

ANALYSIS OF P458 BASE MAINTENANCE AND OPERATION
FINANCIAL STATUS

	ABA Operating Funds Rec'd	Projected Obligations 31 Dec 58	% Obligated	Budget Review Panel Redistribution	2nd Revision Financial Plan Requirements
Personal Services	1,352,300	749,000	55.4		1,378,000
Temporary Duty Travel	122,200	102,100	83.6		184,000
Transportation	75,200	54,500	72.5		119,200
Transportation (C)	194,100	104,000	53.6		194,100
Communications	194,000	97,000	50.0		224,900
Water (Base)	30,000	20,000	66.6		49,200
Water (C)	27,200	9,000	33.1		27,200
Electricity (Base)	210,000	130,000	61.9		255,800
Electricity (C)	77,900	30,000	38.5		77,900
Gas (Base)	340,000	135,000	39.7		362,300
Gas (C)	202,400	45,000	22.2		202,400
RP Maint (Base)	40,000	40,000	88.0		260,200
RP Maint (C)	79,000	-0-	-0-		250,000
Laundry & D.C.	40,000	20,000	50.0		40,000
Off Duty Educ	13,000	8,000	61.5		13,000
Cont Maint Equip	78,000	95,000	121.8		128,100
Feglia	4,200	2,400	57.1		4,200
Other Cont Svs (Base)	20,200	13,450	66.6		26,000
Other Cont Svs (C)	45,000	5,000	11.1		45,000
Ground POL	112,300	68,500	61.0		112,300
Fuel Oil (Heating)	37,700	20,000	53.0		37,700
Supplies	1,121,800	557,173	49.7		1,385,000
Equipment	207,700	110,000	52.9		733,600
CSNF	85,900	42,950	50.0		85,900
Cash Awards	3,000	1,500	50.0		3,000
FICA	1,400	700	50.0		1,400
Total (Base)	4,088,900	2,267,273	55.4		5,403,800
Total (C)	625,600	193,600	30.9		796,600
Total Base Funded	4,714,500	2,460,273	52.2		6,200,400

HEADQUARTERS 817TH AIR DIVISION
United States Air Force
Pease Air Force Base
New Hampshire

DCR

24 November 1958

SUBJECT: Monthly Analysis, RCS: SAC-U54 (BAF-1)

TO: Commander
Eighth Air Force
ATTN: D/Comptroller
Westover Air Force Base
Massachusetts

1. Part I. Scores for the Comptroller Management Control System for the month of October are attached as inclosure number 1, SAC Form 149.

a. Areas of weakness are as follows:

(1) Retention: No scores are possible this month since there were no airmen eligible for separation. Each Comptroller is continuing to interview all airmen eligible for short discharge for possible reenlistment.

(2) OJT Effectiveness: This item has experienced no activity thus far for this reporting period, i.e., none tested, none upgraded.

(3) Financial Plan Accuracy:

(a) Deviation from 33 1/3% in obligations is due to the following factors.

(1) One time ABA items such as Transportation of household goods into Capehart housing, Ferrying of Aircraft (Operations Milk Bottle) and other SAC funded travel reflect an extremely high rate of obligations.

(2) ABA for Civilian pay does not reflect the 10% increase for graded personnel. This necessarily generates a high obligation figure in comparison with ABA.

(b) Deviation from 33 1/3% of P470 is due to high obligation rate maintained in order to stay within the program as planned.

(c) Civilian Personnel - ABA not sufficient to cover requirements for increased personnel assigned to cover 509th Bomb Wing. This has been corrected as of November with an additional \$60,000 of ABA. Additionally, the 10% graded personnel increase has not yet been reflected in ABA. Low ABA versus normal rate of obligation generated the deviation.

(d) One time requirement for shipment of household goods into Capehart housing generated \$60,000 in obligations thru October. This is a normal expected deviation from the 33 1/3% allowed.

(e) Communications with a 1.5% deviation. We are on program.

(f) Utilities obligations are low due to normal seasonal requirements.

(g) Full fuel tanks at end of period explain this high rate of obligation.

(h) Low obligation rate due to normal seasonal requirement.

(i) High obligation rate due to high requirements for Contractual Maintenance of equipment and Real Property maintenance by contract.

(4) Liquidation of Prior Years' O&M obligations: It was impossible to score on this item in October because sufficient additional deliveries had not been made to make possible a 75% liquidation of obligations. Since these are static percentages we should begin to score in November or December.

(5) Liquidation of Current year O&M Obligations: In order to get any score on this item it would appear that we would have to obligate and expend simultaneously. Factors such as Procurement lead time, delay in submission of travel claims and transportation payments precludes the change of obtaining a score in this area.

(6) Lost Discounts: No score received on this item due to loss of four (4) discounts. Two of these were lost due to late receipt of receiving reports, one due to oversight of an initial discount invoice. The Purchase Order in this case indicated terms "Net" and was handled as a non-discount document. The fourth instance was due to disagreement between the contractor and the Installations Engineer as to the firm acceptance date. Discount was originally taken, however establishment of an earlier acceptance date, together with the mechanization of FSD (January 1958) precluded the discount.

2. Part II. Progress Report, non-SAC MCS Program.

a. Prior to the "Big Jump" exercise the need for Combat Reporting Guides under a Task Force Operation was recognized by the Comptroller.

b. The initial guide (inclosure #2) was prepared and distributed to all interested activities. This exercise proved that further refinement of the guide was necessary and greater detail in report pre-preparation would be of assistance during an exercise.

c. Prior to the "Grand Slam", another guide (inclosure #3) was prepared. In addition, folders were prepared for each combat report required. The left side of the folder contained condensed reporting instructions of the SACM 50-8 series adjusted to meet the requirements of the Operations Order. The right side of the folder contained "canned" DD Forms 173 which required minimum entries to complete the combat report. These folders were grouped by phases to facilitate timing of the exercise.

d. During the exercise, logs were prepared to serve as suspense forms for reports in order to provide information as to what reports were due and when they were due. These sheets provided a ready reference to spot trouble areas.

e. These aids were invaluable during "Grand Slam" especially due to the number of inexperienced personnel used in the combat reporting section. They further provided a means to inform the commander of progress during the exercise.

f. In addition to the above, a check list in question form was developed to improve the accuracy in the preparation of the SAC Form 278. The use of this check-list prior to the beginning of an exercise may preclude discrepancies in the 278 reporting phase. Refinement of this check-list is also to be continued.

3. Part III. Special Studies- None

4. Part IV. Operational Readiness Forecasts. Forecast indices were met 31 October 1958.

5. Part V. Management Analysis Personnel.

a. Officers:

817th Air Division

<u>AFSC</u>	<u>AUTH</u>	<u>ASGD BY DY</u>
0056D	1	1 (Compt)
6896	1	
6891	0	1

817th Air Base Group

<u>AFSC</u>	<u>AUTH</u>	<u>ASGD BY DY</u>
6896 (Civ)	1	1
6891	0	1(DOS DEC 58)

100th Bombardment Wing

<u>AFSC</u>	<u>AUTH</u>	<u>ASGD BY DY</u>
6896	1	0
6891	0	2

509th Bombardment Wing

<u>AFSC</u>	<u>AUTH</u>	<u>ASGD BY DY</u>
6896	1	1
Total	5	7

b. Airmen:

817th Air Division

<u>AFSC</u>	<u>AUTH</u>	<u>ASGD BY CAFSC</u>
68330	1	1
68370	1	1

817th Air Base Group

<u>AFSC</u>	<u>AUTH</u>	<u>ASGD BY CAFSC</u>
68330	1	0
68370	1	2

100th Bombardment Wing

<u>AFSC</u>	<u>AUTH</u>	<u>ASGD BY CAFSC</u>
68330	2	0
68370	3	2

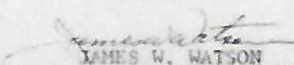
509th Bombardment Wing

<u>AFSC</u>	<u>AUTH</u>	<u>ASGD BY CAFSC</u>
68330	2	0
68370	3	4
Total	14	10

No projected gains or losses within next 90 days in the Management Analysis Career Field.

FOR THE COMMANDER:

3 INCLS
As stated


JAMES W. WATSON
1JCOL USAF
Dir of Admin Services

0229

MANAGEMENT CONTROL DATA	PERIOD COVERED	PAGE NO	NR OF PAGES	REPORTS CONTROL SYMBOL
	OCTOBER 1958	1	5	SAC-U54 (BAF-1)
ORGANIZATION	817th Air Division Comptroller Management Control Statement			AVERAGE OR TOTAL
ITEM	OCT			
A. PERSONNEL				
1. Manning in Required Specialities				
a. Officer MIBS				
(1) % of REQ (% Score)				100%
(2) % of ASC (% Score)				83%
(3) Number Required	10			
(4) Number Assigned	12			
(5) Number IRS	10			
b. Airmen MIBS				
(1) % of REQ (% Score)				88%
(2) % of ASC (% Score)				97%
(3) Number Required	85			
(4) Number Assigned	77			
(5) Number IRS	75			
2. Civilian Manning % Score				
a. Number authorized	23			100%
b. Number assigned	23			
c. Percent assigned	100%			
3. Retention				
a. First Term Airmen (None Eligible)	N/A			
b. Career (none Eligible)	N/A			
4. OJT Effectiveness, % Score				
a. Nr. Passing Test (OJT plus AFJKT) versus nr. tested				
% Score (None Tested)	N/A			
b. Nr. Upgraded Versus Nr. on OJT, % Score (None Upgraded)	N/A			
(1) Number on OJT	17			
B. STATISTICAL SERVICES				
1. Report Timeliness				(NO INFORMATION REQUIRED)

MANAGEMENT CONTROL DATA	PERIOD COVERED	PAGE NR		NR OF PAGES	REPORTS CONTROL SYMBOL	
		2	5			
ORGANIZATION		CURRENT PERIOD (Enter months that apply)			AVERAGE OR TOTAL	
817th Air Division Comptroller Management Control Statement		OCT				
ITEM						
2. Quality Control						
a. Error Rate for Reports		NO INFORMATION REQUIRED				
b. Qtr Analysis of Monetary INV Transactions, Percent Score		(SCORED QUARTERLY)				
3. FACAM Utilization		NO INFORMATION REQUIRED				
C. FINANCIAL SERVICES						
1. Manhour Availability, % Score						70%
(a) Manhours Available		8509				
(b) Manhours Present		9992				
(c) Percent of Manhours Avail.		85.2				
2. Financial Plan Accuracy, % Score						11%
a. Total P-450, % Score						0%
(1) Actual Obligations		1,905,977				
(2) Approved ABA Distribution.		1,592,626				
(3) Percent Variation		19.7				
b. Total P-470, % Score						0%
(1) Actual Obligations		64,910				
(2) Approved ABA Distribution.		55,000				
(3) Percent Variation		18				
c. Civilian Personnel, % Score						0%
(1) Actual Obligations		486,129				
(2) Approved ABA Distribution		403,900				
(3) Percent Variation		20.4				
d. Transportation, % Score						0%
(1) Actual Obligations		92,558				
(2) Approved ABA Distribution		36,831				
(3) Percent Variation		66.				

MANAGEMENT CONTROL DATA	PERIOD COVERED	PAGE NR	NR OF PAGES	REPORTS CONTROL SYMBOL	
	OCTOBER 1958	1	5	SAC-USA (B/P-1)	
ORGANIZATION	817th Air Division Comptroller Management Control Statement	CURRENT PERIOD (Enter month that applies)			AVERAGE OR TOTAL
ITEM		OCT			
e. Communications, % Score					115
(1) Actual Obligations	63,739				
(2) Approved ABA Distribution	64,666				
(3) Percent Variation	15				7
f. Rents & Utilities, % Score					03
(1) Actual Obligations	189,691				
(2) Approved ABA Distribution	293,813				
(3) Percent Variation	35.9				
g. Ground PDL, % Score					05
(1) Actual Obligations	41,967				
(2) Approved ABA Distribution	37,433				
(3) Percent Variation	9.7				
h. Fuel for Utilities, % Score					05
(1) Actual Obligations	13,260				
(2) Approved ABA Distribution	12,567				
(3) Percent Variation	21.3				
i. Other Operating Cost, % Score					05
(1) Actual Obligations	849,985				
(2) Approved ABA Distribution	682,157				
(3) Percent Variation	24.6				
3. Liquidation of Prior Years' O&M Obligations, % Score					-40%
a. Prior Years' O&M Obligations Liquidated, % Score					03
(1) Unliquidated Obligations at Beginning of 1958	1,515,650				

MANAGEMENT CONTROL DATA		PERIOD COVERED	PAGE NO	NR OF PAGES	REPORTS CONTROL SYMBOL
		OCTOBER 1958	4	5	SAC-154 (801-1)
ORGANIZATION	817th Air Division Comptroller Management Control Statement				AVERAGE OR TOTAL
ITEM	CURRENT PERIOD (Enter month that applies)				
(2) Unliquidated Obligations at End of 30 OCT 58	OCT	616,632			
(3) Amount Liquidated		919,078			
(4) Percent Liquidated		39.85			
b. Prior Years' OSM Obligations Remaining, % Score					40%
(1) Amount of Obligations at Beginning of FY Yr		9,445,752			
(2) Amount of Obligations at End of 30 OCT 58		9,432,954			
(3) Obligations Cancelled		12,798			
(4) Percent Remaining		99.86			
4. Liquidation of Current Year OSM Obligations, % Score					20%
a. Amount Disbursed		1,100,531			
b. Amount Obligated		1,920,887			
c. Percent Disbursed		55.84			
5. Lost Discounts, % Score					10%
a. Number of Discounts Lost		4			
b. Monetary Value of Discounts Lost		260.01			
6. Man-hour Utilization, % Score					40%
a. Units per Man-Hour		62.729			
b. Production Standard		55.093			
c. Percent Efficiency		113.8			
7. Irregularly Closed Pay Records					(NO INFORMATION REQUIRED)
8. Audit Reports					(NO INFORMATION REQUIRED)
9. Accuracy of Expenditure Forecasts, Percent Score					100%
a. OSM Disbursements		9,916,863			
b. Expenditure Forecast		9,711,198			

HEADQUARTERS 817TH AIR BASE GROUP
United States Air Force
Pease Air Force Base
New Hampshire

BCRM

17 November 1958

SUBJECT: Part II 2-SAC-T35 Analysis - October

TO: Commander
817th Air Division
Pease Air Force Base
New Hampshire

1. It is impossible to forecast with any degree of accuracy the 817th Air Base Group MCS score for the month of October because Change 4 to SAC Tech Pamphlet 170-3, containing five scoring table revisions and one addition, was not received from SAC.

2. Known scores for the month of October which are equal to or below the highest score underlined for the previous scoring period were in the following areas:

Officers MIRS % of Assigned
Airmen MIRS % of Required
Airmen MIRS % of Assigned
Automotive Maintenance
AWOL

a. Officers MIRS. Overage of assigned officers continues to penalize the 817th Air Base Group in the area of IRS to assigned. This condition has been commented upon for several months and can be alleviated little at base level.

b. Airmen MIRS. A series of seminars have been scheduled for key Statistical Services and Personnel people to investigate thoroughly the causes of discrepancies which have arisen between these two functions. Though it is acknowledged that the manning picture is not good, the true condition cannot be ascertained until both Statistical Services and Personnel come to a mutual understanding and reports are made and kept current. Purification of existing records has been under way since August 1958. This, with the reorganization of the

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Analysis - October

Base Directorate of Personnel and the seminars, is expected to provide reliable information on which a sound analysis can be made.

c. Automotive Maintenance. A total of seventeen points was lost in the Automotive Maintenance activity of the Management Control System for the month of October, or eleven points less than was earned in the quarter ending 30 September. This declination is attributed to three primary factors:

- (1) An overage of eleven automotive maintenance type airmen. The overage of eleven men inflated the man-hours to be distributed to maintenance in excess of 2,000. A reduction of manpower to the number authorized would appreciably improve the man-hour utilization in the maintenance operation. (This situation is not peculiar to the Automotive Maintenance section. See FDSV September 1958.)
- (2) Seasonal procurement of winter supplies. The necessary acquisition of bench stock for snow removal equipment, mud and snow tires for alert vehicles, and erroneous coding of anti-freeze as a maintenance cost distorted the supply costs for the month of October. The anti-freeze entry will be reversed to correct some of the disproportion. Since the tire and bench stock build-up is not of a recurring nature, both these figures will tend to revert to a more normal figure for the balance of the quarter.
- (3) Compliance with instructions received from higher headquarters to increase contract maintenance of motor vehicles.

d. The AWOL prevention program, outlined in our pre-

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Analysis - October

vious report continues with added emphasis. During October, there was no reduction in the number of AWOL incidents.

AWOL Rate - October 1958

<u>Name</u>	<u>Organization</u>	<u>Cause</u>	<u>Disposition</u>
b) (6)	SUPRON	Girl pregnant	Summary CM
	SUPRON	Girl pregnant	Summary CM
	SUPRON	Impulse to leave	Summary CM
	SUPRON	Sick wife	Summary CM
	SUPRON	Car trouble	
		delayed return from pass	Article 15
	APRON	Left to evade court martial	Pending Special CM
	SUPRON	Unknown - has not yet reported to this sta (PCS)	Still AWOL

- (1) A program of interview and counseling of all airmen returning from unauthorized absences is being developed and coordinated among all commanders and staff agents on this base. Attached, as an inclosure, is a copy of a proposed AWOL interview form for use in this program. If concurred in during present coordination, this form will be addressed and put into use about the end of November.

e. Physical Fitness Program. Computation of score under this section was submitted as a supplement to our 2-SAC-T35 due to late receipt of necessary instructions. Our scores were computed with actual performance as a percent of half our required participants.

- (1) The present poor showing in this program

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is due to delay in administering the first test until 29 September. The training activity has scheduled physical fitness testing at an accelerated rate to enable completion of all testing required during this cycle. We will not, however, have achieved the desired rate of testing by the end of November.

Anthony D. Lucas
ANTHONY D. LUCAS
Lt. Colonel, USAF
Commander

BCRM

1st IND

Headquarters 817th Air Division, Pease Air Force Base,
New Hampshire

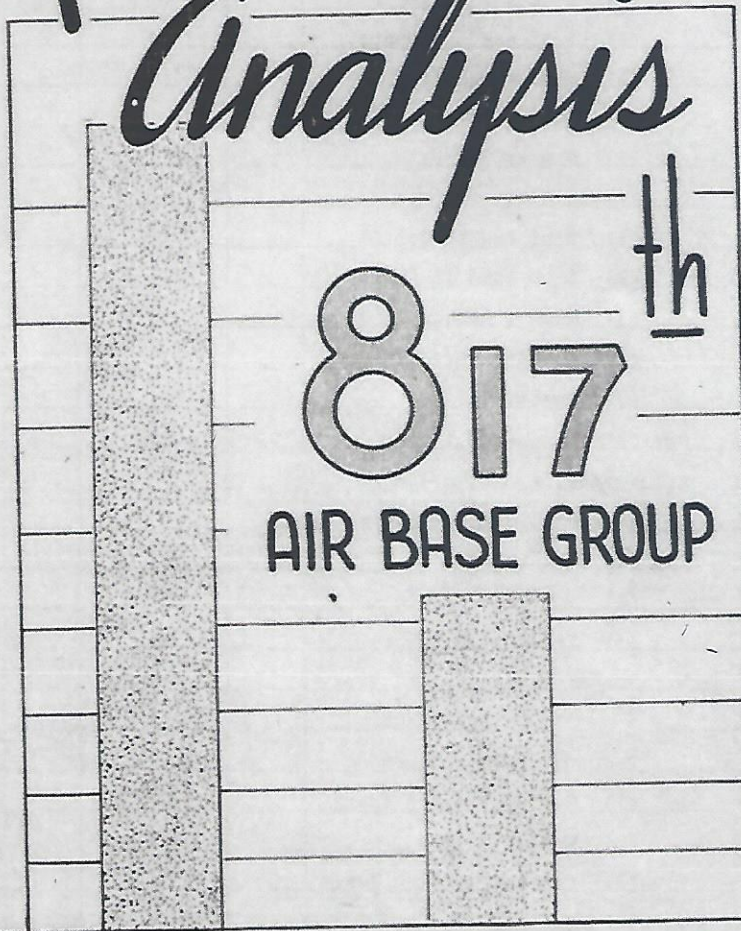
TO: Commander, Eighth Air Force, Westover Air Force Base,
Massachusetts

M

B150

MANAGEMENT

Analysis



AIR BASE GROUP

PEASE AIR FORCE BASE, N. H.

MANAGEMENT CONTROL DATA	PERIOD COVERED	PAGE NR	NR OF PAGES	REPORTS CONTROL SYMBOL	
	October 1958	3	19	2-SAC-T35(8AF-1)	
ORGANIZATION	CURRENT PERIOD (Enter months that apply)				AVERAGE OR TOTAL
817TH AIR BASE GROUP, PEASE AFB, N. H.	Sep	Oct	Nov	Dec	
ITEM					
3. Retention					
a. Officer, Percent Score					
b. First Term Airmen, Percent Score					
(1) Number Eligible		9			
(2) Number Reenlisting		7			
(3) Percent Reenlisting		78%			78%
c. Career Airmen, % Score					
(1) Number Eligible		22			
(2) Number Reenlisting		18			
(3) Percent Reenlisting		82%			82%
4. Officer and NCO Messes					
a. Officer Mess, % Score					70%
(1) Financial Efficiency Index		7			7
(2) Percent of Gross Profit to Sales					
(a) Food					
1. Points		1			
2. Percentage		41			
(b) Bar					
1. Points		1			
2. Percentage		61			
(3) Net Profit to Surplus					
(a) Points		4			
(b) Percentage		5			
(4) Current Ratio					
(a) Points		0			

MANAGEMENT CONTROL DATA	PERIOD COVERED	PAGE NR	NR OF PAGES	REPORTS CONTROL SYMBOL	
	October 1958	4	19	2-SAC-T35(8AF-1)	
ORGANIZATION	CURRENT PERIOD (Enter months that apply)				AVERAGE OR TOTAL
817TH AIR BASE GROUP, PEASE AFB, N. H.	Sep	Oct	Nov	Dec	
ITEM					
(b) Ratio		1.2:1			
(5) Acid Test Ratio					
(a) Points		0			
(b) Ratio		.9:1			
(6) Sales per Member					
(a) Points		1			
(b) Average Sales		21.13			
b. NCO Mess. Percent Score					80%
(1) Financial Efficiency Index		8			8
(2) Percent of Gross Profit to Sales					
(a) Food					
1. Points		0			
2. Percentage		36			
(b) Bar					
1. Points		1			
2. Percentage		46			
(3) Net Profit to Surplus					
(a) Points		4			
(b) Percentage		12			
(4) Current Ratio					
(a) Points		1			
(b) Ratio		2.6:1			
(5) Acid Test Ratio					
(a) Points		1			
(b) Ratio		1.8:1			
(6) Sales per Member					
(a) Points		1			
(b) Average Sales		20.57			

MANAGEMENT CONTROL DATA	PERIOD COVERED	PAGE NR	NR OF PAGES	REPORTS CONTROL SYMBOL	
	October 1958	5	19	2-SAC-T35(8AF-1)	
ORGANIZATION	CURRENT PERIOD (Enter month that apply)				AVERAGE OR TOTAL
817TH AIR BASE GROUP, PFASE AFB, N. H.	Sep	Oct	Nov	Dec	
B. MATERIEL					
1. AACP, Percent Score					100%
a. Number AACP		1			
b. Number of Possessed Acft		2812			
c. Percent AACP		.036			.036
2. ANFE, Percent Score					
a. Number ANFE		2			
b. Percent ANFE		.07%			.07%
3. Flyaway Kits, Percent Score					100%
a. 349 BOMRON, B-47					97.6
350 BOMRON, B-47					97.8
351 BOMRON, B-47					98.3
393 BOMRON, B-47					95.5
715 BOMRON, B-47					94.7
830 BOMRON, B-47					96.1
100 AREFS, KC-97					93.5
509 AREFS, KC-97					95.6
b. Average Percent Complete					96.1%
4. Supply Effectiveness, Percent Score					90%
a. Line Items Issued					
(1) Issued		8688			
(2) Partially Issued		78			
(3) Total		8766			
b. Line Items Requested					
(1) Line Items Requested					
(2) Cancelled					
(3) Requested, Not Cancelled		12273			
c. Percent Effectiveness		71.4			71.4

MANAGEMENT CONTROL DATA	PERIOD COVERED	PAGE NR	NR OF PAGES	REPORTS CONTROL SYMBOL	
	October 1958	6	19	2-SAC-T35(BAF-1)	
ORGANIZATION	CURRENT PERIOD (Enter months that apply)				AVERAGE OR TOTAL
817TH AIR BASE GROUP, PEASE AFB, N. H.	Sep	Oct	Nov	Dec	
ITEM					
5. Vouchers Out of File, Percent Score					
a. Number					
6. Base Commissary Management, Percent Score					95%
a. Inventory Turnover Rate, Percent Score					30%
(1) Standard Value of Inventory Sold, Warehouse and Commissary			325170 x 3		975510
(2) Inventory on Hand, Warehouse and Commissary	158968	231701			195335
(3) Percent Inventory Turnover					5.0
b. Per Capita Sales, Percent Score					30%
(1) Total Standard Value of Inventory Sold, Commissary Store, (Grocery, Meat Mkt, Produce)			244350		
(2) Total Married Personnel			3790		
(3) Per Capita Sales			64.47		64.47
c. Warehouse Subsection, Percent Score					10%
(1) Book Inventory Adjustment (Plus or Minus)			-45		

MANAGEMENT CONTROL DATA	PERIOD COVERED	PAGE NR	NR OF PAGES	REPORTS CONTROL SYMBOL	
	October 1958	7	19	2-SAC-T35(8AF-1)	
ORGANIZATION	CURRENT PERIOD (Enter months that apply)				AVERAGE OR TOTAL
817TH AIR BASE GROUP, PEASE AFB, N. H.	Sep	Oct	Nov	Dec	
ITEM					
(2) Standard Value of Inventory Sold, Warehouse		80819			
(3) Percent Gain or Loss		-.055			-.055
d. Grocery Mkt Subsection.					
Percent Score					5%
(1) Book Inventory Adjust (Plus or Minus)		-385			
(2) Standard Value of Inventory Sold, Grocery Mkt		184055			
(3) Percent Gain or Loss		-.21			-.21
e. Meat Market Subsection.					
Percent Score					10%
(1) Cumulative (FY) Book Inventory Adjustment (Plus or Minus)		+27			
(2) Cumulative (FY) Standard Value of Inventory Sold, Meat Market		190688			
(3) Percent Gain or Loss		+01			+01
f. Produce Subsection, Percent Score					10%
(1) Cumulative (FY) Book Inventory Adjustment (Plus or Minus)		+13			
(2) Cumulative (FY) Standard Value of Inventory Sold, Produce		28439			

MANAGEMENT CONTROL DATA	PERIOD COVERED	PAGE NR	NR OF PAGES	REPORTS CONTROL SYMBOL
	October 1958	8	19	2-SAC-T35(BAF-1)
ORGANIZATION	CURRENT PERIOD (Enter months that apply)			AVERAGE OR TOTAL
817TH AIR BASE GROUP, PEASE AFB, N. H.	Sep	Oct	Nov	Dec
ITEM				
(3) Percent Gain or Loss		+05		
7. Food Service Management, Percent Score				88%
a. Personnel Cost per Meal Served, Percent Score				18%
(1) Total Personnel Cost		34188 x 3		102564
(2) Total Meals Served		173606 x 3		520818
(3) Personnel Authorized				171
(4) Avg Number of Meals Served per Person Authorized				3046
(5) Personnel Cost per Meal Served				.20
b. Percent Value of Field Rations Issued to Authorized, Percent Score				70%
(1) Monetary Authorization		71424		
(2) Difference Between Monetary Authorization and Cost of Issues			+06	
(3) Percent Variance from Authorization			0.00	
8. Automotive Maintenance, Percent Score				66%
a. Vehicle Equivalents		1096.6		1096.6
b. Down Time per Vehicle Equivalent, Percent Score				50%
(1) Down Time - Hours		9587.5 x 3		28762.5
(2) Down Time per Vehicle Equivalent Hours				26.2

MANAGEMENT CONTROL DATA	PERIOD COVERED	PAGE NO	NR OF PAGES	REPORTS CONTROL SYMBOL
	October 1958	9	19	2-SAC-T35(8AF-1)
ORGANIZATION	CURRENT PERIOD (Enter months that apply)			AVERAGE OR TOTAL
817TH AIR BASE GROUP, PEASE AFB, N. H.	Sep	Oct	Nov	Dec
ITEM				
c. Direct Manhours per Vehicle Equivalent, Percent				
Score				0%
(1) Direct Manhours		7856.1	x 3	23568.3
(2) Direct Manhours per Vehicle Equivalent				21.5
d. Indirect Manhours per Vehicle Equivalent, Percent				
Score				10%
(1) Indirect Manhours		4800.3	x 3	14400.9
(2) Indirect Manhours per Vehicle Equivalent				13.1
e. Absent Manhours per Vehicle Equivalent, Percent				
Score				6%
(1) Absent Manhours		1596.6	x 3	4789.8
(2) Absent Manhours per Vehicle Equivalent				4.4
f. Supply and Contractual Service Expense per Vehicle Equivalent, Percent				
Score				0%
(1) Supply and Contractual Service Expense		33030	x 3	99090
(2) Supply and Contractual Service Expense per Vehicle Equivalent				90.36
g. Base Exchange Management, Percent Score				
h. Per Capita Sales, Percent Score				

MANAGEMENT CONTROL DATA	PERIOD COVERED	PAGE NR	NR OF PAGES	REPORTS CONTROL SYMBOL
	October 1958	8	19	2-SAC-T35(8AF-1)
ORGANIZATION	CURRENT PERIOD (Enter months that apply)			AVERAGE OR TOTAL
817TH AIR BASE GROUP, PEASE AFB, N. H.	Sep	Oct	Nov	Dec
ITEM				
(3) Percent Gain or Loss		+ .05		
7. Food Service Management, Percent Score				88%
a. Personnel Cost per Meal Served, Percent Score				18%
(1) Total Personnel Cost		34188 x 3		102564
(2) Total Meals Served		173606 x 3		520818
(3) Personnel Authorized				171
(4) Avg Number of Meals Served per Person Authorized				3046
(5) Personnel Cost per Meal Served				.20
b. Percent Value of Field Rations Issued to Authorized, Percent Score				70%
(1) Monetary Authorization		71424		
(2) Difference Between Monetary Authorization and Cost of Issues			+ .06	
(3) Percent Variance from Authorization			0.00	
8. Automotive Maintenance, Percent Score				66%
a. Vehicle Equivalents		1096.6		1096.6
b. Down Time per Vehicle Equivalent, Percent Score				50%
(1) Down Time - Hours		9587.5 x 3		28762.5
(2) Down Time per Vehicle Equivalent Hours				26.2

MANAGEMENT CONTROL DATA	PERIOD COVERED	PAGE NO	NR OF PAGES	REPORTS CONTROL SYMBOL
	October 1958	10	19	2-SAC-T35(BAF-1)
ORGANIZATION	CURRENT PERIOD (Enter months over which)			AVERAGE OR TOTAL
817TH AIR BASE GROUP, PEASE AFB, N. H.	Sep	Oct	Nov	Dec
ITEM				
(1) Total Sales	213990			
(2) Total Military Strength	6124			
(3) Per Capita Sales	34.94			34.94
b. Sales per Employee				
(1) Number of Employees	118			
(2) Total Actual Sales	213990			
(3) Total Budget Sales	189875			
(4) Actual Sales Per Emp	1813			
(5) Budget Sales Per Emp	1609			
c. Total Retail Direct Expense				
Percent of Net Sales.				
Percent Score				
(1) Percent Actual	4.91			
(2) Percent Budget	6.52			
(3) Difference (Plus or Minus)	-1.61			
d. General and Administrative Expense. Percent of Net Sales. Percent Score				
(1) Percent Actual	3.60			
(2) Percent Budget	3.88			
(3) Difference (Plus or Minus)	-.28			
e. Budget Total Net Sales.				
Percent Score				
(1) Net Sales, Actual Dollars	213990			

MANAGEMENT CONTROL DATA	PERIOD COVERED	PAGE NO	NR OF PAGES	REPORTS CONTROL SYMBOL	
	October 1958	11	19	R-SAC-T35(BAF-1)	
ORGANIZATION	CURRENT PERIOD (Enter months that apply)				AVERAGE OR TOTAL
817TH AIR BASE GROUP, PEASE AFB, N. H.	Sep	Oct	Nov	Dec	
ITEM					
(2) Net Sales, Budget					
Dollars	189875				
(3) Actual to Budget Net					
Sales Minus 100%	+12.7				
f. Exchange Net Profit,					
Percent Score					
(1) Percent Actual	8.30				
(2) Percent Budget	5.53				
(3) Difference (Plus or Minus)	+2.77				
g. Total Food Activity Gross Profit (After cash discount)					
Percent of Net Sales, Percent Score					
(1) Percent Actual	51.97				
(2) Percent Budget	50.00				
(3) Difference (Plus or Minus)	+1.97				
h. Total Food Activity Direct Expense, Percent of Net Sales, Percent Score					
(1) Percent Actual	37.04				
(2) Percent Budget	36.15				
(3) Difference (Plus or Minus)	+.89				
i. Total Service Branches Gross Profits (After cash discount) Percent of Net Sales, Percent Score					
(1) Percent Actual	25.80				
(2) Percent Budget	24.61				

MANAGEMENT CONTROL DATA	PERIOD COVERED	PAGE NR	NR OF PAGES	REPORTS CONTROL SYMBOL		
	October 1958	12	19	2-SAC-T35(BAF-1)		
ORGANIZATION	ITEM	CURRENT PERIOD (Enter months that apply)				AVERAGE OR TOTAL
817TH AIR BASE GROUP, PEASE AFB, N. H.		Sep	Oct	Nov	Dec	
	(3) Difference (Plus or Minus)	+1.19				
	i. Total Service Branches					
	Direct Expense, Percent of Net Sales, Percent Score					
	(1) Percent Actual	14.44				
	(2) Percent Budget	16.96				
	(3) Difference (Plus or Minus)	-2.52				
	10. POL Support, Percent Score					40%
	a. Hydrants-in-Commission,					
	Percent Score					Scored Quarterly
	(1) Serviceable Hydrants					
	(2) Total Hydrants					
	(3) Percent In-Commission					
	b. Refueling Units In-Commission,					
	Percent Score					Scored Quarterly
	(1) Serviceable Refueling Units and Hose Carts					
	(2) Total Refueling Units and Hose Carts					
	(3) Percent In-Commission					
	c. Aviation Fuel Stocked,					
	Percent Score					30%
	(1) JP-4 Stockage					
	Objective (4 dates & total) (in thous)	5401	5401			10802
	(2) JP-4 In Storage on Base (in thous)	5385	5774			11159

MANAGEMENT CONTROL DATA	PERIOD COVERED	PAGE NR	NR OF PAGES	REPORTS CONTROL SYMBOL	
	October 1958	13	19	2-SAC-T35(8AF-1)	
ORGANIZATION	CURRENT PERIOD (Enter month (s) (s) (s))				AVERAGE OR TOTAL
817TH AIR BASE GROUP, PEASE AFB, N.H.	Sep	Oct	Nov	Dec	
ITEM					
(3) JP-4 In Storage or Stockage Objective, Smaller Value					10802
(4) 115/145 Stockage Objective (in thous)	700	700			1400
(5) 115/145 In Storage on Base (in thous)	806	874			1680
(6) 115/145 In Storage or Stockage Objective, Smaller Value					1400
(7) Total (3) and (6)					12202
(8) Total Stockage Objective (1) and (4)					12202
(9) Total Percent Stocked					100%
d. Aviation Lubes and Oils Stocked					10%
(1) 7808 Stockage Objective (4 dates and Total)	956	956			1912
(2) 7808 in Storage on Base	1045	919			1964
(3) 7808 in Storage or Stockage Objective, Smaller Value					1912
(4) 1100 Stockage Objective	38720	38720			77440
(5) 1100 in Storage on Base	47815	53770			101585
(6) 1100 in Storage or Stockage Objective, Smaller Value					77440

MANAGEMENT CONTROL DATA	PERIOD COVERED	PAGE NO.	NO. OF PAGES	REPORTS CONTROL SYMBOL	
	October 1958	14	19	2-SAC-T35(SAF-1)	
ORGANIZATION	CURRENT PERIOD (Enter month that applies)				AVERAGE OR TOTAL
817TH AIR BASE GROUP, PEASE AFB, N. H.	Sep	Oct	Nov	Dec	
ITEM					
(7) Jet Oil (1010/1005)					
Stockage Objective	4080	4080			8160
(8) Jet Oil (1010/1005)					
in Storage on Base	4497	9768			14265
(9) Jet Oil (1010/1005)					
in Storage or Stockage					
Objective, Smaller					
Value					8160
(10) Total (3), (6), and					
(9)					87512
(11) Total Stockage					
Objective (1), (4),					
and (7)					87512
(12) Total Percent Stocked					100%
11. Aviation Depot Squadron Effect-					
iveness, Percent Score		Not Scored			
a. Loading Capability					
(1) Number of Teams					
Qualified and Equipped					
As a Percent of Number					
Authorized, Percent					
Score					
(2) Percent of Standardi-					
zation Loadings which are					
Satisfactory, Percent					
Score					
b. Maintenance Capability					
(1) Number of Maintenance					
Operations Performed					
As Percent of Number					
Req. Percent Score					

MANAGEMENT CONTROL DATA	PERIOD COVERED	PAGE NO	NO OF PAGES	REPORTS CONTROL SYSTEM	
	October 1958	15	19	2-SAC-T35(SAF-1)	
ORGANIZATION	CURRENT PERIOD (Enter months that apply)				AVERAGE OR TOTAL
817TH AIR BASE GROUP, PEASE AFB, N. H.	Sep	Oct	Nov	Dec	
ITEM					
(2) Number of Discrepancies Recorded by Quality Control or the IG, Percent Score					
c. Quality Control					
(1) Percent of Maintenance Operations Performed Which Receive Complete 100% Quality Control Inspections, Percent Score					
(2) Standardization Loadings Conducted by Quality Control as a Percent of the Number Required, Percent Score					
d. Handling and Storage, Percent Score					
e. EWP Training, Percent Score					
f. Safety, Percent Score					
NOTE: Only percentage scores for each item will be required since basic data is classified.					
C. INSTALLATIONS ENGINEERING					
1. Costs Incident to Maintenance, Percent Score					Scored Quarterly
a. Costs of Installations Engineering Manageable Resources Expended on Maintenance					

MANAGEMENT CONTROL DATA	PERIOD COVERED	PAGE NR	NR OF PAGES	REPORTS CONTROL SYMBOL
	October 1958	16	19	2-SAC-T35(8AF-1)
ORGANIZATION	CURRENT PERIOD (Enter months that apply)			AVERAGE OR TOTAL
817TH AIR BASE GROUP, PEASE AFB, N. H.	Sep	Oct	Nov	Dec
ITEM				
b. Cost of Installations				
Engineering Manageable Resources				
c. Percent Incident to Maintenance				
2. Projects Programmed and Approved (No information required)				
3. Fire Incidents, Percent Score				100%
a. Number of Fire Incidents		0		
b. Total Monetary Losses		0		
4. Utilities Conservation, Percent Score				66%
a. Electricity, Percent Score	Scored Quarterly			
(1) KWH Consumed				
(2) Number Personnel Supported				
(3) KWH per Person Supported				
b. Water, Percent Score				20%
(1) Monthly Avg Daily Consumption per Capita		83		83
c. Heating Fuels, Percent Score				46%
(1) Standard Tons of Fuel Consumed		2593.2		
(2) Total Fuel Target		3171.7		
(3) Percent of Fuel Target		81.8%		81.8%

MANAGEMENT CONTROL DATA	PERIOD COVERED	PAGE NR	NR OF PAGES	REPORTS CONTROL SYMBOL
	October 1958	17	19	2-SAC-T35(8AF-1)
ORGANIZATION	CURRENT PERIOD (Enter months that apply)			AVERAGE OR TOTAL
817TH AIR BASE GROUP, PEASE AFB, N. H.				
ITEM				
D. GENERAL				
1. Base Support Operating Cost,				
Percent Score				80%
a. Number of Man-months				
Supported		8268 x 3		24804
b. Supply Costs per Person				
Supported, Percent Score				100%
(1) Total Support Supply				
Costs		162235 x 3		486705
(2) Actual Costs per				
Person Supported				19.62
(3) Standard Cost				20.75
c. Contractual Services and				
other Miscellaneous Costs				
per Person Supported,				
Percent Score				34%
(1) Total Contractual				
Services and Other				
Miscellaneous Costs		219689 x 3		659067
(2) Actual Cost per				
Person Supported				26.57
(3) Standard Cost				9.00
2. Safety				
a. Flying, Percent Score				100%
(1) Number of Accidents				
(2) Flying Hours				
(3) Rate per 100,000 hours				
Flown				
b. Ground, Percent Score				
(1) Ground Safety Index				4.55

MANAGEMENT CONTROL DATA	PERIOD COVERED	PAGE NO	NO OF PAGES	REPORTS CONTROL SYMBOL		
	October 1958	18	19	2-SAC-T35(SAF-1)		
ORGANIZATION	817TH AIR BASE GROUP, PEASE AFB, N. H.		CURRENT PERIOD (Enter months that apply)		AVERAGE OR TOTAL	
ITEM	Sep	Oct	Nov	Dec		
(a) Military Disabling Injury Rate per 100,000 Man-days (On and Off Duty) Exposure		2.78				
1. Number of Military Disabling Injuries		2				
2. Number of Man-Days (On and Off Duty) Exposure		71827				
(b) Government Motor Vehicle Accident Rate per 100,000 Miles Driven		1.77				
1. Number of Accidents		2				
2. Number of Miles Driven		112894				
(c) Civilian Injury Rate per 1,000,000 Payroll Manhours Exposure		0.00				
1. Number of civilian disabling injuries		0				
2. Number of Payroll Manhours Exposure		50048				
(d) Private Veh AccidentRate		0.00				

MANAGEMENT CONTROL DATA	PERIOD COVERED	PAGE NO	NR OF PAGES	REPORTS CONTROL SYMBOL	
	October 1958	18	19	2-SAC-T35(SAF-1)	
ORGANIZATION	CURRENT PERIOD (Enter months that apply)				AVERAGE OR TOTAL
817TH AIR BASE GROUP, PEASE AFB, N. H.	Sep	Oct	Nov	Dec	
ITEM					
(a) Military Disabling					
Injury Rate per					
100,000 Man-days					
(On and Off Duty)					
Exposure		2.78			
1. Number of					
Military Dis-					
abling Injuries		2			
2. Number of Man-					
Days (On and					
Off Duty)					
Exposure		71827			
(b) Government Motor					
Vehicle Accident					
Rate per 100,000					
Miles Driven		1.77			
1. Number of					
Accidents			2		
2. Number of					
Miles Driven			112894		
(c) Civilian Injury					
Rate per 1,000,000					
Payroll Manhours					
Exposure		0.00			
1. Number of					
civilian dis-					
abling injuries			0		
2. Number of Pay-					
roll Manhours					
Exposure		50048			
(d) Private Veh AccidentRate		0.00			

Poss. Points

	HEDRON	SUPRON	APRON	OPRON	TRANSTRON	INSTLTRON	FDSVTRON	41 ADS	DISP
A. PERSONNEL									
1. Manning in Required Specialties									
a. Airman MIRS as % of Authorized									
(1) Number Authorized	424	286	314	131	181	346	169	127	52
(2) Number IRS	352	252	273	97	171	271	118	112	30
(3) Percent IRS (% Score)	83%	88%	87%	74%	94%	78%	70%	88%	58%
(4) Points	50	44	44	37	47	39	35	44	29
b. Airman MIRS as % of Assigned									
(1) Number Assigned	507	286	284	170	205	327	146	177	34
(2) Number IRS	352	252	273	97	171	271	118	112	30
(3) Percent IRS (% Score)	69%	88%	96%	57%	83%	83%	81%	63%	88%
(4) Points	50	44	48	29	42	42	41	32	44
2. OJT Effectiveness									
a. Number on OJT vs Number Eligible									
(1) Number on OJT /	84	50	52	12	25	113	7	18	1
(2) Number Eligible	84	50	52	12	25	113	7	18	1
(3) Percent on OJT	100%	100%	100%	100%	100%	100%	100%	100%	100%
(4) Percent of Score	7%	7%	7%	7%	7%	7%	7%	7%	7%
b. Number Passing Test vs Number Tested									
(1) AFJKT									
(a) Number Tested	5	1	N/A	N/A	N/A	5	N/A	N/A	N/A
(b) Number Passing Test	5	1	N/A	N/A	N/A	5	N/A	N/A	N/A
(c) Percent Passing Test	100%	100%	N/A	N/A	N/A	100%	N/A	N/A	N/A
(d) Percent of Score	17%	17%	N/A	N/A	N/A	17%	N/A	N/A	N/A
(2) APT - 5 Level									
(a) Number Tested	2	N/A	N/A	2	23	1	N/A	7	N/A
(b) Number Passing Test	2	N/A	N/A	2	20	0	N/A	6	N/A
(c) Percent Passing Test	100%	N/A	N/A	100%	87%	0	N/A	86%	N/A
(d) Percent of Score	23%	N/A	N/A	23%	15%	0	N/A	14%	N/A

AS OF 31 OCTOBER 1958

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	Poss. Points	HEDRON	SUPRON	APRON	OPRON	TRANSRON	INSTRON	FDSVRON	41 ADS	DISP
(3) APT - 7 Level										
(a) Number Tested		1	1	N/A	N/A	8	N/A	N/A	5	N/A
(b) Number Passing Test		0	0	N/A	N/A	7	N/A	N/A	4	N/A
(c) Percent Passing Test		0	0	N/A	N/A	88%	N/A	N/A	80%	N/A
(d) Percent of Score		0	0	N/A	N/A	20%	N/A	N/A	20%	N/A
c. Number Upgraded vs Number on OJT										
(1) Number on OJT		76	53	33	13	41	105	8	27	1
(2) Number Upgraded		5	7	0	3	20	6	0	10	0
(3) Percent Upgraded		7%	13%	0	23%	49%	6%	0	37%	0
(4) Percent of Score		15%	33%	0	33%	33%	12%	0	33%	0
d. Total Percent of Score		62%	57%	7%	63%	75%	36%	7%	74%	7%
e. Points		93	86	11	95	113	47	11	111	11
3. Retention Rate										
a. First Term Airmen										
(1) Number Separated		5	N/A	3	N/A	N/A	2	N/A	2	N/A
(2) Number Retained		3	N/A	2	N/A	N/A	2	N/A	2	N/A
(3) Percent Retained		80%	N/A	67%	N/A	N/A	100%	N/A	100%	N/A
(4) Percent Score		100%	N/A	100%	N/A	N/A	100%	N/A	100%	N/A
(5) Points	100	100	N/A	100	N/A	N/A	100	N/A	100	N/A
b. Career Airmen										
(1) Number Separated		9	1	5	1	N/A	3	2	2	N/A
(2) Number Retained		8	1	3	1	N/A	3	2	2	N/A
(3) Percent Retained		89%	100%	80%	100%	N/A	100%	100%	100%	N/A
(4) Percent Score		100%	100%	100%	100%	N/A	100%	100%	100%	N/A
(5) Points	50	50	50	50	50	N/A	50	50	50	N/A
I. B. DISCIPLINE										
1. AWOL Rate										
a. Number AWOL		0	5	1	0	0	0	0	0	0
b. Total Mean Strength		600	327	286	182	210	339	141	176	56
c. AWOL Rate (Percent)		0	1.5	.35	0	0	0	0	0	0
d. Percent of Score		100%	10%	60%	100%	100%	100%	100%	100%	100%
e. Points	100	100	10	60	100	100	100	100	100	100

Poss. Points	HEDRON	SUPRON	APRON	OPRON	TRANSTRON	INSTLIRON	FDSYRON	41 ADS	DISP
2. BCD Offenses									
a. Number Offenses	0	0	0	0	0	0	0	1	0
b. Total Mean Strength	600	327	286	182	210	339	141	176	56
c. Offense Rate (Percent)	0	0	0	0	0	0	0	.57	0
d. Percent of Score	100%	100%	100%	100%	100%	100%	100%	80%	100%
e. Points	100	100	100	100	100	100	100	80	100
3. All Other Offenses									
a. Number Offenses	5	6	1	0	4	4	0	2	0
b. Total Mean Strength	600	327	286	182	210	339	141	176	56
c. Offense Rate (Percent)	.8	1.8	.3	0	1.9	1.2	0	1.1	0
d. Percent of Score	60%	10%	90%	100%	10%	40%	100%	50%	100%
e. Points	50	5	45	50	5	20	50	25	50
C. SAFETY									
1. Disabling Injury Rate									
a. Disabling Injury Index	0	0	0	0	0	0	2.29	1.83	0
(1) Number of Disabling Injuries	0	0	0	0	0	0	1	1	0
(2) Mandays Exposure	18600	10137	8866	5642	6510	10509	4371	5456	1736
b. Injury Cost Index / (1) Total Cost / (2) Av. Asgd. Strength	0	0	0	0	0	0	2.13	.51	0
(1) Total Cost / (2) Av. Asgd. Strength	600	327	286	182	210	339	\$300	90	0
c. Percent of Score	100%	100%	100%	100%	100%	100%	141	176	56
d. Points	100	100	100	100	100	100	75	85	100
2. Traffic Violations									
a. Number of Violations	1	1	0	0	1	1	0	2	0
b. Total Mean Strength	600	327	286	182	210	339	141	176	56
c. Violation Rate	.2	.3	0	0	.5	.3	0	1.1	0
d. Percent of Score	90%	90%	100%	100%	80%	90%	100%	50%	100%
e. Points	50	45	50	50	40	45	50	25	50

0265

	Poss. Points	SCORED QUARTERLY										
		HEDRON	SUPRON	APRON	OPRON	TRANSRON	INSTRON	FDSVRON	41 ADS	DISP		
D. MATERIEL												
1. SAC 310 Inspections												
a. Percent of Score												
b. Points												
2. Reports of Survey												
a. Number of Reports of Survey		3	0	0	0	1	0	0	0	0	0	0
b. Value of Reports of Survey	848	0	0	0	0	148	0	0	0	0	0	0
c. Points	50	10	50	50	50	40	50	50	50	50	50	50
3. TRAINING												
1. Associated Ground Training												
a. Number Required	591	232	209	146	165	263	263	115	143	44		
b. Number Attended	244	274	159	181	124	250	250	106	106	61		
c. Percent of Required (% of Score)	41%	100%	76%	100%	75%	95%	95%	92%	74%	100%		
d. Points	50	21	38	50	38	48	48	46	37	50		
2. Commanders Call Attendance												
a. PFD Strength	553	291	262	170	196	321	321	131	183	50		
b. Number Attended	402	291	262	170	191	308	308	131	176	50		
c. Percent Attended	73%	100%	100%	100%	97%	96%	96%	100%	96%	100%		
d. Percent of Score	50%	100%	100%	100%	100%	100%	100%	100%	100%	100%		
e. Points	50	25	50	50	50	50	50	50	50	50		
TOTAL POSSIBLE POINTS	950	950	827	890	813	783	930	790	933	740		
TOTAL POINTS ACHIEVED		750	634	746	761	675	791	658	752	634		
PERCENT OF SCORE		78.9	76.6	83.8	93.6	86.2	85.1	83.3	80.6	85.7		

0266

HEADQUARTERS EIGHTH AIR FORCE
Office Of The Commander
Westover Air Force Base
Massachusetts

C

11 September 1958

SUBJECT: NCO Academy Graduate Association

TO: Commander
817th Air Division
Pease Air Force Base
New Hampshire

1. I have noted with interest the many profitable advancements that have been derived at certain bases within this command through the fostering of the NCO Academy Graduate Association. Other bases have not yet fully utilized the collective experience and ability of the Association membership in matters pertaining to troop management, morale and welfare, community relationship, youth activities, special and social events.

2. Noncommissioned officers working together on projects to better their own bases have perpetuated the fellowship, unity of purpose and esprit de corps that is desirable not only in a good noncommissioned officer corps but also throughout the entire command. I feel that with due command recognition and encouragement, a wealth of experience and practical knowledge can be applied to local problem areas by this group.

3. It is my desire to see the NCO Academy Graduate Associations potential fully utilized at all Eighth Air Force Bases. I urge your personal attention in early attainment of this objective.

/s/t/
W. C. SWEENEY, JR.
Major General, USAF
Commander

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HEADQUARTERS 14TH AIR DIVISION
 United States Air Force
 Pease Air Force Base
 New Hampshire

C

SUBJECT: NCO Academy Graduate Association

TO: Commander
 817th Air Base Group
 Pease Air Force Base
 New Hampshire

1. I fully agree with the comments of General Sweeney. The wealth of knowledge and experience represented by our NCO Academy graduates can be directed towards many useful purposes.
2. There are two distinct ways in which to utilize their potential:
 - a. The graduates can be encouraged and stimulated through command leadership to embark on certain projects on their own initiative.
 - b. Commanders can draw upon this group for certain projects and tasks which lend themselves ideally to solution or accomplishment by senior noncommissioned officers.
3. I have directed that a Division level NonCommissioned Officer Advisory Council be established. It is desired that membership on this council come from among the most capable of our NCO Academy graduates. Detailed information regarding this council will be forthcoming shortly.
4. I desire that you take advantage of every opportunity to put NCO Academy graduates to worthwhile uses. I expect command support at each echelon of worthy endeavors and recommendations of this group. The contribution of NCO Academy graduates will correlate directly with the command support and encouragement which they receive.

Walter E. Arnold

1 Incl
 Ltr, Gen Sweeney,
 dtd 11 Sep 58

WALTER E. ARNOLD
 Brigadier General, USAF
 Commander

HEADQUARTERS 817TH AIR BASE GROUP
United States Air Force
Pease Air Force Base
New Hampshire

8 October 1958

BC

SUBJECT: Utilization of NCO Academy Graduates

TO: See Distribution

1. I am inclosing, for your earnest consideration, copies of letters from the Commander, Eighth Air Force and Commander, 817th Air Division. In this connection I refer you to the minutes of my staff meeting held 23 September 1958, in which I specifically dealt with this subject. At various other times, in staff meetings, I have emphasized the importance of effective and dignified utilization of the NCO Corps.

2. The graduates of the NCO Academy are, and should be, particularly capable in the areas of Troop Management, Functional Supervision, Discipline and Morale. They are generally experienced career men, and have been selected for attendance at the Academy because of outstanding characteristics and traits. Their attendance at the Academy has modernized their thinking and prepared them to assume greater and more important responsibilities. The modern Air Force has departed somewhat from the service concept of the pre-World War II era, during which time a great deal of responsibility was placed upon senior Non-Commissioned Officers, in fact, in those days, the old line NCO was considered to know much more about a function than most of his officer supervisors. I am not at all sure but what this is still true of today's highly specialized and technological service activities.

3. It is my desire that squadron commanders and staff heads carefully review their own thinking and programs in this line, and that every intelligent effort be made to improve the prestige of the NCO Academy Alumnae, and to place upon them appropriate managerial responsibilities commensurate with the training, experience and background which they have accumulated. It is my sincere belief that their appropriate utilization in this area will result in vast improvement in our managerial functions and the execution of our mission.

2 INCL
Distribution:
B

Silas R. Richards
SILAS R. RICHARDS
Colonel, USAF
Commander

HEADQUARTERS 817TH AIR DIVISION
 United States Air Force
 Pease Air Force Base
 New Hampshire

22 October 1958

14

SUBJECT: Selective Retention of Non-Commissioned Officers

TO: See Distribution

1. Pending publication of a Division Directorate of Personnel Operating procedure, the policies and procedures outlined below are effective immediately.

2. REFERENCES:

- a. Letter, Commander 817th Air Division, Subject: Selective Retention of Non-Commissioned Officers, June 1958 with indorsed letter from the Chief of Staff, Eighth Air Force, same subject, dated 8 May 1958.
- b. Letter, Commander 817th Air Division, Subject: Non-Commissioned Officer Quality Force, 23 July 1958 with indorsed letter from the Commander, Eighth Air Force.
- c. Letter, Commander 817th Air Division, Subject: Airman Performance Report, 23 August 1958 with indorsed letter from the Commander, Eighth Air Force.
- d. Letter, Commander 817th Air Division, Subject: Airman Refinement Program, 6 October 1958.
- e. Section N, Part 1, Chapter 1, page 1-30 of Air Force Manual 35-11, as amended.

3. MONTHLY REPORT:

- a. A monthly report will be submitted by each Wing and Air Base Group Personnel Directorate identifying those Non-Commissioned Officers who are designated by their supervisors, Officer-in-Charge, Staff Director and/or Squadron Commander as being sub-standard from the standpoint of technical ability, leadership, conduct or any other actions which do not justify Non-Commissioned Officer Status.
- b. Reports from all squadrons will be consolidated at Wing or Air Base Group level and will be forwarded to arrive in the Base Personnel Division not later than the 10th working day following the end of the previous month.
- c. Negative reports will be submitted.

4. INITIAL REPORTS:

a. The initial report will include the name, grade, and service number of all NCO's identified in accordance with the above referenced directives, all information of a derogatory nature and a resume of action in progress or action contemplated. NCO's placed under observation by reasons of a low or marginal performance report (AF Form 75) will be included on this and subsequent reports.

5. MONTHLY REPORTS:

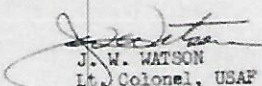
a. Monthly reports will include the change in status or action underway on any NCO previously reported, and the name, grade, and service number of NCO's not previously reported who have been identified in accordance with the directives referenced in paragraph 2, above.

6. ESTABLISHING CONTROL:

a. Unit Commanders will maintain a file on each Non-Commissioned Officer falling within the purview of the above referenced directives. Any action taken during the month or additional information of a derogatory nature on any Non-Commissioned Officer will be included in each months report.

b. Effective control procedures will be established by each unit Commander to preclude the nomination and/or reassignment of sub-standard Non-Commissioned Officers.

FOR THE COMMANDER:


J. W. WATSON
Lt. Colonel, USAF
Director of Administrative Services

HEADQUARTERS 817TH AIR BASE GROUP
United States Air Force
Pease Air Force Base
New Hampshire

BC

5 November 1958

SUBJECT: Selective Retention of Non-Commissioned Officers

TO: See Distribution

1. Your attention is directed to command subject letter, same subject, of 29 October 1958, and referenced directives and letters on the same subject from higher headquarters.

2. My initial directive cited the fact that a number of Master Sergeants had produced sub-standard scores in the USAF Supervisory Examination. It is significant that the greatest element of difficulty encountered by our people in the examination, both those who passed as well as those who failed, was in the portion dealing with Management.

3. By no stretch of the imagination can it be implied from my initial directive that I desired those failing the E-8 test to be the immediate subjects of reduction in grade or elimination from the service. I feel that the results of the examination give us an excellent index of those areas which need our special attention. I believe that commanders and staff officers have been derelict in failing to be aware of those areas of weakness on the part of their key supervisory personnel before they were revealed by the USAF Supervisory Examination. The Master Sergeant who didn't aspire to the higher rating because he doubted his own ability is more the subject of command observation and assistance than those who tried and failed.

4. I believe that now is the time to go into a fully-developed, formal program to identify and categorize all Non-Commissioned Officers for qualitative effectiveness, to insure accurate ratings under the Airman's Performance Report and to insure adequate personnel actions as directed by basic letter from Headquarters, Strategic Air Command.

5. In order to effect the "refinement in force", which is the intent of the letter directive from the Director of Personnel, SAC, and the Chief of Staff, Eighth Air Force, a rigorous program of identification of sub-standard Non-Commissioned Officers is required. Corrective action, following identification, is the responsibility of the individual and the obligation of the individual's commander.

BC, Subj: Selective Retention of Non-Commissioned Officers

6. The need to scrutinize continuously all Non-Commissioned Officers is allied to the semi-annual accomplishment of the Airman Performance Report (Form 75). This report requires the same analysis as that given to the Officer's Effectiveness Report (Form 77).

7. In order to provide the 817th Air Base Group with a Non-Commissioned Officer Corps which is the most outstanding in Eighth Air Force, it is my desire that each squadron commander, and staff officer of the Air Base Group Headquarters Section in conjunction with the Commander of the Headquarters Section, maintain a personal and confidential informational file on each assigned Non-Commissioned Officer. These files are to be a management tool of the Non-Commissioned Officer's supervisor. They are to be used as the basis for evaluating the individual and assisting him in achieving the qualitative effectiveness which is the desired SAC standard. The informational file is not, repeat, not to be considered as a secret police folio but rather as a confidential folder available to the rated individual to discuss with his commander or staff officer supervisor as the case may be in order to guide his career development and progression. The following are examples considered to be appropriate for inclusion in this file:

- a. Civic participation (Membership in the PTA, Community Club, etc.)
- b. Personal and social conduct.
- c. USAF Supervisory Examination scores.
- d. ECI Courses, or other formal courses of instruction.
- e. Participation in the NCO Academy Graduates Association activities.
- f. OJT record of training subordinates.
- g. Additional duty assignments and the spirit and effectiveness with which they are carried out.
- h. Observed areas of strengths in the management of personnel and assigned resources.
- i. Examples of outstanding leadership, troop management, or SAC motivation.

BC, Subj: Selective Retention of Non-Commissioned Officers

j. Such other information as the Squadron Commander or staff supervisor deems necessary and/or important. I repeat, the contents of these files will be shown to the individual and discussed with him, as a guide to the individual's career development.

8. When, in the opinion of the appropriate Squadron Commander or supervisor, corrective attempts have failed to bring a Non-Commissioned officer to acceptable standards, then the pertinent sections of Air Force Regulations will be applied to effect reduction in grade or elimination from the service of the United States Air Force. Further, it is my desire that once the decision to demote or eliminate an NCO has been made, then aggressive action to complete the case will be effected in conjunction with the Base Director of Personnel.

9. It is only through an active personnel management program such as this that we will achieve a Non-Commissioned Officer Corps of which we, and they, can be rightfully proud. This program, implemented in accordance with my intent, will give them the prestige which is so important to their gaining their rightful place in our military structure.



SILAS R. RICHARDS
Colonel, USAF
Commander

DISTRIBUTION:

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HEADQUARTERS 817TH AIR BASE GROUP
United States Air Force
Pease Air Force Base
New Hampshire

BC

9 October 1958

SUBJECT: Notes on Air Base Group Staff Meeting, 7 October 1958

TO: See Distribution

The weekly staff meeting of the 817th Air Base Group was convened at 1330 hours, Tuesday, 7 October 1958, Colonel Silas R. Richards, Base Commander, presiding.

COMMANDER:

Colonel Richards read a communication from Colonel Macomber, President of the Rod and Gun Club, requesting one officer and airman as representatives from each squadron of the Group. Those selected should be active club members interested in club activities. Each squadron will furnish the names, rank, duty and home phone numbers of nominees to Lt Colonel Watson, Director of Administrative Services, for forwarding to Colonel Macomber.

Each staff member should review the four points discussed at previous staff meetings, namely: Group capability to support EWO, Group capability to support flying training, Programs and problems, and items of interest to the Division and/or Wing Commanders. In addition, emphasis must be continued on AWOL's, 39-16's and 17's, Retention and OJT.

PERSONNEL:

Lt Colonel Lockman has been approached by representatives of life insurance agencies regarding the collection of weekly premiums throughout the Capehart Housing area. After much discussion it was agreed that these insurance representatives should clear through the Provost Marshal's section, be issued a pass to the housing area only, and be thoroughly briefed on the rules governing their collections and the area into which they will be admitted.

The Air Base Group has had no late ER's, but Colonel Lockman cautioned the staff on the importance of the timely submission of these reports.

USAF DISPENSARY:

Lt Colonel Griffith reported on a visit made this week by Colonel Turner of Eighth Air Force regarding the Medicare and weight reduction programs.

Squadron commanders will be held responsible for furnishing a list of their over-weight personnel to the Dispensary, who will give

BC, Subj: Notes on ABGRU Staff Meeting - 7 Oct 58

give advice only, the responsibility of enforcement being a function of the squadron commanders. The Food Service activity is cooperating, and will have low calorie dishes so labeled. The Commissary is now stocking many dietary items.

On Medicare, any Air Force personnel or dependents residing within 25 miles of the Portsmouth Naval Hospital or within 15 miles of the Chelsea Naval Hospital will be required to use these facilities for all hospitalization. All pregnancy cases at 15 weeks on 1 October may continue with their civilian physician. If the military hospital is incapable of providing the required treatment, exceptions may be granted with the completion of a DD Form 1251 in advance. These forms are available at the Dispensary, and the Base Commander deputized Colonel Griffith to sign as the Commander's designated representative. Emergency and/or acute cases may be treated at civilian hospitals, but all chronic cases must use the military facility.

It was suggested that all squadrons have a current list of all assigned personnel living off-base together with their addresses.

ACTION: Colonel Richards charged all squadron commanders to counsel their personnel so that they do not engage civilian physicians without first checking with the Dispensary.

MATERIEL:

Lt Colonel Walsh reported that in many instances little or no action has been taken by the responsible agency to comply with the replies to IG Reports and Reports of Staff Visits. In the future, when agencies coordinate on a reply, they will take positive corrective action.

He also reported instances wherein personnel reporting to this station PCS have been staying from two to three weeks in the VAQ.

ACTION: Colonel Richards directed that newly assigned personnel are not to stay in the VAQ where they can be out of control and supervision. They are to be assigned to their respective dormitories, even if it becomes necessary to assign four to a room.

OPERATIONS SQUADRON:

Lt Colonel Gibson reported that a site had been selected for the carbine range at the Rye Air Force Station, but there is a problem of obtaining authority to use this property which is controlled by the ADC.

ACTION: In reply to Colonel Gibson's query, Colonel Richards directed that all pass control, etc., of augmentation personnel remains with the parent squadron commander.

BC, Subj: Notes on ABGRU Staff Meeting, 7 Oct 58

CHAPLAIN:

Chaplain Howard has interviewed two reenlistees during the past two weeks who complained that reenlistment promises were made which were not kept. He cautioned squadron commanders against this practice.

INFORMATION SERVICES:

Captain Martin request each squadron commander to send him the name of one officer to serve on the Entertainment Committee of the Officers' Open Mess.

GROUND SAFETY:

Lt Colonel Grow reported on the base-wide figures for the month of September, and gave a detailed account of the accident cost per capita in the various organizations.

INSTALLATIONS:

Lt Colonel Rick questioned whether or not all squadrons were adhering to the current pass control policy.

POLICY: Colonel Richards emphatically declared: "It was mutually agreed upon by all senior commanders and is in consonance with the Eighth Air Force Commander's policy letter. The rule is that the Class "A" pass of A/2C and below, and those under 21, will be controlled and will be picked up at 2300 hours on nights preceding work days and 2400 hours on nights preceding holidays. The only exceptions will be special permission granted personally by the squadron commander after counseling when there are extenuating circumstances. All Group squadrons will conform to this policy.

COMPTROLLER:

Major Worden presented the scores attained in the Management Control System for the month of September. He reminded the group that OJT and Retention are high value items, and Ground Safety and AWOL's are two deficient areas.

ACTION: Colonel Richards called attention to the fact that the requirement still exists for squadron commanders to daily monitor their retention rates.

RETENTION:

Lt Allen reported that for October we have 80 possible points. On first term airmen to date, no squadron has any indication of earning a point. On career, with 20 points possible, five squadrons have earned their points, one has earned four, and three have earned none.

On reenlistment promises made, Lt Allen stated that there have been instances in the Air Force where airmen have preferred charges that resulted in court martial. Reenlistment promises are in direct

BC, Subj: Notes on ABGRU Staff Mtg - 7 Oct 58

violation of regulations. If commitments are made, they must be reflected on the Form 4 which is filed with the Retention Office.

In addition to the \$75 prize awarded by General Arnold, a \$50 prize will be given to the squadron with the highest retention score in each Wing and the Group.

Lt Allen reminded the group that, regardless of AFSC, we can now reenlist personnel for an overseas base of choice providing they have six months' retainability.

OJT

Major Bailie spoke to the group on our low OJT score, and stated that one area of deficiency could be a lack of command emphasis on the part of squadron commanders. He suggested that weekly or bi-weekly each squadron supervisor should be required to brief the squadron commander on the progress of each individual under his control. Commanders should completely screen their people before they are tested.

COMMANDER: Following a lengthy discussion on OJT and upgrading, Colonel Richards directed that no one will be put on OJT unless there is a vacancy into which he may be upgraded.

ACTION: Major Worden, with the training section, will explore the validity of OJT reporting.

COMMANDER:

Utilization of NCO's: Colonel Richards declared that the training of airmen is just as much the responsibility of his NCO as it is the squadron commander, if not more so. We are not using the supervisory personnel to the extent we should. They should bear an equal responsibility in the morale that leads to: retention, proper indoctrination and training, proper conduct on and off base, proper appearance, mental attitude and discipline, in fact, every minute of a man's day is influenced by his contacts with his supervisors.

During the past two weeks we have had two Master Sergeants returned to the Group from the Eighth Air Force NCO Academy, one for outright dishonesty, the other for insubordination. Two months previous two men were returned because they were physically unfit. The question is how did they get to be Master Sergeants? and why are they still Master Sergeants? This is all Troop Management, the responsibility of the commanders and their staffs.

Base Regulation 39-3 deals with the subject of Troop Management and outlines how to have the troops and functional areas set up under flight and element leaders. The Blue Chip Sergeants complain they are not given responsibility commensurate with their rank and the special training they have acquired

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BC, Subj: Notes on ABGRU Staff Mtg, 7 Oct 58

Several months ago you were all advised on the importance of the Form 75, Airmen's Performance Report. Of those that may have been accomplished, how many are the results of sincere, concise and careful evaluation?

How does a man get nominated to the Academy when he scored zero on the E-8 examination, how did it get by the squadron commander, furthermore, why is he still a Master Sergeant?

A command interest letter, Subject: Selective Retention of NCO's, was distributed on 10 June 1958 to squadron commanders and supervisors, which required a monthly report of the screening and evaluation of NCO's. In three months not one report has been submitted to the command section.

Stressing Troop Management, with or without the Form 75, know what you have, pay attention to them, and take the necessary actions accordingly

To preclude AWOL's, if a man doesn't report for work at 0800, the squadron commander should be advised so that he can do something about it.

POLICY: Emergency requisitions or less than ten days' procurement will no longer be authorized.

In reply to a query, Colonel Richards stated that personnel already situated will not be required to move closer to the base. New arrivals, NCO's, should be advised that they should locate in accordance with the SAC criteria which is ten miles.

A poll was taken on the status of winter equipment.

Damage to government property: Here again is Troop Management of NCO's and supervisors taking an interest in troops and properly indoctrinating them in the proper care of property. In the future, if there is evidence of carelessness or willful destruction, a report of survey or statement of charges will be processed.

POLICY: In the future all nominees for the NCO Academy will be screened and passed by top level NCO Academy Alumnae, personally screened for physical fitness, their E-8 score and their records checked, and they will report, one at a time with his records, to the Group Command Section for interrogation before final selection.

The meeting adjourned at 1545.

Silas R. Richards
 SILAS R. RICHARDS
 Colonel, USAF
 Commander

DISTRIBUTION: /

HEADQUARTERS 817TH AIR BASE GROUP
 United States Air Force
 Pease Air Force Base
 New Hampshire

BC

16 October 1958

SUBJECT: Notes on Air Base Group Staff Meeting, 14 October 1958

TO: See Distribution

The weekly staff meeting of the 817th Air Base Group was convened at 1630 hours, Tuesday, 14 October 1958. Lt. Colonel Anthony D. Lucas, Deputy Base Commander, presiding.

Lt. Colonel Lucas asked Lt. Colonel Rifkin to read the notes which the Base Commander had prepared for the staff meeting, since Colonel Richards was unable to attend.

BASE EXECUTIVE:

Air Base Group - SAC Reorganization. SACR 20-15R and SACM 20-15R describe new organization and functional alignment which the two bomb wings and Combat Support Group accomplish in March. It is incumbent on each squadron commander and senior staff officer to study these directives and to have their personnel familiar with the new organizations and their structure. Plans should be completed by 1 January to have new management guides, organizational charts, and job descriptions responsive to the new structure. This will save a crash program in February if we start thinking and doing some basic work now.

Staff Planning for Operation of the Alert Readiness Building (estimated beneficial occupancy date - 7 February 1959) is assigned to the Base Executive for action. Staff agencies involved are: Air Police, Food Service, Base Housing, Communications, Base Personnel, Installations Engineering, and Purchasing and Contracting.

SACM 27-1 (Secret), Planning Factors Manual on Alert, provides guidance. This manual was not distributed to the Air Base Group agencies. The Director of Administrative Services has requisitioned more copies and will make distribution to Group action agencies. This is our most important Combat Support function and should be given priority, accordingly.

Delinquent RCS Reports: It appears that we have 3 so far this month according to the Base Comptroller. This is excessive (by 3) and indicates poor management. Supervisors should know each RCS Report

BC, Subj: Notes on ABGRU Staff Meeting - 14 Oct 58

which his function submits, their suspense dates, and insure that they are submitted in time, and should be thoroughly reviewed prior to submission for accuracy. For instance, the RCS 8AF-P1, Roster of Officers, was not only delinquent but does not reflect many of the moves into base housing. Telephone numbers should be carefully checked for accuracy as they are a part of the pyramid alert system.

These late reports cost a total of 40 points, scored by SAC. Delinquent reports will be RBI'd to the Base Commander, by the originating agency.

Inspection in Conjunction with USCM: Make sure that Organizational charts, OJT charts, Retention charts, and Management Guides are current. There should be job descriptions, 8AF Form 154, on all people. Management Guides should be current and accurate. All this was reflected in a command interest letter, a copy of which was issued to everyone concerned. There has been a change to this Management Guide, required by SACL 121-10, which states that each guide will contain the Emergency War Order Check List. The Base Support functions of the EWO should also be reflected in the specific and appropriate Management Guides.

Lt. Colonel Lucas told the group that Colonel Richards has expressed concern about the attitude we should take in handling the inspectors. He stated that Colonel Richards expects the top man within the operating section to be with the inspector, and to answer any questions they may ask. A positive attitude must be taken in talking to these inspectors. Show them the accomplishments that have been made, rather than what we could have done -if... He cautioned the group against bringing up intra-command problems which are not within the scope of this inspection. Try to point out what we have done to overcome problems, such as the need for more space, by submitting requests to higher headquarters for approval.

Lt. Colonel Lucas reminded the group that, with the USCM coming up anytime now, staff directors and squadron commanders should check on the currency of their recall system, augmentation lists, and restricted area badges, as required. Augmentation personnel should be properly clothed when they report for augmentation duty.

Dormitory Shakedown: Colonel Rifkin stated that on 29 September a team of master sergeants conducted a dormitory shakedown. Only one squadron (I. E.) showed any volume of contraband, i. e., knives, etc., which raises a question about the thoroughness of the other inspectors. Squadron commanders were advised to re-inspect dormitories for contraband. This will be done in conjunction with a clothing inspection. Personnel must possess all the mandatory items of the blue winter uniform - this will include gloves. Squadron commanders were advised to submit a report on the results of this inspection, not later than 21 October, to the Base Commander.

HEADQUARTERS 817TH AIR BASE GROUP
 United States Air Force
 Pease Air Force Base
 New Hampshire

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BC, Subj: Notes on ABGRU Staff Meeting - 14 Oct 58

NCO Academy Graduate Association: Colonel Rifkin spoke to the group concerning a letter from Master Sergeant Hurley, President of the NCO Academy Graduate Association, in which he requests he be relieved of this position because of the ineffectiveness of the Association. Reference was made to a command interest letter signed by General Sweeney, General Arnold, and Colonel Richards, Subject: Utilization of NCO Academy Graduates, and deals with improving the prestige of the NCO Academy Alumnae. Colonel Richards feels that this is best reflected locally in our Troop Management program.

DEPUTY BASE COMMANDER:

Sale of Beer to Minors: Lt. Colonel Lucas reported that it has been brought to the attention of the Division Commander that the Base Exchange Cafeteria has, on occasion, served beer to minors. The Base Exchange has been advised of this matter, but positive action must be taken to insure that there are no reoccurrences of these incidents. Squadron commanders were advised that they should publicize to their personnel the maximum punishment that will be taken against offenders.

Dormitory Space Allocation: Colonel Richards has not officially authorized the go-ahead in allowing NCO's to reside off base. It is now ready for discussion with the Division Commander.

There will be a maximum commuting distance of ten miles or twenty minutes.

Community Chest Drive: Lt. Colonel Lucas discussed the Drive and problems pertinent thereto. This will take place after "Operation Big Jump". He described Key Man system of collection, which will be under the supervision of the Project Officer, Major McDonald, Base Personnel Services.

Ground Training Accomplishment - SACR 50-24: Pointed out those squadrons below proportionate minimums. Stressed importance.

BASE PERSONNEL.

Lt. Colonel Lockman reported on Officer Effectiveness Reports for the period 23 September to 10 October. The 817th Air Division has submitted a total of 118; 57 on time, 61 late. The 817th Air Base Group submitted 13; 11 on time, 2 late (from the Division).

On Airman Performance Report, it is generally true that agencies are not completing these according to regulation due to lack of stability (120 days) of assignment and Base Personnel's failure, in September, to send out Staff Sergeants' APR Form.

Lt. Colonel Lockman pointed out that the current organization of Base Personnel is described in SAC Manual 30-1, as recently published.

BC, Subj: Notes on ABGRU Staff Meeting - 14 Oct 58

AIR POLICE

Captain Hobensack informed the group that the Air Police Squadron personnel and augmentation troops will wear gas masks on Alert and Disaster Plan. This is a recent change from a higher headquarters directive. Gas masks are available.

COMMANDER:

Colonel Richards arrived at 1745 hours, and discussed the inspection system. The inspection phase will not interfere with the USCM. Subsequent to the USCM, a thorough inspection in accordance with the 17 May inspection guide lines will be made, with particular emphasis on discrepancies uncovered in the last inspection. Compliance with pertinent regulations and manuals, and special subject letters will be emphasized.

The meeting adjourned at 1800 hours.

DISTRIBUTION: /

Silas R. Richards
SILAS R. RICHARDS
Colonel, USAF
Commander

HEADQUARTERS 817TH AIR BASE GROUP
United States Air Force
Pease Air Force Base
New Hampshire

BC

6 November 1958

SUBJECT: Notes on Air Base Group Staff Meeting - 4 November 1958

TO: See Distribution

The weekly staff meeting of the 817th Air Base Group was convened at 1630 hours, 4 November 1958, Colonel Silas M. Richards, Base Commander, presiding.

Colonel Richards stated that the key note of this meeting is Management, a vitally important area, and in preparation for the next meeting a plan is being developed for the Group which will set forth a well defined management guide to include the utilization of NCOIC's and Assistant NCOIC's. This subject has been discussed at length at several previous staff meetings.

The critique for the current inspection will be held in the Theatre at 1330 hours on Friday, 7 November. Attendance from the group will include the entire management group, i.e. Squadron Commanders, First Sergeants, Staff Officers, functional heads NCOIC's and Assistant NCOIC's. Each representative will pay particular attention to his appearance. Each attendant will take notebooks and pencils, and be thoroughly aware of the deficiencies uncovered in the respective operations and facilities. Corrective action should be well under way before the formal Inspection Report is received. The position for the Group will be in the front of the left section facing the stage.

A preliminary report has uncovered five items in the General Section:

1. General appearance and cleanliness of troop housing is unsatisfactory. This includes condition of vending machines, dust on window sills, loose screens, etc, all items that require closer scrutiny and more pressure on the NCO element.
2. Military courtesy and personal appearance. We still have a long way to go to get the men on their feet, sharp in appearance, etc.
3. Control of traffic on the ramps.
4. Base traffic program unsatisfactory.
5. Parking apron maintenance facilities and equipment unsatisfactory.

BC, SUBJ: Notes on ABERU Staff Meeting - 4 November 1958

MANAGEMENT: On 20 October a letter was sent to Squadron Commanders which included a copy of a letter from CINC SAC and the Commander, Eighth Air Force, on Refinement in Force of the NCO corps, citing the fact that we have a number of NCO's who have taken the E-8 examination and have failed. Some of us felt we were indicting the NCO who failed. Today a letter has been distributed to dispell this misinterpretation. Squadron commanders will see where they have failed in their responsibility to encourage and improve management techniques. Eighth Air Force has stated that of all the NCO's who took the E-8 examination, the greatest area of deficiency is the supervisory knowledge of management techniques and procedures. The refinement in force of the NCO Corps program is being expanded in the latest letter to require staff officers as well as squadron commanders to look at all NCO's in the spirit and intent of the SAC and Eighth Air Force letters on this subject. The man who aspired to take the examination and failed is to be commended because he took it. This is only one of a number of aids given to us to detect where we have the courage to follow up on deficiencies and take corrective action. We should take a dim view of the NCO who refuses to take the examination because he feels he will fail - this is no position for a Master Sergeant to take. In the future a folder will be maintained on each NCO in which you will note any praiseworthy actions taken, the studying done, community and professional activities, and areas in which he shows improvement. All consultations will be recorded, and this file will be confidential between the supervisor and the NCO, but will serve as a guide to the supervisor to indicate wherein he can improve his activity by improving the people who work for him.

In addition, each should review the provisions of AFR 36-2, which applies somewhat the same philosophy to officers. All of these tools aid us in determining areas of weakness so that attempts may be made to improve the man and not give his responsibilities above his capability.

PHYSICAL FITNESS PROGRAM: Lt Colonel Gibson reported the results of this program as of 31 October 1958:

Organization	Tested	Passing	Failed
100th Bomb Wing	972	678	294
509th Bomb Wing	802	520	282
Air Base Group	498	381	117

BC, Notes on ABRU Staff Meeting - 4 November 1958

Group Squadrons	No. tested	No. failed
Operations Squadron	74	27
Air Police Squadron	39	21
Supply Squadron	84	0
41st ADS	49	1
Headquarters Sq	107	31
Transportation Sq	65	2
Installations Sq	41	17
Food Service Sq	39	17

Each squadron is scheduling individual members, and each commander is reviewing the schedule for over-weight people and those who have failed so that he can take the necessary action to have his people attain a passing score. The top five men in the program will be reported in the Viking, and General Arnold is one of the five.

Colonel Richards directed Colonel Gibson to monitor this program.

PTA: Colonel Richards announced that a meeting will be held this evening to form a Parent-Teachers Association for school children in the Capehart Housing Area, and urged full participation.

CONTROL OF CHILDREN: Colonel Richards directed that, through commander's calls and through the flight leaders down to the last man, each should be impressed with the importance of controlling dependent children on base. Unaccompanied dependents will stay out of the dormitory areas, industrial areas, BK cafeteria after the show at the theatre, and will not attend the last show at the theatre. To effect this control it will require command action and personal contact with the troops.

RETENTION: Of 37 eligible DOS's in the Group for this month, the majority of them are A/10 and A/20. These airmen have acquired an ability, they are valuable assets and should be retained in the Service. Colonel Richards queried the squadron commanders on their efforts to reenlist airmen scheduled for discharge during November.

Colonel Richards congratulated the 817th Operations Squadron for attaining the highest score in the Squadron Management Control Rating System for the third consecutive month.

DC, Subj: Notes on ANGRU Staff Meeting - 4 November 1958

GRAND SLAM: In the near future we will probably have operation "Grand Slam", which is a tanker exercise that will require the activation of our entire force. Colonel Richards may not be present for duty during this exercise, but Lt Colonel Lucas will convene the Management Group and go over the plan to insure that each one understands every phase of the problem and all supervisory personnel are prepared to operate as they did in "Big Jump". Start now and review your telephone alert recall, determine where all people are on the recall list, where is winter gear, mobility kits, have there been any changes in augmentation rosters? Brains, spirit and initiative must be generated through the NCO's down to the last OLO.

COLONEL BUDWAY:

Colonel Richards introduced Colonel Budway, Chief of the Inspection Team here from Eighth Air Force.

Colonel Budway, in his opening remarks, stated it has been said that Inspection Teams could write their reports before coming to a base. He affirmed that Inspectors are familiar with every operation before their official visit, as they review all previous I.O. and Staff Visit Reports, are briefed by key staff sections and Management Control people, in fact, there is very little that has been accomplished on a base that is not known to the Inspectors before their visit.

He urged the staff to correct the deficiencies and discrepancies noted by the Inspectors as quickly as possible because of the programmed reorganization to be implemented next Spring. The group was cautioned that exercises such as Grand Slam will be but Child's play by comparison with the shattering experience of reorganization, therefore, discrepancies should be corrected immediately and directives complied with so that we will be in a healthy condition for the monumental task.

Colonel Budway has seen the letter of appreciation from the two tactical wings on operation "Big Jump" and stated that the Air Base Group deserves a great deal of credit for the success of this exercise. He informed the staff that it is most important that, down to the last man, each knows that the operations are successful, they see the letters of appreciation, and know that down to the Airman Basic, each played an important role. The fact that General Power sent a congratulatory message is indicative of an accomplishment.

No one wants to be Number One in one exercise and fall flat in the following one. One of the key things is the word from top management down to the last man.

The Commander-in-Chief of SAC and the Commander, Eighth Air Force, are now looking at the Management area. The quality of supervision and the quality of management varies at bases, and is indicated

BC, Subj: Notes on ASCU Staff Meeting - 4 November 1956

from the word picture the inspectors get when they enter an activity - what kind of a room is it, is it clean and orderly? How well informed is the supervisor regarding his USD - does he know how many people work or are assigned to his activity. The next step is to look at the working areas, the people, the living areas, and the discipline. All of these give the inspectors a word picture of management in an activity-all of these things put together. There will be a follow-up from the current inspection to check on the corrective actions taken. All of these areas will be investigated again.

Colonel Budway commended Captain Svoboda for his Base Supply operation, and stated that it is obvious he knows what he is doing. General Barick has termed this the best Base Supply in SAC.

Sergeant Kay, First Sergeant of the Installations Squadron, was also singled out as knowing, down to the last detail, the circumstances leading to Article 15's, progress of each man on OJT, and his charts were very fine. Other first sergeants could learn from him if they followed his technique.

In closing, Colonel Budway informed the Group that they have a lot to be proud of, and reminded them to get the word to the man who does the job, take the required action on inspection deficiencies and discrepancies, and look forward to next Spring and the problems of reorganization.

The meeting adjourned at 1722 hours.

/s/ Silas R. Richards
/t/ SILAS R. RICHARDS
Colonel, USAF
Commander

DISTRIBUTION:

A CERTIFIED TRUE COPY:

JOHN R. MELL ISOLA
1/LT., USAF
Historical Officer

HEADQUARTERS 817TH AIR DIVISION
United States Air Force
Pease Air Force Base
New Hampshire

DO

29 October 1958

SUBJECT: Noise Abatement

TO: See Distribution

1. The Pease Air Force Base Noise Abatement Committee met with the members of the Sherburne Civic Association at 2000, 28 October 1958. There were approximately 125 civilian members present from the Sherburne residence area. The meeting lasted over two hours wherein the Noise Abatement Committee answered or attempted to explain the reasons for the noise, both air and ground type, to these civilians.
2. The three foremost and outstanding complaints were:
 - a. Low flying aircraft over the civilian housing area (Sherburne district).
 - b. Aircraft running up for take-off on Runway 34 with tails pointed towards the housing area.
 - c. B-47's burning off WAI on 34 (Alert Force mostly, plus KC's revving up to maximum rpm on Coca alerts).
3. In order to correct the above three items, the following corrective action is directed:
 - a. All pilots will be briefed not to fly over the Sherburne civilian housing area but to overfly the runway when go-arounds are necessary.
 - b. When aircraft stop adjacent to Runway 34 awaiting take-off, they will park perpendicular to the runway so that the aircraft are not tail pointed towards the civilian housing area. No more than two aircraft will be permitted on the warm-up pad at any one time. The tower will hold taxiing aircraft at the bottom of the taxiway upgrade to 34 until traffic is cleared on the warm-up pad.

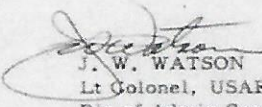
DO, Hq 817ADIV, 29 Oct 58, Subj: Noise Abatement

c. B-47 aircraft will not burn off WAI on the end of 34 (alert aircraft included) but will taxi to 16 to burn off securing Tower approval to move to 16. KC-97's that must accelerate to full power will move down Runway 34 to the first taxiway and run up there, then turn off the active to the ramp.

FOR THE COMMANDER:

DISTRIBUTION:

100C	16 cys
509C	16 cys
BC	12 cys
BISO	12 cys
BO	3 cys
BDO	3 cys
AACS	5 cys
DO	2 cys
DM	2 cys


J. W. WATSON
Lt Colonel, USAF
Dir of Admin Services

DISPOSITION FORM		SECURITY CLASSIFICATION (If any)																														
FILE NO.	SUBJECT Big Jump																															
TO 100C DM 509C DCR BC DP	FROM DO	DATE 26 Sep COMMENT NO. 1																														
<p>1. As agreed upon in the Test Exercise Critique of 25 September 1958, the following schedule is established for the 817th Air Division Big Jump Planning meeting:</p> <table border="1"> <thead> <tr> <th>Time</th> <th>Date</th> <th>Subject</th> <th>Briefing Officer</th> <th>Place</th> </tr> </thead> <tbody> <tr> <td>1330</td> <td>30 Sep</td> <td>Operational Briefing</td> <td>100/509 Big Jump Project Officer</td> <td>100ARS Briefing Room</td> </tr> <tr> <td>1430</td> <td>30 Sep</td> <td>SACM 50-5 Briefing</td> <td>817DO/DM/DCR</td> <td>"</td> </tr> <tr> <td>1500</td> <td>30 Sep</td> <td>SACM 50-5 Discussion</td> <td>All</td> <td>"</td> </tr> <tr> <td>1530</td> <td>30 Sep</td> <td>Big Jump Discussion</td> <td>817DO</td> <td>"</td> </tr> <tr> <td>0800-1700</td> <td>1 Oct</td> <td>Big Jump Briefing of all available personnel</td> <td>As directed by the respective commanders</td> <td></td> </tr> </tbody> </table> <p>2. It is intended that the end results of this meeting be a positive understanding of Big Jump and an agreement upon our approach and execution.</p> <p>3. Commanders are enjoined to bring as many of their key staff as possible to the 30 September briefings.</p> <p style="text-align: right;">s/ John Cafarelli JOHN CAFARELLI, Lt Colonel, USAF Director of Operations</p> <p>CERTIFIED TRUE COPY: <i>John R. Dell Isola</i> JOHN R. DELL ISOLA 1/Lt, USAF Historical Officer</p>			Time	Date	Subject	Briefing Officer	Place	1330	30 Sep	Operational Briefing	100/509 Big Jump Project Officer	100ARS Briefing Room	1430	30 Sep	SACM 50-5 Briefing	817DO/DM/DCR	"	1500	30 Sep	SACM 50-5 Discussion	All	"	1530	30 Sep	Big Jump Discussion	817DO	"	0800-1700	1 Oct	Big Jump Briefing of all available personnel	As directed by the respective commanders	
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DD FORM 1 FEB 50 96

REPLACES GPO FORM 96, 1 OCT. 46, WHICH MAY BE USED

16-5400-2

50 U. S. GOVERNMENT PRINTING OFFICE: 1950 O-221114

0300

DISPOSITION FORM		SECURITY CLASSIFICATION (If any)	
FILE NO.	SUBJECT Big Jump Ammo Loading		
TO BC	FROM DO	DATE 1 Oct 58	COMMENT NO. 1
<p>1. This confirms conversation between Major Cunningham and myself on Tuesday, 30 September with reference to Operations Order 21-58, Big Jump.</p> <p>a. Training ammo, 509th Bomb Wing, priority one.</p> <p>b. Training ammo, 100th Bomb Wing, priority two.</p> <p>If your inventory reveals there is an insufficient amount of training ammo to meet the requirements of both wings, then the balance required by the 100th Bomb Wing will be combat ammo. However, this Directorate must be notified immediately if combat ammo is to be used so that proper release may be obtained in writing from higher headquarters prior to Big Jump. Your attention is invited to paragraph 26j of SACM 50-5.</p>			
Info cy: ADSC	s/John Cafarelli JOHN CAFARELLI, Lt Colonel, USAF Director of Operations		
<p>CERTIFIED TRUE COPY:</p> <p><i>John R. Dell Isola</i> JOHN R. DELL ISOLA 1/Lt, USAF Historical Officer</p>			

DISPOSITION FORM

SECURITY CLASSIFICATION (if any)

FILE NO.	SUBJECT	DATE	COMMENT NO.
TO 509th Bomb Wing	509th Bomb Wing Operations Order 21-58Jump FROM DD	6 Oct 58	1

Reference is made to your operations order, paragraph 3x(3) (c)2 (page 6) which reads, "Refueling and rendezvous equipment need not be operational." It is requested that you amend this operations order and state that the refueling and rendezvous equipment will be operational for the mission in accordance with the short Dash 1 refueling check list.

s/John Cafarelli
JOHN CAFARELLI, Lt Colonel,
USAF, Director of Operations

CERTIFIED TRUE COPY:

John R. Dell Isola
JOHN R. DELL ISOLA
1/Lt, USAF
Historical Officer

0304

~~SECRET~~

DHA045V
 KLA 035FA056
 MM RJESKH RJEPGM RJEDGD RJBODL
 DE RJWPKLF 269
 M 162145Z
 FM COMAF 2 BARKSDALE AFB
 TO RJEEDR/CINCSAC OFFUTT AFB
 RJEPPH/COMAF 8 WESTOVER AFB
 RJWPKN/COMAF 15 MARCH AFB
 RJWFKL/COMADIV 4 BARKSDALE AFB
 RJWFFB/COMADIV 21 FORBES AFB
 RJWPBD/COMADIV 36 DAVIS MONTHAN AFB
 RJEPPH/COMADIV 45 LORING AFB
 RJWFPJ/COMADIV 47 WALKER AFB
 RJESKH/COMADIV 806 LAKE CHARLES AFB
 RJEPGM/COMADIV 817 PEASE AFB
 RJEDGD/COMADIV 818 LINCOLN AFB
 RJBODL/COMSTRATWG 4082 GOOSE AB
 BT

~~SECRET~~ FROM DODT 10480. ADIVS PASS TO BW CONCERNED.
 SUBJECT (UNCL) BIG JUMP. PART ONE OF SIX PARTS. SECOND AIR FORCE HAS PRIMARY PLANNING RESPONSIBILITY FOR SAC OCTOBER LARGE SCALE EXERCISE "BIG JUMP." SAC OPOED 21-58. FORCES EMPLOYED ARE OUTLINED IN PART 3, BELOW. PART 2. 2AF WILL HOLD A PREPLANNING CONFERENCE ON JUNE 24, 25, AND 26. FIRST MEETING WILL BE AT 0800 HOURS IN 2AF COMMAND POST. UNIT PERSONNEL ATTENDING CONFERENCE SHOULD BE THOSE OFFICERS CHARGED WITH PREPARATION OF UNIT ORDER. REPRESENTATION WILL BE HELD TO: ONE PER ADIV OR STRATWG, TWO EACH PER BW AND REFS. CONFEREES WILL HAVE A WORKING KNOWLEDGE (Page two RJWPKLF 269) OF UNIT EMP AND BE FAMILIAR WITH ANY ANTICIPATED PROBLEM AREAS, LAUNCH OR RECOVERY PECULIARITIES OF THEIR OPERATING BASES AND OPERATIONAL RESTRICTIONS EXPECTED. IN ADDITION THEY WILL HAVE WITH THEM NECESSARY EQUIPMENT TO COMPUTE BOTH FEASIBILITY 90 PERCENT WING FEASIBILITY FLIGHT PLANS FOR ASSIGNED ROUTE EITHER PRIOR TO OR DURING CONFERENCE. 2AF WILL BE ADVISED BY 16 JUNE OF THE NAME, RANK, SERIAL NUMBER, SECURITY CLEARANCE, MODE OF TRANSPORTATION, TIME OF ARRIVAL AND BILLETING REQUIREMENTS OF EACH CONFEREES. PART 3. MISSION CONCEPT FOR BOMBER IS HOME STATION TO HOME STATION FOLLOWING EMP ROUTES THROUGH PEACETIME REFUELING AREA CLOSEST TO EMP AREA. FOR TANKERS LEAP FROG OR HOME/ROTATIONAL REFUELING AS REQUIRED BY EMP. ASSIGNED WEAPONS WILL BE CARRIED IF AIRCRAFT STRUCTURAL RESTRICTIONS HAVE BEEN LIFTED BY TIME OF EXECUTION. MORE SPECIFIC PLANNING DATA ON WEAPONS MOVEMENT WILL BE PROVIDED AT PLANNING CONFERENCE. IN ANY CASE ROUTES THROUGH REFUELING AREAS WILL BE THE SAME. PLANNED FORCE ASSIGNMENTS ARE: ALFA. ~~///~~ ~~4~~/(garbled)BWS REFUEL ON 2 BOMBER to 1 TANKER RATIO IN FIGHTING FOX OR ALTERNATE DRAGON FLY. LEFT TURN RETURNING TO ZI IN DETROIT AREA TO LAKE CHARLES. TANKERS

~~SECRET~~

~~SECRET~~

DHA045V
 KLA 035PA056
 MM RJESKH RJEPGM RJEDGD RJEODL
 DE RJWFKLF 269
 M 162145Z
 FM COMAF 2 BARKSDALE AFB
 TO RJEDBR/CINCSAC OFFUTT AFB
 RJEPDH/COMAF 8 WESTOVER AFB
 RJWPKN/COMAF 15 MARCH AFB
 RJWFKL/COMADIV 4 BARKSDALE AFB
 RJWFFB/COMADIV 21 FORBES AFB
 RJWPBD/COMADIV 36 DAVIS MONTHAN AFB
 RJEPFH/COMADIV 45 LORING AFB
 RJWFFJ/COMADIV 47 WALKER AFB
 RJESKH/COMADIV 806 LAKE CHARLES AFB
 RJEPGM/COMADIV 817 PEASE AFB
 RJEDGD/COMADIV 818 LINCOLN AFB
 RJEODL/COMSTRATWG 4062 GOOSE AB
 BT

~~SECRET~~ / FROM DODT 10480. ADVIS PASS TO EW CONCERNED.
 SUBJECT (UNCL) BIG JUMP. PART ONE OF SIX PARTS. SECOND AIR FORCE HAS PRIMARY PLANNING RESPONSIBILITY FOR SAC OCTOBER LARGE SCALE EXERCISE "BIG JUMP." SAC OPOD 21-58. FORCES EMPLOYED ARE OUTLINED IN PART 3, BELOW. PART 2. 2AF WILL HOLD A PREPLANNING CONFERENCE ON JUNE 24, 25, AND 26. FIRST MEETING WILL BE AT 0800 HOURS IN 2AF COMMAND POST. UNIT PERSONNEL ATTENDING CONFERENCE SHOULD BE THOSE OFFICERS CHARGED WITH PREPARATION OF UNIT ORDER. REPRESENTATION WILL BE HELD TO: ONE PER ADIV OR STRATWG, TWO EACH PER EW AND REFS. CONFEREES WILL HAVE A WORKING KNOWLEDGE (Page two RJWFKLF 269) OF UNIT EWP AND BE FAMILIAR WITH ANY ANTICIPATED PROBLEM AREAS, LAUNCH OR RECOVERY PECULIARITIES OF THEIR OPERATING BASES AND OPERATIONAL RESTRICTIONS EXPECTED. IN ADDITION THEY WILL HAVE WITH THEM NECESSARY EQUIPMENT TO COMPUTE BOTH FEASIBILITY 90 PERCENT WING FEASIBILITY FLIGHT PLANS FOR ASSIGNED ROUTE EITHER PRIOR TO OR DURING CONFERENCE. 2AF WILL BE ADVISED BY 16 JUNE OF THE NAME, RANK, SERIAL NUMBER, SECURITY CLEARANCE, MODE OF TRANSPORTATION, TIME OF ARRIVAL AND BILLETING REQUIREMENTS OF EACH CONFEE. PART 3. MISSION CONCEPT FOR BOMBER IS HOME STATION TO HOME STATION FOLLOWING EWP ROUTES THROUGH PEACETIME REFUELING AREA CLOSEST TO EWP AREA. FOR TANKERS LEAF FROG OR HOME/ROTATIONAL REFUELING AS REQUIRED BY EWP. ASSIGNED WEAPONS WILL BE CARRIED IF AIRCRAFT STRUCTURAL RESTRICTIONS HAVE BEEN LIFTED BY TIME OF EXECUTION. MORE SPECIFIC PLANNING DATA ON WEAPONS MOVEMENT WILL BE PROVIDED AT PLANNING CONFERENCE. IN ANY CASE ROUTES THROUGH REFUELING AREAS WILL BE THE SAME. PLANNED FORCE ASSIGNMENTS ARE: ALFA. /44/44/(garbled)BWS REFUEL ON 2 BOMBER TO 1 TANKER RATIO IN FIGHTING FOX OR ALTERNATE DRAGON FLY. LEFT TURN RETURNING TO ZI IN DETROIT AREA TO LAKE CHARLES. TANKERS

~~SECRET~~

0307

~~SECRET~~

ARE KC-135'S FROM (garbled). BRAVO. 65W(?) REFUELING BY KC-97'S (Page three, RJWPKLF 269) FROM LINDSEY TASK FORCE (90, 96 and 375 AREFS) LEFT TURN TO APPROXIMATELY CHURCHILL, CANADA TO WALKER AFB. COCA. 100BW NONREFUELED HOME STATION TO NEWFOUNDLAND; PENETRATE EAST COAST OF NEW YORK AREA TO PEASE. DELTA. 303BW REFUELED BY KC-97'S FROM LINDSEY TASK FORCE LEFT TURN TO DAVIS-MONTHAN. ECHO. 509BW REFUELED BY KC-97'S FROM GOOSE LEAPFROG TO SONDRESTROM USING RED LION PRIMARY, AND DIRTY WORD SECONDARY, RIGHT TURN TO PEASE. HOTEL. ALL ABOVE ROUTES ARE FOR PRELIMINARY PLANNING ONLY. ROUTES WILL BE EXTENDED SO THAT BOMBERS ARRIVE OVER HOME STATION WITH PEACE-TIME RESERVES. SPECIFIC ROUTES WILL BE RESOLVED AT PLANNING CONFERENCE AT THIS TIME, ALSO, SPECIFIC TANKER ALLOCATION AREAS, RDE POINTS AND TIMES WILL BE ASSIGNED. TANKER CONFEREES WILL BRING TO CONFERENCE OR BE PREPARED TO COMPUTE OFF-LOAD CAPABILITIES IN ALL USEABLE AREAS. PART 4. FOR SAC, 8AF, AND 15AF. PART 3 DELTA AND ECHO ABOVE ARE IN VARIANCE WITH THE SAC AIR OPERATIONS SCHEDULE, HOWEVER, DUE TO RANGE LIMITATIONS, REFUELING OF ~~THE~~ 303BW BY 44 AREFS GOOSE TO SONDRESTROM DOES NOT APPEAR FEASIBLE. SOLUTION PRESENTED IN DELTA AND ECHO IS RECOMMENDED BY 2AF. REQUEST SAC CONCURRENCE ON THIS CONCEPT. PART 5. 8TH AND 15TH AF REQUEST YOUR CONCURRENCE ON UNIT REPRESENTATION TO CONFERENCE AND REQUEST INFORMATION REQUIRED BY PART 2, ABOVE, ON PERSONNEL FROM YOUR HEADQUARTERS THAT WILL ATTEND CONFERENCE BE PROVIDED 2AF BY 16 JUNE. PART 6. 2AF PROJECT OFFICER IS MAJOR CARL J. LEINBISTER III, SOCS 244.

BT
16/2215Z MAY RJWPKLF

Certified true copy:

John R. Dell Isola
JOHN R. DELL ISOLA
1/Lt, USAF
Historical Officer

~~SECRET~~

0308

~~SECRET~~

DHA 038
 TE
 KLA 0331FBO17
 MM RJEPM RJEED RJBODL
 DE RJWFKLF 358
 M 292200Z
 FM COMAF 2 BARKSDALE AFB LA
 TO RJEEDR/CINCSAC OFFUTT AFB NEBR
 RJEPMH/COMAF 8 WESTOVER AFB MASS
 RJWPKN/COMAF 15 MARCH AFB CALIF
 RJWFKL/COMADIV 4 BARKSDALE AFB LA
 RJWFFB/COMADIV 21 FORBES AFB KAN
 RJWPBD/COMADIV 36 DAVIS MONTHAN AFB ARIZ
 RJEFFH/COMADIV 45 LORING AFB ME
 RJWRFJ/COMADIV 47 WALKER AFB NM
 RJBKPH/COMADIV 806 LAKE CHARLES AFB LA
 RJEPMH/COMADIV 817 PEASE AFB NH
 RJEED/COMADIV 818 LINCOLN AFB NEBR
 RJBODL/COMSTRATWG 4082 GOOSE AB LABR
 BT.

~~SECRET~~ FROM DODT 10654. ADVIS PASS TO BW CONCERNED.
 SUBJECT: BIG JUMP.
 REFERENCE 2AF SECRET MESSAGE DODT 10480 DATED 16 MAY 58. PART I OF 4 PARTS. THIS MESSAGE AUGMENTS INSTRUCTIONS CONTAINED IN CITED MESSAGE. PART II. SAC ADVISES THAT B-47 BW'S PARTICIPATING IN BIG JUMP WILL COMPLETE WING INSPECTION AND REPAIR BY 30 SEPTEMBER 58. PLANNING WILL BE CONDUCTED FOR MAXIMUM ALLOWABLE PEACETIME TAKE-OFF WEIGHT OF UNIT AIRCRAFT WITH WATER AUGMENTATION. ASSIGNED WEAPONS WILL BE CARRIED. PART III. REFERENCE PART THREE OF CITED MESSAGE. THE FOLLOWING ADDITIONAL PLANNING DATA IS PROVIDED: ALFA. 44/68 BW'S VS 42ADIV CHANGE REFUELING AREAS TO DEER SKIN PRIMARY--COTTON CLUB ALTERNATE. TWO BOMBERS TO ONE TANKER (C 135). FUEL OFFLOAD 55,000 PER BOMBER. APPROXIMATE BOMBER ROUTE LAKE CHARLES TO 4300N 8100W TO DEER SKIN VIA 4700N 8100W OR TO COTTON CLUB. DOG LEG IS NECESSARY TO AVOID OVERFLIGHT OF 15TH AF TARGET AREAS. AFTER REFUELING, UNITS WILL TURN RIGHT TO PENETRATE EAST COAST FROM ATLANTIC AREA. BRAVO. 6TH AND 303BW'S VS LINCOLN TASK FORCE. REFUELING AREAS. PAT CAT PRIMARY, CLOUD BANK ALTERNATE. TANKER OFFLOAD CAPABILITIES ARE: FROM LINCOLN 43,000, FROM FORBES 41,000, FROM BARKSDALE 34,000. 15AF WILL PROVIDE FURTHER GUIDANCE FOR 6TH AND 303BW'S. CHARLIE. 100BW WILL COMPUTE NON-REFUELED RANGE. SPECIFIC ROUTE TO BE PLANNED AT CONFERENCE. DELTA. 509TH BW VS GOOSE TO SONDESTROM 44TH TANKERS. OFFLOAD CAPABILITY 35,000 LBS. PART IV. TANKER UNITS WILL COMPUTE FEASIBILITY FLIGHT PLAN FOR ROUTES PRIOR TO CONFERENCE TO INSURE THAT OFFLOADS LISTED IN PART III ABOVE CAN BE MET WITH UNIT ASSIGNED AIRCRAFT. BOMBER UNITS WILL COMPUTE FLIGHT PLANS THROUGH REFUELING AREAS AND WILL KNOW AIR MILE RANGE AVAILABLE AFTER LEVEL OFF. BT 29/2310Z MAY RJWFKLF

CERTIFIED TRUE COPY:
John R. Dell Isola

JOHN R. DELL ISOLA, 1/Lt, USAF, Historical Officer

~~SECRET~~

0310

~~SECRET~~

DH159TMCC783
 RR RJEPPH RJEPM RVEDGD RJWFFB RJEODL RJEQBG
 DE RJEPDH 82
 R 231418Z
 FM COMAF 8
 TO RJWPKL/COMAF 2
 RJWPKN/COMAF 15
 RJWFFB/COMAIRDIV 21
 RJEPM/COMAIRDIV 817
 RVEDGD/COMAIRDIV 818
 RJEPPH/COMBOMWG 42
 RJEODL/COMSTRATWG 4082
 RJEQBG/COMABGRU 4084
 INFO RJEIBR/CINCSAC
 RJWFJP/COMAIRDIV 45
 BT

~~SECRET~~ DOOIB 17608 SUBJECT: (UNCL) "BIG JUMP." AVAIL-
 ABLE PRELIMINARY PLANNING FACTORS AND INFORMATION CONCERNING
 THIS EXERCISE ARE AS INDICATED IN 2AF SECRET MESSAGE DODT
 10480, 16 MAY 58. 8AF PARTICIPATING UNITS ARE DIRECTED TO
 PROVIDE REPRESENTATION AT PLANNING CONFERENCE IN ACCORDANCE WITH
 ABOVE REFERENCED 2AF MESSAGE. FORBES AND LINCOLN ARE AUTHORIZED
 DIRECT COORDINATION TO ESTABLISH MUTUAL AIRLIFT OF REPRESENTATIVES
 FROM 818TH AIR DIV, 21ST AIR DIV, 90TH AND 98TH AREFS. REQUEST
 4082D STRATWG PROVIDE TRANSPORTATION FOR GOOSE AND SONDRSTROM
 REPRESENTATIVES TO WESTOVER. THIS HEADQUARTERS WILL ARRANGE FOR
 (Page two RJEPDH 82) TRANSPORTATION OF GOOSE, SONDRSTROM, LORING
 AND PEASE PERSONNEL FROM WESTOVER TO BARKSDALE. REQUEST UNITS AD-
 VISE 2AF AND THIS HEADQUARTERS NOT LATER THAN 11 JUNE OF NAME, RANK
 SERIAL NUMBER AND SECURITY STATUS OF EACH CONFERE. THIS HEAD-
 QUARTERS DESIRES TO EMPHASIZE THE IMPORTANCE OF UNITS SELECTING
 RESPONSIBLE CONFERENCE REPRESENTATIVES AS ROUTES, TIMING, ALTI-
 TUDES, FLIGHT PLANS, ETC., ESTABLISHED AT CONFERENCE WILL BE
 FINAL. FOR 15AF: AS THE 509TH BOMB WING WILL STILL BE ASSIGNED
 TO YOUR AIR FORCE DURING THE PLANNING CONFERENCE DATES, REQUEST
 YOU DIRECT THE 509TH BOMB WING TO HAVE REPRESENTATIVES AT
 THIS CONFERENCE.

BT
 23/1456Z MAY RJEPDH

CERTIFIED TRUE COPY:

John R. Dell Isola
 JOHN R. DELL ISOLA
 1/Lt, USAF
 Historical Officer

~~SECRET~~

0512

~~CONFIDENTIAL~~

DHAL08MCC674
 RR RJEPCG
 DE RJEPCDH 108
 R 081442Z
 FM COMAF 8
 TO COMAIRDIV 817
 BT

~~CONFIDENTIAL~~ /DOOL 22478 SUBJECT: (UNCL) "BIG
 JUMP." REFERENCE YOUR SECRET MESSAGE DO 081903, 25 JUNE 58.
 DURING THE "BIG JUMP" PLANNING CONFERENCE AT HEADQUARTERS
 2AF, BARKSDALE AFB, SAC VERBALLY CHANGED THE 509TH BOMB WING
 MISSION TO NON-REFUELED. 509TH BOMB WING PLANNED A MISSION
 SIMILAR TO THE ONE PLANNED BY THE 100TH BOMB WING. ROUTS AND
 TARGETS VARY SLIGHTLY. FLIGHT PLANS SHOULD BE AVAILABLE TO
 YOU FROM THE ADVON PARTY OF THE 509TH BOMB WING.

BT
 08/1740Z JUL RJEPCDH

Certified true copy:

John R. Dell Isola
 JOHN R. DELL ISOLA
 1/Lt, USAF
 Historical Officer

~~CONFIDENTIAL~~

0314

~~SECRET~~

K
 DHA OLL OMCA014
 PP RJEPM RWFJP RWFKLF
 DE RJEPM 292
 P 162115Z
 FM COMAF 8
 TO RJAFFJ/COMAIRDIV 47
 RJEPM/COMAIRDIV 817
 INFO RWFKLF/COMAF 2
 BT

~~SECRET~~ DOOLB 23277. SUBJECT: (UNCL) BIG JUMP. THIS HEADQUARTERS HAS NOT YET RECEIVED FLIGHT PLANNING, LAUNCH, PERFORMANCE AND TARGET DATA PERTAINING TO THE 509 BW PARTICIPATION IN OPERATION BIG JUMP. IT IS EXTREMELY IMPORTANT THAT THIS INFORMATION BE FORWARDED TO THIS HEADQUARTERS AND TO THE 817AD ASAP. IF THE ABOVE DATA IS NOT RECEIVED BY 21 JULY 58 THE 509 BW WILL BE REQUIRED TO UTILIZE THE ROUTE AND TARGETS PLANNED BY THE 100 BW ON OPERATION BIG JUMP, AND CONFORM TO LAUNCH TIMES AS SPECIFIED BY 817 AD.

BT
 16/2130Z JUL RJEPM

Certified true copy:

John R. Dell Isola
 JOHN R. DELL ISOLA
 1/Lt, USAF
 Historical Officer

~~SECRET~~

~~SECRET~~

DHMO24
 KNA O29JPROG
 PP RJEPMH RJEPMG RJWFKLF
 DE RJWFJP 4A
 P 192310Z
 FM COMAIRDIV 47 WALKER AFB NMEX
 TO RJEPMH/COMAF 8 WESTOVER AFB MASS
 INFO RJEPMG/COMAIRDIV 817 PEASE NH
 RJWFKLF/COMAF 2 BARKSDALE AFB LA
 BT

~~(S)~~ ~~(S)~~ ~~(S)~~ ~~(S)~~ / (garbled) 8-1626/SUBJECT: (U) BIG JUMP. THIS IS
 PLANNING DATA FOR 509TH BOMB WING PARTICIPATION IN OPERATION
 "BIG JUMP". MESSAGE IN FOUR PARTS. PART ONE. PERFORMANCE. A. WEST (C)
 (1) TAKEOFF GROSS - 202,500 POUNDS (2) CRITICAL FIELD LENGTH -
 11,300 FEET (3) PRESSURE ALTITUDE - 900 FEET (4) TEMPERATURE -
 - 81 F (5) TAKEOFF DISTANCE - 9,400 FEET B. DRY (1) TAKE OFF
 GROSS - ~~197,200~~ 197,200 POUNDS (2) CRITICAL FIELD LENGTH -
 11,300 FEET (3) PRESSURE ALTITUDE - 900 FEET (4) TEMPERATURE -
 - 20 F (5) TAKE OFF DISTANCE - 9,900 FEET. C. (b) (3) (B)
 (b) (3) (B) D. FUEL LOAD STATIC - 103,529 POUNDS E. ALTERNATE
 FUEL RESERVE (LONGEST ROUTE) - LORING: 13,000 POUNDS. PART
 TWO. ROUTES.

A. COMMON ROUTE:

	TAKE OFF PLUS	ALTITUDES
KENNEBUNK DEPT.	:24	25.5-27.0
43-46N 70-34W	:26	25.5-27.0
43-51N 69-38W	:31	25.5-27.0
St. John LFR	:32	25.5-27.0
45-49N 65-38W	:57	25.5-27.0
MONCTON LFR	1:01	25.5-28.0
48-53N 53-30W	2:01	26.5-28.0
48-32N 53-16W	2:05	26.5-28.0
44-05N 65-15W	3:34	31.0-32.5
43-22N 65-00W	3:40	31.0-32.5
44-11N 61-36W	4:00	31.0-32.5
42-21N 60-38W	4:14	31.0-32.5
40-43N 65-54W	5:55	31.0-32.5

B. ROUTE ONE - FUEL RESERVE: 23,355 POUNDS

40-43N 65-54W	4:58	31.0
40-20N 66-59W	5:06	31.0
40-28N 67-05W (HHCL)	5:07	31.0
40-51N 67-22W (LEVEL OFF)	5:11	36.0
43-46N 69-39W (TARGET)	5:40	36.0
44-03N 69-52W	5:43	36.0
44-00N 71-42W	5:55	36.0

~~SECRET~~

0318

~~SECRET~~

C. ROUTE TWO - FUEL RESERVE: 21,400 POUNDS

40-43N 65-54W	4:57	31.5
40-26N 66-42W	5:03	31.5
40-35N 66-47W (HHCL)	5:04	31.5
41-13N 47-15W (LEVEL OFF)	5:11	38.0
43-56N 69-18W (TARGET)	5:37	38.0
44-04N 69-23W	5:39	38.0
43-58N 72-32W	6:01	38.0
43-40N 72-42W	6:04	38.0
CONCORD VOR	6:11	38.0

D. ROUTE THREE - FUEL RESERVE: 20,500 POUNDS

40-43N 65-54W	4:56	32.0
40-32N 66-24W	5:00	32.0
40-41N 66-29W (HHCL)	5:01	32.0
41-05N 66-45W (LEVEL OFF)	5:05	36.0
44-03N 68-48W (TARGET)	5:33	36.0
44-32N 69-09W	5:38	36.0
44-59N 72-18W	6:00	36.0
44-23N 73-27W	6:08	36.0
CONCORD VOR	6:21	36.0

E. ROUTE FOUR - FUEL RESERVE: 18,650 POUNDS

40-43N 65-54W	4:55	32.5
40-38N 66-12W	4:56	32.5
40-46N 66-12W (HHCL)	5:37	32.5
41-48N 66-33W (LEVEL OFF)	5:03 (sic)	38.0
44-12N 68-26W (TARGET)	5:30	38.0
44-23N 68-33W	5:32	38.0
44-59N 73-30W	6:07	38.0
44-25N 74-15W	6:13	38.0
44-07N 74-13W	6:15	38.0
CONCORD VOR	6:51	38.0

F. HIGHEST AIRCRAFT IN CELL WILL FLY ROUTE FOUR. NEXT HIGHEST WILL FLY ROUTE THREE, AND SO ON. SINGLE AIRCRAFT WILL FLY ROUTE FOUR WITH THE EXCEPTION OF SORTIE ONE NINE WHICH WILL FLY ROUTE THREE. PART THREE. SCHEDULED ACTIVITIES: A. CELL FORMATION WHEN OPTION TIMING PERMITS. B. GRID CELESTIAL NAVIGATION LEG. C. GUNNERY. D. CHAFF AND ECM. E. MACH .81 BOMB RUN. F. HHCL CONTROL TIME. PART FOUR. FOR 8AF: DETAILED FLIGHT PLANS WILL BE FORWARDED ON 21 JULY 1958.

BT
19/23252 JUL RJWFJP

Certified true copy
John R. Dell Isola
JOHN R. DELL ISOLA
1/Lt, USAF
Historical Officer

~~SECRET~~

0319

~~SECRET~~

TWX004NCA026
 RR RJEFGM RJEEDR RJWFKL RJWZKN
 DE RJEDE 238
 R 011939Z
 FM COMAF 8
 TO RJEEDR/CINCSAC OFFUTT
 RJEFGM/COMAIRDIV 817
 RJWFKLP/COMAF 2
 BT

~~SECRET~~/DOOIB 25911 SUBJECT: (UNCL) "BIG JUMP." REF
 TELEPHONE CONVERSATION MAJOR SPARE AND CAPT LUCKINGHAM, YOUR
 HQS, AND CAPT ABBOTT, SAF. FOLLOWING IS THE LAUNCH/TIMING
 INFORMATION WHICH WILL BE ADHERED TO BY THE 100TH AND 509TH
 BOMB WINGS ON OPERATION "BIG JUMP."

100TH BOMB WING			509TH BOMB WING		
CELL	SORTIE NR	TAKEOFF (E PLUS)	CELL	SORTIE NR	TAKEOFF (E PLUS)
RED	8	0007	BRONZE	7	0025
	9	0008		8	0026
	10	0009		9	0027
	12	0010		10	0028
ORANGE	7	0043	MAHOGANY		
	11	0044		12	0101
	13	0045		13	0102
GREEN	14	0117	COPPER	14	0133
	15	0118		15	0134
BLUE	16	0158	WALNUT	16	0215
	17	0159		17	0216
GRAY	18	0200	CARDINAL	18	0245
	19	0300		19	0316
PINK	20	0301	PINTO	20	0336
	22	0417		21	0402
WHITE	21	0459	OLIVE	22	0515
	25	0500		23	0516
BLACK	24	0545	WINE	24	0615
	25	0659		25	0715
CHERRY	26	0700	AMBER	26	0716
	27	0859		27	0915
SCARLET	28	0900	RUST	28	0916
	29	1100		29	1116
LEMON	30	1101	PEACH	30	1117
	31	1300		31	1316
IVORY	32	1301	ROSE	32	1317
	33	1459		34 (sic)	1516
BROWN	34	1500	PURPLE	34	1516 (sic)
	35	1700		35	1716
RUBY	36	1701	CREAM	36	1717

~~SECRET~~

0321

~~SECRET~~

SILVER	37	1900	YELLOW	37	1916
	38	1901		38	1917
GOLD	39	2059	CERISE	39	2115
	40	2100		40	2116
LIME	MAKE-UP	2228	INDIGO	MAKE-UP	2200
		2229			2201
TAN	MAKE-UP	2259	BIRGE	MAKE-UP	2316
		2300			2317
		2301			

BT
01/2027Z AUG RJEPDH

Certified true copy:

John R. Dell Isola
JOHN R. DELL ISOLA
1/LT, USAF
Historical Officer

~~SECRET~~

0322

~~SECRET~~

TOR: 6, SEPT 1958 02 20Z
 EXAC21T
 PP RJEKDH RJEKGM RJEKHL RJEKGD
 DE FJEBKLF 178
 P 052030Z
 FM COMAF 2 BARKSDALE AFB
 TO RJWKR/CINCSAC OFFUTT AFB
 RJEKDH/COMAF 8 WESTOVER AFB
 RJWBKN/COMAF 15 MARCH AFB
 RJEKHL/COMADIV 4 BARKSDALE AFB
 RJWBBD/COMADIV 36 DIVIS MONTHAN AFB
 RJWBJP/COMADIV 47 WALKER AFB
 RJEKDH/COMADIV 57 WESTOVER AFB
 RJEKHL/COMADIV 806 LAKE CHARLES AFB
 RJEKGM/COMADIV 817 PEASE AFB.
 RJEKGD/COMADIV 818 LINCOLN AFB
 RJEKHL/COMADIV 820 PLATTSBURG AFB
 BT

~~SECRET~~/FROM: DODT 12303. PASS TO SUBORDINATE UNITS
 CONCERNED. SUBJECT: (U) LARGE SCALE EXERCISES REFERENCE
 SAC SECRET MESSAGE DOOPO 0318 DATED 28 AUG 58. PART 1 OF
 2 PARTS. 2AF HAS REVIEWED "BIG JUMP" AS DIRECTED BY CITED
 MESSAGE. THE FOLLOWING MUST BE DONE: (ALFA) DETERMINE WHAT
 ALERT POSTURE WILL EXIST DURING OCTOBER. IT NOW APPEARS
 THAT THE 8 SEP POSTURE WILL EXIST DURING "BIG JUMP". (BRAVO)
 DELETE THOSE SORTIES FROM "BIG JUMP" WHICH WILL BE COMMITTED
 TO THE ALERT FORCE. "BIG JUMP" WAS PLANNED TO RESEMBLE THE
 TWO VERY CLOSELY. ALERT SORTIES CAN BE IDENTIFIED AND DE-
 LETED. SUFFICIENT SORTIES WERE ORIGINALLY SCHEDULED TO
 PROVIDE FOR THIS (Page two RJEKLF 178) CONTINGENCY. (COCA)
 SOME UNITS MAY NOT HAVE THIRTY (30) AIRCRAFT TO LAUNCH.
 SACM 50-5, PARAGRAPH 27C PROVIDES FOR THIS POSSIBILITY;
 THEREFORE, IT IS NOT NECESSARY TO CHANGE THE NUMBER OF AIRCRAFT
 REQUIRED BY THE OPERATIONS ORDER. PART 2. 2AF INTERIM
 AMENDMENT NUMBER 1 WILL BE TRANSMITTED SOONEST INDICATING
 SORTIES DELETED DUE TO THE ALERT POSTURE.

BT
 05/2121Z SEP RJEKLF

Certified true copy:

John R. Dell Isola
 JOHN R. DELL ISOLA
 1/Lt, USAF
 Historical Officer

~~SECRET~~

0324

~~CONFIDENTIAL~~

MCX016
 PP RJEKGM RJWXR RJEBKL
 DE RJEKDH 390
 P 172111Z
 FM COMAF 8
 TO RJEKGM/COMAIRDIV 817
 INFO RJWXR/CINCSAC
 RJEBKL/COMAF 2
 BT

~~CONFIDENTIAL~~/ DOORB 31559 SUBJECT: (UNCL) "BIG JUMP." THIS MESSAGE IN TWO PARTS. PART ONE. REFERENCE TELEPHONE CONVERSATION LT COL CAFARELLI, 817TH AIR DIV, AND CAPT ABBOTT, THIS HEADQUARTERS. UNIT OPERATIONS ORDERS OF 100TH AND 509TH BOMB WINGS INDICATE THAT UNITS FLY COMMON ALTITUDES ON SIMILAR TRACKS FROM PEASE AFB TO CAPE ANGUILLIE, NEWFOUNDLAND, WITH A TIME INTERVAL OF 15 MINUTES BETWEEN CELLS IN SOME INSTANCES. THIS HEADQUARTERS CANNOT APPROVE A SEPARATION OF LESS THAN 20 MINUTES TIME INTERVAL BETWEEN AIRCRAFT AT THE SAME ALTITUDE, REQUEST YOU PROVIDE AN ALTITUDE SEPARATION OF AT LEAST 1000 FEET BETWEEN CELLS, THUS (Page two RJEKDH 390) RELIEVING THE NECESSITY OF ADJUSTING CELL TAKEOFFS TO MAINTAIN THE NECESSARY LONGITUDINAL SEPARATION, PART TWO. FURTHER STUDY OF 100TH AND 509TH BOMB WING ROUTES INDICATES THAT THESE UNITS FLY CONVERGING COURSES ENROUTE TO THE HCL WITH THE 100TH BOMB WING COMMENCING A CLIMB TO 34,000 FEET WHEN CROSSING 65 25W. AT THIS POINT THE TWO UNITS ARE SEPARATED BY 70 MILES, STILL FLYING CONVERGING COURSES, WITH THE 100TH BOMB WING CLIMBING THROUGH THE BASE ALTITUDE 31,000 FEET, WHICH IS PROPOSED BY THE 509TH BOMB WING ON THIS LEG. TO AVOID ANY POSSIBLE CONFLICTS BETWEEN THESE TWO UNITS, IT IS REQUESTED THAT IN ALL CASES WHERE LESS THAN 100 NM LATERAL SEPARATION IS PROVIDED BETWEEN TRACKS, AN ALTITUDE SEPARATION OF 1000 FT WILL BE PROVIDED BELOW 29M AND 2000 FT SEPARATION WILL BE PROVIDED AT ALTITUDES ABOVE 29M FT.

BT
 17/(garbled) SEP RJEKDH

*For BIG JUMP Project Officers: If the above criteria cannot be met, please advise 817 D/O immed. Required changes will be forwarded all agencies in accord w/21-58 including 2AF. CAF DO. /annotation by Colonel Cafarelli, 817AD Director of Operations/

Certified true copy:

John R. Dell Isola
 JOHN R. DELL ISOLA
 1/Lt, USAF
 Historical Officer

~~CONFIDENTIAL~~

0326

~~SECRET~~

PRECEDENCE		TYPE MSG (PAGE)			ACCOUNTING SYMBOL	ORIG OR REFERS TO	CLASSIFICATION OF REFERENCE
ACTION	00	BOOK	MULTI	SINGLE			
INFO				X	AF		
FROM: COMAIRDIV 817 PEASE AFB NH							SPECIAL INSTRUCTIONS
TO: COMAF 8 WESTOVER AFB MASS							
<p>SECRET / DO 08-2556. SUBJ: 8AF OPERATIONS ORDER 21-58, BIG JUMP. THIS MESSAGE IN SIX PARTS. PART I. THE PEASE TASK FORCE OPERATIONS PLANNING PANEL FOR THE OCTOBER NO NOTICE USCM NEEDS YOUR ASSISTANCE AND GUIDANCE IN RESOLVING THE FOLLOWING PROBLEMS: (1) REFERENCE THE REQUIREMENT TO EXERCISE THE ALERT FORCE TO COCA. WHEN THIS IS DONE, PAR 18B OF SACM 50-5 REQUIRES THIS FORCE TO CONTINUE IN THE ALERT POSTURE. THIS MEANS APPROXIMATELY 34,000 POUNDS OF JP-4 FUEL TO BE RE-SERVICED FOR BOMBERS PLUS TOPPING OFF OF WATER ALCOHOL. TO MEET THIS, WE MUST DIVERT POL PERSONNEL AND EQUIPMENT THUS LIMITING OUR EGO ON 44 PLAN CAPABILITY FOR AT LEAST 2 TO 3 HOURS. UNDER REALISTIC CONDITIONS, THE ALERT FORCE WOULD LAUNCH AND NOT BE A BURDEN ON OUR RESOURCES. WE THEREFORE ASK THAT: THE ALERT FORCE BE RELIEVED OF ITS RESPONSIBILITIES DURING THE USCM UNDER THE PROVISIONS OF PAR 18C, SACM 50-5 OR THAT: THE ALERT FORCE NOT BE PLACED ON A FULLY CAPABLE STATURE FOR AT LEAST 12 HOURS AFTER A HOUR OR THAT: THE FORCE ONLY BE EXECUTED TO ALPHA. WE RECOMMEND THIS COURSE OF ACTION AS IT TESTS CREW TIMING; DOES NOT REQUIRE REGENERATION AND KEEPS THE FORCE FULLY CAPABLE IF AN EMERGENCY SHOULD DEVELOP. PART II. INFORMATION IS NEEDED ON THE INTENDED NUMBER OF SAC AND 8AF TEAM MEMBERS TO BE PRESENT MAINLY FOR TRANSPORTATION REQUIREMENTS. OUR 44 PLAN CALLS FOR THE USE OF EVERY PIECE OF ROLLING STOCK TO SUPPORT 2 BOMB WINGS. WE ASK THAT IF AT ALL POSSIBLE, NO TRANSPORTATION OR THE ABSOLUTE MINIMUM BE REQUIRED BY THE TEAM. IF TPA IS POSSIBLE, WE REQUEST THAT TEAM MEMBERS TRAVEL POC. PART III. WE CANNOT FORESEE THE GENERATION OF THE</p>							
SYMBOL		SIGNATURE			DATE		
DO		s/J.W. Watson			18		
TYPED NAME AND TITLE (Signature, if required)		TYPED (or stamped) NAME AND TITLE			MONTH		
JOHN CAFARELLI, LT COLONEL, USAF		J. W. WATSON			YEAR		
PHONE 321		Lt. Col., USAF			SBP		
PAGE 1		Dir Adm Services			1958		
PAGE 2							
SECURITY CLASSIFICATION							
SECRET							

DD FORM 173 MAY 55

REPLACES DD FORM 173, OCT 53, WHICH WILL BE USED UNTIL EXHAUSTED

~~SECRET~~

0328

~~SECRET~~

JOINT MESSAGEFORM - CONTINUATION SHEET		SECURITY CLASSIFICATION	
		SECRET	
FROM: COMAIRDIV 817 PEASE AFB NH			
<p>TANKER FORCE IN THIS USCM. THEREFORE OUR PLANNING IS FOR THE GENERATION OF THE BOMBER FORCE ONLY IN AN ALL OUT ATTEMPT TO MAKE THE BEST POSSIBLE SCORE ON THE MISSION. WE REQUEST THAT YOU ADVISE US IF THERE IS ANY POSSIBILITY OF TANKER GENERATION CONCURRENTLY WITH THE BOMBERS. WE ARE PLANNING SEPARATELY FOR THE TANKER USCM IN NOVEMBER UNDER "GRAND SLAM". (THIS DOES NOT INCLUDE THE REQUIREMENT TO PROVIDE THE STRIP ALERT TANKERS FOR THE RETURNING BOMBERS.) PART IV. IT IS RECOMMENDED THAT ACTION BE TAKEN TO CAUSE AN AMENDMENT TO THE 2AF/8AF BIG JUMP OPERATIONS ORDERS INSOFAR AS IT PERTAINS TO THE ELECTED OPTION 4 IN VIEW OF THE LARGER ALERT FORCE NOW IN BEING. PRESENTLY, THE EXISTING OPERATIONS ORDERS DIRECT IMMEDIATE LAUNCH OF FOUR EXPANDED SORTIES WHILE UNDER OUR PRESENT ALERT STATURE WE COULD ONLY LAUNCH TWO EXPANDED SORTIES. IF YOU SELECT OPTION 5 OR EVEN 6, YOU WILL HAVE THE FOUR AIR-CRAFT FOR BIG JUMP IMMEDIATE LAUNCH AND STILL KEEP THE ALERT FORCE IN BEING. PART V. WE ARE WORKING OUT NEW ALTITUDES TO GUARANTEE BETTER SEPARATION BETWEEN WINGS. WE ARE ALSO CONSIDERING TIMING CRITERIA ON CELL LAUNCH WHICH WILL ENABLE US TO GET AN ABORT OFF WITHIN 30 MINUTES TO GET USCM FULL SCORE. YOU WILL BE ADVISED WHEN CHANGES ARE FIRM BY AMENDED 275'S AND ALTITUDE RESERVATION REQUESTS. PART VI. ANY ADVICE OR ASSISTANCE YOU CAN GIVE US TO MAKE THIS MISSION A SUCCESS WILL BE GREATLY APPRECIATED. DO HAS ASKED OUR COMPTROLLER TO VISIT YOUR COMPTROLLER FOR FIRM SCORING RULES AND ADVICE IN THIS AREA.</p>			
CERTIFIED TRUE COPY:			
JOHN R. DELL ISOLA 1/Lt, USAF Historical Officer			
SYMBOL	PAGE NO	NO OF PAGES	SECURITY CLASSIFICATION
DO	2	2	SECRET
			INITIALS

DD FORM 173-1
MAY 56~~SECRET~~

U. S. GOVERNMENT PRINTING OFFICE: 1955-502124

0329

~~SECRET~~

JOINT MESSAGEFORM		SECURITY CLASSIFICATION	
SECRET			
SPACE BELOW RESERVED FOR COMMUNICATION CENTER			
PRECEDENCE	TYPE MSG (FORM)	ACCOUNTING SYMBOL	ORIG. OR REFERS TO
ACTION Priority	BOOK MULTI SINGLE		8TH AF MSG DO
INFO Priority and Courier	XX	AIR FORCE	01B 31559, 17SEP
FROM:	COMAIRDIV 817 PEASE AFB N H		CLASSIFICATION OF REFERENCE CONF
TO:	COMAF 8 WESTOVER AFB MASS		SPECIAL INSTRUCTIONS
INFO:	COMAF 2 BARKSDALE AFB LOUISIANA CINCSAC OFFUTT AFB NEBRASKA COMBOMWG 509 PEASE AFB N H (VIA COURIER)		
<p>SECRET/100 DOTB 082568. SUBJECT: (UNCLAS) "BIG JUMP". THIS IS REPLY TO 8TH AIR FORCE/CONFIDENTIAL/DOOIB 31559, SAME SUBJECT, 17 SEP 58 AND CONFIRMS TELECON BETWEEN CAPTAIN ABBOTT, 509TH BOMB WING AND MAJOR SPARE, 100TH BOMB WING. FOLLOWING TEXT IN TWO PARTS. PART I. 509TH BOMB WING AIRCRAFT WILL CLIMB TO A BASE ALTITUDE OF 25,000 FEET REPEAT 25,000 FEET AFTER DEPARTING KENNEDUNK AND WILL HOLD THAT ALTITUDE UNTIL THE START CLIMB POINT AT 48-32 NORTH AND 53-18 WEST. THIS WILL ESTABLISH 1,000 FEET ALTITUDE SEPARATION BETWEEN HIGH AIRCRAFT OF 509TH BOMB WING AND LOW AIRCRAFT OF 100TH BOMB WING AT 27,500 FEET. PART II. 100TH BOMB WING AIRCRAFT WILL START CLIMB AT 39-44 NORTH AND 62-00 WEST TO BASE ALTITUDE OF 35,500 FEET REPEAT 35,500 FEET TO AVOID 509TH BOMB WING AIRCRAFT.</p>			
CERTIFIED TRUE COPY:			
<i>John R. Dell Isola</i>			
JOHN R. DELL ISOLA 1/Lt, USAF Historical Officer			
SYMBOL		SIGNATURE	
100 DO		s/J.W. Watson	
TYPED NAME AND TITLE (Signature, if required)		TYPED (or stamped) NAME AND TITLE	
HUBERT A. BRANDON, LT COL, USAF		J.W. WATSON Lt.Col., USAF Dir Adm Services	
PHONE 610	PAGE 1	NR OF PAGES 1	
SECURITY CLASSIFICATION			
SECRET			

DD FORM 173
1 MAY 58

REPLACES DD FORM 173, 1 OCT 55, WHICH WILL BE USED UNTIL EXHAUSTED

~~SECRET~~
0331

~~CONFIDENTIAL~~

MCA033
 PP REXBO REXGD REXKG REXGM REXHM REXKL (garbled)
 DE REXDH 300
 FM COMAF 8
 TO REXBO/COMAIRDIV 8(garbled)
 REXSXCOMAIRDIV 802
 REXGM/COMAIRDIV 817
 REXGD/COMAIRDIV 818
 REXHM/COMAIRDIV 820
 REXKG/COMBOMWG 340
 REXBR/CINCSAC
 REXKL/COMAF 2
 BT

~~CONFIDENTIAL~~ / DOO 1B 33202. SUBJECT: (UNCL) SAC LARGE SCALE EXERCISES. THIS MESSAGE IN TWO PARTS. PART ONE. SAC CONF MESSAGE DOOPO 3262 SUBJECT SAME AS ABOVE, DATED 19 SEP 58, IS QUOTED IN PART FOR YOUR INFORMATION AND PLANNING GUIDANCE FOR THE FOLLOWING SAC DIRECTED USCM MISSIONS: "BIG JUMP", GRAND SLAM" AND "FULL FORCE". QUOTE. THIS MESSAGE REVISES THE MINIMUM STRIKE AIRCRAFT REQUIREMENTS ON THE FORTHCOMING SAC LARGE SCALE EXERCISE. SO MUCH AS READS: "A MINIMUM OF 30 BOMBERS WILL BE SELECTED FROM EACH PARTICIPATING UNIT." WILL READ, "EACH UNIT WILL LAUNCH A MINIMUM FORCE OF 30 BOMBERS, OR THE AVAILABLE (Page two REXDH 300) BOMBER FORCE MINUS FIVE (AS DESIGNATED IN SAC MANUAL 50-5, PARAGRAPH 26C), WHICHEVER IS LESS." END OF QUOTE. PART TWO. AT THIS TIME IT APPEARS UNFEASIBLE TO QUOTE THE ACTUAL NUMBER OF AIRCRAFT EACH UNIT WILL HAVE AVAILABLE FOR PARTICIPATION IN THESE EXERCISES; THEREFORE, IT IS REQUESTED THAT A PLANNING FACTOR OF 30 AVAILABLE AIRCRAFT BE USED. SEVEN DAYS PRIOR TO THE VULNERABILITY PERIOD, UNITS WILL DETERMINE, BASED ON BEST KNOWN INFORMATION, THE NUMBER OF AIRCRAFT TO BE AVAILABLE DURING THE PERIOD OF VULNERABILITY AND WILL NOTIFY THIS HEADQUARTERS BY PRIORITY MESSAGE, WITH INFO TO SAC AND 2AF. IF IT IS FOUND NECESSARY TO DROP SORTIES, UNITS WILL INDICATE NUMBER OF AIRCRAFT BY CELL, THE CELL COLOR, THE SORTIE NUMBER AND THE RENDEZVOUS POINT AND TIME.

BT
 26/2010Z SEP REXDH

Certified true copy:

John R. Dell Isola
 JOHN R. DELL ISOLA
 1/Lt, USAF
 Historical Officer

~~CONFIDENTIAL~~

0333

~~SECRET~~

JOINT MESSAGEFORM		SECURITY CLASSIFICATION SECRET			
SPACE BELOW RESERVED FOR COMMUNICATION CENTER					
PRECEDENCE		TYPE MSG (CLASS)		ACCOUNTING SYMBOL	ORIG OR REFERS TO
ACTION	PRIORITY	BOOK	MULTI	SINGLE	DAF
INFO	PRIORITY		X		DOOLB 33292
FROM:					CLASSIFICATION OF REFERENCE CONF
COMAIRDIV 817 PEASE AFB N.H.					SPECIAL INSTRUCTIONS
TO:	COMAF 8 WESTOVER AFB MASS				
INFO:	CINCSAC OFFUTT AFB NEBR				
	COMAF 2 BARKSDALE AFB LA				
<p>FROM 509DO 062677. SUBJECT: (U) SAC LARGE SCALE EXERCISE. REFERENCE 8TH AIR FORCE CONFIDENTIAL DOOLB 33292, SUBJECT: AS ABOVE, DATED 26 SEPT 1958. THE 509TH BOMB WING WILL HAVE 31 B-47 AIRCRAFT AVAILABLE FOR SAC USCH "BIG JUMP". THIS FORCE MINUS FIVE WOULD GIVE 509TH BOMB WING A MINIMUM OF 26 B-47 AIRCRAFT TO BE LAUNCHED. SORTIES TO BE DROPPED BY SORTIE NUMBER, CELL COLOR, AND CELL POSITION ARE AS FOLLOWS:</p>					
<u>SORTIE NR.</u>		<u>CELL COLOR</u>		<u>CELL POSITION</u>	
35	CREAM	1			
36	CREAM	2			
37	YELLOW	1			
38	YELLOW	2			
39	CERISE	1			
40	CERISE	2			
MAKE-UP CELL TIMING IS CHANGED AS FOLLOWS:					
<u>SORTIE NR</u>	<u>CELL COLOR</u>	<u>CELL POSITION</u>	<u>TAKE-OFF TIME</u>		
35	INDIGO	1	1616		
36	INDIGO	2	1617		
37	INDIGO	3	1618		
38	BEIGE	1	1716		
39	BEIGE	2	1717		
			DATE	TIME	
			30	1140	
			MONTH	YEAR	
			SEPT	1958	
SYMBOL		SIGNATURE			
509DO		s/J.W. Watson			
TYPED NAME AND TITLE (Signature, if required)		TYPED (or stamped) NAME AND TITLE			
R.B. TEMPLEMAN, COL, D/OPS		J.W. WATSON			
PHONE	2310	PAGE	1	NR. OF PAGES	
SECURITY CLASSIFICATION		Dir Adm Services			
SECRET					

DD FORM 173 MAY 58 REPLACES DD FORM 173, 1 OCT 49, WHICH WILL BE USED UNTIL EXHAUSTED

~~SECRET~~

0335

PRECEDENCE		TYPE MSG (USAF)			ACCOUNTING SYMBOL	ORIG OR REFERS TO	CLASSIFICATION OF REFERENCE
ACTION	PRIORITY	BOOK	MULTI	SINGLE		8AF DOOIB 33292	SECRET
IN/D	PRIORITY		XX		AF		
FROM:							SPECIAL INSTRUCTIONS
COMAIRDIV 817 PEASE AFB NH							
TO: COMAF 8 WESTOVER AFB MASS							
INFO: CINCSAC OFFUTT AFB NEB COMAF 2 BARKSDALE AFB LA							
[REDACTED] /100D)T 082688. FOR 8AF ATTN DOOIB.							
SUBJECT: (U) SAC LARGE SCALE EXERCISES. YOUR MESSAGE DOOIB 33292, SAME SUBJECT, DATED 26 SEP 58. THE 100TH BOMB WING WILL LAUNCH 30 SORTIES AS SCHEDULED.							
CERTIFIED TRUE COPY:							
<i>John R. Dell Isola</i>							
JOHN R. DELL ISOLA 1/Lt, USAF Historical Officer							
SYMBOL 100D0							DATE
							1
							MONTH
							OCT
							TIME
							YEAR
							1958
TYPED NAME AND TITLE (Signature, if required)					SIGNATURE		
HUBERT A BRANDON, D/OPS							
PHONE 610/633					TYPED (or stamped) NAME AND TITLE		
PAGE 1							
SECURITY CLASSIFICATION							
SECRET							

DD FORM 173

REPLACES DD FORM 173, 1 OCT 53, WHICH WILL BE USED UNTIL EXHAUSTED

~~SECRET~~

0337

~~SECRET~~

EXALC4
 MCDL25
 PP RJEJGM RJEKLF RJWBR
 DE RJEKDH 37
 P 011327Z ZFP2
 FM COMAF 8
 TO RJWBR/CINCSAC
 RJEJGM/COMAIRDIV 817
 INFO RJABKLF/COMAF 2
 BT

~~SECRET~~/DO 3379* SUBJECT: (UNCL) 8AF OPOD 21-58, "BIG JUMP."
 REFERENCE 8AF MESSAGE DO 32846, SECRET, SAME SUBJECT, DATED
 23 SEP 58, REFERENCE PART ONE. CHANGE "COCO ALERT" TO READ
 "BRAVO ALERT." REFERENCE PART THREE, DELETE AS WRITTEN AND
 SUBSTITUTE: "TANKER FORCES FROM YOUR STATION WILL BE REQUIRED
 TO PREPARE AND GENERATE IN ACCORDANCE WITH SACM 55-7, IF
 INSPECTOR GENERAL TEAM IS PRESENT ON YOUR STATION DURING
 OPERATION "BIG JUMP."
 BT

BT
 01/14+7Z OCT RJEKDH

Certified true copy:

John R. Dell Isola
 JOHN R. DELL ISOLA, 1/Lt, USAF
 Historical Officer

~~SECRET~~

0339

~~CONFIDENTIAL~~
~~CONFIDENTIAL~~

EXA 166
MCF 097
OO RJEXDP RJEXPH RJEXGM RJEXHM RJEXBO RJEXGD RJEXKG RJEXNJ
RJEXNZ
DE RJEXDH 262
O 082142Z ZEX
FM COMAF 8
TO UNIFORM
BT

~~CONFIDENTIAL~~ / DOOL 31573 SUBJECT: (UNCL) SAC LARGE SCALE EXERCISES. THE FOLLOWING SAC MESSAGE, DOOPM 3744, SAME SUBJECT, CONF, DATED 2 OCT 58, IS QUOTED FOR YOUR INFORMATION AND GUIDANCE DURING "BIG JUMP", "GRAND SLAM", AND "FULL FORCE." QUOTE, REFERENCE "BIG JUMP", "GRAND SLAM" AND "FULL FORCE." THIS MESSAGE CONTAINS WEAPONS INSTRUCTIONS FOR FORTHCOMING LARGE SCALE EXERCISES SCHEDULED THIS CALENDER YEAR. WEAPONS WILL NOT BE FLOWN, LOADED ABOARD AIRCRAFT OR REMOVED FROM STORAGE. EVEN THOUGH WEAPONS WILL NOT BE ACTUALLY USED, IT IS DESIRABLE TO EXERCISE ADS PERSONNEL TO THE MAXIMUM. IN ADDITION, IN ORDER NOT TO (Page two RJEXDG 262) COMPROMISE TIMING OF THE UNIT'S TWO PLANS FOR PREPARATION OF AIRCRAFT, WEAPONS LOADINGS WILL BE SIMULATED AS FOLLOWS: ALFA: AIRCRAFT WILL BE MOVED TO THE DESIRED LOADING SITE AND WILL REMAIN THERE DURING THE PERIOD ALLOCATED FOR LOADING UNDER THE UNIT PLAN. BRAVO: BOMB BAYS WILL BE PROPERLY CONFIGURED AND ALL APPLICABLE CHECKS WILL BE ACCOMPLISHED TO INCLUDE: RELEASE SYSTEM FUNCTIONAL CHECKS, FLIGHT CIRCUIT TESTS AND LOADING PREPARATION CHECK. COCA: THE LOADING CREW WILL REMAIN AT THE AIRCRAFT DURING THE PROGRAMMED WEAPONS LOADING PERIOD. COMMANDERS CONCERNED WILL INSURE THAT NO MAINTENANCE OR OTHER AIRCRAFT PREPARATION IS ACCOMPLISHED THAT CANNOT NORMALLY BE DONE DURING WEAPON LOADING. DELTA: ALL REQUIRED LOADING EQUIPMENT WILL BE AVAILABLE AT THE LOADING SITE. UNQUOTE. THIS MESSAGE CONSTITUTES AN INTERIM AMENDMENT TO SAF OPORDS 21, 22, and 23-58, PENDING HARD COPY AMENDMENT TO APPLICABLE OPORDS. THIS MSG TRANSMITTED TO UNIFORM.

BT
03/2218Z OCT RJEXDH

Certified true copy:

John R. Dell Isola
JOHN R. DELL ISOLA
1/Lt, USAF
Historical Officer

~~CONFIDENTIAL~~

~~SECRET~~

0341

~~SECRET~~

PP RJEXGM RJWBR RJEBKLF
 DE RJEXDG 394
 R 102035Z
 FM COMAF 8
 TO RJWBR/CINCSAC
 INFO RJEBKLF/COMAF 2
 RJEXGM/COMAIRDIV 817
 BT

~~SECRET~~/DOO IB 35110. SUBJECT: (UNCL) "BIG JUMP." THIS MESSAGE IN THREE PARTS. PART ONE. REFERENCE TELEPHONE CONVERSATION BETWEEN CAPT ABBOTT, THIS HEADQUARTERS, AND MAJOR OAKES, HEADQUARTERS SAC. A QUESTION HAS ARISEN WITH REGARD TO RESCHEDULING EXPANDED SORTIES IN THE EVENT THAT THESE AIRCRAFT DO NOT RECEIVE A JZGO CODE (sic) and ARE REQUIRED TO ABORT OPERATION "BIG JUMP" PRIOR TO REACHING THE EFFECTIVE POINT. PARA 27H(6), SACM 50-5, STATES THAT AIRCRAFT NOT RECEIVING THE "GO CODE" WILL NOT BE CONSIDERED EFFECTIVE OR AS HAVING COMPLETED THE MISSION AS BRIEFED. PARA W27B(3), SACM 50-5, STATES THAT PRIMARY AIRCRAFT (Page two RJEXDH 394) WHICH ABORT BEFORE REACHING THE EFFECTIVE POINT MAY BE USED AS A RESCHEDULED SORTIE. PART TWO. THE 817TH AIR DIV DESIRES TO RESCHEDULE POSITIVE CONTROL AIRCRAFT PROVIDED THESE AIRCRAFT DO NOT RECEIVE A "GO CODE" ON THE PREMISE THAT IT WOULD BE ADVANTAGEOUS PERCENTAGE WISE, UNDER THE USCM SCORING SYSTEM. PART THREE. SACM 50-5 DOES NOT STATE DEFINITELY WHETHER OR NOT POSITIVE CONTROL AIRCRAFT ARE CONSIDERED TO HAVE FLOWN THE MISSION AS BRIEFED. IF THE MISSION WAS FLOWN AS BRIEFED, THESE AIRCRAFT ARE NOT ELIGIBLE FOR RESCHEDULING, WHEREAS, IF THEY ARE CONSIDERED AS NOT HAVING FLOWN AS BRIEFED, UNITS MAY AT THEIR DISCRETION RESCHEDULE THE SORTIES IN ORDER TO POSSIBLY IMPROVE THEIR SCORING.

BT
 10/2150Z OCT RJEXDH

Certified true copy:

John R. Dell Isola
 JOHN R. DELL ISOLA
 1/LT, USAF
 Historical Officer

~~SECRET~~

0343

~~SECRET~~

JOINT MESSAGEFORM		SECURITY CLASSIFICATION SECRET	
SPACE BELOW RESERVED FOR COMMUNICATION CENTER			
PRECEDENCE	TYPE MSG (Ch4)	ACCOUNTING SYMBOL	ORIG OR REFER TO
ACTION OPERATIONAL IMMEDIATE	BOOK MULTI SINGLE	AF	ORIGINAL
INFO OPERATIONAL IMMEDIATE	XX		
FROM:	COMAIRDIV 817 PEASE AFB N H	SPECIAL INSTRUCTIONS	
TO:	COMAF 8 WESTOVER AFB MASS COMAF 2 BARKSDALE AFB LOUISIANA CINCSAC OPFUTT AFB NEBRASKA		
INFO:	BOSTON AIR ROUTE TRAFFIC CENTER BOSTON MASS		
<p>100 DOTB 082849. SUBJECT: (UNCLAS) BIG JUMP. FOLLOWING ROUTE CHANGES FOR 100TH BOMB WING HAVE BEEN MADE AT REQUEST OF BOSTON AIR TRAFFIC CENTER:</p> <p>(A) FROM KENNESUNK VOR PROCEED TO AUGUSTA VOR (LEVEL OFF) TO GRAND MANOR ISLAND, 44-40 NORTH, 66-45 WEST.</p> <p>(B) ROUTES REMAIN UNCHANGED UNTIL TARGETS. FROM TARGETS ALL ROUTES PROCEED TO HARTFORD VOR, 41-38 NORTH, 72-33 WEST, THEN TO HYANNIS BEACON, THEN TO NORTH TRURO, MASS. DELETE ALL REFERENCE TO GARDNER VOR FROM TARGET ROUTES.</p>			
<p>CERTIFIED TRUE COPY:</p> <p><i>John R. Dell Isola</i></p> <p>JOHN R. DELL ISOLA 1/Lt, USAF Historical Officer</p>			
SYMBOL 100 DO		DATE 15 MONTH Oct	
TYPED NAME AND TITLE (Signature, if required) HUBERT A. BRANDON, LT COL		TIME 1930Z YEAR 1958	
PHONE 610		SIGNATURE	
SECURITY CLASSIFICATION SECRET		TYPED (or stamped) NAME AND TITLE	

DD FORM 173, MAY 58 REPLACES DD FORM 173, 1 OCT 49, WHICH WILL BE USED UNTIL EXHAUSTED

~~SECRET~~

0345

~~SECRET~~

EXAL42WHDHE 138
 OO RJEKGM RJWKR RJEBKLF
 DE RJEKDH 353
 O 222026Z
 FM COMAF 8
 TO RJEKGM/COMAIRDIV 817
 INFO RJWKR/CINCSAC
 RJEBKLF/COMAF 2
 BT

~~SECRET~~/ DOOL 36715. SUBJECT: (UNCL) "BIG JUMP."
 REFERENCE TELEPHONE CONVERSTATION BETWEEN LT COL RISTAU,
 SAC, AND CAPTAIN ABBOTT, 8AF. POSITIVE CONTROL AIRCRAFT
 WHICH FLY THE ABORT ROUTE DUE TO NON-RECEIPT OF THE GO-CODE
 WILL BE CONSIDERED ABORTED AIRCRAFT WHICH HAVE FLOWN INCOM-
 PLETE SORTIES, AND MAY BE RESCHEDULED. THESE AIRCRAFT WILL
 BE REPORTED IN ACCORDANCE WITH 8AF SECRET MESSAGE DOOLB 34-973,
 SUBJECT SAME AS ABOVE, DATED 8 OCT 58. IF POSSIBLE, THESE
 AIRCRAFT WILL BE RESCHEDULED INTO THE MAKE-UP CELL. IF THIS
 IS NOT POSSIBLE, THESE SORTIES WILL BE REPORTED TO THE 8AF
 COMMAND POST AS EXPEDITIOUSLY AS POSSIBLE FOR ASSIGNMENT
 OF SORTIE NUMBER AND FOR APPROVAL FOR RESCHEDULING.

BT
 22/2036Z OCT RJEKDH

CERTIFIED TRUE COPY:

John R. Dell Isola
 JOHN R. DELL ISOLA
 1/Lt, USAF
 Historical Officer

~~SECRET~~

0347

~~CONFIDENTIAL~~

JOINT MESSAGEFORM		SECURITY CLASSIFICATION CONFIDENTIAL									
SPACE BELOW RESERVED FOR COMMUNICATION CENTER											
PRECEDENCE	TYPE MSG (Rank)	ACCOUNTING SYMBOL	ORIG. OR REFERS TO								
ACTION OPERATIONAL IMMED.	DOES MULT. SINGLE	AF	ORIGINAL								
INFO	X										
FROM: COMAIRDIV 817 PEASE AFB N H		SPECIAL INSTRUCTIONS									
TO: COMAIR JON PT NAS QUONSET POINT RI COMDR NAS FLOYD BENNETT FIELD LONG ISLAND NY COMAIR SUFFOLK AFB W HAMPTON BEACH NY COMNAV FOUR NAS LAKEMURST NJ HQTRS FIRST ARMY GOVERNOR'S ISLAND NYC NY											
<p>/CONFIDENTIAL/100DO 08-2928. SUBJECT: PENETRATION OF RESTRICTED AREAS. "E" HOUR FOR "BIG JUMP" IS 22/1800Z. E PLUS PENETRATION TIMES REMAIN FIRM</p>											
<p>CERTIFIED TRUE COPY: <i>John R. Dell Isola</i> JOHN R. DELL ISOLA 1/Lt, USAF Historical Officer</p>		<table border="1" style="border-collapse: collapse;"> <tr> <td>DATE</td> <td>TIME</td> </tr> <tr> <td>22</td> <td>1200Z</td> </tr> <tr> <td>MONTH</td> <td>YEAR</td> </tr> <tr> <td>07</td> <td>58</td> </tr> </table>		DATE	TIME	22	1200Z	MONTH	YEAR	07	58
DATE	TIME										
22	1200Z										
MONTH	YEAR										
07	58										
SYMBOL 100DO		SIGNATURE									
TYPED NAME AND TITLE (Signature, if required) HUBERT A BRANDON, DIR of Ops PHONE 610 PAGE 1 NR. OF PAGES 1		TYPED (or stamped) NAME AND TITLE VICTOR MILLA 1st Lt, USAF Asst Dir Admin Services									
SECURITY CLASSIFICATION CONFIDENTIAL											

0349

~~SECRET~~

EXA 129
 DNE 0184
 OO RJEKGM RJWXR RWBKLF
 DE RJEKDH 202
 OR 231422Z
 FM COMAF 8
 TO RJEKGM/COMARDIV 817
 INFO RJWXR/CINCSAC
 RWBKLF/COMAF 2
 BT

~~SECRET~~ / DOO LB 36832 SUBJECT: (UNCL) "BIG JUMP".
 REFERENCE TELEPHONE CONVERSATION BETWEEN LT COL CAPRELLI,
 817TH AIR DIV, AND CAPT ABBOTT, 8AF. DURING PARTICIPATION
 IN OPERATION "BIG JUMP" 100th AND 509TH AREFS WILL PREPARE
 AND GENERATE KC-97 AIRCRAFT IN ACCORDANCE WITH FIGURE ONE,
 PAGE 15, SACM 55-7, DATED AUGUST 58. PARA 26C(8), SACM 50-5,
 SEP 58, STATES THAT WHEN A UNIT HAS MORE AVAILABLE AIRCRAFT
 THAN THE MAXIMUM REQUIRED BY SACM 55-7 GENERATION RATES, THE
 EXCESS AIRCRAFT NEED NOT BE PREPARED.

BT
 23/1436Z OCT RJEKDH

CERTIFIED TRUE COPY:

John R. Dell Isola
 JOHN R. DELL ISOLA
 1/LT, USAF
 Historical Officer

~~SECRET~~

0351

HEADQUARTERS 817TH AIR BASE GROUP
 United States Air Force
 Pease Air Force Base
 New Hampshire

1 October 1953

Hq 817th Air Base Group
 General SOP # 1

INITIAL EWP DUTY POSITIONS

1. Immediately upon declaration of a SAC Alert or practice SAC Alert the entire 817th Air Base Group will convert to a full 100% EWO configuration. Activities and functions which do not directly support the EWO effort will not be manned or opened until all emergency commitments are met.
2. The following standard "reporting-in" procedures will apply for all personnel:
 - a. Officers and airmen assigned to sections which directly support EWO operations will report directly to their sections (POL, Motor Pool, Base Operations, etc.)
 - b. Augmentation personnel having pre-assigned EWO duties will report directly to their EWO duty stations (without "checking-in" at squadron orderly rooms). Personnel requiring weapons or special clothing will draw same before reporting to EWO duty sections. (See 817th Air Base Group monthly Operations Order for listing of augmentation personnel and instructions on where they "check-in").
 - c. Officers who do not have assigned EWP duties will report to the Deputy Base Commander's office in the Base Headquarters building.
 - d. Airmen who do not have assigned EWO duties will "check-in" in person at their squadron orderly rooms. These personnel will remain at the squadron orderly room "command post" until (a) assigned a special EWP duty or (b) releases to return to normal routine duty location. Squadron commanders will check ABC Command Post for instructions before releasing personnel from orderly rooms, and will maintain throughout the Alert a current listing of additional personnel available for special emergency duties.
3. A copy of this SOP will be maintained in all EWP SOP folders.

FOR THE COMMANDER:


 J. W. WATSON
 Lt Colonel, USAF
 Director of Administrative Services

~~SECRET~~

CLASS: SECRET
 AUTH: COMDR 2AF
 DATE: 21 July 58
 NAME: Cimstat

HEADQUARTERS SECOND AIR FORCE
 UNITED STATES AIR FORCE
 BARKSDALE AIR FORCE BASE, LA.
 21 JULY 58

OPERATIONS ORDERSERIAL NR. 21-58BIG JUMP

CHART OR MAP REFERENCES: As required.

TASK ORGANIZATIONS: See paragraph 3.

1. General Situation: A continuing requirement exists to conduct large scale SAC directed USCM's on a "No Notice" basis to exercise operational concepts of Strategic Air Operations. Period of vulnerability for SAC units participating in this exercise is the entire month of October 1958. Date of execution will be passed to other than SAC units requiring this information approximately ninety days prior to execution. Second Air Force has primary planning responsibility for this exercise; therefore, schedules for 8th and 15th AF units are included in this order. ~~(S)~~

- a. Intelligence: 2AF OPLAN 300-59 applies. (U)
- b. Friendly Forces: 2AF OPLAN 300-59 applies (U)
- c. Participating Forces: (U)

(1) 8th Air Force: (U)

- (a) Exercises 817th ADiv bombers on non-refueled USCM's. ~~(S)~~
- (b) Provides refueling support for 806 ADiv bombers from the resources of 99AREFS. ~~(S)~~
- (c) Activates Lincoln Task Force utilizing 90th, 96th and 376 AREFS to refuel 6th and 303rd Bomb Wings. ~~(S)~~
- (d) Provides necessary weather scouts for refueling areas. ~~(S)~~

2AF OPORD 21-58
 21 July 58

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(2) 15th Air Force: (U)

(a) Exercises 6th and 303rd Bomb Wings on refueled USCM's. ~~(U)~~

2. Mission: To conduct SAC directed USCM's that simulate, as closely as peacetime limitations will allow, the unit EWO through the first refueling area. SAC will execute on a "no notice" basis sometime in the month of October. EWO option four will be used in planning the mission. ~~(U)~~

3. Tasks for Subordinate Units: (U)

a. 4th ADiv, 806th ADiv and 4238th Strategic Wing: (U)

(1) Comply with applicable provisions of 2AF OPLAN 300-59 and this OPORD. (U)

(2) 4th or 806th ADiv will provide 4 strip alert tankers for emergency refueling of 806th ADiv bombers during the mission. 44AREFS will be responsible until aircraft movement begins under "BLACK DUCK" (2AF OPORD 16-1-58). 301st AREFS will assume responsibility one day after first redeploying aircraft lands. ~~(U)~~

(3) 806 ADiv will provide CARF liaison officer. (See Annex A, paragraph 3 c (2)(b)). (U)

b. 44th and 68th BW and 376AREFS: (U)

(1) Comply with provisions of this order. (U)

x. GENERAL INSTRUCTIONS: (U)

(1) 2AF OPLAN 300-59 and SACM 50-5 apply except where modified herein. (U)

(2) Execution instructions: SAC Command Post will execute this exercise. Index number series for SAC execution orders in this exercise is 140. SACM 55-2A applies. ~~(U)~~

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21 July 58

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~~SECRET~~

- (a) This exercise will be initiated by an advanced condition of readiness message, index number 143 voice message. ~~(S)~~
- (b) Shortly after initiation, expansion of the "Alert Force" to Option 4 strength will be directed by ZIPPO message. ~~(S)~~
- (c) After a suitable preparation time, launch of the "Alert Force" will be directed by a 141 Delta voice message. ~~(S)~~
1. At this time the normal peacetime "Alert Force" will participate as outlined in paragraph 18 SACM 50-5. The normal peacetime "Alert Force" will not take off. ~~(S)~~
2. The exercise "Alert Force", i.e. the portion expanded for this exercise, will take off as soon as possible. ~~(S)~~
3. Subsequently generated exercise aircraft will launch on the option timing directed in the Secondary voice execution order index number 141 Sierra, as modified for peacetime flying safety standards. ~~(S)~~
- (d) The SAC Command Post will disseminate the "Go Code" in a standard "Noah's Ark" message. ~~(S)~~
- (e) The "Go Code" will be six letters, phoneticized, using the standard ICAO Code, which decoded in the vocabulary of the current KAC-72 are the words Ivory and Stick. Reference SACM 55-2A and the SAC CEI. ~~(S)~~
- (f) Subsequent to the completion of strike refueling operations, the SAC Command Post will release tankers to the numbered Air Forces for redeployment to home/rotational station. (U)
- (g) To provide operational flexibility, CINCSAC may deviate, as necessary, from this operations order and direct tanker support utilizing any tankers assigned to this exercise. (U)
- (h) Due to adverse weather conditions generally prevalent

2AF OPORD 21-58
21 July 58

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~~CONFIDENTIAL~~

during scheduled execution period, participating subordinate units will closely monitor execution phase of this exercise. (U)

(3) Information Releases: (U)

(a) SACM 55-12, Chapter I, paragraph 19c(2) applies. (U)

(4) Weather Support: 2AF OPLAN 300-59 applies.

4. Administrative and Logistical Instruction: Annex "C" to 2AF OPLAN 300-59 applies with the following changes: (U)

a. Reference paragraph 4a, change to read: "Staging Teams will be deployed as follows: (U)

"(1) 376th AREFS - "Leap Frog Package" to Lincoln." ~~(U)~~

b. Reference paragraph 5a. Total cargo to be deployed will not exceed the quantities authorized herein without prior approval of this headquarters: (U)

(1) 376th AREFS - 1.0 tons. ~~(U)~~

c. Reference paragraph 6a, change to read: "Medical personnel will not be deployed. Medical resources in the forward areas will be utilized." (U)

d. Reference paragraph 7a, change to read: "Total number personnel authorized to deploy (including aircrews) are as follows: (U)

"(1) 376th AREFS - 163 personnel. ~~(U)~~

"(2) 44th Bomb Wing - 99 personnel. ~~(U)~~

"(3) 68th Bomb Wing - 99 personnel. ~~(U)~~

5. Command and Communications: (U)

a. Command: Normal. (U)

b. Communications: (U)

(1) 2AF OPLAN 300-59 applies. (U)

(2) Recall procedures: The recall word for this operation is "PILSBURY". This word is used to recall all participating aircraft. If it is desired to recall or divert a specific unit, the recall word will be suffixed

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21 July 58

~~CONFIDENTIAL~~

with the unit tactical call sign of the unit concerned. If a requirement exists to divert aircraft enroute, then the recall word will be suffixed with the geographical location call sign of the particular base concerned. ~~177~~

JOHN P. MCCONNELL
Major General, USAF
Commander

DISTRIBUTION:

SAC	5 cys
8AF	5
15AF	3
COMADIV 4	1
COMADIV 36	1
COMADIV 47	1
COMADIV 806	2
COMADIV 817	1
COMADIV 818	2
COMADIV 820	1
COMBOMWG 6	2
COMBOMWG 42	1
COMBOMWG 44	4
COMBOMWG 68	4
COMBOMWG 100	2
COMBOMWG 303	2
COMBOMWG 509	2
COMAREFS 99	2
COMAREFS 90	2
COMAREFS 98	2
COMAREFS 301 (Goose)	1
COMAREFS 376	2
CONSTRATWG 4238	2

INTERNAL:

DODT	6 cys -
DXEG	1
DOC	1
DOME	1
DI	1
DIT	1
DM2A	1
IG	1
OIH	3

OFFICIAL:

/s/ K.S. Steel
K.S. STEELE
Colonel, USAF
Director of Operations

This OPRD is classified Secret because it discloses tactics timing and capabilities of participating SAC forces. (U)

2AF OPRD 21-58
21 July 58

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HEADQUARTERS
 100TH BOMBARDMENT WING (M)
 PEASE AFB, NEW HAMPSHIRE
 1 SEPTEMBER 1958

BASIC OPERATIONS ORDER 21-58, "BIG JUMP"

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TASK ORGANIZATIONS:

Hq 100th Bombardment Wing (M)	Colonel Close
349th Bombardment Squadron	Major Goodlad
350th Bombardment Squadron	Lt Col Brown
351st Bombardment Squadron	Lt Col Crouchley
100th Field Maintenance Squadron	Lt Col Looker
100th A&E Maintenance Squadron	Lt Col Barker
100th Periodic Maintenance Squadron	Capt Grant
4016th USAF Dispensary	Lt Col Griffiths
Hq Sq, 100th Bombardment Wing	Major Rosneck
100th Air Refueling Squadron	Lt Col Davis

Basic Operations Order 21-58

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1. GENERAL SITUATION: The 100th Bombardment Wing will be required to conduct a "No Notice" USOM and Special Weapons Exercise sometime during the period 1-30 October 1958. A-hour/day will be specified in a SAC Execution Order and all times cited herein are relative to that time unless otherwise specified. Unclassified nickname for this operation is "BIG JUMP". ~~/~~

a. Intelligence: See Annex E. (U)

b. Friendly Forces:

(1) MATS, USAFB, AACS:

(a) On call search/rescue and normal communications support within applicable areas of aircraft movement for this operation. (U)

(b) Military Flight Service will not pass departure/arrival messages by HF circuitry for SAC tactical aircraft participating in this operation. (U)

(2) 5th Weather Group will provide necessary weather support for aircraft movement within applicable areas of responsibility. Procedures outlined in SACM 105-1 and 8APM 55-1 will apply. (U)

(3) Second Air Force:

Primary agency responsible for planning and coordinating this exercise. ~~/~~

(4) 41st AFS for special weapons support as required. ~~/~~

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"BIG JUMP"

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2. MISSION:

- a. The 100th Bombardment Wing will accomplish a USCM and air and ground operations in accordance with current planning factors on a "No Notice" execution order forwarded from SAC. ~~///~~
- b. To conduct special weapons exercise prior to air operations as directed herein. ~~///~~
- c. 30 B-47 type aircraft will be launched on a Unit Simulated Combat Mission (USM). ~~///~~
- d. The purpose of this mission is to test the operational capability of the wing and support personnel.

3. TASKS FOR SUBORDINATE UNITS:

- a. The 349th, 350th and 351st Bombardment Squadrons will each furnish 10 B-47 aircraft and 10 combat ready crews for this operation. In addition, aircraft and crews will be assigned to the Alert Force as required by 100th Bomb Wing Operations Plan 50-58.
- b. Maintenance squadrons will provide required maintenance support.
- c. The 4018th USAF Dispensary will provide medical care for personnel as necessary.
- d. Headquarters Squadron, 100th Bomb Wing will provide administrative support as required.
- e. The 100th Air Refueling Squadron will provide two strip alert tankers during the periods that the 100th

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"BIG JUMP"

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and the 509th Bomb Wing aircraft arrive over the station upon mission completion. ~~(S)~~

3X. GENERAL INSTRUCTIONS: Applicable portions of SACR 50-8, SACM's 55-5, 55-5A, 55-7, 55-7A, 55-10, 55-10A, 55-12, 55-14 and 8AFM 55-1 will apply except as amended herein.

(1) Execution Instructions:

(a) SAC Command Post will execute this exercise. Index Number Series for SAC execution orders in this exercise is 140. SACM 55-20 applies. ~~(S)~~

(b) This exercise will be initiated by an advanced condition of Readiness message, Index Number 143 voice message. ~~(S)~~

(c) Shortly after initiation, expansion of the Alert Force to Option 4 strength will be directed by ZIPPO message. (C)

(d) After a suitable preparation time, launch of the expanded Alert Force will be directed by a 141 Delta voice message. Peacetime restrictions will prevail for takeoff criteria. ~~(S)~~

1. At this time the normal peacetime Alert Force will participate as outlined in paragraph 18, SACM 50-5. The normal peacetime Alert Force will not takeoff. ~~(S)~~

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2. The exercise Alert Force, i.e., the portion of expanded aircraft for this exercise, will takeoff as soon as possible. (Reference paragraph 4b, Annex R, 6AF OPORD 50-59). ~~/~~

3. Subsequently generated exercise aircraft will launch on the option timing directed in the secondary voice execution order Index 141 Sierra, as modified for peacetime flying safety standards. ~~/~~

(e) The SAC Command Post will disseminate the "Go Code" in a standard Noahs Ark message. ~~/~~

(f) The "Go Code" will be six letters, phoneticized using the standard ICAO code, which decoded in the vocabulary of the current KAC-72 are the words IVORY and STICK. Reference SACM 55-2A and the SAC CEI. ~~/~~

(a) This exercise will be planned and conducted to simulate applicable portions of the EMO as closely as peacetime limitations, flying safety considerations, and forces available will allow. All operations contributing to the EMO will be exercised during this USCM. ~~/~~

(b) Option 4 will be utilized to plan launch timing for this exercise. ~~/~~

(c) A "Positive Control" Point has been selected for each sortie launched under "Positive Control"

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(Alert Force expanded to Option 4 strength), on this exercise. The "Positive Control" Point designated is prior to the midpoint of the mission and will permit aircraft to return to home station with peacetime fuel reserves. ~~(S)~~

(d) Sorties launched under "Positive Control" for this exercise will not proceed beyond the designated "Positive Control" Point unless the authenticated "Go Code" has been received, but will abort the mission in accordance with procedures outlined in paragraph 5e(1), SACR 55-3, and return to the home station. USCM Recap Sheets will designate those sorties launched under "Positive Control" and will also indicate those "Positive Control" sorties which did not receive the "Go Code". ~~(S)~~

(e) Except as outlined in paragraph 3A(1) (d) 1 herein, alert requirements will be maintained throughout this exercise. ~~(S)~~

(f) All units participating in this exercise will receive USCM credit and will be scored in accordance with SACM 50-5. To receive scoring relief for deviation from USCM requirements of SACR 50-6, units must clearly show that accomplishment was impractical by making full explanation in the Remarks Section of the USCM Recapitulation. The sim-

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ple statement, "Not required by OPGORD" will not grant scoring relief unless supported by further full explanation of why the item could not be accomplished. (S)

(3) Responsibilities:

(a) Second Air Force has been designated as the primary agency responsible for planning and coordinating this exercise. (S)

(b) Eighth Air Force will provide and/or arrange on call search/rescue and normal communications for this exercise in the Northeast Area. (S)

(c) Due to adverse weather conditions generally prevalent during the scheduled execution, Eighth Air Force and subordinate participating units will closely monitor the execution phase of this exercise. (S)

(d) Participating units will forward four copies of the unit operations order to CINCSAC and Eighth Air Force in accordance with instructions contained in Chapter 7, SACM 5-12. Suspense for receipt of these operations orders at CINCSAC and Eighth Air Force is 1 September 1958. In addition, units will forward four copies of the unit operations order to all interested participating organizations and to the parent numbered air force concerned; suspense not later than 1 September 1958. (U)

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"BIG JUMP"

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(4) Participating Force Routes and Schedules:

(a) Schedule: Launch timing and altitude reservation requests are based on Option 4 timing. ~~(S)~~

(b) Routes:

1. Will be planned for "Positive Control" of initial launch. ~~(S)~~

2. The 100th Bomb Wing will pre-strike from home station on a round robin mission. ~~(S)~~

(c) Participating Forces:

The 100th Bomb Wing will launch a minimum of 30 aircraft.

(5) Air Refueling: (Omitted).

(6) Information releases will be in accordance with paragraph 19c(2), Chapter I, SACM 55-12. (U)

(7) Fighter Affiliation: Provisions of SACR 51-6, in effect at the time of the execution, will apply. (U)

(8) Weather Instructions: (See Annex D)

(9) Combat Reports:

(a) For normal peacetime Alert Force: Submit B-9 report to Eighth Air Force Command Post, reporting the time Coca aircraft report "Ready for Takeoff" and reporting for Alpha and Bravo aircraft estimated times that takeoffs could have been accomplished by ready aircraft. ~~(S)~~

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(b) For exercise expanded Alert Force and subsequently generated exercise aircraft: Submit reports required by paragraphs 2b(1) and 2c, Appendix IV, Annex A, Eighth AFM 55-1, plus B-21. (U)

(c) Unit Capability Reporting (SACR 55-10): 1-SAC-VI reporting effected during this exercise will be in accordance with current SACR 55-10. (U)

(10) Flying Safety: Eighth AF Manual 55-1 applies. (U)

4. ADMINISTRATIVE AND LOGISTICS INSTRUCTIONS: (See Annex F)

5. COMMAND AND COMMUNICATIONS:

a. Command: Normal. (U)

b. Communications: See Annex C to this operations order. (U)

(1) Recall word for this operation is "PILSBURY". (S)

/s/ Hubert A. Brandon
/t/ HUBERT A. BRANDON, Lt Col, USAF
Director of Operations

A CERTIFIED TRUE COPY:

JOHN R. DELL ISOLA
1/Lt., USAF
Historical Officer

Basic Operations Order 21-58
"BIG JUMP"

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HEADQUARTERS 509TH BOMBARDMENT WING, M
PEASE AIR FORCE BASE, NEW HAMPSHIRE
29 AUGUST 1958

OPERATIONS ORDER 21-58

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TASK ORGANIZATIONS:

393rd Bombardment Squadron	LT COL L. M. SILVESTER
715th Bombardment Squadron	LT COL R. T. ARNOLD
630th Bombardment Squadron	MAJOR G. H. ROBBIN
509th Periodic Maintenance Squadron	MAJOR H. E. HORTON
509th Armament and Electronics Sq	MAJOR R. M. FOUNTAIN
509th Field Maintenance Squadron	MAJOR M. A. SORRELL
509th Headquarters Squadron	MAJOR J. H. HENDRIX
509th Air Refueling Squadron	LT COL H. W. SLATON

1. GENERAL SITUATION: A requirement exists to conduct a USCM and a simulated Special Weapons Exercise as part of a SAC large scale exercise of operational concepts of strategic air operations. This "No-Notice" exercise will be conducted during the period 1 through 31 Oct 58.

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A-Hour/Day will be specified in the SAC Execution Order and all times cited herein are relative to that time unless otherwise specified. Unclassified nickname is "BIG JUMP". Date of execution will be passed to other-than-SAC agencies approximately 90 days prior to A-Day. ~~☞~~

a. Intelligence: See Annex E. (U)

b. Friendly Forces:

(1) 817th Air Base Group will provide support as required for this operation. (U)

(2) 100th Bomb Wing will be exercised concurrently with 509th Bomb Wing. (C)

2. MISSION: To accomplish a USCM and simulated Special Weapons Exercise on a "No-Notice" basis during the period 1 through 31 October 1958. ~~☞~~

3. TASKS AND SPECIAL INSTRUCTIONS FOR THIS HEADQUARTERS AND SUBORDINATE UNITS:

a. 509th Bomb Wing Headquarters will:

(1) Apply the provisions and responsibilities contained in SAC Manuals 50-5, 55-2A, and 55-12, and Eighth Air Force Manual 55-1 as directive in implementing the tasks assigned herein. (U)

b. Bombardment Squadrons (393rd, 715th, and 830th) will:

(1) Provide aircraft and crews to fly a Unit Simulated Combat Mission on a "No Notice" basis during the period 1 through 31 October 1958. (C)

(2) Provide aircraft and personnel as required to conduct a simulated Special Weapons Exercise prior to the air operation. ~~☞~~

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509EW OPGED 21-58
25 SEPTEMBER 1958
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(3) Accomplish other tasks as outlined herein. (U)

c. Support Squadrons (509 HQ, 509 A&E, 509 FMS, and 509 PMS) will:

(1) Provide support as required to launch and receive 509th Bomb Wing B-47 aircraft on a Unit Simulated Combat Mission on a "No-Notice" basis during the period 1 through 31 October 1958. ~~(S)~~

(2) Provide support as required to conduct a simulated Special Weapons Exercise prior to the air operation. ~~(S)~~

(3) Accomplish other tasks as outlined herein. (U)

d. 509th Air Refueling Squadron will:

(1) Provide two strip alert tankers during the period 509th and 100th Bomb Wing aircraft arrive over station upon mission completion. ~~(S)~~

3X GENERAL INSTRUCTIONS:

(1) Execution Instructions:

(a) SAC Command Post will execute this exercise. Index Number series for SAC Execution Orders in this exercise is 140. SAC Manual 55-2A applies. ~~(S)~~

(b) This exercise will be initiated by an advanced Condition of Readiness, Index Number 143, voice message. ~~(S)~~

(c) Shortly after initiation, expansion of the Alert Force to Option 4 strength will be directed by ZIPPO message. ~~(S)~~

1. Required additional alert aircraft will be prepared in USCM configuration. ~~(S)~~

(d) After a suitable preparation time, launch of the expanded Alert Force will be directed by a 141 Delta voice message.

1. At this time the normal peacetime Alert Force will accomplish a Bravo Alert in accordance with paragraph 18, SAC Manual 50-5. The normal peacetime Alert Force will not take off. ~~(S)~~

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2. The remaining Alert Aircraft of the expanded Alert Force will take off in accordance with timing listed in Appendix 1 to Annex A. Aircraft will be launched under Positive Control.

3. Subsequently generated exercise aircraft will launch on the option timing directed in the secondary voice execution order, Index 441 Sierra, as modified for peacetime flying safety standards. This timing is contained in Appendix 1 to Annex A. ~~/~~

(e) The SAC Command Post will disseminate the "Go Code" in a standard Nochs Ark message. The "Go Code" will be six letters, phoneticized using the standard ICAO code, which decoded in the vocabulary of the current KAC-72 are the words IVORY and STICK. Reference SAC Manual 55-2A and the SAC CEI. ~~/~~

(2) Alert Responsibilities: Except as outlined in paragraph 3x(1)d)1 herein, alert requirements will be maintained throughout this exercise. ~~/~~

(3) Ground rules for the Preparation Phase: Preparation phase requirements contained in paragraph 26, SAC Manual 50-5 will apply.

(a) Timing for preparation of aircraft and crews for launch will be in accordance with 509th Bomb Wing Flow Chart for Operations Order 44-59 as modified below. ~~/~~

(b) Crew Preparation: The Bomb-Nav Branch will be responsible for the preparation of USCM folders and USCM mission study. Folders will be issued to crews at the pre-take-off briefing. (U)

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(3) Accomplish other tasks as outlined herein. (U)

c. Support Squadrons (509 HQ, 509 A&E, 509 FMS, and 509 PMS) will:

(1) Provide support as required to launch and receive 509th Bomb Wing B-47 aircraft on a Unit Simulated Combat Mission on a "No-Notice" basis during the period 1 through 31 October 1958. ~~(S)~~

(2) Provide support as required to conduct a simulated Special Weapons Exercise prior to the air operation. ~~(S)~~

(3) Accomplish other tasks as outlined herein. (U)

d. 509th Air Refueling Squadron will:

(1) Provide two strip alert tankers during the period 509th and 100th Bomb Wing aircraft arrive over station upon mission completion. ~~(S)~~

3X GENERAL INSTRUCTIONS:

(1) Execution Instructions:

(a) SAC Command Post will execute this exercise. Index Number series for SAC Execution Orders in this exercise is 140. SAC Manual 55-2A applies. ~~(S)~~

(b) This exercise will be initiated by an advanced Condition of Readiness, Index Number 143, voice message. ~~(S)~~

(c) Shortly after initiation, expansion of the Alert Force to Option 4 strength will be directed by ZIPPO message. ~~(S)~~

1. Required additional alert aircraft will be prepared in USCM configuration. ~~(S)~~

(d) After a suitable preparation time, launch of the expanded Alert Force will be directed by a 141 Delta voice message.

1. At this time the normal peacetime Alert Force will accomplish a Bravo Alert in accordance with paragraph 18, SAC Manual 50-5. The normal peacetime Alert Force will not take off. ~~(S)~~

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(c) Aircraft Configuration:

1. Fuel Loading: 103,500 pounds static. Additional fuel for taxiing from refueling hydrant to parking position will be added as required. ~~(S)~~

2. Refueling and Rendezvous Equipment: Refueling and rendezvous equipment need not be operational. ~~(S)~~

3. Ammunition: A full combat load of training ammunition. (C)

4. Chaff: See Appendix 5 to Annex A. (U)

5. ECM Equipment: See appendix 5 to Annex A. (U)

6. Water-Alcohol Augmentation: Aircraft will be fully serviced with WAI. (U)

7. ATO Racks and Bottles: ATO racks and bottles will be loaded on aircraft assigned to an odd line number. Nineteen type 1XS bottles are required. Paragraph 260, SAC Manual 50-5, applies. ATO racks and bottles will be offloaded for the USCM mission. ~~(S)~~

8. Special Weapons: See Annex B. (U)

(4) Alert Notification: The pyramid telephone alert system will be used for personnel alert notification. ~~(S)~~

(5) USCM Scoring: This exercise is the first SAC-directed USCM this fiscal year for 509th Bomb Wing and will be scored for record. (U)

(6) Aircraft on training sorties will be recalled. ~~(S)~~

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(7) Information Releases: Information releases will be in accordance with paragraph 19c(2), Chapter I, SAC Manual 55-12. (U)

4. ADMINISTRATION AND LOGISTICAL INSTRUCTIONS: See Annex D. (U)

5. COMMAND AND COMMUNICATIONS:

a. Command: Normal (U)

b. Communications: See Appendix 6 to Annex A. (U)

C. F. MACOMBER
Colonel, USAF
Commander

ANNEXES:

- A - Air Operations
- B - Special Weapons
- C - Reports
- D - Logistics
- E - Intelligence

OFFICIAL:

/s/ Gene C. Williams, Lt Col
for /t/ R.B. TEMPLEMAN
Colonel, USAF
Director of Operations

A CERTIFIED TRUE COPY:

JOHN R. DELL ISOLA
1/LT., USAF
Historical Officer

HEADQUARTERS 509TH BOMBARDMENT WING, H
PEASE AIR FORCE BASE, NEW HAMPSHIRE
29 AUGUST 1958

TAB 1

APPENDIX I

TO

ANNEX A

TO

OPERATIONS ORDER

SERIAL NR. 21-58

MASTER FLIGHT SCHEDULE

TAB 1, APP 1
ANNEX A
509BW OPCODE 21-58
29 AUGUST 1958
082380

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MASTER FLIGHT SCHEDULE
(All Times E Plus)

<u>SORTIE</u>	<u>CELL</u>	<u>POS.</u>	<u>T.O.</u>	<u>HHCL</u>	<u>TGT.</u>	<u>CONCORD VOR</u>	<u>LAND</u>
10	Bronze	1	027	0534	0607	0628	0648
12	Bronze	2	0028	0532	0606	0640	0700
7	Mahogany	1	0100	0607	0640	0701	0721
11	Mahogany	2	0101	0605	0639	0713	0733
13	Mahogany	3	0102	0603	0638	0726	0746
14	Copper	1	0133	0640	0713	0734	0754
15	Copper	2	0134	0638	0712	0746	0806
16	Walnut	1	0215	0722	0755	0816	0836
17	Walnut	2	0216	0720	0754	0828	0848
18	Cardinal	1	0245	0752	0825	0846	0906
20	Brass	1	0316	0823	0856	0917	0937
19	Pinto	1	0336	0843	0916	0937	0957
22	Slate	1	0402	0909	0942	1003	1023
23	Olive	1	0515	1022	1055	1116	1136
24	Olive	2	0516	1020	1054	1128	1148
21	Topaz	1	0615	1122	1155	1216	1236
25	Amber	1	0715	1222	1255	1316	1336
26	Amber	2	0716	1220	1254	1328	1348
27	Rust	1	0915	1422	1455	1516	1536
28	Rust	2	0916	1420	1454	1528	1548

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AMENDMENT 1
TAB 1, APP 1
ANNEX A
5095W OPRD 21-58
25 SEPTEMBER 1958
062640

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Office of the Inspector General
 HEADQUARTERS EIGHTH AIR FORCE
 United States Air Force
 Westover Air Force Base
 Massachusetts

ID

24 November 1958

SUBJECT: (U) Annual Inspection of 817th Air Division, Pease Air Force Base, New Hampshire

THRU: Commander
 817th Air Division
 Pease Air Force Base
 New Hampshire

TO: Commander
 Eighth Air Force
 Westover Air Force Base
 Massachusetts

I. AUTHORITY AND COMMAND INSPECTED:

1. An annual inspection for FY 1959 was conducted of the 817th Air Division, Pease Air Force Base, New Hampshire, by Colonel Robert E. Kimmel, Inspector General, Eighth Air Force, during the period 22 October - 8 November 1958. The authority for this inspection is contained in paragraph 7, AFR 123-1, 12 April 1956. (U)

2. Units inspected were:

817th Air Division, commanded by Brigadier General Walter E. Arnold, 1478A, USAF, since February 1956.

100th Bombardment Wing, commanded by Colonel Winton R. Close, 4343A, USAF, since November 1957.

509th Bombardment Wing, commanded by Colonel Clifford F. Macomber, 1427A, USAF, since May 1955.

817th Air Base Group, commanded by Colonel Silas K. Richards, A0308992, USAF, since June 1958.

3. The inspection was conducted on a "no-notice" basis during the execution of the SAC directed USCM BIG JUMP. All available aircraft were to be generated in accordance with SACM 55-7 to expand the alert force to Option IV strength for the execution phase of the exercise. HQ SAC transmitted the alert message at 1042Z, 22 OCT 58. The message initiated

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the exercise under Readiness Condition IV and established A-hour as 1100Z, 22 OCT 58. At 1741Z, 22 OCT 58, participating units received the execution message which established E-hour as 1800Z, 22 OCT 58. The execution message initiated a BRAVO test of the normal alert force and launched the expanded portion of this force. The secondary execution message for the follow-on force of the BIG JUMP exercise was transmitted at 1827Z, 22 OCT 58. (S)

II. EWO CAPABILITY.

A. GENERAL:

4. The outstanding performance of the 817th Air Division during the test exercise "BIG JUMP", SAC Operations Order 21-58, and the successful EWO generation of all division tactical aircraft in accordance with SACM 55-7 indicates the capability of this unit to satisfactorily perform a full-scale EWO. (S)

5. Although weapon breakout and loading was simulated, a careful analysis of recently established plans and procedures for weapons control and subsequent evaluation of the capabilities of the 41st Aviation Depot Squadron indicates a satisfactory EWO support posture. (C)

6. All EWO plans are current and each is adequate to direct the assigned units of the 817th Air Division in the accomplishment of its mission. Required local SOPs have been prepared and augmentation resources are trained and highly motivated. (S)

7. Command posts are now arranged and functioning in accordance with the basic concept of SACM 55-2. (S)

8. The task force commander exercised positive control over all actions required under "BIG JUMP" and EWO generation. (S)

9. Excellent support was rendered the combat organizations by the air base group by direct control from the division command post. Through a great deal of diligent training and professional guidance, the air base group has achieved an excellent state of proficiency. This is especially noticeable during EWO activities. The attitudes of officers and airmen are commendable. (U)

10. The limitations previously noted in the petroleum activities have been overcome. The scope and detail of the current POL plan is the best in Eighth Air Force. Through indoctrination of personnel in the complexities of the equipment hydrant operations and the establishment of a POL Control Room, one of the smoothest working POL organizations seen to date has been created. (U)

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11. Combat crew EWO mission knowledge was tested and a marked improvement was noted over the knowledge of the previous inspection. Possible control procedures and mission knowledge questions were satisfactorily answered by all the crews queried. (U)
12. Improvement has been made in integrating the 100th Air Refueling Squadron into the training program. All unsatisfactory areas have been improved.
13. Notwithstanding the problems encountered during the recent transfer of the 509th Bombardment Wing from Walker AF Base, the operational activities of the wing were highly centralized. Competent staff officers head each division of the Operations Directorate. (U)
14. Intelligence activities are providing satisfactory support to EWO and operational requirements. Improved crew processing procedures were implemented; however, initial briefings in the 100th Bombardment Wing were not up to desired standards. (U)
15. The occupation of on-base housing and the acquisition of the 509th Bombardment Wing have increased traffic control and vehicular parking problems. Traffic discipline on the ramp is unsatisfactory. (U)
16. Both wing maintenance organizations displayed a satisfactory capability to generate aircraft in accordance with SACM 5-7 and effectively launch the strike force:
 - a. The effectiveness of the 509th Air Refueling Squadron is marginal. (U)
 - b. Management of maintenance resources does not meet the required standards. (U)
17. Maintenance plans in support of the EWO have shown marked improvement and are considered adequate. (U)
18. The operation of the motor pool in support of day-to-day and EWO activities is satisfactory. (U)
19. Base supply continues to function in a satisfactory manner. Constant improvement and refinement of the account are apparent. Supply issue effectiveness and support of assigned units are excellent. (U)
20. The Installations Engineering organization is well equipped and continues to operate in a satisfactory manner. (U)

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21. The base OJT program has improved. However, a more detailed analysis is required to direct additional emphasis to those areas indicated by test failures in previous test cycles. (U)

22. The Airman Retention Program is satisfactory. (U)

23. The overall operation and effectiveness of personnel activities are marginal. This is based mainly upon the lack of supervision at the branch and section level of the 100th Bombardment Wing and the 817th Air Base Group Personnel Directorate. (U)

24. Effective actions have not been taken to improve career attractiveness by the development of outdoor recreational facilities. This item was reported in the last two inspections conducted by HQ SAC and Eighth AF. (U)

25. Although transient facilities are excellent, a vigorous program is still required to improve living quarters and dayroom facilities for assigned airmen of the 817th Air Division. (U)

26. Administrative Services function is satisfactory except for records management. (U)

27. The Comptroller function is being performed in a satisfactory manner. (U)

28. Information Services activities are very satisfactory. (U)

29. Disaster tests should be conducted periodically to improve the capability of Pease AF Base to react efficiently to peacetime nuclear accidents. ~~(U)~~

B. MISSION:

30. The SAC EMO requires the 817th Air Division to accomplish the following:

- a. Prepare and launch 45 B-47 aircraft of the 100th and 509th Bombardment Wings on their strike assignments. ~~(U)~~
- b. Prepare and launch 16 KC-97 aircraft of the 100th and 509th Air Refueling Squadrons on LEAP FROG missions in support of SAC Operations Order 44-59. ~~(U)~~
- c. Prepare and deploy four KC-97 aircraft of the 100th and 509th Air Refueling Squadrons in support of Eighth Air Force Operations Order 44-59. ~~(U)~~

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d. Prepare for deployment one mobile recovery team from each wing. (S)

e. Prepare to receive, recycle and launch 35 KC-97 aircraft of the 2d and 308th Air Refueling Squadrons for YO-YO missions in the "wonder" area. (S)

f. Prepare to receive an AMC "B" team. (S)

g. Support post strike refueling as directed by the Dow TASK FORCE commander. (S)

C. ENO EVALUATION.

31. OPERATIONS.

a. 817TH AIR DIVISION.

(1) INITIAL ACTIONS: SATISFACTORY

The TASK FORCE command post was activated with sufficient personnel at 1245Z, one hour and five minutes subsequent to the sounding of the alert. Boards were posted and communications established as soon as control positions were manned. The task force control teams were briefed at 1315Z. This briefing was conducted by the division operations officer. It is recommended that the task force commander conduct this briefing in order that tasks are clearly defined and assigned. (S)

(2) COMMAND POST: SATISFACTORY

The command post is capable of supporting the ENO. The posting of the ENO boards was satisfactory and the major deficiencies noted in the SAC inspection report of May 1958 received attention. Improvement is required concerning the following items:

(a) Information regarding priority of the 509th Air Refueling Squadron tankers was changed three times in the first hour and forty-five minutes. (S)

(b) Information as to the status of aircraft loading and configuration was being accepted from the "C" net radio, each wing control, job controls, and an unknown air base group source. The controllers were apparently posting erroneous information in regards to loading, specifically in the ammunition and ATO categories. The air base group personnel were reporting delivery time to the command post, and the controllers were posting this information as loading time. This particular item was prevalent throughout the exercise. (S)

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(c) The generation time of each aircraft was not posted promptly and was received from several sources. (U)

(d) During the launch phase, the command post was not constantly aware of the status of the launch. The task force commander was present in the tower during the launch phase. Thus, the command post could not monitor the launch of the aircraft and retain effective control of the force in case of difficulties. ~~(S)~~

b. 100TH BOMBARDMENT WING.

(1) INITIAL ACTIONS: SATISFACTORY

(a) Upon receipt of the alert message, the Pyramid Alerting System was initiated for the notification of personnel. A great amount of improvement was observed in the effectiveness of the Pyramid Alerting System over the system of previous inspections. This improvement is attributed to frequent testing of the Pyramid Alerting System and occupancy of the recently completed on-base Capehart Housing. (U)

(b) The wing commander's staff meeting was scheduled for A/0030 but was moved ahead to A/0015 due to a conflict with the division commander's meeting. As a result, all key staff personnel were not in attendance. It was necessary to conduct an additional meeting at A/0100 to insure complete understanding of the situation and the requirements of the exercise. (U)

(2) 100TH COMMAND POST. SATISFACTORY

The 100th command post effectively provided operational control of the generation and launch phases of the USCM. Although compliance with SACM 55-2 has not been accomplished, necessary information was readily available. The commander is provided a complete surveillance of aircraft preparation and launch. ~~(S)~~

(3) ALERT FORCE: SATISFACTORY

(a) The Alert Force was exercised on a "BRAVO" alert upon receipt of the mission execution order. Response was prompt and alert actions were generally satisfactory. The execution message was received in the command

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post at 1741Z. Message decoding was accomplished in 32 seconds by the senior controller. The alert crews were alerted by Klaxon signal immediately. ~~(S)~~

(b) All of the eighth B-47 alert crews arrived in the alert aircraft parking area by 1744Z. Engines were started and all aircraft were ready to taxi within six minutes. Some lack of realism was noted during this test in that crews reported as "ready to taxi" with power units still connected, cabin doors and ladders extended, and ground maintenance personnel still on interphone. ~~(S)~~

(c) The five KC-97 alert crews arrived in the alert aircraft parking area at 1744Z, and all tanker aircraft were ready to taxi by 1759Z. ~~(S)~~

(d) A sign showing the type of alert and the runway in use was posted at the alert area entry point in violation of current directives. Information was posted on this sign by the access point guard on information relayed by telephone from CSC. ~~(S)~~

(e) Entry to the parking area was not accomplished through the designated access points by all B-47 crews. ~~(S)~~

(4) AIRCRAFT AND CREW AVAILABILITY: SATISFACTORY

	<u>AIRCRAFT</u>		<u>CREWS</u>	
	<u>B-47</u>	<u>KC-97</u>	<u>B-47</u>	<u>KC-97</u>
Assigned	44	22	Assigned	50 27
TDY	2	1	TDY	7 1
Depot	0	1	Leave	6 3
Available	44*	21*	DNIF	0 0
			Available	40 ** 23

* Assumes recall of TDY aircraft.

** Increase due to substituting crew members. ~~(S)~~

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(5) NARRATIVE OF PROFILE MISSION:

(a) The two crews that constituted the increase to the Option IV alert force were launched under positive control and were briefed to abort the mission at the positive control deviation point if proper authentication were not received. (U)

(b) Mission requirements of the execution phase were:

1. Take-off using the briefed departure time. (U)
2. Join cell formation during the climb-out and perform cell tactics in accordance with the tactical doctrine for approximately four hours. Accomplish required radar photography to permit evaluation of cell flying proficiency. (U)
3. Navigation control aircraft was to perform a celestial grid navigation leg. (U)
4. Accomplish a controlled arrival at the HHCL. (U)
5. Perform a normal Mach.81 photographic bomb run on assigned targets. (U)
6. Random RR-39 chaff was to be dispensed to break lock-on of intercepting fighter aircraft. (U)
7. Sweep jamming was to be started prior to cell break-up and continue through the target area. (U)

(6) USCM EFFECTIVENESS:

SATISFACTORY

(a) The overall mission effectiveness of this unit was satisfactory. This rating is premised on the completion of approximately 93 per cent of the required effectiveness items by scheduled aircraft and crews. (U)

(b) The preparation phase was considered excellent based on SACM 50-5 preparation phase scoring criteria. Of the 42 aircraft required to be generated, 42 were generated. Forty-one were generated in accordance with SACM 55-7 generation rates. (U)

(c) The execution phase was satisfactory.

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Of the 29 aircraft required, 28 aircraft were launched on time. One aircraft, which ground aborted due to failure of one engine to start, was rescheduled and subsequently ground aborted the second time due to malfunction of the pilot system. Scoring in this area will reflect 30 aircraft scheduled and 28 launched as scheduled. ➡

(d) Combat reporting was satisfactory. (U)

(7) MISSION BRIEFING: MARGINAL

(a) The pre-takeoff mission briefings, although in accordance with SACM 50-12 requirements, were not completely satisfactory nor accomplished in a professional manner. Specific discrepancies or deficiencies included:

1. Briefing aids were of poor quality. (U)
2. Projection screen was ragged and torn. (U)
3. Bell optical condenser was burned out. (U)
4. Slides were difficult to read from the rear of the briefing room. (U)
5. Briefing was too lengthy for a pre-takeoff briefing. (APPROX 40 minutes) (U)
6. Briefing was not conducted in the War Room which was the location specified. (U)

(8) CREW KNOWLEDGE: SATISFACTORY

EWO crew knowledge of assigned sorties was satisfactory. Twenty-four bomber crews and fifteen tanker crews were examined, and it was determined that each crew could accomplish its assigned mission. It was noted that the crew knowledge of positive control procedures were outstanding. The wing system of EWO study has improved greatly over the prior inspection and crew knowledge has increased correspondingly. Crew knowledge of emergency procedures was satisfactory. ➡

(9) ISSUE OF CMFs AND ALLIED MATERIALS: SATISFACTORY

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~~CONFIDENTIAL~~c. 509TH BOMBARDMENT WING.(1) INITIAL ACTIONS: SATISFACTORY

(a) The alert message was relayed to the 509th command post by the senior command post, 100th BW. At this time, the pyramid alerting system was implemented in a satisfactory manner. By 4/30, most of the commanders and the control augmentation personnel were in place. ~~✓~~

(b) Command post personnel immediately established communications with maintenance job control. At 4/1:20, the status and line-up of aircraft were reaffirmed. The initial posture of the fleet proved to be excellent at this time. ~~✓~~

(c) The wing commanders staff meeting was convened by the wing director of operations at 4/30. At this time, crew and aircraft marriages were made and related to the squadron commanders. At 4/45, the wing commander returned from the division commander's staff meeting and relayed ground rules and instructions to his staff. The personnel were released from the meeting in a timely manner and responsibilities were clearly and forcefully defined. ~~✓~~

(2) COMMAND POST: SATISFACTORY

The 509th Command Post was capable of providing the commander with complete surveillance of all phases of the EWO. The facility is substandard and many refinements are needed to allow the EWO control teams to conduct their control activities in a more efficient manner. ~~✓~~

(3) ALERT FORCE: SATISFACTORY

(a) The alert force was exercised on a "BRAVO" alert upon receipt of the mission execution order. The Klaxon horns were sounded by the 100th Bomb Wing Command Post. All alert crews responded immediately. ~~✓~~

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(b) All B-47 alert crews had arrived in the alert area by 23 minutes. Engines were started and all aircraft were reported as ready to taxi within 6 minutes; however, some crews reported as "ready to taxi" without disconnecting external power and with cabin doors and ladders extended and with ground maintenance personnel still on interphones. ~~was~~

(c) All alert KC-97 crews were ready to taxi within 8 minutes. (S)

(4) AIRCRAFT AND CREW AVAILABILITY: SATISFACTORY

	<u>AIRCRAFT</u>		<u>CREWS</u>		
	<u>B-47</u>	<u>KC-97</u>	<u>B-47</u>	<u>KC-97</u>	
Assigned	45	22	Assigned	46	22
TDY	3	1	TDY	1	2
Depot	-	-	Leaves	1	2
Major TCC	1	5	DNIF	1	3
Available*	44	16	Other	2	-
			Available	46	22

*Assumes recall of TDY aircraft.

**Increase due to substituting crew members. ~~was~~

(5) NARRATIVE OF PROFILE MISSION:

Ten alert B-47 and 5 alert KC-97 aircraft and crews responded to a "BRAVO" alert upon receipt of the mission execution order. The two B-47 "expanded alert" aircraft and crews launched under positive control at briefed takeoff times. Mission requirements: (S)

(a) Takeoff on briefed departure time. (U)

(b) Perform cell tactics in accordance with the tactical doctrine and accomplish radar photography to permit evaluation of cell flying proficiency. (U)

(c) Navigational control aircraft was to perform a celestial grid navigation leg. (U)

(d) Accomplish a controller arrival at the HNCI. (U)

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(e) Perform a normal MACH .81 photographic bombardment on assigned targets. (U)

(f) Random RR-39 chaff was to be dispensed to break lock-on on intercepting fighter aircraft. ~~(U)~~

(g) One maximum fire-out gunnery mission to be accomplished. (U)

(h) Sweep jamming was to be started prior to all break-up and continue through the target area.

(6) USCM EFFECTIVENESS: OUTSTANDING

(a) One hundred per cent of the required effectiveness items (photo of the target) was completed. ~~(U)~~

(b) The preparation phase was excellent. Thirty-nine aircraft were required to be generated. Thirty-nine were generated for a total of 100 per cent.

(c) The execution phase was satisfactory. Twenty-six aircraft were required to be launched and twenty-six were launched. ~~(U)~~

(d) Combat Reporting was satisfactory. (U)

(7) MISSION BRIEFINGS: SATISFACTORY

Pre-take off briefings were short, professional and highly effective.

(8) CREW KNOWLEDGE: SATISFACTORY

(a) EWO crew knowledge of assigned sorties was satisfactory. Twenty-four bomber and 15 tanker crews were examined. It was determined that each crew could accomplish its assigned mission. (S)

(b) Emergency Procedures. Crew knowledge of emergency procedures was satisfactory. (U)

(c) EWO limitations. There are no EWO limitations in the operations areas.

32. MATERIEL:

a. Factors limiting the EWO capability of the 817th Air Division in the materiel areas are the shortage of ECM components in the 509th Bomb Wing and the marginal performance of the

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509th Air Refueling Squadron. All other materiel areas of both wings and of the air base group are capable of performing current EMO mission requirements. ~~(S)~~

b. The ECM capability of the 509th Bomb Wing is impaired because of a requirement for the following test equipment: 3 each URM 64 Spectrum Analyzers, 2 each URM 67 Directional Coupler, 2 each URM 68 Summation Bridge. In addition, the shortage of ECM components prevents a full jamming range capability for all aircraft. A detailed list of these shortages has been provided to DMS-3, HQ 8AF. ~~(S)~~

c. The 509th ARS has failed to obtain a satisfactory refueling efficiency and effectiveness under the management control system for the past several months. Several factors contributed to this condition, i.e., instability of supervisory personnel, transfer and subsequent readjustment from Walker AF Base to Pease AF Base, inadequate management of maintenance resources and the propeller retrofit program. The shortcomings of this unit are recognized by the key staff and an overall improvement program is underway. Completion of the propeller Retrofit Program (8 NOV), continuation of engine conditioning, establishment of a comprehensive and intensive training program, and improved supervision will materially improve this operation in the immediate future. The 509th ARS has the potential of becoming one of the better refueling squadrons in 60 to 90 days. ~~(S)~~

d. Considerable emphasis has been applied throughout the division on areas previously reported as unsatisfactory by the Inspector General, SAC, and corrective action has been accomplished. Particularly noteworthy is the progress in the petroleum area. The scope and detail of the new POL plan is the best observed to date in the command. Training of personnel is accomplished on a continuing basis and the indoctrination of personnel in the intricacies of the hydrant system is most thorough. A POL control room has been developed and manned, and the overall supervision of POL activities is excellent. (U)

33. SPECIAL WEAPONS:

a. The 11st Aviation Depot Squadron is capable of providing EMO munition support for the Pease Task Force. The unit can satisfactorily receive, store, maintain, assemble and load ~~(b) (3) (B)~~ weapons. However, with the present assignment of eight AFO loading crews, it is doubtful that these crews could support 16 NS AFO units for both wings. Loading and inspection procedures have not been established for 16NS AFO loadings. Sufficient number of augmentation crews has not been trained to support the two wings. It is recommended that the augmentation requirements be reviewed and additional crews be trained. (S)

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b. All special weapons loadings were simulated. The dispatch of loading crews to the aircraft was adequately controlled and all necessary equipment was available to each crew. Sixteen five-man crews were utilized for simulated loadings. (U)

c. Written procedures for the operation of the recently established dispatch points were not available for review at the time of this inspection. (U)

34. INSTALLATIONS - ENGINEERING: SATISFACTORY

a. There were no EWO limiting factors in the Installations Engineering area of responsibility. (U)

b. The design and operational capability of the PCL system have been carefully researched, analyzed, and published for all concerned. Operating personnel are fully cognizant of the limitations of both the Panero and Pritchard systems. Contract or maintenance is 85 per cent complete at this time. (U)

35. PERSONNEL: SATISFACTORY

a. The 100th and 509th Bomb Wings are each committed to evacuate 22-man Mobile B-47 Recovery Teams and 53-man LEAP FROG Maintenance Teams. The processing of personnel was timely and accomplished in accordance with SACM 400-1. The preparation of individuals by the squadrons can be improved. A breakdown of discrepancies revealed the following: (U)

(1) 100th Bomb wing. Thirteen persons lacked dogtags, five persons lacked SAC Form 532; seven persons lacked Geneva Convention Cards. (U)

(2) 509th Bomb Wing. Five persons lacked dogtags, two persons lacked SAC Form 532; seven persons lacked Geneva Convention Cards. (U)

b. A spot check of clothing requirements indicated that only 25 percent of the personnel checked had all of the required mobility gear. A 7 per cent error rate was noted in the preparation of orders and manifests in that the names of personnel processed appeared on orders and not on manifests and vice versa. (U)

36. SECURITY: SATISFACTORY

a. The 817th Air Division demonstrated a satisfactory security capability during BBS JUMP (USCM) exercise. Protection standards for Category I and II elements were as required by SACR 205-5. Transition into full EWO security posture was rapidly and efficiently accomplished within the required two-hour period. The organization and operation of CSC

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adequately met the requirements for an emergency security command post. The present physical layout of this facility located within the boiler room of the fire station is unsatisfactory. This condition will be rectified upon completion of the new CSC in December 1958. Notable operational improvement in all phases of security was reflected since the last exercise in May 1958. During the course of this exercise the following observations were made: (U)

(1) Check lists for transition into emergency actions were available within Central Security Control; however, these check lists were not readily accessible to the communicator/plotter and additionally, they did not reflect times action was taken. (U)

(2) Positive procedures did not exist for the exchange of information between the Provost Marshal and Combat Defense Force Commander during transition into emergency actions. Recommend the Provost Marshal maintain a check list similar to that maintained by Central Security Control. This will enable him to monitor the exact status of the Combat Defense Forces and their progression into an EMO posture. (U)

(3) Recalled personnel were posted in a logical manner; however, a record was not maintained indicating the time key positions were manned. (U)

(4) ADS Munitions Control officer did not coordinate weapons movement with CSC. Notification of weapons movement was received by CSC from ADS security gate guard. (U)

(5) The movement of aircraft and the assignment of ground and aircrew personnel required for the special weapons loading and the topping of aircraft fuel tanks were coordinated with CSC by neither wing operations nor maintenance control. (U)

(6) Distant Perimeter protection was satisfactory; however, sentries were not provided adequate communications which reduced their effectiveness from the standpoint of rapid alerting and reporting of emergency conditions. (U)

(7) Procedures in effect for processing alert crews into the 100th Bomb Wing alert aircraft parking area were unsatisfactory. Recommend a system be established through the use of visual signals or oral code words which will allow alert crews swift, secure, and uninterrupted entry into alert aircraft parking areas during alert conditions. (U)

III. HANDLING AND PROCESSING OF REPORT:

37. Paragraphs identified by asterisks at the left-hand margin require indorsement indicating corrective action. Numbering in your indorsement will correspond with the pertinent section of annex and paragraph in basic report. (U)

38. This report will be processed in accordance with Air Force Regulation 123-1, 12 APR 56, and indorsed to this headquarters no later than 8 December 1958, in 40 copies. The basic report may be retained. (U)

IV. CLASSIFICATION:

39. The SECRET classification is required on this report for the protection of specific information which, standing alone, reveals the military capabilities or state of preparedness of a SAC unit of the Air Force. Reference PARA 30b(2)(c), AFR 205-1. (U)

40. All UNCLASSIFIED paragraphs are for Official Use Only. (U). Reference AFR 11-30. (U)

V. GENERAL:

41. The following portion of this report consists of managerial and compliance inspectional findings by function. (U)

42. All matters pertaining to Operations for the entire air division and assigned units are contained in ANNEX A. Similarly, other functional areas are contained in their respective annex. (U)

for /s/ George Budway, Colonel
/t/ ROBERT E. KIMMEL
Colonel, USAF
Inspector General

CERTIFIED TRUE COPY:

John R. Dell Isola
JOHN R. DELL ISOLA
1/Lt, USAF
Historical Officer

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TO: (M) Radio Control Operations and Staff
 FROM: (Reporting Staff)
 NUMBER, EIGHTH AF
 WER AFB, MASS
 Director of Comptroller

TOOTH BOMBARDMENT WING
 PEASE AIR FORCE BASE
 NEW HAMPSHIRE

TAKE-OFF BASE
 PEASE AFB, N.H.

LANDING BASE
 PEASE AFB, N.H.

REPORT NUMBER AND NO
 21-58 SAC

DATE
 22-23 OCT 1958

CODE NAME
 BIG JUMP

NR SORTIES FOR BY OPORD PAGE NR NR OF PAGES
 1 1

GROSS WEIGHT (Nearest 1000 pounds)	TAKE-OFF			TIMING			REFUELING					EFFECTIVE POINT				MISCELLANEOUS											
	REASON CARRIED	ADJUSTED SCHEDULED TAKE-OFF TIME (%)	DEVIATION FROM ADJUSTED TIME (MIN.)	CONTROL TIME (MIN.)	DEVIATION FROM CONTROL TIME (MIN.)	AREA AND POINT CODE NAMES	REFUELING ALTITUDE	OFFLOAD REQUIRED BY OPS ORDER	DEVIATION LESS THAN 100 OFFLOAD	TANKER OR RECEIVER CALL SIGN	TIME REQUIRED TO REFUEL	MACH AT EFFECTIVE POINT	GROSS WEIGHT AT EFFECTIVE POINT	NAME OR COORDINATES OF EFFECTIVE POINT	EFFECT POINT PROVIDED BY	HR PHOTO OR RADAR RECON PHOTO	RECON SORTIES	ECM JAMMING	CHAFF	NAVIGATION CIRCULAR ERROR	CRUISE CONTROL INDEX	RENDEZVOUS	TOTAL TIME FLOWN THIS SORTIE	BRIEFED RESULTS EFFECTIVE POINT	EFFECTIVE	COMPLAS (REF)	
8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35
	Note					Note	Note	Note	Note	Note	Note			42-24N									Note				
194	1	1809	0	2316	-2.5	2	2	2	2	2	2	.81	121	77-13W	A	-	-	A	A	28	95	2	7:05	X	X	X	
193	"	1810	0	2319	-6	"	"	"	"	"	"	.81	114	42-40N 77-21W	A	-	-	A	A	28	88	"	7:15	X	X	X	
194	"	1843	0	2347	-6	"	"	"	"	"	"	.81	118	42-46N 76-16W	A	-	-	A	A	6	100	"	7:10	X	X	X	
193	"	1844	2	2348	-5	"	"	"	"	"	"	.81	117	42-23N 76-51W	A	-	-	A	A	6	100	"	7:25	X	X	X	
187	"	1845	0	2352	-6	"	"	"	"	"	"	.81	118	42-24N 77-13W	A	-	-	A	A	6	98	"	7:20	X	X	X	
192	"	1917	0	0021	-2	"	"	"	"	"	"	.81	114	42-46N 76-16W	A	-	-	A	A	24	99	"	7:15	X	X	X	
193	"	1958	0	0102	-7.5	"	"	"	"	"	"	.81	118	42-46N 76-16W	A	-	-	A	A	14	100	"	7:00	X	X	X	
193	"	1959	0	0103	-6	"	"	"	"	"	"	.81	115	42-23N 76-51W	A	-	-	A	A	14	106	"	7:35	X	X	X	
193	"	2000	0	0107	-5	"	"	"	"	"	"	.81	112	42-24N 77-13W	A	-	-	A	A	14	96	"	7:40	X	X	X	
195	"	2100	0	0204	3	"	"	"	"	"	"	.81	116	42-46N 76-16W	A	-	-	A	A	7.5	100	"	7:00	X	X	X	
195	"	2101	0	0205	-8	"	"	"	"	"	"	.81	117	42-23N 76-51W	A	-	-	A	A	7.5	98	"	7:30	X	X	X	
192	"	2217	0	0321	-5	"	"	"	"	"	"	.81	116	42-46N 76-16W	A	-	-	A	A	8	100	"	6:50	X	X	X	
191	"	2259	5	0403	-9	"	"	"	"	"	"	.81	117	42-46N 76-16W	A	-	-	A	A	10	98	"	6:45	X	X	X	
194	"	2300	0	0404	-2	"	"	"	"	"	"	.81	111	42-23N 76-11W	A	-	-	A	A	10	97	"	7:30	X	X	X	
193	"	2345	0	0449	-4	"	"	"	"	"	"	.81	116	42-46N 76-16W	A	-	-	A	A	16.5	99	"	7:00	X	X	X	
191	"	0059	0	0603	-6	"	"	"	"	"	"	.81	117	42-46N 76-16W	A	-	-	A	A	16.5	94	"	7:00	X	X	X	
195	"	0100	0	0604	-6	"	"	"	"	"	"	.81	119	42-23N 76-51W	A	-	-	A	A	16.5	100	"	7:20	X	X	X	
195	"	0259	0	0803	-10	"	"	"	"	"	"	.81	118	42-46N 76-16W	A	-	-	A	A	18.5	93	"	7:45	X	X	X	
188	"	0300	0	0804	-8	"	"	"	"	"	"	.81	118	42-23N 76-51W	A	-	-	A	A	18.5	94	"	8:10	X	X	X	
191	"	0500	0	1004	-4	"	"	"	"	"	"	.81	115	42-46N 76-17W	A	-	-	A	A	1.5	98	"	7:00	X	X	X	
191	"	0501	0	1005	-4	"	"	"	"	"	"	.81	118	42-23N 76-51W	A	-	-	A	A	1.5	100	"	7:10	X	X	X	
192	"	0700	0	1204	-7	"	"	"	"	"	"	.81	121	42-46N 76-16W	A	-	-	A	A	10.5	98	"	7:00	X	X	X	
194	"	0701	0	1205	-3	"	"	"	"	"	"	.81	116	42-23N 76-15W	A	-	-	A	A	10.5	100	"	7:30	X	X	X	
187	"	0859	0	1403	-1.5	"	"	"	"	"	"	.81	116	42-46N 76-16W	A	-	-	A	A	8.5	100	"	7:00	X	X	X	
194	"	0900	0	1404	-7	"	"	"	"	"	"	.81	116	42-23N 76-56W	A	-	-	A	A	1.5	100	"	7:10	X	X	X	
186	"	1100	0	1604	3	"	"	"	"	"	"	.81	117	42-46N 76-16W	A	-	-	Note 5	A	16	96	"	7:00	X	X	X	
188	"	1101	0	1605	-3	"	"	"	"	"	"	.81	118	42-23N 76-51W	A	-	-	"	A	16	97	"	7:20	X	X	X	
193	"	1300	0	1804	-3	"	"	"	"	"	"	.81	114	42-46N 76-16W	A	-	-	"	A	15	95	"	7:40	X	X	X	

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SECRET (When Filled In)

LINE NUMBER					REMARKS - COLUMN 36																
	(Spare)	(Spare)	(Spare)	(Spare)																	
	37	38	39	40																	
1					NOTE 1: Weapons not carried on this mission. Reference Confidential SAC Message DCCFO, Eighth Air Force Confidential Message D001 31574, dated 3 Oct 58.																
2																					
3					NOTE 2: No refueling required on EWO Strike or deployment missions for 100th Bomb Wing.																
4					NOTE 3: Cell requirements not accomplished by 6232, GREEN 1, second aircraft in two-sh abort. Take-off time spacing precluded GREEN 1 from joining another cell in of requirement.																
5					NOTE 4: FINE, BLACK, SILVER AND LIME cells are one-ship formations in accordance with unable to accomplish USCM cell requirement.																
6																					
7					NOTE 5: ECM not accomplished because of malfunction of Ground Radar Equipment at scortie																
8					NOTE 6: Reference Line number 7; aircraft 3-2137 was a ground abort. A starter general Maintenance time required to complete the change precluded the aircraft from original take-off time.																
9					NOTE 7: Reference line number 30: Aircraft 3-2197, a re-scheduled sortie experienced indicators between aircraft commander and co-pilot positions. The aircraft was was installed in the co-pilot's position. The aircraft then taxied out a second On the second attempt at take-off, there was no air speed indication in the co-ortie was cancelled inasmuch as SACR 62-19 (crew rest regulation) would have crew beyond this point. Crew availability at this point precluded using combat																
10					NOTE 8: Reference lines 1 and 2: RED cell was launched under "positive control". BOB messages at 39 40N, 53 43W (just prior to the positive control point) at 2105Z was A. Ground station call sign was "LAGES".																
11																					
12																					
13																					
14																					
15					<table border="1"> <thead> <tr> <th colspan="2">AIRCRAFT SORTIE</th> </tr> <tr> <th>Assigned</th> <th>NR AB Avail</th> </tr> </thead> <tbody> <tr> <td>44</td> <td>4</td> </tr> <tr> <td></td> <td>AB</td> </tr> <tr> <td>Ground</td> <td>Pre-</td> </tr> <tr> <td>2</td> <td></td> </tr> <tr> <td>Sorties Completed (Exclud</td> <td>aborts above)</td> </tr> <tr> <td>28</td> <td>28</td> </tr> </tbody> </table>	AIRCRAFT SORTIE		Assigned	NR AB Avail	44	4		AB	Ground	Pre-	2		Sorties Completed (Exclud	aborts above)	28	28
AIRCRAFT SORTIE																					
Assigned	NR AB Avail																				
44	4																				
	AB																				
Ground	Pre-																				
2																					
Sorties Completed (Exclud	aborts above)																				
28	28																				
16																					
17																					
18																					
19																					
20					Information appearing hereon extracted from SAC Form 270a, August 1958, prepared by participating unit																
21																					
22																					
23																					
24																					
25																					
26																					
27																					
28																					
29																					
30																					
31																					
32																					

REMARKS - COLUMN 36

not carried on this mission. Reference Confidential SAC Message DOOFO 3091, dated 16 Sep 58 and Air Force Confidential Message D001 31574, dated 3 Oct 58.

ing required on EWO Strike or deployment missions for 100th Bomb Wing.

quirements not accomplished by 6232, GREEN 1, second aircraft in two-ship cell GREEN 2 had ground Take-off time spacing precluded GREEN 1 from joining another cell in order to fulfill USCM cell ment.

LACK, SILVER AND LIME cells are one-ship formations in accordance with 100th Bomb Wing EWO and therefore to accomplish USCM cell requirement.

accomplished because of malfunction of Ground Radar Equipment at scoring radar site.

ce line number 7; aircraft 3-2137 was a ground abort. A starter generator change was required on #6 engine. Once time required to complete the change precluded the aircraft from taking off within the 30 minutes from the 1 take-off time.

ce line number 36: Aircraft 3-2137, a re-scheduled sortie experienced a 13-knot differential in airspeed ors between aircraft commander and co-pilot positions. The aircraft taxied back in and a new airspeed indicator failed in the co-pilot's position. The aircraft then taxied out a second time and initiated a take-off roll. Second attempt at take-off, there was no air speed indication in the co-pilot's position. At this time, the was cancelled inasmuch as SACR 62-19 (crew rest regulation) would have been violated to continue with this yond this point. Crew availability at this point precluded using combat ready crew to fly the mission.

se lines 1 and 2: RED cell was launched under "positive control". Both aircraft received good, authenticated e at 39 40N, 53 43W (just prior to the positive control point) at 2105Z. Message was "ZHA,etc." authentication Ground station call sign was "LAGES".

AIRCRAFT SCHEDULED AND ABORT TOTALS (94)

NR AIRCRAFT		
Assigned	Available	Required by GFORD
44	42	29
ABORTS		
Ground	Pre-Strike	Post Strike
2	0	0
Sorties Completed (Exclude aborts above)	Sorties Scheduled (Include rescheduled)	30
26		

ing hereon extracted from SMO Form 276a,
pared by participating unit

~~SECRET~~

~~SECRET~~ (When Filled In) This form is classified because information is entered relative to the capability of the unit.

~~SECRET~~

SIMULATED COMBAT MISSION RECAPITULATION-EXECUTION		TO: Commander in Chief Strategic Air Command Offutt AFB, Nebraska ATTN: DOTRS	INFO TO: (No later than designation and for) Commander, 8th Air Force Westover AFB, Mass ATTN: Director of Comptroller	FROM: (No later than designation and for) 509th Bombardment Wing Pearse AFB, New Hampshire	TAKE-OFF BASE Pearse AFB, N.H. LANDING BASE Pearse AFB, N.H.	SPORD NO 21-10 CODE NAME BIG JIM
--	--	--	---	--	---	---

LINE NUMBER	GENERAL			ABORT DATA	CELL		TAKE-OFF				TIMING			REFUELING				EFFECTIVE POINT				
	CREW NUMBER	AIRCRAFT TYPE AND MODEL FUNCTION	TACTICAL CALL SIGN AIRCRAFT SERIAL NUMBER (two digits)		HOURS IN CELL	CELL CODE NAME OR DESIGNATOR	POST IN CELL	GROSS WEIGHT (Pounds)	WEAPON CARRIED (Pounds)	ADJUSTED SCHEDULED TAKE-OFF TIME (Z)	DEVIATION FROM ADJUSTED TIME (MIN)	CONTROL TIME (MIN)	DEVIATION FROM CONTROL TIME (MIN)	AREA AND POINT CODE NAMES	REFUELING ALTITUDE	OFFLOAD WEIGHT BY OPS ORDER	DEVIATION LOSS/TANKER LOSS/UNR/LD/LOAD	TANKER OR RECEIVER CALL SIGN UNIT	TIME REQUIRED TO REFUEL	APPROXIMATE SPECIFIC GRAVITY	EFFECTIVE POINT DEVIATION FROM OPTIMUM ALT. AT EFFECTIVE POINT	NAME & COORDINATE OF EFFECTIVE POINT
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23
1	L-07	B-47E BC	NIMROD 27 32343	N/A	5 BRONZE	1	194	(5)	1827	0	2334	0	SEE NOTE (4)	REWARDS				.81	115			69-104
2	L-45	B-47E BC	NIMROD 24 52451	N/A	5	2	193	*	1826	0	2322	0	*	*	*	*	*	.81	115			69-104
3	S-05	B-47E BC	NIMROD 14 52344	N/A	4 MAHOAGANY	2	196	*	1901	0	0005	0	*	*	*	*	*	.81	117			69-104
4	L-963	B-47E BC	NIMROD 11 32321	N/A	4	3	191	*	1902	0	0003	-3	*	*	*	*	*	.80	117			69-104
5	S-25	B-47E BC	NIMROD 36 32040	N/A	4	1	194	*	1900	0	0007	0	*	*	*	*	*	.80	115			69-104
6	R-75	B-47E BC	NIMROD 26 52361	N/A	4 COOPER	1	194	*	1933	0	0040	-9	*	*	*	*	*	.80	113			69-104
7	S-67	B-47E BC	NIMROD 45 32322	N/A	4	2	192	*	1934	0	0038	-3	*	*	*	*	*	.81	115			69-104
8	L-182	B-47E BC	NIMROD 30 52064	N/A	4 WALNUT	1	194	*	2015	0	0122	0	*	*	*	*	*	.81	114			69-104
9	R-46	B-47E BC	NIMROD 35 32102	N/A	4	2	193	*	2016	0	0120	0	*	*	*	*	*	.81	114			69-104
10	S-49	B-47E BC	NIMROD 18 52373	N/A	1)CARDINAL	1	191	*	2045	0	0152	0	*	*	*	*	*	.80	111			69-104
11	S-43	B-47E BC	NIMROD 32 17052	N/A	* BRASS	1	193	*	2116	0	0223	0	*	*	*	*	*	.81	114			69-104
12	S-27	B-47E BC	NIMROD 68 32051	N/A	* PINTO	1	192	*	2136	0	0247	4	*	*	*	*	*	.79	115			69-104
13	L-21	B-47E BC	NIMROD 15 17377	N/A	* SLATE	1	194	*	2202	0	0309	0	*	*	*	*	*	.81	114			69-104
14	L-18	B-47E BC	NIMROD 12 52303	N/A	4 OLIVE	1	189	*	2315	0	0422	0	*	*	*	*	*	.81	117			69-104
15	L-83	B-47E BC	NIMROD 28 52587	N/A	4	2	193	*	2316	0	0421	-4	*	*	*	*	*	.81	119			69-104
16	L-60	B-47E BC	NIMROD 37 52494	N/A	1)TOPAZ	1	195	*	0015	0	0522	0	*	*	*	*	*	.81	115			69-104
17	L-88	B-47E BC	NIMROD 43 32317	N/A	4 AMBER	1	192	*	0115	0	0622	0	*	*	*	*	*	.81	114			69-104
18	L-63	B-47E BC	NIMROD 31 52306	N/A	4	2	193	*	0116	0	0620	0	*	*	*	*	*	.81	114			69-104
19	L-07	B-47E BC	NIMROD 48 32331	N/A	4 RUST	1	190	*	0915	0	0822	-1	*	*	*	*	*	.81	115			69-104
20	R-09	B-47E BC	NIMROD 63 52574	N/A	4	2	193	*	0916	0	0820	-3	*	*	*	*	*	.81	114			69-104
21	L-37	B-47E BC	NIMROD 67 32035	N/A	5 PEACH	1	193	*	0516	0	1023	-1	*	*	*	*	*	.79	117			69-104
22	L-52Z	B-47E BC	NIMROD 34 31836	N/A	5	2	193	*	0517	0	1021	-1	*	*	*	*	*	.79	116			69-104
23	L-90	B-47E BC	NIMROD 44 52443	N/A	5 ROSE	1	194	*	0716	0	1223	-4	*	*	*	*	*	.81	115			69-104
24	L-36	B-47E BC	NIMROD 20 52560	N/A	5	2	194	*	0717	0	1221	-2	*	*	*	*	*	.80	116			69-104
25	L-40	B-47E BC	NIMROD 25 1810	N/A	5 PURPLE	1	195	*	0915	0	1422	-1	*	*	*	*	*	.81	117			69-104
26	R-54	B-47E BC	NIMROD 29 31826	N/A	5	2	192	*	0916	0	1420	-1	*	*	*	*	*	.80	115			69-104

~~SECRET~~

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OPORD NUMBER AND HQ: 21-5, 5093W No. 22-23 Oct 58
 DATE: 22-23 Oct 58
 CODE NAME: SAC-137
 NR SORTIES RQR BY OPORD: 1
 PAGE NR: 1
 NR OF PAGES: 1

8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	
																												TAKE-OFF
SRWS WEIGHT	WEAPON CARRIED	ADJUSTED SCHEDULED TAKE-OFF TIME	DEVIATION FROM ADJUSTED TIME	CONTROL TIME	DEVIATION FROM CONTROL TIME	AREA AND POINT CODE NAMES	REFUELING ALTITUDE	OFFLOAD REQUIRED BY OPS ORDER	DEVIATION LESS THAN OR LESS THAN OR OFFLOAD	TANKER OR RECEIVER CALL SIGN	UNIT	TIME REQUIRED TO REFUEL	MACH AT EFFECTIVE POINT	GROSS WEIGHT AT EFFECTIVE POINT	DEVIATION FROM OPTIMUM ALT AT EFFECTIVE POINT	NAME OR COORDINATES OF EFFECTIVE POINT	EFFECTIVE POINT PHOTO OR RELEASE	HRR PHOTO OR RADAR RECON PHOTO	PRE-STRIKE LOCATION PHOTO	ECM JAMMING	CHAFF	NAVIGATION CIRCULAR ERROR	CRUISE CONTROL INDEX	RENDEZVOUS	TOTAL TIME FLOWN THIS SORTIE	BRIEFED ROUTE TO EFFECTIVE POINT	EFFECTIVE POINT	COMPL AS/REFUEL
194	(1)	1827	0	2334	0	SEE NOTE (4)				REMARKS		.81	113	-	43-56N 69-18W	A	-	-	A	A	18	98	0645	X	X	X		
193		1828	0	2332	0							.81	108	-	43-56N 69-18W	A	-	-	A	A	18	96	0700	X	X	X		
196		1901	0	0005	0							.81	117	-	44-04N	A	-	-	A	A	09	98	0705	X	X	X		
191		1902	0	0003	-3							.80	117	-	46-74W	A	-	-	A	A	09	98	0700	X	X	X		
194		1900	0	0007	0							.80	115	-	43-47N 69-38W	A	-	-	A	A	09	98	0630	X	X	X		
194		1933	0	0040	-9							.80	110	-		A	-	-	A	A	13	98	0700	X	X	X		
192		1934	0	0038	-3							.81	113	-	43-56N 69-18W	A	-	-	A	A	13	98	0700	X	X	X		
194		2015	0	0122	0							.81	114	-	43-47N 69-18W	A	-	-	A	A	14	100	0650	X	X	X		
193		2016	0	0120	0							.81	114	-	43-56N 69-18W	A	-	-	A	A	14	93	0735	X	X	X		
191		2045	0	0152	0							.80	111	-	43-47N 69-38W	A	-	-	A	A	11	98	0650	X	X	X		
193		2116	0	0223	0							.81	114	-		A	-	-	NO CAP	A	09	100	0635	X	X	X		
192		2136	0	0247	4							.79	115	-		A	-	-	A	A	11	95	0650	X	X	X		
194		2202	0	0309	0							.81	114	-		A	-	-	A	A	21	95	0635	X	X	X		
189		2315	0	0422	0							.81	117	-		A	-	-	A	A	11	100	0640	X	X	X		
193		2316	0	0421	-4							.81	119	-	43-56N 69-18W	A	-	-	A	A	11	97	0700	X	X	X		
195		0015	0	0522	0							.81	115	-	43-47N 69-38W	A	-	-	A	A	11	94	0630	X	X	X		
192		0115	0	0632	0							.81	114	-		A	-	-	A	A	25	94	0650	X	X	X		
193		0116	0	0620	0							.81	114	-	43-56N 69-18W	A	-	-	A	A	25	100	0645	X	X	X		
190		0315	0	0822	-1							.81	115	-	43-47N 69-38W	A	-	-	A	A	11	95	0725	X	X	X		
190		0316	0	0820	-3							.81	114	-	43-56N 69-18W	A	-	-	A	A	11	92	0735	X	X	X		
190		0516	0	1023	-1							.79	117	-	43-47N 69-38W	A	-	-	A	A	08	97	0630	X	X	X		
190		0517	0	1021	-1							.79	116	-	43-56N 69-18W	A	-	-	A	A	08	98	0700	X	X	X		
190		0716	0	1223	-4							.81	115	-	43-47N 69-38W	A	-	-	A	A	(2)	92	0635	X	X	X		
190		0717	0	1221	-2							.80	116	-	43-56N 69-18W	A	-	-	A	A		96	0700	X	X	X		
190		0815	0	1422	-1							.81	117	-		A	-	-	A	A	13	98	0620	X	X	X		
190		0816	0	1420	-1							.80	115	-		A	-	-	A	A	13	93	0645	X	X	X		

~~SECRET~~

HEADQUARTERS
509TH BOMBARDMENT WING, MEDIUM
United States Air Force
Pease Air Force Base, New Hampshire

5090

Oct 23 1958

SUBJECT: Letter of Appreciation

TO: Commander
817th Air Base Group
Pease Air Force Base
New Hampshire

1. Operation "Big Jump" is one of the most successful USCM's this Wing has ever executed. Every aircraft was generated on time, both B-47 and KC-97, and every B-47 took off and completed its mission as scheduled. Obviously, such a record could be attained only through the finest support from your units. Clearly, a great deal of diligent training has been applied throughout your organization to bring your officers and airmen to such a state of proficiency.

2. I was particularly pleased at the attitude of your people which showed that they were anxious to meet us more than half-way in any problem which developed. A good example of this occurred in the refueling of B-47 Serial Number 52321 when, through a mix-up, this aircraft was not positioned on a pit. I requested your POL Supervisor, Major Barnes, for an F6 Unit in order to maintain the generation rate. This unit was cheerfully and promptly provided, and no delays were incurred in the generation of this aircraft. Likewise, your Flyaway Kit and other Supply personnel gave us better service than could be expected. Your Photo Lab developed the bomb scoring film well ahead of schedule for our B51 reports. The ammunition was carefully prepared. As far as I know at this time, only one aircraft did not have 100% fireout.

3. I single these examples out only because they came to my attention personally, and I am sure that many other individuals and organizations distinguished themselves to have achieved these outstanding results. Please extend my thanks and appreciation to every member of your Group.

s/C.F. Macomber
C. F. MACOMBER
Colonel, USAF
Commander

/annotation by the Base Commander/ To every member of
the 817 Combat Support Group: Words fail me when I try
to express my sincere appreciation for a superb job by
each of you. Thanks a million.

Richards

Certified true copy:

John R. Dell Isola
JOHN R. DELL ISOLA
1/Lt, USAF
Historical Officer

EXAL43

DNF051
PP RJEKGM
DE RJEKDH 256
P 251705Z ZFF2
FM COMAF 8
TO COMAIRDIV 817
BT

/UNCLAS/C 66211. FOR COMMANDER ARNOLD FROM COMMANDER SWEENEY. MY SINCERE CONGRATULATIONS ON THE OUTSTANDING PERFORMANCE OF THE 100TH AND 509TH BOMBARDMENT WINGS DURING OPERATION "BIG JUMP". SUCH SUCCESSFUL MISSION ACCOMPLISHMENT CAN BE ACHIEVED ONLY BY THE HIGHEST CALIBRE OF PROFESSIONALISM IN THE PLANNING AND EXECUTION OF THESE HIGHLY IMPORTANT EXERCISES. I WANT TO CONVEY TO YOU AND ALL PERSONNEL OF YOUR COMMAND WHO PARTICIPATED MY SINCERE APPRECIATION FOR YOUR OUTSTANDING PERFORMANCE OF DUTY.

BT
25/1757Z OCT RJEKDH

Certified true copy:

John R. Dell Isola
JOHN R. DELL ISOLA
1/Lt, USAF
Historical Officer

HEADQUARTERS
509TH BOMBARDMENT WING, MEDIUM
United States Air Force
Pease Air Force Base, New Hampshire

509C

27 October 1958

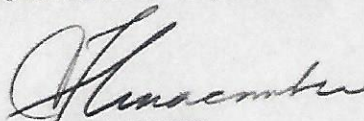
SUBJECT: Letter of Appreciation

TO: Each Officer, N. C. O. and Airman of the 509th Bomb Wing

1. I am proud of the job each and every one of you has done during the preparation and launch of Big Jump, a Strategic Air Command directed Simulated Combat Mission. Every B-47 was generated, and in time to meet its war-time commitment. Each aircraft took off exactly on time and was effective over the target. This was a highly professional job made possible only by hard work and skill during the planning, preparing and execution phases of the mission.

2. I was particularly pleased with the 509th ARS performance. Not only were all aircraft prepared ahead of schedule, but also each item of preparation was accomplished well ahead, permitting an extremely orderly flow of work. Confusion and haphazard work was completely eliminated.

3. General Arnold, Division Commander, is in receipt of an extremely favorable message from General Sweeney, Commander, Eighth Air Force, for the overall excellence of Operation Big Jump. I will relay this to you as soon as it becomes available. In the meantime, I want to offer my own personal thanks and congratulations to each and every member of the team for proving the 509th Bomb Wing is still the best in SAC.



C. F. MACOMBER
Colonel, USAF
Commander

HEADQUARTERS 100TH BOMBARDMENT WING MEDIUM
United States Air Force
Pease Air Force Base
New Hampshire

1000

27 October 1958

SUBJECT: Letter of Appreciation

TO: Commander
817th Air Base Group
Pease Air Force Base,
New Hampshire

1. On behalf of the 100th Bombardment Wing, I wish to express my appreciation for the excellent performance of the 817th Air Base Group in support of this Wing during the recent USCM.

2. The success of the mission was in large measure due to the first-class operation on the part of the Air Base Group. The delivery, and where applicable, the installation of expendables in the aircraft was conducted in a well organized and productive manner. This indicated the existence of a sound plan and the necessary know-how to execute the plan. In addition, your people displayed a fine spirit of cooperation.

3. Please pass on to your people my appreciation for their excellent performance.

s/Winton R. Close

WINTON R. CLOSE
Colonel, USAF
Commander

Certified true copy:

John R. Dell Isola
JOHN R. DELL ISOLA
1/Lt, USAF
Historical Officer

EXA124
WXA 141BRB119
PP REXGM REXDHE
DE RJWXR 1007
P 281550Z ZFF-2
FM CINGSAC
TO REXGM/COMBOMG 509 PEASE AFB NH
INFO REXBHB/COMAF 8 WESTOVER AFB MASS
BT

/UNCLAS/C 37037. PERSONAL FOR COLONEL MACOMBER FROM
GENERAL POWER. SUBJECT: (U) "BIG JUMP". I EXTEND
CONGRATULATIONS TO YOU AND ALL MEMBERS OF YOUR COMMAND
FOR THE EXCELLENT SHOWING YOUR WING MADE IN EXERCISE
"BIG JUMP". PRELIMINARY EVALUATION, IN COMPARISON WITH
OTHER UNITS PARTICIPATING IN THIS EXERCISE, INDICATES AN
OUTSTANDING PERFORMANCE BY THE 509TH BOMB WING. CONVEY
MY APPRECIATION TO YOUR OFFICERS AND AIRMEN FOR A JOB
WELL DONE.

BT
28/1601Z OCT RJWXR

Certified true copy:

John R. Dell Isola
JOHN R. DELL ISOLA
1/Lt, USAF
Historical Officer

~~SECRET~~

BOMBING WAS 100 PERCENT EFFECTIVE. TACTICS: TACTICS WERE IN ACCORDANCE WITH THE OPERATIONS ORDER AND THE SAC TACTICAL DOCTRINE. WEATHER: THE WEATHER HAD NO ADVERSE EFFECT ON THE OPERATION OF THE MISSION, HOWEVER FIVE AIRCRAFT WERE DIVERTED TO ALTERNATE BASES DUE TO MARGINAL WEATHER AT HOME STATION UPON COMPLETION OF THEIR MISSION. THE ACCURACY OF THE WEATHER FORECAST WAS GOOD. BASE FACILITIES: BASE FACILITIES WERE EXCELLENT. AIRCRAFT MAINTENANCE AND SUPPLIES: BASE SUPPLY WAS OUTSTANDING. NO INSURMOUNTABLE MAINTENANCE PROBLEMS WERE ENCOUNTERED. FORTY-TWO AIRCRAFT WERE GENERATED WITH ONLY ONE AIRCRAFT GENERATED OUTSIDE OF SACM 55-7 GENERATION RATE. THIS AIRCRAFT WAS SCHEDULED TO BE THE THIRTY-NINTH AIRCRAFT GENERATED AND WAS TWO HOURS LATE. GUNNERY EQUIPMENT: GUNS WERE LOADED IN ACCORDANCE WITH EMO REQUIREMENT, WITHOUT INCIDENT. GUNS WERE NOT FIRED DURING THIS MISSION. MATS AND/OR SS (Page four RJEJGM 39) SUPPORT: N/A. AIR RESCUE: N/A. TARGET MATERIALS AND OTHER INTELLIGENCE DATA: THE TARGET MATERIALS AND INTELLIGENCE SERVICES PROVIDED BY THE INTELLIGENCE DIVISION WERE ADEQUATE TO SUPPORT THE MISSION. INTERNAL SECURITY: EXCELLENT MAXIMUM SECURITY PRECAUTIONS WERE EXERCISED THROUGHOUT THE MISSION. FERRET: N/A. OTHER PERTINENT ITEMS: NONE. RECOMMENDATIONS: RECOMMEND THAT IN THE FUTURE CHANGES TO PERTINENT DIRECTIVES SUCH AS SACM 50-5 WHICH OCCURRED IMMEDIATELY PRIOR TO THE EXECUTION OF THIS MISSION BE HELD IN ABEYANCE UNTIL THE MISSION IS COMPLETED IN ORDER TO PRECLUDE LAST MINUTES CHANGES TO INSTRUCTIONS FOR PARTICIPATING PERSONNEL. RECOMMEND THAT FUTURE OPORDS CLARIFY THE RELATIONSHIP OF ADC TO SUCH EXERCISES. SINCE THERE WERE NO INSTRUCTIONS TO THE CONTRARY CREWS WERE BRIEFED TO EMPLOY NORMAL GCI FLIGHT FOLLOWING PROCEDURES (.) HOWEVER, ARTC WAS INSTRUCTED BY SAC NOT TO PASS FLIGHT PLANS TO ADC. SOME CONFUSION WAS OBSERVED BY OUR REPRESENTATIVE AT ARTC WHEN GCI CALLED REQUESTING FLIGHT PLAN INFORMATION ON BIG JUMP AIRCRAFT REQUESTING GCI FLIGHT FOLLOWING.

BT
29/2128 OCT RJEJGM

CERTIFIED TRUE COPY:

John R. Dell Isola
JOHN R. DELL ISOLA
1/LT, USAF
Historical Officer

~~SECRET~~

0421

~~SECRET~~

GMD 009
 PP RJEKXDA
 DE RJEKGM 52
 P 292235Z
 FM COMDR 509TH BOMB WING PEASE
 TO 8 WESTOVER
 INFO 817 PEASE
 BT

~~SECRET~~ ZIPPO 10-204/B-27/21-58/509BW/BIG JUMP

1. CONCLUSIONS:
 - A. ESTIMATE OF MISSION SUCCESS-EXCELLENT
 - B. LESSONS LEARNED AND OTHER COMMENTS:
 - (1) INDIVIDUAL PREPARATION CARDS PREPARED FOR THE CREWS ARE MUCH MORE SATISFACTORY THAN THE INDIVIDUAL FLOW CHARTS USED IN PREVIOUS EXERCISES OF THIS KIND.
 2. COMMENTS ON ADEQUACY OF SUPPORT ITEMS AND EFFECT ON SUCCESS OF MISSION:
 - A. AERIAL REFUELING NOT REQUIRED ON THIS MISSION. (Page two RJEKGM 52)
 - B. ECM WORK WAS EXCELLENT WITH A FEW EXCEPTIONS. NEARLY ALL SCORES WERE ABOVE AVERAGE AND INDICATE IMPROVEMENT IN THIS AREA. TWO CELLS (ONE SINGLE SHIP AND ONE TWO SHIP CELL) HAD MALFUNCTIONING EQUIPMENT AND DID NOT ACHIEVE ACCEPTABLE RESULTS. COMMUNICATIONS DURING THE EXECUTION PHASE WAS VERY GOOD. GROUND COMMUNICATIONS DURING THE PREPARATION PHASE WAS STILL MINIMUM SATISFACTORY. THE "C" NET RADIO WAS TOO CROWDED EARLY IN THE GENERATION PHASE.
 - C. PHOTOGRAPHY AND PHOTOGRAPHIC EQUIPMENT WAS VERY SATISFACTORY MECHANICALLY ALL CAMERAS WORKED EXCELLENT. HOWEVER THREE INSTANCES OF FILM STRIPPING OR JAMMING IN THE O-15 CAMERA MAGAZINES WERE EXPERIENCED INDICATING FILM LOADING IS NOT IN ALL CASES UP TO DESIRED STANDARDS.
 - D. NAVIGATION SUPPORT WAS EXCELLENT. ALL HMCT'S TIMES WERE AS BRIEFED. FOUR GRID CELESTIALS WERE LOST OR UNRELIABLE DURING THE TWILIGHT PERIOD. THIS WOULD BE IMPOSSIBLE TO AVOID FOR A MISSION THAT COVERED THIS PERIOD FOR EXECUTION.
 - E. CRUISE LOGS WERE REQUIRED FOR ALL AIRCRAFT THAT FLEW THIS MISSION. RESULTS WERE SATISFACTORY AND ALL LOGS SCORED WITH AVERAGE OF 96.4 PERCENT. (Page three RJEKGM 52)
 - F. BOMBING EQUIPMENT PERFORMED SATISFACTORYLY ON THIS MISSION. TWO FIXED ANGLE RUNS AND ONE GPI BOMB RUN WERE MADE BUT ALL AIRCRAFT HAD EQUIPMENT OPERATING SUFFICIENTLY TO BE EFFECTIVE OVER THE TARGET.
 - G. TACTICS AS USED WERE ADEQUATE AND SATISFACTORY.
 - H. WEATHER SUPPORT FOR THIS MISSION WAS EXCELLENT. NO WEATHER SCOUT AIRCRAFT WERE USED DUE TO NO REFUELING. FOUR AIRCRAFT WERE DIVERTED FOR TERMINAL WEATHER BELOW MINIMUMS. WEATHER FORECASTS FURNISHED INDICATED A STRONG PROBABILITY THIS WOULD OCCUR. THE FIRST FEW AIRCRAFT IN THE MISSION ENCOUNTERED A JET STREAM ON THE FIRST PART OF THE NAVIGATION LEG. COMBARS WERE TURNED IN AND THE JET STREAM PLOTTED AND BRIEFED FOR THE REMAINING CREWS.
 - I. BASE FACILITIES WERE EXCELLENT FOR THIS MISSION.
 - J. DELAYS IN DEPOT SUPPORT OR BASE SUPPLY REQUIRED

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CANNIBALIZATION OF SOME ITEMS TO ALLOW COMPLETION OF THE GENERATION PHASE.

K. GUNNERY, THOUGH NOT 100 PERCENT SHOWS A CONTINUED IMPROVEMENT AND THE PROCEDURE OF COPILOTS RECHECKING AMMUNITION ALIGNMENT PRIOR TO LOADING THE CANS ELIMINATED THE MOST COMMON CAUSE OF THE GUNNERY SYSTEM MALFUNCTIONING.

L. MATS OR SSS SUPPORT WAS NOT USED FOR THIS MISSION.
(Page four RJEXGM 52)

M. AIR RESCUE FACILITIES WERE NOT USED AND PRESENT FACILITIES ARE CONSIDERED ADEQUATE.

N. TARGET MATERIALS AND INTELLIGENCE DATA WAS ADEQUATE FOR THIS TYPE OF MISSION AND TARGET COMPLEX. RADAR PHOTOS OF THE TARGETS WERE REPRODUCED AND PROVED VERY HELPFUL TO THE CREWS EVEN THOUGH TARGETS WERE COMPARATIVELY EASY TO IDENTIFY.

O. INTERNAL SECURITY WAS EXCELLENT.

P. FERRETT IS NOT APPLICABLE.

3. RECOMMENDATIONS FOR FUTURE OPERATIONS:

A. TWO O-15 CAMERA FILM MAGAZINES SHOULD BE MADE AVAILABLE FOR EACH B-47 ASSIGNED TO THE WING. MECHANICALLY THE PERCENTAGE OF FAILURES OF THE O-15 CAMERA IS VERY SMALL. HOWEVER FILM STOPPAGE IN THE MAGAZINE CONTINUES TO CAUSE LOSS OF PICTURES. A SPARE MAGAZINE SHOULD ELIMINATE MOST OF THIS TROUBLE. THIS WOULD BE PARTICULARLY IMPORTANT IN AN ACTUAL EMO SITUATION WHERE IBDA PHOTOGRAPHY IS VITAL.

B. THE DECISION WHETHER OR NOT TO CARRY WEAPONS ON A USCM BE MADE EARLY IN ORDER TO PERMIT THE USE OF RBS SITES OR TARGETS WHERE MOSAIC CHARTS ARE AVAILABLE, AFFORDING MORE REALISTIC PRACTICE FOR THE PLANNING SECTION OF THE WING, ALSO FOR BOMBING RUNS (Page five RJEXGM 52) SHOULD BE LOWER FOR TARGETS THAT ARE COMPLETELY COVERED BY ULTRASONIC TRAINER PLATES DEVELOPED FROM MOSAIC CHARTS IN COMBINATION WITH ALL OTHER INTELLIGENCE DATA AVAILABLE.

C. A "C" NET RADIO NET WAS USED FOR POSTING THE EMO GENERATION BOARDS AT JOB CONTROL, COMMAND POST AND DIVISION COMMAND POST. THE RESULTS WERE SATISFACTORY BUT THE NET WAS TOO CROWDED DURING THE EARLY HOURS WITH BOTH WINGS REPORTING ON THE SAME FREQUENCY.

D. THE REQUIREMENT BE INCLUDED IN SACM 55-2 THAT ALL EMERGENCY POWER UNITS FOR COMMAND POSTS BE ENCLOSED IN A SECURITY TYPE FENCE WITH A LOCKED GATE FOR ENTRANCE TO THE EMERGENCY POWER UNIT. THIS WOULD ELIMINATE THE REQUIREMENT FOR A FULL TIME GUARD AND WOULD MAKE THE PERSONNEL PRESENTLY UTILIZED AVAILABLE FOR OTHER DUTIES. THE KEY FOR ENTRANCE TO BE KEPT IN THE COMMAND POST AT ALL TIMES AND PERSONS DESIRING ENTRANCE WOULD HAVE TO CLEAR THROUGH THE COMMAND POST.

BT
29/2300Z OCT RJEXGM

CERTIFIED TRUE COPY:
John R. Dell Isola
JOHN R. DELL ISOLA
1/Lt, USAF, Historical Officer

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0424

CERTIFIED TRUE COPY:

JOHN R. DELL ISOLA, 1/Lt, USAF
Historical Officer

SECRET

(Stamp Security Classification above)

MONTHLY AVIATION DEPOT SQUADRON AND MUNITIONS BRANCH REPORT					FOR MONTH OF	DATE PREPARED	REPORTS CONTROL SYMBOL
TO: Commander Eighth Air Force Westover Air Force Base, Mass ATTN: DM03B					Sep 1958	7 Oct 58	DAF-713
					FROM: 41st Aviation Depot Squadron Pease Air Force Base New Hampshire		
1. PERSONNEL STATUS (Note #1)					2. LOADING AIRCRAFT TRAINING		
AFSC	ASSIGNED	WITH FORMAL TECHNICAL TRNG	OJT	PROJECTED LOSS (Next 30 days)	ITEM (Note #3)		NUMBER
3216	1	1	0	0	AIRCRAFT REQUIRED	24	
3254 (Note #2)	1	1	1	0	AIRCRAFT RECEIVED	19	
XXXX 3275	5	5	0	0	TOTAL HOURS UTILIZED 120:35		
6424	1	1	0	0			
33150	19	17	2	3			
33170	5	5	0	0			
33130	2	2	2	0			
33270	0	0	0	0			
46330	0	0	0	0			
46350	15	15	0	0			
46370	4	4	0	0			
641xx	7	3	1	1			
46130	15	12	15	2			
46150	76	62	6	11			
46170	17	12	1(OJT to 46171)	1			
46131	0	0	0	0			
46171	1	1	0	0			
4. LOADING SECTION					5. EQUIPMENT (Note #5)		
TYPE		NUMBER OF TEAMS		LOADINGS PERFORMED	TYPE		NUMBER
		NONREADY	READY	NR AVERAGE TIME	ON HAND		PER QUAL TO OVR EQUIP
S		2	14	31 1:12	Straddle Carrier		4 59
15/39		2	14	105 1:37	P-3 Trailer		7 (Note#6) 0
21/36		3	13	15 1:20	MF-4 Trailer		61 (Note#6) 90
BOMB		2	14	0 N/A	MF-16 Trailer		10 0
AREAD		2	21	199 :15	MA-1 Cradle		60 (Note#7) 90
JATO		2	22	82 :27	Run "W"		9 49
TOTAL NUMBER OF TEAMS					MB-1		10 80
NONREADY					MB-3		0 15
READY							
See Above							
7. NUMBER OF GROUND SPECIAL WEAPON PRACTICE OPERATIONS PERFORMED					(b) (3) (B)		
One thirty three unit exercise 19 Sep 58.							
N/A		N/A		N/A	Rounds AMMO		
N/A		N/A		N/A	45,000 42,100 0 3,000		
N/A		N/A		N/A	JATO		
N/A		N/A		N/A	1,290 1,227 0 90		
N/A		N/A		N/A	N/A N/A N/A N/A		
N/A		N/A		N/A	* Indicate source for all unclassified loadings on Retires.		
3. TYPES OF SALVAGE AND DISPOSAL TRAINING ACCOMPLISHED					11. PERSONNEL (Note #9)		
4 Hrs elec Blast Circuitry					NR OF PERSONNEL		
8 Hrs ATO disassy & Insp					LOADING		
8 Hrs MD 39x1 Disassy.					ASSEMBLY		
4 Hrs Non Elec Blast Proc					On alert during non-duty hours.		
					21 14		
					On standby alert during non-duty hrs.		
					20 28		
					On alert force duty during normal duty.		
					29 8		
					10-day average of duty hours per man.		
					162 195		
10. NUMBER OF ACFT ON ALERT							
55 None							
USE REVERSE FOR REMARKS					AUTHENTICATION (AVNDEPRON COMDR OR MUNITIONS BRANCH CHIEF, AS APPLICABLE)		
TYPED NAME AND GRADE					SIGNATURE		
JAMES J. CUNNINGHAM, CAPT, USAF					s/James J. Cunningham		

0426

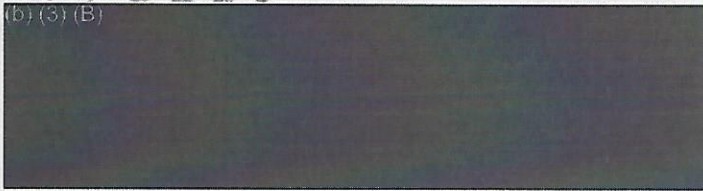
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NOTE #1: Does not include 7th ADS TDY personnel: Reference your msg/Secret/DN 17704 dated 16 Jun 58. 15 each 46100 personnel lost during Sept 58.

NOTE #2: In addition, one (1) WO-2 AFSC 46100 was assigned duty as EOD Officer and was transferred during Sept 58.

NOTE #3: Loading aircraft Training:

Date: Sept.	1	2	3	4	5	6	8	9	10	11	12	13	15	16	17	18	19	20
A/C Requested	1-E	1-E	1-E	1-E	1-E	1-E	1-E	1-E	1-E	1-E	1-E	1-E	1-G	1-G	1-G	1-G	1-G	1-G
A/C Received	0	1	1	1	1	1	1	1	1	1	1	0	1	1	1	1	0	0
Hrs Utilized	0	11	11	2	11	11	8	8	9	5	8	0	12	11	11	2	0	0
	22	23	24	25	26	29												
	1-G	1-G	1-F	1-F	1-F	1-F												
	0	1	1	1	1	1												
	0	9	10	11	12	4												



NOTE #5: Reference SAMP message ENMB 42345, 27 Mar 57. MB-1 running "w" hoisting tubes/beams status.

	<u>Auth</u>	<u>On Hand</u>	<u>Servicable</u>
MB-1 (Sets)	20	10	9*
Running "w"	0	9	9

*One set of MB-1 hoist tubes unservicable for following parts:

* * * * * /see T-33 for Oct 58/ * * * * *

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NOTE 6: Due to considerable logistics movement of weapons trailers the following up to date recap of P-3 and HP-4 trailers on hand this station is submitted:

1. 72	17. 66	32. 779	47. 769
2. 816	18. 294	33. 99	48. 1281
3. 108	19. 535	34. 64	49. 100
4. 94	20. 84	35. 64	50. 1209
5. 23	21. 75	36. 36	51. 1250
6. 948	22. 1208	37. 942	52. 1111
7. 364	23. 164	38. 324	53. 1109
8. 1040	24. 323	39. 109	54. 897
9. 189	25. 1085	40. 1104	55. 1211
10. 663	26. 505	41. 138	56. 1191
11. 1245	27. 589	42. 76	57. 118
12. 87	28. 1277	43. 71	58. 967
13. 946	29. 365	44. 111	59. 361
14. 43	30. 112	45. 4	60. 1047
15. 304	31. 772	46. 952	61. 266
16. 415			

Five of the above trailers were received from McCoy AFB and will be returned in the near future.

Serial nos as follows: 118, 967, 361, 1047, & 266.

b. The following P-3 trailers are on hand this station.

1. 580	6. 407
2. 633	7. 597
3. 624	8. 415
4. 586	9. 584
5. PW 72044	10. 574

NOTE # 7: Includes 3 M-1 cradles on hand as substitutes for MA-1.

NOTE # 8: Breakdown of unscheduled uploads and downloads as follows:

1. M Downloaded for boost pump change.
2. A/C downloaded for flying.

NOTE # 9: Does not include 24 hr/day manning of Munitions Control Center by one (1) man and after duty hours of Munitions duty officer. Includes personnel accounting for Operation "Golden Hour".

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CERTIFIED TRUE COPY:

JOHN R. DELI ISOLA, 1/lt, USAF

(Stamp Security Classification above.)

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MONTHLY AVIATION DEPOT SQUADRON AND MUNITIONS BRANCH REPORT					FOR MONTH OF	DATE PREPARED	REPORTS CONTROL SYMBOL	
TO: Commander Eighth Air Force Westover Air Force Base, Mass ATTN: DMW					OCT 1958	6 NOV 58	8AF-T33	
FROM: 1st Aviation Depot Squadron Pease Air Force Base New Hampshire								
1. PERSONNEL STATUS (Note #1)				2. LOADING AIRCRAFT TRAINING				
AFSC	ASSIGNED	WITH FORMAL TECHNICAL TNG	OJT	PROJECTED LOSS (Next 60 days)	ITEM (Note #2)	NUMBER		
3216	1	1	0	0	AIRCRAFT REQUIRED	23		
3254	1	1	1	0	AIRCRAFT RECEIVED	18		
3274	5	5	0	0	TOTAL HOURS UTILIZED	169:35		
6424	1	1	0	0				
33150	19	17	2	2				
33170	5	5	0	0				
33130	2	2	2	0				
33270	0	0	0	0	3. TRAINING AND WR OPERATIONS			
46330	0	0	0	0	(b) (3) (B)			
46350	15	15	0	0				
46370	4	4	0	0				
541xx	7	3	0	0				
46130	9	6	9	0				
46150	75	61	3	3				
46170	20	12	1(OJT to 46171)	1				
46131	0	0	0	0				
46171	1	1	0	0				
4. LOADING SECTION				5. EQUIPMENT (Note #4)				
TYPE	NUMBER OF TEAMS		LOADINGS PERFORMED	TYPE	NUMBER			
	NONREADY	READY	NR AVERAGE TIME		ON HAND	PERT QAL TO OPS EQUIP		
(b) (3) (B)				Straddle Carrier	4	57		
(b) (3) (B)				P-3 Trailer	12 (Note #5)	8		
(b) (3) (B)				MF-4 Trailer	61 (Note #5)	93		
(b) (3) (B)				MF-10 Trailer	22	0		
(b) (3) (B)				MA-1 Cradle	60 (Note #5)	93		
(b) (3) (B)				Rus "R"	9	51		
(b) (3) (B)				MD-1	10	82		
(b) (3) (B)				MD-3	0	14		
TOTAL NUMBER OF TEAMS								
NONREADY		READY						
See Above								
6. TRAINING WEAPONS ASSIGNED			7. NUMBER OF GROUND SPECIAL WEAPON PRACTICE OPERATIONS PERFORMED		8. ALERT AIRCRAFT AND PERSONNEL REQUIREMENTS			
MK	MOD	NR	One sixty seven unit exercise 22 Oct 58 (simulated weapons)		LOADINGS			
(b) (3) (B)	(b) (3) (B)	(b) (3) (B)			TYPE SCHEDULED * UNSCHEDULED			
(b) (3) (B)	(b) (3) (B)	(b) (3) (B)			LOADED OFF LOAD LOADED OFF LOAD			
N/A	N/A	N/A			(b) (3) (B)			
N/A	N/A	N/A						
N/A	N/A	N/A						
N/A	N/A	N/A						
N/A	N/A	N/A						
9. TYPES OF SALVAGE AND DISPOSAL TRAINING ACCOMPLISHED				10. NUMBER OF ACFT ON ALERT		11. PERSONNEL (Note #8)		
10 JATO bottles destroyed 15YS: 8 Hrs disaster tng; 2 disaster exercises: 6 Hr MK 6 Mod 6 disassembly				B-47	B-52	NR OF PERSONNEL		
				53	None	LOADING ASSEMBLY		
						On alert during non-duty hours: 21 15		
						On stand-by alert during non-duty HRS: 20 30		
						On alert force duty during normal duty: 29 10		
						30-day average of duty hours per man: 188 180		
USE REVERSE FOR REMARKS		AUTHENTICATION (AVNDEPRON COMDR OR MUNITIONS BRANCH CHIEF, AS APPLICABLE)						
		TYPED NAME AND GRADE			SIGNATURE			
		JAMES J. CUNNINGHAM, MAJ04, USAF			s/James J. Cunningham			

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NOTE #1: Does not include 7th ADG TBY personnel; reference your Msg/Conf/Dwa3 31401 dated 11 Sep 58.

NOTE #2: Loading Aircraft Trainings:

Date: Oct.	1	2	3	6	7	8	9	10	13	14	15	16	17	20	21	22	23	24
A/C Requested	1-1	1-1	1-1	1-1	1-1	1-1	1-1	1-1	1-1	1-1	1-1	1-1	1-1	1-1	1-1	1-1	1-1	1-1
A/C Received	1	1	1	1	1	1	1	1	1	1	1	1	1	0	1	1	0	0
Hours Utilized	9	8	7	9	11	10	10	8	12	8	11	8	0	10	10	0	0	0
	27	28	29	30	31													
	1-1	1-1	1-1	1-1	1-1													
	0	1	1	1	1													
	8	12	11	10	11													

(b) (3) (B)

NOTE #4: Reference CAP Message DW3 12345, 27 Mar 57. M-1 running "u" hoisting tubes/booms status.

M-1 (Sets)	Auth	On Hand	Serviceable
Running "u"	20	10	9
	0	9	9

* One set of M-1 hoist tubes unserviceable for following parts:

9900	Common Screw Socket Head (2 1/2")	20-1948
9900-55A-16027	Cover Center	20-1949
9900-55B-16028	Plate Bottom	20-1950
9900-55A-16067L	Stripped Chain	20-1951
9900-55B-15992	Head, Fore/Aft Control Screw	20-1940
9900-55B-15993	Lock Pin	20-1942
9900-2-2	Bearing Thrust	20-1943
AN 6827B-23	Parking O-Ring	20-1944
9900-55A-16046	Guide Upper	20-1956
9900-55B-16009	Shaft Splines	20-1941
3360-12-2-101	Micro Switch	20-1906
AN-3102A-125-3P	Connector	20-1907
9900-55B-15996	Lag (Pointer)	20-1911
9900-55A-16066	Washer	20-1912

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NOTE #5: a. Serial no. of MF-1 trailer listed in last month report as item 20 was erroneously shown as 84. This serial number should be 547.

b. Two (2) additional P-3 trailers on hand this station.

- (1) 648
- (2) 576

NOTE #6: Includes 3 M-1 cradles on hand as substitutes for MA-1.

NOTE #7: Breakdown of unscheduled uploads and downloads as follows:

- 1 A/C uploaded to replace A/C downloaded for fuel leak.
- 1 A/C uploaded as alert force spare to replace A/C downloaded for fuel leak.
- 3 A/C downloaded for fuel leaks.
- 1 A/C downloaded for utilization in operation "Big Jump"
- 1 A/C downloaded for tire change.

NOTE #8: Does not include 24 hours/day manning of Munitions Control Center by one man and after duty hours of Munitions Duty Officer. Includes personnel accounting for operation "Big Jump"

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LIST
AVIATION DEPOT SQUADRON
MONTHLY
OPERATIONS PLAN

TABLE OF CONTENTSBasic Operation Plan:Annex A: Training

Appendix I, Assembly

Appendix II, Loading

Attachment "A" - Aircraft configuration requirements for the month.

Attachment "B" - Training units available for the month.

Appendix III, EOD

Appendix IV, Ground

Annex B: Maintenance

Appendix I, Assembly

Appendix II, Loading

Appendix III, Vehicles

Appendix IV, EOD

Appendix V, Igloos

Annex C: Supply

Appendix I, Accountable Supply

Appendix II, Unit Supply

Annex D: Quality ControlAnnex E: Munitions Control

Appendix I, 100th Bomb Wing Monthly Requirements

Appendix II, 509th Bomb Wing Monthly Requirements

Appendix III, Time Standards

Annex F: Administration

Appendix I, DAECMR

Appendix II, Alert Duty

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Appendix III, Charge of Quarters
Appendix IV, Alert and Recall
Appendix V, Personnel
Appendix VI, Scheduled Meetings
Appendix VII, Reports
Appendix VIII, Outside Activities

HEADQUARTERS 817TH AIR BASE GROUP
 41st Aviation Depot Squadron
 Pease Air Force Base, New Hampshire

OPERATIONS ORDER 10-58

1. TASK ORGANIZATIONS:

Munitions Branch	Maj. Erickson
Operations Section	Capt Raine
Supply Administration	Capt Watkins
EOB Section	SSGT Chebret
Assembly Unit	Capt Chanatry
Loading Unit	Capt Raine
Quality Control Unit	MSGT Wilson
Munitions Control	SSGT Shelly
Unit Administration	MSGT Nazarko
Unit Supply	TSGT Waske

2. GENERAL SITUATION:

a. The 41st Aviation Depot Squadron is a combat-ready organization of the 817th Air Base Group. Priorities and emphasis in the squadron will be directed towards further developing maximum capabilities to support the SAC Emergency War Plans. Increased effectiveness must be accomplished through a well scheduled program, developed to meet current training and operational requirements and provide support for the tactical wing's training and operational requirements.

b. The requirements of the 41st Aviation Depot Squadron are so complex and varied that only by careful planning and scheduling can all requirements be accomplished. This problem will be compounded with the introduction of new munitions and additional requirements of the tactical wings in support of their and future concepts.

41st ADS
 OPMS ORDER 10-58
 1 Oct 58

3. MISSION: The 41st Aviation Depot Squadron will provide support for:

- a. The 100th and 509th Bombardment Wings.
- b. No notice EMO operations at Pease Air Force Base.
- c. Alert/Relax Forces.
- d. All munitions requirements of assigned units.

4. RESPONSIBILITIES:

a. The Chief, Munitions Branch, 41st Aviation Depot Squadron, is responsible for compiling and publishing the monthly operations order and assuring that all known requirements are covered.

b. Tasks organizations will be responsible for establishing and submitting all known requirements in the following areas:

- (1) Operational Requirements
- (2) Training Requirements
- (3) Maintenance Requirements
- (4) Supply
- (5) Quality and Standardization
- (6) Administration

c. Aggressive action will be taken during October to build up the squadron personnel, equipment, and training to support two wings.

5. GENERAL:

a. Requirements listed in this plan are scheduled for a week rather than a specific day. The specific days will be listed in the weekly work schedule.

b. It is impossible to anticipate all problems or visualize the unexpected, therefore some deviations will be necessary. To minimize changing the plan, only the ADS commander can authorize a deviation.

c. If a higher headquarters directive is received after 1 Oct 58, an amendment to this plan will be published and distributed to prepare weekly scheduled.

41st ADS
OPNS ORDER 10-58
1 Oct 58

d. During the month of October an attempt will be made to work an eight hour day, five day week. But because of the heavy work load in training and maintenance this can not be met in some sections.

e. The following is a list of projects to be accomplished during the month of October.

- (1) Move CMB, Quality Control and Munitions Control to Bldg #48.
- (2) Construct additional parking area for loading vehicles.
- (3) Obtain additional administrative personnel.
- (4) Complete those manuals not completed during September.

JAMES J CUNNINGHAM
Major, USAF
Commander

Official:

Alric H Erickson

ALRIC H ERICKSON
Major, USAF
Chief, Munitions Branch

DISTRIBUTION:

Hdqs 8th AF	
Attn: DMMS	1
817th AD	
DO	1
DM	1
817th ABG	
EC	1
HDO	1
HDM	1
ADS	20
100th BW	5
509th BW	5

11st ADS
OPMS ORDER 10-58
1 Oct 58