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Reg 200-1
1-

5TH AIR DIV REGULATION)
NUMBER 200-1)

HEADQUARTERS 5TH AIR DIVISION
APO 117, New York, New York
9 August 1955

INTELLIGENCE

Base Target Intelligence Centers

1. PURPOSE: To establish a standing operating procedure for the operation of the Base Target Intelligence Centers at all 5th Air Division bases and Nouasseur.

2. SCOPE: The provisions of this regulation are applicable only to Base Target Intelligence Centers. 5ADiv Regulation 200-2 establishes standing operating procedures for the SAC Target Intelligence Centers at Sidi Slimane and Lajes which are capable of area support.

3. DEFINITIONS:

a. Base Target Intelligence Center. A facility under a base commander, the mission of which is to maintain in a state of readiness the capability of fulfilling EWP requirements for target materials, navigational materials, and related materials, for operational units based on, or deploying to, the base.

4. RESPONSIBILITIES:

a. The responsibility for the maintenance and operation of Base Target Intelligence Centers rests with the base commander concerned, with the following exception: the responsibility for the maintenance and operation of the Base Target Intelligence Center at Nouasseur rests with the Commander, 3927th Reconnaissance Technical Flight.

b. The Director of Intelligence, Headquarters 5th Air Division, monitors the readiness of all Base Target Intelligence Centers.

5. GENERAL: The intent of this regulation is to prescribe a pattern for the establishment of a system to control target materials distributed to, and issued by, a Base Target Intelligence Center. The primary mission of a Base TIC dictates that a system be employed that will allow immediate location and issue of any given piece of stored material.

6. PROCEDURE:

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a. The functions of the Base TICs are to receive, index, file, and issue target materials. Base TICs will inventory target materials and submit SAC Form 34 to the SAC TIC at Sidi Slimane in accordance with SAC Regulation 200-3. Form 34s will be submitted so as to arrive at the SAC TIC, Sidi Slimane, not later than thirty (30) days prior to the end of the quarter. Copies of the current U-2 Report will be furnished to the Base TICs. The base TICs are responsible for reporting immediately to the SAC TIC at Sidi Slimane any discrepancies between the inventory figures in the SAC U-2 Report and the actual materials on hand.

b. The SAC TIC at Sidi Slimane is the requisitioning agency for target materials for the Base TICs. Base TIC target materials requirements will be submitted to the Commander, 3927th Reconnaissance Technical Flight, APO 117, New York, New York. Base TICs will requisition navigational materials (maps and charts) direct in accordance with USAFE Regulation 07-1. The SAC TIC at Sidi Slimane is available for immediate emergency support to Base TICs.

(1) Receiving.

- (a) Material received by the Base TICs from the SAC TIC at Sidi Slimane will be accompanied by a shipping ticket.
- (b) Shipping tickets will be checked for accuracy prior to signature of receipt or filing of materials.
- (c) Should circumstances dictate the acceptance of material without checking listed material, notation to that effect will be made on the signed receipt and the retained copy. Material will be checked against the shipping ticket as soon as possible and should discrepancies be found, the SAC TIC at Sidi Slimane will be so advised. This is not a recommended procedure and will not be practiced except in case of emergency.

(2) Indexing.

- (a) The copy of the current U-2 Report, furnished to the Base TIC by the SAC TIC at Sidi Slimane, will be kept up to date so that it constantly reflects the actual daily status of target materials on hand, and the actual location of the target materials within the TIC.

(3) Filing.

- (a) AOPF materials will be filed by area, and then alphabetically by target name, in such a manner as to allow immediate access to any piece of material.

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- (b) Tactical target materials will be filed by WAC area, category, degree square, and targets within each degree square.
 - (c) Radar target materials will be filed alphabetically by target name in such a manner as to allow immediate access to any piece of material.
- (4) Issuing.
- (a) The target materials and navigational materials in a Base TIC deployed under the EWP. However, Base TICs are authorized to issue target materials to SAC TDY units when necessary but such target materials must be returned to the TIC before the unit returns to the ZI. The supply of navigational materials (maps and charts) for support of the base and SAC TDY units is a function of base operations.
- (5) Security.
- (a) Base TICs will be classified as "Restricted Areas" and base commanders concerned will safeguard them accordingly.
 - (b) Access Rosters, prepared by the base commanders concerned, will be maintained at the Base TICs and only persons listed thereon will be allowed entry. As an exception to the above, the Access Roster for the Base TIC at Bouasseur will be prepared by the Director of Intelligence, Headquarters 5th Air Division.
 - (c) Excess and/or obsolete target materials will be destroyed by destruction certificate in strict compliance with AFR 205-1. A copy of the destruction certificate will be forwarded immediately to the SAC TIC Sidi Slimane for information and file.

BY ORDER OF THE COMMANDER:

OFFICIAL:

MACK R. HARRIS/s/
MACK R. HARRIS
Captain, USAF
Assistant Adjutant
DISTRIBUTION: D

CHARLES H. BARKLEY
Captain, USAF
Adjutant

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5TH AIR DIV REGULATION)
NUMBER 200-2)

Reg 200-2
1-6

HEADQUARTERS 5TH AIR DIVISION
APO 117, New York, New York, 10 August 1955

INTELLIGENCE

SAC Target Intelligence Centers

1. PURPOSE: To establish a standing operating procedure for the operation of the SAC Target Intelligence Centers at Sidi Slimane and Lajes.

2. SCOPE: The provisions of this regulation are applicable only to the SAC TICs listed in paragraph 1, above. 5ADIV 200-1 establishes standing operating procedures for Base Target Intelligence Centers.

3. DEFINITIONS:

a. SAC Target Intelligence Center. An installation under the SAC area commander maintained in a state of readiness to fulfill EWP storage requirements for air target materials (AOFF, Radar, and Tactical), escape and evasion materials, navigational materials, and related materials, for operational units staging through or deploying to bases within that area.

4. RESPONSIBILITIES:

a. The responsibility for the readiness of the SAC TICs at Sidi Slimane and Lajes rests with the Commander, 5th Air Division. These TICs are maintained and operated by the 3927th Reconnaissance Technical Flight.

5. GENERAL: The intent of this regulation is to prescribe a pattern for the establishment of a system to control target materials as outlined in the current SAC target Materials Distribution and Requirements Folder; escape and evasion materials; navigational materials; and related materials, received by the SAC TICs at Sidi Slimane and Lajes. The primary mission of a SAC TIC dictates that a system be employed that will allow immediate location of any given piece of stored materials.

6. FUNCTIONS:

a. SAC TIC, Sidi Slimane.

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- (1) Receive, index, file, and distribute target materials to Base TICs under the jurisdiction of the command, to Headquarters, 5th Air Division, and to the SAC TIC at Lajes.
- (2) Submit the consolidated SAC Target Materials Inventory Report (U-2), which will include the target materials status of the Base TICs, the SAC TIC at Lajes, and Headquarters, 5th Air Division. The above report will be prepared and submitted in accordance with SAC Regulation 200-3.

b. SAC TIC, Lajes.

- (1) Receive, index, and file target materials.
- (2) Submit SAC Form 34s to reach the SAC TIC, Sidi Slimane, not later than thirty (30) days prior to the end of the quarter.

7. PROCEDURES.

a. Receiving.

- (1) Material received by the SAC TICs is normally listed on an accompanying shipping ticket. However, shipping tickets may be received with advance copies of material, under separate cover, or by courier.
- (2) Shipping tickets will be checked for accuracy prior to signature of receipt or filing of material.
- (3) Should circumstances dictate the acceptance of material without checking listed material, notation to that effect will be made on the signed receipt and the retained copy. Material will be checked against the shipping ticket as soon as possible, and should discrepancies be found, the shipper will be so advised. This is not a recommended procedure and will not be practiced except in case of emergency.
- (4) From the shipping ticket it will be determined if the material is an addition to stock on file, new material not on file, or a change to material already on file.

b. Indexing.

- (1) ACFP material will be listed in the SAC U-2 Report in accordance with SAC Regulation 200-3.

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- (2) Tactical target material will be listed by category, numerically within a degree square, in the SAC U-2 Report.
- (3) Radar target materials will be listed in the SAC U-2 Report in accordance with SAC Regulation 200-3.

c. Filing.

- (1) ADFP materials will be filed by area, and then alphabetically by target name, in such a manner as to allow immediate access to any given piece of material.
- (2) Tactical target materials will be filed by WAC area, category, degree square, and targets within each degree square.
- (3) Radar target materials will be filed alphabetically by target name in such a manner as to allow immediate access to any given piece of material.

d. Distribution. Distribution will be accomplished by the SAC TIC at Sidi Slimane in accordance with the current SAC Target Materials Distribution and Requirements Folder. To eliminate the unnecessary handling of material when it is received, counting, sorting, indexing, and distribution, will be accomplished in one step.

e. Security.

- (1) SAC TICs will be classified as "Restricted Areas" and base commanders concerned will safeguard them accordingly.
- (2) Access Rosters, prepared by the Director of Intelligence, 5th Air Division, will be maintained at the TICs and only persons listed thereon will be allowed entry. For persons requiring entry who are not listed on the approved Access Rosters, approval will be obtained from the Director of Intelligence, 5th Air Division, before admission is granted. The Commander, 3927th Reconnaissance Technical Flight, is granted authority to permit access to the SAC TICs at Sidi Slimane and Lajes, on an "official necessity" basis only, to any of his assigned personnel who possess the required security clearance.

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f. Excess and/or Obsolete Target Materials. Excess and/or obsolete target materials will be destroyed by destruction certificate in accordance with AFR 205-1.

BY ORDER OF THE COMMANDER:

OFFICIAL:

CHARLES H. HARKLEY
Captain, USAF
Adjutant

MACK H. HARRIS/s/
MACK H. HARRIS
Captain, USAF
Assistant Adjutant

DISTRIBUTION:

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HEADQUARTERS
5TH AIR DIVISION (SAC)
APO 117, USAF

DIT

27 Feb 1957

SUBJECT: Responsibility for Operation of Target Intelligence Center

TO: Commander
3906th Air Base Group
APO 117, USAF

1. This letter confirms the transfer of responsibility for the operation and maintenance of the Sidi Slimane Area Target Intelligence Center from the Commander, 3927th Reconnaissance Technical Flight, to the Commander, 3906th Air Base Group effective 1 March 1957. As of 1 March 1957, so much of all directives that refer to operation and maintenance of the Sidi Slimane TIC as a responsibility of the Commander, 3927th RTF is changed to read Commander, 3906th Air Base Group. (UNCLASSIFIED)

2. In order to finalize all aspects of the transfer of the Sidi Slimane TIC operational function at the earliest possible date, the following action should be taken as soon as possible: (CONFIDENTIAL)

a. Effect transfer of the following named personnel from the 3927th RTF to the 3906th AB Gp for duty in the TIC: (UNCL)

- (1) T/Sgt Alfred Gedaly, AF 12280313, 20470
- (2) A/2C Virgil R. Edwards, AF 15526013, 70250
- (3) A/2C Tommy J. Watts, AF 13527307, 70230

b. Transfer accountability for property located in the TIC from the 3927th RTF to the Operations Squadron, 3906th AB Gp. (UNCL)

c. In coordination with the Commander, 3927th RTF, plan and execute the phased movement of the TIC into the area set aside for it in the new reconnaissance technical building. (CONF)

d. Formulate policies and SOP's pertinent to security, personnel access rosters, and all functions associated with TIC tenancy in the new reconnaissance technical building. (CONF)

e. Transfer accountability for classified target materials reference documents now in the hands of 3927th RTF personnel to the Air Base Group Intelligence Officer. (CONF)

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DIT, Hq 5th Air Div, 27 Feb 57, Subj: Responsibility For Operation of Target Intelligence Center.

f. Arrange for assignment of a vehicle on a permanent basis for transporting target materials as required. (UNCL)

3. Command monitorship of the Sidi Slimane TIC will continue to be executed by the Director of Intelligence, this headquarters. In this regard, and in the interest of efficient management, this headquarters encourages the Air Base Group Intelligence Officer to contact the Director of Intelligence, this headquarters, directly on all matters pertinent to the functioning of the Target Intelligence Center. (UNCLASSIFIED)

BY ORDER OF THE COMMANDER

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Reg 200-1

5TH AIR DIV REGULATION)
NUMBER 200-1)

HEADQUARTERS 5TH AIR DIVISION
APO 117, New York, New York
21 May 1957

INTELLIGENCE

Operation and Maintenance of Target Intelligence Centers

(This regulation supersedes 5th Air Division Regulation 200-1
9 August 1955)

1. WHAT THIS REGULATION DOES. This regulation standardizes operating procedures for SAC Target Intelligence Centers under jurisdiction of Headquarters 5th Air Division. (Unclassified)

2. TO WHOM THIS REGULATION APPLIES. The provisions of this regulation are applicable to Master, Area, and Base Target Intelligence Centers within the 5th Air Division area of responsibility. (Unclassified)

3. WHO IS RESPONSIBLE. (Confidential)

a. The responsibility for operation and maintenance of Target Intelligence Centers rests with the base commander concerned, with the following exception: The responsibility for maintenance and operation of the Base TIC at Nouasseur and the Master TIC at Lajes, Azores, rests with the Commander, 3927th Reconnaissance Technical Flight. (C)

b. The Director of Intelligence, Headquarters 5th Air Division is responsible to monitor the readiness of Target Intelligence Centers. (U)

4. GENERAL POLICY. The necessity for pre-positioning target materials throughout the world for support of SAC tactical units in time of hostilities makes imperative a system whereby target materials can be immediately located and distributed to using agencies. This regulation prescribes a pattern for maintenance of such a system. It provides for control of procurement, distribution, storage, and issue of air target materials, and is characterized by mobility, quick reference, accessibility, economical use of space, and accurate inventory. (Unclassified)

5. DEFINITIONS. (Unclassified)

a. TIC - Target Intelligence Center. (U)

b. Base TIC - A depository established to provide target material support to SAC units stationed at or operating from the base

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on which the Center is located. (Pen Guerir and Nouasseur) (U)

c. Area TIC - An Area TIC supports SAC units in the same manner as a Base TIC and serves as back-up supply and distributing agency for the Base TIC's in the area. (Sidi Slimane)(U)

d. Master TIC - Supports SAC units in the same manner as Base and Area TIC's and serves as back-up to supply one or more Area TIC's. (Lajes) (U)

e. ATMP - Air Target Materials Program. This program is a consolidation of the old Air Objective Folder Program (AOF) and Radar Objective Folder Program (ROF). (U)

f. ATC - Air Target Chart (formerly Target Complex Chart). (U)

g. ATM - Air Target Mosaic (formerly Target Complex Mosaic). (U)

h. TPF - Target Planning Folder. The TPF is a consolidation of the Air Target Materials. It contains ATMP and tactical target materials. (U)

i. TDM - Tactical Target Material Program. (U)

j. AREA - Area Radar Prediction Analysis. This term was formerly designated TAAR, Target area Analysis Radar. (U)

k. TMD&RF - SAC Target Materials Distribution and Requirements Folder. (U)

6. FUNCTIONS. (Confidential)

a. Area TIC's.

(1) The Area TIC located at Sidi Slimane receives, indexes, and files target materials. In addition, it distributes materials to Base TIC's within the 5th Air Division area of responsibility in accordance with, and in the quantities required by, current SAC TMD&RF and special instructions issued by higher headquarters. (C)

(2) The Area TIC, Sidi Slimane, will provide technical assistance as required by Base TIC's. (C)

(3) Reporting will be in accordance with procedures established by CINCSAC and Commander, 5th Air Division. (U)

b. Base TIC's.

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(1) The functions of the Base TIC's are to receive, index, file, and issue target materials. (U)

(2) Target materials required by Base TIC's which are not on automatic distribution will be requisitioned from the Sidi Slimane Area TIC. (C)

c. Master TIC. The Master TIC situated at Lajes, Azores, receives, indexes and files target materials from distributing agencies other than the Sidi Slimane Area TIC. (C)

SECURITY. (Unclassified)

a. TIC's will be classified as "Restricted Areas" and will be safeguarded in accordance with AFR 205-1. (U)

b. Target materials will be safeguarded in accordance with AFR 205-1. (U)

c. Personnel assigned duty in the TIC's must possess an interim or final Top Secret security clearance. (U)

d. Access rosters, approved by the Director of Intelligence, 5th Air Division, will be maintained in the TIC's, and only persons listed thereon will be permitted entry. The Commanders, 3906th Air Base Group, 3926th Air Base Group, and 3927th Reconnaissance Technical Flight, are granted authority to permit access to TIC's under their operational jurisdiction to any of their assigned personnel on an "official necessity" basis only. Up-to-date access rosters will be furnished the Director of Intelligence, Headquarters 5th Air Division. (U)

e. When excess or obsolete target materials are destroyed, destruction will be accomplished and destruction documents prepared in accordance with AFR 205-1. (U)

8. REPORTING. Reports will be prepared and submitted in accordance with procedures established by CONCSAC and the Commander, 5th Air Division. (Unclassified)

9. RECORDS DISPOSITION INSTRUCTIONS. Records accumulated under the provisions of paragraphs 7d and 7e of this regulation will be disposed of in accordance with paragraphs 624 and 212, AFM 181-5.(U)

BY ORDER OF THE COMMANDER:

DISTRIBUTION:

5 cys - DO
5 cys - DI
1 cy - IG
5 cys - 3927th RTF
5 cys - 3926th ABGp
5 cys - 3906th ABGp

EDWARD E. WEIR/s/
EDWARD E. WEIR
Major, USAF
Adjutant

1 cy - CINCOSAC, ATTN: DIMP
1 cy - CINC 2AF, ATTN: DIT

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ANNEX I

Reg 200-1
Annex I

5TH AIR DIV REGULATION)

HEADQUARTERS 5TH AIR DIVISION
APO 117, New York, New York
21 May 1957

NUMBER 200-1)

INTELLIGENCE

Operation and Maintenance of Target Intelligence
Centers

(This annex supersedes 5th Air Division Regulation 200-2,
10 August 1955)

1. WHAT THIS ANNEX DOES. This annex outlines specific instructions for the operation and maintenance of Master, Area and Base TIC's under the control of 5th Air Division. (Unclassified)

2. HOW IT IS TO BE DONE. (Confidential)

a. Area TIC.

(1) Receiving.

(a) Target and navigational materials received in the Sidi Slimane Area TIC are normally listed on an accompanying shipping ticket or transmittal form. These documents will be checked for accuracy prior to signature and filing of the materials. (C)

(b) Should circumstances dictate the acceptance of material without checking the documents listed, notation to that effect will be made on the signed receipt or transmittal form and on the retained copy. Materials will be checked against the shipping document as soon as possible, and should discrepancies be found, the shipper will be so advised. This is not a recommended procedure and will not be practiced except in case of an emergency. (C)

(c) From inspection of the shipping ticket, it will be determined if the material is an addition to the stock on file, new material not on file, or a change to material already on file. (U)

(2) Indexing.

(a) ATMP materials will be listed in the SAC Target Materials Inventory Report (RCS: SAC-U2) in accordance with SAC Manual 200-3. (U)

(3) Distribution.

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(a) Target materials will be sorted and prepared for distribution to Base TIC's at Ben Guerir and Nouasseur and to other agencies concerned in accordance with the current SAC TMD&R Folder. (C)

(b) Transmittal Forms will be completed on target materials to be distributed to the Base TIC's. Materials will be placed in technical order boxes or similar containers and transported to the Base TIC's at least once per week. (U)

(c) Target materials may be furnished by the Area TIC to peacetime rotational wings deployed to Sidi Slimane upon request, and should be returned to the TIC prior to return of the unit to the ZI. The percentage of stocks of materials that can be issued is outlined in SAC Manual 200-3. (C)

(4) Filing.

(a) ATMP materials will be filed alphabetically and in the machine number sequence in the order listed in the SAC-U2 machine number listings. (U)

(b) Radar target materials will be filed as follows:

1. "M" number radar photography prints and negatives will be filed by target in a manila folder. (U)
2. ARPA's (Litho Type) will be filed by target with ATMP material. (U)
2. ARPA's (Overlay Type) will be filed separately in alphabetical sequence. (U)
4. Radar film strips will be filed in accordance with SAC Manual 200-3. (U)

(c) TTP materials will be filed by WAC area, category, degree square, and targets within each degree square. (U)

(5) Requisitioning. Requisitions for all target and navigational materials and related documents will be processed in accordance with SAC Manual 200-3, and the current SAC TMD&R Folder. Requisitions originating in the Sidi Slimane Area TIC or received from a Base TIC will be consolidated and forwarded through Headquarters 5th Air Division. (C)

b. Base TIC's.

(1) Receiving.

(a) Target materials received by Base TIC's from

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the Sidi Slimane Area TIC will be accompanied by a transmittal form prepared by the area TIC. (C)

(b) The transmittal form will be checked for accuracy in the same manner as outlined above for the Area TIC, and the return copy signed and returned. (U)

(2) Indexing. A current copy of the 5th Air Division SAC-U2 Report is furnished each Base TIC. This document will be kept up-to-date so that it reflects at all times the actual location and quantity of target materials within the TIC. (U)

(3) Filing. All target and navigational materials will be filed in the Base TIC in the standardized method outlined above for the Area TIC, Sidi Slimane. (C)

(4) Distribution.

(a) Base TIC's are established as depositories for target and navigational materials for issue to SAC units deployed under the EMP. However, these materials can be issued to SAC peacetime rotational units for use during their period of temporary duty. Materials must be returned to the TIC prior to the unit's redeployment to the Zone of Interior. (C)

(b) Maintenance of a supply of navigational materials (maps and charts) in support of SAC units is a function of Base Operations, except when navigational materials are requested in connection with an exercise of the TIC under the provisions of 5th Air Division Regulation 200-5. (U)

c. Master TIC. The Master TIC, Lajes, Azores, will receive, file and maintain, in a state of readiness, target materials in quantities outlined in the current SAC TMD&R Folder in the manner prescribed for Area and Base TIC's above. (C)

3. REPORTING. (Confidential)

a. The Area TIC, Sidi Slimane, will be responsible for consolidation and preparation of the RCS: SAC-U2. (C)

b. Upon receipt by the Area TIC of signed transmittal forms from the Base TIC's, data included thereon as to quantity and type will be entered in the master copy of the SAC-U2. (U)

c. Thirty days prior to the as-of dates established in SAC Manual 200-1 (1 March and 1 September), the following will be accomplished:

(1) Distribution of target materials from the Area TIC will be held in abeyance. (U)

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(2) During the thirty-day period prior to the as-of dates (1 March and 1 September), an accurate inventory will be taken of all materials stocked in the Area TIC and Base TIC's, and in the Master TIC at Lajes. Appropriate additions, deletions and corrections will be entered in the individual copies of RCS: SAC-U2. (C)

(3) On the as-of dates (1 March and 1 September), individual corrected copies of each Base TIC RCS: SAC-U2 will be forwarded to the Sidi Slimane Area TIC for consolidation in 5th Air Division RCS: SAC-U2. (C)

(4) Within thirty days after receipt of Base and Master TIC copies of the RCS: SAC-U2, the consolidated document will be forwarded by most expeditious means to the EAM facility as designated by Headquarters, 5th Air Division, for processing. (U)

(5) Upon return of the report from the EAM processing unit, distribution will be made to Headquarters Second Air Force, Headquarters 5th Air Division, 3927th Reconnaissance Technical Flight, and to each of the TIC's under jurisdiction of this headquarters. (U)

4. RECORDS DISPOSITION INSTRUCTIONS. Records accumulated under the provisions of paragraphs 3a, 2a(2)(b), and 3c(2) of this Annex will be disposed of in accordance with paragraphs 60 and 212 of AFM 181-5. (U)

BY ORDER OF THE COMMANDER:

DISTRIBUTION:

X, (TF)
5 cys - DO
5 cys - DI
1 cy - IG
5 cys - 3927th RTF
5 cys - 3926th ABGp
5 cys - 3906th ABGp
1 cy - CINCSAC, ATTN: DIMP
1 cy - CINC 2AF, ATTN: DIT
(DI)

EDWARD E. WEIR/s/
EDWARD E. WEIR
Major, USAF
Adjutant

~~CONFIDENTIAL~~

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COPY

EXTRACT

HEADQUARTERS STRATEGIC AIR COMMAND
UNITED STATES AIR FORCE
OFFUTT AIR FORCE BASE, NEBRASKA

14 May 1957

Programming Plan No. 9-57

SUBJECT: (U) SAC Program for Spain
S: Prog Plan 14-56, 17 Sep 56

OBJECTIVE

1. To develop a plan for the assumption of command of 16th Air Force by Strategic Air Command on or about 1 July 1957. (SECRET)

PRELIMINARY STAFF CONSIDERATION

2. Representatives of this headquarters conferred on 19 April 1957 for the purpose of developing a suitable programming plan for the orderly transfer of the USAF bases in Spain to Strategic Air Command. (List of conferees attached as Inclosure 1.) (UNCL)

ANALYSIS OF THE PROBLEM

3. On 12 February 1957, the Air Staff approved the Strategic Air Command proposal for assignment of Headquarters 16th Air Force and subordinate units to Headquarters Strategic Air Command, and directed that an agreement be formulated between Strategic Air Command and the Joint United States Military Group (JUSMG) to effect this change in command arrangement. This agreement, which is attached as Inclosure 2, was accomplished and was forwarded to the Air Staff for final approval on 11 March 1957. (SECRET)

4. In addition to the agreement, Memorandum of Understanding papers were prepared between Directorates of this headquarters and Headquarters 16th Air Force to amplify the agreement and assist 16th Air Force in developing SAC procedures. These Memorandums of Understanding were included in the report of conference with JUSMG/16th Air Force, held in Madrid, Spain, 15 February - 3 March 1957. (UNCL)

5. The construction program for the Spanish bases has been a constant series of slippages. The latest information available (February 57) indicates that the three bases will be capable of support the SAC mission as follows:

a. Torrejon
Emergency Landing Phase - July 1957
Post Strike Phase - September 1957
Fully Operational Phase - May 1948

~~SECRET~~

~~SECRET~~

- b. Zaragoza
 - Emergency Landing Phase - May 1957
 - Post Strike Phase - February 1958
 - Fully Operational Phase - May 1948

- c. Moron
 - Emergency Landing Phase - September 1957
 - Post Strike Phase - January 1958
 - Fully Operational Phase - May 1948

- d. San Pablo
 - Emergency Landings Only - April 1957

ACCEPTED COURSE OF ACTION

6. Headquarters 16th Air Force and subordinate units will be assigned to SAC on 1 July 1957 (List of units attached as Inclosure 3). Headquarters 5th Air Division will be assigned to Headquarters 16th Air Force on 1 July 1957. Initially, 16th Air Force will only be responsible for the Spanish bases plus the installations and comptroller functions performed by the 5th Air Division will be phased into the 16th Air Force between 1 July 1957 and 1 July 1958, consistent with the ability of 16th Air Force to accept them with no loss in capability. In order to accomplish this, Headquarters 5th Air Division will be gradually phased down to approximately 30 officers and airmen by 1 July 1958, through normal rotational attrition and transfer of personnel to Headquarters 16th Air Force.

7. Headquarters 16th Air Force will be located at Torrejon Air Base. Prior to 1 July 1957, Headquarters 16th Air Force will be reorganized in accordance with the proposed SAC Unit Manning Documents. After the reorganization has been accomplished, the headquarters will move (on or about 1 July 1957) from the Spanish Air Ministry Building into an interim location split between the Generalissimo Building and the Fuencarral Building. The move into the permanent location at Torrejon will be accomplished upon completion of the headquarters building and the third barracks building at Torrejon. This is expected to be approximately 1 November 1957.

8. The SAC Liaison Team will be phased into 16th Air Force on or about 1 July 1957. SAC will program for 16th Air Force manning requirements effective 1 July 1957 for officer manning, and 1 August 1957 for airmen manning.

9. If required, an Ad Hoc team may be formed to assist 16th Air Force in developing SAC procedures. This team will be chaired as required by the Directorate of primary interest, and augmented by other directorates as required. (UNCL)

~~SECRET~~

~~SECRET~~

COPY

IMPLEMENTATION REQUIRED

10. The DIRECTOR of PLANS will:

* * * *

f. Monitor the build-up in capability of the 16th Air Force, and advise the Directorate of Operations of the date which 16th Air Force will be capable of exercising operational control of the Moroccan and Middle Eastern bases.

* * * *

11. The DIRECTOR of OPERATIONS will:

* * * *

f. In coordination with Directorate of Plans, establish the date at which time operational control of the Moroccan bases will be transferred from Second Air Force to 16th Air Force.

* * * *

13. The DIRECTOR of PERSONNEL will:

b. Review the present listings of 16th Air Force officers, and forward to 16th Air Force recommended assignments on the new 16th Air Force Manning Document. In addition, 16th Air Force will be furnished recommended duty assignments for 5th Air Division officers being transferred to Spain, officers presently assigned to the SAC Liaison Team in Spain, and other officers from SAC stateside resources required for completion of initial manning. (UNCL)

c. On receipt of 16th Air Force requisitions for airman vacancies, 16th Air Force will be notified of available 5th Air Division airman being transferred. Upon deactivation of the SAC Liaison Team in Spain, 16th Air Force will utilize the available airman resources. (UNCL)

* * * *

19. This document is classified SECRET in accordance with paragraph 30b(2)(k), AFR 205-1. All unclassified paragraphs are for official use only. This document may be downgraded to UNCLASSIFIED, 1 July 1957, in accordance with paragraph 37b, AFR 205-1. (UNCL)

BY ORDER OF THE COMMANDER-IN-CHIEF

/s/ J. P. McConnell
J. P. MCCONNELL
Major General, USAF
Director of Plans

3 Incls:

1. List of Conferees
2. Agreement
3. List of 16th Air Orgns

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HDB001
DE RJEPMH 394
112228Z
FM CINCSAC OFFUTT AFB NEBR
TO RJTRED/COMAIRDIV 5 SIDI SLIMANE FRENCH MOROCCO
RJDLOS/COMAIRDIV 7 SO WHISLIP ENG
BT

12 Mar 1957 0201Z

~~SECRET~~ IM 2 1978. NO FORN. SPECIAL HANDLING REQUIRED. SUBJ: (U)
PHASE DOWN OF AMC OVERSEAS DEPOT ACTIVITIES IN ENOPNA THIS MESSAGE
IN 2 PARTS.

PART I. THIS HEADQUARTERS IS IN RECEIPT OF DETAILED PROPOSALS FROM
HEADQUARTERS AMC REGARDING THE REDUCTION IN SCOPE OF ACTIVITIES AT
SAMAE (NONASSEUR) AND NAMEE (BURUNWOOD). THE COMMANDER, AMC,
ADVISES THAT THE COMMANDER, AFSEA HAS UNOFFICIALLY COORDINATED THIS
PROPOSAL WITH ALL UNITS IN HIS SUPPORT AREA INCLUDING SAC UNITS.
IN SUMMARY, THESE ACTIONS WILL PROVIDE THE FOLLOWING:

A. MAJOR AF BASE ACTIVITIES WILL ASSUME SUPPLY SUPPORT
RESPONSIBILITY FOR SUCH ORGANIZATIONS AS ACWV SITES, RADIO RELAY
STATIONS, AIR MISSIONS, AIR ATTACHES AND THE AF SECTION OF MAJCS
LOCATED WITHIN THEIR IMMEDIATE GEOGRAPHICAL AREA.

B. SAMAE PROPERTY CLASS SUPPLY RESPONSIBILITY WILL BE
REDUCED TO POL, MEDICAL, SUBSISTENCE, AMMUNITION AND DEPARTMENT OF
ARMY MATERIALS BY 31 DEC 57. NAMEE RESPONSIBILITY WILL BE REDUCED TO
THE SAME EXTENT BY 30 JUNE 1958.

C. ON A PHASED BASIS, MAJOR BASES WITHIN THE TWO AREA WILL
REQUISITION DIRECTLY FROM THE ZI FOR PRACTICALLY ALL AF CLASSES OF
SUPPLY EXCEPT 99D. THIS CLASS WILL BE SUPPLIED BY SUPPLY SQUADRONS
(DEPOT SPECIAL) WHICH WILL REMAIN IN EACH AREA INDEFINITELY.

D. VOLUME XVI AND VOLUME XX PROCEDURES WILL BE UTILIZED
FOR ALL ORGANIZATIONS AUTHORIZED THIS SUPPORT.

E. SAMAE AND NAMEE WILL RETAIN AREA SUPPORT AND AIRCRAFT
DAMAGE REPAIR CAPABILITY AS WELL AS A CAPABILITY TO DO LIMITED MAINTE-
NANCE ON THESE ITEMS WHICH ARE EXPENSIVE OR DIFFICULT TO EVACUATE.

F. TO THE MAXIMUM EXTENT PRACTICAL, ALL REQUIRED DEPOT LEVEL
MAINTENANCE INCLUDING IRAN OF USAF AND MUTUAL ASSISTANCE PROGRAMMED
AIRCRAFT WILL BE ACCOMPLISHED BY INDIGENOUS CONTRACTORS.

PART II. IN VIEW OF THE SHORT DEADLINE DATE ESTABLISHED FOR ARRIVING
AT A SAC POSITION ON THESE PROPOSALS, IT IS REQUESTED THAT YOU ADVISE
THIS HEADQUARTERS REGARDING THE FOLLOWING NLT 14 MARCH 57. ANSWERS
SHOULD BE BY PRIORITY OR BY MESSAGE, ATTENTION: DM2.

A. HAS YOUR COMMAND HAD THE OPPORTUNITY TO REVIEW THESE
PROPOSALS?

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B. WHAT IS YOUR EVALUATION OF THE IMPACT ON YOUR COMMAND
IN THE SUPPORT AREA?

C. HIGHLIGHT ANY PROPOSALS WHICH YOU FEEL WOULD HAVE AN
ADVERSE AFFECT ON YOUR OPERATIONAL MISSION, BOTH PEACE AND WAR.

D. FURNISH ANY OTHER COMMENTS AND/OR RECOMMENDATIONS
DEEMED APPROPRIATE.

BT

11/21/62 MAN BJHNY

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FROM: COMARIDIV 5 SIDI SLIMANE 261130Z MAR 57
TO: OINCSAC OFFUTT AFB NEBR PRIORITY

~~SECRET~~/ DMH 058-376. Subj: (U) Phase down of A/C Depot activities in Europe. Reference your msg DM2-4978, dtd. 11 Mar 57. Mat. in 7 parts.

Part I. Meeting held on 15 and 18 March with representatives of SAMAE () to explore various aspects of proposed reduction of A/C activities in Morocco and the transfer of Nouasseur AB and allied functions to SAC.

Part II. Samea() views the phase out of the depot activities to be as follows:

a. Effective 1st Mar all USAF bases in the Southern Area are instructed to increase all stocks from presently authorized 45 day to a 60 day level. No-asser Air Depot will fill all requisitions from stocks on hand during the period 1 Mar - 1 Jun 57. Requisitions not filled will be returned to bases for submission to TI prime depots.

b. Second cycle requisitions will be submitted by Moroccan bases direct to the TI prime depots. This will be standard procedure thereafter.

c. All depot maintenance will be discontinued effective 1 Jul 57.

d. Depot stocks remaining at Nouasseur will be disposed of beginning 1 Jun 57. e. A/C will maintain at Nouasseur a disposal organization 1 Jun 57.

e. A/C will maintain at Nouasseur a disposal organization of approx 448 persons for as long as necessary to clean up supplies and close out all property excesses.

f. The Air Base Group will be reorganized to meet the requirements of the base, with its tenant units and satellite organizations depending upon the base for normal support prescribed by AF Reg 11-4.

g. All supply support for Air Missions, Air Attaches, and the USAF section of WAC's will be provided by SAMAE (Chateauroux.)

h. Class 39D supply matters will remain unchanged.

i. Transfer of Nouasseur AB to SAC o/a 1 July 1958.

Part III. Continuing functions remaining at Nouasseur after phase out of SAMAE.

a. Following functions now being provided by SAMAE will be required:

(1) Central Civilian Personnel for Moroccan complex. (USAFE is responsible only for that portion pertaining to local wage rate matters.)

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(2) Distribution of ICI products within Morocco including operation of ICI pipeline. Operation of pipeline now accomplished thru contract with civilian agency.

(3) Central foreign claims agency for Morocco.

(4) Operational control of Casablanca Army Transportation Corp Port activity.

(5) Subsistence support of all USAF activities in Morocco.

(6) Transportation function within the Moroccan Area.

h. Continuin USAF functions are:

(1) Operation of Moroccan Personnel Processing Sq.

(2) AFNY Regional Office]

(3) Command and Control of 357 FIC and 736 ACGW Sq.

(4) Operation of 7200 USAF Hospital.

(5) Supervision of following small detachments which have total authorization (Military and DAFD) of 248 spaces:

- (a) 7770 Flt Svs Sq Det 3
- (b) 7493 Spl Invt Wg Det 62
- (c) 4 Epid Flt Det 1
- (d) 5 Aer Port Sq Det 1
- (e) 8 Air Postal Sq Det 3
- (f) 11 Comm Maint Sq Det 4
- (g) 7100 Sup Wg Det
- (h) 7122 AFMS-TV Sq Det 9
- (i) 7135 Sch Sq Det
- (j) 7420 Excl Ord Sq Det 8
- (k) 7480 Sup Gp Det 1 (AFEX)
- (l) 7721-ABSq Det (Mortuary)
- (m) 4 Rad Relay Det 8

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c. Continuing MATS function are:

- (1) Operation of 1603 Sup Sq
- (2) Operation of 1981 AACS Sq
- (3) Operation of Weather Det
- (4) Operations of 1896 AACS IAW Sq Det 4

Part IV. Tenant and satellite units to be supported by Nouasseur AB.

Unit	Command	Auth Strength (MIL & DAFC)
736ACW Sq	USAFE	173
357 FIS	USAFE	364
7280 USAF Wg	USAFE	231
1981 AACS Sq	MATS	75
1603 Support Sq	MATS	189
1896 AACS IAW Sq /Det 4/	MATS	45
6th ADS	SAC	185
17 small dete	various	325
		<u>1587</u>

All of the above units are either direct or indirect supporting agencies for the SAC mission in Morocco.

Part V. To perform the residual mission described in part II and III above plus operation of the end position 480ru at Nouasseur, SA'AE estimated that 317 total spaces would be released. Breakdown of spaces are as follows:

Officer	Airmen	DAFC	Native
92	1278	288	1585

SA'AE proposes to transfer these spaces concurrent with the transfer of previously described functions and the Nouasseur ABGru.

Part VI. Comparison of functional alignments.

a. Many of the residual functions outlined in Part II are similar to those that the 16thAF Hq (SAC) structure is tailored to supervise in Spain. It appears possible that the 16AF Hq could supervise these functions with negligible manpower augmentations.

b. The Support Wing/Group in Spain is organized to supervise or perform for the Spanish Area all of the AMC type functions that will remain in Morocco. Although the Support Wing in Spain is organized to handle foreign claims for the Spanish Area, it appears that this function is more compatible with the Mission of USAFE Det 2 in Morocco due to the existing arrangements whereby that agency is the point of direct contact with local government agencies.

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c. The personnel processing Co at Nouasseur, although operated by USAFE, will primarily serve SAC. As in previously discussed functions there is a similar responsibility in Spain supervised by 15thAF Hq.

d. Should SAC accept Nouasseur AB, the 7280th USAF Hosp (USAFH) will primarily serve SAC and is the only Medical Facility at that location. Consideration should be given to re-aligning the responsibility for this activity.

Part VII. The foregoing information results from preliminary analysis of the "ANAS" proposals. After a comprehensive study has been made of the overall problem our recommendations will be forwarded to your Hq.

GEORGE W. THORPE, COLONEL, USAF

GEORGE W. THORPE, COLONEL, USAF

DH/eg/22 Mar 57 3186

Director of Plans.

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FM CINCSAC OCEANIC AFHQ HNBH
TO RJEJMH/COMNAV WMAFB CUBA
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~~SECRET~~: DFLOC 7111. SUBJ: (U) AND PHASEDOWN OF DEPOT ACTIVITY IN
NCFRE. CITE NOTAL HQ AND 150 MOPCC 1299, 22 APR 57. THIS MESSAGE
IN TWO PARTS.

PART I. FOR A/C. THIS HEADQUARTERS CONCURS IN PRINCIPLE THAT THE
FACE COMMAND AT MOUTASSEUR BE TRANSFERRED TO SAC EFFECTIVE 1 JUL 58.

PART II. FOR 5/TW AL. RECOMMENDS DFLOC 3600, 9 JAN 57, AND DFLOC
6315, 9 APR 57. AS REQ TESTED IN DFLOC 6315, PROCEED WITH PRELIMINARY
JOINT PLANS TO TRANSFER COMMAND OF MOUTASSEUR TO SAC ON 1 JUL 1958.
THE COMPLETED 5TH AD GANAK PLAN WILL THEN BE SUBJECT TO HQ SAC AND
HQ AMG APPROVAL. THIS ANSWERS UTMEO /NOTAL) DPL 066-575, 23 APR 57.
THIS MSG CLASSIFIED SECRET IAW PART 308(2)(J), AFR 205-1.

BT

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HEADQUARTERS
5TH AIR DIVISION (SAC)
APO 117, USAF

STUDY OF
IMPLICATIONS TO SAC OF PHASE OUT
OF AMC ACTIVITIES
AT MOUASSEUR AIR BASE

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TO: Commander, 5th Air Division

FROM: Directorate of Plans

SUBJECT: Assumption of AMC Type Functions Upon Phase Out of SAMA(E)

I. Problem: To provide Headquarters SAC with valid recommendations pertaining to the transfer of Nouasseur Air Base and accompanying responsibilities for the residual AMC type functions remaining in Morocco at the time AMC phases out the operation of Nouasseur Air Depot.

II. Assumptions: This paper is developed upon the following assumptions and is supported by the following facts known to personnel of this headquarters. Should additional information be forthcoming or should decisions be made by higher headquarters contrary to the assumptions, the conclusions and recommendations developed herein will require revision.

a. Assumptions:

1. The Depot as an agency of AMC will be discontinued in the near future.
2. SAC has a continuing limited operational interest in Nouasseur as an installation with the mission of a peace time maneuver and war time post/pre-strike staging base.
3. Continuation of the AMC type functions in Morocco in behalf of all SAC installations is necessary and must be provided by some command of the USAF.
4. Headquarters SAC is receptive to proposals made by AMC for the transfer of Nouasseur to SAC as another base within the 5th Air Division Command.
5. The relinquishment of Nouasseur by AMC leaves USAFE (17th Air Force) or SAC (5th Air Division/16th Air Force) the only logical USAF agencies to assume command of the station and/or to insure continuation of AMC type functions in support of the Moroccan base complex.

b. Facts and Existing Planning Data:

1. SAMA(E) time table for phase-out of depot activities.
 - (a) Effective 15 March all USAF bases in the Southern Area were instructed to increase all stocks from presently authorized 45-day to 60-day level.
 - (b) Nouasseur Air Depot will fill all requisitions from stocks on hand during the period 1 April - 1 June 1957.
 - (c) Requisitions not filled will be returned to bases for submission to ZI prime depots.

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(d) Second cycle requisitions will be submitted by Moroccan bases direct to the ZI prime depots; this will be standard procedure thereafter.

(e) All depot maintenance will be discontinued effective 1 July 1957.

(f) Depot stocks remaining at Nouasseur will be disposed of beginning 1 June 1957.

(g) AMC will maintain at Nouasseur a disposal organization of approximately 448 persons for as long as necessary to clean up supplies and close out all property excesses.

(h) The Air Base Group will be reorganized to meet the requirements of the base, with its continuing tenant units and satellite organizations depending upon the base for normal support prescribed by AF Regulation 11-4.

(i) All current supply support for Air Missions, Air Attaches, and USAF sections of MAAG's will be provided by CAMAE (Chateauroux).

(j) Class 39D supply matters will remain unchanged.

(k) Transfer of Nouasseur to SAC or other command will be accomplished on or about 1 July 1958.

2. The continuing functions remaining at Nouasseur after the phase out of AMC activities, but which are now performed by SAMAE, are:

(a) Central Civilian Personnel for Moroccan complex. (USAFE is responsible only for certain diplomatic and economic aspects pertaining to employment of indigenous personnel.)

(b) Distribution of POL products within Morocco including the operation of the POL pipeline. The operation of this pipeline is now accomplished through contract with a civilian firm.

(c) The operation of a Central Foreign Claims agency for Morocco.

(d) The operational control of Casablanca Army Transportation Corps Port activity. (This is in actuality a coordinating or liaison type relationship since the activity is practically autonomous in function.)

(e) Subsistence support of all USAF activities in Morocco.

(f) Transportation function within the Moroccan Area.

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3. The continuing USAFE functions remaining at Nouasseur after phase out of SAMAE are:

- (a) Operation of the Moroccan Personnel Processing Squadron (7210th Personnel Processing Squadron.)
- (b) AFEX Regional Office and warehouses.
- (c) Command and Control of the 357th Fighter Interceptor Squadron and the 736th AC&W Squadron.
- (d) Operation of the 7280th USAF Hospital.
- (e) Command and supervision of the following small detachments which have a total authorization (Military and DAFC) of approximately 240 spaces.

ment 62.

Detachment 4.

Detachment 8.

- (1) 7370th Flight Service Squadron, Detachment 3.
- (2) 7493d Special Investigation Wing, Detachment 3.
- (3) 5th Aerial Port Squadron, Detachment 1.
- (4) 8th Air Postal Squadron, Detachment 3.
- (5) 11th Communications Maintenance Squadron, Detachment 3.
- (6) 7100th Support Wing, Detachment 3.
- (7) 7122d AFRS-TV Squadron, Detachment 9.
- (8) 7135th School Squadron Detachment.
- (9) 7410th Explosive Ordnance Squadron, Detachment 3.
- (10) 7480th Supply Group, Detachment 1 (AFEX)
- (11) 7221st Air Base Squadron, Detachment (Mortuary)
- (12) 4th Radio Relay Squadron, Detachment 8.

4. The continuing MATS functions remaining at Nouasseur after phase out of SAMAE are:

- (a) Operation of the 1603d Support Squadron.
- (b) Operation of the 1981st AACCS Squadron.

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(c) Operation of the Base Weather Detachment.

(d) Operation of the 1896th AACS Installation and Maintenance Squadron, Detachment 4.

5. The continuing tenant and satellite units expected to be present at Nouasseur after the phase out of SAMAE have the following strength:

<u>UNIT</u>	<u>COMMAND</u>	<u>AUTHORIZED STRENGTH (Military & DAFC)</u>
736th AC&W Squadron	USAFE	173
357th FIS	USAFE	364
7280 USAF Hospital	USAFE	231
1981 AACS Squadron	MATS	75
1603 Support Sq	MATS	189
1896 AACS I&M Sq Det 4	MATS	45
6th ADS	SAC	185
17 small detachments	Various	325
	TOTAL	1587

6. To perform the residual AMC type functions and area mission as well as to man the ultimately established Air Base Group at Nouasseur, SAMAE estimates that 3173 AMC personnel spaces will be released to the command or commands assuming responsibility. The tentative breakdown of personnel spaces are:

<u>Officer</u>	<u>Airmen</u>	<u>DAFC</u>	<u>Native</u>
82	1278	288	1585

It is optimistically opinioned by SAMAE Plans and Programming personnel that a larger number of DAFC's could be obtained with a correspondingly decrease in native spaces.

7. SAC can continue to use Nouasseur Air Base as a peacetime maneuver and war-time post/pre-strike staging base regardless of command jurisdiction.

III Discussion:

a. Introduction: The majority of the foregoing was provided Headquarters SAC in 5 Adiv message DFL 058-573, dated 26 March 1957. In addition, Headquarters SAC was advised that after more study, recommendations on the disposition of Nouasseur, and the delineation of responsibility for the residual AMC type function would be forthcoming. SAC message DPLCO 6315, dated 9 April 1957 requested that 5th Air Division initiate preliminary plans with Headquarters SAMAE for the transfer of Nouasseur to SAC and to provide recommendations on the designation of responsibility for the residual AMC type functions. In the furtherance

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of this letter request, an exploratory conference was scheduled on the 1st of April with SAMAE personnel for the purposes of establishing the scope of the remaining AMC type functions and to determine the logical agencies to assume these responsibilities. Representatives from 5th Air Division were: Colonel Jay P. Thomas, Chief of Staff, Colonel George W. Thorpe, D/Plans, Lt Col Harry C. McCool, D/Plans, Lt Col George L. Miller, D/Plans, Lt Col Robert S. Milner, D/Materiel, and Lt Col James W. Gatch, D/Materiel. SAMAE was well represented by personnel of the Plans, Manpower, Transportation, Procurement, Personnel, Subsistence, Maintenance, POL and Supply Agencies. Specialists from other activities were called in to provide the conferees with detailed information on specific segments of the Depot activities.

b. General: Headquarters, 5th Air Division message 058-573, dated 26 March 1957 to CINGSAAC was read to all conferees who agreed on subject matter contained therein. (Contents of this message have been covered in II above.) General discussion of the operation of each residual AMC type function remaining at Nouasseur Air Base after 1 July 1958 follows:

1. Central Civilian Personnel for Moroccan Complex. This function includes the administration of all DAFIC and indigenous employees in the Moroccan Area. (3500 positions located at five (5) bases.)

(a) DAFIC Personnel Program. No significant problem was envisioned in another command taking over this established program. The Nouasseur CCPO maintains the personnel records (201 files, etc.) and performs all personnel actions including classification and requisitioning of all DAFIC authorizations in Morocco. DAFIC employees are requisitioned directly from the ZI.

(b) LWR (Indigenous) Personnel Program. This program, though more complex than the above, could be taken over by another command with certain delineation of responsibilities and liaison with USAFE (Det. 2). In general, Nouasseur CCPO continue to administer the classification and LWR authorizations of the Moroccan Bases. Local Base CPO's requisition for LWR authorizations of the Moroccan Bases. Local Base CPO's requisition for LWR personnel to their local French Service Agency who in turn deal with Caidis in certain communities or other French Service Agencies in hiring LWR personnel in accordance with job descriptions and qualifications stipulated by local CPO's. Upon completed hiring action, Nouasseur CCPO performs classification actions only on LWR personnel and insures LWR authorizations (ceiling, grades and AFSC's) are not exceeded at bases in the Moroccan complex. Labor relations are primarily handled locally between base CPO's and union representatives. Problems of any magnitude in labor relations are currently handled by one (1) GS-14 in the CCPO. This officer also performs necessary coordination for labor relations negotiation activities in accordance with policies established by USAFE (Det. 2).

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2. Area POL. SAMAE has been responsible for the operation and maintenance of the Moroccan POL pipeline from its inception. This has been accomplished through a contract with a civilian agency on a yearly basis, renewable each June 30th. The Depot function of monitoring and controlling the movement of JP-4 fuel through the pipeline and the storage and distribution of Avgas through use of railway tank cars and motor transports is combined with the Nouasseur on-base POL function. Therefore POL personnel have "doubled in brass" on Nouasseur, in that they handle Depot POL storage area and the pipeline manifolds as well as augmenting the Nouasseur Air Base POL and hydrant system when required to support SAC rotational and maneuver exercises. Should the residual Air Base Group be divorced from the operation of the terminal storage and manifold operation, the "double duty" function would have to be compensated for by an increase in the Nouasseur flightline refueling section. It was agreed by the conferees that supervision and control of the pipeline and Area POL distribution function could be provided by any headquarters or agency selected, however, it would require a detachment or POL Squadron stationed as at present, in proximity to the pipeline facilities and the Casablanca off-loading sealine terminal. A more clearly defined command structure would result if the POL operative personnel at Nouasseur Air Base were responsible to the Air Base Group Commander and the rest of the Moroccan POL distribution and operating agency being responsible to a higher command.

3. Central Foreign Claim Commission. This function is performed for all USAF agencies in Morocco, and as a measure of economical utilization of available legal talent, has gravitated to an installation possessing General Courts-Martial jurisdiction. SAMAE has been able to meet the requirements to date, but the phase out of the Depot casts doubt on the advisability of retaining sufficient legal personnel at Nouasseur to satisfy the claims commission function. It was the agreed consensus of opinion by all conferees that the central foreign claims commission should be located at an installation retaining General Courts-Martial jurisdiction to benefit from the economy of utilizing the same legal personnel for both functions. This indicated the selection of USAFE Detachment 2 or Headquarters 5th Air Division as the responsible agency after SAMAE was discontinued.

4. Transportation.

(a) Cargo and Supplies Movement. The depot at present provides an area transportation function through utilization of Moroccan railroad and civilian trucking facilities under contract. In addition, a significant amount of surface transportation between the various bases and the port and/or depot is provided by military vehicles from the transportation group resources. An additional responsibility is to control the movement and utilization of approximately 100 U. S. government owned POL tank cars.

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The phase out of SAMAE necessitates the assignment of the inter-Moroccan transportation responsibility to some other USAF agency. The control and guidance of this activity can be adequately handled by any remaining USAF command in Morocco or by an organization located outside the geographical boundaries of Morocco. However, the physical operation of the transportation mission must be accomplished by an operating organization similar to the present Transportation Group. Due to the discontinuance of the Depot Area responsibility for transportation throughout the Southern portion of the USAF² area, a squadron or detachment could quite likely handle this residual mission.

(b) Personnel Movement. This activity is to a large degree self sufficient and at the present time, the port activity for sea movement creates no burden on the USAF in Morocco other than the delivery and collection of personnel using sea transportation into and out of Morocco. The airmovement of personnel into and out of Morocco is handled by the MATS terminal at Nouasseur, but support of the activity, i.e. on-base transportation, messing and billeting for approximately 3000 individuals per month, is a significant factor to the Air Base Group's participation in accordance with AFR 11-4.

It is assumed that the 7210th Personnel Processing Squadron will continue to administer this function with the Air Base Group furnishing necessary billeting, transportation and messing requirements.

5. Subsistence: The subsistence function at Nouasseur acts as a consolidated subsistence activity for all USAF agencies in Morocco with the following primary functions:

(a) Consolidated base requisitions. Base subsistence requirements are submitted to Nouasseur and consolidated into one requisition directly to the ZI. Consensus of conference opinion was that this function should remain as is, as a responsibility of the selected command.

(b) Ration Breakdown. Nouasseur receives bulk subsistence items for the Moroccan complex and performs ration-breakdown for respective bases in Morocco. This entails considerable specialized warehousing space and personnel for ration-breakdown requirements. Conferees generally agreed that there should be no change in this function primarily because this system and existing facilities are well established in a centrally located area, in the proximity of Casablanca port.

(c) Ration delivery. Ration delivery to Moroccan bases entails considerable transportation requirements which can be resolved in several different ways. The Nouasseur (end product) Air Base Group should be augmented to perform 11-4 Vehicle Field Maintenance. The assignment of vehicles and drivers (to subsistence Det., Transportation Det. or ABG Transportation Sq.) will have to be resolved at a later date. Conferees generally agreed that this function should continue for the same reason as (b) above regardless of the reorganization that may be necessary.

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(d) Central Warehousing and Cold Storage. This function is performed in conjunction with requirements of (b) above plus the storage requirements of SEAWEEED Subsistence Rations for the Moroccan complex. Conferees saw no difficulty in continuing the status-quo of this function regardless of command responsibility, providing existing resources are made available.

(e) Preparation of Master Menu. Master menu preparation involves a minor manpower requirement that could be performed either at Nouasseur or at an appropriate headquarters with interests in Morocco.

(f) Procurement of Perishable Rations. This function involves the centralized procurement of vegetable, fruit and dairy products for bases in the Moroccan area. Heretofore, the Nouasseur P and C Office has been handling this function. Conferees generally agreed that this should not be included as an AMC type area function and that all base P and C Offices of respective ABGp's could coordinate appropriate area contractual agreements for the procurement of these perishable items.

6. Operations:

(a) Nouasseur Air Base has satisfactorily supported SAC rotational and staging maneuvers in the past, and recent forwarded base support surveys conducted by SAC personnel indicate an existing support capability adequate to complement the SAC EWP. To maintain this capability upon phase-out of Nouasseur as an AMC activity it is essential that the end position Air Base organization be functionally comparable to the Air Base Groups on the existing SAC-Morocco bases.

(b) Based on current and known operational plans, the existing SAC bases in Morocco (Sidi Slimane, Ben Guerir and Boulhaut) will not be fully utilized at all times and consequently an additional base in this area appears unwarranted. With the additional SAC bases soon to become operational in Spain, requirements for additional bases in Morocco appears to be even more remote.

IV Conclusions: Based on the results of conferring with SAMAE personnel and examining the implications of the AMC proposals it is concluded that the phase out of the Depot presents the following choices of action:

a. USAFE could take over command of Nouasseur Air Base and/or the AMC type functions remaining in Morocco without detracting from the efficiency of the SAC mission.

b. AMC could retain Nouasseur Air Base and establish a Forward Support Organization under the supervision of CAMAE (Chateauroux) to furnish these residual functions to USAF forces in Morocco exclusively.

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c. SAC could assume command of Nouasseur Air Base and/or these AMC type functions with necessary resource augmentation, i.e. funds, facilities, equipment, and personnel spaces formerly allocated to AMC.

d. It would not be necessary for SAC to assume command of Nouasseur Air Base to maintain required operational capabilities for known EWP requirements.

e. Any USAF organization assuming command of Nouasseur Air Base will necessarily assume additional supervisory responsibilities and staff functions, i.e. budgeting, programming, personnel and materiel actions, etc.,

V Recommendations:

a. General. That based upon all available base utilization, operational planning and programming data for the SAC Spanish/Moroccan complex, a determination be made by Headquarters, SAC, as to the advisability of assuming command of Nouasseur Air Base.

b. Specific: It is recommended that if SAC assumes responsibility for Nouasseur Air Base, the majority of the residual AMC type functions be transferred to SAC. These functions can be assumed by the Support Wing/Group in Spain, a 16th Air Force subsidiary. The logical delineation of responsibilities for the residual AMC type functions in Morocco are as follows:

1. Central Civilian Personnel for Morocco be assumed by SAC utilizing as at present the one (1) GS-14 to resolve with USAFE Detachment 2, economic and political aspects of labor relations/negotiations.
2. Area POL responsibilities be assumed by SAC, under the supervision of the POL Operating agency in the 16th Air Force.
3. Central Foreign Claims be assumed by the command having General Courts-Martial jurisdiction in Morocco.
4. Transportation functions be assumed by SAC under the supervision of the appropriate transportation agencies of the 16th Air Force.
5. Subsistence functions in Morocco remain at Nouasseur in its present operating structure as a subordinate of the 16th Air Force Support Wing/Group.

HARRY C. McCOOL
Lt Colonel, USAF
Ch, Plans and Programs Div

GEORGE L. MILLER
Lt Colonel, USAF
Ch, Manpower and Organization Div

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27/1030 May 57

ROUTINE

COMAIRDIV 5 SIDI SLIMANE MOR

CINCSAC OPIUTT AFB NEBR

COMDR SAMAE NOUASSEUR AB MCR

~~REF ID: A66888~~ OMI 058-57S. Subj: (U) Residual AMC Type Area Function in Morocco and Reorganization of Nouasseur AB. Msg in 9 parts.

Part I. References: NOTAL

- A. SAC msg DPICO 3670 (S), dtd 9 Feb 57.
- B. SAC msg DM2-4978 (S), dtd 11 Mar 57.
- C. 5ADIV msg DEL 058-57S, dtd 26 Mar 57.
- D. SAC msg DM3D1 7318 (C), dtd 30 Apr 57.
- E. SAC Msg DELCO 6815 (S), dtd 9 Apr 57.

Part II. This msg is in answer to reference E. SAMAE proposals outlined in reference C remain valid. Proposals contained herein should not be construed as a 5ADiv recommendation for SAC to accept or decline responsibility for Nouasseur AB. However, if the decision has been reached to transfer Nouasseur AB to SAC, our recommendations on the disposition of residual AMC function as well as the organization is as outlined herein.

Part III. Following is a brief discussion on all of the residual AMC type functions after phase out of SAMAE.

A. Distribution of PGI and operation of Moroccan pipeline: Bulk PGI products other than JP-4 is currently being distributed by surface transport, primarily utilizing commercial carriers under contract. Pipeline operation and maintenance is also under contract to civilian agency due to military/political arrangements resulting from 1950 Franco-American Base Rights Agreement. Approximately 15 UMD spaces are currently allocated by SAMAE for supervision of this function. These functions can be satisfactorily consolidated under one central agency to operate as an independent detachment.

B. Subsistence: Subsistence support will be reduced in scope to that necessary to satisfy only the Moroccan complex. Procurement of overseas perishables now being consolidated and accomplished by Depot. Receipt, storage, and breakdown of TI rations accomplished by subsistence depot within SAMAE. Necessity for receipt of large bulk shipments and cold storage requirements at Nouasseur makes decentralization at individual bases impractical. A subsistence detachment in charge of these activities can satisfy the Moroccan area requirements.

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C. Moroccan complex Transportation function: Since both the Aerial and Water Transportation terminals are located at or near Mousseur, a continuing requirement for a separate transportation activity for the Moroccan bases will exist. This agency must establish and monitor civilian contracts as well as conduct an extensive military vehicle operation. This function also includes supervisions and control of USAF owned railroad tank cars in addition to coordinating and consolidating land transportation requirements at Casablanca Port. The scope of this function far exceeds the capability of a typical ABGRu Transportation Sq. Consequently, a detachment separated from the Mousseur ABGRu Transportation Sq should be organized to satisfy the requirement. However, Motor Vehicle Maint for this detachment should be provided by the base in accordance with scope and purpose of ATR 11-4.

D. Operational Control of Casablanca Army Transportation Corps Port activity: This is a relatively self sufficient agency whose operation is routine in nature but does require coordination with other Moroccan Area logistical agencies. This supervisory function should be continued by a small staff agency.

E. Centralized Contracting Agency for Supplies and Services: Heretofore, SAMAE has provided varied services associated with maintenance of ground equipment and developed sources for locally procured supplies. In the interest of economy a consolidated activity of this nature must be continued. The full scope of this requirement is somewhat nebulous but in general can be characterized by services required which exceed existing ABGRu capabilities and which are not specifically an AMC responsibility. A staff agency can satisfy this requirement. The responsibility for central procurement action and Depot level maintenance in Morocco remains an AMC responsibility and will be provided by Chateauroux.

F. Central Foreign Claims Agency for Morocco: This function must be satisfied by a foreign claims commission composed primarily of legal officers. Requirement for this function is not a full time duty due to the small number of claims generated in Morocco. In the interest of economy, members of this commission can be drawn from the legal staff of the centralized contracting agency discussed above.

G. Central Civilian Personnel Office: Currently this office maintains branch offices at all major USAF bases. The functions of the Central Office are two fold:

(1) Administration of all DAFC's for Moroccan Area. This comprises complete responsibility for all personnel action.

(2) Administration of USAF local wage rate personnel in Morocco. This encompasses all personnel matters with the exception of those involving inter-governmental actions which is the responsibility of USAFE Det. 2. (USAFE Det 2 is the coordinating agency for all DOD activities in Morocco.)

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Since SAC will be the major user of both classes of civilian personnel, the Central Civilian Personnel Office should be assigned to a SAC agency.

Part IV. Reorganization upon phase out of SAMAB:

A. Currently, Nouasseur AB is organized as a Depot Wing which results in operating directorates performing many functions that are characteristically accomplished by a typical SAC ABGRU. In anticipation of the phase down of SAMAB and the possibility of Nouasseur becoming a SAC base, a reorganization is under way. As a result of conferences between this Hqs and SAMAB, the proposed structure of the reorganized Nouasseur ABGRU will parallel that of existing SAC overseas ABGRUs. This organization permits the identification and isolation of the residual A/C functions listed in Part III. Although these functions must be continued at Nouasseur they should operate independent of the ABGRU except for normal AFM 11-4 support. SAMAB accepts our proposed ABGRU structure regardless of the ultimate resolutions of command responsibility for Nouasseur AB and/or residual A/C type functions.

B. Should you elect to assume command of Nouasseur AB and the responsibility for the A/C type functions listed above, it is recommended that the following be accomplished utilizing manpower spaces to be provided from A/C resources.

(1) Authorize the establishment of a typical SAC ABGRU capable of performing the SAC mission outlined in your BOP-1 as well as providing normal AFM 11-4 support for assigned tenant units.

(2) Authorize the establishment of a Support Group whose mission will be to accomplish all of the A/C type residual functions outlined in Part IV. In order to minimize the overhead for this organization it should be dependent upon the Nouasseur ABGRU for Central Unit Personnel Administration, Comptroller Activities and other support identified in AFM 11-2.

Part V. The accomplishment of the proposals in the preceding part will bring the A/C type functions into comparable alignment with the structure adopted for the Spanish complex. Furthermore, it appears logical and organizationally desirable to place the Moroccan Support Group under the supervision of the Support Wing in Spain. Should this Support Wing be deactivated the chain of command for the Moroccan support organization should be directly to Hq 16AF. Since Hq 5thADiv will be stripped of its staff capability prior to the proposed change of command for Nouasseur, it should have no responsibility for the Moroccan Support organization. However, Hq 5thADiv should assume the same responsibility for Nouasseur ABGRU as it will retain for the other SAC Moroccan Bases.

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Part VI. SNAE recognized that the complete disposition of AND Depot stocks will be a task of considerable magnitude. To accomplish the requirement they propose to organize a detachment of approximately 450 people responsible to A/C and remaining at Nouasseur until the mission is complete. It is almost certain that the existing Depot stocks will not be disposed of prior to the previously proposed SAC RCD of 1 July 1958. Contents of your instructions, reference D, will not permit a SAC RCD of 1 July 1958. This aspect should be reconciled between Hq SAC and Hq A/C.

Part VII. Should you concur in all of the above proposals, Hq 5th ADiv/16AF in conjunction with SNAE will initiate action to accomplish the following:

- A. Organize the end position Air Base Group.
- B. Organize the Support Group.
- C. Prepare WED's for these two organizations.
- D. Request preparation of appropriate UAL's.
- E. Prepare draft of Transfer Agreement and actions necessary by participating agencies to realize an effective operating structure on 1 July 1958.

Part VIII. To further align the functions in the Moroccan complex with those in Spain, the existing Delineation of Responsibility Among USAF Commands in the Southern Part of the USAFE Area should be revised. It is believed that most Moroccan Area support responsibilities now delineated to 17AF could be more effectively accomplished by the SAC 16AF Hq. A responsibility that would be most timely to transfer from 17AF, upon deactivation of SNAE, is the USAF Hospital at Nouasseur. Although this is an area hospital it serves only the Moroccan Area and therefore, predominately support SAC units.

Part IX. The foregoing tends to over simplify the overall problem. Undoubtedly, many detailed individual problems will be encountered, however, we are confident their solution will follow the general outline presented above. Request your guidance at an early date.

GEORGE W. THORPE, COLONEL, USAF

DHL/cg/27 May 57

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GEORGE W. THORPE, COLONEL, USAF

Director of Plans

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C O P Y

HEADQUARTERS
5TH AIR DIVISION (SAC)
APO 117, USAF

DM

15 April 1957

MEMORANDUM FOR: Commander
5th Air Division
APO 117, USAF

SUBJECT: Assumption of Control by SAC of Nouasseur Air Base.

PROBLEM:

1. Should SAC assume responsibility for Nouasseur Air Base.

FACTORS BEARING ON THE PROBLEM:

2. Mission of the Base under SAC.
3. Personnel required to command and operate the installation.
4. Increased expense to SAC of acquiring a new expensive installation.
5. Present inability of SAC to fully utilize at all times Ben Guerir, Boulhaut and Sidi Slimane.

DISCUSSION:

6. SAC to assume full control of Nouasseur. This would mean an increase in the operating budget for SAC. Since SAC has assumed responsibility for the Spanish complex and NEAC, the operating budget is continuing to expand. When portions of SAC operating budget are directed to support functions, its primary strike capabilities can be reduced excessively.

7. SAC assumes responsibility for only Air Base Group functions, tenant responsibilities being left to USAFE. This course of actions

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would still require SAC to maintain an installation for which it does not have a fully operational plan. To maintain SAC personnel on a standby status would be wasteful.

8. Require USAFE or another command to assume full responsibility for Nouasseur. This seems to be the most logical conclusion unless the mission of Nouasseur on 1 July 1958 would require a complete Bomb Wing or Refueling Squadron to be in place at all times. A minimum cadre of maintenance personnel could support the refueling and housing facilities at Nouasseur to be used by SAC units under the present EWP since only a few aircraft exercise Nouasseur at infrequent intervals.

9. Capability of SAC to acquire Nouasseur and efficiently operate the station. SAC could assume the Air Base Group responsibilities for operating Nouasseur, utilizing the normal Air Base Group organizational structure and provide Air Force Regulation 11-4 support to all tenant units, just as 16th Air Force will be able to do in Spain. Many facilities would have to be closed for economy of operation, and it might be necessary in the future to close one or more present SAC bases in Morocco to continually operate Nouasseur.

CONCLUSIONS:

10. SAC should not acquire control of Nouasseur Air Depot but should leave it in the hands of a support command such as AMC, with

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headquarters at Chateauroux or USAFE. SAC could continue to use this facility under its present base exercise policy at no additional expense to the command.

ACTION RECOMMENDED:

11. SAC Headquarters be advised that this headquarters does not recommend assumption of control of Nouasseur by SAC.

/s/t/ROBERT S. MILNER
Lt Colonel, USAF
Deputy Director of Materiel