission. The Task Force Commander will closely monitor all phases of this mission under his supervision due to ever present possibility of adverse weather and/or unforeseen circumstances. (C)

(18) Final crew weather briefings will be held in the Air Refueling Briefing room three hours prior to the cell takeoff. (U)

4. ADMINISTRATIVE AND LOGISTICAL MATTERS: Normal

5. COMMAND AND COMMUNICATIONS: (U)

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Operations Order 39-57 (cont'd)

- a. Command: Normal
- b. Communications: See Annex C.

JOHN F. BATJER  
Colonel, USAF  
Commander

OFFICIAL:

*for* James D. Watkins Lt Col  
BERNARD J. FINAN, JR.  
Colonel, USAF  
Director of Operations

ANNEXES:

- A - Air Operations
- B - Intelligence
- C - Communications
- D - Safety

DISTRIBUTION:

- 819 Air Division - 3 cys
- 801 Air Division - 5 cys
- 4082 STRATWG - 5 cys
- 4081 C - 2 cys
- 4081 DM - 3 cys
- 4081 DO - 5 cys
- 4081 Historian - 5 cys
- 4081 ABGRU - 2 cys
- 340 AREFS - 5 cys
- Det 5/5 Wx - 1 cy
- 340 AREFS - 30 cys (Crew flimsies)
- 4081 CAMRON - 1 cy

INFORMATION:

- CINCSAC - 8 cys
- 8 AF - 8 cys
- 15 AF - 5 cys
- CINCONAD, Ent AFB  
  Colo - 5 cys
- COMDR, EADF,  
  Stewart AFB, NY - 1 cy
- COMDR, CADF,  
  Richards-Gebaur  
  AFB, Mo - 1 cy
- COMDR, CFECR,  
  Stewart AFB, NY - 1 cy
- COMDR,  
  Richards-Gebaur  
  AFB, Mo - 1 cy

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HEADQUARTERS 4081ST STRATEGIC WING  
ERNEST HARMON AIR FORCE BASE  
NEWFOUNDLAND  
7 NOVEMBER 1957

A N N E X A  
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O P E R A T I O N S    O R D E R  
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A I R O P E R A T I O N S

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**SECRET**

**SECRET**HEADQUARTERS  
4081ST STRATEGIC WING  
ERNEST HARMON AIR FORCE BASE  
NEWFOUNDLAND  
7 November 1957ANNEX A TO OPERATIONS ORDER 39-57

1. CONCEPT: The 341st Bomb Wing will launch aircraft on a USCM simulating the units EWP on the E / 72 hour option with the exception that waves will be launched 24 hours apart to provide daylight and better weather arrival times at Chelveston, United Kingdom. The 340th Air Refueling Squadron will provide deployment and redeployment air refueling support in the Long Bow refueling area. There is no alternate refueling area as selected by the 341st Bomb Wing. (S)
2. EXECUTION:
  - a. E-hour is 1400Z, 25 November 1957. (S)
  - b. At E-hour the 4081st Strategic Wing will commence preparation for support and execution of the 44-58 Plan. The in place refueling squadron, the 340th, will commence preparing aircraft in accordance with the generation rates established in SACM 55-7. Actual launchings will be in accordance with the timing criteria contained in Appendix 4, this Annex. (S)
3. FUEL PADS: Tanker flight plans are in accordance with SACM 55-10 and include 15 minutes of additional fuel to accommodate late receivers. Receiver flight plans contain sufficient fuel pad to insure making good all refueling rendezvous times. (C)

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Annex A  
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7 Nov 57  
EH 2381**SECRET**



**SECRET**

Annex A to Opord 39-57

4. NAVIGATION AND CRUISE CONTROL: Refuelings will be conducted under the "yo-yo" concept of air refueling. The use of the Long Bow primary area with the short distances involved to either the rendezvous point or to Harmon from the end refueling point will preclude accomplishment of SAC Reg 51-11 celestial navigation leg or a cruise control mission. (U)

5. TACTICS:

a. SACM 55-10, Tactical Doctrine - Air Refueling, will be followed to the fullest extent commensurate with flying safety. Refuelings will be on a one tanker to one receiver basis with a 37000 pound offload available for both deployment and redeployment. The aircraft commander and navigator will monitor station keeping on the APS-42 radar scope. (C)

b. Radar scope photography will be taken in accordance with all instructions contained in 8AFM 55-1 with the high tanker taking a series of five scope photographs at the following times: (C)

- (1) Tanker cell arrival at orbit.
- (2) Tanker departure from orbit.
- (3) Halfway between orbit and rendezvous point.
- (4) Receivers move into observation position.
- (5) Hookup for high tanker.
- (6) Five minutes after hookup.
- (7) End of refueling.

**SECRET**



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Annex A to Opord 39-57

6. GCI: GCI sites in the Harmon area are available to assist in accomplishing rendezvous in the event other electronic methods of rendezvous are inoperative. A qualified representative from the 4081st Strategic Wing or the 340th Air Refueling Squadron will be present at GCI site Capable during refueling portions of this operation. (U)

7. ROUTES:

a. Danger areas will be circumnavigated with the exception of D-76. Clearance through this area can be obtained from GCI site Capable. (U)

b. Tanker routes to the "Long Bow" refueling area for deployment and redeployment are contained in Appendix 3, this Annex. (U)

8. TIMING:

a. Takeoffs for refueling support of deploying 341st Bomb Wing aircraft are based on launching for the E / 72 hour mass launch option except as specifically directed by Headquarters SAC to have 24 hour intervals between waves of 341st bombers. (S)

b. Takeoffs for refueling support of redeploying 341st Bomb Wing aircraft will be approximately 48 hours after deployment of the same bomber wave. (C)

c. Exact takeoffs for support of both deploying and redeploying aircraft will be as shown on the SAC Form 498's in Appendix 4, this annex. Flight time information is computed using seasonal mean wind information for the Harmon area. (U)

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Annex A  
Opord 39-57  
7 Nov 57

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Annex A to Opord 39-57

9. AIR REFUELING: Rendezvous times shown in Appendix 4 are based on the 341st Bomb Wing Operations order. Any deviation from these times will be covered in final crew weather briefing based on the last information from the 341st Bomb Wing B-2 and B-10 reports. (U)

4081SW  
Annex A  
Opord 39-57  
7 Nov 57

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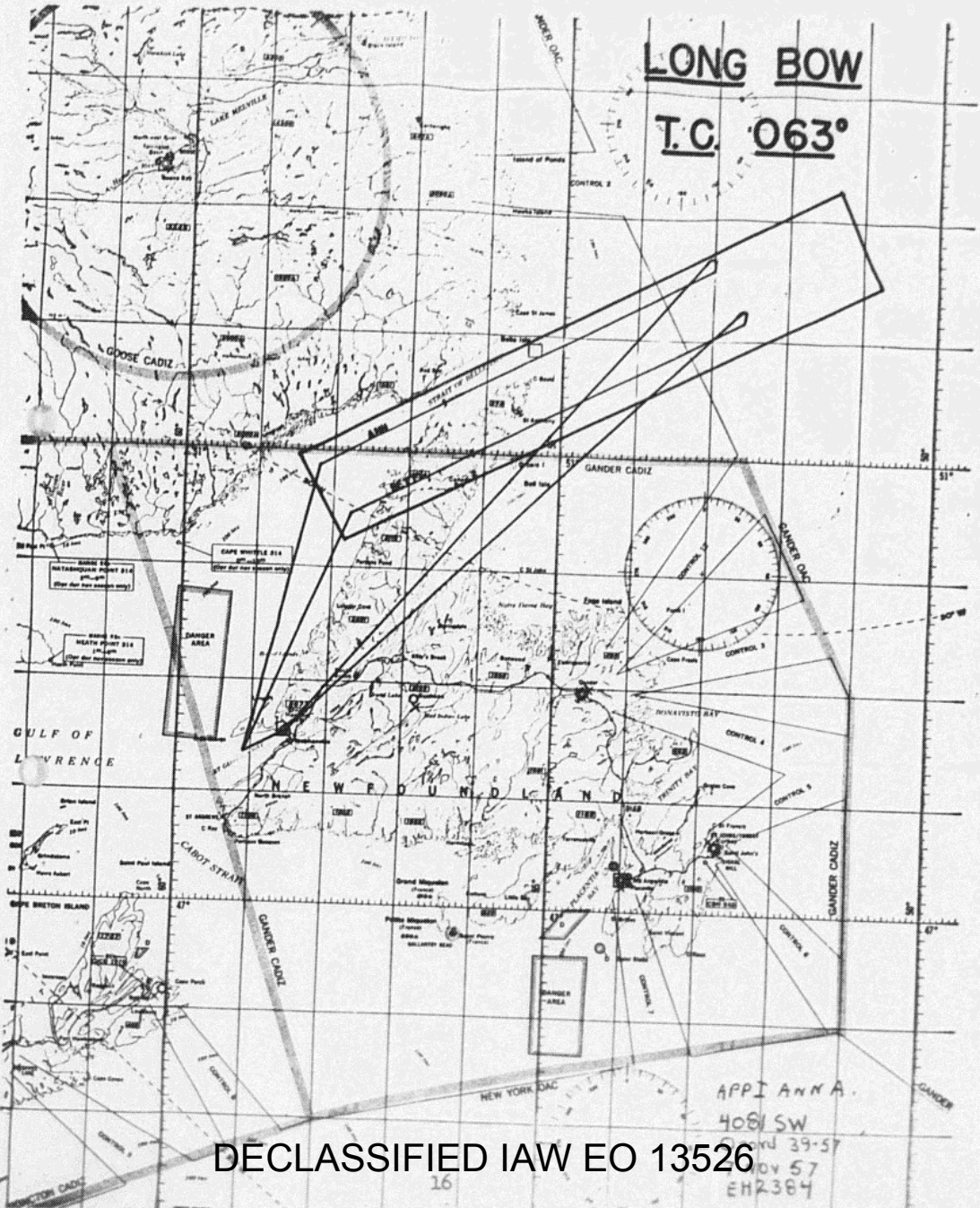
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HEADQUARTERS 4081ST STRATEGIC WING  
ERNEST HARMON AIR FORCE BASE  
NEWFOUNDLAND  
7 NOVEMBER 1957

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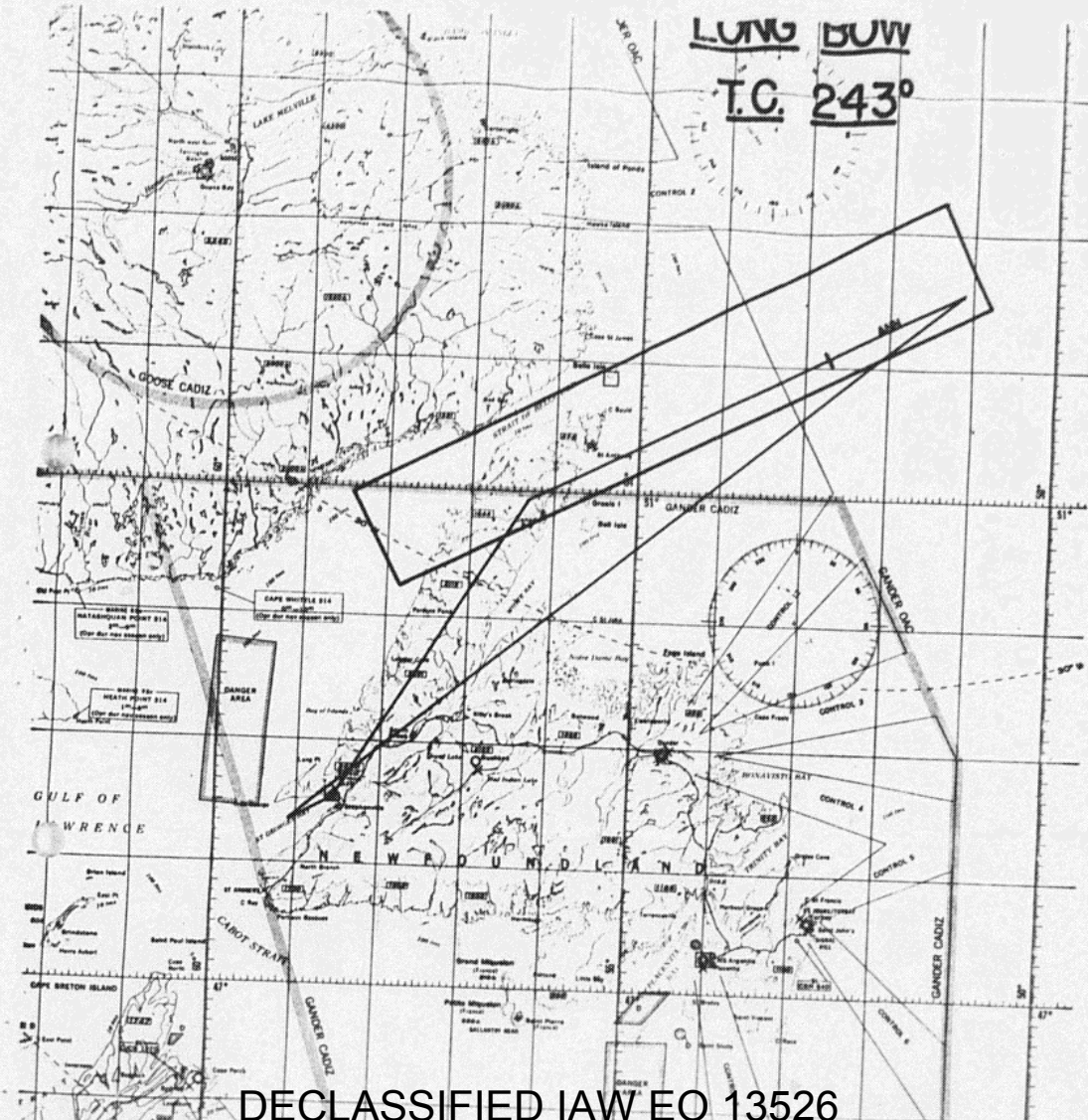
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4081SW  
Opord 39-57  
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EH 2384

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Nov 57  
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DECLASSIFIED IAW EO 13526



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HEADQUARTERS 4081ST STRATEGIC WING  
ERNEST HARMON AIR FORCE BASE  
NEWFOUNDLAND  
7 NOVEMBER 1957

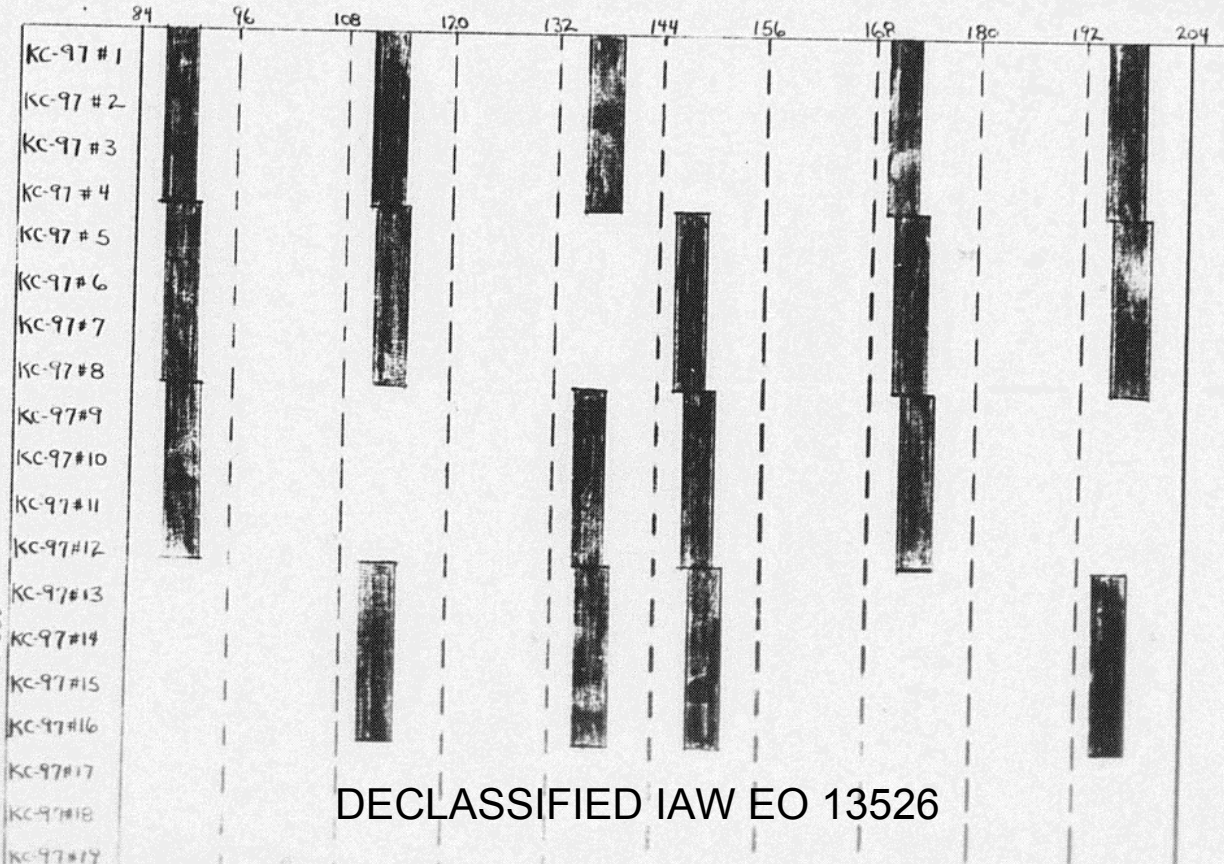
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KC-97 FLOW CHART FROM E+84:00



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4081 SW OROVAL RD  
E 117284

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HEADQUARTERS 4081ST STRATEGIC WING  
ERNEST HARMON AIR FORCE BASE  
NEWFOUNDLAND  
7 NOVEMBER 1957

A P P E N D I X    I I I  
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MISSION FLIGHT PLAN		O. O. AND NICKNAME		TYPE		WAVE		SIGN		REMARKS		
		Iron Bar 39-97		440 AREFS		KC-97				East Bound		
ACFT BASIC	POUNDS	#1	10000			POUNDS				RUNWAY		
CREW	1500	#2	6500	BOMBS				Long Bow		PRESSURE ALT	AIR TEMP	
OIL	1470	#3	6500	AMMO				ANN		1160	+5	
ATO		#4	10000	WATER AUG						CRITICAL FIELD LENGTH	CRITICAL AIR TEMP	
RACK				STATIC		156500		NR FULL ATO REQUIRED		8900	---	
EXT TANKS WEIGHT (Empty)				START ENGINES AND TAXI FUEL ALLOWANCE		1500		NR EMPTY ATO REQUIRED		TAKE-OFF DISTANCE	TAKE-OFF SPEED	
MISCELLANEOUS	530	Deck	30000							6000	122 kts	
CHAFF		TOTAL FUEL	63000	TAKE-OFF GROSS		155000		ATO FIRING SPEED		CRITICAL WIND COMPONENT		
OPERATING	93500									1ST LEG	2ND LEG	3D LEG
										-20	-30	-30

PRE-FLIGHT PLAN

FROM	ROUTE	FLY COND	T. C.	WIND D/V	T. H.	VAR	M. H.	TEMP		IAS	T. A. S.	G. S.	GND DIS	TIME	AIR DIS	ETA	FUEL FLIGHT PLAN	
								ALT	WASH								PREO FUEL REMAINING	GROSS WT
Harmon		CL	242	270 30		+28		Climb	193	173	153	26	:10				25000	155000
Level Off		CL	013	270 50		+28		-10	193	203	208	26	:10				1250	1250
Orbit Point 5053N - 5812W		CR	013	270 50		+30		12576 -19	193	203	208	63	:18				23750	153750
Orbit		CR	063 243	270 50		+30		-19	193	203	208	89	:28				2245	2245
Rendez Point 5126N - 5635W		CR	063	270 50		+31		17000 -18	209	236	241	93	:23				21505	151505
End AR 5234N - 5300W		AR	063	270 50		+32		17000 -18	209	236	241	182	:51				1790	1790
Offload												-----	:15				19715	149715
Descend		DS	221	270 50		+32		17000 -13	208	235	---	-----	1:06				2200	2200
Cruise		CR	221	270 50		+30		16500 -12	207	232	277	70	:15				17515	147515
Harmon		CR	221	270 50		+29		16500 -12	207	232	277	252	1:21				1050	1050
								16500	219	246	291	150	:31				14665	14665
												402	1:52				2490	2490
																	13975	143975
																	----	37000
																	13975	106975
																	240	240
																	13735	106735
																	2200	2200
																	11535	104535
																	1660	1660
																	9875	102875

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MISSION FLIGHT PLAN		O. O. AND NUMBER Iron Bl 19 57				TYPE KC-97		WEATHER All		SIGN		REMARKS East Bound			
ACFT BASIC	POUNDS	#1	10000	POUNDS								RUNWAY			
CREW	1500	#2	6500	BOMBS								PRESSURE ALT 1160 LENGTH 10000 AIR TEMP +6° C			
OIL	1470	#3	6500	AMMO								CRITICAL FIELD LENGTH 8900 CRITICAL AIR TEMP			
ATO		#4	10000	WATER AUG								TAKE-OFF DISTANCE 6000 TAKE-OFF SPEED 122 Kts			
RACK				STATIC		156500		NR FULL ATO REQUIRED		Betty			CRITICAL WIND COMPONENT		
EXT TANKS WEIGHT (Empty)				START ENGINES AND TAXI FUEL ALLOWANCE		1500		NR EMPTY ATO REQUIRED					1ST LEG -20 2ND LEG -30 3D LEG -30		
MISCELLANEOUS	530	Deck 30000		TOTAL FUEL 63000		TAKE-OFF GROSS		155000		ATO FIRING SPEED					
CHAFF															
OPERATING	93500														

PRE-FLIGHT PLAN

FROM	ROUTE	FLT COND	T. C.	WIND D/V	T. H.	VAR	M. H.	TEMP	IAS	T. A. S.	G. S.	GND DIS	TIME	AIR DIS	ETA	FUEL FLIGHT PLAN	
				DIREC				ALT	MAGN			ACC GND DIS	ACC TIME	ACC AIR DIS		PRED FUEL REMAINING	GROSS WT
Harmon	St. George	Cl	242	270		+28		Climb	193	173	153	26	:10			2500	155000
	Level Off	Cl	022	30				-10				26	:10			1250	1250
	Orbit Point			270		+28		12576	193	203	216	55	:18			23750	153750
	5028N - 5752W	Cr	022	50				-19				91	:28			2250	2250
	Orbit			270		+29		17000	209	236	252	74	:18			21500	151500
	5028N - 5752W	Cr	022	50				-19				165	:16			1350	1350
	Orbit			270		+30		17000	208	235		-	:15			20150	150150
	5100N - 5615W	Cr	063	50				-18				-	:15			2200	2200
	End A.R.			270		+31		16500	207	235	278	70	:15			17950	147950
	5207N - 5241W	Ar	063	50				-18				235	1:16			1050	1050
	Offload			270		+32		16500	219	247	290	150	:31			16900	146900
	Harmon			50								385	1:47			2500	2500
	Descend - Land											-	-			14400	14400
												385	1:47			-	37000
												310	1:51			14400	107400
												695	3:38			4120	4120
																10280	103280
																1100	1100
																9180	102180

App # III, Annex A  
10015W OFRD 39-57  
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MISSION FLIGHT PLAN		O. G. AND NICKNAMES	TYPE OF AIRCRAFT		REMARKS
		Iron Bar 39-57	400 ARFB	RC-97	West Bound
ACFT BASIC	POUNDS	#1	10000	POUNDS	Long Bow <i>ANN</i>
CREW	1500	#2	6500	BOMBS	
OIL	1170	#3	6500	AMMO	
ATO		#4	10000	WATER AUG	
TRACK				STATIC	156500
EXT TANKS WEIGHT (Empty)				START ENGINES AND TAXI FUEL ALLOWANCE	1500
MISCELLANEOUS	530	Deck	30000	TAKE-OFF GROSS	155000
CHAFF		TOTAL FUEL	63000	ATO FIRING SPEED	
OPERATING	93500				
RUNWAY					
CRITICAL FIELD LENGTH	8900	PRESSURE ALT		1160	AIR TEMP
		LENGTH		10000	+6° C
TAKE-OFF DISTANCE				600C	CRITICAL AIR TEMP
					122 kts
CRITICAL WIND COMPONENT					
1ST LEG		2ND LEG		3D LEG	
-20		-45		-30	

PRE-FLIGHT PLAN

FROM	ROUTE	FLT COND	T. C.	WIND D/V	T. H.	VAR	M. H.	TEMP	IAS	T. A. S.	G. S.	GND DIS	TIME	AIR DIS	ETA	FUEL FLIGHT PLAN	
				DRIFT				ALT	MACH			ACC GND DIS	ACC TIME	ACC AIR DIS		PRED FUEL REMAINING	GROSS WT
St. George	CL	242		270		+28		Climb				26	:10			25000	155000
				30					193	176	156	26	:10			1250	1250
Level Off	CL	049		270		+28		-10				72	:18			23750	153750
				50				12576	193	203	238	98	:28			2245	2245
Orbit Point 5234N - 5106W	CR	050		270		+31		-19				325	1:10			21505	151505
				50				17000	209	236	276	423	1:38			5215	5215
Orbit	CR	063		270		+32		-19				-----	:15			16290	146290
				50				17000	206	233	----	-----	1:53			2100	2100
Rendez Point 5205N - 5248W	CR	243		270		+32		-18				70	:22			14190	14190
				50				16500	205	232	187	493	2:15			1510	1510
End AR 5057N - 5623W	AR	243		270		+32		-18				150	:45			12660	112660
				50				16500	219	246	201	643	3:00			3750	3750
Off load																8930	138930
																-----	37000
				270				-18				165	:56			8930	101930
Harmon	CR	210		50		+29		16500	183	206	176	808	3:56			2070	2070
																6860	99660

App III, Annex A  
1401SW OFORD 39-57  
EH-2301  
7 November 1957

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SECRET

HEADQUARTERS 4081ST STRATEGIC WING  
ERNEST HARMON AIR FORCE BASE  
NEWFOUNDLAND  
7 NOVEMBER 1957

APPENDIX IV  
TO  
ANNEX A  
TO  
OPERATIONS ORDER  
39 - 57  
CONTROL INFORMATION

DECLASSIFIED IAW EO 13526

App IV, Ann A  
4081SW  
Opord 39-57  
7 Nov 57



# DECLASSIFIED IAW EO 13526

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SECRET (When Filled In)

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REFUELING ASSIGNMENTS RECAPITULATION		REFUELING AREA Long Bow - East		KEY TIMEZONOUS PT. 5126N - 5635W		TRACK 063		FUEL AVAILA. 37000		COMM RDVU PRO 100-1		DATE PREP. 1 Nov 57	
Line Nr	Bomber			Air Refueling				Tanker				M Mass Pen. RDVU Time H-Hr Min	
	A Unit	B Cell Color & Call Signs	C T.O. Time E/F	D Rendezvous Point	E Rdvu Time	F Off Load Required	G Sq	H Nr Acft	I Take Off Base	J T.O. Off E/F	K LDG Time E/F		L Tanker Cycle
1	341	Spiral Gold Ldr	29/0040Z	Long Bow	29/0630Z	37000	340	1	Harmon	29/0504Z	29/0904Z	1	NEAC Alpha
2	"	Spiral Gold 2	0041Z	Ann East	0630Z	"	"	1	"	0505Z	0905Z	1	Ann
3	"	Spiral Gold 3	0042Z	5126N 5635W	0630Z	"	"	1	"	0506Z	0906Z	1	"
4	"	Spiral Gold 4	0043Z	"	0630Z	"	"	1	"	0507Z	0907Z	1	"
5	"	Spiral Black Ldr	29/0100Z	Long Bow	29/0654Z	37000	340	1	Harmon	29/0534Z	29/0934Z	1	NEAC Bravo
6	"	Spiral Black 2	0101Z	Betty East	0654Z	"	"	1	"	0535Z	0935Z	1	Betty
7	"	Spiral Black 3	0102Z	"	0654Z	"	"	1	"	0536Z	0936Z	1	"
8	"	Spiral Black 4	0103Z	"	0654Z	"	"	1	"	0537Z	0937Z	1	"
9	"	Spiral Cherry Ldr	29/0130Z	Long Bow	29/0714Z	37000	340	1	Harmon	29/0550Z	29/0950Z	1	NEAC
10	"	Spiral Cherry 2	0131Z	Ann East	0714Z	"	"	1	"	0551Z	0951Z	1	Alpha Ann
11	"	Spiral Cherry 3	0132Z	"	0714Z	"	"	1	"	0552Z	0952Z	1	"
12	"	Spiral Cherry 4	0133Z	"	0714Z	"	"	1	"	0553Z	0953Z	1	"
13													
14													
15													
16		WAVE I - DEPLOYMENT											
17		PRIMARY TOWING											

Appendix 4, Annex A  
1081SW OPORD 37-57  
EH-2304  
7 November 1957

# DECLASSIFIED IAW EO 13526

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REFUELING ASSIGNMENTS RECAPITULATION	REFUELING AREA Long Bow - East	KEY RENDEZVOUS PT. 5126N - 5635W	TRACK 063	FUEL AVAILA. 37000	CGMM RDVU PRO 100-	DATE PREP. 1 Nov 57
--------------------------------------	-----------------------------------	-------------------------------------	--------------	-----------------------	--------------------	------------------------

line Nr	Bomber			Air Refueling			Tanker						M Mass Pen. RDVU Time H-Hr M
	A Unit	B Cell Color & Call Signs	C T.O. Time E/F	D Rendezvous Point	E Rdvu Time	F Off Load Required	G Sq	H Nr Acft	I Take Off Base	J T.O. Off E/F	K LDG Time E/F	L Tanker Cycle	
1	3h1	Spiral Silver Ldr	30/0040Z	Long Bow	30/0630Z	37000	340	1	Harmon	30/0504Z	30/0904Z	1	NEAC Alpha
2	"	Spiral Silver 2	0041Z	Ann East	0630Z	"	"	1	"	0505Z	0905Z	1	Ann "
3	"	Spiral Silver 3	0042Z	5126N 5635W	0630Z	"	"	1	"	0506Z	0906Z	1	"
4	"	Spiral Silver 4	0043Z	"	0630Z	"	"	1	"	0507Z	0907Z	1	"
5	"	Spiral Scarlet Ldr	30/0100Z	Long Bow	30/0654Z	37000	340	1	Harmon	30/0534Z	30/0934Z	1	NEAC Bravo Betty
6	"	Spiral Scarlet 2	0101Z	Betty East	0654Z	"	"	1	"	0535Z	0935Z	1	"
7	"	Spiral Scarlet 3	0102Z	5100N 5615W	0654Z	"	"	1	"	0536Z	0936Z	1	"
8	"	Spiral Scarlet 4	0103Z	"	0654A	"	"	1	"	0537Z	0937Z	2	"
9	"	Spiral Ivory Ldr	30/0130Z	Long Bow	30/0714Z	37000	340	1	Harmon	30/0550Z	30/0950Z	2	NEAC Alpha Ann
10	"	Spiral Ivory 2	0131Z	Ann East	0714Z	"	"	1	"	0551Z	0951Z	2	"
11	"	Spiral Ivory 3	0132Z	"	0714Z	"	"	1	"	0552Z	0952Z	2	"
12	"	Spiral Ivory 4	0133Z	"	0714Z	"	"	1	"	0553Z	0953Z	2	"
13													
14													
15													Appendix 4, Annex A
16		WAVE II - DEPLOYMENT											40015M OPOD 39-57 EH-2384 7 Nov 57
17		PRIMARY TIMING											



# DECLASSIFIED IAW EO 13526

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REFUELING ASSIGNMENTS RECAPITULATION			REFUELING AREA Long Bow - East		KEY RENDEZVOUS PT. 5126N - 5635W		TRACK 063	FUEL AVAILA. 37000		COMM RDVU PRO 100-1		DATE PREP 1 Nov 57		
Line Nr	Bomber			Air Refueling				Tanker					M Mass Pen RDVU Time H-Hr Min	
	A Unit	B Cell Color & Call Signs	C T.O. Time E/L	D Rendezvous Point	E Rdvu Time	F Off Load Required	G Sq	H Nr Acft	I Take Off Base	J T.O. Off E/L	K LDG Time E/L	L Tanker Cycle		
1	341	Spiral Cream Ldr	01/0040Z	Long Bow	01/0630Z	37000	340	1	Harmon	01/0504Z	01/0904Z	2	NEAC Alpha Ann	
2	"	Spiral Cream 2	0041Z	Ann East	0630Z	"	"	1	"	0505Z	0905Z	2	"	
3	"	Spiral Cream 3	0042Z	5126N 5635W	0630Z	"	"	1	"	0506Z	0906Z	2	"	
4	"	Spiral Cream 4	0043Z	"	0630Z	"	"	1	"	0507Z	0907Z	2	"	
5	"	Spiral Tan Ldr	01/0100Z	Long Bow	01/0654Z	37000	340	1	Harmon	01/0534Z	01/0934Z	2	NEAC Bravo Betty	
6	"	Spiral Tan 2	0101Z	Betty East	0654Z	"	"	1	"	0535Z	0935Z	2	"	
7	"	Spiral Tan 3	0102Z	5100N 5615W	0654Z	"	"	1	"	0536Z	0936Z	2	"	
8	"	Spiral Tan 4	0103Z	"	0654Z	"	"	1	"	0537Z	0937Z	2	"	
9	"	Spiral Brown Ldr	01/0130Z	Long Bow	01/0714Z	37000	340	1	Harmon	01/0550Z	01/0950Z	2	NEAC Alpha Ann	
10	"	Spiral Brown 2	0131Z	Ann East	0714Z	"	"	1	"	0551Z	0951Z	2	"	
11	"	Spiral Brown 3	0132Z	"	0714Z	"	"	1	"	0552Z	0952Z	2	"	
12	"	Spiral Brown 4	0133Z	"	0714Z	"	"	1	"	0553Z	0953Z	2	"	
13														
14														
15														
16		WAVE III - DEPLOYMENT											Appendix 4, Annex A	
17		PRIMARY Timings											4081SW OPOD 39-57 EH-2384 7 Nov 57	

SAC Form 498  
1 Mar 57

# DECLASSIFIED IAW EO 13526

(When Filled In) SECRET

# DECLASSIFIED IAW EO 13526

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REFUELING ASSIGNMENTS RECAPITULATION		REFUELING AREA Long Bow - West		KEY RENDEZVOUS PT. 5205N - 5248W		TRACK 243	FUEL AVAILA. 37000	COMM RDVU PRO 100-		DATE PREP 1 Nov 57				
Line Nr	Bomber			Air Refueling			Tanker							
	A Unit	B Cell Color & Call	C Signs T.O. Time E/F	D Rendezvous Point	E RdvuTime	F Off Load Required	G Sq	H Nr Acft	I Take Off Base	J T.O. Of E/F	K ALDG Time E/F	L Tanker Cycle	M Mass Pen RDVU Time H-Hr	
1	341	Spiral Gold	2	01/1300Z	Long Bow	01/1813Z	37000	340	1	Harmon	01/1553Z	01/2003Z	2	NEAC Alpha Ann
2	"	Spiral Gold	2	1301Z	Ann West	1813Z	"	"	1	"	1554Z	2004Z	2	"
3	"	Spiral Gold	3	1302Z	5205N 5248W	1813Z	"	"	1	"	1555Z	2005Z	3	"
4	"	Spiral Gold	4	1303Z	"	1813Z	"	"	1	"	1556Z	2006Z	3	"
5	"	Spiral Black Ldr		01/1400Z	Long Bow	01/1913Z	37000	340	1	Harmon	01/1653Z	01/2103Z	3	NEAC ALPHA Ann
6	"	Spiral Black	2	1401Z	Ann West	1913Z	"	"	1	"	1654Z	2104Z	3	"
7	"	Spiral Black	3	1402Z	"	1913Z	"	"	1	"	1655Z	2105Z	3	"
8	"	Spiral Black	4	1403Z	"	1913Z	"	"	1	"	1656Z	2106Z	3	"
9	"	Spiral Cherry Ldr		01/1500Z	Long Bow	01/2013Z	37000	340	1	Harmon	01/1753Z	01/2203Z	3	NEAC Alpha Ann
10	"	Spiral Cherry	2	1501Z	Ann West	2013Z	"	"	1	"	1754Z	2204Z	3	"
11	"	Spiral Cherry	3	1502Z	"	2013Z	"	"	1	"	1755Z	2205Z	3	"
12	"	Spiral Cherry	4	1503Z	"	2013Z	"	"	1	"	1756Z	2206Z	3	"
13														
14														
15														
16		WAVE I - REDEPLOYMENT												
17														

Appendix 4, Annex A

4081SW OPRD 39-57

EH-2384  
7 Nov 57

# DECLASSIFIED IAW EO 13526

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REFUELING ASSIGNMENTS RECAPITULATION		REFUELING AREA Long Bow - West	KEY RENDEZVOUS PT. 5205N - 5248W	TRACK 243	FUEL AVAILA. 37000	COMM RDVU PRO 100-1	DATE PREP 1 Nov 57						
Line Nr	Bomber			Air Refueling			Tanker				M Mass Per RDVU Time H-Hr Min		
	A Unit	B Cell Color & Call Signs	C T.O. Time E/F	D Rendezvous Point	E RdvTime	F Off Load Required	G Sq	H Nr Acft	I Take Off Base	J T.O. Of E/F		K LDG Time E/F	L Tanker Cycle
1	341	Spiral Silver Ldr	02/1300Z	Long Bow	02/1813Z	37000	340	1	Harmon	02/1553Z	02/2003Z	3	NEAC Alpha
2	"	Spiral Silver 2	1301Z	Ann West	1813Z	"	"	1	"	1554Z	2004Z	3	Ann "
3	"	Spiral Silver 3	1302Z	5205N 5248W	1813Z	"	"	1	"	1555Z	2005Z	3	"
4	"	Spiral Silver 4	1303Z	"	1813Z	"	"	1	"	1556Z	2006Z	3	"
5	"	Spiral Scarlet Ldr	02/1400Z	Long Bow	02/1913Z	37000	340	1	Harmon	02/1653Z	02/2103Z	3	NEAC ALPHA
6	"	Spiral Scarlet 2	1401Z	Ann West	1913Z	"	"	1	"	1654Z	2104Z	3	Ann "
7	"	Spiral Scarlet 3	1402Z	"	1913Z	"	"	1	"	1655Z	2105Z	3	"
8	"	Spiral Scarlet 4	1403Z	"	1913Z	"	"	1	"	1656Z	2106Z	3	"
9	"	Spiral Ivory Ldr	02/1500Z	Long Bow	02/2013Z	37000	340	1	Harmon	02/1753Z	02/2203Z	3	NEAC Alpha
10	"	Spiral Ivory 2	1501Z	Ann West	2013Z	"	"	1	"	1754Z	2204Z	4	Ann
11	"	Spiral Ivory 3	1502Z	"	2013Z	"	"	1	"	1755Z	2205Z	4	"
12	"	Spiral Ivory 4	1503Z	"	2013Z	"	"	1	"	1756Z	2206Z	4	"
13													
14													
15													
16		WAVE II - REDEPLOYMENT											Appendix 4, Annex A 4081SW OPOD 39-57 EH-238 7 Nov 57
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(When Filled In) SECRET

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SECRET (When Filled In)												Page Nr 6	Nr of Pgs 96	
REFUELING ASSIGNMENTS RECAPITULATION			REFUELING AREA Long Esw - West		KEY RENDEZVOUS PT. 5205N - 5248W		TRACK 243		FUEL AVAILA. 37000		COMM RDVU PRO 100-1		DATE PREP 1 Nov 57	
Line Nr	Bomber			Air Refueling				Tanker					M Mass Pen RDVU Time H-Hr Min	
	A Unit	B Cell Color & Call Signs	C T.O. Time E/	D Rendezvous Point	E Rdvu Time	F Off Load Required	G Sq	H Nr Acft	I Take Off Base	J T.O. Off E/	K LDG Time E/	L Tanker Cycle		
1	341	Spiral Cream Ldr	03/1300Z	Long Bow	03/1813Z	37000	340	1	Harmon	03/1553Z	03/2003Z	4	NEAC Alpha Ann	
2	"	Spiral Cream 2	1301Z	Ann West	1813Z	"	"	1	"	1554Z	2004Z	4	"	
3	"	Spiral Cream 3	1302Z	5205N 5248W	1813Z	"	"	1	"	1555Z	2005Z	4	"	
4	"	Spiral Cream 4	1303Z	"	1813Z	"	"	1	"	1556Z	2006Z	4	"	
5	"	Spiral Tan Ldr	03/1400Z	Long Bow	03/1913Z	37000	340	1	Harmon	03/1653Z	03/2103Z	4	NEAC AL FIA Ann	
6	"	Spiral Tan 2	1401Z	Ann West	1913Z	"	"	1	"	1654Z	2104Z	4	"	
7	"	Spiral Tan 3	1402Z	"	1913Z	"	"	1	"	1655Z	2105Z	4	"	
8	"	Spiral Tan 4	1403Z	"	1913Z	"	"	1	"	1656Z	2106Z	4	"	
9	"	Spiral Brown Ldr	03/1500Z	Long Bow	03/2013Z	37000	340	1	Harmon	03/1753Z	03/2203Z	4	NEAC Alpha Ann	
10	"	Spiral Brown 2	1501Z	Ann West	2013Z	"	"	1	"	1754Z	2204Z	4	"	
11	"	Spiral Brown 3	1502Z	"	2013Z	"	"	1	"	1755Z	2205Z	4	"	
12	"	Spiral Brown 4	1503Z	"	2013Z	"	"	1	"	1756Z	2206Z	4	"	
13														
14														
15														
16		WAVE III - REDEPLOYMENT											Appendix 4, Annex A	
17													4081SW OPOD 39-57 PH-238 Nov 57	

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SECRET (When Filled In)													
REFUELING ASSIGNMENTS RECAPITULATION			REFUELING AREA LONG BO.		KEY RENDEZVOUS PT. 51-26N 56-35W		TRACK 003		FUEL AVAILA. 37,000		COMM RDVU PRO 100- MEMO ALPHA & BETA		DATE PREP 7 Nov 57
Line Nr	Bomber			Air Refueling				Tanker					
	A Unit	B Cell Color & Call Signs	C T.O. Time E/	D Rendezvous Point	E Rdvu Time	F Off Load Required	G Sq	H Nr Acft	I Take Off Base	J T.O. Off E/	K LDG Time E/	L Tanker Cycle	M Mass Pen RDVU Time H-Hr Min
1	341	SPIRAL BLACK LEAD	29 0100Z	Long Bow ANN	29 0627Z	37H	340	1	HARMON	29 0501Z	29 0901	1	MEMO ALPHA
2	"	SPIRAL BLACK # 2	0101Z	51-26N 56-35W	"	"	"	1	"	0502	0902	1	ANN
3	"	SPIRAL BLACK # 3	0102	" "	"	"	"	1	"	0503	0903	1	ANN
4	"	SPIRAL BLACK # 4	0103	" "	"	"	"	1	"	0504	0904	1	"
5	341	SPIRAL CHERRY LEAD	29/ 0130Z	LONG BOW BETTY	29 0617Z	37H	340	1	HARMON	29 0527Z	29 0927Z	1	MEMO BETA
6	"	SPIRAL CHERRY # 2	0131	51-00N 56-15W	"	"	"	1	"	0528	0928	1	BETTY
7	"	SPIRAL CHERRY # 3	0132	" "	"	"	"	1	"	0529	0929	1	"
8	"	SPIRAL CHERRY # 4	0133	" "	"	"	"	1	"	0530	0930	1	"
9	341	SPIRAL GOLD LEAD	29 0040Z	Long Bow ANN	29 0739Z	37H	340	1	HARMON	29 0615Z	29 1015	1	MEMO ALPHA
10	"	SPIRAL GOLD # 2	0041	" "	"	"	"	1	"	0616	1016	1	ANN
11	"	SPIRAL GOLD # 3	0042	" "	"	"	"	1	"	0617	1017	1	"
12	"	SPIRAL GOLD # 4	0043	" "	"	"	"	1	"	0618	1018	1	"
13													
14													
15													
16		WAVE I DEPLOYMENT											Appendix 4, Annex A 40815W OPOD 35-57 EH-238Z 7 Nov 57
17		ALTERNATE TIMING											

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SECRET (When Filled In)													Page Nr	8	Nr of Pages
REFUELING ASSIGNMENTS RECAPITULATION			REFUELING AREA Long Bow		KEY RENDEZVOUS PT. 5126N - 5635W		TRACK 063		FUEL AVAILA. 37000		COMM RDVU PRO 100-1		DATE PREP 7 Nov 57		
line Nr	Bomber			Air Refueling			Tanker						M Mass Pan RDVU Tim H-Hr MA		
	A Unit	B Cell Color & Call Signs	C T.O. Time E/F	D Rendezvous Point	E Rdvu Time	F Off Load Required	G Sq	H Nr Acft	I Take Off Base	J T.O. Off E/F	K LDG Time E/F	L Tanker Cycle			
1	341	Spiral Ivory Lead	30/0130Z	Ann	30/0627Z	37000	340	1	Harmon	30/0501Z	30/0901Z	1	NEAC Alpha		
2	"	Spiral Ivory 2	0131Z	"	0627Z	"	"	1	"	0502Z	0902Z	1	Ann		
3	"	Spiral Ivory 3	0132Z	"	0627Z	"	"	1	"	0503Z	0903Z	1	"		
4	"	Spiral Ivory 4	0133Z	"	0627Z	"	"	1	"	0504Z	0904Z	1	"		
5	"	Spiral Scarlet Lead	30/0100Z	Betty	30/0647Z	37000	340	1	HARMON	30/0527Z	30/0927Z	1	NEAC BRAVO BETTY		
6	"	Spiral Scarlet 2	0101	"	0647	"	"	1	"	0528	0928	1	"		
7	"	Spiral Scarlet 3	0102	"	0647	"	"	1	"	0529	0929	1	"		
8	"	Spiral Scarlet 4	0103	"	0647	"	"	1	"	0530	0930	2	"		
9	"	Spiral Silver Lead	30/0040Z	Ann	30/0737Z	37000	340	1	Harmon	30/0613Z	30/1013Z	2	NEAC Alpha Ann		
10	"	Spiral Silver 2	0041Z	"	0737Z	"	"	1	"	0614Z	1014Z	2	"		
11	"	Spiral Silver 3	0042Z	"	0737Z	"	"	1	"	0615Z	1015Z	2	"		
12	"	Spiral Silver 4	0043Z	"	0737Z	"	"	1	"	0616Z	1016Z	2	"		
13															
14															
15															
16		WAVE II - DEPLOYMENT													
17		ALTERNATE TIMING													

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REFUELING ASSIGNMENTS RECAPITULATION		REFUELING AREA LONG BOW	KEY RENDEZVOUS PT. 51-26N 56-35W	TRACK 003	FUEL AVAILA. 37,000	COMM RDVU PRO 100- HERC	DATE PREP						
Line Nr	Bomber			Air Refueling			Tanker					M Mass Pwr RDVU T H-H-H	
	A Unit	B Cell Color & Call Signs	C T.O. Time E/F	D Rendezvous Point	E Rdvu Time	F Off Load Required	G Sq	H Nr Acft	I Taks Off Base	J T.O. Off E/F	K LDG Time E/F		L Tanker Cycle
1	341	SPIRAL BROWN LEAD	01 0130Z	ANN	01 0627Z	37M	340	1	HARMON	01 0501Z	01 0901Z	2	HERC ALPHA
2	"	SPIRAL BROWN # 2	0131	"	"	"	"	1	"	0502	0902	2	ANN
3	"	SPIRAL BROWN # 3	0132	"	"	"	"	1	"	0503	0903	2	"
4	"	SPIRAL BROWN # 4	0133	"	"	"	"	1	"	0504	0904	2	"
5	341	SPIRAL TAN LEAD	01 0100Z	BETTY	01 0647Z	37M	340	1	HARMON	01 0527Z	01 0927Z	2	HERC BRAVO
6	"	SPIRAL TAN # 2	0101	"	"	"	"	1	"	0528	0928	2	BETTY
7	"	SPIRAL TAN # 3	0102	"	"	"	"	1	"	0529	0929	2	"
8	"	SPIRAL TAN # 4	0103	"	"	"	"	1	"	0530	0930	2	"
9	341	SPIRAL CREAM LEAD	01 0040Z	"	01 0727Z	37M	340	1	HARMON	01 0603Z	01 1003Z	2	HERC ALPHA
10	"	SPIRAL CREAM # 2	0041	"	"	"	"	1	"	0604	1004	2	ANN
11	"	SPIRAL CREAM # 3	0042	"	"	"	"	1	"	0605	1005	2	"
12	"	SPIRAL CREAM # 4	0043	"	"	"	"	1	"	0606	1006	2	"
13													
14													
15													
16		WAVE III DEPLOYMENT											AP: ENDEX 4, ANNEX A LOGS: OPORD 35-57 EH-238L 7 Nov 57
17		ALTERNATE TIMING											PAGE 33

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ERNEST HARMON AIR FORCE BASE  
NEWFOUNDLAND  
7 NOVEMBER 1957

APPENDIX V

TO

ANNEX A

TO

OPERATIONS ORDER

SERIAL NUMBER 39-57

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4081ST STRATEGIC WING  
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NEWFOUNDLAND  
7 NOVEMBER 1957

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ERENST HARMON AIR FORCE BASE  
NEWFOUNDLAND  
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APPENDIX V TO ANNEX A TO OPERATIONS ORDER 39-57

REPORTS:

1. The Wing Command Post will prepare and dispatch all operational reports required by the applicable portion of SAC Manual 55-8. An M-23 initial report will be submitted immediately after receipt of the execution order. Subsequent reports will be submitted as of 1200 and 2400 GMT daily until completion of the exercise. An M-27 report will be submitted to Headquarters Eighth Air Force with Headquarters SAC as an information addressee. Format will be as outlined in SAC Manual 55-8M, however, mandatory comments are not required. (U)
2. Airborne T-11 reports will be relayed to the 4081st Command Post as soon as possible after fuel offload. The cell leader will contact "Capable" Control or any other GCI site within range for relay of the T-11 information. The report will be in the following format: (U)
  - a. Airborne tanker cell call sign
  - b. Tactical call sign of receivers refueled
  - c. ETA of receivers to next refueling or control point. (Give ETA and code name or coordinates).
  - d. Tactical call sign of any receiver not getting briefed offload and receivers intentions.
3. Emergency Capability Report: This report will be submitted in accordance with Eighth Air Force Reg 55-2, 17 October 1957 using SOCS line with ZIPPO messages as a backup.

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APPENDIX VI

TO

ANNEX A

TO

OPERATIONS ORDER

SERIAL NUMBER 39-57

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HEADQUARTERS  
4081ST STRATEGIC WING  
ERENST HARMON AIR FORCE BASE  
NEWFOUNDLAND  
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APPENDIX VI TO ANNEX A TO OPERATIONS ORDER 39-57

1. GENERAL:

- a. Air refueling tactics as outlined in SAC Manual 55-10 will apply. (U)
- b. Refueling will be conducted on a one tanker to one receiver basis with an available offload of 37,000 pounds. (U)

2. The cell leader will be airborne commander unless one is otherwise specifically designated at final weather briefing. (U)

3. Refueling Areas:

a. The "Long Bow" refueling area is designated as the primary area for both eastbound and westbound refueling missions. (U)

b. There is no designated alternate refueling area. Changes in the refueling area will be in accordance with SAC Manual 55-10. (U)

c. Key rendezvous points Coordinates - Refueling Track

Long Bow Ann	- East	51-26N	56-35W	063°
Long Bow Betty	- East	51-00N	56-15W	063
Long Bow Ann	- West	52-05N	52-48W	243° (U)

4. Timing and wave structure will be as shown in Appendix 4, to Annex A. (U)

5. Routes and altitudes:

a. Long Bow Ann Rendezvous Point Eastbound (C)

Point	Route	Base altitude
St. George	Direct	Climb on course
Level Off	Direct	15,500
Orbit Point	Direct	15,500
50-53N 58-12W		

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RDZ 51-26N 56-35W	Direct	15,000
END AR 52-34N 53-00W	Direct	15,000
Level Off	Direct	12,000
Harmon	Direct	12,000
b. Long Bow Betty Eastbound (C)		
Point	Route	Base altitude
St. George	Direct	Climb on course
Level Off	Direct	15,500
Orbit Point 50-28N 57-45W	Direct	15,500
RDZ 51-00N 56-15W	Direct	15,500
END AR 52-07N 52-41W	Direct	15,500
Harmon	Direct	15,000
c. Long Bow Ann Westbound (C)		
St. George	Direct	Climb on course
Level Off	Direct	15,500
Orbit Point 52-34N 51-06W	Direct	15,500
RDZ Point 52-05N 52-48W	Direct	15,000
END AR 50-57N 56-23W	Direct	15,000
Harmon	Direct	15,000

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- d. On the eastbound refueling on 29, 30 November and 1 December 1957, aircraft flying the Ann cell will, after making the clearing turn, start descent to a base altitude of 12,000 to avoid crossing the Betty flight path at refueling altitude as the timing between cells is very close. (C)
6. Refueling Communications: SAC Manual 100-1 frequencies will be used.
- a. On the deployment phase of refueling cells using rendezvous Ann will use SAC Manual 100-1 CIR Plan NEAC ALPHA ANN. Cells using rendezvous Betty will use C/R Plan NEAC BRAVO BETTY. (U)
- b. On the redeployment phase with three cells of 4 aircraft daily using rendezvous point Ann (West) only the following will apply each day. Communications and all cells will use C/R Plan NEAC ALPHA ANN. Maintain strict radio discipline as rendezvous time is only one hour between cells, to help eliminate unnecessary UHF chatter. (C)
7. Alternate refueling timing: As 41st BW will not have an alternate refueling area in the Harmon vicinity, their alternates will be for the first refuelings in the Lockbourne and Westover area. In the event these areas are used the timing, cell call and color designator and C/R Plans will be changed as indicated in Appendix 4, Annex A, control information. (U)

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HEADQUARTERS 4081ST STRATEGIC WING  
ERNEST HARMON AIR FORCE BASE  
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APPENDIX VII  
TO  
ANNEX A  
TO  
OPERATIONS ORDER  
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ALTITUDE RESERVATION REQUEST

App VII, Ann A  
4081SW  
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 ERNEST HARMON AIR FORCE BASE  
 NEWFOUNDLAND  
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APPENDIX VII TO ANNEX A TO OPERATIONS ORDER 39-57KC-97 ALTITUDE RESERVATION REQUESTS

## NAME AND CATEGORY OF MISSION

"IRON BAR" CATEGORY 1

- A. Unit Tactical Call Sign - LUGER
- B. Number and type of aircraft - 72 KC-97 - 18 cells of 4 each
- C. Departure Point - Ernest Harmon Air Force Base
- D. Altitudes and Route:
1. Ann Cell, 29,30 Nov, 1 Dec. Primary Route - Long Bow Ann-Eastbound  
 Harmon direct St. Georges intersection, climb on course to 4-6000,  
 level off 4922N - 5847W 15-17000, direct 5053N - 5812W, 15-17000  
 orbit 5053N - 5812W for fifteen minutes. Direct 5126N - 5635W  
 (Rendezvous Point), 15-17000. Direct 5234N - 5300W (End regueling),  
 15-17000. Direct Harmon 12-14000.
  2. Betty Cell, 29,30 Nov, 1 Dec. Primary route - Long Bow Betty Eastbound.  
 Harmon direct St. Georges, 4-6000 climb on course. Direct level off  
 4918N - 5835W, 15-17000. Direct 5028N - 5752W (orbit point)  
 15-17000. Orbit 5028N - 5752W for fifteen minutes. Direct 5100N -  
 5615W (Rendezvous Point). 15-17000. Direct 5207N - 5241W (End  
 refueling, 15-17000. Direct Harmon 15-17000.
  3. Ann Cell - 1, 2, 3 Dec. Primary route - Long Bow Ann Westbound.

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Appendix VII to Annex A to Opord 39-57 (cont'd)

Harmon direct St. Georges, 4-6000 climb on course. Direct level  
 off 4909N - 5748W, 15-17000. Direct 5234N - 5106W, 15-17000.  
 Orbit 5234N - 5106W for fifteen minutes. Direct 5205N - 5248W  
 (Rendezvous Point), 15-17000. Direct 5057N - 5623W (End refueling)  
 15-17000. Direct Harmon, 15-17000.

E. Destination: Ernest Harmon Air Force Base

F. ETD Date/Time

Luger Iron Bar Gold	-	29/0504Z	-	1	minute intervals
Luger Iron Bar Black	-	29/0534Z	-	1	minute intervals
Luger Iron Bar Cherry	-	29/0550Z	-	1	minute intervals
Luger Iron Bar Silver	-	30/0504Z	-	1	minute intervals
Luger Iron Bar Scarlet	-	30/0534Z	-	1	minute intervals
Luger Iron Bar Ivory	-	30/0550Z	-	1	minute intervals
Luger Iron Bar Cream	-	01/0504Z	-	1	minute intervals
Luger Iron Bar Tan	-	01/0534Z	-	1	minute intervals
Luger Iron Bar Brown	-	01/0550Z	-	1	minute intervals
Luger Iron Bar Gold	-	01/1553Z	-	1	minute intervals
Luger Iron Bar Black	-	01/1653Z	-	1	minute intervals
Luger Iron Bar Cherry	-	01/1753Z	-	1	minute intervals
Luger Iron Bar Silver	-	02/1553Z	-	1	minute intervals
Luger Iron Bar Scarlet	-	02/1653Z	-	1	minute intervals
Luger Iron Bar Ivory	-	02/1753Z	-	1	minute intervals
Luger Iron Bar Cream	-	03/1553Z	-	1	minute intervals
Luger Iron Bar Tan	-	03/1653Z	-	1	minute intervals
Luger Iron Bar Brown	-	03/1753Z	-	1	minute intervals

G. True Air Speeds - 220 knots

H. ETE - Long Bow Ann East - 3:50

Long Bow Betty East - 3:38

Long Bow Ann West - 3:59

REMARKS: Refueling Spiral Iron Bar aircraft.

Route Time.

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## Appendix VII to Annex A to Opord 39-57 (cont'd)

- |                         |                |
|-------------------------|----------------|
| 1. Long Bow Ann East    |                |
| From Harmon             | T.O. plus time |
| To: St. George          | /:10           |
| Level off 4922N-5847W   | /:28           |
| Orbit Point 5053N-5812W | /:51           |
| Depart Orbit            | / 1:06         |
| Rdz Point 5126N-5635W   | / 1:21         |
| End AR 5234N-5300W      | / 1:52         |
| Level off 5215N-5333W   | / 2:02         |
| Harmon                  | / 3:50         |
|                         |                |
| 2. Long Bow Betty East  |                |
| From Harmon             | T.O. plus time |
| St. George              | /:10           |
| Level off 4918N-5835W   | /:28           |
| Orbit point 5028N-5752W | /:46           |
| Depart orbit            | / 1:01         |
| Rdz point 5100N-5615W   | / 1:16         |
| End AR 5207N-5241W      | / 1:47         |
| Harmon                  | / 3:38         |
|                         |                |
| 3. Long Bow Ann West    |                |
| St. George              | T.O. plus time |
| Level off 4909N-5748W   | /:10           |
| Orbit point 5234N-5106W | /:28           |
| Depart orbit            | / 1:41         |
| Rdz point 5205N-5248W   | / 1:56         |
| End AR 5057N-5623W      | / 2:18         |
|                         | / 3:59         |

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I N T E L L I G E N C E

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HEADQUARTERS  
4081ST STRATEGIC WING  
ERNEST HARMON AIR FORCE BASE  
NEUFUNDLAND  
7 NOVEMBER 1957

ANNEX B TO OPERATIONS ORDER 39-57

1. GENERAL SITUATION: A requirement exists for the 340th AREFS to participate in a large scale training exercise in support of the 341st Bomb Wing. E-hour / Day is 1400Z, 25 November 1957. (S)

2. SECURITY SUMMARY:

a. This operation will start with aircraft being prepared for flight under an alert exercise of the current EWP. (C)

b. This exercise will be USCM for the 340th AREFS. A SAC vulner-- ability test may be conducted at Ernest Harmon AFB and in particular against the 340th AREFS. The following are possible areas of penetration: (U)

- (1) Aircraft parking and maintenance areas.
- (2) POL storage areas.
- (3) AVGAS storage areas.
- (4) Communications system.
- (5) Command Posts.
- (6) Areas containing restricted data.

3. SECURITY REQUIREMENTS:

a. Air Refueling Squadron personnel will permit only personnel performing official business aboard or around the aircraft. Security patrols will keep all unauthorized personnel from entering the aircraft parking areas. (U)

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**SECRET**HEADQUARTERS 4081ST STRATEGIC WING  
ERNEST HARMON AIR FORCE  
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7 NOVEMBER 1957ANNEX C TO OPERATIONS ORDER 39-57COMMUNICATIONS1. GENERAL:

- a. Applicable CEI's, appropriate ACP, SAC Manuals of the 55-8 series, SACM 100-1, JANAP's, Radio Facility Charts, Supplementary Flight Information Documents, and ICAD documents apply unless modified herein. (U)
- b. Greenwich Mean Time (ZULU) will be used for all communications. (U)

2. AIRBORNE COMMUNICATIONS:

- a. No clear text radio transmission will be made which will reveal unit designation, mission, type of aircraft or other pertinent information. (U)
- b. All aircraft will operate IFF Mode II normal unless otherwise directed by GCI. (C)
- c. Current issue of KAC-1 series will be used for identification. (U)
- d. GCI will be monitored by at least two aircraft in the cell on 364.2 and 122.2 at all times. (U)
- e. 243.0 will be monitored at all times on the T/R-G Position. (U)
- f. Each aircraft will have a complete and current set of instrument let down charts and a complete VHF crystal box. (U)
- g. Position reports will be as required by AFR 60-16, SACR 55-3 and by Approach Control or GCI. (U)

Annex C  
4081SW  
Opord 39-57  
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Annex C to Opord 39-57 (cont'd)

(1) Airborne call signs for position reporting will consist of the following: Aircraft tactical call sign, mission nickname, and cell designations with receiver cell color. For example; Luger 93, Iron Bar Long Bow Ann Gold. (U)

h. HF will be used only in emergencies or to relay positions if unable to contact ground stations on VHF or UHF. All aircraft will monitor assigned frequencies at indicated times for information or instructions. (U)

(1) Times: :05 to :08, :25 to :28 and :45 to :48 minutes past each hour.

(2) Frequencies:

- #1 6730.5 KC
- #2 4724.5 KC
- #3 13215.5 KC
- #4 11228.0 KC

i. Call Signs: (C)

- 340 AREFS - Luger
- 341 Bcmb Wing - Spiral
- Harmon Command Post - Betty Control
- Goose Command Post - Seabell Six Control

j. Code Words: (U)

Sky King - All SAC aircraft copy

k. Recall Words - (S)

- Goldfish - Recall all SAC aircraft this mission
- Goldfish Juliett - Recall 340 AREFS aircraft
- Goldfish Kilo - Recall 26 SRW Goose weather scouts.
- Goldfish Romeo - Recall 26 SRW Harmon weather scouts
- Goldfish November - Recall 340 BW B-47 aircraft
- Goldfish Golf - Recall 341st BW aircraft

Annex C  
4081SW  
Opord 39-57  
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# DECLASSIFIED IAW EO 13526

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Annex C to Opord 39-57 (cont'd)

## 1. Diversion Bases. (S)

Harmon	Seven
Goose	Six
Loring	Nine
Westover	Five
Portsmouth	Whiskey
Keflavik	Echo

## 3. CHANNELIZATION:

### a. VHF (U)

(1) 126.7 (DOT) or 135.9 (CAA)	(5) Cell Interplane
(2) 126.18	(6) 122.2 GCI
(3) 137.88 Harmon Approach	(7) 136.8
(4) 121.5	(8) 134.1

### b. UHF

(1) 236.6	(10) 364.2
(2)	(11) 311.0
(3) 275.8	(12) 321.0
(4) 257.8	(13) 344.6
(5) 255.4	(14) 305.4
(6) 301.4	(15) 363.8
(7)	(16) 270.6
(8) AR primary	(17) 335.8
(9) AR secondary	(18) 280.4

Guard - 243.0

# DECLASSIFIED IAW EO 13526

Annex C  
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Annex C to Opord 39-57 (cont'd)

4. REFUELING FREQUENCIES: See SACM 100-1 for NEAC ALPHA and BRAVO as required in Appendix VI to Annex A. (U)

5. MONITORING: (U)

a. Leader - Monitor "E" Channel, Primary UHF refueling frequency plus Guard.

b. #2 Tanker - Monitor "C" Channel and primary UHF refueling frequency plus Guard.

c. #3 Tanker - Monitor GCI 122.2 by means of Omni receiver.

6. RECEIVER-TANKER CELL CALL SIGNS

## WAVE I - DEPLOYMENT

Spiral Gold	-	Long Bow Ann Gold
Spiral Black	-	Long Bow Betty Black
Spiral Cherry	-	Long Bow Ann Cherry

## WAVE II - DEPLOYMENT

Spiral Silver	-	Long Bow Ann Silver
Spiral Scarlet	-	Long Bow Betty Scarlet
Spiral Ivory	-	Long Bow Ann Ivory

## WAVE III - DEPLOYMENT

Spiral Cream	-	Long Bow Ann Cream
Spiral Tan	-	Long Bow Betty Tan
Spiral Brown	-	Long Bow Ann Brown

## WAVE I - REDEPLOYMENT

Spiral Gold	-	Long Bow Ann Gold
Spiral Black	-	Long Bow Ann Black
Spiral Cherry	-	Long Bow Ann Cherry

Annex C  
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Annex C to Opord 39-57 (cont'd)

WAVE II - REDEPLOYMENT

Spiral Silver	-	Long Bow Ann Silver
Spiral Scarlet	-	Long Bow Ann Scarlet
Spiral Ivory	-	Long Bow Ann Ivory

WAVE III - REDEPLOYMENT

Spiral Cream	-	Long Bow Ann Cream
Spiral Tan	-	Long Bow Ann Tan
Spiral Brown	-	Long Bow Ann Brown

Annex C  
4081SW  
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**SECRET**

HEADQUARTERS 4081ST STRATEGIC WING  
ERNEST HARMON AIR FORCE BASE  
NEWFOUNDLAND  
7 NOVEMBER 1957

ANNEX D

TO

OPERATIONS ORDER

SERIAL NUMBER 39-57

SAFETY

51

Annex A  
4081st OPOD 39-57  
EH-2384  
7 November 1957

DECLASSIFIED IAW EO 13526

**SECRET**

**SECRET**

HEADQUARTERS  
 4081ST STRATEGIC WING  
 ERNEST HARMON AIR FORCE BASE  
 NEWFOUNDLAND  
 7 NOVEMBER 1957

ANNEX D TO OPERATIONS ORDER 39-57

1. Flying safety will take precedence throughout the entire mission. (U)
2. All crews will be fully briefed on adequate alternates and emergency fields. (U)
3. All participating pilots will be briefed and become familiar with letdown procedures for destination, selected emergency and weather alternates. (U)
4. Navigators will monitor all approaches and landings by means of radar. (U)
5. Aircraft will not fly lower than 2000 feet above the surface except for takeoff and landing. (U)
6. One rated crew member other than the navigator will flight follow to assume compliance with ARTC clearance instructions. (U)
7. Fuel reserves will be in compliance with AFR 60-16. (U)
8. Survival and emergency gear required by SAC Reg 60-8 will be carried on each flight. (U)
9. The following are suitable alternate airfields in this area: (U)

Field	Distance	Fuel Required	Mag Hdg.	Runway	Nav.aids
Goose	295	2,940	017°	11000	GCA-VOR
Loring	400	4,050	281°	12000	GCA-VOR
Argentia	200	2,070	140°	7500	GCA-RBN
Dow	480	4,770	266°	7000	GCA-VOR

Annex D  
 4081st OPORD 39-57

**SECRET**

~~SECRET~~

Gander	160	1,650	109°	8600	GCA-ILS
Seven Islands	320	3,200	317°	6100	RANGE
Mont Joli	385	3,850	297°	6000	RANGE
Moncton	290	2,940	265°		RNG-ILS
Sydney	155	1,540	229°		RNG,GCA, ILS
Torbay	240	2,390	131°		RNG,GCA, ILS
Westover	705	7,040	258°		RNG,VOR, GCA

~~SECRET~~



DECLASSIFIED IAW EO 13526

**SECRET**

HEADQUARTERS 4081ST STRATEGIC WING  
ERNEST HARMON AIR FORCE BASE  
NEWFOUNDLAND

18 NOVEMBER 1957

SUBJECT: Amendment Number One to 4081st Strategic Wing Operations Order  
39-57, "IRON BAR".

TO: Same As Basic

1. Inclosed herewith is Amendment Number One to 4081st Strategic Wing Operations Order 39-57. Recipients will remove the old pages and insert the new pages of the Opor in their proper numerical sequence.

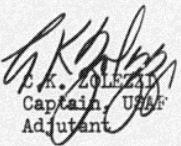
2. This amendment becomes effective upon receipt.

3. This amendment consists of the following pages: Page 21 to App III, Annex A; Pages 25, 26, 27, 31, 32 and 33 to App IV, Annex A; Pages 37, 38, and 39 to App. VI, Annex A; pages 41, 42 and 43 to App VII, Annex A, Page 50 to Annex C. Added: Record of Amendment.

4. When inclosure is removed or not attached the classification on this correspondence will be downgraded to UNCLASSIFIED:

FOR THE COMMANDER:

1 Incl:  
A/S

  
C.A. ZOLEZAN  
Captain, USAF  
Adjutant

**SECRET**

Amendment # 1  
Ltr of Transmittal  
4081SW OPORD 39-57  
2384-1  
18 November 1957

DECLASSIFIED IAW EO 13526

DECLASSIFIED IAW EO 13526

# RECORD OF AMENDMENTS

NUMBER

MESSAGE OR FILE NUMBER

DATE POSTED

SIGNATURE

DECLASSIFIED IAW EO 13526

# DECLASSIFIED IAW EO 13526

MISSION FLIGHT PLAN		O. O. AND DICKNAME		NIT	TYPE ACFT	WAVE	CELL CALL SIGN	REMARKS
		Iron Bar 39-57		340 AREFS	KC-97			East Bound
ACFT BASIC	POUNDS	#1	10000		POUNDS			
CREW	1500	#2	6500	BOMBS			Long Bow	
OIL	1170	#3	6500	AMMO				
ATO		#4	10000	WATER AUG			ANN	
RACK				STATIC	156500	NR FULL ATO REQUIRED		
EXT TANKS WEIGHT (Empty)				START ENGINES AND TAXI FUEL ALLOWANCE	1500	NR EMPTY ATO REQUIRED		
MISCELLANEOUS	530	Deck	30000	TOTAL FUEL	63000	TAKE-OFF GROSS		
CHAFF						ATO FIRING SPEED		
OPERATING	23500							
RUNWAY								
PRESSURE ALT		LENGTH		AIR TEMP				
1160		10000		45				
CRITICAL FIELD LENGTH				CRITICAL AIR TEMP				
8900				---				
TAKE-OFF DISTANCE			TAKE-OFF SPEED					
6000			122 kts					
CRITICAL WIND COMPONENT								
1ST LEG		2ND LEG		3RD LEG				
-20		-30		-30				

## PRE-FLIGHT PLAN

FROM	ROUTE	FLT COND	T. C.	WIND D/V	T. H.	VAR	M. H.	TEMP	IAS	T. A. S.	G. S.	GND DIS	TIME	AIR DIS	ETA	FUEL FLIGHT PLAN	
																PRED FUEL REMAINING	GROSS WT
				DRIFT				ALT	MACH				ACC GND DIS	ACC TIME	ACC AIR DIS		
St. George		CL	242	270 30		428		111mb	193	173	153	26	:10			25000	15500
Level Off		CL	013	270 50		428		-10 12576	193	203	208	26 63	:10 :18			23750	153750
Orbit Point 50-53N 58-12W		CR	013	270 50		430		-19 17000	209	236	241	89 93	:20 :23			2245	2245
Orbit		CR	063	270 50		430		-19 17000	206	235	---	102	:51			21505	151505
Rendez Point 51-26N 56-35W		CR	063	270 50		431		-18 16500	207	232	277	---- 70	:15 :15			1790	1790
End AR 52-34N 53-00W		AR	063	270 50		432		-18 16500	219	246	291	102 402	:51 1:52			19715	149715
Offload																2200	2200
T.P. 50-53N 50-12W		CR	243	270 50		431		-18 16500	183	206	161	---- 220	:15 1:23			17515	147515
Harmon		CR	184	270 50		428		-18 16500	183	206		252 622	1:21 3:15			1050	1050
												150 762	:31 3:57			10465	110465
																2490	2490
																13975	143975
																-----	37000
																13975	106975
																3150	3150
																108251	103825
																1600	1600
																9225	102225

Amend # 1  
App III, Annex A  
MOBIS OPRD 39-57  
EH-23B-1  
18 Nov 57

# DECLASSIFIED IAW EO 13526

# DECLASSIFIED IAW EO 13526

REFUELING ASSIGNMENTS RECAPITULATION													REFUELING AREA LONG BOY - EAST		KEY RENDEZVOUS PT. 51-26N 56-35W		TRACK 003	FUEL AVAILA. 37,000	COMM RDVU PRO 100-1 NEAC BRAVO		Page Nr 1	Nr of Pgs 9		DATE PREP. 17 Nov 57
Line Nr	Bomber			Air Refueling			Tanker					M Mass Pen. RDVU Time												
	A Unit	B Cell Color & Call Signs	C T.O. Time E/F	D Rendezvous Point	E Rdvu Time	F Off Load Required	G Sq	H Nr Acft	I Take Off Base	J T.O. Off E/F	K IDG Time E/F		L Tanker Cycle											
1	341	SPIRAL GOLD LEADER	29 0040Z	LONG BOY	29 0630Z	37,000	340	1	HARMON	29 0510Z	0904Z	1	NEAC BRAVO BETTY											
2	"	SPIRAL GOLD # 2	0041	BETTY	"	"	"	1	"	0511	0905	1	BRAVO BETTY											
3	"	SPIRAL GOLD # 3	0042	51-00N 56-15W	"	"	"	1	"	0512	0906	1	"											
4	"	SPIRAL GOLD # 4	0043	" "	"	"	"	1	"	0513	0907	1	"											
5	341	SPIRAL BLACK LEADER	29 0100Z	LONG BOY	29 0654Z	37,000	340	1	HARMON	29 0528Z	0934	1	NEAC BRAVO											
6	"	SPIRAL BLACK # 2	0101	ANN	"	"	"	1	"	0529	0935	1	ANN											
7	"	SPIRAL BLACK # 3	0102	51-26N 56-35W	"	"	"	1	"	0530	0936	1	"											
8	"	SPIRAL BLACK # 4	0103	" "	"	"	"	1	"	0531	0937	1	"											
9	341	SPIRAL CHERRY LEADER	29 0130Z	LONG BOY	29 0714Z	37,000	340	1	HARMON	29 0554Z	0950Z	1	NEAC BRAVO											
10	"	SPIRAL CHERRY # 2	0131	BETTY	"	"	"	1	"	0555	0951	1	BETTY											
11	"	SPIRAL CHERRY # 3	0132	"	"	"	"	1	"	0556	0952	1	"											
12	"	SPIRAL CHERRY # 4	0133	"	"	"	"	1	"	0557	0953	1	"											
13																								
14																								
15																								
16		WAVE I DEPLOYMENT																						
17		PRIMARY TIMING																						

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Amend # 1  
App 1, Annex A  
40815N OPORD 39-57  
18 Nov 57  
EH-2362-1

# DECLASSIFIED IAW EO 13526

REFUELING ASSIGNMENTS RECAPITULATION												REFUELING AREA LONG BOW - EAST	KEY RENDEZVOUS PT. 51-26N 56-35W	TRACK 0030	FUEL AVAILA. 37,000	COMM RDVU PRO 100-1 NEAC BRAVO	DATE PREP. 17 Nov 57
line Nr	Bomber			Air Refueling			Tanker					M Mass Pen. RDVU Time					
	A Unit	B Cell Color & Call Signs	C T.O. Time E/ Z	D Rendezvous Point	E Rdvu Time	F Off Load Required	G Sq	H Nr Acft	I Take Off Base	J T.O. Off E/ Z	K LDG Time E/ Z		L Tanker Cycle				
1	341	SPIRAL SILVER LEADER	30 0040Z	LONG BOW	30 0630Z	37,000	340	1	HARMON	30 0510Z	0904Z	1	NEAC BRAVO BETTY				
2	"	SPIRAL SILVER # 2	0041	BETTY	"	"	"	1	"	0511	0905	1	BRAVO BETTY				
3	"	SPIRAL SILVER # 3	0042	51-00N 56-15W	"	"	"	1	"	0512	0906	1	"				
4	"	SPIRAL SILVER # 4	0043	" "	"	"	"	1	"	0513	0907	1	"				
5	341	SPIRAL SCARLET LEADER	30 0100Z	LONG BOW	30 0654Z	37,000	340	1	HARMON	30 0528	0934Z	1	NEAC BRAVO				
6	"	SPIRAL SCARLET # 2	0101	ANN	"	"	"	1	"	0529	0935	1	ANN				
7	"	SPIRAL SCARLET # 3	0102	51-26N 56-35W	"	"	"	1	"	0530	0936	2	"				
8	"	SPIRAL SCARLET # 4	0103	" "	"	"	"	1	"	0531	0937	2	"				
9	341	SPIRAL IVORY LEADER	30 0130Z	LONG BOW	30 0714Z	37,000	340	1	HARMON	30 0554	0950Z	2	NEAC BRAVO				
10	"	SPIRAL IVORY # 2	0131	BETTY	"	"	"	1	"	0555	0951	2	BETTY				
11	"	SPIRAL IVORY # 3	0132	"	"	"	"	1	"	0556	0952	2	"				
12	"	SPIRAL IVORY # 4	0133	"	"	"	"	1	"	0557	0953	2	"				
13																	
14										Amend # 1 App 4, Annex A 4081SW OPOD 39-57 18 November 1957 EH-238A-1							
15																	
16		HAVE II - DEPLOYMENT															
17		PRIMARY TIMING															

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# DECLASSIFIED IAW EO 13526

(When Filled In) SECRET



# DECLASSIFIED IAW EO 13526

SECRET (When Filled In)												Page 3	Nr of Pgs 9
REFUELING ASSIGNMENTS RECAPITULATION			REFUELING AREA LONG BOW - EAST		KEY RENDEZVOUS PT. 51-26N 56-35W		TRACK 0630	FUEL AVAILA. 37,000		COMM RDVU PRO 100-1 NEAC BRAVO		DATE PREP. 17 Nov 57	
Line Nr	Bomber			Air Refueling				Tanker				M Mass Pen. RDVU Time H-Hr Mins	
	A Unit	B Cell Color & Call Signs	C T.O. Time E/F	D Rendezvous Point	E Rdvu Time	F Off Load Required	G Sq	H Nr Acft	I Take Off Base	J T.O. Off E/F	K LDG Time E/F		L Tanker Cycle
1	341	SPIRAL GREEN LEADER	01 0010Z	LONG BOW	01 0630Z	37,000	340	1	HARMON	01 0510Z	0904Z	2	CR PLAN NEAC
2	"	SPIRAL GREEN # 2	0011	BETTY	"	"	"	1	"	0511	0905	2	BRAVO BETTY
3	"	SPIRAL GREEN # 3	0012	51-00N 56-15W	"	"	"	1	"	0512	0906	2	"
4	"	SPIRAL GREEN # 4	0013	" "	"	"	"	1	"	0513	0907	2	"
5	"	SPIRAL TAN LEADER	01 0100Z	LONG BOW	01 0654Z	37,000	340	1	HARMON	01 0528Z	0934Z	2	NEAC BRAVO
6	"	SPIRAL TAN # 2	0101	ANN	"	"	"	1	"	0529	0935	2	ANN
7	"	SPIRAL TAN # 3	0102	51-26N 56-35W	"	"	"	1	"	0530	0936	2	"
8	"	SPIRAL TAN # 4	0103	" "	"	"	"	1	"	0531	0937	2	"
9	341	SPIRAL BROWN LEADER	01 0130Z	LONG BOW	01 0714Z	37,000	340	1	HARMON	01 0554	0950	2	NEAC BRAVO
10	"	SPIRAL BROWN # 2	0131	BETTY	"	"	"	1	"	0555	0951	2	BETTY
11	"	SPIRAL BROWN # 3	0132	"	"	"	"	1	"	0556	0952	2	"
12	"	SPIRAL BROWN # 4	0133	"	"	"	"	1	"	0557	0953	2	"
13													
14													
15													
16		WAVE III - DEPLOYMENT											
17		PRIMARY TIMING											

Amend # 1  
App 4, Annex A  
108154 OPORD 39-57  
16 Nov 57  
RH-2381-1

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# DECLASSIFIED IAW EO 13526

REFUELING ASSIGNMENTS RECAPITULATION													REFUELING AREA LONG BOI - EAST		KEY RENDEZVOUS PT. 51-26N 56-35E		TRACK 0630		FUEL AVAILA. 37,000		COMM RDVU PRO 100- HEAC BRAVO		Page Nr 7	Nr of Pgs 9
Line Nr	Bomber			Air Refueling				Tanker				M Mass Pen. RDVU Time H-Hr Mins												
	A Unit	B Cell Color & Call Signs	C T.O. Time E/F	D Rendezvous Point	E Rdvu Time	F Off Load Required	G Sq	H Nr Acft	I Take Off Base	J T.O. Off E/F	K LDG Time E/F		L Tanker Cycle											
1	301	SPIRAL BLACK LEADER	29 0100Z	LONG BOI	29 0627Z	37,000	340	1	HARMON	29 0507Z	0907	1	CR PIAN HEAC											
2	"	SPIRAL BLACK # 2	0101	BETTY	"	"	"	1	"	0508	0908	1	BRAVO BETTY											
3	"	SPIRAL BLACK # 3	0102	"	"	"	"	1	"	0509	0909	1	"											
4	"	SPIRAL BLACK # 4	0103	"	"	"	"	1	HARMON	0510	0910	1	"											
5	341	SPIRAL CHERRY LEADER	29 0130Z	LONG BOI	29 0647Z	37,000	340	1	HARMON	29 0521Z	0921	1	HEAC BRAVO											
6	"	SPIRAL CHERRY # 2	0131	ANN	"	"	"	1	"	0522	0922	1	ANN											
7	"	SPIRAL CHERRY # 3	0132	"	"	"	"	1	"	0523	0923	1	"											
8	"	SPIRAL CHERRY # 4	0133	"	"	"	"	1	"	0524	0924	1	"											
9	"	SPIRAL GOLD LEADER	29 0040Z	LONG BOI	29 0709Z	37,000	340	1	HARMON	29 0549Z	0949	1	HEAC BRAVO											
10	"	SPIRAL GOLD # 2	0041	BETTY	"	"	"	1	"	0550	0950	1	BETTY											
11	"	SPIRAL GOLD # 3	0042	"	"	"	"	1	"	0551	0951	1	"											
12	"	SPIRAL GOLD # 4	0043	"	"	"	"	1	"	0552	0952	1	"											
13																								
14																								
15																								
16		WAVE I DEPLOYMENT																						
17		ALTERNATE TILING																						

SAC Form 498  
Mar 57

# DECLASSIFIED IAW EO 13526

(When Filled In)  SECRET



# DECLASSIFIED IAW EO 13526

SECRET (When Filled In)													Page Nr 8	Nr of Pgs 9
REFUELING ASSIGNMENTS RECAPITULATION			REFUELING AREA LONG BOW - EAST		KEY RENDEZVOUS PT. 51-26N 56-35W		TRACK 0630		FUEL AVAILA. 37,000		COMM RDVU PRO 100-1 NEAC BRAVO		DATE PREP. 17 Nov 57	
Line Nr	Bomber			Air Refueling			Tanker						M Mass Pen. RDVU Time H-Hr-Min-Sec	
	A Unit	B Cell Color & Call Signs	C T.O. Time E/F	D Rendezvous Point	E Rdvu Time	F Off Load Required	G Sq	H Nr Acft	I Take Off Base	J T.O. Off E/F	K LDG Time E/F	L Tanker Cycle		
1	341	SPIRAL IVORY LEADER	30 0130Z	LONG BOW	30 0627Z	37,000	340	1	HARMON	30 0507Z	0907	1	CR PLAN NEAC	
2	"	SPIRAL IVORY # 2	0131	BETTY	"	"	"	1	"	0508	0908	1	BRAVO BETTY	
3	"	SPIRAL IVORY # 3	0132	"	"	"	"	1	"	0509	0909	1	"	
4	"	SPIRAL IVORY # 4	0133	"	"	"	"	1	"	0510	0910	1	"	
5	341	SPIRAL SCARLET LDR.	30 0100Z	LONG BOW	30 0647Z	37,000	340	1	HARMON	30 0521Z	0921	1	NEAC BRAVO	
6	"	SPIRAL SCARLET # 2	0101	ANN	"	"	"	1	"	0522	0922	1	ANN	
7	"	SPIRAL SCARLET # 3	0102	"	"	"	"	1	"	0523	0923	2	"	
8	"	SPIRAL SCARLET # 4	0103	"	"	"	"	1	"	0524	0924	2	"	
9	341	SPIRAL SILVER LEADER	30 0040Z	LONG BOW	30 0709Z	37,000	340	1	HARMON	30 0549Z	0949	2	NEAC BRAVO	
10	"	SPIRAL SILVER # 2	0041	BETTY	"	"	"	1	"	0550	0950	2	BETTY	
11	"	SPIRAL SILVER # 3	0042	"	"	"	"	1	"	0551	0951	2	"	
12	"	SPIRAL SILVER # 4	0043	"	"	"	"	1	"	0552	0952	2	"	
13														
14														
15														
16		WAVE II - DEPLOYMENT												
17		ALTERNATE TIMING												

Amend # 1  
App 4, Annex  
408157 OPORD 39-57  
18 Nov 57  
EH-2361-1

# DECLASSIFIED IAW EO 13526

# DECLASSIFIED IAW EO 13526

SECRET (When Filled In)

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DATE PREP.  
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REFUELING ASSIGNMENTS RECAPITULATION		REFUELING AREA LONG BEACH - EAST		KEY RENDEZVOUS PT. 51-26N 56-35W		TRACK 0630	FUEL AVAILA. 37,000	COMM. RDVU PRO 100- HEAC BEA VO					
Line Nr	Bomber		Air Refueling				Tanker				Mass Pen. RDVU Time H-Hr M-Min		
	A Unit	B Cell Color & Call Signs	C T.O. Time E/F	D Rendezvous Point	E RDVU Time	F Off Load Required	G Sq	H Nr Acft	I Take Off Base	J T.O. Off E/F		K LDG Time E/F	L Tanker Cycles
1	341	SPIRAL BROWN LDR.	01 0130Z	LONG BOB	01 0627Z	37,000	340	1	HARBOR	01 0507	0907	2	HEAC BEA VO
2	"	SPIRAL BROWN # 2	0131	BETTY	"	"	"	1	"	0508	0908	2	BEA VO BETTY
3	"	SPIRAL BROWN # 3	0132	"	"	"	"	1	"	0509	0909	2	"
4	"	SPIRAL BROWN # 4	0133	"	"	"	"	1	"	0510	0910	2	"
5	341	SPIRAL TAN LEADER	01 0100Z	LONG BOB	01 0617Z	37,000	340	1	HARBOR	01 0521Z	0921	2	HEAC BEA VO
6	"	SPIRAL TAN # 2	0101	ANN	"	"	"	1	HARBOR	0522	0922	2	ANN
7	"	SPIRAL TAN # 3	0102	"	"	"	"	1	HARBOR	0523	0923	2	"
8	"	SPIRAL TAN # 4	0103	"	"	"	"	1	HARBOR	0524	0924	2	"
9	341	SPIRAL CREAM LDR.	01 0040Z	LONG BOB	01 0709Z	37,000	340	1	HARBOR	01 0549Z	0949	2	HEAC BEA VO
10	"	SPIRAL CREAM # 2	0041	BETTY	"	"	"	1	"	0550	0950	2	BETTY
11	"	SPIRAL CREAM # 3	0042	"	"	"	"	1	"	0551	0951	2	"
12	"	SPIRAL CREAM # 4	0043	"	"	"	"	1	"	0552	0952	2	"
13													
14													
15													
16		WAVE III - DEPLOYMENT											
17		ALTERNATE TRAINS											

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SAC Form 498  
1 Mar 57

# DECLASSIFIED IAW EO 13526

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HEADQUARTERS  
 4081ST STRATEGIC WING  
 ERENST HARMON AIR FORCE BASE  
 NEWFOUNDLAND  
 18 NOVEMBER 1957

APPENDIX VI TO ANNEX A TO OPERATIONS ORDER 39-57

1. GENERAL:

a. Air refueling tactics as outlined in SAC Manual 55-10 will apply. (U)

b. Refueling will be conducted on a one tanker to one receiver basis with an available offload of 37,000 pounds. (U)

2. The airborne commander will be launched four hours prior to takeoff of the first tanker cell. (U)

3. Refueling Areas:

a. The "Long Bow" refueling area is designated as the primary area for both eastbound and westbound refueling missions. (U)

b. There is no designated alternate refueling area. Changes in the refueling area will be in accordance with SAC Manual 55-10. (U)

c. Key rendezvous points Coordinates -- Refueling Track

Long Bow Ann	- East	51-26N	56-35W	063°
Long Bow Betty	- East	51-00N	56-15W	063
Long Bow Ann	- West	52-05N	52-48W	243° (U)

4. Timing and wave structure will be as shown in Appendix 4, to Annex A. (U)

5. Routes and altitudes:

a. Long Bow Ann Rendezvous Point Eastbound (C)

Point	Route	Base altitude
St. George	Direct	Climb on course
Level Off	Direct	15,500
Orbit Point	Direct	15,500

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RDZ 51-26N 56-35W	Direct	15,000
END AR 52-34N 53-00W	Direct	15,000
50-53N - 58-12W	Direct	15,000
Harmon	Direct	15,000
b. Long Bow Betty Eastbound (C)		
Point	Route	Base altitude
St. George	Direct	Climb on course
Level Off	Direct	15,500
Orbit Point 50-28N 57-45W	Direct	15,500
RDZ 51-00N 56-15W	Direct	15,500
END AR 52-07N 52-41W	Direct	15,500
Harmon	Direct	15,000
c. Long Bow Ann Westbound (C)		
St. George	Direct	Climb on course
Level Off	Direct	15,500
Orbit Point 52-34N 51-06W	Direct	15,500
RDZ Point 52-05N 52-48W	Direct	15,000
END AR 50-57N 56-23W	Direct	15,000
Harmon	Direct	15,000

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d. On the eastbound refueling on 29, 30 November and 1 December 1957, aircraft flying the Ann cell will, after making the clearing turn, return down the refueling leg to the orbit point remaining at the base altitude of 15000. (C)

6. Refueling Communications: SAC Manual 100-1 frequencies will be used.

a. On the deployment phase of refueling cells will use SAC Manual 100-1 CR Plan NEAC BRAVO 'ANN OR BETTY. (U)

b. On the redeployment phase with three cells of 4 aircraft daily using rendezvous point Ann (West) only the following will apply each day. Communications and all cells will use C/R Plan NEAC ALPHA ANN. Maintain strict radio discipline as rendezvous time is only one hour between cells, to help eliminate unnecessary UHF chatter. (C)

7. Alternate refueling timing: As 341st BW will not have an alternate refueling area in the Harmon vicinity, their alternates will be for the first refuelings in the Lockbourne and Westover area. In the event these areas are used the timing, cell call and color designator and C/R Plans will be changed as indicated in Appendix 4, Annex A, Control information. (U)

8. Weather Scouts: The 26th will launch B-47 aircraft staging at Goose AB to provide coverage as follows:

Wave 1	1630Z	28 Nov	to	0300Z	29 Nov
2	1630Z	29 Nov	to	0300Z	30 Nov
3	1630Z	30 Nov	to	0300Z	1 Dec
4	0900Z	1 Dec	to	1800Z	1 Dec
5	0430Z	2 Dec	to	1430Z	2 Dec
6	0430Z	3 Dec	to	1430Z	3 Dec

Amendment # 1  
 App 6, Annex A  
 LOBLSW OPORD 39-57  
 EH-2384-1  
 1 December 1957

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HEADQUARTERS 4081ST STRATEGIC WING  
ERNEST HARMON AIR FORCE BASE  
NEWFOUNDLAND  
18 NOVEMBER 1957

APPENDIX VII TO ANNEX A TO OPERATIONS ORDER 39-57

KC-97 ALTITUDE RESERVATION REQUESTS

NAME AND CATEGORY OF MISSION

"IRON BAR" CATEGORY 1

- A. Unit Tactical Call Sign - LUGER
- B. Number and type of aircraft - 72 KC-97 - 18 cells of 4 each
- C. Departure Point - Ernest Harmon Air Force Base
- D. Altitudes and Route:
  1. Ann Cell, 29,30 Nov, 1 Dec. Primary Route - Long Bow Ann-Eastbound  
Harmon direct St. Georges intersection, climb on course to 4-6000, level off 4922N - 5847W 15-17000, direct 5053N - 5812W, 15-17000 orbit 5053N - 5812W for fifteen minutes. Direct 5126N - 5635W (Rendezvous Point), 15-17000. Direct 5234N - 5300W (End refueling), 15-17000. Direct 50-53N 58-12W, 15-18000, Direct Harmon, 15-18000.
  2. Betty Cell, 29,30 Nov, 1 Dec. Primary route - Long Bow Betty Eastbound.  
Harmon direct St. Georges, 4-6000 climb on course. Direct level off 4918N - 5835W, 15-17000. Direct 5028N - 5752W (orbit point) 15-17000. Orbit 5028N - 5752W for fifteen minutes. Direct 5100N - 5615W (Rendezvous Point). 15-17000. Direct 5207N - 5241W (End refueling, 15-17000. Direct Harmon 15-17000.
  3. Ann Cell - 1, 2, 3 Dec. Primary route - Long Bow Ann Westbound.

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Appendix VII to Annex A to Opord 39-57 (cont'd)

Harmon direct St. Georges, 4-6000 climb on course. Direct level off 4909N - 5748W, 15-17000. Direct 5234N - 5106W, 15-17000. Orbit 5234N - 5106W for fifteen minutes. Direct 5205N - 5248W (Rendezvous Point), 15-17000. Direct 5057N - 5623W (End refueling) 15-17000. Direct Harmon, 15-17000.

E. Destination: Ernest Harmon Air Force Base

F. ETD Date/Time

Luger Iron Bar Gold	-	29/0510Z	-	1 minute intervals
Luger Iron Bar Black	-	29/0528Z	-	1 minute intervals
Luger Iron Bar Cherry	-	29/0554Z	-	1 minute intervals
Luger Iron Bar Silver	-	30/0510Z	-	1 minute intervals
Luger Iron Bar Scarlet	-	30/0528Z	-	1 minute intervals
Luger Iron Bar Ivory	-	30/0554Z	-	1 minute intervals
Luger Iron Bar Cream	-	01/0510Z	-	1 minute intervals
Luger Iron Bar Tan	-	01/0528Z	-	1 minute intervals
Luger Iron Bar Brown	-	01/0554Z	-	1 minute intervals
Luger Iron Bar Gold	-	01/1553Z	-	1 minute intervals
Luger Iron Bar Black	-	01/1653Z	-	1 minute intervals
Luger Iron Bar Cherry	-	01/1753Z	-	1 minute intervals
Luger Iron Bar Silver	-	02/1553Z	-	1 minute intervals
Luger Iron Bar Scarlet	-	02/1653Z	-	1 minute intervals
Luger Iron Bar Ivory	-	02/1753Z	-	1 minute intervals
Luger Iron Bar Cream	-	03/1553Z	-	1 minute intervals
Luger Iron Bar Tan	-	03/1653Z	-	1 minute intervals
Luger Iron Bar Brown	-	03/1753Z	-	1 minute intervals

G. True Air Speeds - 220 knots

H. ETE - Long Bow Ann East - 3:57

Long Bow Betty East - 3:38

Long Bow Ann West - 3:59

REMARKS: Refueling Spiral Iron Bar aircraft.

Route Time.

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Appendix VII to Annex A to Opord 39-57 (cont'd)

- |                         |                |
|-------------------------|----------------|
| 1. Long Bow Ann East    |                |
| From Harmon             | T.O. plus time |
| To: St. George          | /:10           |
| Level off 4922N-5847W   | /:28           |
| Orbit Point 5053N-5812W | /:51           |
| Depart Orbit            | / 1:06         |
| Rdz Point 5126N-5635W   | / 1:21         |
| End AR 5234N-5300W      | / 1:52         |
| 50-53N 58-12W           | / 3:15         |
| Harmon                  | / 3:57         |
| 2. Long Bow Betty East  |                |
| From Harmon             | T.O. plus time |
| St. George              | /:10           |
| Level off 4918N-5835W   | /:28           |
| Orbit point 5028N-5752W | /:46           |
| Depart orbit            | / 1:01         |
| Rdz point 5100N-5615W   | / 1:16         |
| End AR 5207N-5241W      | / 1:47         |
| Harmon                  | / 3:38         |
| 3. Long Bow Ann West    |                |
| St. George              | T.O. plus time |
| Level off 4909N-5748W   | /:10           |
| Orbit point 5234N-5106W | /:28           |
| Depart orbit            | / 1:41         |
| Rdz point 5205N-5248W   | / 1:56         |
| End AR 5057N-5623W      | / 2:18         |
|                         | / 3:59         |

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Annex C to Opord 39-57 (cont'd)

4. REFUELING FREQUENCIES: See SACM 100-1 for NEAC ALPHA and BRAVO as required in Appendix VI to Annex A. (U)
5. MONITORING: (U)
  - a. Leader - Monitor "E" Channel, Primary UHF refueling frequency plus Guard.
  - b. #2 Tanker - Monitor "C" Channel and primary UHF refueling frequency plus Guard.
  - c. #3 Tanker - Monitor GCI 122.2 by means of Omni receiver.
6. RECEIVER-TANKER CELL CALL SIGNS

## WAVE I - DEPLOYMENT

Spiral Gold	--	Long Bow Betty Gold
Spiral Black	--	Long Bow Ann Black
Spiral Cherry	-	Long Bow Betty Cherry

## WAVE II - DEPLOYMENT

Spiral Silver	-	Long Bow Betty Silver
Spiral Scarlet	-	Long Bow Ann Scarlet
Spiral Ivory	-	Long Bow Betty Ivory

## WAVE III - DEPLOYMENT

Spiral Cream	-	Long Bow Betty Cream
Spiral Tan	--	Long Bow Ann Tan
Spiral Brown	-	Long Bow Betty Brown

## WAVE I - REDEPLOYMENT

Spiral Gold	-	Long Bow Ann Gold
Spiral Black	-	Long Bow Ann Black
Spiral Cherry	-	Long Bow Ann Cherry

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# OPERATIONS PLAN

611-57

NOVEMBER



4081 STRATEGIC WING  
ERNEST HARMON AFB

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HEADQUARTERS 4081ST STRATEGIC WING  
ERNEST HARMON AIR FORCE BASE  
NEWFOUNDLAND  
26 October 1957

MONTHLY OPERATIONS PLAN

SERIAL NUMEER 611-57

This section consists of 30 pages  
4081SW OPLAN 611-57

DECLASSIFIED IAW EO 13526



# DECLASSIFIED IAW EO 13526

HEADQUARTERS 4081ST STRATEGIC WING  
ERNEST HARMON AIR FORCE BASE  
NEWFOUNDLAND  
26 October 1957

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# DECLASSIFIED IAW EO 13526

HEADQUARTERS 4081ST STRATEGIC WING  
ERNEST HARMON AIR FORCE BASE  
NEWFOUNDLAND  
26 October 1957

## OPERATIONS PLAN SERIAL NR. 611-57

### TASK ORGANIZATIONS

340th AIR REFUELING SQUADRON	LT COLONEL LANGDALE
4087th AIR TRANSPORT SQUADRON	LT COLONEL GROW
4081st CONSOLIDATED AIRCRAFT MAINTENANCE SQUADRON	MAJOR PERRY
4081st ATR BASE GROUP	COLONEL BELL

1. GENERAL SITUATION: A requirement exists to develop a scheduled program to meet current training and operational requirements and a maintenance order to support the Wings' over-all training and operational objectives for the month of November 1957.
  - a. Intelligence: Omitted
  - b. Friendly Forces: Omitted
2. MISSION: To complete the air and ground training requirements and to support higher headquarters directed missions, while maintaining a high state of EWP readiness.
3. TASKS FOR SUBORDINATE UNITS:
  - a. Headquarters Squadron, 4081st Strategic Wing will:
    - (1) Provide necessary portions of this operations plan to applicable squadron support organizations and to higher headquarters.

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4081st Oplan 611-57 (cont'd)

(2) Coordinate preparation of weekly flying schedules in support of the plan.

(3) Prepare necessary operations orders for Wing and higher headquarters directed missions, with assistance of AREFS squadron staff.

(4) Monitor training accomplished by each crew, keeping squadron informed of training deficiencies.

(5) Plan, initiate and direct the Wing ground training program.

(6) Coordinate ground training activities and schedules with the squadron, staff agencies, and Air Base Group.

(7) Submit required training reports as specified in existing regulations.

b. 340th Air Refueling Squadron will:

(1) Provide aircraft and crews to support this plan.

(2) Insure maximum possible adherence to take-off and flight schedules.

(3) Plan and prepare individual mission designed to complete each crews minimum requirements plus additional training to eliminate any areas of weakness.

c. 4081st Consolidated Aircraft Maintenance Squadron will:

(1) Provide support as directed in Annex D.

d. 4081st Air Base Group will:

(1) Provide support necessary to meet the requirements of this plan.

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4081SW Oplan 611-57 (cont'd)

e. 4087th Air Transport Squadron will:

(1) Provide crews to support the schedule as per Appendix II, Annex D.

x. General Instructions

(1) 340th AREFS will accomplish required training to maintain current ready crew proficiency and non-combat ready crew upgrade training.

(2) Take-off times prior to 1200 hours on Monday or after 1200 hours on Friday should be avoided.

(3) This Operations Plan becomes an order effective 1 November 1957.

4. ADMINISTRATION AND LOGISTICS: Normal

5. COMMAND AND COMMUNICATIONS: Normal

JOHN F. BATJER  
Colonel, USAF  
Commander

OFFICIAL:

BERNARD J. FINAN, JR.  
Colonel, USAF  
Director of Operations

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# DECLASSIFIED IAW EO 13526

HEADQUARTERS 4081ST STRATEGIC WING  
ERNEST HARMON AIR FORCE BASE  
NEWFOUNDLAND  
26 October 1957

## ANNEX B TO OPERATIONS PLAN 611-57

### OPERATIONS

This annex sets forth the known operations requirements for November 1957. The objective for November is to accomplish training necessary to maintain combat ready crew proficiency and to accomplish necessary non-combat ready crew flying time.

#### Inclosures:

- Appendix I - Air Training
- Appendix II - Ground Training
- Appendix III - Standardization Division
- Appendix IV - Omitted (not applicable)
- Appendix V - On Base Special Weapons Training
- Appendix VI - Operations Meeting
- Appendix VII - Omitted (not applicable)
- Appendix VIII - Duty Schedules
- Appendix IX - NCR Crew Upgrade Training
- Appendix X - Omitted (not applicable)

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# DECLASSIFIED IAW EO 13526

HEADQUARTERS 4081ST STRATEGIC WING  
ERNEST HARMON AIR FORCE BASE  
NEWFOUNDLAND  
26 OCTOBER 1957

## APPENDIX I TO ANNEX B TO OPERATIONS PLAN 611-57

### 1. FLYING HOUR ALLOCATIONS:

a. KC-97 - 626 hours.

c. Sorties scheduled by maintenance - 340th Air Refueling Squadron.

### 2. SPECIAL MISSIONS:

#### a. Schedule:

1 Nov	99th BW	4		340th ARS
4 Nov	99th BW	6	(mass night)	340th ARS
5 Nov	99th BW	4		340th ARS
6 Nov	26th SRW	3		340th ARS
7 Nov	99th BW	4		340th ARS
8 Nov	99th BW	4		340th ARS
12 Nov	99th BW	6	(mass night)	340th ARS
13 Nov	99th BW	4		340th ARS
14 Nov	99th BW	4		340th ARS
15 Nov	99th EW	4		340th ARS
18 Nov	99th EW	6	(mass night)	340th ARS
19 Nov	99th EW	3		340th ARS
19 Nov	26th SRW	1		340th ARS
20 Nov	26th SRW	3		340th ARS
29 Nov	IRON BAR	12		340th ARS
30 Nov	IRON BAR	12		340th ARS

### 3. GENERAL INSTRUCTIONS:

a. Extreme emphasis will be placed on the maximum utilization of flying time.

App I, Annex B  
Oplan 611-57  
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App I to Annex B to Oplan 611-57 (cont'd)

b. Flying hour allocations will be closely monitored so as not to exceed the monthly allocation.

#### 4. Attachments:

Attachment "A" - Training Priorities  
"B" - Omitted (n/a)  
"C" - Tanker Schedule  
"D" - Aircraft Performance and Weather  
"E" - Omitted (n/a)  
"F" - Omitted (n/a)  
"G" - Omitted (n/a)  
"H" - 340th AREFS Crew Flying Schedule  
"I" - Omitted (n/a)

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HEADQUARTERS 4081ST STRATEGIC WING  
ERNEST HARMON AIR FORCE BASE  
NEWFOUNDLAND  
26 OCTOBER 1957

## ATTACHMENT "A" TO APPENDIX I TO ANNEX B TO OPERATIONS PLAN 611-57

### TRAINING PRIORITIES

1. 340th AREFS Training Priorities:
  - a. Accomplish proportionate requirements of AFR 60-2.
  - b. Standardization check in accordance with SAC Manual 51-4.
  - c. Combat ready crew training, SAC Regulation 50-8 to include higher headquarters directed missions.
    - (1) Non-combat ready crew training.

# DECLASSIFIED IAW EO 13526

HEADQUARTERS 4081ST STRATEGIC WING  
ERNEST HARMON AIR FORCE BASE  
NEWFOUNDLAND  
26 OCTOBER 1957

## ATTACHMENT "C" TO APPENDIX I TO ANNEX B TO OPERATIONS PLAN 611-57

### NOVEMBER STRIP ALERT

1. 340th AREFS will be responsible for strip alert for the month of November in accordance with SAC Regulation 55-56 and 4081st Wing Command Post SOP Number 9.
2. Also three (3) aircraft and crews will be placed on standby each day of November, except from 1200 local 25 November thru the last day of November.

# DECLASSIFIED IAW EO 13526

HEADQUARTERS 4081ST STRATEGIC WING  
ERNEST HARMON AIR FORCE BASE  
NEWFOUNDLAND  
26 OCTOBER 1957

## ATTACHMENT "D" TO APPENDIX I TO ANNEX B TO OPERATIONS PLAN 611-57

### AIRCRAFT PERFORMANCE AND WEATHER

#### 1. Aircraft Performance:

a. For routine daily training sorties the standard fuel load will be 33,000 pounds of AvGas during November.

b. Fuel loads for Wing or higher headquarters directed missions will be specified in operations orders.

#### 2. Weather:

##### a. Climatic data and information for November 1957:

##### (1) Temperatures

Mean	37.2F
Average Max.	42.7F
Single Monthly Max.	67.0F
Average Min.	32.0F
Single Monthly Min.	10.0F

##### (2) Precipitation:

Monthly Max.	8.28 inches
Monthly Min.	1.26 inches
One Day Max.	2.48 inches
One Day Snowfall Max.	11.4 inches

(3) Weather: November is one of the better flying months at Ernest Harmon AFB. Icing in clouds is quite common at Ernest Harmon AFB during November with the freezing level averaging 3,500 feet.

Attach D  
App I, Annex D  
Oplan 611-57  
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# DECLASSIFIED IAW EO 13526

Attach D, App I, Annex B to Oplan 611-57 (cont'd)

Fog occurs only infrequently during the month and snow showers with resulting low ceilings and visibility are just starting. Ceiling and visibility below 300 feet and one mile 1.9% of month.

(4) Prevailing winds:

Mean wind speed	12.1 MPH
Direction	ENE, WNW
Maximum gusts	83 MPH

No.	Acft. Comm	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	1	2	3		
T-01	Knierim				F	F				F	F																			F	F					
T-05	Wilson	F		F	SA					F				F	SB	SB	SB												F	F						
T-06	Meek			F	F						SB	SB	SB																	F	F					
T-07	Eckert	SB			F					F				F	SA	SB	SB												F	F	F					
T-08	Rieger	SB		F			F			F				F		SB	SB													F	F					
T-09	Timmons				F	F				F	SB	SB	SB	F											SA				F	F	F					
T-10	Field			SE	SE	SE				F				F	SA															F	F		F			
T-11	Trageser				F			SE	SE	SE	F			SA	F														F	F	F					
T-12	Foster			SE	SE	SE				F			SA	F																F	F	F				
T-14	Moore	F		F			F	SE	SE	SE	F				F	SA													F	F	F					
T-16	Bellamy	F			F	F			SE	SE	SB				P.											SA			F	F	F					
T-17	Faulkner		SE	SA	F					F					F														F	F	F					
T-18	Rowe			SE	SE	SB				F	F			F	F	F														F	F	F				
T-19	Koger			F			F				SA	F	SB	SE	SB														F	F	F					
T-21	Heard	F			F		SA			F				F		SB	SB	SB												F	F	F				
T-22	George				F						F		SE	SB	SB	SB	F										SA		F	F	F					
T-23	Pederson				SA	F		SE	SE	SE	F				F															F	F	F				
T-24	Young		SE			F					F				SA	F													F	F	F					
T-25	Rogers	F			SE	SE	SB				F					F												SA		F	F	F				
T-26	Allyn	F			SE	SE	SB				F					F														F	F	F				
T-27	MacDonald				F		F	SB	SB	SB						F															F	F	F			
T-28	Baumgaertel				F		SA				F	SE	SB	SB	SB	F													F	F	F					
T-29	Regan	SA				F					F	SE	SB	SB	SB	F																F	F			
T-30	Grubidge		SE		F					F	SA			F																		F	F			
T-32	Holbaugh	SE				F					F		F											SE	SB						F	F				
M-34	Christensen			SE	SE	SE					SA	F			F	F														F	F					
M-35	Meredith				F		F		SB	SB	SB				F															F	F	F				
M-36	Baker																																			

DECLASSIFIED IAW EO 13526

Legend: F - Fly SA - Strip  
Attachment "H", App. 1, Annex "B"



# DECLASSIFIED IAW EO 13526

HEADQUARTERS 4081ST STRATEGIC WING  
ERNEST HARMON AIR FORCE BASE  
NEWFOUNDLAND  
26 OCTOBER 1957

## APPENDIX II TO ANNEX B TO OPERATIONS PLAN 611-57

### GROUND TRAINING

1. Ground training and block training will be given by the squadron in the Squadron Operations Building.
2. EWP Study. During the month of November each KC-97 crew will accomplish a minimum of two (2) hours study.
3. Survival Training. The two (2) day refresher survival school will be accomplished at Camp 33 from 0800 hours each Friday to 1200 hours each Saturday of November. The squadron will furnish the necessary instructors and officer in command. All arrangements for transportation and camp use will be accomplished by the Squadron Ground Training Officer.
4. Hand Gun. The class portion of the hand gun course will be given to 340th AREFS in the squadron operation building. Firing on the range will be scheduled by the ground training officer after coordinating with Major Kraft, phone 3222.
5. Code. Will be given by the 340th AREFS radio operators in the squadron operations building.
6. Physical Training. The base gym will be notified at least the day before a class is desired. The class roster will be hand carried to the class by the senior member.

#### Incllosures:

Attachment "A" - Consolidated Trainer Schedule	Attachment "E" - Omitted (n/a)
Attachment "B" - Omitted (n/a)	Attachment "F" - Omitted n/a
Attachment "C" - Omitted (n/a)	Attachment "G" - Instrument
Attachment "D" - Omitted (n/a)	School Sked

App II, Ann B  
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DECLASSIFIED IAW EO 13526

# DECLASSIFIED IAW EO 13526

HEADQUARTERS 4081ST STRATEGIC WING  
ERNEST HARMON AIR FORCE BASE  
NEWFOUNDLAND  
26 OCTOBER 1957

## ATTACHMENT A, APPENDIX II TO ANNEX B TO OPERATIONS PLAN 611-57

### LINK (C-8) TRAINER SCHEDULE

<u>DATE</u>	<u>DAY</u>	<u>NAME</u>	<u>NAME</u>
1 Nov 57	Friday	1/Lt Kunz, J.E.	Captain Faulkner, D.G.
4 Nov 57	Monday	1/Lt Roberts, B.A.	Major Knierim, J.A.
5 Nov 57	Tuesday	1/Lt Kunz, J.E.	Captain Faulkner, D.G.
6 Nov 57	Wednesday	1/Lt Rowley, D.D.	Captain Baumgaertel, M.L.
7 Nov 57	Thursday	Captain Quinn, T.M.	Captain Rowe, G.D.
8 Nov 57	Friday	1/Lt Parkinson, O.M.	Captain Christenson, R.E.
11 Nov 57	Monday	1/Lt Mutchie, D.L.	Captain Allyn, W.L.
12 Nov 57	Tuesday	1/Lt Ramisch, M.J.	Captain Bellamy, L.H.
13 Nov 57	Wednesday	Captain Pederson, R.A.	2/Lt Craig, C.H.
14 Nov 57	Thursday	1/Lt Baker, B.L.	1/Lt Carpenter, C.K.
15 Nov 57	Friday	Captain Allyn, W.L.	1/Lt Mutchie, D.L.
18 Nov 57	Monday	Major Young, J.J.	1/Lt Longhenry, L.W.
19 Nov 57	Tuesday	Captain Quinn, T.M.	Captain Rowe, G.D.
20 Nov 57	Wednesday	1/Lt Cleveland, S.E.	Captain Field, C.N.
21 Nov 57	Thursday	1/Lt Hanish, J.P.	1/Lt Koger, R.L.
22 Nov 57	Friday	1/Lt Rowley, D.D.	Captain Baumgaertel, M.L.
25 Nov 57	Monday	1/Lt Cleveland, S.E.	Captain Field, C.N.
26 Nov 57	Tuesday	Captain Pederson	1/Lt Craig, C.N.
27 Nov 57	Wednesday	1/Lt Bennett, J.B.	Captain Regan, J.J.
28 Nov 57	Thursday	1/Lt Frankhouser, J.R.	Captain Grubidge, D.
29 Nov 57	Friday	Captain Heard, R.A.	1/Lt Redford, T.D.

Attach A  
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HEADQUARTERS 4081ST STRATEGIC WING  
ERNEST HARMON AIR FORCE BASE  
NEWFOUNDLAND  
26 OCTOBER 1957

## ATTACHMENT G TO APPENDIX II TO ANNEX B TO OPERATIONS PLAN 611-57

### INSTRUMENT SCHOOL SCHEDULE

1. Instrument school will be conducted on 14th and 15th November in the flying training room located in the Base Operations Building. Classes will start at 0830. The following pilots are scheduled to attend:

Captain Merrill, F.J.  
1/Lt Ernst, W.H.  
1/Lt Mutchie, D.L.  
1/Lt Parkinson, O.N.  
1/Lt Roberts, B.A.  
Captain Allyn, W.L.  
1/Lt Hanish, J.P.  
1/Lt Baker, B.L.  
1/Lt Rowley, B.D.  
Captain Pederson, R.A.  
Major Young, J.J.  
1/Lt Kunz, J.E.  
Captain Quinn, T.M.

Attach G  
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# DECLASSIFIED IAW EO 13526

HEADQUARTERS 4081ST STRATEGIC WING  
ERNEST HARMON AIR FORCE BASE  
NEWFOUNDLAND  
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## APPENDIX III TO ANNEX B TO OPERATIONS PLAN 611-57

### STANDARDIZATION DIVISION

1. Formal standardization schedule for November 57 is as follows:

<u>CREW NUMBER</u>	<u>AIRCRAFT COMMANDER</u>	<u>MISSION DATE</u>	<u>TYPE OF CHECK</u>
M-16	Bellamy	5, 7 November	Formal
M-36	Baker	13,18, 21 Nov	Formal
T-32	Holbaugh	13,15 November	Formal
T-18	Rowe	22 November	Formal

2. Standardization crews will accomplish 50-8 crew mission on indicated dates:

<u>AIRCRAFT COMMANDER</u>	<u>DATES</u>
Kneirim	19, 30 November
Meek	6, 30 November
Rowe	15, 22 November

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HEADQUARTERS 4081ST STRATEGIC WING  
ERNEST HARMON AIR FORCE BASE  
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## APPENDIX VI TO ANNEX B TO OPERATIONS PLAN 611-57

### OPERATIONS MEETING

1. Regularly Scheduled Meeting.
  - a. Wing Commanders' Daily Briefing: Monday through Friday at 1100 hours in the Wing Command Post.
  - b. Weekly 60-9 Meeting: Weekly on Thursdays at 1000 hours in the Maintenance Control Conference Room.
  - c. Monthly Ground Training Meeting: For December will be held 20 November at 1000 hours in the Group Operations Conference Room, bldg 213.
  - d. Monthly 60-9 Meeting: Will be after the Thursday 60-9 on 21 November.

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HEADQUARTERS 4081ST STRATEGIC WING  
ERNEST HARMON AIR FORCE BASE  
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## APPENDIX VIII TO ANNEX B TO OPERATIONS PLAN 611-57

### DUTY SCHEDULES

The 340th AREFS will be responsible to furnish the personnel as indicated in the following attachments.

#### Inclosures:

- Attachment "A" - Supervisor of Flying (SACR 62-8)
- Attachment "B" - Tower Officer
- Attachment "C" - Omitted (n/a)
- Attachment "D" - Test Flight Crews

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HEADQUARTERS 4081ST STRATEGIC WING  
ERNEST HARMON AIR FORCE BASE  
NEWFOUNDLAND  
26 OCTOBER 1957

## ATTACHMENT A TO APPENDIX VIII TO ANNEX B TO OPERATIONS PLAN 611-57

### SUPERVISOR OF FLYING SCHEDULE

1. The following named officers are appointed Senior Flying Supervisor on dates indicated, and will report to Wing Command Post by telephone at 1100 hours to receive duty instructions:

<u>DATE</u>	<u>NAME</u>
1 Nov 57, Friday	Captain Field
2 Nov 57, Saturday	Captain Wilson
3 Nov 57, Sunday	Captain Hicks
4 Nov 57, Monday	Captain Timmons
5 Nov 57, Tuesday	1st Lt Koger
6 Nov 57, Wednesday	Captain Grubidge
7 Nov 57, Thursday	Captain Baumgaertel
8 Nov 57, Friday	Captain Wilson
9 Nov 57, Saturday	Major George
10 Nov 57, Sunday	Captain Foster
11 Nov 57, Monday	Captain Allyn
12 Nov 57, Tuesday	Captain Regan
13 Nov 57, Wednesday	Captain Faulkner
14 Nov 57, Thursday	Captain Heard
15 Nov 57, Friday	Captain Grubidge

Attach A  
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Attach A to App VIII to Ann B to Oplan 611-57 (cont'd)

<u>DATE</u>	<u>NAME</u>
16 Nov 57, Saturday	1/Lt Meredith
17 Nov 57, Sunday	Captain Pederson
18 Nov 57, Monday	Captain Moore
19 Nov 57, Tuesday	Captain Holbaugh
20 Nov 57, Wednesday	Captain Faulkner
21 Nov 57, Thursday	Captain Bellamy
22 Nov 57, Friday	1/Lt Koger
23 Nov 57, Saturday	1/Lt Rogers
24 Nov 57, Sunday	Major George
25 Nov 57, Monday	Captain Pederson
26 Nov 57, Tuesday	Captain Trageser
27 Nov 57, Wednesday	Captain Baumgaertel
28 Nov 57, Thursday	Captain MacDonald
29 Nov 57, Friday	Captain Holbaugh
30 Nov 57, Saturday	Captain Grubidge

Attach A  
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HEADQUARTERS 4081ST STRATEGIC WING  
ERNEST HARMON AIR FORCE BASE  
NEWFOUNDLAND  
26 OCTOBER 1957

## ATTACHMENT B TO APPENDIX VIII TO ANNEX B TO OPERATIONS PLAN 611-57

### TOWER OFFICERS

The following named officers are appointed Tower Officer on dates indicated:

<u>DATE</u>	<u>NAME</u>
1 Nov 57, Friday	1st Lt Meredith
2 Nov 57, Saturday	Captain Heard
3 Nov 57, Sunday	Captain MacDonald
4 Nov 57, Monday	Captain Regan
5 Nov 57, Tuesday	Captain Holbaugh
6 Nov 57, Wednesday	Captain Moore
7 Nov 57, Thursday	Captain Faulkner
8 Nov 57, Friday	Captain Eckert
9 Nov 57, Saturday	Captain Christenson
10 Nov 57, Sunday	Captain Reiger
11 Nov 57, Monday	1st Lt Rogers
12 Nov 57, Tuesday	Captain Baumgaertel
13 Nov 57, Wednesday	Captain Hicks
14 Nov 57, Thursday	Captain Wilson
15 Nov 57, Friday	1st Lt Koger

Attach B  
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# DECLASSIFIED IAW EO 13526

Attach B to App VIII to Ann B to Oplan 611-57 (cont'd)

<u>DATE</u>	<u>NAME</u>
16 Nov 57, Saturday	Captain Bellamy
17 Nov 57, Sunday	Captain Trageser
18 Nov 57, Monday	Captain MacDonald
19 Nov 57, Tuesday	Captain Allyn
20 Nov 57, Wednesday	Captain Foster
21 Nov 57, Thursday	1/Lt Meredith
22 Nov 57, Friday	Captain Grubidge
23 Nov 57, Saturday	Captain Timmons
24 Nov 57, Sunday	Captain Field
25 Nov 57, Monday	Captain Christenson
26 Nov 57, Tuesday	Captain Eckert
27 Nov 57, Wednesday	Captain Regan
28 Nov 57, Thursday	Captain Rieger
29 Nov 57, Friday	1/Lt Baker
30 Nov 57, Saturday	Captain Pederson and Captain Hicks

Attach B  
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HEADQUARTERS 4081ST STRATEGIC WING  
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## ATTACHMENT D TO APPENDIX VIII TO ANNEX B TO OPERATIONS PLAN 611-57

### TEST FLIGHT CREWS

The following crews will perform test flights for the month of November:

T-07	Eckert
T-17	Faulkner
T-26	Allyn
T-28	Baumgaertel
T-30	Grubidge

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HEADQUARTERS 4081ST STRATEGIC WING  
ERNEST HARMON AIR FORCE BASE  
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## APPENDIX IX TO ANNEX B TO OPERATIONS PLAN 611-57

### NON-COMBAT READY UPGRADE TRAINING

1. During November four (4) KC-97 crews will be upgraded to combat ready on the dates as indicated.

<u>CREWS</u>	<u>DATES</u>
M-34	12 November 57
M-35	8 November 57
M-36	20 November 57
M-16	8 November 57

#### Inlosures:

Attachment "A" - Omitted (n/a)  
Attachment "B" - Individual Crew Member Projections

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ERNEST HARMON AIR FORCE BASE  
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## ATTACHMENT B TO APPENDIX IX TO ANNEX B TO OPERATIONS PLAN 611-57

### INDIVIDUAL CREW MEMBER PROJECTIONS

#### AIR REFUELING SQUADRON

<u>NAME</u>	<u>POSITION</u>	<u>CREW PROJECTION</u>
Birkenbuel	CP	1 Dec 57
Cowgill	AC	1 Mar 58
Hoffman	AC	1 Mar 58
Rickert	AC	1 Mar 58
Sutton	AC	1 Mar 58
Parkinson	CP	8 Nov 57
Clark	CP	1 Mar 58
Watson	CP	1 Mar 58
Schuh	CP	1 Mar 58
Ferris	CP	1 Mar 58
Stone	N	31 Jan 58

Attach B  
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Attachment B to App IX to Annex B to Oplan 611-57 (cont'd)

George	N	25 Nov 57
Cantrell	N	15 Nov 57
Black	N	15 Nov 57
Cummings	N	15 Nov 57
Villines	ET	1 Dec 57
Phillips	ET	TDY
McNally	BO	1 Mar 58
Dana	BO	15 Nov 57
Brake	BO	1 Mar 58
Prince	BO	1 Mar 58
Land	BO	15 Nov 57

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# DECLASSIFIED IAW EO 13526

ANNEX D ) HEADQUARTERS 4081ST STRATEGIC WING  
To Operations Plan No. 611-57) APO 864, New York, New York

## MONTHLY MAINTENANCE ORDER

### 1. GENERAL:

a. This annex presents the Flying and Maintenance Schedule for November 1957 and reflects all the requirements known to the wing at this time.

b. The Sortie Schedules contained in the appendixes implement the flying requirements as approved by the Flight Scheduling Committee, 4081st Strategic Wing, as directed by SAC Regulation 60-9 and SAC Manual 66-3.

c. The work schedule for the 4081st Strategic Wing is 0730 to 1630 hours Monday thru Friday. No weekend work is scheduled. No work is scheduled for 11 November. No other holidays occur.

d. One hundred and fourteen (114), KC-97 Sorties are scheduled for a total of 626 Flying Hours.

e. In order to alleviate excessive weekend maintenance, Sorties scheduled for Fridays will be scheduled for early morning take-off so that all aircraft will return to station prior to 1400 hours. No take-offs will be scheduled on Mondays prior to 1100 hours without prior approval of the 4081st Wing Commander.

### 4 Incls

1. Appendix I w/Attachment "A"
2. Appendix II
3. Appendix III

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MAINTENANCE-FLYING SCHEDULE																	SQUADRON		No		ber 1957	
Date	1	4	5	6	7	8	11	12	13	14	15	18	19	20	21	22	25	26	27	28		
Days	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20		
290			SR	SR					F					S/A								
152	F					SR									S/A					P/D		
291		F					SR		F			F				S/A						
189	F		F				F	SR		F		F					S/A					
294	B/L	B/L	T	F				SR		F		F						S/A				
143	SR				F				SR					S/A	F							
296			F			F				F						F						
293	F		S/A	F		F				SR				F			F			S/A		
147	S/A	F			P/D	J	D	D	D	B/L	B/L	T		SR	F							
295		S/A	F			F								SR	SR							
142	F		F					F								F						
144		F		S/A	F			F			F				SR	SR						
298		F			S/A	F			F			F				SR						
145		SR			F		S/A		F		F			F								
149		F			F		S/A	F			F			F								
146			F			F		S/A	F			P/D	D	D	D	D	B/L	B/L	T			
148	F			F		F			S/A	F				F								
151		F							F		S/A	F			F							
150		SR								F		S/A	F			F						
192	F		F						SR			S/A	F									
297	SR	F																		S/A		

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MAINTENANCE-FLYING SCHEDULE								340TH AIR		TRAINING SQUADRON		MONTH		NO		JAN		1951																		
Date	1	2	3	4	5	6	7	8	11	12	13	14	15	18	19	20	21	22	25	26	27	28	29	30	1	2	3	4	5	6						
Days	1	2	3	4	5	6	7	8	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	1	2	3	4	5	6						
290			S	R												S/A																				
152	F						S	R										S/A																		
291		F																	S/A																	
189	F																			S/A																
294	B/L	B/L	T																	S/A																
143	S	R																																		
296																																				
293	F																																			
147	S/A	F																																		
295			S/A	F																																
142																																				
144																																				
298																																				
145																																				
149																																				
146																																				
148																																				
151																																				
150																																				
192																																				
297																																				

Legend: F - Fly  
 SB - Standby Alert  
 S/A - Strip Alert  
 P/D - Postflight  
 M - Mission Aircraft  
 B/L - Back Line  
 T - Test Hop  
 Standdown

Sorties Slid For Which Credit May Be Taken  
 Attach "A", App 1, Annex "B"

DECLASSIFIED IAW EO 13526

# DECLASSIFIED IAW EO 13526

APPENDIX I, TO ANNEX D )  
to Operations Plan Number 611-57 )  
340th Air Refueling Squadron )

1. The 340th Air Refueling Squadron will provide 114 KC-97 Sorties for a total of 626 Flying Hours.

2. The Schedule (Inclosure #1), leads to requirements for 114 pre-flight and 32 post-flight inspections.

3. Take-off times and Sortie lengths will be indicated on the weekly flying schedule which will be submitted by 1000 hours each Thursday to the 60-9 Scheduling Committee.

4. The following aircraft will be lost to Periodic Inspection on dates listed below.

51-294	28 Oct thru 5 Nov
53-147	6 Nov thru 14 Nov
53-149	18 Nov thru 26 Nov
51-290	28 Nov thru 4 Dec.

5. Aircraft No. 51-299 will be lost to OCAMA for the entire month of November.

6. Aircraft No. 51-292 will be lost to IRAN for the entire month of November.

7. Pre-Inspection Meetings will be conducted in the Maintenance Control Conference room on time and dates indicated below. Aircraft Crew Chief's will attend these meetings with a current and complete set of aircraft forms. At the pre-inspection meeting the crew chief will be presented the in-flight operational check list for the aircraft commander of the last flight prior to entry into dock.

53-147	1500 hrs, 1 Nov 57
53-149	1500 hrs, 14 Nov 57
51-290	1500 hrs, 21 Nov 57

8. The work schedule for the 340th Air Refueling Squadron is 0730 to 1630 hours Monday thru Friday. No weekend work is scheduled. No work is scheduled for 11 November. No other holidays occur.

1 Incl  
Attachment "A"

# DECLASSIFIED IAW EO 13526

APPENDIX II, TO ANNEX D )  
to Operations Plan Number 611-57 )  
4081st CONMAINTRON )

1. The 4081st Consolidated Aircraft Maintenance Squadron will provide necessary personnel, tools, and equipment to support 32 KC-97 Post-Flight Inspections.

2. The 4081st Consolidated Aircraft Maintenance Squadron will provide personnel, tools, and equipment to support 4 KC-97 Periodic Inspections as indicated below:

51-294	28 Oct thru 5 Nov
53-147	6 Nov thru 14 Nov
53-149	18 Nov thru 26 Nov
51-290	28 Nov thru 4 Dec

3. The work schedule for the 4081st Consolidated Aircraft Maintenance Squadron is 0730 to 1630 hours Monday thru Friday. No weekend work is scheduled. No work is scheduled for 11 November. No other holidays occur.

4. Night shift and stand-by personnel will be scheduled in accordance with existing wing maintenance policies.

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Oplan 611-57  
26 Oct 57

# DECLASSIFIED IAW EO 13526

APPENDIX III TO ANNEX D )  
to Operations Plan Number 611-57 )  
4081st Air Base Group )

1. The schedule for the 4081st Strategic Wing presents a requirement for 114 KC-97 Sorties for a total of 626 Flying Hours.

2. Specific Air Base Group requirements are:

a. Motor Vehicle Squadron

(1) Provide daily dispatch of the Maintenance Vehicles outlined in SAC Regulation 66-24.

(2) Provide additional vehicle support as coordinated by Base Materiel Officer.

(3) Maintenance of daily dispatched vehicles according to the schedule coordinated between the Maintenance Control Officer and Commander of 4081st Motor Vehicle Squadron.

b. Base Supply

(1) Normal support 0730 thru 1630 hours Monday thru Friday.

(2) Limited stand-by support 1630 thru 0730 hours daily.

(3) Immediate delivery of all items requested via supply expediter system.

c. Air Police

(1) Provide maximum security at all times.

d. Food Service.

(1) Normal support.

App III, Ann D  
Oplan 611-57  
26 Oct 57

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# DECLASSIFIED IAW EO 13526

**HEADQUARTERS  
4081ST STRATEGIC WING  
UNITED STATES AIR FORCE  
APO 864, NEW YORK, NEW YORK**

BC

19 NOV 1957

**SUBJECT:** Ernest Harmon Air Force Base Supply Improvement Program

**TO:** Commander  
Eighth Air Force  
Westover Air Force Base, Massachusetts

1. Colonel Harry C. Smith and his follow-up Inspection Team departed Ernest Harmon Air Force Base 15 November after having completed the follow-up on our July annual Eighth Air Force Inspection.
2. The assistance rendered by the entire Team, and Colonel Smith in particular, was outstanding. From the moment the Team arrived at this station until their departure, every member willingly and voluntarily placed his experience and service at the disposal of our people in solving the problem at hand. Their positive attitude and cognizance of the tremendous task with which we have been confronted were significant.
3. It is most gratifying to point out the high degree of performance, skill, and able leadership displayed by Colonel Smith in his role of representing your Headquarters as Chief of the follow-up Inspection Team. For example, he recommended and approved for implementation, several deviations from established supply procedures for the Base Supply Officer's utilization in attaining our desired goal - a Base Supply which is up to Eighth Air Force and SAC standards. It is conservatively estimated that the efforts of Colonel Smith will result in a saving of at least two months time in reaching the completion date of the Base Supply portion of the Supply Improvement Program. Colonel Smith should be commended for his ingenuity and aggressiveness.
4. Splendid assistance was rendered by another party of the Team, who is not a member of the Command - Mr. Clyde Keller from the Air Materiel Command. His cooperative attitude and willingness to assist our people deserve the attention of his Headquarters.
5. It is now timely to express my sincere faith and confidence in the program we are pursuing toward producing the ultimate product - a top quality Base Supply with maximum capability to support the mission. We have complete control over the supply problem and it is now only a matter of time, which is dependent upon skilled manpower

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# DECLASSIFIED IAW EO 13526

BC, Hq 4081st STRATWG, APO 864, New York, New York, Subject: EHAFB Supply Improvement Program

available to complete the job. I know you share my desire to attain this goal at the earliest possible date. I am equally certain that you are aware that our current manpower authorization, as reflected by the latest UMD, is insufficient to carry the work load of our other than a normal Base Supply, (current 110,000 line items as opposed to a normal 45,000 line item account). Therefore, if we are to continue at the present rate of progress, it is evident that our authorized personnel complement must be augmented by skilled personnel from another source until such time as we have identified and disposed of the remainder of our excesses. At that time, we will have reduced our work load sufficiently to perform the mission of a normal Base Supply. My Base Supply force is presently augmented by highly skilled supply technicians provided by AMC. One group consists of Captain Paul L. Brown and 34 airmen, 18 of whom are non-commissioned officers. Another group consists of 25 airmen, 4 of whom are non-commissioned officers. It is appropriate at this time to state that Captain Brown in particular, and all airmen in general, have done a remarkable job in assisting the Base Supply Officer in the progress achieved to date. Captain Brown and his Team are scheduled for departure from this station on or about 1 December 1957 and the second group on or about 7 December 1957.

6. Our best estimates reveal to us that, from an operational point of view, our Base Supply (closed since 8 August) will be open for routine business beginning the first week of January 1958. However, if we are to arrive at the completed state in our program without to a marked degree negating the progress which has been made to date, I feel obligated to make the following request: that the numbers and skills represented by Captain Brown's Team plus the second AMC group (a total of 60 people) be made available to this Base for an extended period of 90 days, effective 1 January through 31 March 1958. Colonel Smith is in full agreement with this and advises me he intends to take this matter up with AMC immediately upon his return to your Headquarters.

7. During his visit here, Mr. Clyde Keller informally advised Colonel Bell that, upon his return to Headquarters, MAAMA, his report would reflect a recommendation for a Team similar to AMC personnel presently here, be made available to us for an additional 90 days. Captain Brown in his MAAMA-U17 Report, dated 16 November 1957, made the same recommendation.

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BC, Hq 4081st STRATWG, APO 364, New York, New York, subject: WMAFB  
Supply Improvement Program

8. In view of the foregoing, it is urgently requested that favorable consideration be given to my request contained in paragraph 5 above.

/s/ John F. Batjer  
/t/ JOHN F. BATJER  
Colonel, USAF  
Commander

A CERTIFIED TRUE COPY:

*Eugene W. Humberford*  
EUGENE W. HUMBERFORD  
1st Lt, USAF  
Historical Officer

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# DECLASSIFIED IAW EO 13526

East Tower Office  
4500 16th Street, NW  
Washington, D.C. 20037

Distribution Statement: Restricted Use Only

20 November 1957

MEMORANDUM FOR THE RECORD: 16 Tower Secretariat Program  
16 Tower Secretariat Program  
16 Tower Secretariat Program  
16 Tower Secretariat Program  
16 Tower Secretariat Program

Re: 16 Tower Secretariat Program

1. The 16 Tower Secretariat Program is being prepared to be thoroughly reviewed and approved by the Joint Chiefs of Staff. The Joint Chiefs of Staff are currently reviewing the program and will issue their recommendations by 20 November 1957. A copy of this report and the program is being furnished to the Joint Chiefs of Staff and the Joint Chiefs of Staff are being advised that they have approved the program and will issue their recommendations by 20 November 1957.

2. The program is being prepared to be thoroughly reviewed and approved by the Joint Chiefs of Staff. The Joint Chiefs of Staff are currently reviewing the program and will issue their recommendations by 20 November 1957. A copy of this report and the program is being furnished to the Joint Chiefs of Staff and the Joint Chiefs of Staff are being advised that they have approved the program and will issue their recommendations by 20 November 1957.

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5. The program is being prepared to be thoroughly reviewed and approved by the Joint Chiefs of Staff. The Joint Chiefs of Staff are currently reviewing the program and will issue their recommendations by 20 November 1957. A copy of this report and the program is being furnished to the Joint Chiefs of Staff and the Joint Chiefs of Staff are being advised that they have approved the program and will issue their recommendations by 20 November 1957.

6. The program is being prepared to be thoroughly reviewed and approved by the Joint Chiefs of Staff. The Joint Chiefs of Staff are currently reviewing the program and will issue their recommendations by 20 November 1957. A copy of this report and the program is being furnished to the Joint Chiefs of Staff and the Joint Chiefs of Staff are being advised that they have approved the program and will issue their recommendations by 20 November 1957.

7. The program is being prepared to be thoroughly reviewed and approved by the Joint Chiefs of Staff. The Joint Chiefs of Staff are currently reviewing the program and will issue their recommendations by 20 November 1957. A copy of this report and the program is being furnished to the Joint Chiefs of Staff and the Joint Chiefs of Staff are being advised that they have approved the program and will issue their recommendations by 20 November 1957.

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- (1) Work in progress items shall be turned in with a copy of  
the work order and a copy of the requisition. The requisition can  
be used for the purpose of the work order. This trans-  
action shall be reported to the Inventory Control Section.
- (2) Work in progress items shall be turned in with a copy of the  
work order and a copy of the requisition. The requisition can  
be used for the purpose of the work order. This trans-  
action shall be reported to the Inventory Control Section.
- (3) Work in progress items shall be turned in with a copy of the  
work order and a copy of the requisition. The requisition can  
be used for the purpose of the work order. This trans-  
action shall be reported to the Inventory Control Section.

Inventory Control Section will:

- (1) Issue work orders in sufficient quantities to  
cover the work in progress in Base Supply  
and work in progress items. 10,000 line items  
shall be issued. Items which have already been  
issued shall not be prepared.
- (2) Issue work orders, but instead will be  
issued by the Inventory Control Section.
- (3) Issue work orders which will be assigned specific  
responsibilities.

Inventory Control Section will Count every item in the Base Supply and work in progress items on work order, pre-issue, and work in progress items (see (1) above), regardless of location. The work order, Form and Actual location of the work order will be reported on the Count Card.

Inventory Control Section, hard copy completed  
Inventory Control Section, Facilities Section  
Inventory Control Section, OPERATIONS DATE 7 FEB 58.

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... items located under paragraph ... is placed as an identifier. The identifier by necessity will in some instances be a tag only and since like items ... consolidated ... location must be ... in ... and posted ... inventory. COMPLETION DATE: 7 DEC 57.

... items received on hand from the Inventory & ... in Class and Stock Number ... aircraft Support Classes ... location ... permit ready identification. Once the class has been accomplished, locator ... location of ... locator card presently ... location as the Count Card, ... if there ... locations for the same ... to reflect all such ... completion of such items into one ... completed on ... they will be forwarded ... for further processing. COMPLETION DATE: 28 FEB 58.

... receiving ... requirements and ... increases or decreases ... particular count ... Property Accounting ... there for ... COMPLETION DATE: 28 FEB 58.

... 32,000 line items of Tech. ... already been inventoried and ... Supply Assets will be warehoused ... location for similar items (afford ... Support Classes and Vehicle Spares).

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Inventory of establishments and geographical location  
of stock cards. The transfer of these Supply Assets  
will be made upon receipt of the following information  
and upon completion of the work. COMPLETE DATE  
7-1-58

2. The transfer of these assets from Property  
Administration Cards, clearing of an existing excess  
inventory from the supply, take immediate action to  
transfer these assets and prepare for shipment. In many  
instances, the transfer of these assets will preclude double  
counting. COMPLETE DATE 1-1-58

## 3. The Supply Accounting Branch will:

3.1. Review cards to post all outstanding documents  
relating to transfers and additions to the Stock Record  
to work. The cards and Material Transfer will be accom-  
panied by a supporting Material Transfer charges will  
be added to the record card with pen and ink. Stock  
change vouchers will not be prepared to support the conver-  
sion. COMPLETE DATE 1-1-58

3.2. Review and Issue Material Cards which do not presently bear  
the appropriate transfer charges. Federal catalog and changes  
to the Stock Record are required on the spot  
transfer. The transfer card will be made with pen and  
ink. A supporting Material Transfer stock change voucher will  
be prepared. The card will be immediately placed in the  
Stock Record. COMPLETE DATE 1-1-58

3.3. Review and Issue of Count Cards from the Material  
Administration Branch will be as follows:

3.3.1. Review and Issue of Count Cards from the Material  
Administration Branch will be as follows:

3.3.2. Review and Issue of Stock Record Card to determine whether  
the card is presently exists. If the  
card is in the affirmative, posting will be made  
to the Stock Record. The final product will reflect  
the balance on the Stock Record balance on hand  
and the balance on the balance. In all instances where  
the balance on the Stock Record does not agree with the balance  
on the Count Card, and adjustments are made  
to the Stock Record voucher number (this same number  
will be applied to all Count Cards where adjustment  
is required) to the Class or Stock Number  
and the balance on the one time adjustment basis, will be

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... will be prepared and the total quantity needed as reflected on the necessary check book. The same ordering procedure as outlined under a(1) above will be followed.

If a check book is used, one will be prepared and the total quantity needed as reflected on the necessary check book. The same ordering procedure as outlined under a(1) above will be followed.

3-3-58. Order of action outlined under paragraph 2(1) above, and (2) above, and carry Count Cards 35 which have been assigned a vouchor number to the ADMINISTRATIVE SECTION where Count Cards which are to compare with the quantities reflected on the check book will be used to which a vouchor number is assigned will be forwarded to the ADMINISTRATIVE SECTION for certification. To satisfy IAMS requirement, 35-6 dimensions will be reflected with that Section by the Inventory Section. COMPLETION DATE: 29 MARCH 58.

3-4-58. Order of action outlined under paragraph 2(3) above, and (4) above, and Special Vouchor Cards will accomplish the following:

(1) All check books on all items (Aircraft Support Classes and Vehicles Class) issued upon a previous 100 days active accounting. Check each day dependent upon whether the item is normally produced or local purchase; Therefore, excesses are distributed by pertinent directives will be carried on. COMPLETION DATE: 1 MARCH 58.

(2) Order of action outlined under a(1) above, identify excesses and/or shortages, where applicable, requisition quantities required to satisfy stock level, plus appropriate excess and quantity on hand. Prepare copies of transfer documents for those excesses for which the disposition is authorized. These documents will be sent to the Material Facilities Section for their proper disposition of property. Excesses will be processed in accordance with the authorized and process in accordance with the authorized. COMPLETION DATE: 1 JULY 1958.

*Richard F. Smith*  
Richard F. Smith  
Major

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# DECLASSIFIED IAW EO 13526

100-100000

**SUBJECT:** Re-evaluation of Base Supply Improvement program at various  
Army Air Force Bases.

**TO:** Commander  
4001st Air Base Group  
APO 854, New York, New York

1. In reference to our Base Supply program, we feel that we are at the stage in our progress when certain clearly defined courses of action must be executed so as to insure its orderly and timely completion. Record of our progress to date, coupled with unforeseen obstacles encountered plus new target dates and justification for them are outlined below. The newly established target dates as outlined herein are based upon certain shortcuts, the implementation of which is subject to the approval of Col. Harry C. Smith, Chief Supply Division, Hq. 8th Air Force. This document revises similar document, same subject, dated 8 November 1957.

**a. Accomplishments to date:**

**(1) Stock Records**

- (a) On 1 June 57, the Stock Record Account had 70,704 Stock Record Cards. Project Reduce II was implemented effective 5 June. From that date, a steady increase of active stock record cards was recorded and by 15 October had reached a figure of 97,056. This increase was the result of inventory and pick-up on record Base Supply assets not previously recorded. Through an accelerated program which commenced on 15 October of excessing and purging of inactive cards, the card count has been reduced to 79,055, in Base Supply. This figure does not include the 6,547 Stock Record Cards in the AFW Account. Not included in the inventory are 32,000 line items of tech. service items which were picked up from Disposal or had been prepared for turn-in to Disposal. The turn-in documents representing these items were brought across our stock record cards and only 251 of the items were on record. Cards are presently being prepared on the remaining 12,500 items.
- (b) Since inception of the Supply Improvement program the total of 20,394 inactive cards have been purged. In addition to stock record cards purged, 22,676 line items of excess have been shipped to AF as of 1 November. This includes property shipped to AF Bases, AF Depots, Army Depots, and local disposal, for a total dollar value of \$5,285,531.00.

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- (c) Of the 77,065 Stock Record Cards, two-thirds are currently under Federal Stock Numbers. The remaining 26,300 cards have been screened and are in the process of being converted. This will be completed on 23 November 1954.
  - (d) Levels have been established on approximately 70% of Aircraft and Electronics spares.
  - (e) Interchangeability and Applicability are indicated on the AFDDFI Cards in the Aircraft and Electronics Classes.
  - (f) Excess listings for all our Aircraft and Electronics Classes have been circulated and screened locally prior to excessing of material in these Classes.
  - (g) A 20 hour course of instruction was administered to Stock Record clerks of Base Supply.
  - (h) Complete re-organization of Base Supply including the relocation of all offices, receiving line, inspection line, Research, Inspection and Inventory Section, in conformance with prescribed procedures.
  - (i) Performed SAC 310 inspection of all base and tenant units.
- (2) Warehousing
- (a) In June of this year, warehouse facilities consisted of the General Purpose Warehouse less mezzanine in Section 1B, and 5 outlying buildings all of which had been condemned and were awaiting destruction. In addition, there were 13 outside storage areas. Since the inception of the Program in June, we have acquired at different intervals, 6 Butler warehouses for a total of 24,000 sq.ft., a mezzanine with 14,000 sq.ft. additional inside storage space, a Class 27 Warehouse with 4,000 sq.ft. and two additional Butler buildings with approximately 6,000 sq.ft. in the 033rd Air Inher Battalion area. Outside storage areas have been reduced to seven, five of which are temporary. As warehouses were made available, property in the G.P. Warehouse was relocated and stored in the Butler buildings, and in some instances, it was necessary to shuffle property two or three times to make space available for new arrivals. To coupled

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with the relocation of open storage areas accounted for the movement of a minimum of 6,200 long tons of material. This does not include 600 long tons of excesses shipped to Al.

- (b) In addition to accomplishments set forth above, additional storage facilities and bins were constructed for establishment of the new Account and the measuring in lb.
  - (c) On 21 July, a project was implemented to remove 32,000 Tech. Service items from disposal which had to be warehoused. In addition to these items, approximately 10,000 line items of AF property were removed from disposal and afforded inside storage. These items are currently being screened and located in Base Supply Complex.
  - (d) Received and warehoused 5,600 line items of excess from Motor Transportation Squadron, 5000 from 61st FIB, 6,000 from 823rd Engineer Battalion. This is only a sampling of excesses being received in Base Supply and does not constitute all of the excess that has to be received. For example, the 7278th has turned in about 600 items with approximately 1000 more to be turned in.
  - (e) Further accomplishments during this period are the receipt of all Flight stores and equipment, all shipments of incoming supplies and the 6,500 items which are currently in the F.102 Account. Also the complete move of the Local Purchase Store into the main warehouse, which required Base Supply stock to be moved to make room for the Service Store.
  - (f) To date, we have warehoused 40% of all Base Supply Assets.
- (5) Identification and Inventory
- (a) On 5 June, a wall-to-wall inventory was started by the AMC Team and on 8 August, the total resources of Base Supply and the Team were utilized in completing

initial count of all Base Supply physical assets. In the latter part of July, we were directed to withdraw all property with the exception of scrap, from Disposal for identification and re-screening to determine usability and serviceability. This program was implemented on 21 July at which time a total of 32,000 line items of Tech. Service property were brought across on inspection line and identified to the latest stock number. This resulted in the research, identification and condition tagging of a total of 39,147 items of which a total of 32,000 items were determined to be usable and/or serviceable.

- (b) Another area that required the same operation was the Motor Transportation Squadron. We were able to identify 5,600 serviceable items out of approximately 7,000 line items researched.
- (c) Out of approximately 10,000 AF items withdrawn from Disposal that have been screened, 2100 have been identified as serviceable and have been returned to stock or are in the process of being returned to stock.
- (d) The initial inventory of Base Supply completed on 17 August disclosed that there were approximately 9,500 items without identification. After filing of the inventory count cards with existing stock record cards, there were 35,000 count cards for which there were no stock record cards. Each of these cards was researched and items picked up on record by the latest stock number. The inventory further resulted in recheck of 60% of Base Assets. The recheck was necessary in that stock record balances and quantities of the items found were not in agreement.
- (e) The total number of items researched as a result of the Program has exceeded 80,000 items.

b. Factors affecting the progress of the Supply Improvement Program.

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- (3) Movement of 823rd Engineer Battalion to XI
    - (a) Change in movement orders causing re-issues of 2290 line items previously turned in.
  - (4) Movement of 61st FIS
  - (5) Inadequacy and lack of warehouse facilities in early months of program.
  - (6) Inadequacy of equipment to handle voluminous quantities of property dispersed throughout the Base.
  - (7) Processing of material that was withdrawn from disposal.
  - (8) Necessity for formal training of stock record personnel which resulted in a 20 hour course of instruction.
  - (9) Two 'flu epidemics in August and October which accounted for the loss of over 4000 manhours.
  - (10) Duplication of work and effort caused by conflicting instructions.
    - (a) The AMC Team was directed originally to work for Base supply. They were also instructed to excess units.
    - (b) Conflicting reporting procedures of excess tech. service property.
    - (c) Conflicting instructions as to dollar value of property that may be sent to disposal.
    - (d) Conflicting instructions as to whether excesses would be returned to XI.
- c. Remaining requirements.
- (1) Federal conversion program completion.
    - (a) Detagging of all property.
  - (2) Rewarehousing.
    - (a) First phase 40% remaining. Property will be grouped by property class and located.

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- (b) Final warehousing, after all cases and items have been shipped.
- (3) Inventory
  - (a) Inventory will be started on 9 December 1957, and will require 90 working days to make.
  - (b) Identification of items will be in progress during inventory.
- (4) Testing of new inventory. An estimate that there will be 6,000 postings.
- (5) Rescreen for excess, establish levels and purge cards.
- d. Factors which will affect accomplishment of this program:
  - (1) Phase out of C119 A/C
  - (2) Phase in of C123 A/C
  - (3) Establishment transceiver requisitioning procedures for AF supplies.
  - (4) Phase out of 52 Air Rescue Squadron.



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2. In order to accomplish the remainder of our goal as outlined in the Base Supply Improvement Program, we will continue our adherence to the fundamental and basic principals of sound supply discipline. Among, but not limited to these are:

- a. What do we have? (Identification to include Federal conversion)
- b. How much do we have? (Inventory & reconcile stock record cards)
- c. Where is it? (Proper Location)

3. Once answers have been established to the questions outlined under paragraph 2 above, the following determinations can be made:

- a. Stock levels can be realistically established, based upon past consumption of prime and suitable substitute items.
- b. Excesses can be identified, reported or disposed of depending upon established criteria.
- c. Requisitions and/or purchase requests can be prepared in all instances when stock on hand, plus due ins, is insufficient to satisfy stock levels, plus quantities due out. The extreme importance of this one factor cannot be overemphasized. The major portion of our first and second quarters of FY 53 Budgetary requirements could not be realistically forecast because of our unknown assets at Ernest Hermon Air Force Base. Likewise, our requirements for the third and fourth quarters are contingent upon this factor.
- d. Total assets of like items in the various areas can be computed and a single location provided for the entire assets.
- e. Items found to be excess, and for which automatic disposition is authorized, can be evacuated from the present location and thereby eliminate the necessity for double handling the property.
- f. Full assurance can be rendered that back orders to using activities will not exist for property which is actually on hand in the warehouse or outside storage.

4. To accomplish the projects considered necessary to provide our Base Supply with mission support capability will require, in addition to the managerial support of the Base Supply and Management Procedures Officer, the direct services of the following sections:



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- a. Inventory and Inspection
- b. Materiel Facilities
- c. Property Accounting

5. To realize maximum utilization of manpower available and insure employment of the most sound management technique, it is recommended that the functions of each section outlined under paragraph 4 above be executed as outlined below. It is realized that if procedures outlined herein are followed, certain deviations to existing supply directives will be necessary and subject to the approval of Headquarters, Eighth Air Force.

a. The Inventory and Inspection Section will:

- (1) Prepare Count Cards in sufficient quantities to provide one for each line item in Base Supply Assets, excluding approximately 32,000 line items of Tech. Services items which have already been inventoried. Count Cards will not be prepared from the Stock Record Cards, but instead will be prepared by the Team conducting the inventory. Team and Team Chiefs will be assigned specific areas of responsibility.
- (2) Identify and Physically Count every item in the Base Supply Assets (except those on work order, pre-issue, and those included under 5a(1) above), regardless to its location. The Stock Number, Noun, and actual location of each item will be recorded on the Count Card.
- (3) At the end of each work day, hand carry completed Count Card to Chief of Materiel Facilities Section for further action. Estimated completion date \_\_\_\_\_

b. The Materiel Facilities Section will:

- (1) Insure that prior to action indicated under paragraph 5a(2) and (3) above, property is placed in an identifiable location. The location by necessity will in some instances be a temporary one since like items found in different locations will be consolidated upon completion of the inventory. Caution must be exercised to insure that all property presently in Receiving & Classification has been located and posted to the Stock Record Cards prior to commencing inventory by the Inventory Section. Estimated completion date \_\_\_\_\_

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- (2) Upon receipt of Count Cards from the Inventory & Inspection Section, arrange in Class and Stock Number sequence (afford priority to Aircraft Support Classes and Vehicle Spares). In those instances where there are more than one Count Card for the same item such cards will be stapled together so as to permit ready identification. Once the above has been accomplished, locator cards, AF Form 841a, will be prepared indicating location of the property. In the event a locator card presently exists and reflects the same location as the Count Card, no further action will be necessary. However, if the Count Card reflects a different location or if there are multiple Count Cards and locations for the same item, the SJA will be adjusted to reflect all such locations pending consolidation of such items into one area. As rapidly as necessary action is completed on specific classes of Count Cards, they will be forwarded to the Property Accounting Section for further processing. Estimated completion date \_\_\_\_\_
- (3) While in possession of Count Cards, screen all receiving documents and requests for emergency requirements and annotate the card to reflect the increases or decreases to the inventory. In the event the particular count cards have been forwarded to the Property Accounting Section, paper work will be hand carried there for appropriate annotation. Estimated completion date \_\_\_\_\_
- (4) Excluding the approximate 32,000 line items of Tech. Service property which has already been inventoried and located, all other Base Supply Assets will be warehoused so as to provide one location for similar items (afford priority to Aircraft Support Classes and Vehicle Spares). Priority of accomplishment and geographical location in warehousing the remainder of Base Supply Assets will be based upon turnover rate, criteria nature and access desirability of the items. Estimated completion date \_\_\_\_\_
- (5) Upon receipt of appropriate documents from Property Accounting Section, disposing of or shipping excess property from Base Supply, take immediate action to withdraw property and prepare for shipment. In many instances this expeditious action will preclude double handling. Estimated completion date \_\_\_\_\_

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## 6. The Property Accounting Section will:

- (a) Take immediate action to post all outstanding documents affecting the increases and decreases to the Stock Record Account. New cards and Federal Conversion will be accomplished where appropriate. Federal conversion changes will be posted to Stock Record Card with pen and ink. Stock change vouchers will not be prepared to support the conversion. Estimated completion date \_\_\_\_\_
- (b) Review all Stock Record Cards which do not presently bear a Federal Number, check against Federal catalog and changes. In all instances where conversion is required on the spot change to the stock record card will be made with pen and ink and preparation of a formal stock change voucher will be omitted. The card will be immediately placed in the active file. Estimated completion date \_\_\_\_\_
- (c) Immediately upon receipt of Count Cards from the Material Facilities Section, accomplish the following:
  - (1) Segregate according to priority of accomplishment, i.e. Aircraft Support Classes, Vehicle Spares and so forth.
  - (2) Check against Stock Record Card to determine whether or not a card for the item presently exists. If the result is in the affirmative, posting will be made from the Count Card. The final product will reflect agreement between the stock record balance on hand and actual inventory balance. In all instances where stock record balances do not agree with the balance reflected on the Count Card, and adjustments are made a pre-determined voucher number (this same number will be assigned to all Count Cards where adjustment is required regardless to the Class or Stock number of the item upon a one time adjustment basis, will be assigned the Count Card. The preparation of a formal inventory adjustment voucher will be omitted. In cases where there are more than one Count Card for the same item (cards which are stapled together) quantities will be added and the total posted to the Stock Record Card. In such instances, the pre-determined voucher number will be indicated on the first or top card only.

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- (3) If no Stock Record Card exists, one will be prepared and the total quantity posted as reflected on the inventory Count Card. The same vouchering procedure as outlined under 6c(2) above will be followed.
  - (4) Upon completion of action outlined under paragraph 6c(1),(2) and (3) above, hand carry Count Cards to which have been assigned a voucher number to the Voucher Section for filing. Those Count Cards which are in agreement with the quantities reflected on the Stock Record Card and to which a voucher number is not assigned will be forwarded to the Administrative Section for destruction. To satisfy IAW requirement, co-ordination will be effected with that Section by the Voucher Section. Estimated completion date \_\_\_\_\_
- d. Upon completion of action outlined under paragraph 6c above, screen all Stock Record Cards and accomplish the following.
- (1) Set stock levels on all items (Aircraft Support Classes and Vehicles first) based upon a previous 180 days active consumption. Levels will vary dependent upon whether the item is centrally procured or local purchase; therefore, criteria as established by pertinent directives will be adhered to. Estimated completion date \_\_\_\_\_
  - (2) Using criteria outlined under 6d(1) above, identify excesses and/or requirements. Where applicable, requisition quantities required to satisfy stock level, plus due-outs less due-ins, and quantity on hand. Prepare shipping or disposal documents for those excesses for which automatic disposition is authorized. These documents will be hand carried to the Materiel Facilities Section for withdrawal and proper disposition of property. Prepare excesses list for those items on which automatic disposition is not authorized and process in accordance with current directives. Estimated completion date \_\_\_\_\_

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## 7. Special Observations

- a. Of the approximate 32,000 line items of Tech. Services property which have already been inventoried and located, approximately 90% of the total is estimated to be access to the requirements of this Base. Additionally, the majority of these items are not on the Property Accounting Records of Base Supply. AF Forms 147s, turn-in slips, have been prepared (found on Base) for these items and posted to Base Supply Assets in instances where a card for the item existed. For items to which there are not presently an active Stock Record Card (for the majority this is the case) the preparation of new Stock Record Cards would be a necessity if we were to bring this property into our Base Supply Assets.
  - b. There are approximately 10,000 Stock Record Cards presently in the Property Accounting Section for Category II property for which there is a zero balance on each. None of these items have been reported on the stock balance and consumption report.
  - c. All organizations on the Base have prepared requisitions to satisfy their UAL Requirements and turn-in slips to satisfy their excesses. However, in view of the fact that Base Supply has by necessity been closed for routine business the organizations have been unable to process their requisitions or turn-in slips.
8. In view of the circumstances outlined under paragraph 7 a, b, and c above, it is recommended that the following action be taken in order that saving of time, money and manhours may be realized.

Reference paragraph 7a above:

- (a) Correct post all turn-in slips which have been accomplished (where Stock Record Cards existed for the items) and reduce the balance on hand accordingly. This action will enable all of Base Supply Assets to be in the same status, i.e. not a part of Base Supply active assets.
- (b) Furnish Headquarters, Eighth Air Force with a copy of all turn-in slips for subject property, who in turn can effect redistribution of the total assets. This transaction will eliminate the necessity of formally reporting the excesses.

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## 7. Special Observations

- a. Of the approximate 32,000 line items of Tech. Service property which have already been inventoried and located, approximately 90% of the total is estimated to be access to the requirements of this Base. Additionally, the majority of these items are not on the Property Accounting Records of Base Supply. AF Forms 447s, turn-in slips, have been prepared (found on Base) for these items and posted to Base Supply Assets in instances where a card for the item existed. For items to which there are not presently an active Stock Record Card (for the majority this is the case) the preparation of new Stock Record Cards would be a necessity if we were to bring this property into our Base Supply Assets.
- b. There are approximately 10,000 Stock Record Cards presently in the Property Accounting Section for Category II property for which there is a zero balance on each. None of these items have been reported on the stock balance and consumption report.
- c. All organizations on the Base have prepared requisitions to satisfy their UAL Requirements and turn-in slips to satisfy their excesses. However, in view of the fact that Base Supply has by necessity been closed for routine business the organizations have had to prepare their requisitions or turn-in slips.

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...and ...  
the Base Supply Station with a functional ...

(d) Upon receipt by the Base Supply Office of any ...  
from Headquarters, Eighth Air Force, ... will be  
withdrawn from location, ...  
vouchered, ...  
to the Transportation Office for an ...  
Base. Upon shipping document has been ...  
Commercial Transportation Representative, the ...  
copy will be forwarded direct to the ...  
filing. The Accounting copy will be forwarded to the  
Inventory Accounting Station for their information.

(c) In specific reference to paragraph 7 b above, ...  
the subject 10,000 Stock Record Cards be ...  
related to the inactive file and ...  
and consumption reporting and the ...  
change vouchers omitted.

(f) In reference to paragraph 7 c above, ...  
reflecting all overages and shortages that exist with  
each organization at Front ...  
forwarded Headquarters, Eighth Air Force. Upon receipt  
of subject lists by Headquarters, Eighth Air Force,  
overages could be redistributed to all shortages at other  
Eighth Air Force bases and at the same time our shortages  
could be satisfied through redistribution of overages ...  
at the various other bases. Such a program would result  
in a great savings in time ...  
the requirement for Base Supply at this station of  
unnecessarily processing the paper work and the ...  
handling of this property.

9. It is recommended that during the course of our accomplishing  
the forementioned program, that the following recommendations be favorably  
considered.

- (a) That personnel assigned to the Squadron Supplies throughout  
the Base be reduced in number commensurate with maintaining  
sound supply discipline within the Squadron; restrict  
issues and receipts to those of operational requirements  
or emergencies.
- (b) Open, for business, the Squadron Supply Room only one day  
each week for the purpose of linen exchange.
- (c) Withdraw from the Squadrons all supply personnel not  
required to carry out the responsibilities outlined under  
paragraph 9 (a) and (b) above, and temporarily re-assign  
them to Base Supply to assist in accomplishing the Base  
Supply Improvement Program.

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- (d) Temporarily discontinue the SAC Supply Refresher Course presently in existence.
- (e) Review officer assets of Ernest Harmon Air Force Base with the view toward temporarily reassigning to Base Supply those who could be made available without endangering accomplishment of the mission to which they are presently assigned. These officers could be utilized by the Base Supply Officer to a great advantage in assisting him in the orderly management and supervision of his operation.

10. Recommendations contained under paragraph 9 (a)(b)(c)(d) and (e) should become effective immediately and continue until 31 January 1958.

11. In conclusion, it is timely to emphasize that estimated completion dates reflected in the foregoing program were predicated upon all personnel (including those who are TDY, or suitable replacements therefor) remain at Ernest Harmon Air Force Base until 31 March 1958. Subsequent to this date, the physical withdrawal and shipment of excesses will remain to be accomplished. During this phase of our program, the Base Supply personnel complement will require augmentation. However, the number of personnel required cannot be determined until a later date at which time our workload can more realistically be identified. To attempt completion of our tremendous task at Base Supply without the assistance of these skilled technicians would completely negate the progress which has been made to date.

GERALD B. BELL  
Major, USAF  
Director of Materiel

DATE:

The procedures as outlined herein are (approved)(disapproved) for immediate implementation.

HARRY C. SMITH  
Colonel, USAF  
Chief Supply Division  
Headquarters, 8th Air Force

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# DECLASSIFIED IAW EO 13526

22 November 1957

SUBJECT: Minutes of the Base Economy Priority Review Board Meeting

TO: Commander  
4081st Air Base Group  
APO 864, New York, New York

1. The Base Economy Priority Review Board convened in the Air Base Group conference room at 10:00 on 21 November 1957, in compliance with SAC Letter 93-1, dated 15 February 1956.

a. The following members were present:

Lt Col Wm. H. Noel	Dept Base Commander	Presiding
Maj Gerald B. Bell	Base Materiel	
Maj George Vinskey	Production Control IE	Recording
Capt R.W. McDonald	Base Comptroller's Office	
Capt R. Hatcliffe	Base Supply	

b. The following sections were not represented:

Installations office  
Wing Director of Materiel's Office

2. The board agreed to declare a moratorium on work order requests to go into effect at once and to terminate on 1 Feb 58. Due to a large backlog of work, it is impossible to accomplish any work orders except those of an operational nature (i.e., in direct support of flying). Attached is a schedule showing the backlog as of 21 November 1957.

3. Major Vinskey is to run a notice in the Daily Bulletin informing all concerned that only work orders directly supporting flying will be processed.

4. The following action was taken on work order requests held over from the previous board meeting:

WOR	DESCRIPTION	ACTION
104-58	Install weather stripping on doors to cubicles in Bldg 155	Disapproved
103-58	Rehab battery shop in Bldg 227	Disapproved
127-58	Heat in liquor storage room Bldg 209	Disapproved

Cubicle doors in building 155 have rubber bumpers.  
The battery shop in Bldg 227 can be utilized as is for the time being.  
There is heat in the back room of the liquor store.

5. The attached five (5) sheets, 1-21 Nov, 2-21 Nov, 3-21 Nov, 4-21 Nov, and 5-21 Nov are made a part of these minutes. Action taken by the board is shown in column headed "Disposition".

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## 6. Reference the attached inclosures:

W R #

- 223-58 This work is to begin on 2 Dec 57 and be completed within 10 days.
- 227-58 Approved for material only.
- 229-58 Deferred.
- 261-58 Material only.
- 326-58 Hold for further investigation by IC.
- 345-58 Hold for further investigation by IC.
- 347-58 Material only.

7. The board agreed to adopt Lt Col Noel's suggestion that all outstanding work orders be reviewed and screened for essentiality. Those considered still essential will be listed in order of priority.

8. There being no further business the meeting adjourned at 12:45.

*George V. ...*  
GEORGE V. ...  
Major, USAF  
Recording

Headquarters, 4021st Air Base Group, West Hamon AFB, PO 264, New York, N.Y.

APPROVED: \_\_\_\_\_

APPROVED WITH THE EXCEPTION OF: Paragraph 2 & 3. Paragraph 7 will be  
complied with at the next meeting of this Board.

LEON B. HILL, JR  
Colonel, USAF  
Commander

WILLIAM R. NOEL  
Lt Colonel, USAF  
Presiding



SHOPS

		1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	
			Total Personnel Assigned	Total Available Manhours (Week)	Non-Productive Manhours (Week)	Manhours on Fixed Schedule	Manhours lost on V & City Leave	Average M/H for Priority Mater	Average M/H for PM & Service Calls	Total Productive M/H for New Work	344 Backlog in Shops, Manhours	344 Backlog in FC, Manhours	Work Order Backlog in Shops, Manhours	Work Order Backlog in FC, Manhours	344 Backlog Pending Materials	Work Order Backlog Pending Materials	Total Backlog (Manhours)	Total Backlog (Weeks)	Available for Work (Weeks)
Carpenter	M C T	34 34	1360	160	480	160	-	160	400	2066	-	765	-	1408	-	4239	11	0	1-21 Nov 1957
Electrical	M C T	1 29 30	1200	160	680	160	-	170	30	100	-	603	-	80	-	783	26	0	
Painting	M C T	21 21	840	80	640	40	-	80	0	-	-	100	-	-	-	100	-	0	
Plumb	M C T	13 13	520	80	120	40	-	-	280	500	-	2960	-	-	-	3460	13	0	
Roofing	M C T	1 27 28	1120	160	480	120	-	240	120	318	-	2490	-	-	-	2808	23	0	
Refrigeration	M C T	11 11	440	80	160	80	-	120	0	122	-	-	-	-	-	122	-	0	
Sheet Metal	M C T	10 10	400	80	120	40	-	160	0	184	-	580	-	48	-	812	-	0	
Roads & Grounds	M C T	2 124 126	5040	520	3840	240	-	0	440	210	-	4640	-	-	-	4890	11	0	

INSTRUCTIONS:

Add columns 3, 4, 5, 6, 7, and subtract from 2 to get 8. Add columns 9, 10, 11, 12, 13, 14, to get 15. Divide column 8 into column 15 to get 16. Column 17 represents 8 week period. Subtract 16 from 8 to get 17.

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2-21 Nov 57

WOR#	BIDD NO.	WORK REQUESTED	REQ ORGAN	SHOPS INVOLVED	EST M/H	COST	EST MAT COST	REAL ESTATE FACILITIES	EST TOTAL COST	DATE OF ORIG SUBMISSION TO EPRB	DISPOSITION
221-58	201	Connect wire line to cooker	Food Svs	Plumbing	4	\$ 7.52	\$ 3.00	None	\$10.52	21 Nov 57	Disapproved
222-58	201	Wire ice making machine	Food Svs	Electric	16	\$28.00	\$22.00	None	\$50.00	"	Disapproved
223-58	321	Re-arrange drycleaning press room	Supply Sq	Plumbing	640	\$1232.00	\$1500.00	None	\$3057.00	"	Approved
				Elect	60	139.00					
				Cement	120	186.00					
224-58	834	Bolt machiner & bench to floor	Fld Maint	Cement	16	\$24.80	\$10.00	None	\$38.00	"	Disapproved
225-58	824	Install water fountain	Fld Maint	Plumbing	4	7.52	\$13.00	None	\$20.52	"	Disapproved
226-58	257	Install display case	Supply Sq	Plumbing	50						
				Refrig	160						
				Riggers	Combined	\$304.00	5.00	None	\$309.00	"	Disapproved
227-58	257	Enclose Sensetive Room	Supply	Carpt	N/A	N/A	25.00	None	25.00	"	Material Only
228-58	Open Storage	Construct Signs	ABGRU	Carpt	6 1/2	11.58	30.00	None	62.54	"	Approved
228-58	125	Install outlets electric	Transp	Elec	144	252.00	230.40	None	482.40	"	Defer
258-58	277	Install Venetian blinds	Base Adj	Carpt	2	3.86	21.00	None	24.86	"	Disapproved
259-58	834	Concrete in Tracks	Field Maint	Rds & Gds	48	95.00	80.00	None	175.00	"	Disapproved
260-58	113	Lumber for Hobby Shop	Pers Service	Carpt	N/A	N/A	220.00	None	220.00	"	Material Only
261-58	836	Construct Partition	CONMAINTRON	Carpt	160	307.80	150.00	None	457.80	"	Disapproved
262-58	514	Install outlet	Hospital	Electric	16	28.05	25.00	None	51.05	"	Disapproved
263-58	345	Install outlet	Finance	Electric	12	21.00	144.00	None	256.74	"	Approved
264-58	125	Install Fluor. Fixtures	Transp	Electric	8	14.00	36.00	None	50.00	"	Disapproved
265-58	820	Install Elect outlets	Supply	Electric	32	56.00	36.00	None	91.00	"	Approved

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34 21 Nov 57

WORK NO.	BLDG NO.	WORK REQUESTED	REQ ORGAN	SHOPS INVOLVED	EST M/H	COST	EST MAT COST	REAL ESTATE FACILITIES	EST TOTAL COST	DATE OF ORIG SUBMISSION TO SERA	DISPOSITION
266-58	638	Install water fountain	COMMAINTRON	Plumbing	40	\$ 75.20	\$90.00	None	\$165.20	21 Nov 57	Disapproved
267-58	227	Install Floor Fixtures	4087 Trans	Electric	48	83.80	125.00	None	208.80	"	Disapproved
268-58	849	Construct Para & H Rack	323 FIS	Weld Paint	100	170.60	60.00	None	230.60	"	Disapproved
269-58	514	Furnish & Install SnowFence	Hospital	Carpt	24	46.32	20.00	None	66.32	"	Disapproved
270-58	450	Construct Sign	Air Police	Car&Paint	8	15.44	10.00	None	25.44	"	Approved
273-58	257	Construct Addition	Supply	Carpt	32	56.76	34.00	None	90.76	"	Disapproved
276-58	125	Releaste Compressor	Transp	Plumbing	60	112.80	18.00	None	130.80	"	Disapproved
277-58	N/A	Construct Sign	1624 SUPFRON	Cap&Paint	16	28.80	16.00	None	44.80	"	Disapproved
278-58	1103	Install tile floor	Food Sys	Carpt	144	277.92	85.00	None	365.00	"	Disapproved
275-58	227	Install stand pipe	4087 Transp	Plumbing	16	30.08	40.00	None	70.08	"	Approved
277-58	1103	Install air vent w/blower	Food Sys	Sheet Mtl	16	30.72	80.00	None	110.72	"	Disapproved
277-58	1215	Install metal door	AACS	Carpenter	4	7.72	27.80	None	34.72	"	Approved
278-58	820	Install fire alarm system	Supply	Elect	8	13.80	65.80	None	78.80	"	Disapproved
279-58	962	Construct Sign	Supply	Carp Paint	6	14.00	4.00	None	18.00	"	Disapproved
280-58	211	Install outlets	HEDROWSEC	Elect	16	28.00	8.00	None	36.80	"	Disapproved
281-58	212	Install Fixture	Air Transp	Elect	1	1.75	.75	None	2.50	"	Disapproved
282-58	636	Remove wall section	COMMAINT	Carpt	190	317.70	225.00	None	542.70	"	Disapproved
283-58	211	Install security screening	HEDROWSEC	Cement	16	24.80	7.00	None	31.80	"	Disapproved
284-58	142	Install outlet	340 ARE	Elect	4	7.00	7.00	None	14.00	"	Disapproved



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4- 21 Nov 1957

WORK NO.	BUDG NO.	WORK REQUESTED	REQ ORGAN	WORKS INVOLVED	EST M/H	COST	EST MAT COST	REAL ESTATE FACILITIES	EST TOTAL COST	DATE OF ORIG SUBMISSION TO SFAB	DISPOSITION
285-58	113	Install outlets	HEORONSEC	Elect	60	105.00	100.00	None	205.00	21 Nov 57	Disapproved
286-58	811	Install floor fixtures	Supply	Elect	16	28.05	280.00	None	308.00	21 Nov 57	Disapproved
287-58	836	Install floodlights	COMMAIDIRON	Elect	32	56.00	45.00	None	101.00	21 Nov 57	Disapproved
288-58	214	Construct signs	Adjutant	Carp Paint	8	15.54	3.00	None	18.54	21 Nov 57	Approved
289-58	Base Base	Erect gate to ammo storage area and construct fence	Base Supply	Carp Rds & Gds	40 460	77.20 661.40	6,140.00	None	6,878.60	21 Nov 57	Disapproved
290-58	AC&W	Construct signs	640th AC&W	Carp Paint	8 16	15.44 27.68	41.90	None	85.02	21 Nov 57	Approved
291-58	870	Install floodlights	CONSOLAIRMANT	Elect	16	28.00	95.00	None	123.00	21 Nov 57	Disapproved
292-58	297	Remodel Officer's Lounge	323rd FIS	Plumbing Elect Carp	120	Combined 221.60	225.00	None	446.00	21 Nov 57	Disapproved
293-58	1819	Rehab Dining Hall	640th AC&W	Plumbing Cement Wk	40 120	76.20 101.60	225.00	None	403.80	21 Nov 57	Disapproved
300-58	Base	Construct Fence	Supply Sq	Carp Rds & Gds	16 90	30.88 114.90	265.00	None	410.18	21 Nov 57	Disapproved
301-58	" "	Construct Fence	" "	" "	16 164	30.88 208.28	422.84	None	662.00	21 Nov 57	Disapproved
322-58	Food Svc	Lower Light Fixtures	Food Svc	Elect	8	14.00	54.00	None	68.00	21 Nov 57	Disapproved
323-58	259	Install 220V Plug	Supply Sq	Elect	12	21.00	144.00	None	165.00	21 Nov 57	Disapproved
324-58	213	Install Fluorescent Light	" "	Elect	32	56.00	354.00	None	410.00	21 Nov 57	Disapproved
325-58	227	Finish Floor tile	408let	" "	" "	" "	27.96	None	27.96	21 Nov 57	Disapproved

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5- 21 Nov 57

WOR#	BLDG NO.	WORK REQUESTED	REQ ORGAN	SHOPS INVOLVED	EST M/H	COST	EST MAT COST	REAL ESTATE FACILITIES	EST TOTAL COST	DATE OF ORIG SUBMISSION TO EPRB	DISPOSITION
326-58	838	Install 220V outlet	CONSOLAIR	Elect	24	42.00	27.00	None	69.00	21 Nov 57	Hold
327-58	837	Install vapor lights	400th Trans	Elect	80	140.00	200.00	None	340.00	"	Approved (now)
328-58	836	Build storm shelter	Dir Material	Carpenter	16	30.88	30.00	None	60.88	"	Approved
31-58	836	Construct signs	" "	Carpenter Paint	12 8	23.16 13.84	27.00	None	64.00	"	Approved
330-58	820	Install fluor lights	Base Supply	Elect	60	105.00	375.00	None	480.00	"	Approved
331-58	83	Install fluor lights	" "	Elect	24	42.00	80.00	None	122.00	"	Approved
332-58	836	Install fluor lights	Dir Material	Elect	40	70.00	175.00	None	245.00	"	Disapproved
333-58	Trans	Construct signs	Transpron	Sht mtl	8	15.44	24.00	None	39.44	"	Disapproved
344-58	Supply	Install fluor lights	Supply	Elect	40	70.00	343.00	None	413.00	"	Disapproved
345-58	Supply	Remove wire screen	"	Carp	48	92.64	4.50	None	97.14	"	Disapproved
346-58	860	Install floodlights	323rd FIS	Elect	80	140.00	550.00	None	690.00	"	Hold
347-58	224	Paint outside of bldg	1856th AACS	Paint	40	69.20	60.00	None	129.20	"	Material Only
348-58	342	Provide fluor fixture	340th ARS	Elect	16	28.00	32.00	None	60.00	"	Disapproved
349-58	373	Paint signs	Air Police	Paint	8	15.52	2.50	None	18.02	"	Approved
392-58	T-237	Install heaters	MATS	Plumbing	120	195.00	190.00		385.00	"	Disapproved
310-58	890	Install windows	323rd FIS	Carpenter	24	46.00	44.00		90.00		Disapproved

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HEADQUARTERS 4081ST STRATEGIC WING

APO 864

15 January 1958

## ROSTER OF OFFICERS

RCG: SAC-P72

This roster is based upon official records. Please report errors and/or omissions to the Base Personnel Officer's Branch, Extension 4298.

1. Marital Status
2. Dependents in Area (\*) Applied for
3. Name (Alphabetically by grade)
4. AFSN
5. Date of Rank in Temporary Grade
6. Date Due for Sep (AF Res Off)
7. Aeronautical Rating
8. Primary AFSC  
Duty AFSC
9. Additional AFSCs
10. Duty Title (Indicate Organizational Assignment)
11. DEROS  
DLPCS
12. Duty Phone

PAGE 1

1	2	3	4	5	6	7	8	9	10	11	12
<hr/>											
COLONELS											
F YES	BATJER, JOHN P	4081st STRATWG	1328A	22 Jan 44		A	0066C 0002	1234B	Wing Comdr	6-59 7-56	740
M YES	BELL, LEON E JR	4081st STRATWG	3091A	1 Aug 51		None	0025B 0026B	0014B 7016	Base Comdr	8-59 2-56	803
M YES	CHRISTIAN, SHANNON	4081st STRATWG	4082A	19 Jan 51		A	0036J 0056C	1121A 0066C	Dep Wg Comdr	6-58 7-55	750
M YES	FINAN, BERNARD J JR	4081st STRATWG	4471A	26 Jan 56		A	0036C 0036C	1234B 0066A	Wg Dir of Opns	6-60 6-57	3202
S NO	NOVIK, CLIFFORD S	4081st STRATWG	7490A	28 Mar 57		A	0066A 0041C	1234C 1416	Wg Dir of Matrl	4-58 5-57	824
<hr/>											
LEUTENANT COLONELS											
F NO	ANDREWS, GEORGE B						6148 0056B	1416 0056B	Base Comptroller	1-59 8-57	3184

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1	2	3	4	5	6	7	8	9	10	11	12
LIEUTENANT COLONELS CONT'D											
M YES	BURRETT, BERNARD J	6074A	4 Apr 55		None	7016	7311	Dir of Personnel		5-58	4117
	4081st ABGRU					7311				3-55	
M YES	GRON, CLYDE L	8907A	1 Aug 51		A	0066A	1044B	Squadron Comdr		6-58	3135
	4087th AIRTRANSRON (1)					0066A	1416			5-55	
M YES	LOVING, LEE W	6067A	12 Aug 55		None	4316		Act Maint Stf Off		7-58	5195
	4081st STRATWG					4316				7-55	
M YES	McAULIFFE, JOHN J	A0914361	30 Jun 51	INDEF	None	6416	7016	Commander		7-59	3102
	4091st SUPRON					6416	0041B			7-56	
M YES	NOEL, WILLIAM H	9280A	15 Apr 53		B	1231C	7016	Dep Base Comdr		9-60	823
	4081st ABGRJ					0021B				9-57	
S NO	SMITH, WILLIAM F	A0295239	20 Mar 51	INDEF	None	5516		Commander		6-58	3103
	4081st INSTLRON					5516				7-56	
M YES	VIVIAN, DONALD N	19988A	16 Apr 57		F	9356D	9416C	Hospital Comdr		6-60	3225
	4081st USAFHOSP					9316	9326			6-57	
M YES	WALDMANN, RAYMOND G	18893A	21 Dec 49		None	9856C	9826	Dental Stf Off		1-59	5283
	4081st USAFHOSP					9916				2-56	
M YES	WATKINS, JAMES D	6865A	1 Jun 52		1	1416	1525F	Air Opns Stf Off		7-60	3202
	4081st STRATWG					1416				7-57	
MAJORS											
M YES	BELL, GERALD B.	11098A	1 Sep 51		A	1416	1044A	Base Dir of Matrl		8-59	5123
	4081st ABGRU					0041B	1044B				
							7011				
							6411				
M YES	BRADY, FREDERIC R	A0776223	1 Sep 51	INDEF	B	4316	1044C	Acft Maint Off		12-59	5203
	4081st CONSOLAIRMAINTRON					4344	0021A			12-56	
M YES	CHAMPION, PATRICK D	10296A	15 Dec 51		P-2	6416		Sup Stf Off		7-58	822
	4081st STRATWG					6416				7-55	
M YES	COATES, WILLIAM D	A0675416	1 Sep 51	INDEF	B	3016	1231C	Commander		10-58	3222
	4081st OPRON					7521	1041C			10-55	
M NO	COLLIER, WAYNE							Club Officer		8-58	5130
	4081st ABGRU					7024	7021			3-57	
							1041B				

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1	2	3	4	5	6	7	8	9	10	11	12
MAJORS		CONT'D									
S NO	FALT, TIRA V 4081st ABGRU	AL115960	15 Mar 54	INDEF	None	7324 7211	7341 7211	Info Sv. St. Off		5-59 6-55	4154
M YES	FLETCHER, ROLAND G 4081st FOODSERON	A0571658	15 Feb 57	INDEF	None	6434 6434		Commander		1-59 1-56	3118
M YES	GODDARD, ERNEST D 4081st ABGRU	12103A	15 Feb 51		2	1525P 6621	7521 6631 "F" "T" 6621	Base Procurement Off		8-59 4-57	5160
M YES	ISHMAEL, CHESTER C 4087th AIRTRANSRON (M)	A0678271	1 Jun 52	INDEF	1	4316 4344	4416 1054C 1011C 4435 4364 "T"	Acft Maint Off		7-60 11-57	3256
M YES	KR/KER, EDDIE C 4081st TRANSRON	A0432763	13 Jan 55	INDEF	P-2	011 6011	6011	Commander		8-58 11-55	866
M YES	KUENNING, THOMAS E 4081st STRATWG	A0429662	7 Sep 52	INDEF	B	4416 4416	1234C	Opns Stf Off		3-60 3-57	5191
M YES	LAUDERDALE, WALTER E. IV 4081st STRATWG	A0801955	1 Jul 55	INDEF	B	4435 4435	1044C 1041B	Air Opns Off		2-60 1-58	5191
M YES	NELSON, CLIFFORD E 4081st STRATWG	A02063683	1 Apr 53	INDEF	B	4416 4435	1234C	Asst Air Opns Off		4-60 5-57	5191
M YES	NELSON, JACK R 4081st ABGRU	A0754173	11 Jun 54	INDEF	B	4416 4435	1044A 0021A	Air Opns Off		6-58 3-55	4200
M YES	PAINTER, JAY M 4081st USAFHOSP	A01906105	1 Jun 52	INDEF	None	9826 9856		Prosthodontist		3-58 6-55	5281
M YES	PERRY, JAMES R JR 4081st CONSOLAIRM/INTRON	A0743200	15 Feb 51	INDEF	B	4316 4411	1044C	Commander		7-58 2-55	4114

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<b>MAJORS CONT'D</b>										
M YES	PIPES, BYRON R 4081st INSTLRON	A0572976	13 Jan 55	INDEF	None	7024 7024	6431 7011	Head Barksdale AFB, La EDCSA: 24 Jan 58		
M YES	PONE, BISMARIE JR 4081st ABGRU	A0757274	24 Oct 55	INDEF	C-2	7816 7816		Stf Judge Advocate	11-58 12-56	716
M YES	RASMUSSEN, KENNETH W 4087th AIRTRANSRON (M)	15783A	11 Jun 54		B	1435 1435	1044C 1416 1054B 1044B	Operations Off	7-58 7-55	5253
M YES	ROGERS, WARREN C 4081st ABGRU	A0564160	1 Jun 52	INDEF	None	7324 7324	7311 7016	Chf, Military Pers	9-59 10-56	4291
S NO	SANBORN, HELEN A 4081st USAFHCSP	AN720218	15 Dec 51	INDEF	None	9716 9716	9754	Chief Nurse	7-59 7-57	5254
M YES	SHACKELFORD, HENRY S 4081st ABGRU	A01036729	11 Jun 54	INDEF	None	6416 6416		Sup. Stf Off	9-60 9-56	5123
M YES	SOMICH, DONALD F 4081st ABGRU	A0570327	7 Nov 55	INDEF	None	6424 6411	6434 6411	Base Acct Sup Off	7-60 8-57	5159
M YES	TREMBLAY, ARMAND L 4081st ABGRU	22624A	1 Sep 51		B	1416 1416	1224P 7024 7311	Chf, Plans & Progs	8-59 9-56	787
M YES	TREWITT, HARVEY S JR 4081st STRATWG	10274A	1 Sep 51		A	1435 4311	1234A 4351 4344	Acft. Maint Stf Off	1-60 6-57	21101
M YES	VINSKEY, GEORGE 4081st INSTLRON	A0431345	15 Feb 51	INDEF	1	5516 5561	1525D	Plans Engr	10-59 12-56	3101
M YES	WILLIAMS, THOMAS G 4081st STRATWG	15976A	13 May 54		1	1525A 1416	1525D 1525F 1525H 1416	Wing Plans Off	7-59 7-56	806
<b>CAPTAINS</b>										
M YES	ALLEN, DONALD JR 4087th AIRTRANSRON (M)							Trans (C-54)	5-60 6-57	5253

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CAPTAINS CONT'D											
S NO	AZAR, CABLAN	A0307515h	19 Jul 57	18 Jul 59	None	9826			Dental Off, Gen	7-59	5281
	4081st USAFHOSP					9826				9-57	
M YES	BAERTINE, HERBERT B	17870A	15 Dec 51		None	677h	6731		Chf, Fin Sv Div	12-59	519h
	4081st ABGRU					677h				12-56	
S NO	BARON, LEONARD	A03045385	4 Jun 57	23 Aug 58	None	9826			Dental Off, Gen	8-58	5281
	4081st USAFHOSP					9826				10-56	
M NO	BEAM, ROBERT H	A0590431	1 Apr 53	INDEF	None	702h			Commander	10-58	
	Det 1, 4081st ABGRU					702h				10-57	
M NO	BENNETT, DONALD E	A01909453	21 Jan 55	INDEF	B	10h4B	1234C		Acft Comdr (C-54)	1-58	5253
	4087th AIRTRANSRON (M)					10h4B				7-56	
M NO	BLAKEMORE, MALCOLM	A02084652	21 Nov 55	INDEF	P-2	642h			Mgmt. Procedures	1-59	4206
	4081st SUPRON					642h			Off	8-57	
M YES	BLYTHE, JAMES R	A01696790	16 Jan 51	INDEF	A	1435	10h4B		Flt Plan & Brief Off	7-58	4200
	4081st ABGRU					1435	10h4C			7-55	
							122hP				
							702h				
M YES	BUCKMAN, GERALD	A03044667	21 Jun 57	20 Jun 59	None	9386D			Internist	6-59	21190
	4081st USAFHOSP					9386D				8-57	
M YES	BYERLEY, ISAAC N JR	A01850117	14 May 54	INDEF	None	7336	702h		Pers Sv Off	1-59	4221
	4081st ABGRU					7341	7011			1-56	
M YES	GAMBURN, RALPH J	A0822637	16 Jan 51	INDEF	B	603h	10h4C		Air Trans Off	5-59	778
	4081st TRANSRON					6021	4381			5-56	
							6011				
M YES	CARLTON, GEORGE S	A02059735	15 Feb 51	INDEF	B	10h4P	122hP		Asst Flt Plan &	9-59	4200
	4081st ABGRU					1435	1435		Brief Off	9-56	
							1441				
M YES	CLIFTON, BILLY G	A0707860	26 Sep 51	INDEF	1	153hP	1551		Acft Obsr Navigator	11-58	5253
	4087th AIRTRANSRON (M)					153hP				11-55	
M YES	COLUMBU, JOSEPH M								Acft Sup Off	7-59	4269
	4087th AIRTRANSRON (M)					6421				7-56	
							6121				

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CAPTAINS CONT'D		4	5	6	7	8	9	10	11	12
M YES	COMMONS, BASIL L 4087th AIRTRANSRON (M)	A0842501	1 Sep 51	INDEF	None	1044B 1044B	1435 1124F	Plt, Trans (C-54)	11-58	5253 1-58
S NO	COX, VIRGIL M JR 4081st USAFHOSP	A03076248	2 Aug 57	1 Aug 59	None	9326 9326		Medical Off, Gen	7-59	21151
M YES	CRAWFORD, CHARLES H III 4081st AGRU	A0587111	15 Nov 56	INDEF	None	7824 7824		Legal Off	9-57	
M YES	CRISP, DEWEY A 4081st AGRU	A01999563	17 Nov 51	INDEF	None	6774 6774		Disbursing Off	1-60	716 2-57
M YES	CZABARANEK, WILLIAM J 4087th AIRTRANSRON (M)	A0889774	1 Apr 53	INDEF	1	1534P 1534P	2051 1534A	Acft Obsr Nav	8-60	5253 8-57
M *	DARBY, JAMES A 4081st STRATWG	A0763513	4 Dec 50	INDEF	B	1234C 0001	7021	Unassigned	7-59	1-58
M YES	DAVIS, WILLIAM J 4087th AIRTRANSRON (M)	17274A	1 Sep 51		C	1435 1044B	1044B 1124A	Plt, Trans (C-54)	6-60	5353 6-57
M YES	FREEMAN, WILLIAM H JR 4081st OPRON	A0577600	10 Jan 51	INDEF	None	3034 3034	"T"	Communications Cff	6-58	5222 4-55
M YES	FRIDENA, CARL H 4081st AFRON	A01290584	11 Mar 54	INDEF	None	7724 7724	7024	Commander	6-58	4275 2-55
M YES	GABEL, RICHARD J	25345A	29 Mar 57		None	9025 9025	9051	Comdr, Unit Comd Sec	9-60	5115 9-57
M YES	GROSS, VIRGIL L 4087th AIRTRANSRON (M)	A0571974	9 Apr 51	INDEF	B	1435 1041C	1041C 1234A	Plt, Trans (C-119)	8-60	5253 8-57
M YES	GUEST, WILLIAM J JR 4087th AIRTRANSRON (M)	A0612384						Plt, Trans	9-59	5253 9-56

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1	2	3	4	5	6	7	8	9	10	11	12
CAPTAINS CONT'D											
M YES	FALBURT, SAMUEL W 4081st ABGRU	A0568459	11 Mar 52	INDEF	None	6134 6134	7021	Base Exchange Off		3-60 4-57	3224
M NO	HARDEE, DAVID E JR 4081st STRATWG	A02008999	3 Feb 55	INDEF	None	4344 4331		Flt Test Maint Off		1-59 8-57	4190
M YES	HARDIN, RICHARD C 4087th AIRTRANSRON (M)	26689A	13 May 54		B	1435 1044C	1124F 1044C	Flt, Trans (C-119)		5-60 6-57	5253
M YES	HARDTKE, GERALD N 4081st ABGRU	A0776195	1 Jun 52	INDEF	B	1041B 1435	1435 7531	Chf, Standardization Sec		4-60 4-57	785
M YES	HATCLIFFE, ROBERT E 4081st SUPRON	A01858771	30 Mar 56	INDEF	None	6424 6424	6431	Supply Off		3-60 4-57	3102
M YES	HATHAWAY, LLOYD J 4087th AIRTRANSRON (M)	A0723077	16 Jan 51	INDEF	1	1534P 1534P	6421 1534P	Sq Navigator		7-60 8-57	5253
M YES	HILL, HAROLD W 4081st ABGRU	A02080696	15 Mar 54	INDEF	1	1525F 6434	6434	Regd to Manhattan Beach APO, NY EDUSA: 18 Jan 58			
M YES	HINDERLEIDER, RALPH B 4081st USAFHOSP	A03901560	16 Jun 56	30 Jun 58	None	9826 9826		Dental Off, G		6-58 9-55	5281
M YES	HOGUE, PAUL J 4081st USAFHOSP	A03042227	2 Feb 57	1 Jun 58	None	9926 9926		Veterinarian		6-58 8-55	4183
M YES	HONIG, EDWARD F 4081st USAFHOSP	A01545194	1 Jun 52	INDEF	None	9025 9025		Exec Off		6-58 2-55	4203
M YES	HOOPER, HARLEY R 4087th AIRTRANSRON (M)	A0739435	1 Jun 52	INDEF	1	1525P 7324	7324 1534F 1521D 7024	Sq Adjutant		4-59 3-56	3135
M YES	HOWELLS, ORVILLE J 4087th AIRTRANSRON (M)	A0786116	24 Oct 52	INDEF	B	1434 1434	1044C 1044B	Acft Maint Off		5-58 5-55	4157
M NO	HUFF, JOHN W 4081st USAFHOSP	A0111111	1 Jun 52	INDEF	None	9356 9356		Avn Med Exam		7-58 11-56	4126

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1	2	3	4	5	6	7	8	9	10	11	12
CAPTAINS CONT'D											
M YES	HULME, JON H 4081st SUPRON	A02099464	3 Apr 56	INDEF	P-2	3254K 3254K			EOD Off	12-59 1-57	4146
S NO	JAEKELS, MICHAEL T 4081st USAFHOSP	A03044154	5 Oct 56	4 Oct 58	None	9326 9326			Disp Med Off	10-58 11-56	4217
M YES	JESSEN, WILLIAM T 4087th AIRTRANSRON (M)	A0750817	INDEF		B	1435 1044B 1054B	1044B 1044C 1054B		Chief Pilot	5-58 2-55	5253
S NO	JIMENEZ, VIOLET L 4081st USAFHOSP	AN2243338	25 Nov 55	24 May 60	None	9744 9744	9754		Nurse, Anesth	6-58 6-56	3157
M YES	JOLLY, GEORGE E 4087th AIRTRANSRON (M)	A02085428	16 Feb 55	INDEF	B	2044 1041B	1041B 6421		Plt, Trans (C-54)	7-60 7-57	5253
M YES	JONES, JAMES W 4087th AIRTRANSRON (M)	A0709588	31 Oct 50	INDEF	B	1044B 1044B 7221 7021	1044B 1044C		Plt, Trans (C-54)	7-59 7-55	5253
M YES	KARLL, JOHN W 4087th AIRTRANSRON (M)	A0744663	8 Feb 55	INDEF	B	1044B 1044B	1234C		Plt, Trans (C-54)	7-59 7-56	5253
M YES	KELLER, DAVID L 4081st STRATWG	A0087674	15 Apr 54	INDEF	None	4355 4355	6521		Production Control Off	8-58 9-55	3269
M NO	LANDERS, JOSEPH W 4081st STRATWG	A01850969	28 Mar 57	INDEF	None	4344 4351			Production Control Off	3-59 10-57	3269
M NO	LAURENT, IRWIN F 4081st INSTLRON	A02091698	1 Sep 51	INDEF	None	6034 5551	4384 4371		Utilities Engr	10-58 5-57	5286
M YES	LITTLEJOHN, EUSTACE E 4081st AGRU	A02090085	1 Sep 51	INDEF	B	1044P 7021 7021	1435 6421 7021		Unit Comdr	5-58 5-55	3262
M NO	LOCKAMY, GEORGE B 4081st SUPRON	A01053229	1 Apr 53	INDEF	P-2	7024	6424		Sup Off	1-58 7-56	6102
S NO	LOS, EDWARD 4081st USAFHOSP	A03077	13 Oct 57	12 Oct 59	None	26 9326			Medical Off, Gen	10-59 11-57	21188

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CAPTAINS CONT'D											
M YES	LOWTHER, WILSON R 4081st CONSOLAIRM/INTRON	A0860517	7 Jan 53	INDEF	None	4344 4344	4311	OIC, Propulsion Brh	9-60 10-57	3295	
M YES	MARSH, ROBERT R 4087th AIRTRANSON (M)	AC684369	9 Jan 51	INDEF	B	1044B 1044B	1041C 1231C 1431	Plt, Trans (C-54)	7-59 7-56	5253	
M YES	MAZE, JACOB E 4087th AIRTRANSON (M)	A0811655	15 Feb 51	INDEF	1	1534P 7521	7521 7531 "P"	Tng Off	1-59 1-56	5253	
M YES	McDONALD, ROBERT W 4081st AGRU	A0573888	20 May 51	INDEF	None	6736 6736	6746	Manpower Analysis Off	4-59 5-56	791	
S NO	MOORE, JOHN D JR 4081st USAFHOSP	A03077416	2 Jun 57	1 Jun 59	None	9326 9326		Medical Off Gen	5-59 7-57	5255	
M YES	NEECE, WILLIAM H 4081st TRANSON	A01324356	29 Jun 51	INDEF	None	4384 4384		Grd Equip Maint Off	5-58 5-55	3204	
M YES	NEWTON, WILLIAM M 4081st OFPCN	A0816000	1 Apr 53	INDEF	C	3024 3031	1044P 3011 3031	Communications Off	3-60 4-57	4182	
M NO	NIETO, CANDIDO E JR 4081st SUPRON	A0569594	20 Feb 51	INDEF	None	6424 6424		Property Acct Off	2-59 8-57	5123	
M NO	NYLAND, EDWARD S 4087th AIRTRANSON (M)	A020600070	1 Sep 51	INDEF	B	1044B 1435	1435 2051 1041C 1234P 7535	Asst Air Opns Off	5-58 10-56	5253	
S NO	PAGE, MATTHEW J 4081st USAFHOSP	A03078266	8 Sep 57	7 Sep 59	None	9326 9366		Pediatrician	9-59 10-57	21190	
S NO	POST, PAUL 4081st USAFHOSP	AC3076091	5 Jul 57	4 Jul 59	None	9326 9326		Medical Off, Gen	7-59 8-57	21188	
M NO	QUALEY, LEROY F 4087th AIRTRANSON (M)	A0560247	7 Jul 52	INDEF	B	1234C 1041C	1041C 1041B	Plt, Trans	1-59	5253	
M YES	RIGBLE, ROGER C 4081st AGRU	A0560247	7 Jul 52	INDEF	B	1234C 1435	1041C 1041B 1435	Asst Air Opns Off	9-59 9-56	785	

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CAPTAINS CONT'D		4	5	6	7	8	9	10	11	12
M YES	ROBERTS, DELBERT F 4081st SUPRON	AC049261	23 Dec 50	INDEF	None	6454 6454		POL Svc Off	5-60 5-57	3223
M YES	ROMBERGER, EARL B 4087th AIRTRANSRON (M)	AC2065032	25 May 51	INDEF	1	1534F 1534F	1534A	Chief Navigator	6-58 2-55	5253
M YES	ROEBLING, WILLIAM C 4087th AIRTRANSRON (M)	AC022271	24 Jan 56	INDEF	C	6124 1041B	1041B 1041C 1124F 1231A	Plt, Trans (C-54)	7-60 6-57	5253
M YES	SHACLETTE, ELIJAH W JR 4081st SUPRON	18650A	13 May 54		P-C	7024 6421	7531 7211 6421	OIC, Seaweed	2-58 2-55	5145
M YES	SHARP, GABRIEL 4081st STRATWG	AC0706606	15 Sep 51	INDEF	2	1444 1411	1044F 4321 1411	Operations Stf Off	12-59 12-56	718
M YES	SIZEMORE, WILLIAM E 4087th AIRTRANSRON (M)	AC02074111	10 Jan 55	INDEF	C	4344 1044C	1044C 4364 4311	Plt, Trans (C-119)	5-60 6-57	5253
S NO	SMID, JOHN B 4081st USAFHCSP	AC03075588	31 May 57	30 May 59	None	9826 9826		Dental Off, Gen	5-59 7-57	5281
M YES	SMITH, FRED H JR 4081st ABRU	AC0590830	1 Apr 53	INDEF	None	7524 7524	7011 7024	Base OJT Stf Off	2-60 2-57	5204
M *	SPENCER, JOHN C 4087th AIRTRANSRON (M)	AC0707127	1 Sep 51	INDEF	C	7511 1041B	1041B 1531C 8611 1234C	Plt, Trans (C-54)	1-59 8-57	5253
M YES	STEARNS, THORNTON M 4081st USAFHCSP	32565A	22 Jun 56		None	9416D 9416D		General Surgeon	6-59 7-56	5255
M NO	TOWN, PAUL E 4081st STRATWG	AC040001	15 Apr 54	INDEF	None	6424 6424	7321	Sup Liaison Off	11-58 6-57	3145
M YES	VAUGHN, RICHARD C 4081st STRATWG	AC040001	15 Apr 54	INDEF	None	6424 2011	7321 2011	Dental Stf Off	7-58 7-55	5197

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CAPTAINS CONT'D		4	5	6	7	8	9	10	11	12
M YES	VERHAGEN, PAUL C 4081st USAFHOSP	AO2216912	20 Dec 56	INDEF	None	9066 9066		Optometry Off	11-50 11-57	4126
M YES	VINSON, ALLAN E	AO590673	19 Oct. 51	INDEF	None	3034	3054	Rsgn to Lockbourne AFB, Chic. EDUSA 20 Jan 58		
M NO	WILLIAMS, JACKSON B JR 4081st AGRU	AO1910563	21 Oct 56	INDEF	None	6736 6884	6884 6861	Chf, Budget Div	5-59 12-57	4289
M YES	WILLIAMS, JOE J JR 4081st AGRU	AO675651	7 Jan 55	INDEF	C	4334 4344	1124F 4344	Base Transient Acft Maint Off	1-60 1-57	3269
M YES	WILLIS, CORBIN B JR 4087th AIRTRANSRON (M)	AO824025	15 Feb 51	INDEF	C	1231C 1041B 1041B	1041B 6774	Plt, Trans (C-54)	7-60 8-57	5253
M YES	WOJCIK, DONALD D 4087th AIRTRANSRON (M)	AO751695	1 Jun 52	INDEF	C	1044B 1044B	6421 1041A	Plt, Trans (C-54)	4-60 4-57	5253
M YES	WOJCIK, LESTER L 4081st AGRU	AO1864240	1 Mar 57	INDEF	None	7324 7324	7341 7021	OIC, Officer's Branch	11-58 11-55	4298
M YES	ZOLBEZY, CARL K 4081st AGRU	AO1852823	14 May 54	INDEF	None	7024 7024		Wg & Base Adj	5-58 9-54	818
FIRST LIEUTENANTS										
M YES	ARROW, HENRY D 4081st AGRU	AO3055429	17 Feb 56	16 Feb 58	None	7924 7924		Chaplain (Jewish)	2-56 10-56	813
M YES	BAILEY, HERBERT JR 4081st AGRU	AO2246368	17 Feb 54	INDEF	P-C	4364 6421	6421	Asst Unit Sup Off	5-58 7-55	869
M NO	BAKER, RICHARD F 4087th AIRTRANSRON (M)	AO3018078	1 May 55	INDEF	C	1044C 1044C	1054B	Plt, Trans	1-58 11-56	5253
S NO	BALL, EVELYN F 4081st USAFHOSP	AN2243406	8 Jan 56	7 Dec 58	None	9734 9734	9754	Nurse, Oper Room-	11-58 11-56	3157
S NO	BLICKENSDERFER, RUTH 4081st USAFHOSP	AN3044841	21 Sep 57	20 Jun 58	F-IN	9754 9754		Nurse, Gen	6-58 3-57	3279
S NO	BOLMANSKI, WILLIAM C 4081st AGRU	AO1864240	1 Mar 57	INDEF	None	7341 7341		Pers Affairs Off	9-58 9-56	4130

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FIRST LIEUTENANTS CONT'D											
M YES	BRANDENBURG, RICHARD N	4081st AFRON	AC3052346	5 Jun 57	4 Dec 58	None	7724 7724		Air Police Off	12-58 6-56	3117
M NO	BUCHHOLZ, WILLIAM F	4087th AIRTRANSRON (M)	A02210367	27 Jul 56	INDEF	2	1534P 1534P	1341 1534A	Acft Obsr Nav	2-59 9-57	5253
S NO	CAMPBELL, WILLIAM W	4081st ABGRU	A03059469	20 Apr 56	19 Apr 59	None	7924 7924		Chaplain (Catholic)	11-58 11-56	813
M YES	CHILDRESS, ROBERT D		A02221003	19 Sep 54	INDEF	None	6884	6834	Rsgn to Clinton-Sherman AFB, Okla. EDOSA 1 Feb 58		
S NO	CIASTRO, DOLORES A	4081st USAFHOSP	AN2243454	23 Mar 56	22 Aug 58	None	9754 9754		Nurse, Gen	8-58 3-57	2279
M YES	COOPER, CALVIN C	4081st ABGRU	A02251824	29 Jun 54	INDEF	P-2	7924 7924		Chaplain (Protestant)	8-60 9-57	813
M YES	DAVIDSON, RICHARD E	4087th AIRTRANSRON (M)	A03056759	22 Dec 56	INDEF	2	1534P 1534P		Acft Obsr Nav	10-59 10-56	5253
S NO	DELLORFANO, DOROTHY M	4081st USAFHOSP	AN2243241	15 Mar 57	14 May 58	None	9754 9754		Nurse, Gen	5-58 5-56	3279
S NO	DEMPSEY, CATHERINE C	4081st USAFHOSP	AN777627	13 May 57	12 May 59	None	9754 9754		Nurse, Gen	5-59 6-57	3159
M YES	FARRAR, KENNETH H	4081st TRANSRON	A03007071	11 Jun 55	INDEF	None	4384 6421	2041 6421	Supply Off	5-58 5-55	5221
M YES	GARRITT, KENNETH E	4087th AIRTRANSRON (M)	A02235376	22 Oct 53	INDEF	2	1534P 1534P	1521P 1521E 7321	Acft Obsr Nav	7-59 7-56	5253
S NO	GOAD, FRANKLIN O	4087th AIRTRANSRON (M)	A03040461	16 Nov 56	INDEF	C	1224C 1041B	1124C 1221C	Pit, Trans	6-59 7-57	5253
M YES	GOLDEN, WILLIAM J	4081st CONSOLAIRMAINTRON	A022053337	12 Jun 56	INDEF	C	1224P 3051	3051 7321	Air Elect Off	1-60 2-57	5273
M YES	GUYER, EVA M	4081st USAFHOSP	AN2243454				9754		Nurse, Gen	1-59 6-57	5255

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1	2	3	4	5	6	7	8	9	10	11	12
FIRST LIEUTENANTS CONT'D											
C	NO	HAVERA, JAMES R 4081st USAFHOSP	A03077678	3 Aug 57	2 Aug 59	None	9826 9826		Dental Off, Gen	8-59 9-57	5281
S	NO	HILL, JAMES R M 4087th AIRTRANSRON (M)	A03040296	16 Nov 56	INDEF	C	1044B 1231C 1044B		Plt, Trans (C-54)	5-58 8-56	5253
S	NO	HOFFMAN, FAY E 4081st USAFHOSP	AN2243108	24 Dec 56	22 Apr 58	None	9754 9754		Nurse, Gen	4-58 4-56	3159
M	YES	HUMBERFORD, EUGENE W 4081st ABGRU	A03021024	8 Mar 56	INDEF	P-C	7221 7221		Info Sv Off	1-60 1-57	5213
S	NO	JASLOW, STANLEY A 4081st CONSOLAIRMAINTRON	A03032559	13 Jun 56	INDEF	None	6424 6424		Sup Off	6-58 7-56	4250
M	YES	JORDAN, JAMES E 4081st ABGRU	A03031476	24 Jul 56	INDEF	None	6834 6834		Stat Sv Off	9-59 9-56	3257
S	NO	MAXEY, WILLIAM F 4087th AIRTRANSRON (M)	A03057488	16 Feb 57	INDEF	C	1041B 1224P 1041B		Plt, Trans	5-58 8-56	5253
S	NO	MAYER, SAUL 4081st USAFHOSP	A03012006	6 Sep 57	5 Sep 59	None	9826 9826		Dental Off, Gen	4-59 10-57	5281
S	NO	McNEILL, CHARLES C 4081st ABGRU	A03031213	3 Sep 56	INDEF	None	6624 6624		Asst Contracting Off	4-59	5160
M	YES	MOORE, ORAN H JR 4087th AIRTRANSRON (M)	A03056972	30 Dec 56	INDEF	C	1044C 1431 1044C 1054B		Plt, Trans	3-60 3-57	5253
S	NO	MORGAN, DAVID R 4087th AIRTRANSRON (M)	A03016403	30 Mar 55	INDEF	2	1534P 1531B 1534P		Acft Ober Nav	4-58 1-56	5253
M	NO	NELSON, HOWARD P 4087th AIRTRANSRON (M)	A02208367	1 Feb 56	INDEF	C	1124Q 1041B 1041B 2051		Plt, Trans	3-59 10-57	5253
S	NO	PERINO, MICHAEL B 4087th AIRTRANSRON (M)	A03039473	30 Sep 56	INDEF	C	1044C 1121Q 1044C 1051B 1041B		Plt, Trans	7-58 5-56	5253
M	YES	RHOAD, RICHARD H 4087th AIRTRANSRON (M)	A03036726	31 Aug 56	INDEF		1534A 1534 7021		Acft Ober Nav	4-60 4-57	5253

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<b>FIRST LIEUTENANTS CONT'D</b>											
F YES	RINDAHL, GILBERT F	4081st INSTLRON	25229A	2 Dec 54		None	5525 5541		Maint Engr	2-58	5286
S NO	RUSSELL, IENE A	4081st ABGRU	AC03030736	15 May 56	INDEF	None	7021 7024	4131	Asst Jg & Base Adj	7-58 7-56	018
M NO	SHAWWELL, RICARDO J	4081st SUFRON	AC02219419	27 Apr 53	INDEF	None	6124 6124		Natrl Facilities OFF	11-58 7-57	3227
F YES	SLIPTON, CHARLES P	4081st ABGRU	AC03031957	28 Jul 56	INDEF	None	6121 6124		Unit Sup Off	4-60 5-57	069
S NO	SNOW, JOE H	4081st CONSOLAINTAINTRON	32171A	0 Jan 56			1014F 4341	1435	Acft Maint Off	10-58 11-56	055
F YES	SULLIVAN, JOE B	4087th AIRTRANSRON (1)	AC0734002	17 Dec 53	INDEF	B	1014C 1014C 1141	1224F 1431	Flt, Trans	3-59 3-56	5253
M YES	TICE, FRED R	4087th AIRTRANSRON (M)	28666A	26 Feb 55		C	1014C 1014C	1054B	Flt, Trans	1-60 1-57	5253
S NO	WAGNER, BETTY C	4081st USAFHOSP	AN2243225	16 Mar 57	15 Mar 58	None	9751 9754		Nurse, Gen	3-58 3-56	4287
S NO	WILSON, JAMES S	4081st INSTLRON	AC03011170	5 Jun 55	INDEF	None	6124 6124		Sup Off	8-59 7-57	6118
<b>SECOND LIEUTENANTS</b>											
F NO	EVANS, TRAVIS G	4081st ABGRU	AC03051016	2 Aug 56	1 Aug 59	None	7341 7341		Depns Asst Off	3-59 9-57	3237
F NO	HALL, FRANKLIN R	Det 3, 6TH POSTLACN	AC03058266	31 Oct 56	30 Oct 59	None	7021 7021		Postal Off	3-59 11-57	3201
M YES	HERDE, EUGENE W	4081st ABGRU	AC03066312	15 May 57	7 Nov 60	None	7821 7821	7321	Legal Off	11-60 11-57	715
F YES	JACKSON, THOMAS R	4087th AIRTRANSRON (M)	AC03054745	28 Oct 56	INDEF	None	6121 2051		Asst Sup Off	8-60 8-57	4269

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SECOND LIEUTENANTS CONT'D											
S NO	LAWSON, ROBERT E	4081st INSTLRON	A03053463	31 Oct 56	30 Apr 58	None	2041 5521	5561	Constr Engr	1-58 8-57	5286
S NO	LOFTUS, GERALD T	Det 1, 4081st AGRU	A03067590	26 Oct 56	25 Oct 59	None	5521 5521		Instl Engr	8-58 8-57	
M YES	MOORE, JOSEPH F JR	4081st USAFHOSP	A03075118	24 Aug 56	23 Aug 59	None	9021 9021		Registrar	8-59 1-57	3156
M YES	OEHM, RUDOLPH	4081st OPRON	AC03067818	8 Oct 56	11 Sep 60	None	3251R 3251R		CBR Tng Off	9-60 9-57	3222
WARRANT OFFICERS (W-3)											
M YES	HENSON, JEAN R	4081st OPRON	950704E	8 Jan 57		None	36100 36100	30400	Wire Maint Supt	2-60 3-57	21161
M NO	BOYLE, EDWARD C	4081st APRON	950400E	1 Mar 55		None	77100 77100		Air Police Supt	1-59 8-57	807
WARRANT OFFICERS (W-2)											
M YES	BAGWICZ, EMIL J	4081st OPRON	AW2201801	1 Jul 56	INDEF	None	36200 36200		Inside Wire Maint Supt	9-59 9-56	805
S NO	CIGELLO, VINGENT	4081st SUPRON	AW2128349	10 Aug 45	INDEF	None	64100 64100		Salvage & Disposal Supt	9-58 11-56	5167
M YES	FAISON, GEORGE B	4081st TRANSRON	AW2203011	24 Jan 57	INDEF	None	47000 47000		Mtr/Misc Equip Maint Supt	9-60 9-57	3285
M NO	GADZIA, SAMUEL	4081st TRANSRON	AW2201220	22 Jan 55	INDEF	None	60200 60200		Surf Trans Supt	12-58 7-57	5124
M NO	McAULLEY, HAROLD T	4081st FOODSERON	952817E	9 Jun 57		None	62000 62000		Food Sv Supt	9-58 3-57	3118
M NO	MILLER, GEORGE A	4081st SUPRON	AW2104768	1 Jul 56	INDEF	None	64100 64100		OIC, AF Service Store	1-59 8-57	5274
M NO	RIMER, RUSSELL O	4081st TRANSRON	953971E	23 Jan 56		P-C	60200 60200		Surf Trans Supt	9-58 4-57	3250
M YES	ROBERTS, HAROLD D	4081st SUPRON				None	64300 64300		POL Sup Supt	7-60 8-57	4189

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<u>WARRANT OFFICERS (W-1)</u>											
S NO	ROBERTS, HAROLD B 535TH AF BANDRON		AW2050201	20 Jan 56	INDEF	None	76000 76000		Commander	12-58 6-57	5226
M YES	HAMLIN, ROY W 4081st ABGRU		954673E	4 Jan 57		None	64100 64100		Billeting Sup Sv Supt	7-60 7-57	6213

## ROSTER OF OFFICERS REASSIGNED FROM 4081st ABGRU SUBSEQUENT TO 15 DECEMBER 1957

CAPTAINS

M NO	REINKE, CARL E		A02221860	11 Feb 57	INDEF	C	1044P 1435	1224P 1435	Rsgd to 817th Air Division EDCSA: 20 Dec 57		
M YES	REYNOLDS, HOWARD C		A0590294	1 Apr 53	INDEF	None	7024 7024		Rsgd to 301st BomWg EDCSA: 11 Jan 58		
<u>FIRST LIEUTENANTS</u>											
S NO	FRENCH, OSCAR D		A03042460	1 Mar 57	30 Aug 58	None	9034 9034	9051	Rsgd to 4060th ABGRU EDCSA: 21 Dec 57		
S NO	MISCHEL, JEROME J		A03040157	23 Nov 56	22 Feb 58	2	1534P 1534P	1534A	Rsgd to 28th ABGRU EDCSA: 5 Jan 58		
S NO	WILMARTH, RAYMOND V JR		A03028044	14 Jan 57	13 Jan 58	None	6771 6771		Rsgd to 2266th PERFRON EDCSA: 1 Jan 58		

FOR THE COMMANDER:

LESTER L WOJCIK  
Captain, USAF  
OIC, Officer's Branch

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<u>FIRST LIEUTENANTS</u>											
5	No	CHULICK, MARVIN C.	AC3047114	2 Aug 57	17 Nov 58	None	6877 6877		with	4-51	2151
11	No	HARRISON, FLOYD H.	AC3046912	7 Jan 57	INDPT	None	6874 6874		with	with. Dec. 191. 7-60	2151
17	No	TAYLOR, JOSEPH A.	AC3047626	8 Jun 57	23 Jan 59	None	6877 6877		with	1-59	2151
<u>SECOND LIEUTENANTS</u>											
11	No	HARRISON, CHARLES G.	AC3069740	26 Aug 56	26 Aug 59	None	6877 6877		with	5-58	2151