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JAMES M. MANDERSON

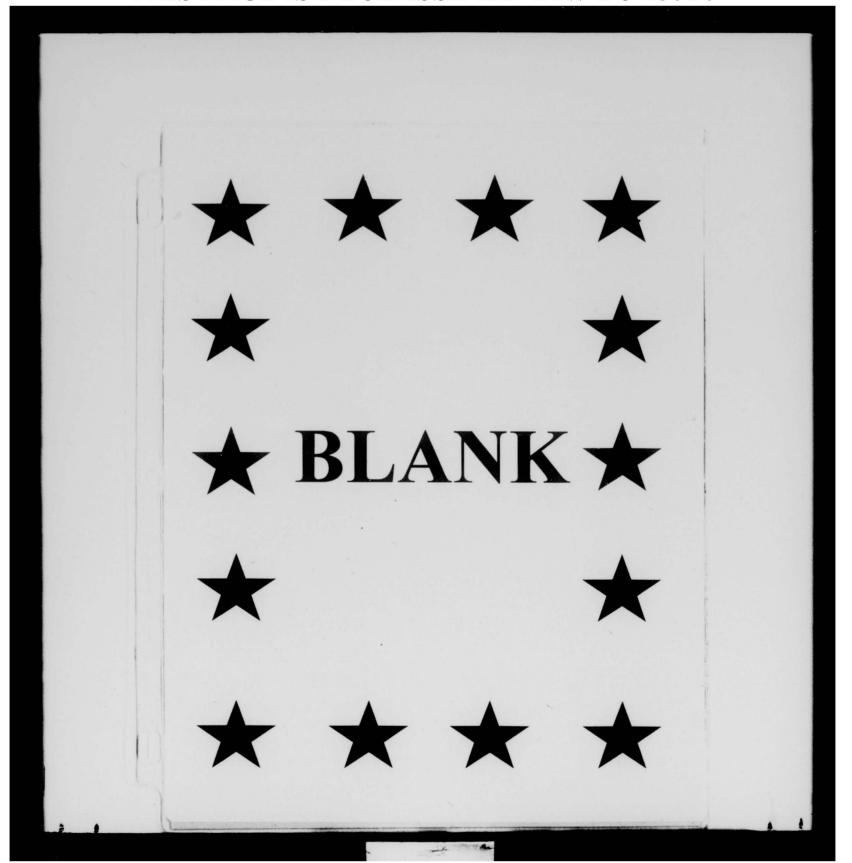
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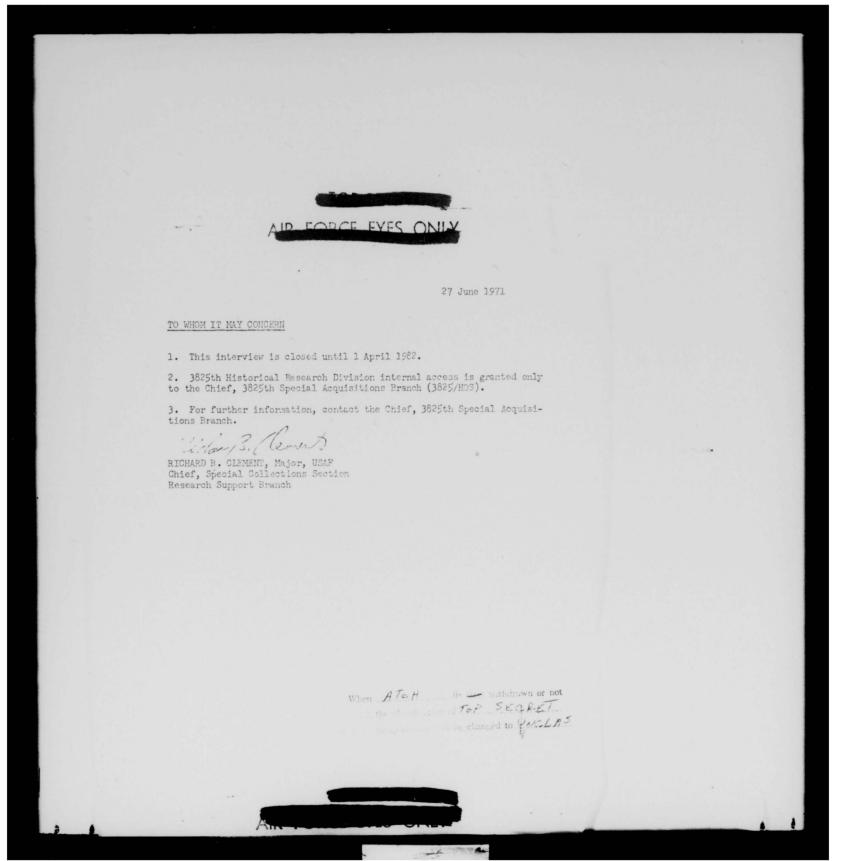


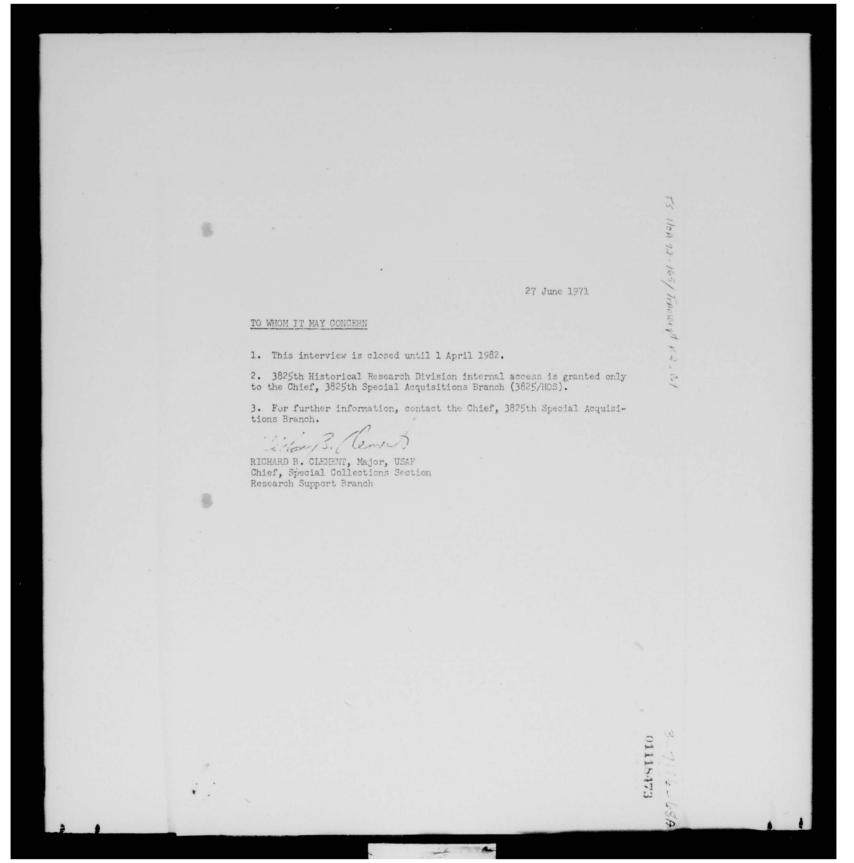
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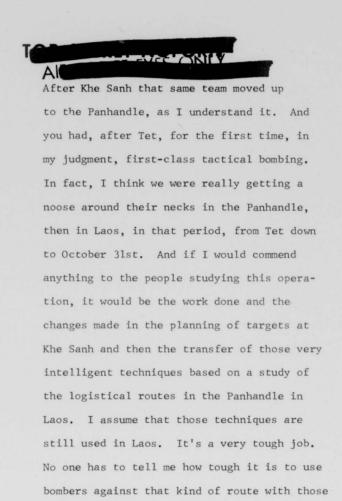


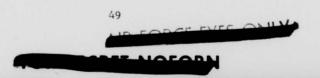
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very low tonnages. Nevertheless, I think that's a model of how it should have been done. It should have been done much earlier. One of the reasons that I proposed early in

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'67 that we maybe just occasionally touch them up around Hanoi/Haiphong to keep the engineers up there and the anti aircraft but concentrate on the Panhandle, was that I felt we were doing a sloppy job; and that the lessons of tactical bombing in the Second World War and Korea had somehow been forgotten in the Air Force; and that we were repeating the biggest built-in tendency in the use of airpower, which is diffuseness. What you have to do in a situation like this is to analyze with great sophistication the logistical routes, study them until you find the minimum number of places which if held out will bugger those routes, and then just keep them out 24 hours a day and not go running all over the place like a chicken with your head off. The reason this is so tough for air forces is because the operational commanders (with weather and all sorts of things, and flak sometimes) want to have maximum flexibility. They'll say, you know,

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go up and down the roads and shoot anything that moves. The whole history of airpower is the struggle between those who want tactical flexibility and those who want to do a rational job. I saw this with the RAF; I saw it with us in bombers in the Second World War; I saw it in Korea; and I saw it here. It used to drive me absolutely mad, and I'd share my anxieties with Bob Ginsburgh Brigaider General Robert N. Ginsburgh, but I couldn't get hold of it. But somehow the Air Force got hold of it, or somebody got hold of it, at Khe Sanh, and it was transferred up to the Panhandle. There's a fellow who -- I forget what his name was, but I'd certainly find out who it was, because he was in charge of that. A brilliant -- I think he was only a Colonel Brigaider General George J. Keegan, Jr. 7. Built into Air Force history is a great debate of this kind before D-Day between those who just wanted to clobber marshalling yards, run up and down the railway

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lines, and those who wanted to take out, systematically, the bridges that would control access to the Cherbourg Peninsula. In fact, we had three sets of bridges that we wanted to concentrate on. We didn't want to go and clobber railway yards. We said the bridges can be taken out. And the British - well, Tedder /Air Chief Marshal Sir Arthur Tedder and Zuckerman Professor Solly Zuckerman 7 - said, 'Oh, no, no, you can't ever take out a bridge; let's just hit the marshalling yards." (Which is a big, diffuse effect; you could always put a line through a marshalling yard in no time). And there is a fantastic story of how we finally got the bridges in, part of the Air Force lore. Pre Cabell /General Pre Cabel1 knows it; General Smith /Brigadier General Frederic H. Smith, Jr. 7, if he's still alive, knows it. At one meeting we said well, over Germany it's kind of cloudy; let's just try an experiment today to see if we can take

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out bridges. We knew we were taking out bridges with 70 sorties, or something, in Italy. Zuckerman said it took 600 sorties to take out a bridge. Let's have a test. We were going to mount the test by taking the whole 8th Air Force and the 9th /Laughter/; in fact, take out one of our whole rings of bridges that day as a test, because we had plenty of planes and there was bad weather in Germany, good weather in France. Zuckerman found out about this, and he had the test knocked off down to a very small number, I think 48 Thunderbolt $\overline{/P}$ -4 $\overline{7}$ fighter-bombers. He was scared we would pull it off. And the Good Lord was with us. These 48 fighterbombers took on six bridges. They dropped two of them into the Seine. They damaged two others, and they nicked the other two. You know, statistically, it was the hand of the Lord; no one could count on that /sort of success 7. But the pictures were so lovely of these two bridges, as I say, lying on the

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bottom, that we got in one ring of bridges.

But the battle to get rationality in tactical /air/ is an endless battle, and we didn't have it (and it's a shame we didn't have it) until, in my judgment, after

Khe Sanh.

Riddlebarger: Would you say, Sir, that you suspect maybe
the rationality wasn't there? Or would you
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Rostow: Well, you have to build a special staff of

Well, you have to build a special staff of intelligence for this kind of thing. You have to have a group of first-class intelligence officers but who are operationally geared to know the capabilities of aircraft. It's a curious kind of intelligence planning operation that you need for this, and very rarely do you get that marriage. The structure of our commands is such as to put planners here and intelligence here. In fact,

it's just got to be one thing. By a series

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of accidents, we had that for the 8th and 15th /Army Air Forces in the European theater: a true marriage of planning and intelligence. But, in any case, it was the failure to produce that, early, and to concentrate on that rather than the more glamorous thing of chewing away a little at Hanoi/Haiphong. Unless the President was willing to tear the place down or to take risks of knocking the ships out from the harbor, you just weren't going to get --You were doing something great up there, mind you; you were pinning down about a half a million people and anti aircraft engineers. But that could be done very economically. It was right to use Walleye to take out the electric power. It was great. It was beautifully done. But the big job was, of course, this tactical thing. So you pin down, cheaply, four or five hundred thousand fellows there at Hanoi/Haiphong as cheaply as you could, but then concentrate your mind on

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how to use your airpower rationally and purposefully on these extraordinarily difficult and complex supply routes. That didn't come /until/ late, and that's a shame. And I think the Air Force should analyze why it didn't come /until/ late. That's my biggest single recommendation. I regard myself as an Air Force man, so this is a pal /speaking/ and not an external critic. But that's my advice, and never again lose the lesson of concentration. In every damned war the Air Force has to learn it over again.

Okay, next. On this question, "Did you believe that Washington officials were receiving all the information needed to accurately assess the results of U.S. military actions in South Vietnam?" "Policy of the government." /Reference Project CORONA HARVEST question, "From reviewing reports emanating from SVN during the 1960-1964 time period,

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there appears to be a lack of understanding of just what the FARMGATE unit was doing, i.e., combat versus training. Did you believe that Washington officials were receiving all the information needed to accurately assess the results of U.S. military action in South Vietnam? What was the policy of the Government regarding the prerogatives of U.S. military personnel and U.S. units in South Vietnam during the 1961-1964 period? Do you believe that the U.S. military actions were always within the confines of that policy?" Well, I wasn't in the Government -- I wasn't in the heart of the Vietnam operation from the end of '61 down to '66. "Lack of understanding just what FARMGATE was about": I don't know anything about that. "Prerogatives of U.S. military personnel": I don't know that. "U.S. military actions always in the confines of that policy": I don't know that. "Did you believe that the Washington officials were

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receiving all the information needed to accurately assess the results of the U.S. military actions in South Vietnam?" No. I do not think they were, but that's not because anyone was holding anything back. This is an extraordinarily hard war to report. I heard former President Eisenhower say to President Johnson once, I guess in their last (not the last time, maybe, but the last time they had a substantive exchange, because the next time they met Ike was already ill) -- He /Eisenhower / said, "Westmoreland's job was much tougher than mine in Europe; mine was a job of bigger scale but nowhere as near as complex as Westmoreland's or as difficult." And I believe Ike was exactly right. And how you report this kind of three-level war, where you don't have a fixed front, is really a searching problem. I think that's one of the reasons why the country was so -- The newspaper men, of course, had even greater

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trouble reporting it. The military had trouble reporting it. The newspaper men had trouble reporting it and they were easily then, therefore, prey to all kinds of images and things built up at the Caravelle /the Caravelle Hotel in Saigon7. As an example, look how long it took for us to get a truly reliable way of assessing what was happening province by province, village by village, hamlet by hamlet. I think we've got it pretty well now, but it was an extraordinary effort that we all had to make to mount that HES $\sqrt{\mathrm{H}}\mathrm{amlet}$ Evaluation System 7 system with its modifications. I think it's a pretty good system. It really tells you something in that kind of a war. The casualty figures are always hard to come by, the attrition rates. I know I worked out my own way of following the war, and I was pretty satisfied with my way of doing it, because it told me not only when things got better but when things got worse. And

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I won't try to describe that to you unless you particularly want it. But, in any case, I think that it was an awfully hard war to report, and it took us time to get good at it. I think we have gotten pretty good at it now.

Riddlebarger: This, of course, ties in with the intelligence community: do you think possibly the Air Force was a little too concerned with BDA /bomb damage assessment/, nuts and bolts reporting up the line, rather than impact on the enemy and this sort of thing, tied in with what you've just been saying?

Rostow:

Well, I don't know. You see, I didn't follow Air Force intelligence. I just had everything I could lay my hands on and built up my own system for trying to follow it from all-source intelligence, and I don't really have a particular impression of Air Force reporting. It's impossible, if you're using tactical bombing or B-52's, to measure what

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you're doing. You don't know whether you hit supplies, or you knocked down a lot of trees, or you hit a unit assembling, or killed a general. An awful lot of it is blind. When you got up there in the North and really analyzed the thing (after Tet, in the Panhandle) and said, all right, these 25 cuts \sqrt{r} oad cut \sqrt{s} , if held out day and night, will throttle it, you can then report the state of every one of those cuts everyday. And they were trying to repair them, and there was a slide here, and the trucks were backed up here, and you shot them up where they were trying to open a new route there, and you got them there. You could do that. And, for awhile, we had some rational reporting of that kind of interdiction, because you've reduced the problem to something that was lucid and measurable. But inevitably, in trying to chew up units assembling and all of that kind of thing, it's very hard to get a neat way of reporting.

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You can't report it except in the context, as you know: here we've been hitting in this area; or, here are the forces we think are there; here is what they have been able to do against our side; and we think a mixture of this and that, including the bombing, has produced this result. It's awful hard. But, in any case, I can't be helpful to you on this, because I did not spend an awful lot of time on, as it were, Air Force as opposed to the general military flow. And I didn't have a very lucid impression of what Air Force intelligence consisted in, independent of every-body else's.

Swenston:

You said you had to use what you could get your hands on?

Rostow:

Yes.

Swenston:

I get the feeling maybe there was some omission here, that maybe something in the

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intelligence area needs to be solidified or regulated.

Rostow:

No, no. I'll give you very briefly (I don't want to take your time) the way I viewed it. Without a fixed front, the way I tried to follow the war was to collect as many statistical indicators as I could that bore on the course of the war - statistical indicators that were collected from independent sources: U.S. casualties; South Vietnamese casualties; estimates of enemy casualties; numbers of weapons captured, numbers of weapons lost; casualty ratios, as they changed; estimates of population control; number of battalion-size attacks by the enemy, \(\int \text{and those} \) initiated by us; number of enemy defectors; number of AWOL's from ARVN; just any damned thing that bore on the war that was independently collected. My view being that no one of these was a satisfactory index by itself; all of them

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were flawed in one way or another, except maybe U.S. casualties, in terms of statistical exactness. And I studied these to assure myself that they went down when we damned well knew things went badly and went up when we knew things were going pretty well, in broad terms. In other words, they had some kind of a capacity to show you the direction of movement - not the scale, but the direction, of movement. Once I was sure that they were sensitive to direction of movement, I was prepared to use them along with everything else. Some joked about Rostow and his statistics, but I was doing exactly what I've done as an economic historian in, let's say, the late 18th Century in Britain, or early 19th Century, when you didn't have accurate measurements of gross national product or all these things, but you had things which gave you a feel. And, in my work on that period, I think I built up a better feel for that period from

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1790 to 1850 than anyone has done for any subsequent period of British history, by using everything and checking it against the other things that were independently collected until you finally got a mosiac. Then /referring back to South Vietnam / I would take all the qualitative material (reports from provinces and general reports) and see if the way these quantitative data were trending, up or down, checked out with the feel of good province advisers or sensitive observers from CIA or whatever. And by the time I was finished, I really felt that I had a pretty good feel for that war. I followed it rather closely, and I never misled my President one bit. For example, one of my prides is that long before anybody else I got the smell of this Winter-Spring Offensive. I saw that when they /clues/ began to come in, in the autumn, all the indicators damped (they had begun fast in 67). The President's mind was not only

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wholly made up but it was he who went to

McNamara and said, "I want every damned maneuver battalion I promised Westy by

June '68 there before Christmas." And he got them there before Christmas, except four.

Riddlebarger: Christmas of '67, you mean?

Rostow: Sixty-seven. "I know what's coming /the

President said," and he flew them out there.

McNamara didn't like the expense, and

Johnny Johnson /Army Chief of Staff

Harold K. Johnson wouldn't let four go.

He /The President wanted those four to go,

but they wouldn't be ready until April or

May. And he /the President / said, "Couldn't

we put them out there and train them there?

In case something big blows, I want them

there." No, the Army got its way. So there

were only 102 of the 106 /maneuver battalions7

there by Christmas. But he knew this was

coming, and he briefed the Australian Cabinet

out there before Christmas '67, saying, "We're

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going to see kamikaze tactics. It's going to be a tough winter. They're hungering for a tactical victory. Then, after they fail, maybe we can start some movement towards peace." But the point is -- One of the reasons that there were so many damned wobbly knees in the Government $/\overline{\mathbb{U}}.S.$ Governmen \overline{t} in Tet was that people weren't following this thing closely enough.

Riddlebarger: What did you base your "calling the shot" on? The things you've been talking about?

Rostow:

Well, what I saw was, first, there was piles of evidence on the Winter-Spring Offensive: they were coming in; they were going to have a great uprising; they were going to do this and that and the other thing. There was nothing secret about the Winter-Spring Offensive. And then I saw the units moving down. Bob Ginsburgh and I, I think, were the first to call that these two divisions were going to go for Khe Sanh, long before

other people did. We also, incidentally, were the first fellows to spot that they were moving out. They began to move out earlier than people realized, about mid-February. The picture that Bob and I love is --One night we found this crazy evidence. We said we weren't sure about it, /but we/ called up the President and said, "If you've got nothing else to do, we've got something down here you might like." And he came downstairs. We had a sand-table mock-up of Khe Sanh in the "Sit Room" / The White House "Situation Room". We told him about these units that had been all clustered, and that these units were pulling back into Laos as near as we could make out. It looked very crazy. February 15th, this was; early as that. The President's photographer was there, and he took this picture of Bob and me showing the President this thing one night, saying, 'Don't hang your hat on it; the intelligence units may say we're all wet tomorrow." But

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I think we were right.

Riddlebarger: Well, as an individual who was sitting in

Plans at 7th Air Force at that time, I'm

sure glad those battalions got over there.

Rostow:

It was pretty hairy. But the point is --When you don't have a fixed front, the question is, How do you follow a war? It's an attritional war by definition. Most wars are attrition wars, but how do you measure the pace and the scale and so on. The only way I could figure out was to use everything, statistical and nonstatistical, and use it just exactly the way I would try to reconstruct the story of the British economy from 1790, at a time when there weren't good statistical indicators and measurements and national income data and unemployment data. Use both quantitative and qualitative data, and just see. Check it out, and you get a feel, a damned good feel. We weren't misled.

And that's why I think the President and I

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were really much cooler than practically

everybody else after Tet. You can look at his press conference on February 3rd. Everyone was wringing their hands: $\sqrt{b}ut$ the President said $\overline{/}$ here's the way it is; this is what happened; and these \sqrt{f} actors \sqrt{f} are going to decide what's going to happen. But I don't think the military ever built up a systematic way to follow this thing, and that's why the press couldn't follow it. They'd give these raw data (it was called the "MACV Follies," or the "Five O'Clock Follies"). \sqrt{R} eferring to the daily briefings for the press conducted by the Military Assistance Command, Vietnam, in Saigon. 7 So maybe an effort ought to be made now to see, with retrospect, couldn't you have followed this war and explained it a lot better than the military did?

Riddlebarger: That's a question we have, Sir. Do you think the military, let's say the Air Force,

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in this case, told its story inside the Government parameters adequately, expressed itself?

Rostow:

No, but I don't think -- My point is, you can't just tell it as an Air Force story. The Air Force was just part of the total attritional process we were applying. So the Air Force can't do it. What you need is a JCS team. I would go back and reconstruct that war, now, with all the data you have in hindsight, and get a special team, all Services, at the JCS staff level, to see in retrospect what an optimum way of following the war would look like and an optimum way of explaining it. GOD willing, we'll never have another war like this. And it could be, because, as I said in the beginning, this was a unique case because of the depth of the Mao Stage One base they built in Japanese and French times. But you could have a war without a fixed front to

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fight again. And we ought to learn how it could have been done better, now, with hindsight.

Swenston:

Are you distinguishing between the intelligence collection and the subsequent stages of putting it together and all?

Rostow:

No, you can't separate those. In science and in policy and in academic life it's the question you ask which determines what you get out. In other words, you've got to pose the question very sharply. If you pose the question very sharply, What's happening in the villages in terms of security, politics, economics? and then break that down, then you'll get back answers. If you just pose it roughly in terms of who controls what area, you get back a much cruder answer. So there's no such thing as that kind of a separation between the question you're asking and intelligence. Intelligence only answers what you ask it. And what it answered were

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rather crude, obvious kinds of questions.

It answered the best it could, but it didn't answer, sensitively, how this kind of a very curious, three-dimensional war was going.

Swenston:

There was the lack of some agency, some coordination, asking these questions, though. The information came in, but what was done with it?

Rostow:

No, it doesn't work quite that way. You've got to have some first-rate minds posing the questions for the intelligence. The facts you could collect are always determined by some question. The facts you normally collect are the facts that result from your habits built up out of other wars. No one really sat down (until we got the HES system) and said, What kind of questions must we ask to follow this war with all its peculiarities? and imposed that on intelligence so that the facts came back. The story of how we built up the HES system is well worth looking into,



because there some minds did go to work and say, What's happening in the rural areas is damned important, and it's not being answered by what we've got; now, these are the questions. We finally built it up and we got the answers. And you never get back anything that you didn't ask for. You've got to go out and get intelligence geared to that, and

I don't think anyone really got on to that.

That's my point on that one.

Riddlebarger: Could we go on to page three there, Sir? \sqrt{R} eference the list of questions posed by Project CORONA HARVEST. 7 I'm particularly concerned with that second question. $\underline{\int}^{n} How$ do you view the impact of the Southeast Asia conflict on the image of the military in the eyes of the U.S. public? What will be the result of that image on future military plans, programs, force levels, equippage, and operations? $\overline{}$ How do you view the impact of this conflict on the image of the military

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and the impact it's going to have on plans and programs?

Rostow:

I honestly don't know, and I don't think you should -- I mean, in the eyes of the U.S. public, I think that you're going through a phase here now in which people are kind of quasi-isolationists, and we're trying to draw down the military budget. We're going through a version of what historically has happened between wars. It's a kind of hard time for the military, but the military should say, It's a lot less than what we had between the First and Second World Wars, what we've had historically; let's not bellyache; we have an abiding duty to the country our job is to serve the country; our job is to make plans as we see the world. I think you should assume that this nation will continue to do what it's done in this century (which is, no matter what the speeches made, react very strongly if anyone tries to upset

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the balance of power in Europe or Asia, or tried to emplace south of us the power of a major extra-continental power) and just go about your business. /You should handle this riptide with poise and without selfpity. I think that the behavior in the Middle East of the Russians has kind of sobered folks up. I don't think this is a "bug-out" country now. I don't think the majority believe in that. I don't know whether Vietnamization is going to work. I mean how well. I can't even try to make a guess as to whether it's going too fast or whether we're going to produce a crisis there or not. I'm prepared to wish all our successors well, and I just hope they don't do it too fast, because I think one of the reasons the war is still going on is that they're waiting to see how far we draw down and whether they still have a military capability to take advantage of it when we hit bottom or something. I'm not too pessimistic about that, because

my fundamental feeling about the North Vietnamese is that they're a broken-back military force. They broke their backs in Tet and in May $\overline{1968}$ and they have never recovered. I'm not sure they ever will recover. That's my gut feeling, from a distance. But they could try again when the American force is at minimum, and I don't know what we'll do then. President Nixon said he's not going to give up Southeast Asia. I believe that! I know enough about the imperatives of the President of the United States to believe that that's exactly what he means. When he says that if they try to take advantage of our withdrawal that he's prepared to act militarily, I believe that, too, because that's a corollary to the first position - that you're not going to give up Southeast Asia. I said before I left the Government that no matter who was elected President -- Even if Gene McCarthy had been elected President, he wasn't, in

fact, as President, going to give up Southeast Asia. I think I understand enough about the imperatives that go with the Presidency to understand why that's so. So, I think I'd be calm. Use your resources intelligently, and don't panic. Make your plans for the world as you see it in the future, and fight for your budgets rationally. Don't fight for silly things. Keep the security of this country in reasonable order within your budgetary limitations. And, above all, think ahead. Think ahead to what you might have to do if President Nixon is called on what he says, mainly that you might have to lean on these fellows pretty hard if they try to take advantage of our withdrawal militarily. Think ahead to other situations. We have a lot of hardware, and we have a priceless asset which the Russians envy profoundly: namely, we have a military establishment that has fought. I can tell you, from very solid sources, that the

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Soviet military are very worried that our whole military establishment is battleworthy. It has proved it, and they haven't had a chance to do that. They know that. They try -- I can't go into some of the evidence. But, in any case, you shouldn't panic. I don't know what the -- The public swings, you know. The people said after the Korean War, Never again! This nation, I think, will fight for what it judges to be its vital interest, and I think its vital interest will remain that no single power take over Europe or Asia or the Middle East or emplace itself south of us. I'd just go about my business on the assumption that America will stay steady on those propositions. You read my piece, "The Tocqueville Oscillation," didn't you? / "Domestic Determinants of U.S. Foreign Folicy: The Tocqueville Oscillation, "Armed Forces Journal, 27 June 1970.7

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Riddlebarger: Yes, Sir. Rostow: So we can expect -- It's built into us that we oscillate some, and your job is to minimize the lack of preparedness that has sometimes gone with that oscillation. Count yourselves -- Don't feel sorry for yourselves just because you're taking a bit of a shellacking in the Congress now. No decent, democratic country, no mass of people, likes war. They're right in not liking wars. Wars are terrible and just as bad as people say. They're hell, and that people should get sick of it and want it over is just right. On the other hand, it's still a world that can make a lot of trouble, and your job is to protect the country. Get on with it, and don't feel sorry for yourselves. Riddlebarger: Sir, you mentioned Vietnamization. Could I ask a question about the pacification programs? Do you think this was a function 80

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that should have been under military control?

Rostow:

I think the reasons that we did it the way we did it were sound reasons. We made the decision at Guam. Because you couldn't get behind this effort (which is, after all, basically a Vietnamese effort, with U.S. advisers, and had civilian components) also knowing that we couldn't get the logistics, we couldn't get the priority unless the military were with it. And I think the solution that we came to of making Bob Komer /Robert W. Komer Westy's Deputy /for Civil Operations and Revolutionary Development Support, CORDS and weaving it into the military was a brilliant solution. And I think it worked. What happened to Bob was that he no sooner began to get it going than we had Tet. He kept his cool, and helped clean up the mess in Saigon. Then he got the accelerated pacification going. President Johnson gave the flattest order I

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ever saw to Abrams: just go, go, go, from October on. In October he gave this /order/. I don't know whether you've ever seen the order. It just said, Get every cook and bottle-washer and just, right down to the end of my Administration, throw everything including the kitchen sink at them; move this thing! And we recovered about pre-Tet levels by September. We had accelerated pacification. By the time we left /the Johnson Administration ended we had over 80 percent of the population secure, and it's gone up to 90 percent. I guess it's kind of stalled up there now. It was a good method. But the basic reason /for military participation was that you just couldn't -- The capacity of the civilian agencies to mobilize (men, jeeps, food, everything) was not enough. And in Westy and Komer, we found two men who understood each other and worked together. I think it was fine. The civilian contribution was not swallowed up, distorted. And

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some of the most sensitive people that worked on it were military men. So, I can't tell you how it worked out in '69 and '70, but I'm glad we did it at Guam. It was a good decision.

Riddlebarger: Sir, you've telescoped ahead and got most of

these <u>f</u>question<u>s</u>. <u>f</u>Again, referring to the list of questions posed by Project CORONA HARVEST. I only have three left, if I may?

Rostow: All right; fine.

Riddlebarger: One is the next-to-last question on page

two: that is, did we anticipate the staying power, the resolve /of the enemy/, however you want to phrase that question, in the early '60's, and to what extent possible Chinese Communist intervention had on this? I realize that's a rather broad question.
/Referring to Project CORONA HARVEST question, "During the early 1960's were we able to foresee the extent, resolve, and nature of

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the VC/NVA threat? Did the threat of Chinese Communist or Russian intervention significantly impact on the strategy determined in January 1965? 17

Rostow:

All of the evidence I have (because I wasn't in the President's councils at that time) is that there was no cheap optimism in '65 when they moved the troops in. There was nobody who promised a quick fix. It was a most somber decision. The war was almost lost, clearly. We had waited until we were really at the very bottom and there was no option except give up, before we introduced U.S. forces. By that time the enemy was fully committed to bringing the North Vietnamese in. So, it was, Do you accept defeat, or do you go, starting at the bottom? There was no cheap optimism, and no one said the job is doable; it was just that, as compared to the alternative, it had to be tried. And I would say that we tried a lot of sort of peace

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moves, but President Johnson certainly never believed that -- \(\overline{IHe} \overline{I} \) was never optimistic about their accepting until they really had no realistic alternative but to accept them. He wanted to try it after they failed at Tet, but even then he thought it would be a long, slow negotiation. He wasn't terribly -- He didn't really think that it would happen in his time, but he wanted to play that card. And I must say that Abrams and Bunker thought they were in bad enough shape \(\subseteq \alpha \text{fter Tet} \subseteq \text{ to move towards negotiations. No I don't think there was any cheap optimism in this.}

/Pause in discussion to change tapes.7

Riddlebarger: We were talking about the recognition of the

long-term resolve of the enemy in Southeast

Asia.

Rostow: Yes. I think that the fact that we waited

so long before showing that we would put up

our ground forces, and that they /the enemy/

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were deeply committed and fairly close to victory by spring and early summer of '65 Contributed to enemy resolve 7. Having taken the step of introducing major North Vietnamese forces, I think that they were going to see how it came out. I think, second, they had won North Vietnam out of the struggle with the French, out of the mixture of politics in Paris and limited tactical success in the field. And they were imprinted with the possibility that perhaps they could be handed victory out of the politics of the United States, and that kept them in the war. And, third, they're fellows whose whole mature lives have been devoted to this obsessive dream that they could take over, had the right to take over, and would take over, the French colonial empire in Asia. They took their poor little country of seventeen million and put them through, what? six or seven hundred thousand dead? I don't know what their

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casualties are, but they're enormous. They made it /their nation/ for ten or twelve years into a funnel in which there was no economic and social development. Men who do that kind of thing must try to get something out of it. It's the most horrible decision you can imagine men to take - to say, Well, the end of all this is that we're just going back to North Vietnam and start economic and social development, and we could have done that in 1954; if we'd gone on with it in '58 and not revived the war in '58, we could have been so much ahead and all these people /our casualties with us. This is the most terrible human thing that they face in accepting the fact that they're not going to get South Vietnam, they're not going to get Cambodia, they're not going to get Laos. If you have any sense of the history of these people, you've got to say that once they got started and made this commitment (especially the commitment of North Vietnamese regulars,

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which they made in '64) that it was just going to be hell to make them give up. And I think they're hanging in there now on marginal hopes. One, that we will draw our forces down so far that they might be able to do something militarily significant. I think President Nixon and the American people have convinced them that the "doves" are not going to turn it over to them, in the United States, politically. (Although, they're going to see how the elections come out this year.) And, third, they may hope for a rise of some "dove" sentiment in the cities of South Vietnam, where there's inflation and a lot of problems. So there's enough kind of marginal hope here to keep throwing in bodies - at a much lower rate than in '68 and '69, but still doing it. But, in other words, I can't tell you, except from documents, what the view was in '65. And the view, as I see it from the documents, is that there was no cheap optimism about the length

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of the war. In my time in the White House there was no cheap optimism about the length of the war or what it would take to make these guys go home. As I told you when we were changing tapes, the only prediction that was ever given was Westy's, which he made to the National Press Club: that within two years from, let's say November '67, we might be in a position to withdraw some American forces - a prediction that you correctly pointed out turned out to be accurate. What the military told President Johnson was that the job was doable on the long term if we stuck with it. I believe their assessment was correct. What we were gambling on was the basic thing that President Kennedy gambled on in '61, which was his major concern in '61: that there was an authentic South Vietnamese nationalism on which to build. That was his most basic assessment. And there was. That was tested at Tet, and it yielded the mobilization. And,

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in my judgment, that will be, historically, the turning point of the war. But a guerrilla war, a war like this when attrition rates are under control of the other side (they can keep their name in the papers at relatively low levels of casualties), is a very long run affair unless you're prepared to put them in a "go/no go" position.

Riddlebarger: Yes, Sir. I only have one <u>fmore</u> area here

I'd like to finish on. I'd like to possibly

wind up and give you some more time if you'd

like.

Rostow: No, I've got to get back to work; that's right.

Riddlebarger: Yes, Sir. We get into the problem of measuring Air Force effectiveness versus Air Force
efficiency. There are lots of measurements
of efficiency, such as the dropping of bombs
on the enemy, and all that. How do you see
our problem of measuring that effectiveness?

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How would you measure it? Is there any way other than in generalities?

Rostow:

No, I think the answer is that you can only measure it when you define your objectives much more sharply than they were defined. What were you trying to do at Hanoi/Haiphong within the limits set by the President? You were trying, one, to cut down their industrial production; two, to harass to a certain extent the movement of supplies through the area; and, three, to pin down a large proportion of their best manpower in air defense. One, two, three. Now, how well did you do the job and at what cost. My judgment is that the job was done pretty well but at excessive cost. And, as I say, you could have done that job with fewer sorties in the Hanoi/ Haiphong area. There was a wastage in terms of those objectives. The other thing is, What proportion of the supplies and men headed for South Vietnam through the Panhandle

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in Laos did you prevent from getting there? That's the other measure. And how much manpower and resources did you divert to protect against the bombing we did in the Panhandle in Laos? How much weight did you lift from South Vietnam (that would otherwise have been expended there) by your bombing? I think that the debates that sometimes went on in the CIA and parts of the Secretary of Defense's Office were arguing against the use of airpower and saying it was inefficient and so on. I often felt that the Air Force evaluations, military evaluations as a whole, were nearer right but done with much less sophistication and analytic ability. You'd be losing debates on points that you didn't have to lose.

Riddlebarger: The approach was bad?

Rostow: You didn't put enough good brains on this

problem. The tendency in an air force, or

anything in a war, is to put your good brains

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on operations, guys who are flying and out in the field. I have no doubt that there are men of first-rate intellectual, analytic quality in the Air Force. And if you didn't have them, you could have gotten civilians. I never felt that Rand was put properly to work, incidentally, on Vietnam and on this problem (I said that to the Rand people) the problem of analyzing the use of airpower in this kind of a war. But in any case, I think you can't measure unless you define your mission very sharply; then you have to go out and see how well you are doing your mission. I don't think the -- The mission was defined a little fuzzily. It was quite different /around/ Hanoi/Haiphong than it was in the Panhandle or Laos or in tactical support of ground units. And I didn't think enough first-class brains were put on this problem of defining the mission, and then, when you defined it clearly, measuring results and challenging some of the sophisticated

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(but, in my judgment, wrong) assessments that were made in the Office of the Secretary of Defense or CIA. That's just blunt.

Riddlebarger: We appreciate your candid response. Let me finish by this, unless you have some other points. Are there any other lessons learned or advice you'd give the Air Force in their current endeavor here /Project CORONA HARVEST's assessment of the effectiveness of airpower in Southeast Asia or some way of possibly summarizing the Air Force's role in that war? As to what we should do in the future? Any /more comments or advice / that you'd have? You've given us some fine comments. We want to be sure you have the opportunity to add any others that you have, or a summary.

Rostow:

No, I think I've said, in the course of this, the very limited things that I have to contribute. If there's anything in general, it is that in this kind of a war or any kind

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of a war that I can think of (except the one I don't want to contemplate, maybe: an allout nuclear war) the use of airpower is woven with extreme complexity into all the other dimensions of the war. That requires, therefore, Air Force planning and Air Force intelligence of an extremely high order, because you're trying to apply one instrument to a very complex field in which ground forces and all kinds of things are involved. It means, also, therefore, that it pays to invest the very best brains you've got, very best imagination that you've got, in planning and intelligence. I don't know how you stumbled on getting that Khe Sanh thing set up; I had a feeling you did stumble on it. Maybe people just got so damned scared that they put some good fellows onto it. But I think the scandal of this period is you didn't have that kind of operation from the beginning, that quality. I didn't have the sense that the Air Force, as an institution,

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had made a command decision that, This is a mighty complicated piece of business, and we're going to assemble the best brains we have and bring in the best civilian brains so that all the conceptual work on this, all the planning, all the intelligence, will be the best we can produce from this country and the Air Force. I lived through this curious experience, as a kid, of being pulled over to London and of joining the targeting for the 7th and the 15th /Army Air Forces in WW II7. It arose because we found ourselves putting a lot of planes over there. We built the B-24 and the B-17 and then flew them around in Texas with a Norden bomb sight; that kind of weather and no flak. Then suddenly we were in Europe. And the weather was bad. And we were up against a damned good fighter force and heavy flak. And we had no experience in target selection. We built the planes. We made the national commitment of about 40 percent of our total war effort to

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these big damned bombers and had never given a bit of serious thought as to target selection or planning. We were operating off British intelligence. The British were committed to area bombing and kind of half wanted us to fail and go over to just tearing down cities. And our planes weren't built to take that much tonnage. So Spaatz /General (then Major General) Carl Spaatz and Fred Anderson and this marvelous character Dick Hughes asked us in OSS /Office of Strategic Services and BEW Bureau of Economic Warfare to send a few fellows over so they could have an independent judgment about British intelligence and planning. There were hundreds of people in the United States as smart or smarter than we were, but we just happened to be the kids (because we were kids) that were pulled into this. And only a handful of us. It was very rare. Usually \sqrt{i} n instances of \sqrt{i} the Americans dealing with British, you've got a vast American establishment

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and a few smart Britishers who can draft. It was just the reverse. Britain had the Air Ministry full of people, Lansdowne House full of people, and we were about five or six fellows who operated like the Globe-Trotters /Harlem Globe-Trotters / basketball team. But the point is that at least there was some thought about the fundamentals, about what this was about, what the instrument was about, what you had to do: (a) to maximize the role of these bombers, pre-D-Day, and then (b) how to maximize their tactical effectiveness. We built a doctrine and we related it to the individual targets. We weren't just abstract. I did the aiming point reports. I took apart these factories and found where the key point /was7, /where7 you ought to have your aiming point for precision bombing. I knew these plants building by building; I knew the weather; I knew all the routes and where the planes could fly. So it was a mixture of intelligence

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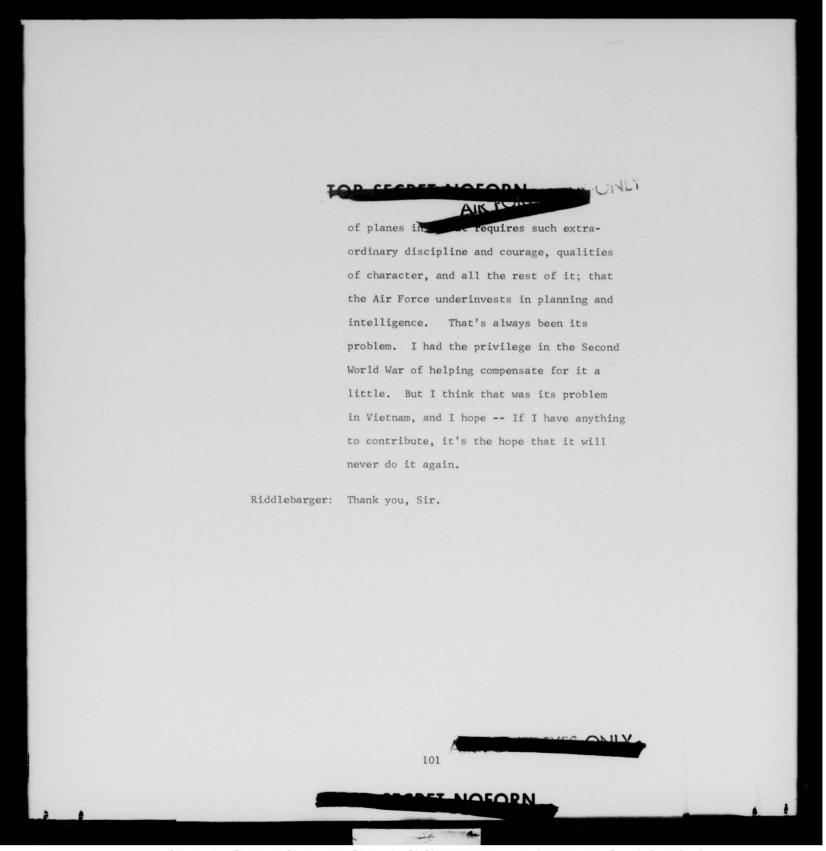
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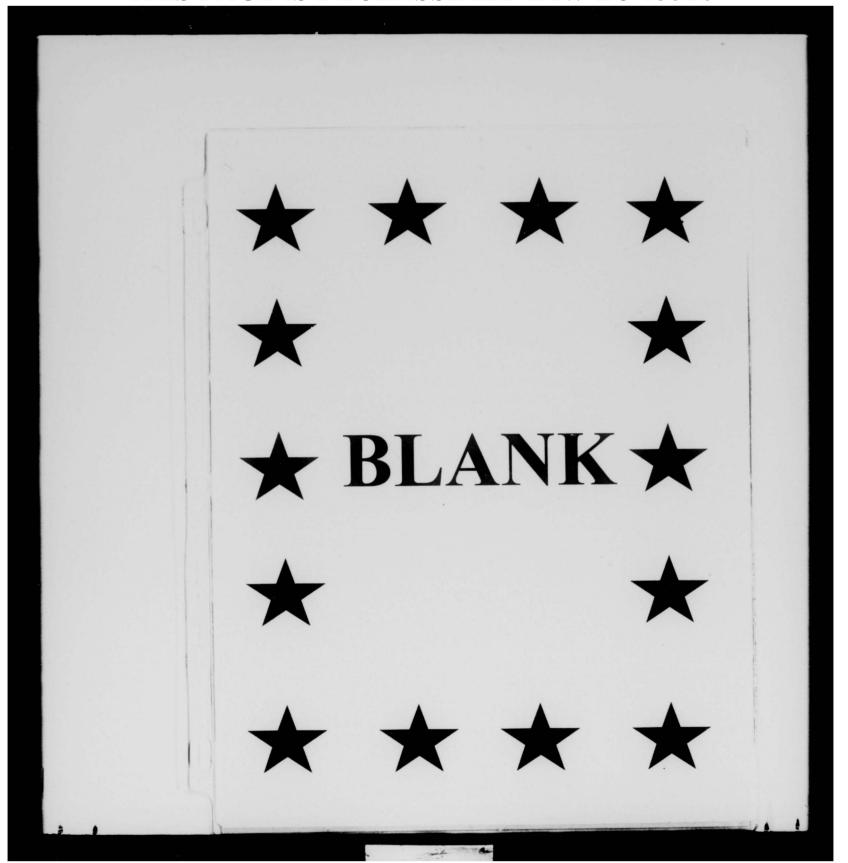
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It's very hard to get a serious military effect with airplanes, very hard. You're dropping bombs and things go up in nice explosions; There is a lot of physical damage; but, in terms of a war, you're just amazed how little effect it can have unless you've really disciplined it to something that matters. I was just delighted to see these fellows, after Khe Sanh, finding a little road that ran along the side of a hill. It didn't look like anything. But they would go there everyday and they would just keep that thing slid out. They had analyzed it enough to know that mattered. Sure, the Air Force would rather have gone out and found a truck or something physical to knock down, than just dig a hole in the side of a hill everyday; nobody around. But that's the kind of work you need to make our airpower useful. And I just think that partly because the operation of planes is such a challenging piece of physical business; partly because the flying

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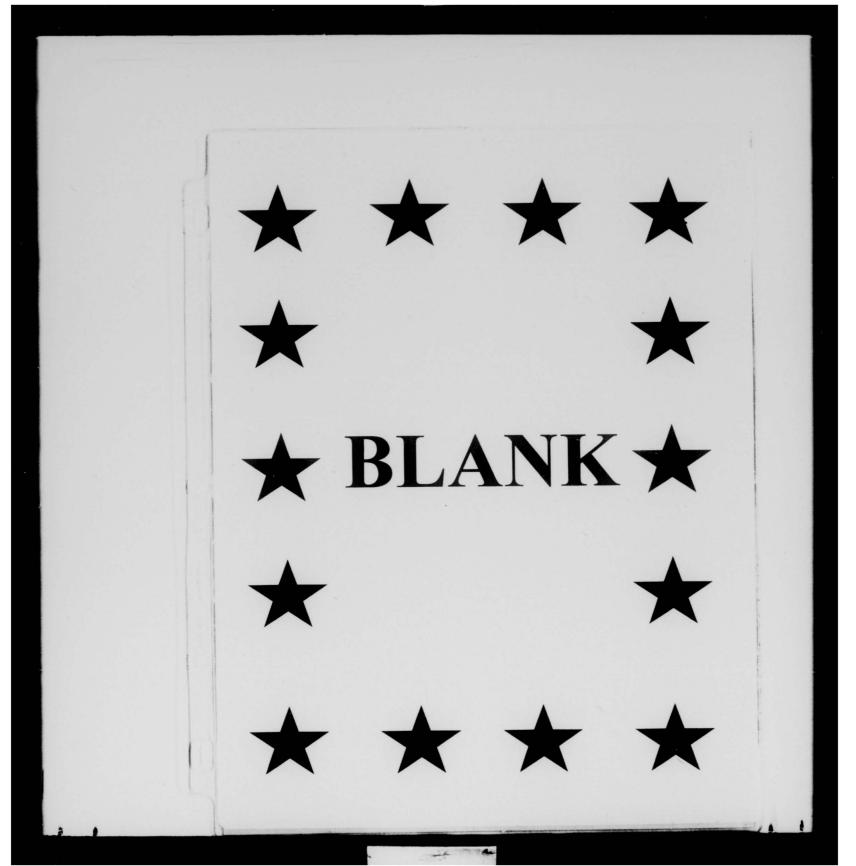




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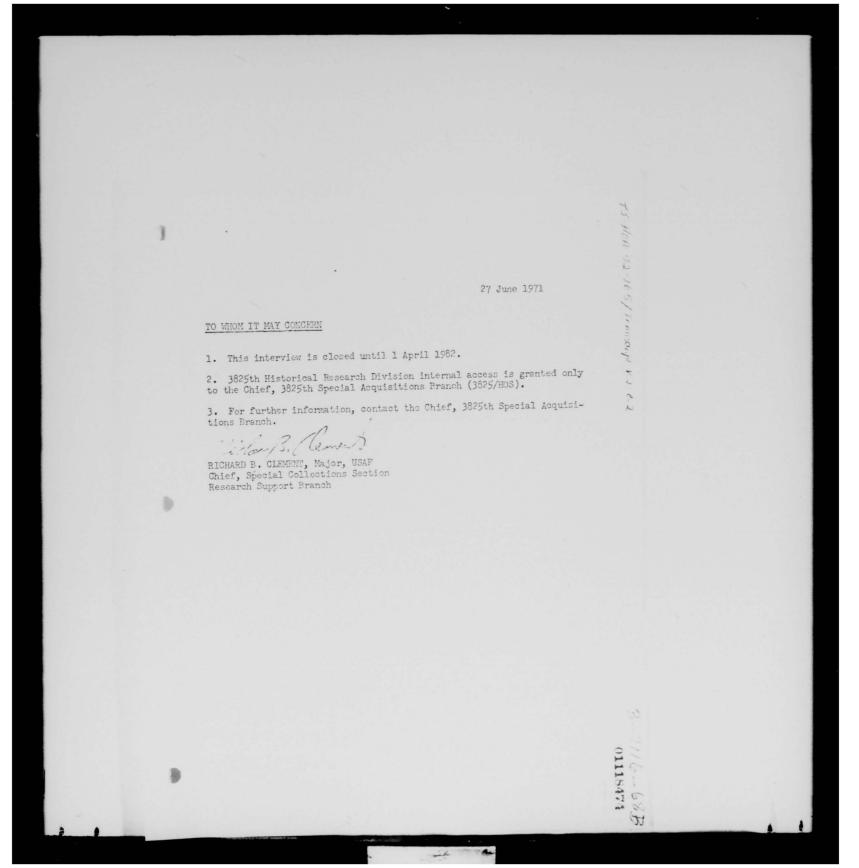


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were flawed in one way or another, except maybe U.S. casualties, in terms of statistical exactness. And I studied these to assure myself that they went down when we damned well knew things went badly and . went up when we knew things were going pretty well, in broad terms. In other words, they had some kind of a capacity to show you the direction of movement - not the scale, but the direction, of movement. Once I was sure that they were sensitive to direction of movement, I was prepared to use them along with everything else. Some joked about Rostow and his statistics, but I was doing exactly what I've done as an economic historian in, let's say, the late 18th Century in Britain, or early 19th Century, when you didn't have accurate measurements of gross national product or all these things, but you had things which gave you a feel. And, in my work on that period, I think I built up a better feel for that period from

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1790 to 1850 than anyone has done for any subsequent period of British history, by using everything and checking it against the other things that were independently collected until you finally got a mosiac. Then Treferring back to South Vietnam I would take all the qualitative material (reports from provinces and general reports) and see if the way these quantitative data were trending, up or down, checked out with the feel of good province advisers or sensitive observers from CIA or whatever. And by the time I was finished, I really felt that I had a pretty good feel for that war. I followed it rather closely, and I never misled my President one bit. For example, one of my prides is that long before anybody else I got, the smell of this Winter-Spring Offensive. I saw that when they /clues/ began to come in, in the autumn, all the indicators damped (they had begun fast in 67). The President's mind was not only

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wholly made up but it was he who went to McNamara and said, "I want every damned maneuver battalion I promised Westy by

June '68 there before Christmas." And he got them there before Christmas, except four.

Riddlebarger: Christmas of '67, you mean?

Rostow:

President said," and he flew them out there.

McNamara didn't like the expense, and

Johnny Johnson Army Chief of Staff

Harold K. Johnson wouldn't let four go.

He The President wanted those four to go,
but they wouldn't be ready until April or

May. And he The President said, "Couldn't
we put them out there and train them there?

In case something big blows, I want them
there." No, the Army got its way. So there
were only 102 of the 106 maneuver battalions
there by Christmas. But he knew this was
coming, and he briefed the Australian Cabinet
out there before Christmas '67, saying, "We're

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going to see kamikaze tactics. It's going to be a tough winter. They're hungering for a tactical victory. Then, after they fail, maybe we can start some movement towards peace." But the point is -- One of the reasons that there were so many damned wobbly knees in the Government $\overline{/U}$.S. Government 7 in Tet was that people weren't following this thing closely enough.

Riddlebarger: What did you base your "calling the shot" on? The things you've been talking about?

Rostow:

Well, what I saw was, first, there was piles of evidence on the Winter-Spring Offensive: they were coming in; they were going to have a great uprising; they were going to do this and that and the other thing. There was nothing secret about the Winter-Spring Offensive. And then I saw the units moving down. Bob Ginsburgh and I, I think, were the first to call that these two divisions were going to go for Khe Sanh, long before

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other people did. We also, incidentally, were the first fellows to spot that they were moving out. They began to move out earlier than people realized, about mid-February. The picture that Bob and I love is --One night we found this crazy evidence. We said we weren't sure about it, /but we/ called up the President and said, "If you've got nothing else to do, we've got something down here you might like." And he came downstairs. We had a sand-table mock-up of Khe Sanh in the "Sit Room" / The White House "Situation Room" 7. We told him about these units that had been all clustered, and that these units were pulling back into Laos as near as we could make out. It looked very crazy. February 15th, this was; early as that. The President's photographer was there, and he took this picture of Bob and me showing the President this thing one night, saying, 'Don't hang your hat on it; the intelligence units may say we're all wet tomorrow." But

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I think we were right. AR FOLL YES ON!

Riddlebarger: Well, as an individual who was sitting in Plans at 7th Air Force at that time, I'm sure glad those battalions got over there.

Rostow:

It was pretty hairy. But the point is --When you don't have a fixed front, the question is, How do you follow a war? It's an attritional war by definition. Most wars are attrition wars, but how do you measure the pace and the scale and so on. The only way I could figure out was to use everything, statistical and nonstatistical, and use it just exactly the way I would try to reconstruct the story of the British economy from 1790, at a time when there weren't good statistical indicators and measurements and national income data and unemployment data. Use both quantitative and qualitative data, and just see. Check it out, and you get a feel, a damned good feel. We weren't misled. And that's why I think the President and I

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were really much cooler than practically everybody else after Tet. You can look at his press conference on February 3rd. Everyone was wringing their hands: /but the President said here's the way it is; this is what happened; and these /factors/ are going to decide what's going to happen. But I don't think the military ever built up a systematic way to follow this thing, and that's why the press couldn't follow it. They'd give these raw data (it was called the "MACV Follies," or the "Five O'Clock Follies"). \sqrt{R} eferring to the daily briefings for the press conducted by the Military Assistance Command, Vietnam, in Saigon. 7 So maybe an effort ought to be made now to see, with retrospect, couldn't you have followed this war and explained it a lot better than the military did?

Riddlebarger: That's a question we have, Sir. Do you think the military, let's say the Air Force,

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AIR FORCE EYES ONLY in this case, told its story inside the Government parameters adequately, expressed itself?

Rostow:

No, but I don't think -- My point is, you can't just tell it as an Air Force story. The Air Force was just part of the total attritional process we were applying. So the Air Force can't do it. What you need is a JCS team. I would go back and reconstruct that war, now, with all the data you have in-hindsight, and get a special team, all Services, at the JCS staff level, to see in retrospect what an optimum way of following the war would look like and an optimum way of explaining it. GOD willing, we'll never have another war like this. And it could be, because, as I said in the beginning, this was a unique case because of the depth of the Mao Stage One base they built in Japanese and French times. But you. could have a war without a fixed front to

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fight again. And we ought to learn how it could have been done better, now, with hindsight.

Swenston:

Are you distinguishing between the intelligence collection and the subsequent stages of putting it together and all?

Rostow:

No, you can't separate those. In science and in policy and in academic life it's the question you ask which determines what you get out. In other words, you've got to pose the question very sharply. If you pose the question very sharply, What's happening in the villages in terms of security, politics, economics? and then break that down, then you'll get back answers. If you just pose it roughly in terms of who controls what area, you get back a much cruder answer. So there's no such thing as that kind of a separation between the question you're asking and intelligence. Intelligence only answers what you ask it. And what it answered were

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rather crude, obvious kinds of questions.

It answered the best it could, but it didn't answer, sensitively, how this kind of a very curious, three-dimensional war was going.

Swenston:

There was the lack of some agency, some coordination, asking these questions, though.

The information came in, but what was done with it?

Rostow:

No, it doesn't work quite that way. You've got to have some first-rate minds posing the questions for the intelligence. The facts you could collect are always determined by some question. The facts you normally collect are the facts that result from your habits built up out of other wars. No one really sat down (until we got the HES system) and said, What kind of questions must we ask to follow this war with all its peculiarities? and imposed that on intelligence so that the facts came back. The story of how we built up the HES system is well worth looking into,

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because there some minds did go to work and say, What's happening in the rural areas is damned important, and it's not being answered by what we've got; now, these are the questions. We finally built it up and we got the answers. And you never get back anything that you didn't ask for. You've got to go out and get intelligence geared to that, and I don't think anyone really got on to that. That's my point on that one.

Riddlebarger:

Could we go on to page three there, Sir?

/Reference the list of questions posed by
Project CORONA HARVEST.7 I'm particularly
concerned with that second question. / How
do you view the impact of the Southeast Asia
conflict on the image of the military in the
eyes of the U.S. public? What will be the
result of that image on future military plans,
programs, force levels, equippage, and
operations? How do you view the impact of
this conflict on the image of the military

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and the impact it's going to have on plans and programs?

Rostow:

I honestly don't know, and I don't think you should -- I mean, in the eyes of the U.S. public, I think that you're going through a phase here now in which people are kind of quasi-isolationists, and we're trying to draw down the military budget. We're going through a version of what historically has happened between wars. It's a kind of hard time for the military, but the military should say, It's a lot less than what we had between the First and Second World Wars, what we've had historically; let's not bellyache; we have an abiding duty to the country our job is to serve the country; our job is to make plans as we see the world. I think you should assume that this nation will continue to do what it's done in this century (which is, no matter what the speeches made, react very strongly if anyone tries to upset

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the balance of power in Europe or Asia, or tried to emplace south of us the power of a major extra-continental power) and just go about your business. You should handle this riptide with poise and without selfpity. I think that the behavior in the Middle East of the Russians has kind of sobered folks up. I don't think this is a "bug-out" country now. I don't think the majority believe in that. I don't know whether Vietnamization is going to work. I mean how well. I can't even try to make a guess as to whether it's going too fast or whether we're going to produce a crisis there or not. I'm prepared to wish all our successors well, and I just hope they don't do it too fast, because I think one of the reasons the war is still going on is that they're waiting to see how far we draw down and whether they still have a military capability to take advantage of it when we hit bottom or something. I'm not too pessimistic about that, because

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AIR FORCE EYES ONLY my fundamental feeling about the North

Vietnamese is that they're a broken-back military force. They broke their backs in Tet and in May $\sqrt{1968}$ and they have never recovered. I'm not sure they ever will recover. That's my gut feeling, from a distance. But they could try again when the American force is at minimum, and I don't know what we'll do then. President Nixon said he's not going to give up Southeast Asia. I believe that! I know enough about the imperatives of the President of the United States to believe that that's exactly what he means. When he says that if they try to take advantage of our withdrawal that he's prepared to act militarily, I believe that, too, because that's a corollary to the first position - that you're not going to give up Southeast Asia. I said before I left the Government that no matter who was elected President -- Even if Gene McCarthy had been elected President, he wasn't, in

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fact, as President, going to give up Southeast Asia. I think I understand enough about the imperatives that go with the Presidency to understand why that's so. I think I'd be calm. Use your resources intelligently, and don't panic. Make your plans for the world as you see it in the future, and fight for your budgets rationally. Don't fight for silly things. Keep the security of this country in reasonable order within your budgetary limitations. And, above all, think ahead. Think ahead to what you might have to do if President Nixon is called on what he says, mainly that you might have to lean on these fellows pretty hard if they try to take advantage of our withdrawal militarily. Think ahead to other situations. We have a lot of hardware, and we have a priceless asset which the Russians envy profoundly: namely, we have a military establishment that has fought. I can tell you, from very solid sources, that the

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Soviet military are very worried that our whole military establishment is battleworthy. It has proved it, and they haven't had a chance to do that. They know that. They try -- I can't go into some of the evidence. But, in any case, you shouldn't panic. I don't know what the -- The public swings, you know. The people said after the Korean War, Never again! This nation, I think, will fight for what it judges to be its vital interest, and I think its vital interest will remain that no single power take over Europe or Asia or the Middle East or emplace itself south of us. I'd just go about my business on the assumption that America will stay steady on those propositions. You read my piece, "The Tocqueville Oscillation," didn't you? /"Domestic Determinants of U.S. Foreign Policy: The Tocqueville Oscillation, "Armed Forces Journal, 27 June 1970.7

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Riddlebarger: Yes, Sir.

Rostow:

So we can expect -- It's built into us that we oscillate some, and your job is to minimize the lack of preparedness that has sometimes gone with that oscillation. Count yourselves -- Don't feel sorry for yourselves just because you're taking a bit of a shellacking in the Congress now. No decent, democratic country, no mass of people, likes war. They're right in not liking wars. Wars are terrible and just as bad as people say. They're hell, and that people should get sick of it and want it over is just right. On the other hand, it's still a world that can make a lot of trouble, and your job is to protect the country. Get on with it, and don't feel sorry for yourselves.

Riddlebarger: Sir, you mentioned Vietnamization. Could I ask a question about the pacification programs? Do you think this was a function

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Riddlebarger: Yes, Sir.

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Riddlebarger: Sir, you mentioned Vietnamization. Could I ask a question about the pacification programs? Do you think this was a function

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that should have been under military control?

Rostow:

I think the reasons that we did it the way we did it were sound reasons. We made the decision at Guam. Because you couldn't get behind this effort (which is, after all, basically a Vietnamese effort, with U.S. advisers, and had civilian components) also knowing that we couldn't get the logistics, we couldn't get the priority unless the military were with it. And I think the solution that we came to of making Bob Komer /Robert W. Komer / Westy's Deputy for Civil Operations and Revolutionary Development Support, CORDS and weaving it into the military was a brilliant solution. And I think it worked. What happened to Bob was that he no sooner began to get it going than we had Tet. He kept his cool, and helped clean up the mess in Saigon. Then he got the accelerated pacification going. . President Johnson gave the flattest order I

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ever saw to Abrams: just go, go, go, from October on. In October he gave this /order/. I don't know whether you've ever seen the order. It just said, Get every cook and bottle-washer and just, right down to the end of my Administration, throw everything including the kitchen sink at them; move this thing! And we recovered about pre-Tet levels by September. We had accelerated pacification. By the time we left /the Johnson Administration ended we had over 80 percent of the population secure, and it's gone up to 90 percent. I guess it's kind of stalled up there now. It was a good method. But the basic reason /for military participation was that you just couldn't -- The capacity of the civilian agencies to mobilize (men, jeeps, food, everything) was not enough. And in Westy and Komer, we found two men who understood each other and worked together. I think it was fine. The civilian contribution was not swallowed up, distorted. And

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AR FORCE EVES COLY some of the most sensitive people that worked on it were military men. So, I can't tell you how it worked out in '69 and '70, but I'm glad we did it at Guam. It was a good decision.

Riddlebarger: Sir, you've telescoped ahead and got most of these <u>fquestions</u>. <u>Again</u>, referring to the list of questions posed by Project CORONA

HARVEST. I only have three left, if I may?

Rostow: All right; fine.

Riddlebarger: One is the next-to-last question on page

two: that is, did we anticipate the staying

power, the resolve fof the enemy, however

you want to phrase that question, in the

early '60's, and to what extent possible

Chinese Communist intervention had on this?

I realize that's a rather broad question.

Referring to Project CORONA HARVEST question,

"During the early 1960's were we able to

foresee the extent, resolve, and nature of

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the VC/NVA threat? Did the threat of Chinese Communist or Russian intervention significantly impact on the strategy determined in January 1965?

Rostow:

All of the evidence I have (because I wasn't in the President's councils at that time) is that there was no cheap optimism in '65 when they moved the troops in. There was nobody who promised a quick fix. It was a most somber decision. The war was almost lost, clearly. We had waited until we were really at the very bottom and there was no option except give up, before we introduced U.S. forces. By that time the enemy was fully committed to bringing the North Vietnamese in. So, it was, Do you accept defeat, or do you go, starting at the bottom? There was no cheap optimism, and no one said the job is doable; it was just that, as compared to the alternative, it had to be tried. And I would say that we tried a lot of sort of peace

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moves, but President Johnson certainly never believed that -- /He/ was never optimistic about their accepting until they really had no realistic alternative but to accept them. He wanted to try it after they failed at Tet, but even then he thought it would be a long, slow negotiation. He wasn't terribly -- He didn't really think that it would happen in his time, but he wanted to play that card. And I must say that Abrams and Bunker thought they were in bad enough shape /after Tet/ to move towards negotiations. No I don't think there was any cheap optimism in this.

 \overline{P} ause in discussion to change tapes. $\overline{7}$

Riddlebarger: We were talking about the recognition of the long-term resolve of the enemy in Southeast

Asia.

Rostow: Yes. I think that the fact that we waited so long before showing that we would put up

our ground forces, and that they \overline{f} the enemy/

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were deeply committed and fairly close to victory by spring and early summer of '65 /contributed to enemy resolve/. Having taken the step of introducing major North Vietnamese forces, I think that they were going to see how it came out. I think, second, they had won North Vietnam out of the struggle with the French, out of the mixture of politics in Paris and limited tactical success in the field. And they were imprinted with the possibility that perhaps they could be handed victory out of the politics of the United States, and that kept them in the war. And, third, they're fellows whose whole mature lives have been devoted to this obsessive dream that they could take over, had the right to take over, and would take over, the French colonial empire in Asia. They took their poor little country of seventeen million and put them through, what? six or seven hundred thousand dead? I don't know what their

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AIR FORCE EYES ONLY casualties are, but they're enormous. They made it /their nation/ for ten or twelve years into a funnel in which there was no economic and social development. Men who do that kind of thing must try to get something out of it. It's the most horrible decision you can imagine men to take - to say, Well, the end of all this is that we're just going back to North Vietnam and start economic and social development, and we could have done that in 1954; if we'd gone on with it in '58 and not revived the war in '58, we could have been so much ahead and all these people Tour casualties with us. This is the most terrible human thing that they face in accepting the fact that they're not going to get South Vietnam, they're not going to get Cambodia, they're not going to get Laos. If you have any sense of the history of these people, you've got to say that once they got started and made this commitment (especially the commitment of North Vietnamese regulars,

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which they made in '64) that it was just going to be hell to make them give up. And I think they're hanging in there now on marginal hopes. One, that we will draw our forces down so far that they might be able . to do something militarily significant. I think President Nixon and the American people have convinced them that the "doves" are not going to turn it over to them, in the United States, politically. (Although, they're going to see how the elections come out this year.) And, third, they may hope for a rise of some "dove" sentiment in the cities of South Vietnam, where there's inflation and a lot of problems. So there's enough kind of marginal hope here to keep throwing in bodies - at a much lower rate than in '68 and '69, but still doing it. But, in other words, I can't tell you, except from documents, what the view was in '65. And the view, as I see it from the documents, is that there was no cheap optimism about the length

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of the war. In my time in the White House there was no cheap optimism about the length of the war or what it would take to make these guys go home. As I told you when we were changing tapes, the only prediction . that was ever given was Westy's, which he made to the National Press Club: that within two years from, let's say November '67, we might be in a position to withdraw some American forces - a prediction that you correctly pointed out turned out to be accurate. What the military told President Johnson was that the job was doable on the long term if we stuck with it. I believe their assessment was correct. What we were gambling on was the basic thing that President Kennedy gambled on in '61, which was his major concern in '61: that there was an authentic South Vietnamese nationalism on which to build. That was his most basic assessment. And there was. That was tested at Tet, and it yielded the mobilization. And,

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in my judgment, that will be, historically,
the turning point of the war. But a guerrilla
war, a war like this when attrition rates are
under control of the other side (they can
keep their name in the papers at relatively
low levels of casualties), is a very long run
affair unless you're prepared to put them in
a "go/no go" position.

Riddlebarger: Yes, Sir. I only have one \(\frac{1}{more} \) area here

I'd like to finish on. I'd like to possibly

wind up and give you some more time if you'd

like.

Rostow: No, I've got to get back to work; that's right.

Riddlebarger: Yes, Sir. We get into the problem of measuring Air Force effectiveness versus Air Force
efficiency. There are lots of measurements
of efficiency, such as the dropping of bombs
on the enemy, and all that. How do you see.
our problem of measuring that effectiveness?

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How would you measure it? Is there any way other than in generalities?

Rostow:

No, I think the answer is that you can only measure it when you define your objectives much more sharply than they were defined. What were you trying to do at Hanoi/Haiphong within the limits set by the President? You were trying, one, to cut down their industrial production; two, to harass to a certain extent the movement of supplies through the area; and, three, to pin down a large proportion of their best manpower in air defense. One, two, three. Now, how well did you do the job and at what cost. My judgment is that the job was done pretty well but at excessive cost. And, as I say, you could have done that job with fewer sorties in the Hanoi/ Haiphong area. There was a wastage in terms of those objectives. The other thing is, What proportion of the supplies and men headed for South Vietnam through the Panhandle

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in Laos did you prevent from getting there?

That's the other measure. And how much manpower and resources did you divert to protect against the bombing we did in the Panhandle in Laos? How much weight did you' lift from South Vietnam (that would otherwise have been expended there) by your bombing? I think that the debates that sometimes went on in the CIA and parts of the Secretary of Defense's Office were arguing against the use of airpower and saying it was inefficient and so on. I often felt that the Air Force evaluations, military evaluations as a whole, were nearer right but done with much less sophistication and analytic ability. You'd be losing debates on points that you didn't have to lose.

Riddlebarger: The approach was bad?

Rostow: You didn't put enough good brains on this

problem. The tendency in an air force, or

anything in a war, is to put your good brains

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on operations, guys who are flying and out in the field. I have no doubt that there are men of first-rate intellectual, analytic quality in the Air Force. And if you didn't have them, you could have gotten civilians .-I never felt that Rand was put properly to work, incidentally, on Vietnam and on this problem (I said that to the Rand people) the problem of analyzing the use of airpower in this kind of a war. But in any case, I think you can't measure unless you define your mission very sharply; then you have to go out and see how well you are doing your mission. I don't think the -- The mission was defined a little fuzzily. It was quite different /around/ Hanoi/Haiphong than it was in the Panhandle or Laos or in tactical support of ground units. And I didn't think enough first-class brains were put on this problem of defining the mission, and then, when you defined it clearly, measuring results and challenging some of the sophisticated

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AIR FORCE EYES ONLY (but, in my judgment, wrong) assessments that were made in the Office of the Secretary of Defense or CIA. That's just blunt.

Riddlebarger: We appreciate your candid response. Let me finish by this, unless you have some other points. Are there any other lessons learned or advice you'd give the Air Force in their current endeavor here Project CORONA HARVEST's assessment of the effectiveness of airpower in Southeast Asia or some way of possibly summarizing the Air Force's role in that war? As to what we should do in the future?

Any more comments or advice that you'd have? You've given us some fine comments.

We want to be sure you have the opportunity

Rostow:

No, I think I've said, in the course of this, the very limited things that I have to contribute. If there's anything in general, it is that in this kind of a war or any kind

to add any others that you have, or a summary.

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of a war that I can think of (except the one I don't want to contemplate, maybe: an allout nuclear war) the use of airpower is woven with extreme complexity into all the other dimensions of the war. That requires, therefore, Air Force planning and Air Force intelligence of an extremely high order, because you're trying to apply one instrument to a very complex field in which ground forces and all kinds of things are involved. It means, also, therefore, that it pays to invest the very best brains you've got, very best imagination that you've got, in planning. and intelligence. I don't know how you stumbled on getting that Khe Sanh thing set up; I had a feeling you did stumble on it. Maybe people just got so damned scared that they put some good fellows onto it. But I think the scandal of this period is you didn't have that kind of operation from the beginning, that quality. I didn't have the sense that the Air Force, as an institution,

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AIR FORCE EYES ONLY

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had made a command decision that, This is a mighty complicated piece of business, and we're going to assemble the best brains we have and bring in the best civilian brains so that all the conceptual work on this, all the planning, all the intelligence, will be the best we can produce from this country and the Air Force. I lived through this curious experience, as a kid, of being pulled over to London and of joining the targeting for the 7th and the 15th Army Air Forces in WW $II\overline{I}$. It arose because we found ourselves putting a lot of planes over there. We built the B-24 and the B-17 and then flew them around in Texas with a Norden bomb sight; that kind of weather and no flak. Then suddenly we were in Europe. And the weather was bad. And we were up against a damned good fighter force and heavy flak. And we had no experience in target selection. We built the planes. We made the national commitment of about 40 percent of our total war effort to

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these big damned bombers and had never given a bit of serious thought as to target selection or planning. We were operating off British intelligence. The British were committed to area bombing and kind of half. wanted us to fail and go over to just tearing down cities. And our planes weren't built to take that much tonnage. So Spaatz /General (then Major General) Carl Spaatz/ and Fred Anderson and this marvelous character Dick Hughes asked us in OSS /Office of Strategic Services and BEW /Bureau of Economic Warfare to send a few fellows over so they could have an independent judgment about British intelligence and planning. There were hundreds of people in the United States as smart or smarter than we were, but we just happened to be the kids (because we were kids) that were pulled into this. And only a handful of us. It was very rare. Usually /in instances of/ the Americans dealing with British, you've got a vast American establishment

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and a few smart Britishers who can draft. It was just the reverse. Britain had the Air Ministry full of people, Lansdowne House full of people, and we were about five or six fellows who operated like the Globe-Trotters /Harlem Globe-Trotters / basketball team. But the point is that at least there was some thought about the fundamentals. about what this was about, what the instrument was about, what you had to do: (a) to maximize the role of these bombers, pre-D-Day, and then (b) how to maximize their tactical effectiveness. We built a doctrine and we related it to the individual targets. We weren't just abstract. I did the aiming point reports. I took apart these factories and found where the key point /was/, /where/ you ought to have your aiming point for precision bombing. I knew these plants building by building; I knew the weather; I knew all the routes and where the planes could fly. So it was a mixture of intelligence

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AIR FORCE EYES ONLY

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and operational and strategic planning. We weren't the greatest guys in the world, but we did do a job. We got air supremacy over Germany, and nobody thought that could be done in daylight. Then we took out their oil, immobilized their ground forces and their air force, and made irrelevant all the planes and hardware that Speer built in his dispersed factories. And when D-Day came the big debate I was involved in was would there be 2,000 or 200 /enemy/ sorties? I think there were 12 or something like that. That's about what flew against us on D-Day. And we did take out the bridges; I saw 60,000 German trucks that never could cross the Seine. The trucks they got just dribbled into Normandy. These were hard military achievements. It takes a tremendous effort to discipline the inherent tendency of airpower to diffuse. Look what the British did with their RAF; it was a trivial result, because just by hitting cities you get a very diffuse military effect.

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TOP SECRET NOFORM

AIR FORCE EYES ONLY It's very hard to get a serious military effect with airplanes, very hard. You're dropping bombs and things go up in nice explosions; Tthere is a lot of physical damage; but, in terms of a war, you're just amazed how little effect it can have unless you've really disciplined it to something that matters. I was just delighted to see these fellows, after Khe Sanh, finding a little road that ran along the side of a hill. It didn't look like anything. But they would go there everyday and they would just keep that thing slid out. They had analyzed it enough to know that mattered. Sure, the Air Force would rather have gone out and found a truck or something physical to knock down, than just dig a hole in the side of a hill everyday; nobody around. But that's the kind of work you need to make our airpower useful. And I just think that partly because the operation of planes is such a challenging piece of physical business; partly because the flying

100 AIR FORCE EVES ONLY

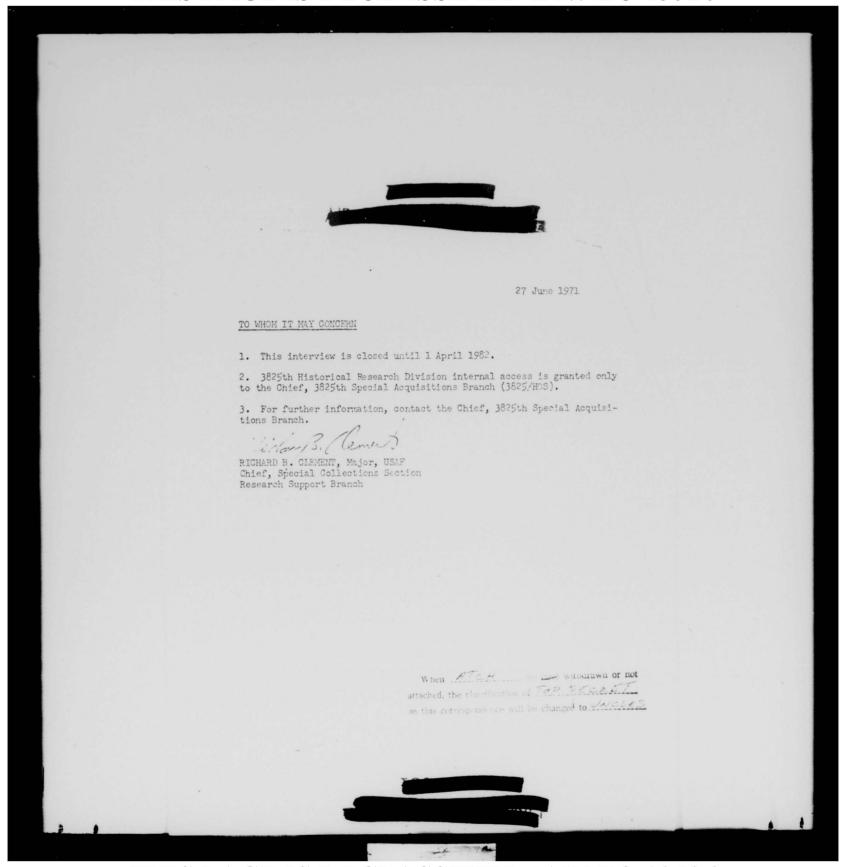
TOP SECRET NOFORN AIR FORCE EYES ONLY

of planes in combat requires such extraordinary discipline and courage, qualities
of character, and all the rest of it; that
the Air Force underinvests in planning and
intelligence. That's always been its
problem. I had the privilege in the Second
World War of helping compensate for it a
little. But I think that was its problem
in Vietnam, and I hope -- If I have anything
to contribute, it's the hope that it will
never do it again.

Riddlebarger: Thank you, Sir.

AIR FORCE EYES CHILY

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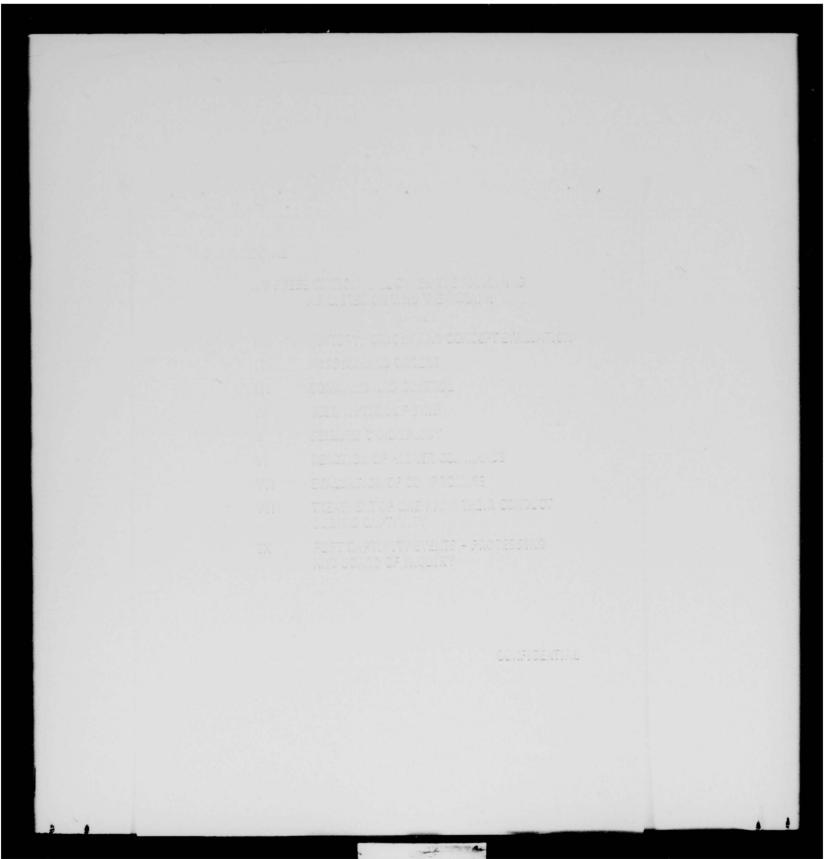
THE PURPOSE OF THIS BRIEFING IS TO PRESENT CERTAIN ASPECTS OF THE PUEBLO INCIDENT FOR YOUR INFORMATION.

THE PRESENTATION WILL COVER THE AME PARTS SHOWN ON THIS SLIDE:

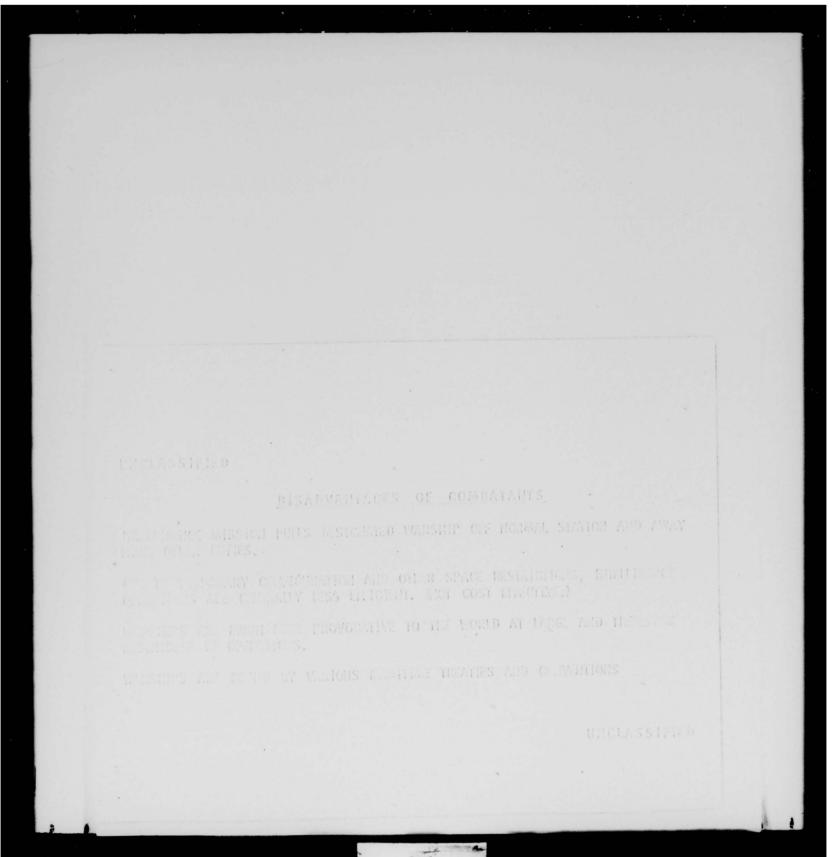
- I. HISTORY, ORIGIN AND CONCEPT EVALUATION.
- II. MISSION AND ORDERS.
- III. COMMAND AND CONTROL.
- IV. DESCRIPTION OF SHIP.
- V. SEIZURE CHRONOLOGY.
- VI. REACTIONS OF HIGHER COMMANDS.
- VII. EVALUATION OF COMPROMISE.
- VIII. TREATMENT OF CREW DURING CAPTIVITY.
- IX. POST CAPTIVITY EVENTS -- PROCESSING AND BOARD OF INQUIRY.
- FIRST, I WILL DISCUSS THE ORIGIN AND LEVEL OF APPROVAL OBTAINED IN DEVELOPING THE CAPABILITY FOR PUEBLO-TYPE OPERATIONS.
- PRIOR TO 1962, U.S. EFFORTS AT INTELLIGENCE COLLECTION AT SEA WERE CONDUCTED BY COMBATANT SHIPS.
- EVEN TODAY, INTELLIGENCE OPERATIONS IN THE SOVIET MID-PACIFIC MISSILE IMPACT AREAS ARE ACCOMPLISHED BY SPECIALLY CONFIGURED DESTROYERS.
- AS EXPERIENCE WAS GAINED, IT BECAME APPARENT THAT THERE WERE CERTAIN INHERENT DISADVANTAGES IN THE USE OF COMBATANTS AS SHOWN ON THIS SLIDE.
- THEY ARE COMPELLING REASONS FOR SHIFTING TO NON-COMBATANT SHIPS. IT SHOULD BE NOTED HERE THAT THE FIRST NON-COMBATANT DEDICATED INTELLIGENCE COLLECTION SHIP WAS COMMISSIONED IN 1961 THROUGH THE CONFIGURATION OF A WW II LIBERTY-TYPE HULL.
- THIS WAS THE USS OXFORD WHICH IS STILL IN COMMISSION AND OPERATING IN THE SOUTHEAST ASIA THEATER TODAY.
- THERE WAS A TOTAL OF SEVEN OF THESE LARGER SHIPS SPECIALLY CONFIGURED AND PUT INTO USE OVER THE YEARS--TWO ARE MSTS, THE MULLER AND VALDEZ WITH CIVILIAN CREWS, THE OTHERS ARE COMMISSIONED SHIPS OF THE NAVY.

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THE PRINCIPAL DISADVANTAGES OF THESE SHIPS ARE IN THEIR SIZE AND EXPENSE OF OPERATION, PARTICULARLY WHEN THE INTELLIGENCE OBJECTIVE IS LIMITED.

THESE LARGER SHIPS CAN IN MANY RESPECTS BE EQUATED TO A SMALL SHORE STATION IN TERMS OF CAPABILITY.

SLIDE 3

IN 1965, FOR THESE REASONS: AS AN OUTGROWTH OF INTELLIGENCE COLLECTION EXPERIENCE WITH THE LARGER SHIPS, CONSOLIDATION OF THE FUNCTIONAL PROGRAMMING CONCEPT IN WHICH OSD VERY CLOSELY CONTROLS THE EXPENDITURES INVOLVED IN THE NATION'S SIGNAL INTELLIGENCE EFFORTS, AND EVALUATION OF THE SOVIET SHIPBORNE INTELLIGENCE COLLECTION PROGRAM; A GROWING FEELING BEGAN TO PREVADE THE INTELLIGENCE COMMUNITY THAT THE U. S. SHOULD EMBARK UPON A SEABORNE SURFACE COLLECTION PROGRAM SOMEWHAT SIMILAR TO THAT USED SO EFFECTIVELY BY THE RUSSIANS.

IN APRIL 1965, DR. FUBINI, WHO WAS THEN ASD(DDR&D), MET WITH THE CHIEF OF NAVAL OPERATIONS, THEN ADMIRAL MC DONALD, WHERE THEY EXCHANGES THEIR VIEWS ON AN ALL-OUT, ALL-INCLUSIVE RECONNAISSANCE SYSTEM PLAN.

SLIDE 4 PAUSE

BALANCE WAS TO BE THE KEY: THAT IS, WERE WE EQUIPPING TOO MANY SSN'S
FOR COVERT INTELLIGENCE COLLECTION, AND ARE LARGE OXFORD-TYPE
SHIPS TOO EXPENSIVE FOR THE MODE OF SURVEILLANCE/INTELLIGENCE
GENERALLY REQUIRED? WOULD TRAWLERS BE BEST?

CNO REQUESTED CINCPACFLT TO PROPOSE A TRIAL OPERATION.

IN SHORT ORDER, THE OTHER NAVY CINC'S EXPRESSED THEIR SUPPORT AND DESIRES FOR SUCH A PROGRAM.

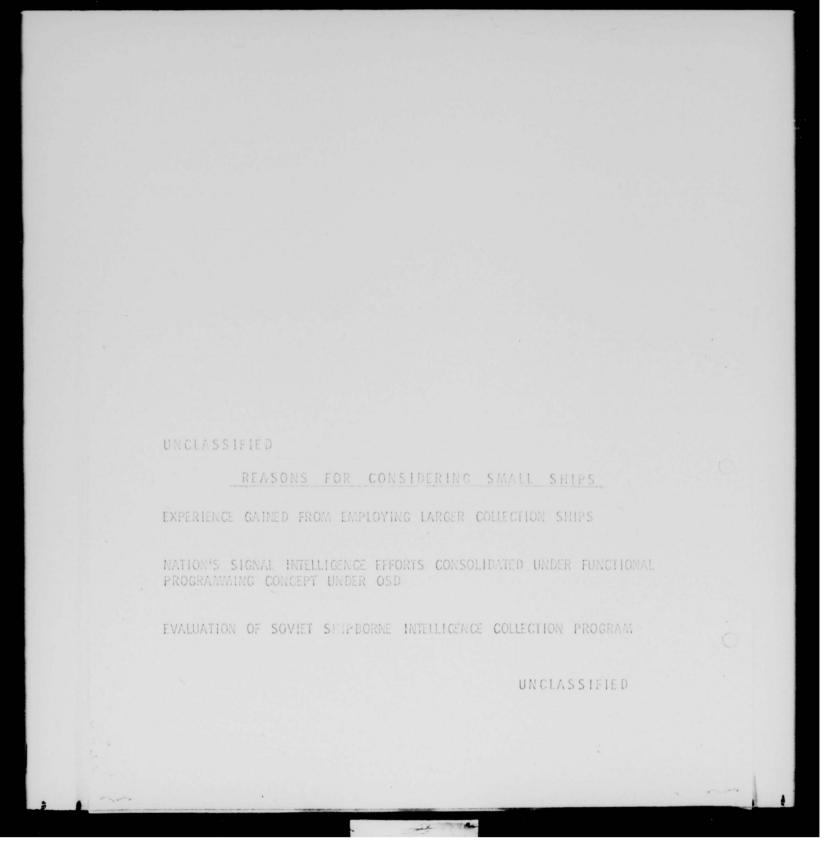
IT WASN'T DIFFICULT TO GENERATE A SET OF 25 INTELLIGENCE OBJECTIVES FOR SUCH A PLATFORM. AS A RESULT OF THESE OBJECTIVES, IT BECAME OBVIOUS THAT SUCH A PLATFORM SHOULD BE CAPABLE OF COLLECTING:

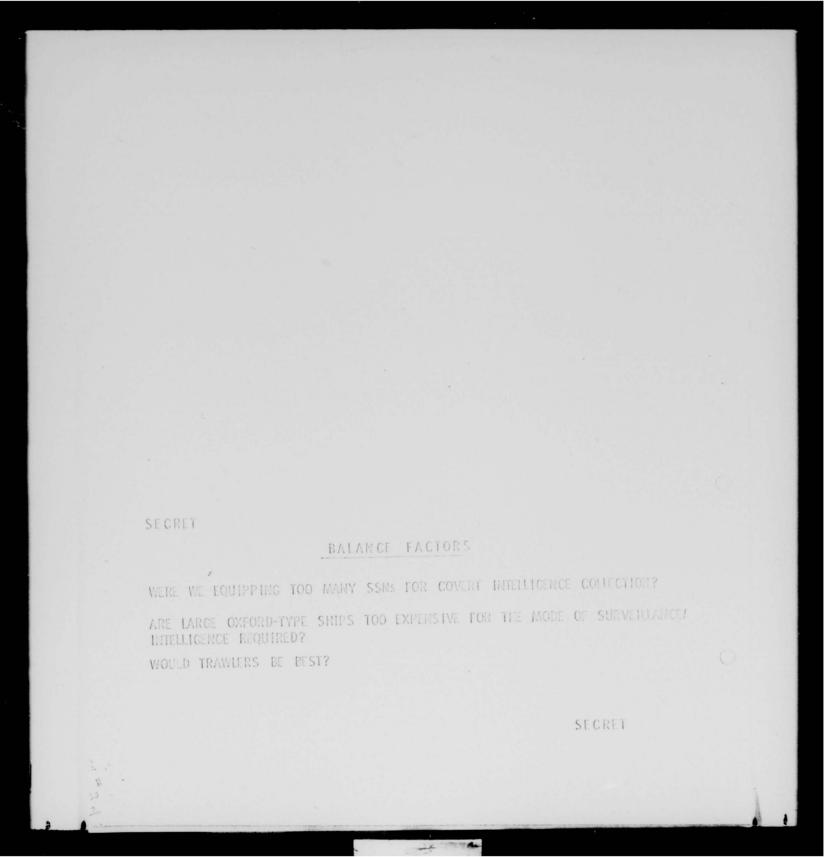
SLIDE 5

ACOUSTIC, PHOTOGRAPHIC, RADAR, INFRA-RED, AND SIGNAL INTELLIGENCE.

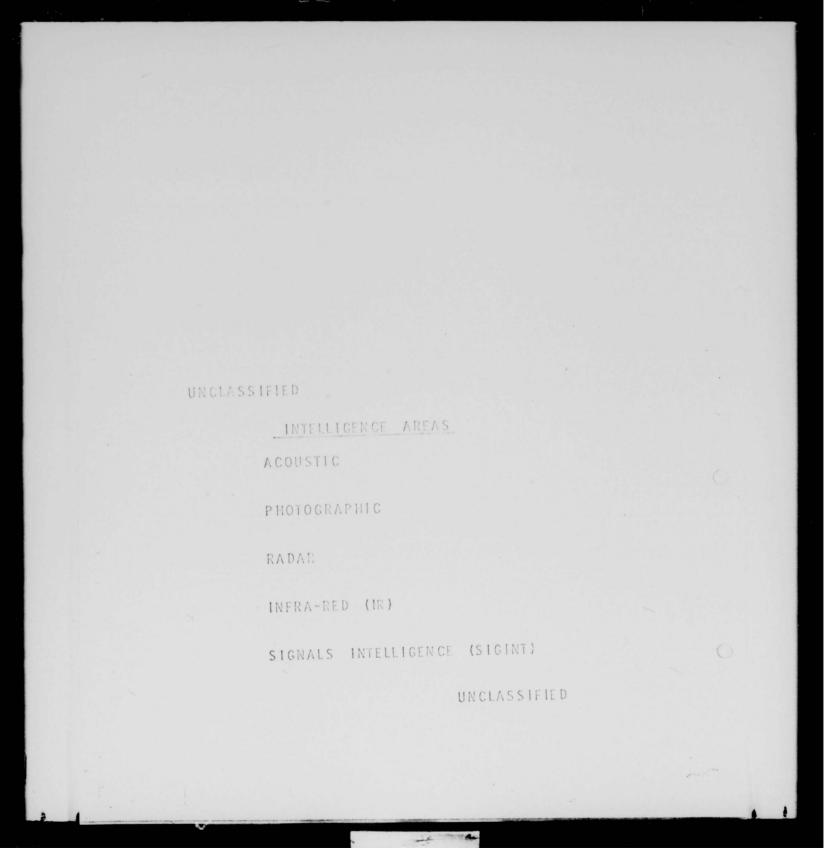
THE NAVY DIVERTED AN AKL HULL AND RE-PROGRAMMED EQUIPMENT TO OUTFIT HER.







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SOME EQUIPMENT WAS ALSO BORROWED FROM THE NATIONAL SECURITY AGENCY.

OBVIOUSLY, IT HAD BEEN DECIDED TO GO FOR A SMALL, HIGHLY FLEXIBLE NONCOMBATANT, POSSESSING GRADUATED CAPABILITIES TO MEET NATIONAL/NAVAL REQUIREMENTS FOR SURVEILLANCE MISSIONS.

SLIDE 6

- THIS CONCEPT WAS SET FORTH IN THREE PHASES AS FOLLOWS:

 A. THE FIRST PHASE TO DETERMINE OPERATIONAL FEASIBILITY
 AND UTILITY OF SMALL INTELLIGENCE COLLECTION SHIP OPERATIONS.
- THE FIRST PHASE ENTAILED DEPLOYING ONE SHIP TO ONE AREA KNOWN TO HAVE INTELLIGENCE POTENTIAL.
- (IN THIS CONNECTION, HISTORY SHOWS THAT BANNER MADE HER FIRST MISSION COMMENCING IN NOVEMBER 1965.
- SHE CONDUCTED 16 OF THESE PATROLS AND THERE WERE INDEED SOME INTERESTING REACTIONS FROM THE SOVIET PACIFIC FLEET.
- IN 1966 SHE WAS SIDESWIPED BY A SIMILARLY SIZED SOVIET SHIP.
- ON THIS OCCASION, BANNER WAS OPERATING APPROXIMATELY 48 MILES OFF

 VLADIVOSTOK WHEN THE SOVIET FLEET TUG "ANEMOMETER"

 SCRAPED HER PORT BOW.
- ON A SUBSEQUENT MISSION OFF THE CHINA COAST, SHE WAS COMPLETELY

 SURROUNDED BY AN ESTIMATED 800 CHINESE MOTOR AND SAIL

 FISHING BOATS. BANNER CLEARED THE AREA TO SEAWARD AND

 NO "INCIDENT" RESULTED.
 - B. PHASE II ENTAILED THE ADDITION OF TWO SHIPS TO COMPLEMENT BANNER IN ORDER TO PROVIDE CONTINUOUS SHIPBORNE COVERAGE IN ONE SEA AREA OF THE WORLD.
- AS YOU PROBABLY KNOW, THESE TWO SHIPS WERE PUEBLO AND PALM BEACH.
- NOW LET US LOOK INTO THE ORIGIN OF CONCEPT, THE REASONS FOR DEVELOPING THE CONCEPT ARE SHOWN ON THIS VIEW GRAPH.

SLIDE 7 PAUSE

10 3 4 25

SECRET AGER DEVELOPMENT PHASES PHASE 1 DETERMINE OPERATIONAL FEASIBILITY AND UTILITY OF USING SMALL TRAWLER-TYPE SHIP AS NAVY SURVEILLANCE AND INTELLIGENCE COLLECTION PLATFORM. PHASE II BASED ON SUCCESS OF PHASE I OPERATIONS INCREASE SHIPBORNE COLLECTION COVERAGE BY EXPANSION TO THREE-SHIP OPERATIONS. PHASE III FOLLOW-ON EXPANSION OF AGER PROGRAM, INCREASING TOTAL PLATFORMS TO 15 AND EXTENDING OPERATING AREAS. SECRET

THE FLEET COMMANDERS WANTED LARGE NUMBERS OF THESE UNITS.

THE CONCEPT OF THE MODE OPERATION AS SHOWN ON THIS SLIDE WAS CONCEIVED AND COORDINATED BETWEEN NAVY AND NSA REPRESENTATIVES. ACCORDINGLY, NSA ORIGINATED A LETTER TO DNI ON 10 NOV 1965 SETTING FORTH AGREEMENT ON THE USE OF MODES AS SHOWN.

PAUSE

NOW, I WOULD LIKE TO DISCUSS THE LEVEL OF APPROVAL OF THESE SURVEILLANCE OPERATIONS. FIRST, CAME THE MATTER OF WHAT TYPE HULLS TO USE. AS HAS BEEN MENTIONED ALL AGERS AT THE MOMENT WERE CONVERTED AKLS. THE DECISION TO USE THE AKL HULL WAS MADE BY CNO PRIMARILY BECAUSE THEY WERE AVAILABLE. EQUALLY COMPULSIVE WAS THE TIME FACTOR AND THE URGENCY OF PHASE I AND II TO MEET NATIONAL AND FLEET NEEDS. THIS PROHIBITED UNDERTAKING ANY NEW CONSTRUCTION OR EXTENSIVE CONVERSION PROGRAM. AS TO THE GENERAL CONCEPT OF OPERATIONS, IT WAS SPECIFICALLY APPROVED BY CNO AND HIS NAVY CINCS IN THE MAY/JUNE 1965 TIME FRAME AND BY NSA AS IT PERTAINED TO SIGINT COLLECTION IN JULY OF 1965.

A SECNAV MENO TO SECDEF ON 7 OCTOBER 1965 RECOMMENDED APPROVAL OF AN ADDITIONAL TWO SHIPS FOR PHASE II.

THE DEPUTY SECDEF APPROVED THESE TWO SHIPS IN NOVEMBER 1965 THUS CONCLUDING THE APPROVAL OF PHASE II CONCEPT.

THIS HAS ALL SUBSEQUENTLY BECOME AN INTEGRAL PART OF FLEET FORCE LEVELS AND THE CONSOLIDATED CRYPTOLOGIC PROGRAM WHICH IS REVIEWED AND APPROVED BY SECDEF FINITELY ON AN ANNUAL BASIS.

THE PHASE III PROGRAM IS STILL IN THE PROCESS OF FORMULATION WITHIN THE NAVY DEPARTMENT.

INDIVIDUAL DEPLOYMENTS, OF COURSE, HAVE ALWAYS BEEN APPROVED AT THE JCS LEVEL.



AGER MODES OPERATION IN ONE AREA BY ONE SHIP AT A TIME FOR OPERATIONAL TEST AND EVALUATION OF ALL SENSORS, NAVY SHIP OPERATIONAL CONTROL. UTILIZATION OF ANY AVAILABLE ON STATION TIME NOT REQUIRED FOR MODEL, C BY RESPONSE TO NSA FOR DEPLOYMENT TO SOME OTHER AREA FOR OPERA-TIONAL TEST & EVALUATION. TASKING: (1) NATIONAL PRIMARY; (2) DIRECT SUPPORT, SECONDARY, UNLESS SHIP IS IN POTENTIALLY DANGEROUS SITUATION AND SAFETY OF SHIP IS PARAMOUNT. UTILIZATION AS A PRIMARY SIGNI COLLECTOR TO EVALUATE SUCH CAPABILITIES FULLY FOR CERTAIN DEPLOYMENTS. CONTROL AS IN MODE 2. OPERATION IN AREAS OTHER THAN THAT DESIGNATED FOR MODE 1. CONTROL AS IN MODE 1. DIVERSION FROM ANY MODE TO PERFORM HIGH PRIORITY MISSIONS AS AGREED TO OR DETERMINED BY HIGHER AUTHORITY. NON-SIGINT MISSION TASKING: (1) NAVY SHIP OPERATIONAL CONTROL WITH SIGINT RESOURCES DEDICATED TO DIRECT SUPPORT. SIGINT MISSION: NAVY SHIP OPERATIONAL CONTROL WITH SIGINT RESOURCES DEDICATED TO (1) NATIONAL, PRINARY; · (2) DIRECT SUPPORT SECONDARY. SECRET

USS PUEBLO INCIDENT

MISSION AND ORDERS

1. mISSION

A. THE PRIMARY MISSION OF EACH AGER IS TO CONDUCT SURVEILLANCE OF AND COLLECT INTELLIGENCE AGAINST NAVAL FORCES AND COASTAL INSTALLATIONS IN SUPPORT OF NAVAL AND NATIONAL INTELLIGENCE COLLECTION REQUIREMENTS.

THESE MULTI-SENSOR PLATFORMS ARE TASKED WITH THE GATHERING OF SIGNALS INTELLIGENCE (WHICH INCLUDES BOTH ELECTRONICS INTELLIGENCE AND COMMUNICATIONS INTELLIGENCE) PLUS VISUAL (PHOTOGRAPHIC), ACOUSTIC AND OCEANOGRAPHIC INTELLIGENCE DATA BASED ON COLLECTION PRIORITIES SET FORTH BY COMMANDER IN CHIEF, U. S. PACIFIC FLEET, THE DIRECTOR, DEFENSE INTELLIGENCE AGENCY, AND DIRECTOR, NATIONAL SECURITY AGENCY.

B. THE SPECIFIC PRIMARY OBJECTIVES FOR CONDUCT OF THE 11 JAN - 4 FEB PUEBLO MISSION WERE:

SLIDE 9

- (1) DETERMINE EXTENT AND NATURE OF NAVAL ACTIVITY IN VICINITY OF NORTH KOREAN PORTS OF CHONGJIN, SONJIN, MAYANG, DO, AND WONSAN.
- (2) SAMPLE ELECTRONIC ENVIRONMENT OF EASTERN COAST NORTH KOREA, EMPHASIS TO BE PLACED ON INTERCEPT AND FIXING OF COASTAL RADARS.
- (3) INTERCEPT AND CONDUCT SURVEILLANCE OF SOVIET NAVAL UNITS
 OPERATING IN VICINITY OF TSUSHIMA STRAIT TO DETERMINE
 REASON FOR THEIR PRESENCE IN THAT AREA SINCE FEBRUARY 1966.
- (4) DETERMINE COMMUNIST REACTION TO AN OVERT INTELLIGENCE COLLECTION PLATFORM OPERATING NEAR THE PERIPHERY OF NORTH KOREA AND THE SOVIET UNION AND CONDUCTING SURVEILLANCE OF THEIR NAVAL UNITS.



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- (5) REPORT DEPLOYMENT OF NORTH KOREAN/SOVIET UNITS WHICH MIGHT INDICATE A CHANGE IN THE WESTPAC THREAT LEVEL.
- (6) CONTINUE EVALUATION OF AGER EFFECTIVENESS AS A NAVAL SURVEILLANCE SHIP.

(SLIDE OFF)

- OPERATING AREAS WERE PROPOSED WHICH PROVIDED FOR A CPA OF NOT LESS THAN 13 NMI.
- CINCPAC MESSAGE, DTG 230230Z DECEMBER 1967, TO JCS, RECOMMENDED APPROVAL OF CINCPACFLT VOYAGE PROPOSAL AND REITERATED A CPA OF 13 NMI.
- THE RISK TO PUEBLO WAS ESTIMATED TO BE MINIMAL SINCE THE OPERATION WOULD BE CONDUCTED IN INTERNATIONAL WATERS.

ORDERS

- THE PRINCIPAL ORDER UNDER WHICH USS PUEBLO OPERATED WAS COMMANDER TASK FORCE 96 OPERATION ORDER 301-68.
- THIS OP ORDER PROVIDED BASIC GUIDANCE AND DIRECTION TO USS PUEBLO AND BANNER FOR THE EXECUTION OF THEIR ASSIGNED MISSIONS, THEIR REPORTING INSTRUCTIONS, AND THEIR OPERATING AND COMMUNICATIONS PLANS.
- FOR THIS PARTICULAR OPERATION, PUEBLO WAS ALSO PROVIDED ADDITIONAL GUIDANCE BY CTF 96 THROUGH HIS SAILING ORDER ISSUED 5 JAN 1968. THESE SPECIFIC INSTRUCTIONS WERE:

SLIDE 10

- (1) DEPART SASEBO JAPAN WHEN RFS ABOUT 10 JAN 68, CHECK OUT OF MOVREP SYSTEM AND PROCEED VIA TSUSHIMA STRAITS TO ARRIVE OPAREA MARS ABOUT 12 JAN.
- (2) ATTEMPT TO AVOID DETECTION BY SOVIET NAVAL UNITS WHILE PROCEEDING TO OPAREA MARS.
- (3) UPON ARRIVAL MARS, CONDUCT OPERATIONS IAW CTF 96 OPORD 301-68.
- (4) OPERATE OPAREAS MARS, VENUS, AND PLUTO, CONCENTRATING EFFORTS IN AREA(S) WHICH APPEAR MOST LUCRATIVE.



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- (5) DEPART OPAREAS 27 JAN AND IF NOT UNDER SURVEILLANCE MAINTAIN STRICT EMCON CONDITION. PROCEED SOUTH ALONG KOREAN COAST TO VICINITY TSUSHIMA STRAITS.
- (6) INTERCEPT AND CONDUCT SURVEILLANCE OF SOVIET NAVAL UNITS OPERATING TSUSHIMA STRAITS.
- (7) TERMINATE SURVEILLANCE TO ARRIVE SASEBO 4 FEB 68. EARLIER
 DEPARTURE AUTHORIZED TO ENSURE TEN PERCENT ON-BOARD
 FUEL UPON ARRIVAL SASEBO.
- (8) THE ORDER DEFINED, BY GEOGRAPHIC COORDINATES, THE OPAREAS MARS, VENUS, AND PLUTO.

SLIDE 11

IT ALSO PROVIDED THE FOLLOWING SPECIAL INSTRUCTIONS:

- (1) COLLECT ELINT IAW PROVISIONS OF PACOM ELINT CENTER SPECIAL COLLECTION GUIDANCE (PEC 210734Z DEC 67) ON NOT TO INTERFERE BASIS WITH BASIC MISSION.
- (2) CPS TO KORCOM/SOVIET LAND MASS/OFF-SHORE ISLANDS WILL BE THIRTEEN NM.
- (3) UPON ESTABLISHING FIRM CONTACT WITH SOVIET NAVAL UNITS, BREAK EMCON AND TRANSMIT DAILY SITREP.
- (4) OPERATE AT LEAST FIVE HUNDRED YDS FROM SOVIET UNITS EXCEPT TO CLOSE BRIEFLY TO TWO HUNDRED YDS AS NECESSARY FOR VISUAL/PHOTO COVERAGE.
- (5) DO NOT INTERFERE WITH SOVIET EXERCISES BUT MAINTAIN A POSITION ON THE PERIPHERY FOR OBSERVATION PURPOSES.
- (6) (ON THE HOMEWARD LEG) IF UNABLE TO ESTABLISH OR MAINTAIN CONTACT WITH SOVIET UNITS WITHIN TWENTY-FOUR HOURS ARRIVAL TSUSHIMA STRAITS AREA, ADVISE ORIG, IMMEDIATE PRECEDENCE.

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- (7) PROVISIONS CINCPACFLT (SEC) INST 003120.24 APPLY REGARDING RULES OF ENGAGEMENT
- CINCPACELT (CONF) INST 03100.3D APPLIES REGARDING CONDUCT IN EVENT OF HARASSMENT OR INTIMIDATION BY FOREIGN UNITS.
- (8) INSTALLED DEFENSIVE ARMAMENT SHOULD BE STOWED OR COVERED IN SUCH A MANNER AS TO NOT ELICIT UNUSUAL INTEREST FROM SURVEYING/SURVEYED UNIT(S). EMPLOY ONLY IN CASES WHERE THREAT TO SURVIVAL IS OBVIOUS.
- THIS THEN WAS THE MISSION AND ORDERS UNDER WHICH PUEBLO OPERATED DURING PERIOD 10 JAN 68 UNTIL HER CAPTURE BY THE N. K. ON 23 JAN 68.

RULES OF ENGAGEMENT

- IN THE EVENT OF AIR OR SEA ATTACKS AGAINST UNITES STATES FORCES
 OPERATING IN THE PACOM, THE FOLLOWING APPLY:
- IN EVENT OF UNPROVOKED COMMUNIST ARMED ATTACK AGAINST UNITED STATES
 MILITARY OR NON-MILITARY PERSONNEL, AIRCRAFT, SHIPS OR
 OTHER SURFACE CRAFT OUTSIDE COMMUNIST TERRITORY, UNITED
 STATES FORCES IN THE AREA WILL TAKE IMMEDIATE AND AGGRESSIVE
 PROTECTIVE MEASURES.
- WHEN NECESSARY AND FEASIBLE, IMMEDIATE PURSUIT IS AUTHORIZED, BUT WILL NOT PENETRATE TERRITORIAL SEA/AIRSPACE OF COMMUNIST COUNTRIES.
- SEE SUB-PARAGRAPHS 4G AND 4H ABOVE FOR DESCRIPTION. COMMANDERS
 ARE NOT AUTHORIZED TO DELIBERATELY AND SYSTEMATICALLY
 ORGANIZE A PURSUING FORCE.

CINCPACFLTINST 003120.24A

- RETALIATORY ACTION AGAINST TARGETS ON THE CHINESE MAINLAND OR IN MANCHURIA, OR IN USSR SHALL BE TAKEN ONLY WITH APPROVAL OF CINCPACFLT.
- FACTS CONCERNING ENEMY ATTACKS AND RETALIATORY ACTION, IF ANY, SHALL BE REPORTED BY COMMANDERS CONCERNED TO CINCPAC, INFORMATION TO CINCPACFLT AND OTHER COMMANDERS IN THE INTERVENING CHAIN OF OPERATIONAL COMMAND, AND TO THE JOINT CHIEFS OF STAFF.

TOP SECRET

TOP SECRET

OP AREAS

OPAREAS DEFINED AS FOLLOWS:

- A. EAST/WEST BOUNDARIES ALL AREAS ARE CONTIGUOUS TO KORCOM COAST EXTENDING FROM THIRTEEN NM CPA TO LAND MASS/ OFF-SHORE ISLANDS SEAWARD TO SIXTY NM.
- B. NORTH/SOUTH BOUNDARIES AREA:

MARS, 40-00N4 TO 39-00Ns; VENUS, 41-00N5 TO 40-00N4; PLUTO, 42-00N6 TO 41-00N5.

- C. HARASSMENT MAY BE EXPECTED FROM ALL TYPES OF SHIPS SUCH AS AGI'S, MERCHANT SHIPS, WARSHIPS AND FISHING TRAWLERS.
- D. COMMANDING OFFICERS SHOULD NOT COMPROMISE OUR ESTABLISHED SUPPORT OF FREEDOM OF THE SEAS BY TOLERATING ILLEGAL ACTS. THE RULES OF THE ROAD MUST BE RESOLUTELY ADHERED TO. FIRMNESS IS REQUIRED TO ENSURE THE CONTINUED FREE USE OF THE SEAS BY ALL SHIPS.

POLICY:

UNITS OF THE PACIFIC FLEET WILL NEITHER BE INTIMATED BY NOR TOLERATE ILLEGAL ACTS BY FOREIGN SHIPS.

WHILE IN THE PROXIMITY OF SUCH SHIPS, SPECIAL VIGILANCE IS REQUIRED.

WHEN FACED WITH HARASSING ACTIONS OR MANEUVERS IN VIOLATION OF ESTABLISHED INTERNATIONAL AGREEMENTS COMMANDING OFFICERS SHALL:

- A. RIGIDLY ADHERE TO THE INTERNATIONAL RULES OF THE ROAD.
- THIS INCLUDES MAINTAINING COURSE AND SPEED AS PRIVILEGED SHIP,
 MANEUVERING ONLY IN EXTREMIS TO BEST AID TO AVERT
 COLLISION.

THIS ACTION REQUIRES THE FINEST SENSE OF SEAMANSHIP AND JUDGEMENT.

THE CNO AND CINCPACELT FULLY REALIZE THE POSSIBLE SERIOUS
CONSEQUENCES OF SUCH ACTION, AND WILL FULLY SUPPORT ANY
COMMANDING OFFICER WHOSE ADHERENCE TO THE RULES RESULTS
IN COLLISION.

TOP SECRET

- THE CHIEF OF NAVAL OPERATIONS DESIRES TO RESERVE TO HIMSELF THE DETERMINATION OF WHETHER OR NOT ANY DISCIPLINARY ACTION IS REQUIRED AS A RESULT OF THE ACTIONS OF THE OFFICERS INVOLVED.
- THEREFORE, ANY NAVAL COMMANDER AUTHORIZED TO INSTITUTE DISCIPLINARY PROCEEDINGS SHALL NOT DO SO WITHOUT PRIOR SPECIFIC APPROVAL OF THE CHIEF OF NAVAL OPERATIONS.
- THE FACTS IN EACH CASE SHALL BE SUBMITTED TO THE CNO WHO WILL MAKE THE NECESSARY DETERMINATION OF SUBSEQUENT ACTION, IF ANY.
- B. RIGIDLY ADHERE TO THE POLICY OF FREEDOM OF THE SEAS SHOULD FOREIGN FORCES ATTEMPT TO IMPOSE A RESTRICTION UPON THE FREE MOVEMENT OF U. S. NAVY SHIPS.
- WHEN OPERATING BEYOND LIMITS OF TERRITORIAL JURISDICTION, DO NOT COMPLY WITH OR INDICATE WILLINGNESS TO COMPLY WITH ORDERS OF FOREIGN AUTHORITY.

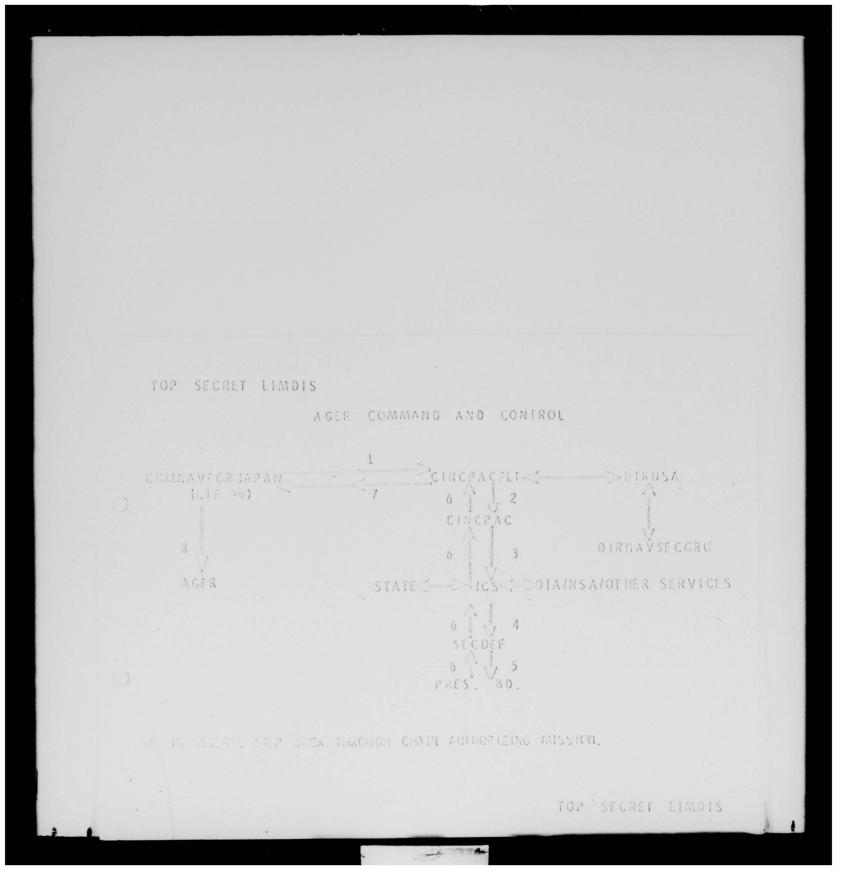
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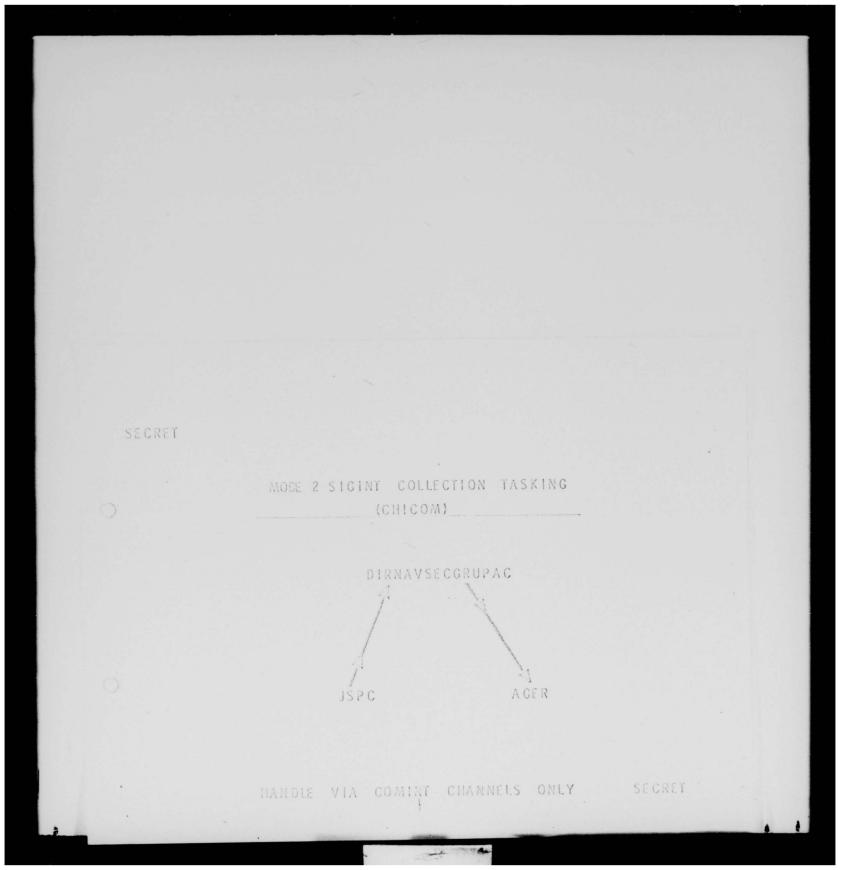
TOP SECRET

- COMMAND AND CONTROL. AGERS ARE FLEET RESOURCES. THEREFORE, THE FLEET COMMANDER PROPOSES OPERATING AREAS, BASED UPON PRECOORDINATED NAVY AND NATIONAL REQUIREMENTS AS APPROPRIATE.
- THIS PROPOSAL IS FORWARDED TO THE AREA COMMANDER-IN-CHIEF WHO IN TURN APPROVES/DISAPPROVES THE OPERATION AND SUBMITS IT TO THE JOINT CHIEFS OF STAFF.
- THE JOINT CHIEFS OF STAFF ASSIGN ACTION TO THE JOINT RECONNAISSANCE CENTER.
- THAT CENTER COMPARES RISK WITH DEFENSE INTELLIGENCE AGENCY AND THEN COORDINATES WITH STATE DEPARTMENT AND OTHERS AS APPROPRIATE (CIA, NATIONAL SECURITY AGENCY AND SERVICES).
- WHEN A NEW MISSION OR AREA IS PROPOSED, AS WAS THE CASE WITH PUEBLO,
 THE JOINT CHIEFS OF STAFF THROUGH THE DEPUTY DIRECTOR FOR
 RECCE THEN MUST GET SECRETARY OF DEFENSE AND PRESUMABLY
 PRESIDENTIAL BOARD APPROVAL.
- AFTER THE FOREGOING COORDINATION, THE JOINT CHIEFS OF STAFF PREPARE AN APPROVAL/DISAPPROVAL MESSAGE AND COORDINATE THIS THROUGH THE SERVICES.
- THIS MESSAGE IS ADDRESSED TO THE AREA COMMANDER-IN-CHIEF WHO IN TURN ADDRESSES THE CHAIN OF COMMAND.
- TASKING. CINCPACELT LEVIES INTELLIGENCE COLLECTION REQUIREMENTS UPON THE AGER.
- IN THE CASE OF SIGINT TASKING, CINCPACELT REQUESTS DIRNSA TO PROVIDE GUIDANCE ON TECHNICAL DETAILS IN THE MISSION AREA.
- DIRNSA IN TURN PROVIDES THIS COLLECTION GUIDANCE TO THE AGER VIA DIRNAVSECGRU AND DIRNAVSECGRUPAC.
- SIGINT TASKING IS PRIMARILY TO SATISFY NAVAL INTELLIGENCE REQUIREMENTS,
 BUT THE SHIPS ALSO HAVE THE CAPABILITY TO ACCEPT NATIONAL
 SIGINT TASKING FROM NSA THROUGH JOINT SOBE PROCESSING CENTER.
- IN REVIEWING PAST BANNER MISSIONS, BOTH TASKING REQUIREMENTS HAVE BEEN UNDERTAKEN WITH RELATIVE EASE.
- HOWEVER, THE PRIMARY RESPONSIBILITY OF THE NAVAL SECURITY GROUP DETACH-MENTS AFLOAT IS DIRECT SUPPORT TO THE COMMANDING OFFICER AND THIS TAKES PRECEDENCE OVER OTHER TASKING REQUIREMENTS.

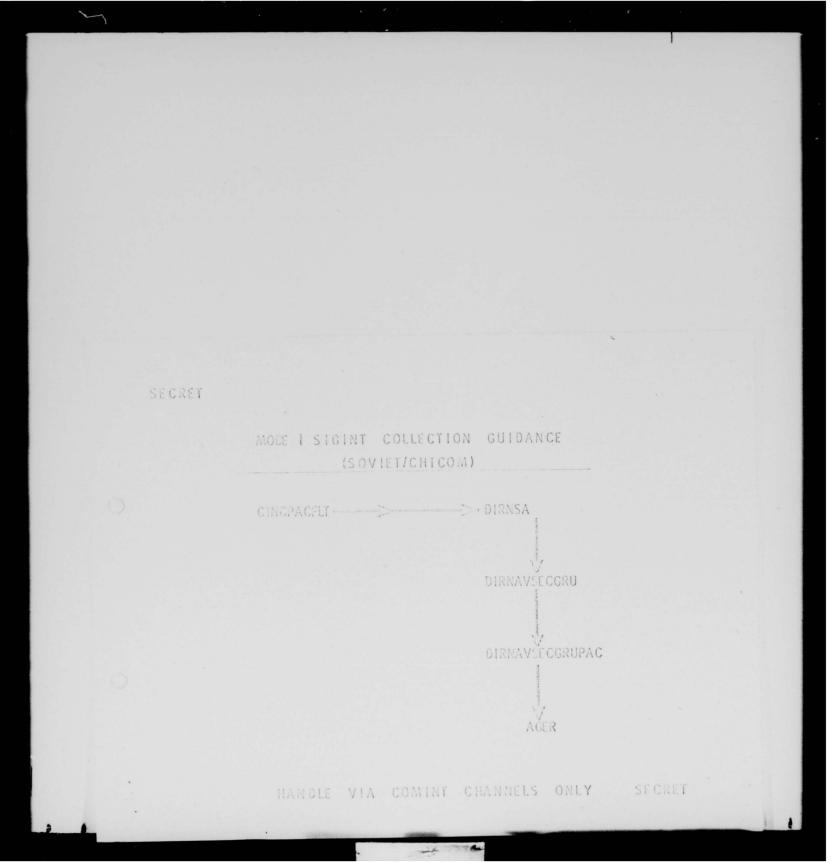
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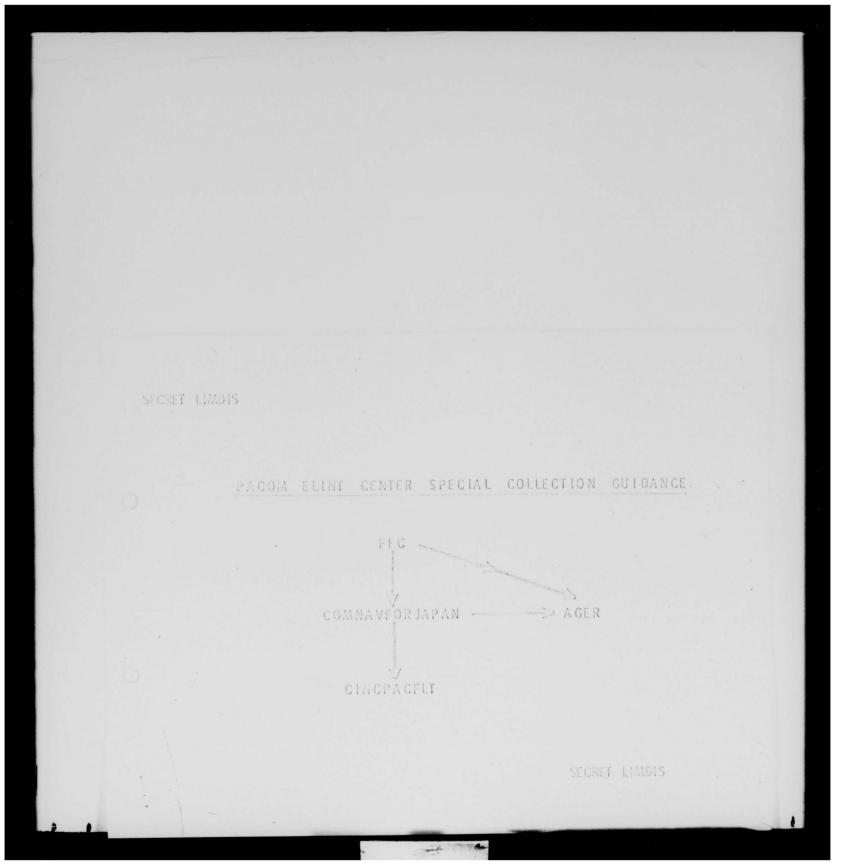
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TOP SECRET

- THIS BRIEFING ADDRESSES PUEBLO THE SHIP ON THE FOLLOWING SUBJECTS:
- FIRST, A RESUME' OF THE SHIP'S HISTORY;
- SECOND, A TABULATION OF THE SHIP'S CHARACTERISTICS: AND THIS, A REVIEW OF SIGNIFICANT PORTIONS OF THE SHIP'S LAYOUT.
- A RESUME' OF THE SHIP'S HISTORY IS TABULATED ON THIS SLIDE.

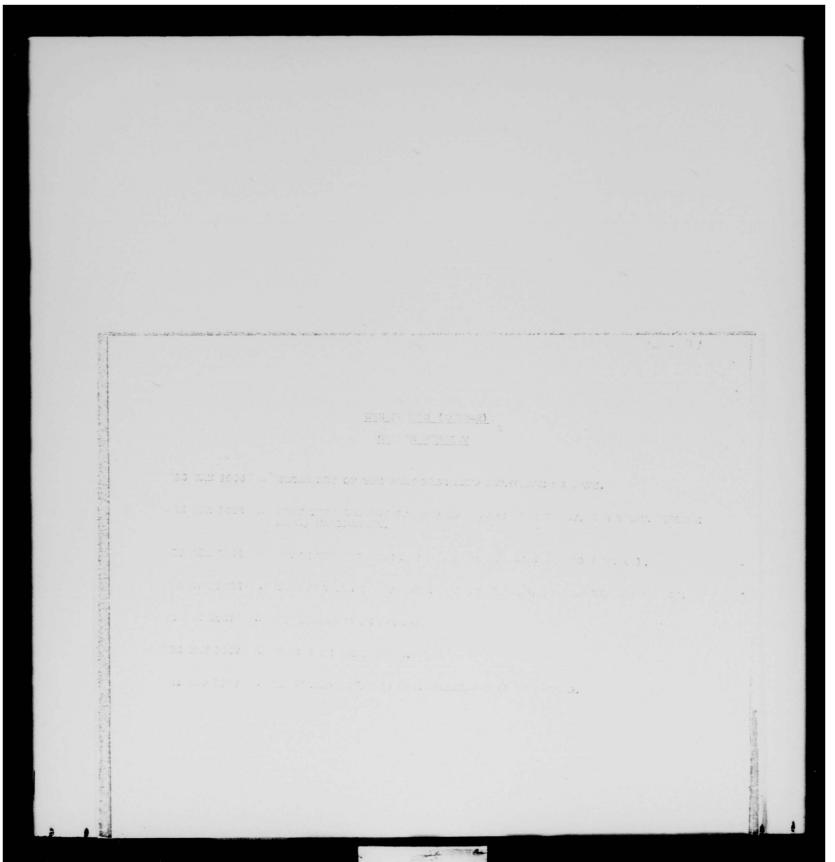
SLIDE 17

- ON 10 JANUARY 1966 THE SECRETARY OF THE ARMY MADE THE SHIP AVAILABLE TO THE NAVY.
- LATER IN 1966, THE NAVY NAMED THE SHIP PUEBLO AND DESIGNATED THE HULL AKL-44.
- THE SHIP WAS TOWED TO THE PUGET SOUND NAVAL SHIPYARD FOR ACTIVATION AND RECONFIGURATION AS AN INTELLIGENCE COLLECTOR.
- IN MAY 1967 THE SHIP WAS DESIGNATED AGER-2 AND PLACED "IN COMMISSION".
- SHIPYARD WORK WAS COMPLETED ON 11 SEPTEMBER 1967.

SLIDE 18

- PUEBLO IS 176'6" IN LENGTH AND HAS A DRAFT OF 9'3" AT A FULL LOAD DIS-PLACEMENT OF 848 TONS.
- THE SHIP'S PROPULSION PLANT CONSISTS OF TWO 500 HP DIESEL ENGINES AND
 TWO PROPELLERS WHICH PROVIDE A MAXIMUM SPEED OF APPROXIMATELY
 12 KNOTS.
- THE SHIP'S FUEL CAPACITY OF 46,690 GALLONS PROVIDES AN ENDURANCE OF 20 DAYS AT 12 KNOTS OR 40 DAYS AT 8 KNOTS.
- ON 14 JULY 1965, THE CHIEF OF NAVAL OPERATIONS REQUESTED COST AND FEASIBILITY STUDIES ON INTELLIGENCE COLLECTION SHIPS WHOSE CHARACTERISTICS WOULD EXCLUDE ARMAMENT EXCEPT SMALL ARMS.
- AS THE PROGRAM FOR THESE SHIPS MOVED FROM PLANNING STAGES TO EXECUTION STAGES, THE CHIEF OF NAVAL OPERATIONS IN THE NORMAL EXECUTION OF HIS RESPONSIBILITY APPROVED THE CHARACTERISTICS OF THIS SHIP WITH NO ARMAMENT EXCEPT SMALL ARMS.

TOP SECRET



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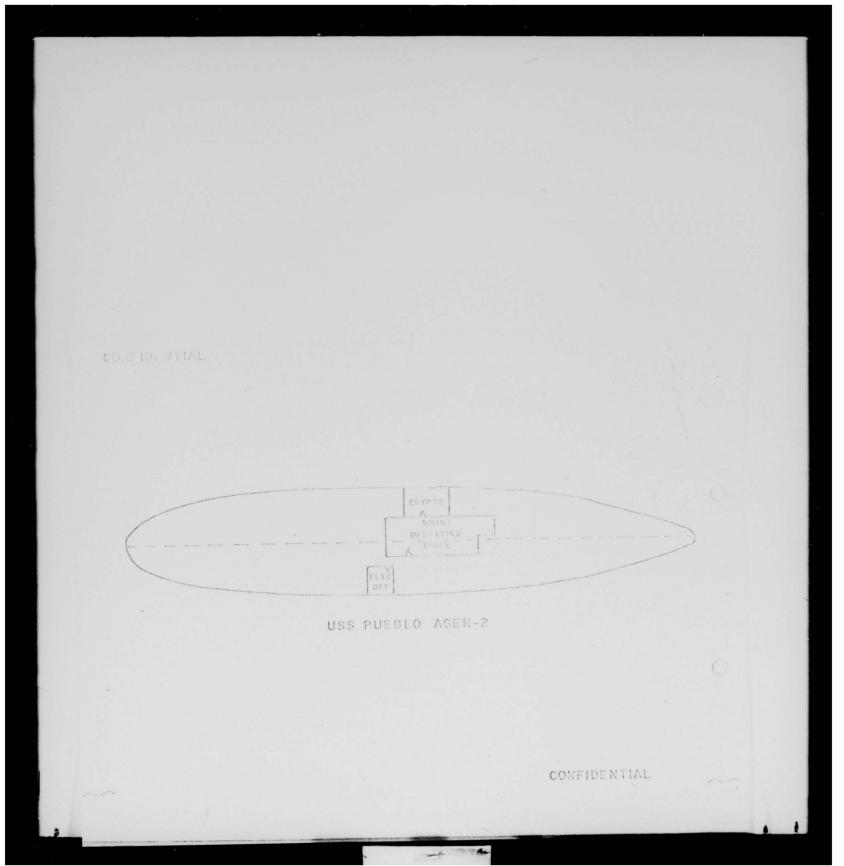
TOP balance

- ON 24 JULY 1937, AFTER THE ISRAELI ATTACK ON USS LIBERTY, THE VICE CHIEF OF NAVAL OPERATIONS DIRECTED THAT 20MM GUNS BG IN-STALLED ON THOSE COMMISSIONED SHIPS WHOSE ARMADENT WAS LESS THAN 20MM GUNS.
- HOSPITAL SHIPS AND SUBMARINES WERE EXCLUDED FROM THIS REQUIREMENT,
 BUT AGERS WERE AMONG THE SHIPS INCLUDED IN THIS REQUIREMENT
 FOR 20MM MACHINE GON INSTALLATIONS.
- PLANNING COMMENCED FOR INSTALLING TWO TWIN 20MM MACHINE GUNS ON AGERS;
 HOWEVER, THESE GUNS HAD NOT YET BEEN INSTALLED ON 14 DECEMBER
 1967 WHEN THE USS BANNER WAS SURROUNDED BY CHINESE MOTOR AND
 FISHING BOATS ONE OF WHICH CLOSED THE BANNER TO 5 YARDS.
- AS A RESULT, THE CHIEF OF NAVAL OPERATIONS DIRECTED THAT PRIOR TO THEIR NEXT DEPLOYMENT FOR INTELLIGENCE COLLECTION OPERATIONS, AGERS WOULD BE FITTED WITH AN INTERIM ARMAMENT SUIT CONSISTING OF A MINIMUM OF TWO SINGLE 50 CAL, MACHINE GUNS USING ANY SUITABLE MOUNTS TO BEST ACHIEVE 360 DEGREE COVERAGE.
- THE DIRECTIVE ALSO STATED THAT THE SHIPS WOULD BE EQUIPPED WITH STANDARD 50 CALIBER AMMUNITION LOADS AND THAT THE SHIPS WOULD CONDUCT TEST FIRING AND GUN CREW TRAINING TO ENSURE EFFECTIVE EMPLOYMENT OF WEAPONS.
- IN PUEBLO, TWO GUN MOUNTS WERE INSTALLED ON THE FOC'SLE DECK AT FRAME #10 ONE PORT AND THE OTHER STB'D.
- ANOTHER GUN MOUNT WAS INSTALLED AT FRAME #81, CENTERLINE AT THE AFTER END OF THE BOAT DECK.
- THE SHIP WAS ISSUED TWO 50 CAL. MACHINE GUNS AND APPROXIMATELY 10,000 ROUNDS OF 50 CAL. AMMUNITION.
- STOWAGE FOR THE SHIP'S SMALL ARMS AMMUNITION, CONSISTING OF 6,700 ROUNDS OF 45 CAL. AND 300 ROUNDS OF 30 CAL., WAS LOCATED ON THE BOAT DECK PORT SIDE AT FRAME #79.
- ON THE PORT SIDE OF THE BOAT DECK ABEAM OF THE STACK WAS THE STOWAGE FOR 50 OFFENSIVE HAND GRENADES WHICH ARE SOMETIMES REFERRED TO AS PERCUSSION GRENADES TO DIFFERENTIATE THEM FROM FRAGMENTATION GRENADES.

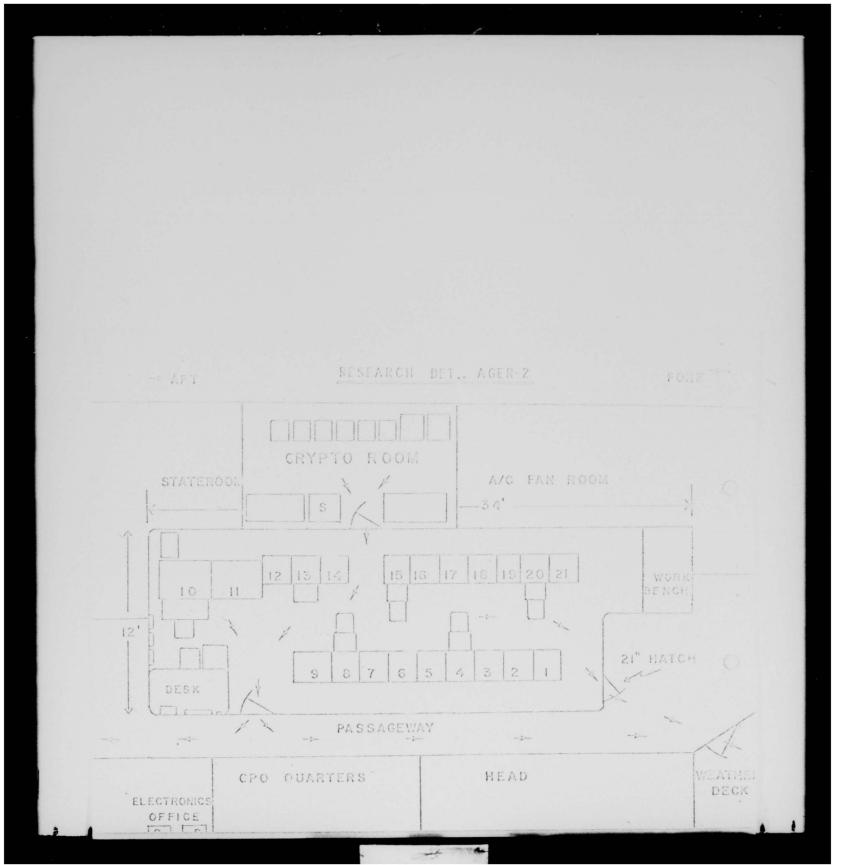
SLIDE 19

THE NEXT SLIDE SHOWS A PORTION OF THE MAIN DECK PLAN.

TOP SECRET



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AT FRAME #55, IN THE PASSAGEWAY ON THE STB'D SIDE, IS THE STOWAGE FOR THE SHIP'S SMALL ARMS WHICH CONSISTED OF TEN 45 CAL. SUBMACHINE GUNS, SEVEN 45 CAL. PISTOLS AND ONE 30 CAL. CARBINE.

NOTE, IN THE MIDSHIP DECKHOUSE THERE IS 1 PORTHOLE ON THE PORT SIDE AND 4 PORTHOLES ON THE STB'D SIDE.

SLIDE 20

THE SHIP'S FREEBOARD - WHICH IS THE DISTANCE FROM THE MAYN DECK TO THE WATER IS APPROXIMATELY 6'G" IN THE FORWARD BREAK BETWEEN FRAMES #20 AND #30, AND 8'0" AFT AT FRAME #80.

CHRONOLOGY OF SIGNIFICANT EVENTS

THE FOLLOWING IS A CHRONOLOGY OF THE SIGNIFICANT EVENTS WHICH WERE REPORTED BY THE USS PUEBLO FROM THE TIME OF HER DEPARTURE FROM SASEBO UNTIL HER SEIZURE BY NORTH KOREAN ARMED SHIPS IN INTERNATIONAL WATERS ON 23 JANUARY 1968.

SLIDE

THE DARK LINE ON THE CHART FOLLOWING THE COASTLINE IS THE 12 MILE LIMIT FROM THE NORTH KOREAN MAINLAND AND OFF-SHORE ISLANDS.

ALL TIMES ARE KOREAN TIME.

PUEBLO DEPARTED SASEBO, JAPAN AT 0600 ON 11 JANUARY 1968.

SINCE SHE WAS REQUIRED TO MAINTAIN RADIO SILENCE UNTIL CONTACT WAS ESTABLISHED WITH TARGET SHIPS, HER FIRST TRANSMISSION WAS HER MESSAGE DTG 220915Z.

IN THIS TRANSMISSION PUEBLO REPORTED SEVERAL EVENTS.

FIRST, SHE REPORTED HAVING ENTERED HER OPERATING AREA AT 2330, 12 JANUARY; SECOND, THAT AT 1750 ON THE 20TH OF JANUARY, WHILE SHE WAS DEAD IN THE WATER AT POSITION ALFA, A MODIFIED SO-1 CLASS SHIP PASSED HER AT A RANGE OF ABOUT 2 MILES.

PUEBLO REPORTED THAT DUE TO DARKNESS SHE WAS UNABLE TO IDENTIFY THIS CRAFT WHICH APPEARED TO BE HEADING FOR WONSAN.

PUEBLO ALSO REPORTED HAVING SPENT EQUAL TIME OFF EACH OF THE FOUR INTEREST PORTS EXCEPT WONSAN WHERE SHE ARRIVED ON 22 JANUARY.



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THE FIRST SITUATION REPORT ALSO STATED THAT AT 1225 ON THE 22ND OF JANUARY, WHILE PUEBLO WAS AT POSITION BRAVO, SHE SIGHTED TWO NORTH KOREAN CRAFT AT A RANGE OF APPROXIMATELY 5 MILES TRAVELLING TOWARDS PUEBLO AT AN ESTIMATED SPEED OF 8 KNOTS.

WHEN THE CRAFT CAME TO ABOUT 1500 YARDS, ONE CHANGED COURSE AND PASSED CLOSE ABOARD TO STARBOARD AT A RANGE OF ABOUT 100 YARDS.

PUEBLO REPORTED THAT THESE SHIPS THEN RETIRED TO ABOUT 9,000 YARDS AND LAY TO, CLOSE TOGETHER.

THESE CRAFT APPEARED TO PUEBLO AS BEING NATIONAL FISHING SHIPS.

BOTH APPEARED TO BE HEAVILY LADEN AND EACH HAD FISHING NETS STOWED NEATLY FORWARD.

AT ABOUT 1500 THE SAME SHIPS BEGAN ANOTHER APPROACH, CLOSED TO ABOUT 30 YARDS AND CIRCLED PUEBLO WHICH REMAINED DEAD IN THE WATER.

PUEBLO REPORTED THAT ALL HANDS ON THE TWO SHIPS OBSERVED HER, BUT THAT THERE WAS NO EXCHANGE BETWEEN HER AND THE CRAFT.

BOTH SHIPS RETIRED ON COURSE 340° TO THE NORTHWEST AND BY 1600 THEY HAD DISAPPEARED.

DURING THE ENTIRE INCIDENT PUEBLO REPORTS SHE WAS SHOWING INTERNATIONAL SIGNALS SIGNIFYING SHE WAS ENGAGED IN HYDROGRAPHIC OPERATIONS.

WHILE THE SHIP WAS DEAD IN THE WATER SHE WAS CONDUCTING A NAMSEN CAST.

THIS IS A HYDROGRAPHIC OPERATION TO OBTAIN SIMULTANEOUSLY WATER
TEMPERATURE AND SAMPLES AT VARIOUS PRE-DETERMINED DEPTHS.

IT REQUIRES ABOUT 40 MINUTES IN 50 FATHOMS OF WATER.

PUEBLO REPORTED THAT THESE WERE THE FIRST CRAFT TO SHOW ANY INTEREST OF THE 19 THAT WERE SIGHTED BY HER SINCE HER DEPARTURE FROM THE TSUSHIMA STRAITS.

FINALLY IN HER FIRST REPORT SHE STATED HER INTENTION TO REMAIN IN HER PRESENT OPERATING AREA.

THE SECOND LIMITARY PRINCIPLE OF THE SECOND SECOND

IN HER NEXT TRANSMISSION DIG 230352Z JANUARY, PUEBLO REPORTED ENCOUNTERING, AT 1200 ON THE 23RD, ONE SO-1 CLASS NORTH KOREAN PATROL CRAFT, THE P/N 35, A SUBMARINE CHASER.

AT THIS TIME PUEBLO WAS DEAD IN THE WATER AT POINT CHARLIE.

HER INTERNATIONAL SIGNALS AGAIN INDICATED SHE WAS ENGAGED IN HYDROGRAPHIC OPERATIONS.

THE P/N 35 CIRCLED HER ONCE AND ON THE SECOND TRIP AROUND SHE REQUESTED NATIONALITY.

PUEBLO RAISED THE ENSIGN.

ON A THIRD SWING THE SHIP SIGNALLED "HEAVE TO OR I WILL OPEN FIRE ON YOU."

PUEBLO REPLIED " I AM IN INTERNATIONAL WATERS."

IN HER NEXT TRANSMISSION PUEBLO INDICATED HER INTENTION TO REMAIN
IN THE AREA IF CONSIDERED FEASIBLE, OTHERWISE TO WITHDRAW
SLOWLY TO THE NORTHEAST.

NOW THE NEXT REPORT IS A KEY REPORT BECAUSE IT IS THE FIRST INDICATION THAT THE SITUATION WAS MORE SERIOUS THAN HARASSMENT.

IN THIS REPORT, SENT AT 1315, PUEBLO REPORTED THAT AT 0400, THE P/N 35 WAS JOINED BY THREE P-4 PATROL CRAFT.

THESE ARE MOTOR TORPEDO BOATS.

ONE OF THE CRAFT SENT A CODE SIGNAL "FOLLOW IN MY WAKE, I HAVE A PILOT ABOARD."

THE P/N 35 AND ONE MTB WERE 300 YARDS ON THE STARBOARD BOW; ONE MTB WAS JUST FORWARD OF THE STARBOARD BEAM AND THE THIRD MTB WAS ON THE STARBOARD QUARTER.

IN HER 1315 TRANSMISSION, PUEBLO ALSO REPORTED SIGHTING TWO MIG'S ABOVE HER STARBOARD BOW AND THAT ONE OF THE PATROL CRAFT WAS BACKING TOWARDS PUEBLO WITH FENDERS RIGGED WITH AN ARMED LANDING PARTY "ATTEMPTING TO BOARD."

TOP SEERET

FINALLY, IN THIS TRANSATSSION, PUEBLO REPORTED: "PUEBLO ALL AHEAD ONE THIRD, RIGHT FULL RUDDER AND DEPARTING AREA UNDER ESCORT.

INTENTIONS: DEPART AREA."

AT 1328 PUEBLO REPORTED THAT SHE WAS BEING BOARDED AND THAT SHE WAS CONDUCTING EMERGENCY DESTRUCTION.

AT THIS TIME SHE SENT AN SOS.

THEREAFTER AT ABOUT 1345 SHE TRANSMITTED "WE ARE BEING ESCORTED INTO PROB WONSAN."

AT ABOUT 1405 A SUBSEQUENT PUEBLO MESSAGE REPORTED, "HAVE O KEY LIST AND THIS ONLY ONE HAVE.

HAVE BEEN REQUESTED TO FOLLOW INTO WONSAN.

HAVE THREE WOUNDED AND ONE MAN WITH LEG BLOWN OFF.

HAVE NOT USED ANY WEAPONS NOR UNCOVERED .50 CAL FG.

DESTROYING ALL KEY LISTED AND AS MUCH ELEC EQUIP AS POSSIBLE.

HOW ABOUT SOME HELP?

THESE GUYS MEAN BUSINESS.

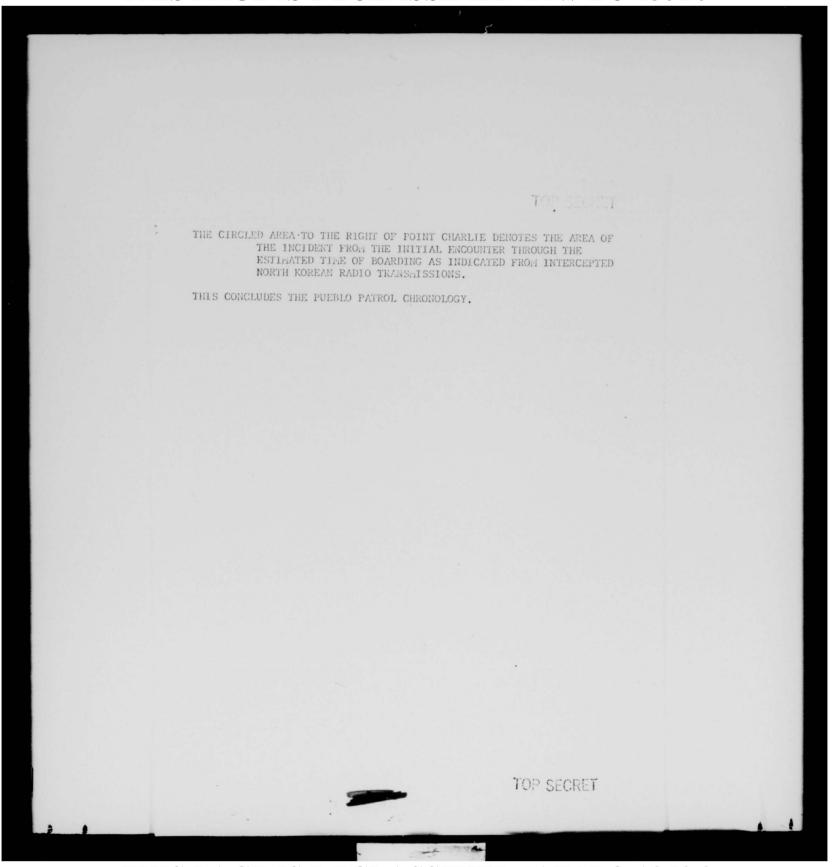
HAVE SUSTAINED SMALL WOUND IN RECTUM.

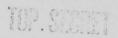
DO NOT INTEND TO OFFER ANY RESISTANCE.

DO NOT KNOW HOW LONG WILL BE ABLE TO KEEP UP CIRCUIT AND DO NOT KNOW IF COMPA SPACES WILL BE ENTERED."

AT 1432 PUEBLO REPORTED THAT SHE HAD BEEN DIRECTED TO COME TO ALL STOP; THAT DESTRUCTION WAS INCOMPLETE AND THAT SEVERAL PUBLICATIONS WOULD BE COMPROMISED.

THE FINAL TRANSMISSION FROM PUEBLO WHICH FOLLOWED IMMEDIATELY STATED: "FOUR MEN INJURED AND ONE CRITICALLY. GOING OFF AIR NOW. DESTROYING THIS GEAR NOW."





REACTION OF HIGH COMMANDS

BASED ON EXAMINATION OF MESSAGES, I WILL PICK UP THE SEQUENCE OF HIGH COMMAND ACTIONS WITH THOSE WHICH STARTED IN THE OPERATION CENTER OF COMMANDER NAVAL FORCES JAPAN.

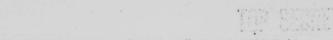
COMNAVFORJAPAN:

- AT 1322 COMMAVFORJAPAN RECEIVED PUEBLO'S MSG 230415Z REPORTING THE NORTH KOREAN INTENT TO BOARD.
- THIS MESSAGE WAS ALSO DELIVERED TO THE CHIEF OF STAFF, COMNAVFORJAPAN WHO NOW DECLARED THE SITUATION A HOSTILE INCIDENT, AND ORDERED THE N-2 DUTY OFFICER TO "RELAY THE INFORMATION TO THE FIFTH AIR FORCE.
- DURING THE NEXT 15 MINUTES, HEADQUARTERS COMNAVFORJAPAN RECEIVED COMMUNICATIONS FROM KAMISEYA WHICH REPORTED A STEADILY DETERIORATING SITUATION.
- AT 230520Z (1420 INDIA), COMMANDER NAVAL FORCES JAPAN NOTIFIED CINCPACFLT HEADQUARTERS BY TELEPHONE THAT PUEBLO WAS BEING HARASSED/BOARDED.
- BY 230545Z (1445 INDIA), WITH KNOWLEDGE THAT NO AIRCRAFT WERE AVAILABLE AND THAT PUEBLO WAS "OFF THE AIR" (AT 1432 INDIA AND ASSUMED BOARDED), NO ADDITIONAL ASSISTANCE FROM OTHER COMMANDS WAS REQUESTED.

COMFIFTH AIR FORCE

- UPON RECEIPT OF NOTIFICATION OF PUEBLO'S DISTRESS, COMMANDER FIFTH AIR FORCE CALLED CINCPACAF AND WHILE WAITING FOR CINCPACAF, IN PERSON, TO COME TO THE PHONE, HE DIRECTED THE 18TH TFW TO PREPARE FOR DEPLOYMENT.
- AT THE DIRECTION OF CINCPACAF, COMMANDER FIFTH AIR FORCE THEN DIRECTED THE 18TH TFW TO DEPLOY THE MAXIMUM NUMBER OF F-105S TO OSAN.

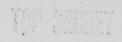




- COMMANDER FIFTH AIR FORCE DIRECTED A "DOWNLOAD" OF THE SIGP F-4S
 IN KOREA AND A RECONFIGURATION TO CONVENTIONAL ORDNANCE.
- COMMANDER FIFTH AIR FORCE ADVISED CINCPACAF THAT HE HAD NO GUNPODS, MERS, PYLONS, OR RAILS WITH WHICH TO ARM THE F-4S AND THAT OTHER SUPPORT AIRCRAFT COULD NOT REACH THE SCENE BEFORE DARK.
- CINCPACAF AGAIN CONTACTED COMMANDER FIFTH AIR FORCE AND WAS ADVISED THAT 6 F-105S FROM KADENA WERE AIRBORNE, BUT HAD TO STOP AT OSAN FOR FUELING BEFORE THEY COULD BE OF USE.
- DURING A STILL LATER PHONE CONVERSATION CINCPACAF ADVISED CORRIANDER
 FIFTH AIR FORCE NOT TO SEND F-4S ALOFT WITHOUT AN
 "ANTI-PHG CAPABILITY."
- WHEREUPON, CORMANDER FIFTH AIR FORCE ADVISED CINCPACAF THAT PUEBLO'S ESTIMATED POSITION WAS WITHIN THE NORTH KOREAN 3-MILE LIMIT AND THAT HE WOULD NOT TAKE FURTHER ACTION THAT NIGHT.
- EARLY THE NEXT MORNING, CINCPACAF STOPPED DEPLOYMENT OF ALL AIR-CRAFT DUE TO A RELAYED MESSAGE FROM NMCC.
- CINCPAC. THE COMMANDER WAS IN WESTPAC EN ROUTE TO CTF-77S FLAGSHIP (KITTY HAWK) AT THE TIME OF THE SEIZURE.
- CINCPAC HEADQUARTERS RECEIVED ITS FIRST INDICATION OF THE INCIDENT THROUGH A TELEPHONE CALL FROM THE NMCC. (THE LATTER WAS NOTIFIED IMMEDIATELY THROUGH THE CRITICOM NET).
- IN A TELEPHONE CONVERSATION WITH COMNAVFORJAPAN HEADQUARTERS, IT WAS INDICATED TO CINCPAC HEADQUARTERS THAT THE FIFTH AIR FORCE HEADQUARTERS HAD BEEN NOTIFIED OF THE PUEBLO DISTRESS.
- NO ACTION COULD BE TAKEN TO PREVENT CAPTURE OF PUEBLO SINCE CINCPAC HEADQUARTERS WAS NOTIFIED AFTER THE FACT OF CAPTURE AND THERE WERE NO PACOM FORCES THAT COULD HAVE REACTED IN TIME.



TOP SECON



- CINCPACELT. CINCPACELT COMMAND CENTER AND INTELLIGENCE CENTER
 WERE ALERTED TO THE PUEBLO INCIDENT BY SIMULTANEOUS
 PHONE CALLS FROM COMMANTORJAPAN AND CINCPAC.
- THE REPORT ALSO INCLUDED THE FACT THAT FIFTH AIR FORCE HEADQUARTERS HAD BEEN NOTIFIED OF THE SITUATION.
- CINCPACELT RECEIVED PUEBLO'S MESSAGE AT 230525Z, WHICH CONFIRMED THE ATTEMPTED BOARDING.
- CINCPACELT NEXT ESTABLISHED LIAISON BY TELEPHONE WITH CINCPAC, COMMAYFORJAPAN, FLEET ACTIVITIES YOKOSUKA, FLEET ACTIVITIES SASEBO, AND FIFTH AIR FORCE HEADQUARTERS TO DETERMINE THE AVAILABILITY OF ASSISTANCE FORCES.
- HE ORDERED A DESTROYER TO A POSITION OFF WONSAN AS SOON AS POSSIBLE, AND PROVIDED FOR APPROPRIATE AIR COVER.
- THE DESTROYER WAS TO BE PREPARED TO ENGAGE IN OPERATIONS WHICH COULD INCLUDE TOWING OF PUEBLO OR RETRIEVAL OF THE CREW.
- COMSEVENTHFLE. COMSEVENTHFLEET RECEIVED INFORMATION OF PUEBLO'S PLIGHT AT ABOUT 230510Z (1410 INDIA), FOLLOWED SHORTLY THEREAFTER BY RECEIPT OF PUEBLO'S KEY MESSAGE AT 1426.
- AT 230606Z (1506 INDIA), HE DIRECTED CTG 77.5, E-BARKED IN ENTERPRISE
 AND WITH TRUXTUN IN COMPANY (LOCATED 600 MILES SOUTH OF
 WONSAN), TO PROCEED AT BEST SPEED TO 32-30N; 127-30E, OR
 A POSITION 120 N, WEST OF NAGASAKI.
- HE ALSO ORDERED COLLETT (120 MILES SOUTH OF YOKOSUKA) AND O'BANNON (AT SASEBO) AND HIGBEE TO JOIN ENTERPRISE.
- HE REPORTED TO CINCPACFLT THAT CTG 70.6 (FORMERLY CTG 77.5) WAS READY TO EXECUTE AIR STRIKES WHEN DIRECTED.
- CINCUNC/COMUSKOREA (COMUSKOREA MESSAGE 282300Z JAN 68. UNC/USFK FORCES WERE ALREADY IN A HIGH STATE OF ALERT DUE TO THE INCREASED ACTIVITY ON THE PART OF THE NORTH KOREANS AND THE "BLUE HOUSE" RAID.



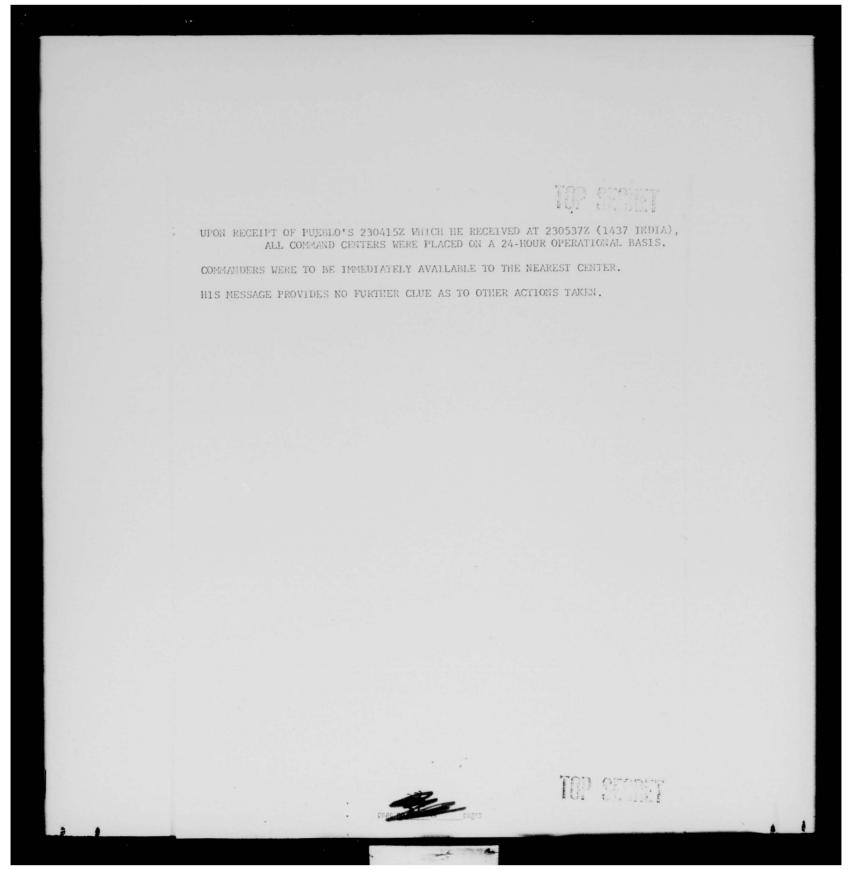
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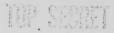


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COMPROMISE EVALUATION

- MY PURPOSE NOW IS TO PROVIDE YOU WITH AN APPRAISAL OF WHAT DESTRUCTION OF CLASSIFIED MATERIAL AND EQUIPMENT MAY HAVE TAKEN PLACE ABOARD PUEBLO AFTER IT FIRST BECAME APPARENT THAT THE NORTH KOREANS INTENDED TO TAKE HER INTO CUSTODY AND TO FURTHER COMMENT ON THE EXTENT OF COMPROMISE RESULTING THEREFROM.
- THERE ARE SEVERAL ASPECTS. FIRST, CRYPTOLOGIC--IT SHOULD BE NOTED THAT IT HAS BEEN U.S. POLICY THAT SECURITY OF U.S. COMMUNICATIONS WILL NOT DEPEND SOLELY ON PHYSICAL PROTECTION OF THE EQUIPMENT USED TO ENCIPHER OR DECIPHER MESSAGES.
- AS A WORST CASE, CAPTURE PERMITS THE NORTH KOREANS AND RUSSIANS TO BECOME

 AWARE OF CRYPTOLOGIC EQUIPMENT TECHNOLOGY WHICH IT IS ESTIMATED

 WOULD TAKE THEM 5 TO 14 YEARS (RUSSIANS 3 TO 8 YEARS) TO

 DEVELOP NORMAL PRECESSES.
- THE GREATEST SINGLE COMPROMISE TO CRYPTOGRAPHIC EQUIPMENT WOULD HAVE ACCRUED FROM THE TECHNICAL MANUALS AND THE TRAINING MANUALS WHICH WERE SUBJECT TO CAPTURE.
- THESE LANE GREATLY TO THE CLOSING OF THAT 5 TO 15-YEAR GAP PREVIOUSLY ALLUDED TO.
- THEREFORE, THE VERY REAL COMPROMISE THAT CONCERNS US IS THAT WHICH WOULD LEAD TO CHANGES IN THE COMSEC EQUIPMENT AND PRACTICES OF THE TARGER COUNTRIES.
- THIS IN TURN WOULD IMPACT ON OUR SIGINT EFFORT.
- THE NEXT ASPECT IS THE <u>ELCTRONIC EQUIPMENT</u> AND VARIOUS OTHER PIECES OF GEAR.
- ALL OF THE ELECTRONIC EQUIPMENT WAS UNCLASSIFIED EXCEPT ONE RECEIVER
 WHICH WAS ORIGINALLY CLASSIFIED SOME YEARS AGO AS CONFIDENTIAL
 BUT IS NOW CONSIDERED TO BE UNCLASSIFIED BECUASE IT HAS NOW
 BECOME AVAILABLE IN MATERIAL AVAILABLE TO THE PUBLIC OR COMPROMISED IN VIETNAM.





TAP. SESSET

HOWEVER, THE CAPTURE OF PUEBLO INTACT, AND AGAIN WE DON'T KNOW
HOW MUCH EQUIPMENT WAS DESTROYED OR JETTISONED, WOULD
HAVE PROVIDED THE CAPTORS WITH AN INSIGHT INTO: THE
ELECTRONIC DEVELOPMENT STATE OF THE ART OF A SIGINT
SUIT OF EQUIPMENT, OUR INTELLIGENCE COLLECTION CAPABILITIES,
AND BY ANALYSIS, A GOOD EDUCATED GUESS AS TO OUR MISSION,
THE METHODOLOGY USED BY U.S. INTELLIGENCE SHIPS, SPECIFIC
AREAS OF INTEREST WITHIN THE ELECTROMAGNETIC SPECTRUM,
AND INSIGHT INTO THE LIMITATIONS OF THE INTELLIGENCE
COLLECTION CAPABILITIES OF OUR AGERS.

OUR NEST MAJOR ITEM FOR DISCUSSION CONCERNING THE POTENTIAL COMPROMISE
OF THE COMTAC PUBLICATIONS WHICH COVER A WIDE RANGE OF
NAVAL OPERATIONS; THE MOST SENSITIVE INCLUDE: EXPERIMENTAL
SURFACE AND AIR TACTICS, SURFACE MANEUVERING INSTRUCTIONS
AND SIGNALS, ELECTRONIC WARFARE, TACTICAL DECEPTION
PROCEDURES, RIVERLINE WARFARE, ANTI-AIR WARFARE, AND ESCAPE AND
EVASION, FREQUENCY DESIGNATIONS, BREVITY CODES, CODED TERMS
USED IN TACTICAL REPORTING.

THEY WOULD PROVIDE A CLEAR INSIGHT INTO THE MANNER IN WHICH U. S. NAVAL OPERATIONS ARE CONDUCTED.

IT WILL BE A HORRENDOUS JOB TO NEGATE THE FULL IMPACT OF THIS COMPROMISE.

HOWEVER, THE JOB HAS BEEN UNDERWAY FOR A YEAR.

THE NEXT LARGE GROUP OF POTENTIALLY COMPROMISED PUBLICATIONS ARE THOSE CONCERNING TRAINING AND DOCTRINE WITHIN THE SIGINT COMMUNITY.

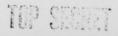
THESE PUBLICATIONS ARE ANALYTIC AIDS AND, IF CAPTURED, WOULD PROVIDE PRECISE KNOWLEDGE ON THE EXTENT OF U.S. KNOWLEDGE OF NORTH KOREAN COMMUNICATIONS, USAGE, AND OUR KNOWLEDGE OF RADAR EQUIPMENTS.

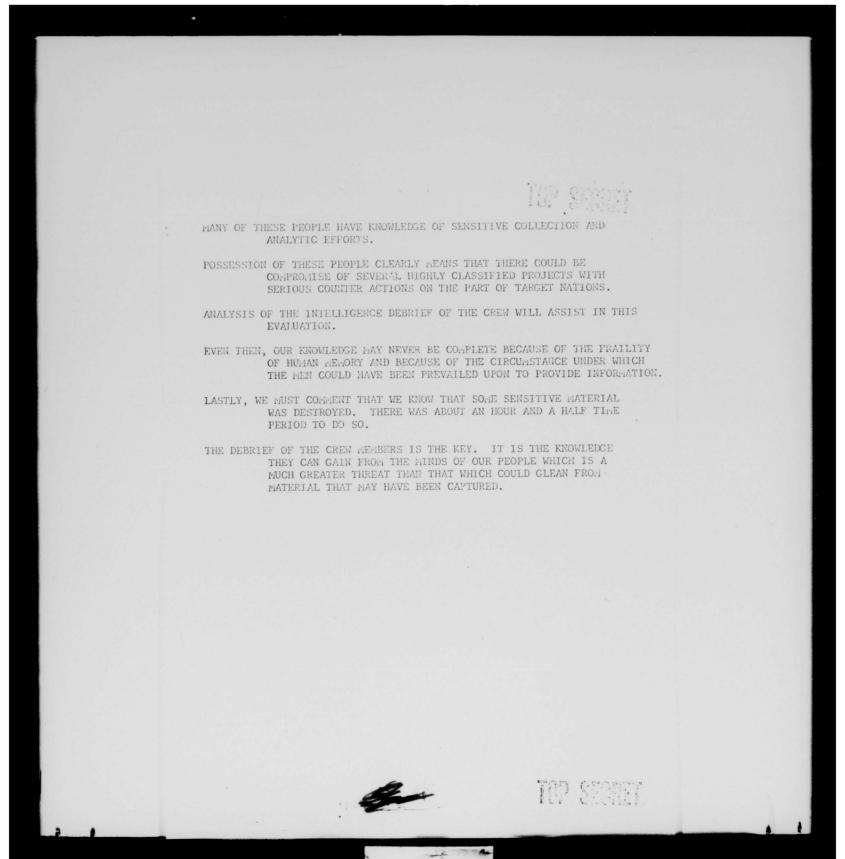
THEY WOULD ALSO HAVE DIVULGED OUT KNOWLEDGE ON THE SOVIET COMMUNICATIONS PRACTICES IN THE SOVIET MARITIME PROVINCE AREA.

LASTLY, AND IN OUR OPINION MOST IMPORTANT OF ALL, COMES THE CATEGORY OF PERSONNEL CAPTURED.

THE CAPTURE AND HOLDING OF THE PERSONNEL OF THE NAVAL SECURITY GROUP OVER A LONG PERIOD OF TIME GREATLY INCREASES THE POSSIBILITY OF THE GLEANING OF INFORMATION FROM INTELLIGENCE-COLLECTION PERSONNEL.







MALTREATHENT ENTEFING

One facet of the PURBLO incident which we felt would be of interest to you is the question of the treatment the crew received during confinement.

On 28 December I was directed by CNO to inquire into the treatment imposed on the crew of USS PUEBLO while in custody of the North Koreans. I was instructed to submit my report on 3 January - a total of 6 days. It was completed and delivered to the Secretary of Defense on that date. The report is now being prepared by the State Department for presentation at Panmunjom in an effort to indict the North Koreans. This information may be subsequently presented in other public forums such as the UN.

My instructions were to obtain voluntary sworn statements
from the crew regarding this treatment. I was not to inquire
into anything else, such as the acts that led to maltreatment, the
consequences of any abuse, documents signed, statements made
under duress or incriminating admissions. A deliberate effort
was made to insure that statements did not include any such
material. I took two other officers with me to San Diego and
spend four days soliciting the crew's cooperation in this
effort. It was carefully explained to the crew that we were
interested only in determining the facts regarding their
treatment and, if it was so indicated, in gathering evidence
which could be used to expose North Korea. Due to the press
of time the men were not interrogated. Although we talked with
81 crewmen and in some instances assisted them with the writing

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of statements. I did not see Commander Eucher because he was under intensive medical care and not accessible except to his immediate family.

Fifty-seven crewmen chose to make statements. Twentyfour persons elected not to make statements. None of them was
asked for his reason. However, many volunteered explanations
which varied with the individual. No attempt was made to
persuade these persons to change their minds. It should be
emphasized that a report of this limited scope is in no sense
definitive. However, the crew statements graphically illuminate
the character of subject treatment and indicate that distinct
patterns of treatment were employed by the North Koreans.

Now as to the substance of the report. We found widespread evidence of abuse. Everyday living was punctuated with a level of violence which would certainly shock the average American or at least would be difficult for him to comprehend. There were constant random kicks, punches, slaps, threats and verbal abuse meted out by the guards and even officers. Most crew members were hit or kicked in some manner at least once a day. In particular the men were abused as a matter of course during trips to the head. This was often very uncomfortable for men suffering for diarrhea. They were forced to make frequent trips to the head and yet they knew they were risking physical mistreatment with each trip. The men's statements are replete with references to constant fear, mental torture, severe anxiety, psychological stress, etc. Even during the relatively relaxed

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routine periods there were occasional severe beatings.

An individual would be isolated from his comrades and beaten with sticks, fists, sandals, belts and any our of a number of implements. The most severe of these beat has was administered in late August or early September. The individual was interrogated for about 2 hours. During this session he was struck repeatedly with sticks, fists and a rubber-soled shoe. Often falling from his chair. Eventually he could no longer find his chair. Several shipmates attested that his face was disfigured, severely discolored, swollen, and he had the sole prints of the shoe on his face for several weeks.

It is appropriate here to mention medical treatment. To say the least the wounded were neglected. Some 10 men were wounded during the seizure. They were given the same treatment as the rest of the crew on the way to detention. One case was not able to walk. He was carried by the arms and legs, bumped on the ground, kicked when he moaned, and laid on the floor of a bus where he was often stepped on. His wounds were not looked at for 3 days. When they were tended, they had become infected. This necessitated a painful operation which was performed without anesthesia. Another individual had shrapnel in his leg. This was not removed for three weeks. In fact he underwent interrogation and beatings with the shrapnel in his leg and the wound draining. The ship's pharmacist gathered together some medical supplies to take with him into detention. A Korean officer on learning what they were threw them against a wall

and he was not allowed to take any of them ashore. In turn, he was not allowed to treat any of his shipmates, although he was eventually allowed to assist a North Korean doctor with superficial tasks on two occasions.

I should perhaps mention that the crew adjusted rapidly to this type of treatment. To illustrate the normal pattern of their life I would like to read briefly from one of the more articulate statements:

"A swift kick in the shins or a rabbit punch became as natural to this crew as breakfast and the morning paper are to most Americans."

Over and above the normal pattern of abuse there were three periods which stand out. The period of interrogation—the first few weeks until about the middle of February, the "purge"—a name coined by the crew—ran from the latter part of March until early April, and "hell week" from 11-18 December. All three of these periods of time were characterized by a high level of violence and maltreatment.

During interrogation sessions four distinct techniques were used. (1) The most popular--the individual would be forced to kneel with his arms above his head or in front of him. If he collapsed, he would be kicked until he resumed the position. One variation of this technique was to force the crewman to hold a chair with his arms outstretched. (2) A number of individuals were forced to remove their trousers and then walk on their knees in a circle of about 10 feet in diameter. This was done on a rough wooden floor with cracks and splinters. When they collapsed

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rather diabolical scheme was to place a wooden 2x4 behind the knees of a kneeling prisoner and force him to rock back on the board and to balance on the balls of his feet. If he lost his balance or fell from pain he would be abused until he resumed.

(4) A variety of threats were used. The most common was the threat of death. These were made with the threatener pointing a gun at the captive and cycling ammunition in and out of the chamber and on some occasions pulling the trigger when the gun was empty.

This type of maltreatment was often administered by North Korean officers and always in their presence. The Statements describe a number of sadistic beatings during interrogation.

One man was beaten severely although wounded with shrapnel in his leg and his wounds draining. Another was beaten off and on for a period of about six hours. He estimated he was beaten from head to foot in various ways. On five occasions he was picked up and his head bounced on the floor. Later, he was propped in a seated position against a wall and an officer and a guard stamped on his crotch and groin. He was then karate chopped until his neck was paralyzed for several minutes and one eye closed.

One officer underwent a similar beating during which he lost consciousness some six times. On each occasion he was slapped back to consciousness.

The purge which took place from late March to early April was of a different character. This was merely an intensification of the normal level of abuse. The kicking and hitting stepped up

dramatically. A number of petty rules were initiated and any violations were punished with beatings. As far as I could determine all the mistreatement during this period was meted out by enlisted guards. Abuse was applied with greater frequency, more vehemence, and as a result of apparent design.

Blows were delivered to all parts of the body, but kicks to the legs and punches and slaps to the head were emphasized in the statements. Threats with guns were commonplace. This usually took the form of placing a sub-machine gun between the eyes or against the temple, cycling live ammunition in the weapon, and threatening to shoot the captive.

Probably the most vivid description of the type of violence offered during the purge can be found in this excerpt from a crew statement:

"One evening my roommate looked behind him before closing the door. For this, he was kicked and beaten with fists. The next night, I, myself was last man in line, and, because of my friend's experience, did not look back. Consequently, I closed the door just before the guard reached it. For this I was choked, bent backwards over the end of a bed until my feet left the deck, kicked on the right leg, shin, hit in the jaw, pulled forward by my hair until I was bent looking at the floor, and then karate chopped on the back of the neck. I went onto a bed kitty-corner from the first one, and lost my right slipper. I stood back up at attention and tried to regain the slipper. I caught a full arm swing with a first behind the right ear. I again tried to regain my slipper and came to attention. The treatement was repeated. This time I said 'to hell with the slipper' (to myself) and came to attention. A haymaker caught me in the jaw and I once again landed on the bed-deck. My friend tried to catch me as he was standing between the two beds where I landed. For this the guard called him forward and kicked and hit him with fists."

The last distinctive period was "hell week" from 11 to 18 December. Again the level of violence increased dramatically.



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With little or no provocation, guards would administer beatings including a series of punches or kicks or both to various parts of the head and body, clubbing with sticks or belts. It was also required that prisoners assume rigid and uncomfortable positions for periods as long as 16 hours. The crew members were forced to keep their heads bowed motionless on their chests, feet in front flat on the deck, and hands motionless on their knees. If they moved even lishgtly they were set upon by the guards and beaten. This was often exacerbated by forcing the prisoners to keep their windows open, permitting freezing wind to blow through the room—in one instance with crew members naked.

The statements abound with detailed references to the intensive and systematic abuse which was applied during this period. Again these punishments were often applied by officers. In fact the prison commandant informed the crew that they were going to be punished during this period for their conduct.

The medical evidence which was still evident on repatriation is not as great as might be expected. The entire crew was suffering from malnutrition. One man had a broken jaw, another a broken rib, and 29 men showed some evidence of mistreatment.

Numerous crew members complained of tenderness and soreness and even numbness. It is difficult to separate their complaints from the effects of malnutrition. Three were diagnosed as "depressed."

In summarizing, the evidence is overwhelming that North Korean officers condoned the maltreatement of the crew and in numerous occasions participated. It is also clear that the abuse was systematic

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PUEBLO INTELLIGENCE DEBRIEF AND DAMAGE ASSESSMENT BRIEF

FOLLOWING INITIAL MEDICAL SCREENING AND TREATMENT IN KOREA, THE CREW OF THE PURBLO WAS: FLOWN TO SAN DIEGO FOR INTELLIGENCE DEBRIEFING.

THE PURPOSE OF THE INTELLIGENCE DEBRIEF WAS TO OBTAIN WITHIN A LIMITED TIME FRAME A MAXIMUM OF INFORMATION FROM PUBBLO RETURNEES FOR SUBSEQUENT ANALYSIS IN DETERMINING THE EXTENT OF THE DAMAGE TO NATIONAL SECURITY THROUGH THE COMPROMISE OF CRYPTOGRAPHIC/CRYPTOLOGIC, AND SENSITIVE INTELLIGENCE INFORMATION PROGRAMS AND MATERIALS AS A RESULT OF THE CAPTURE OF THE PUBBLO BY THE NORTH KOREANS.

THE FOLLOWING GUIDELINES WERE ADMERED TO IN THE INTELLIGENCE DESRUEF:

- 1. THE DEBRIEF WAS NOT CONCERNED WITH ASPECTS OF CULPABILITY.

 ALL INFORMATION WAS PRIVILEGED. EACH RETURNEE WAS ADVISED BY COMPETENT

 AUTHORITY OF THIS, AND THAT THE QUESTIONS ASKED DURING THE DEBRIEFING

 PROCESS WERE FOR THE SOLE AND EXCLUSIVE PURPOSE OF OBTAINING NEEDED

 INTELLIGENCE INFORMATION WHICH WAS ESSENTIAL TO THE SECURITY OF THE

 UNITED STATES.
- 2. ALL INFORMATION OBTAINED DURING THIS DEBRIEFING PROCESS IS
 BEING CAREFULLY SAFEGUARDED AND HELD EXCLUSIVELY AS PRIVILEGED INTELLIGENCE
 INFORMATION, AND THAT IT WILL NOT IN ANY WAY, DIRECTLY, OR INDIRECTLY BE
 USED AGAINST THE PERSON WHO PROVIDED IT, OR AGAINST ANY OTHER RETURNEE IN
 ANY JUDICIAL OR DISCIPLINARY PROCEEDING.

AT THE CONCLUSION OF THE INTELLIGENCE DEBRIEF, EACH RETURNEE
WAS ADVISED THAT THE INTELLIGENCE DEBRIEF WAS CONCLUDED, AND THAT
ANY INFORMATION PROVIDED BY THE RETURNEE HEREAFTER MAY BE USABLE AGAINST
THE RETURNEE IN A COURT OF LAW, COURT-MARTIAL OR OTHER DISCIPLINARY
PROCEEDING; HE WAS TOLD THAT NONE OF THE INFORMATION PROVIDED BY THE
RETURNEE DURING THE INTELLIGENCE DEBRIEF PROCESS HAS BEEN OR WILL BE
MADE AVAILABLE TO PERSONS WHO MAY SUBSEQUENTLY TALK WITH, QUESTION, OR
INTERROGATE THE RETURNEE CONCERNING HIS CONDUCT FOR OTHER THAN INTELLIGENCE

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PURPOSES. ALSO, THAT IF THE RETURNEE DESIRES TO WITHOLD FROM LATER
DISCLOSURES ANY OF THE INFORMATION MUCH HE HAD PROVIDED DURING THE
DEBRIEFING PROCESS, HE MAY FEEL COMPLETELY SECURE IN THE KNOWLEDGE THAT
HIS PRIOR STATEMENTS WILL NOT BE DISCLOSED BY THE INTELLIGENCE COMMUNITY.

THE METHODOLOGY USED IN THE DEBRIEF WAS ENTIRELY DEPENDENT UPON

THE PHYSICAL AND PSYCHOLOGICAL CONDITION OF THE RETURNEES. ALL HUMANITARIAN

MEASURES WERE AFFORDED THEM. NO PERSON WAS INTERVIEWED UNTIL RELEASED BY

MEDICAL AUTHORITIES. THE DEBRIEF TEAM CONSISTED OF APPROXIMATELY 300

INTERVIEWERS, TECHNICAL, CLERICAL, AND ADMIN PERSONNEL.

EACH CREWMEMBER WAS INTERVIEWED BY ONE DEBRIEFER USING A PRE-ESTABLISHED QUESTION FORMAT. NOTES WERE TAKEN AND THE INTERVIEW WAS OVERTLY TAPE RECORDED.

THE INTERVIEW PORTION OF THE INTELLIGENCE DEBRIEF LAST TWO WEEKS AND WAS COMPLETED ON 11 JANUARY 1969. A TOTAL OF 1293 INTERVIEW TAPES RESULTED, FOR A TOTAL OF ABOUT 270 MILES OF TAPE. THE TRANSCRIPTS OF THESE TAPES ARE STORED IN 11 PIVE-DRAWER FILE CABINETS, CONSISTING OF APPROXIMATELY 100 CUBIC FEET.

THE INTELLIGENCE DEBRIEF TAKE WAS FLOWN TO WASHINGTON WHERE AN INTENSIVE EFFORT IS NOW UNDERWAY TO ANALYZE AND COLLATE THIS MATERIAL FOR DAMAGE ASSESSMENT PURPOSES. MR. HELMS, THE DIRECTOR OF CENTRAL INTELLIGENCE, HAS ASSUMED RESPONSIBILITY FOR ASSESSING THE OVERALL DAMAGE TO THE U.S. INTELLIGENCE COMMUNITY RESULTING FROM THE LOSS OF PUBBLO.

A SPECIAL INTELLIGENCE DAMAGE ASSESSMENT GROUP HAS BEEN CREATED UNDER THE MUSPICES OF SUITE COMPRISED OF REPRESENTATIVES OF CIA, STATE, NSA, DIA, AND THE NAVY, ARMY AND AIR FORCE INTELLIGENCE ORGANIZATIONS. THIS GROUP IS CHAIRED BY A NAVY FLAG OFFICER REPRESENTING THE DIRECTOR OF DIA, AND HAS



CENT!

BEEN DIRECTED TO SUBMIT AN INTERIM REPORT TO USIB.

SINCE THE DANAGE ASSESSMENT HAS YET TO BE COMPLETED, I CANNOT INDICATE AT THIS TIME THE EXTENT OF THE DAMAGE TO THE NATIONAL INTELLIGENCE COMMUNITY WHICH RESULTED FROM CAPTURE OF INTELLIGENCE MATERIALS ON PUEBLO.

I CAN, HOWEVER, GIVE YOU SOME FEELING FOR THE MAGNITUDE OF THE TASK, BY INDICATING AREAS WHERE COMPROMISE IS KNOWN TO HAVE TAKEN PLACE. THESE INCLUDE:

SIGINT PROCEDURES, METHODS, EQUIPMENT AND KNOWLEDGE.

 $\begin{array}{c} \textbf{CRYPTOGRAPHIC/CRYPTOLOGIC PROCEDURES, METHODS, EQUIPMENT} \\ \textbf{AND KNOWLEDGE.} \end{array}$

US COMMUNICATIONS PROCEDURES, METHODS, EQUIPMENT AND KNOWLEDGE.

US INTELLIGENCE GATHERING OPERATIONS.

US COMMAND AND CONTROL.

NAVY OPERATING PROCEDURES, COMMAND AND CONTROL.

US KNOWLEDGE CONCERNING SOVIET, NORTH VIETNAM, CHINESE

AND NORTH KOREAN CAPABILITIES AND STATE OF THE ART IN ELINT, SIGINT,

COMMS, RADAR ORDER OF BATTLE, TACTICS, METHODS, PROCEDURES, ETC.

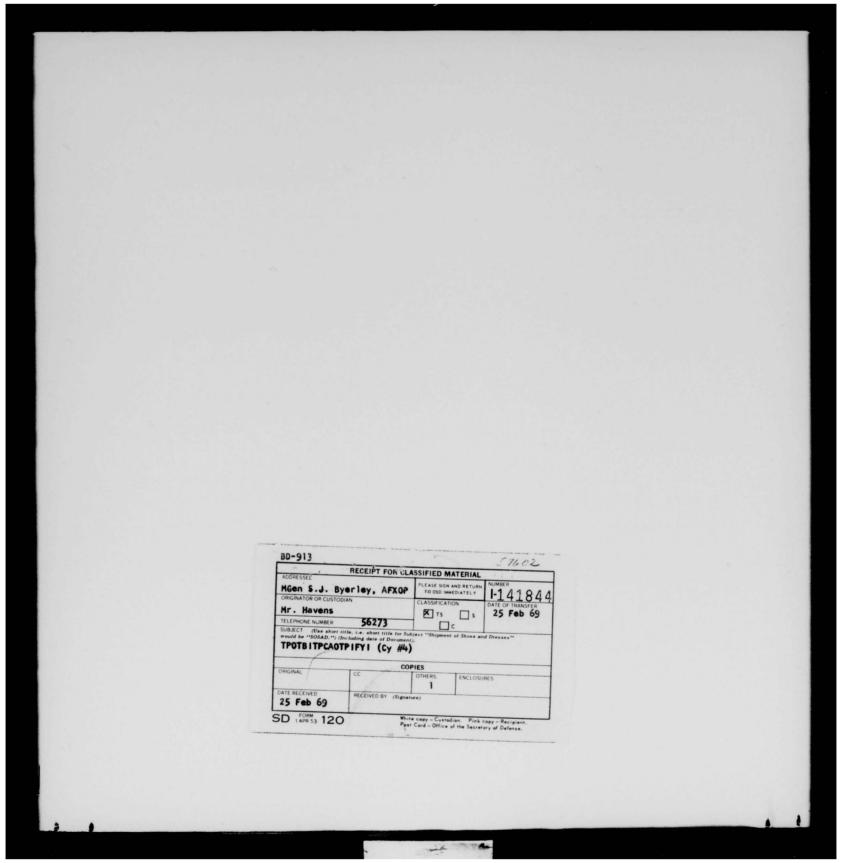
THE REPORT ASSESSING THE DAMAGE WILL HAVE TWO ASPECTS SI AND NON-SI, NSA WILL PREPARE THE SI REPORT FOR USIB, AND
ACNO (INTEL) WILL PREPARE THE NON-SI REPORT. USIB WILL THEN STUDY
THE REPORTS, AND FORWARD THEM TO MR. HELMS FOR AN OVERALL
ASSESSMENT OF THE DAMAGE TO THE NATIONAL INTELLIGENCE COMMUNITY
CAUSED BY THE CAPTURE OF THE PUEBLO.

FROM THIS ASSESSMENT OF DAMAGE, RECOMMENDATIONS CONCERNING CORRECTIVE MEASURES TO NEGATE THE DAMAGE SHALL BE MADE.

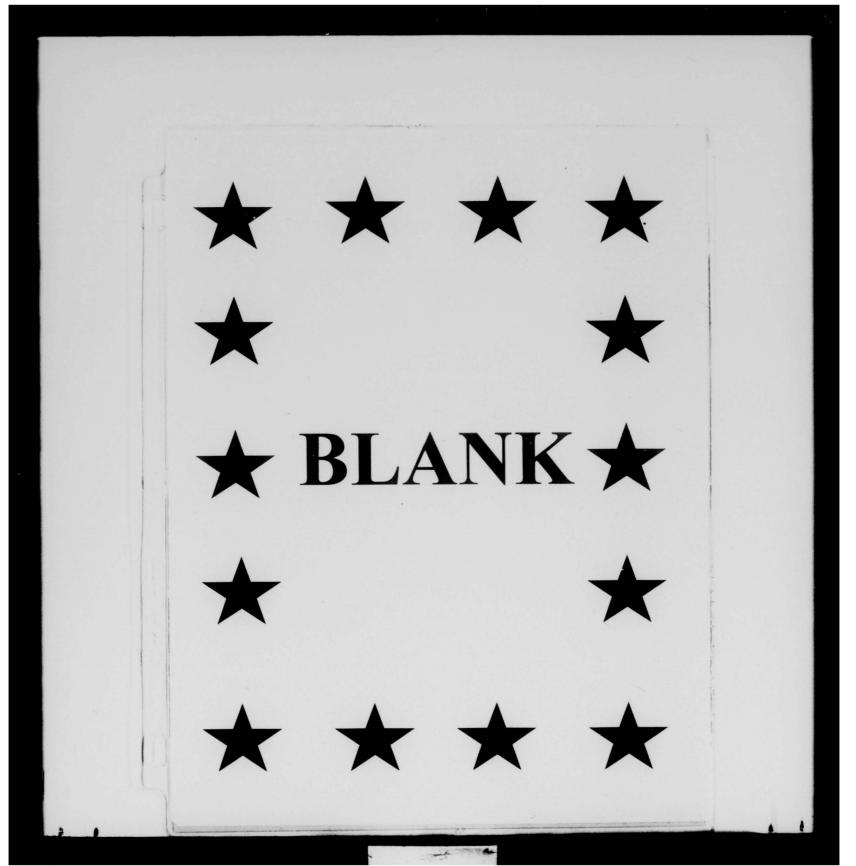




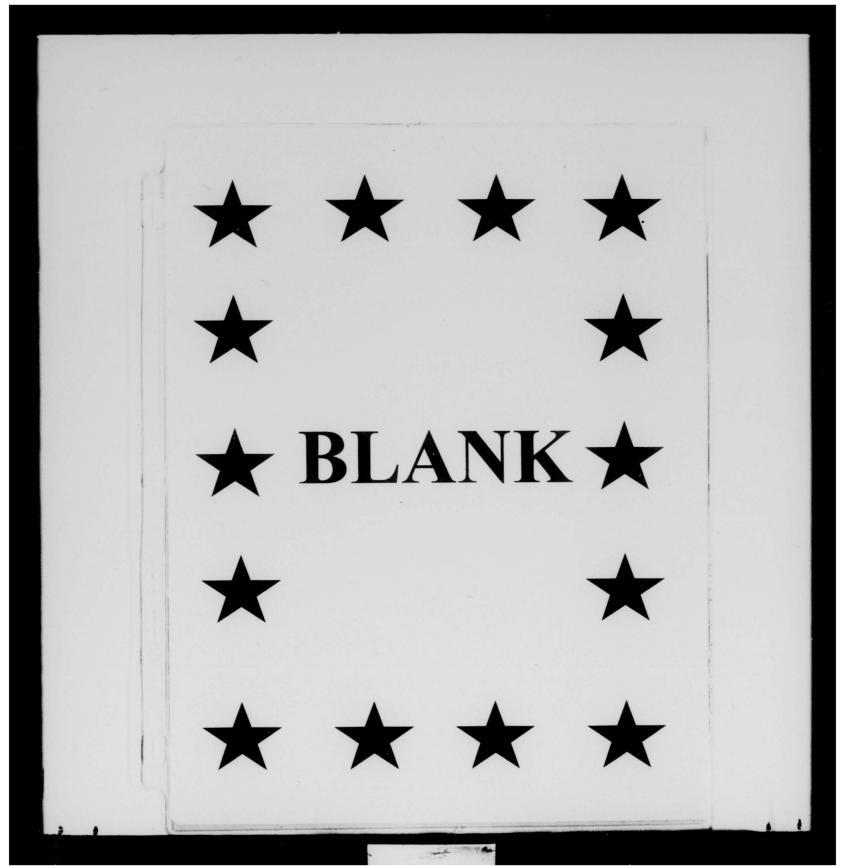
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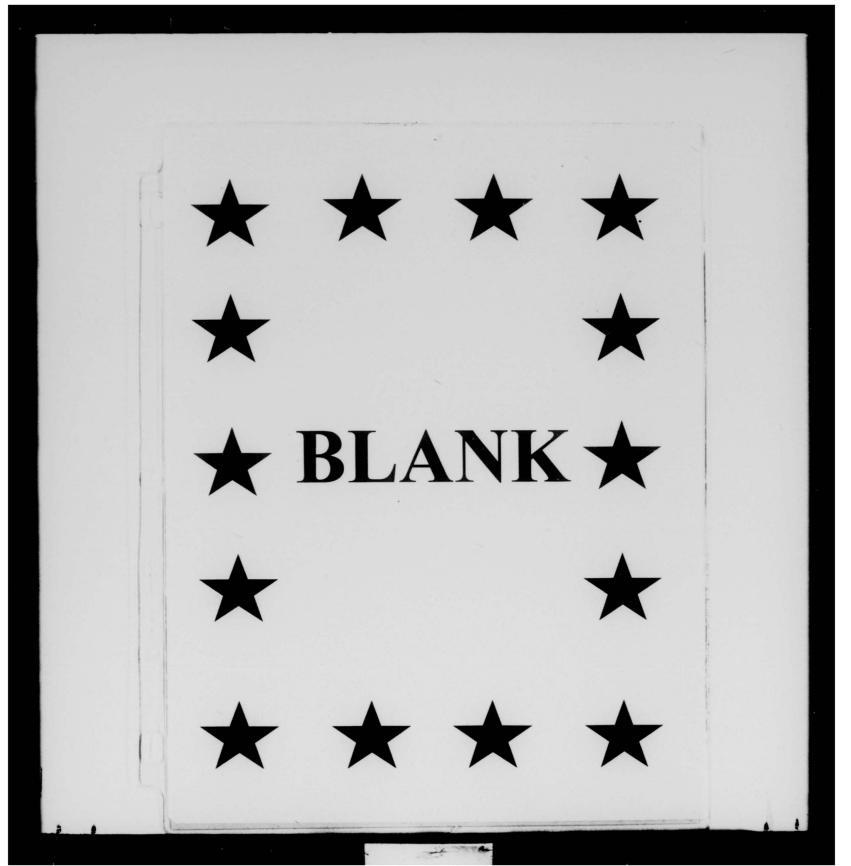
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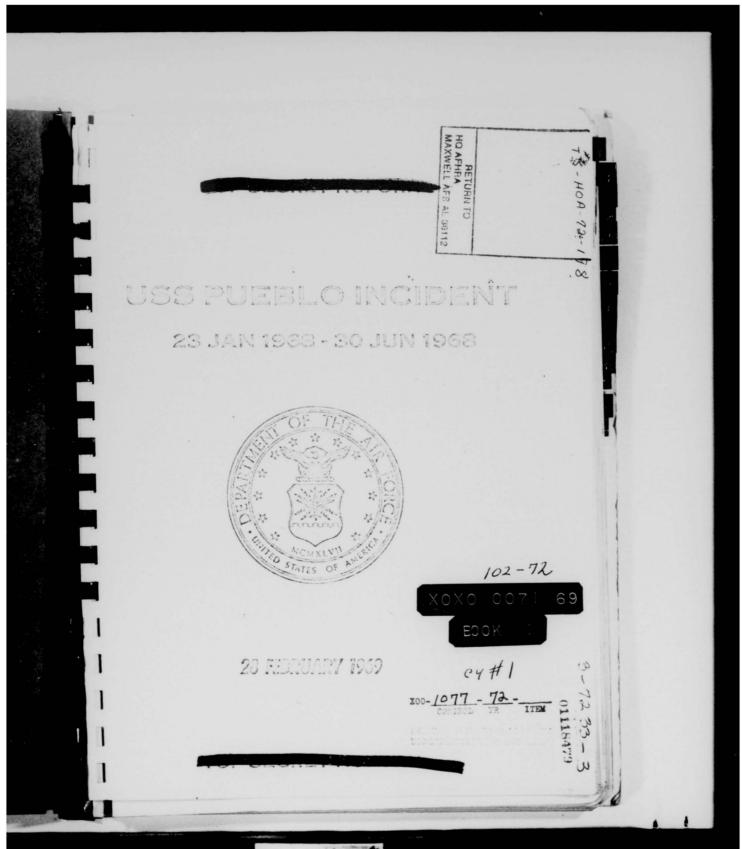


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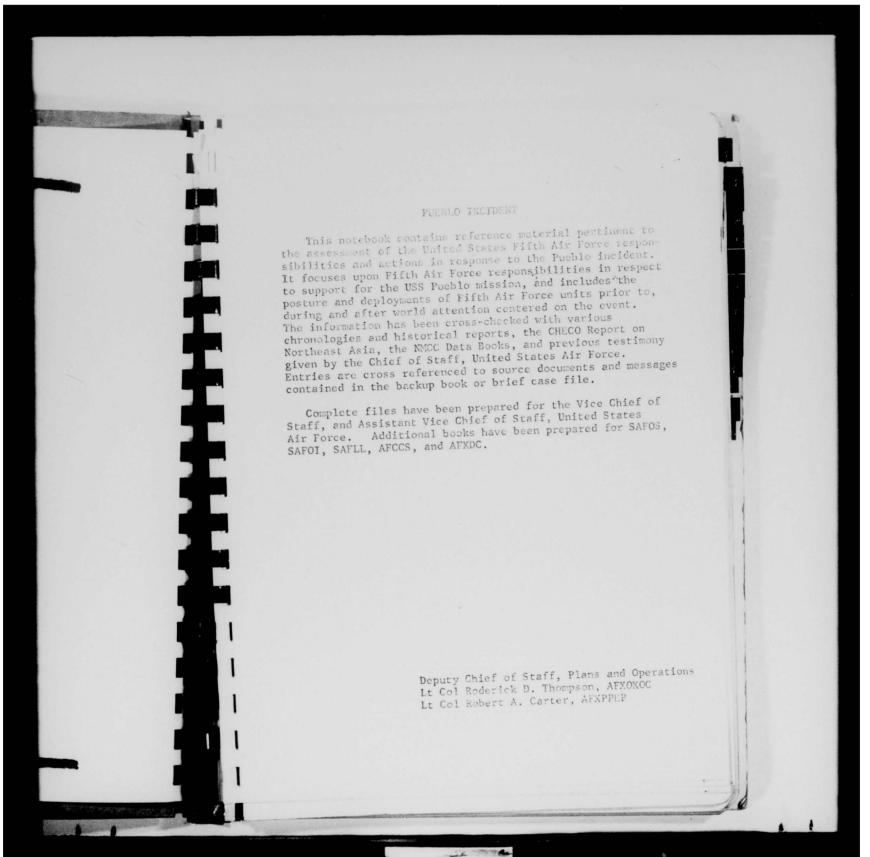


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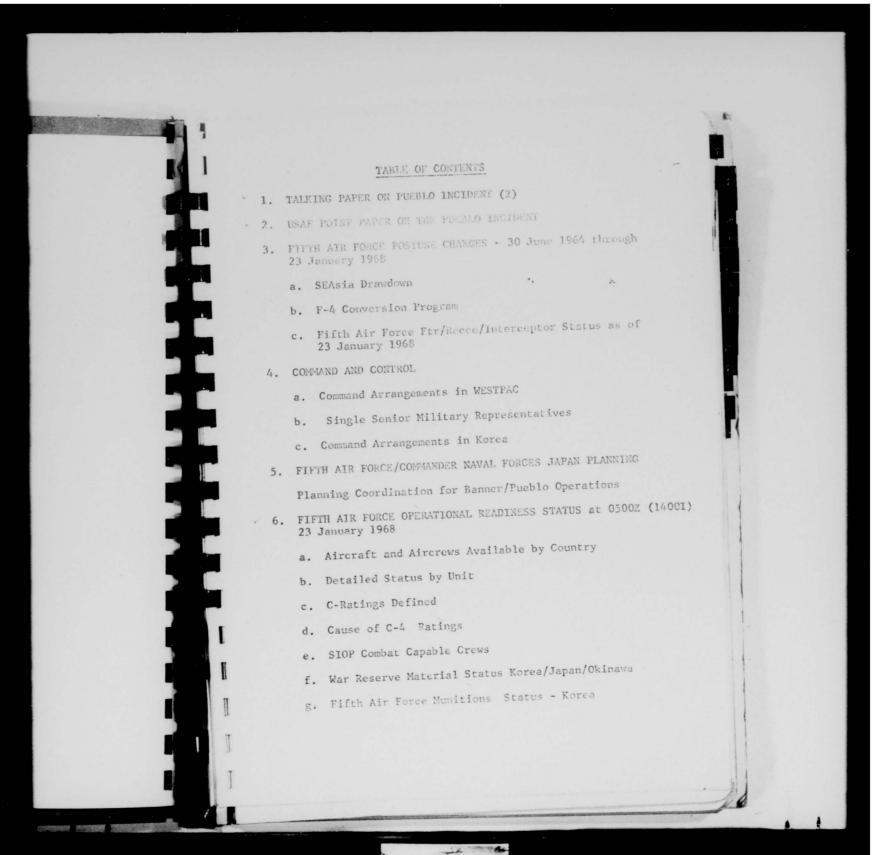
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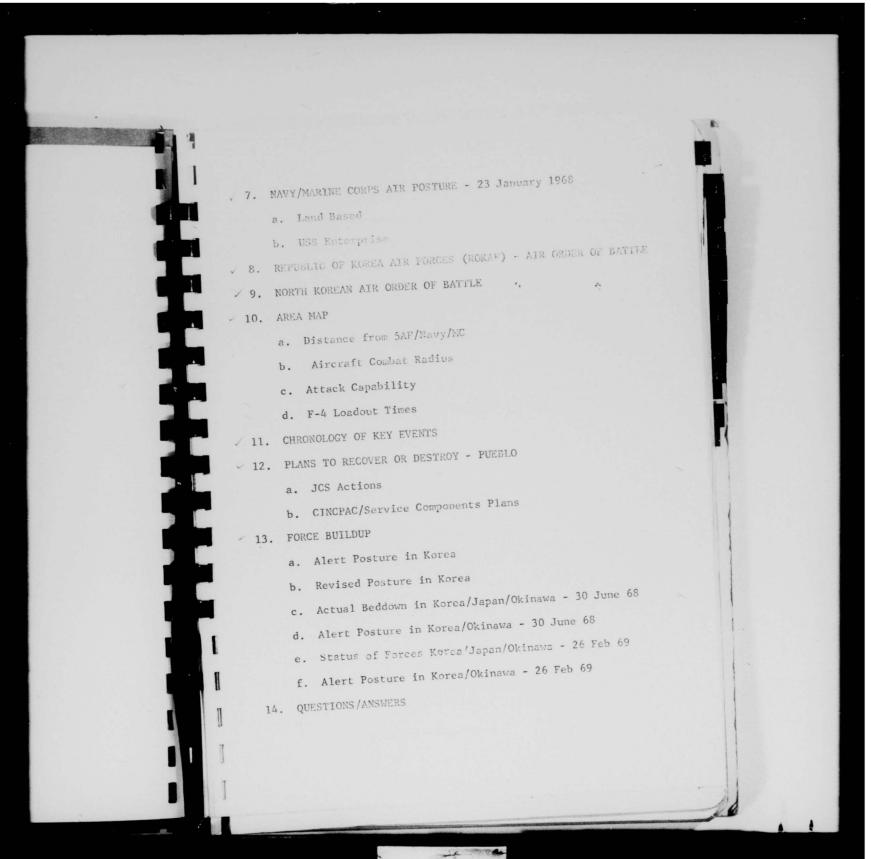


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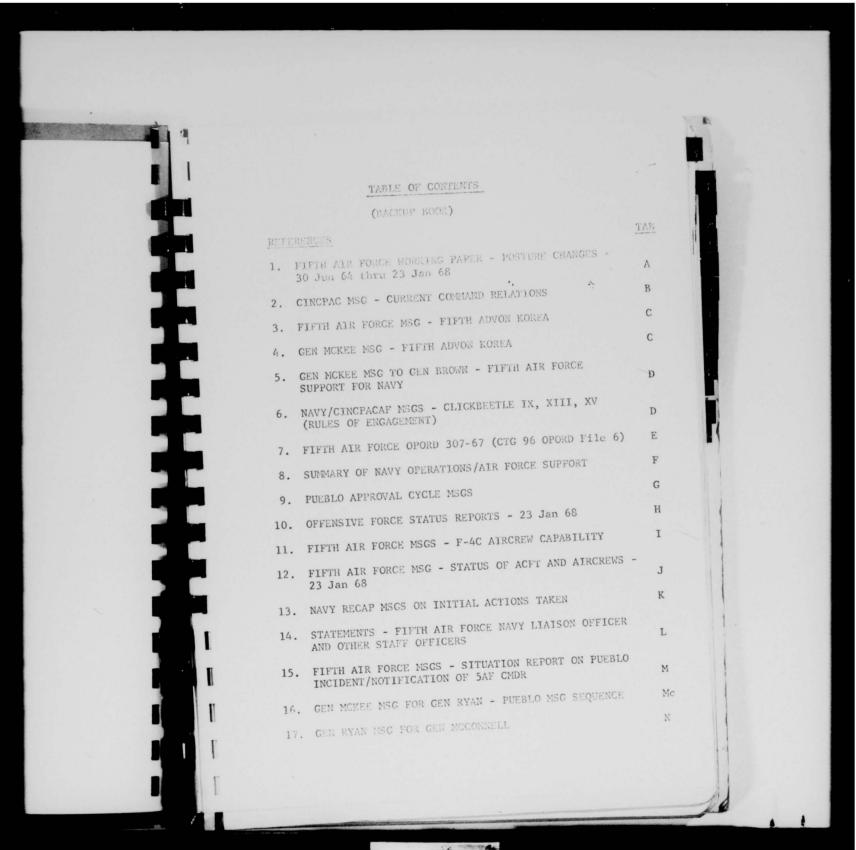


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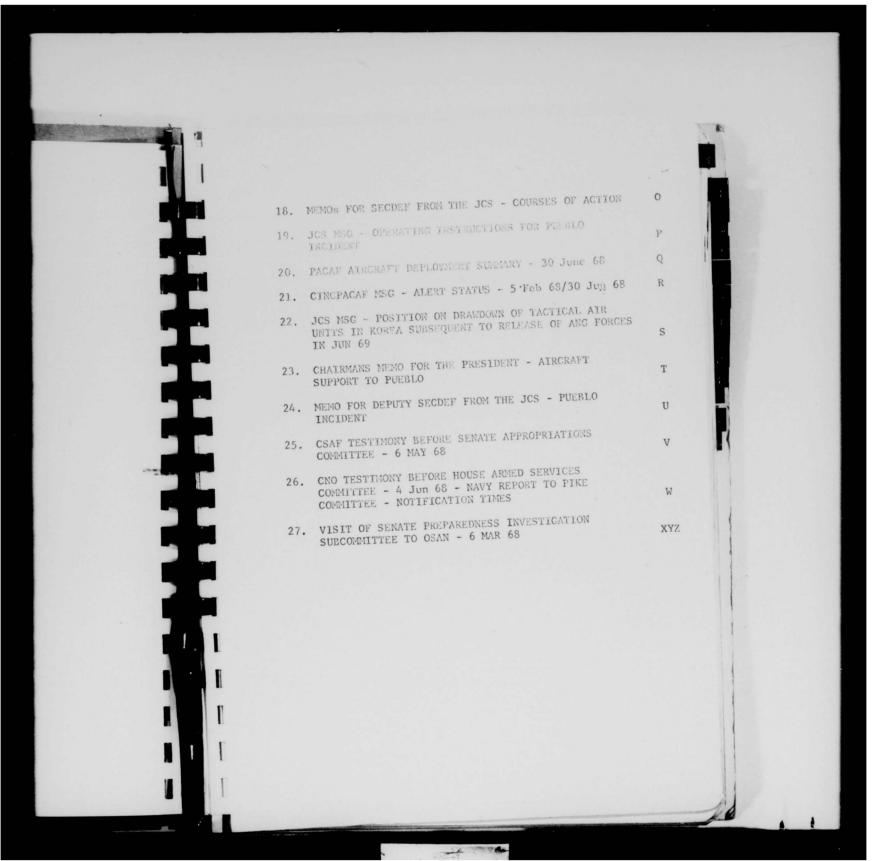




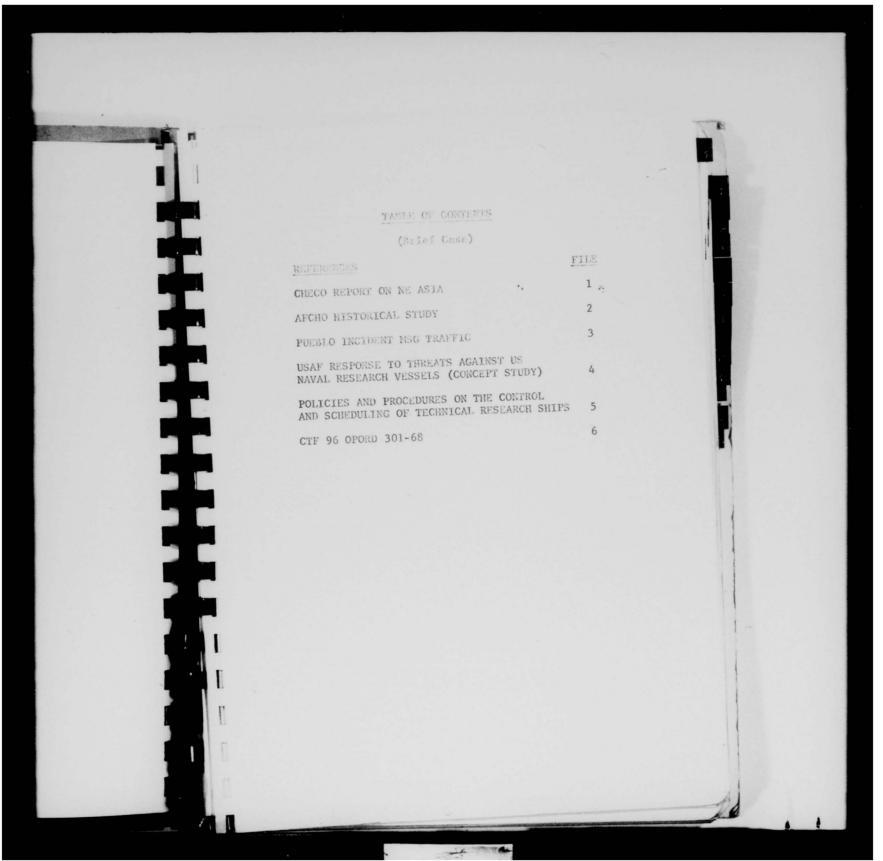
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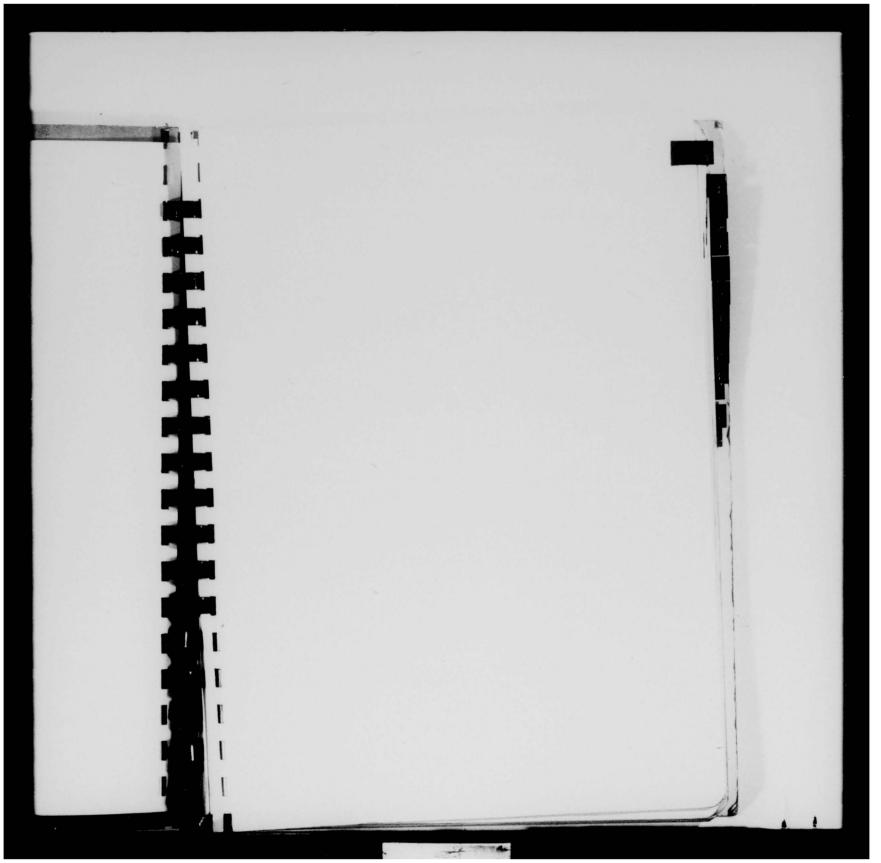
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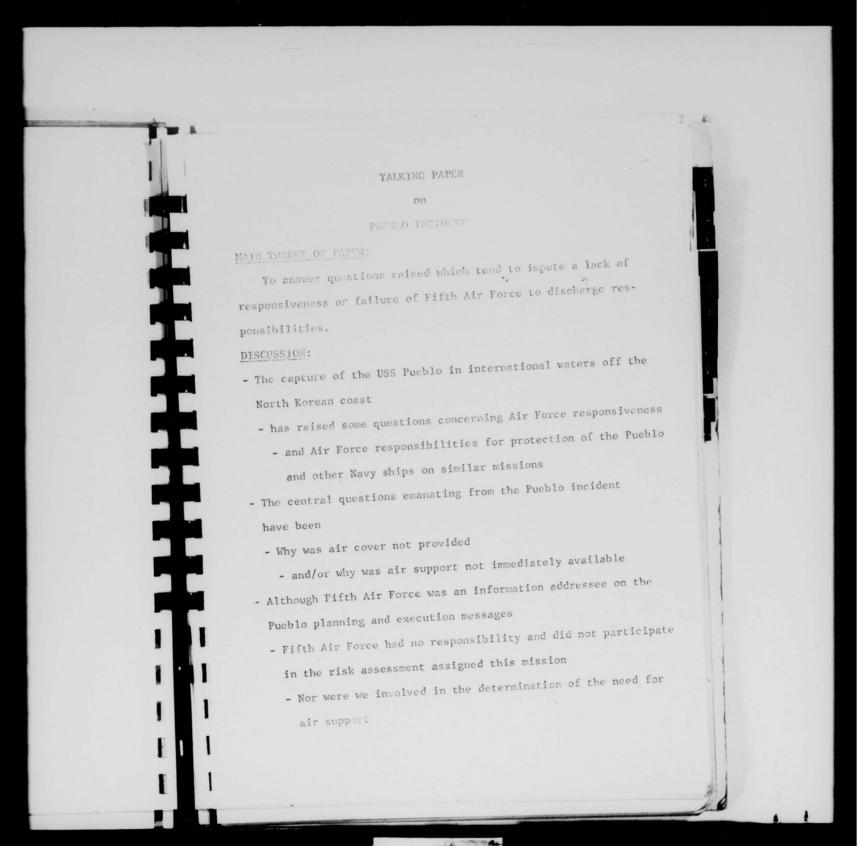
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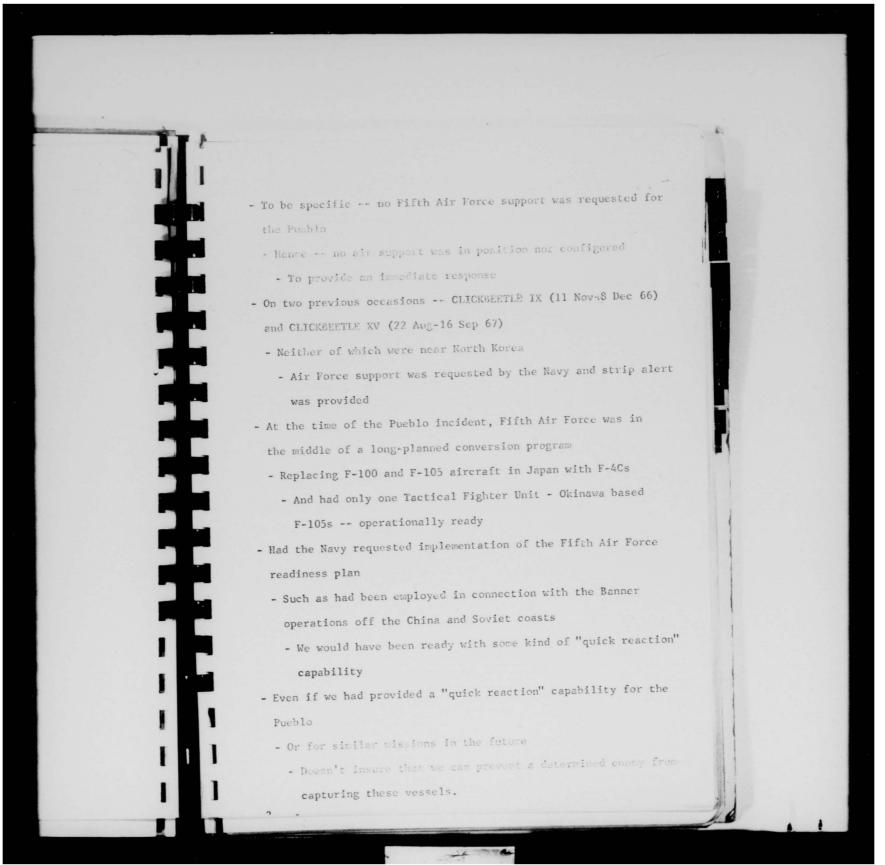


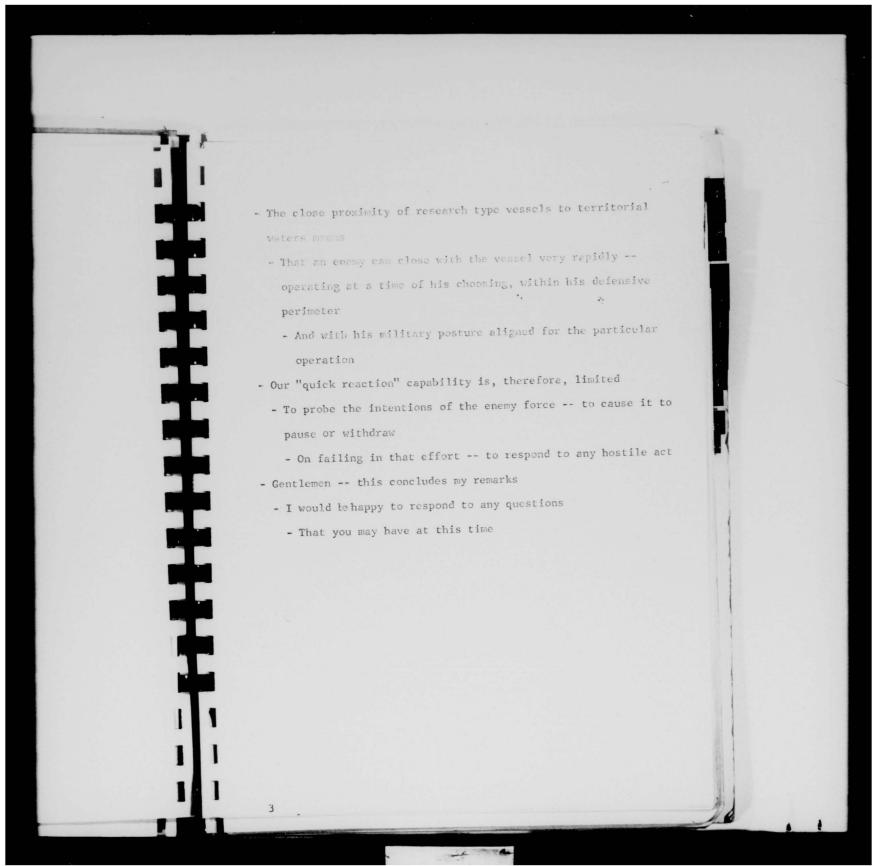
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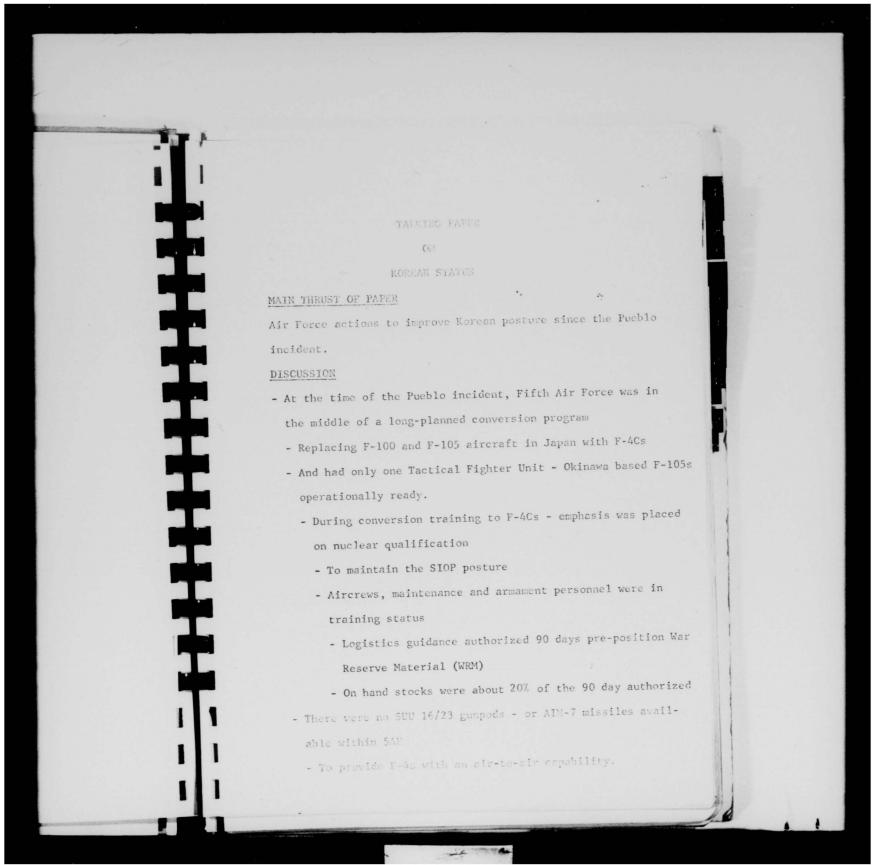
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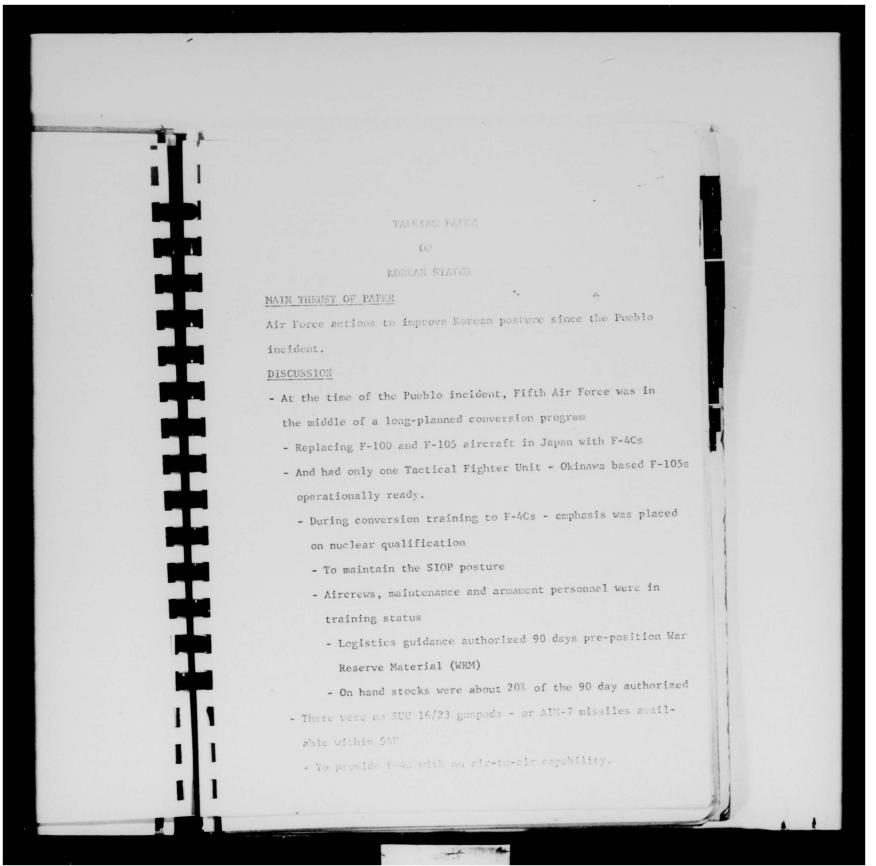




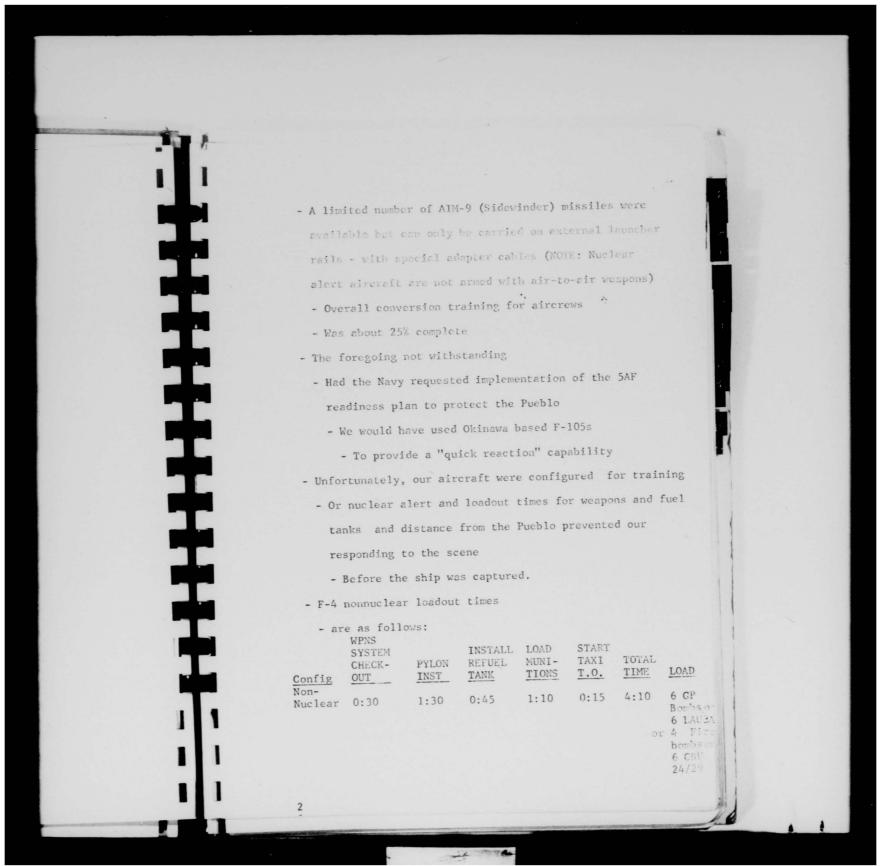


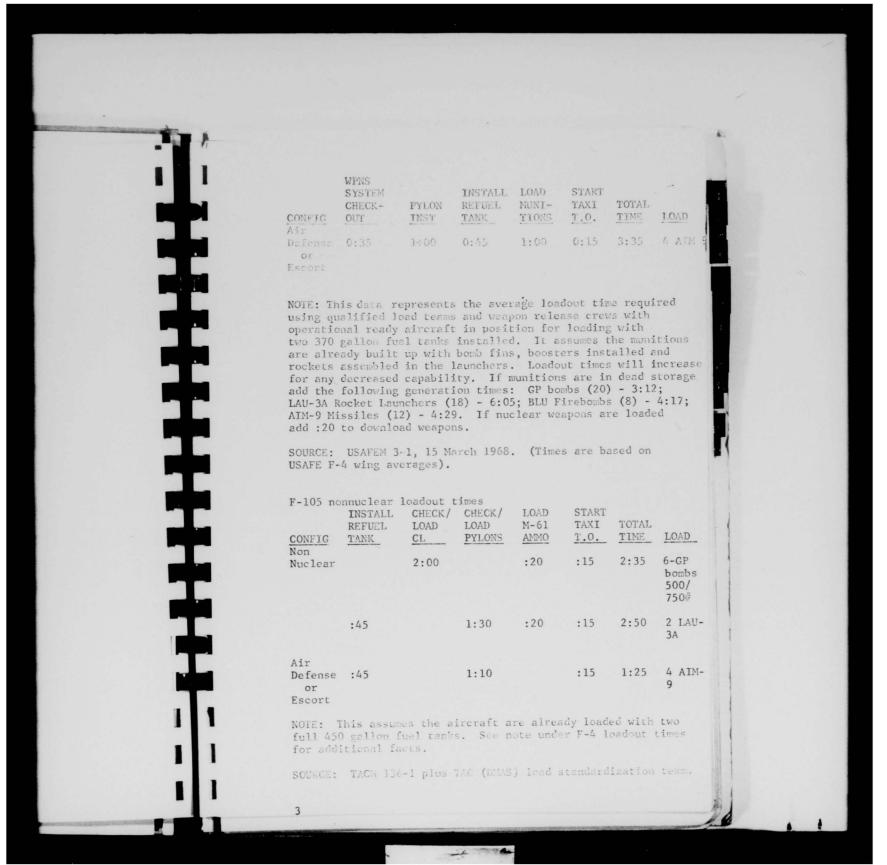
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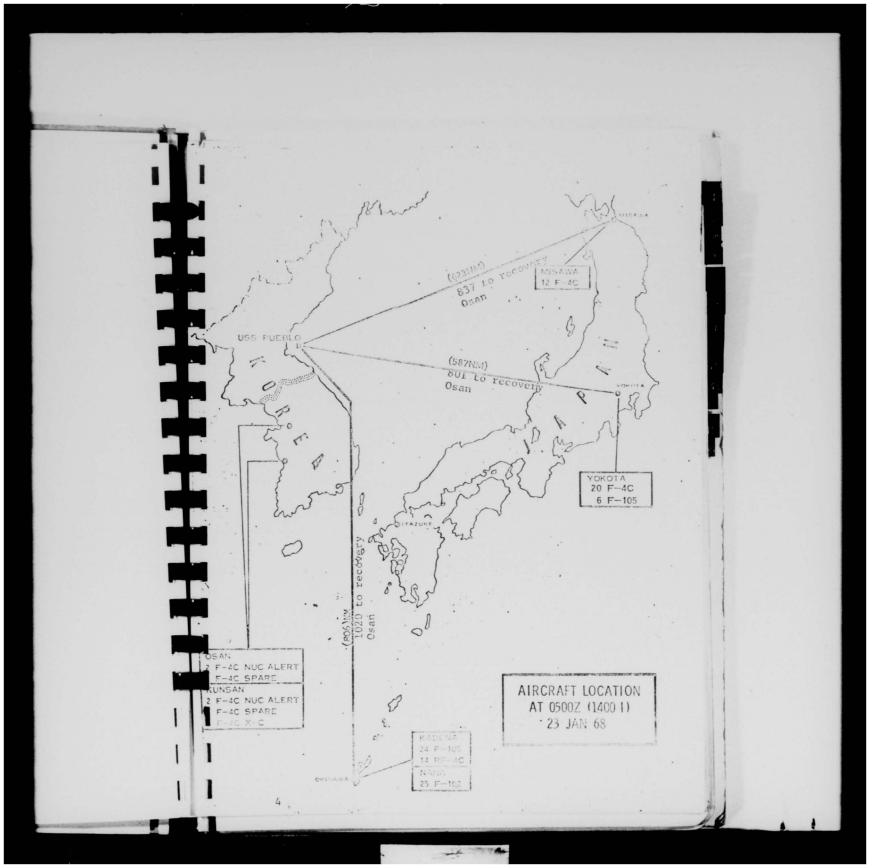




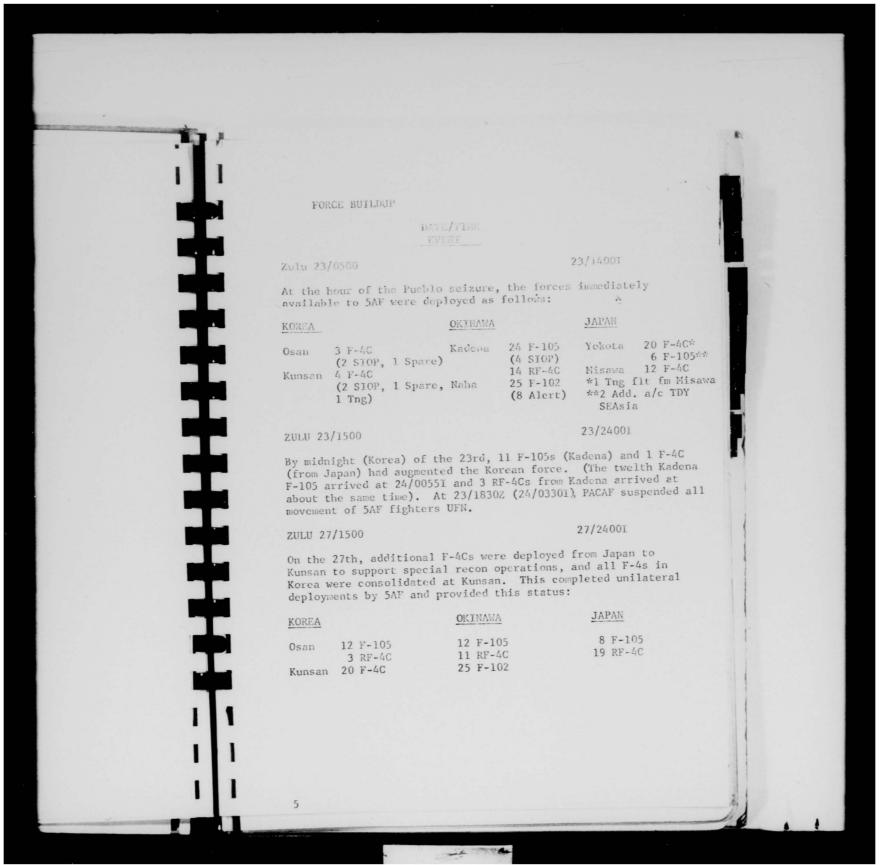
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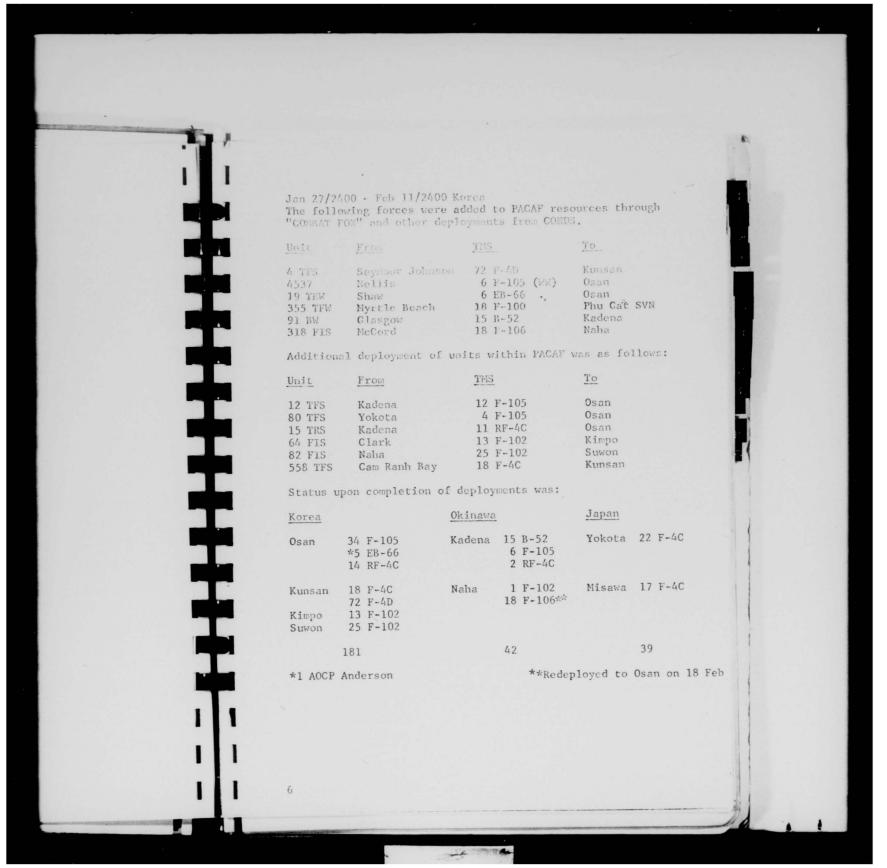




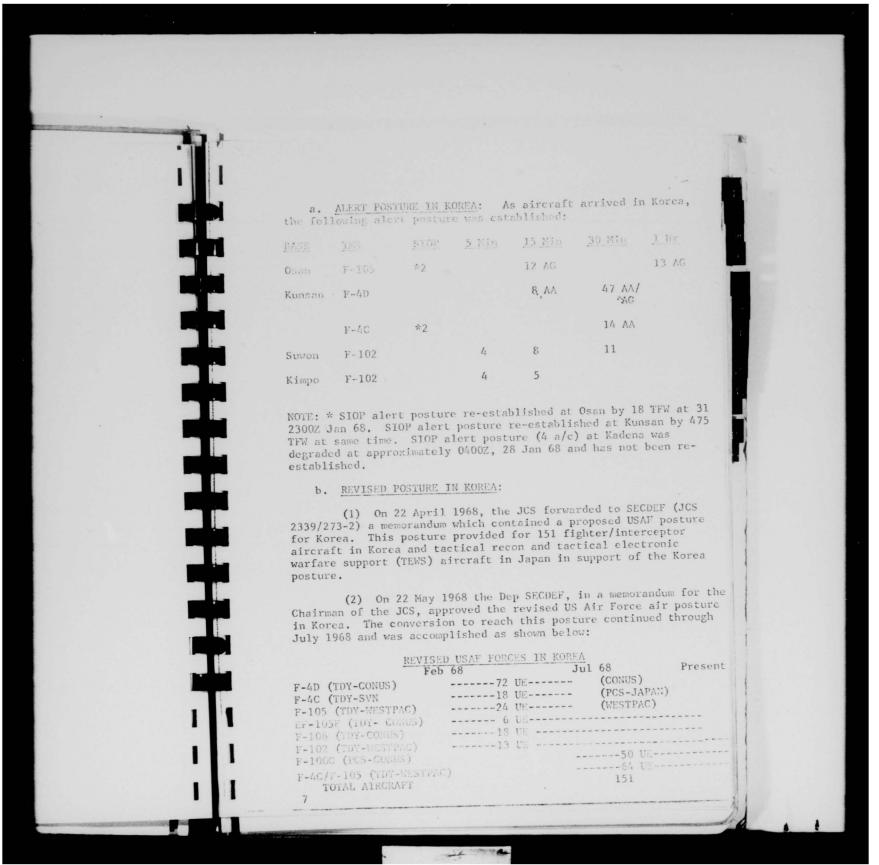


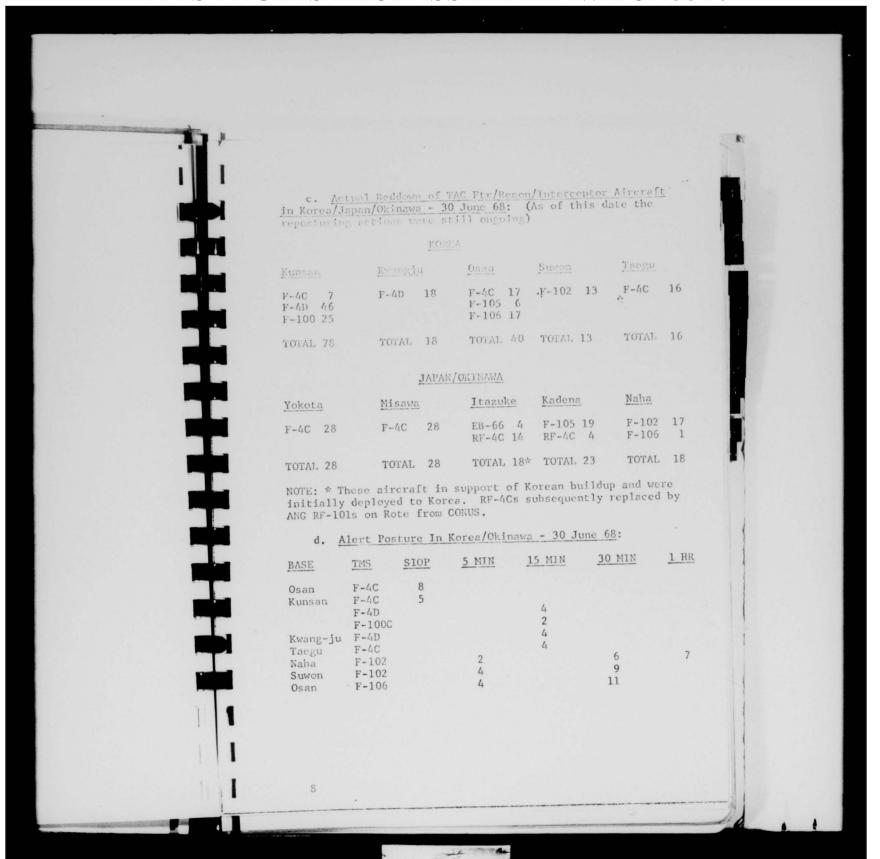
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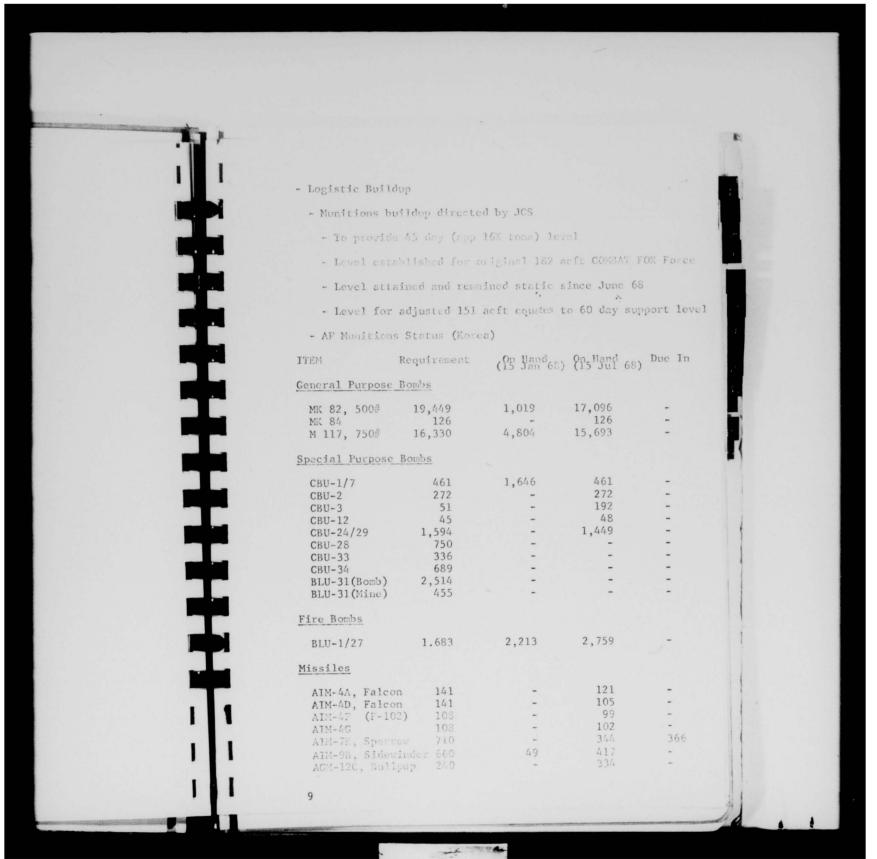


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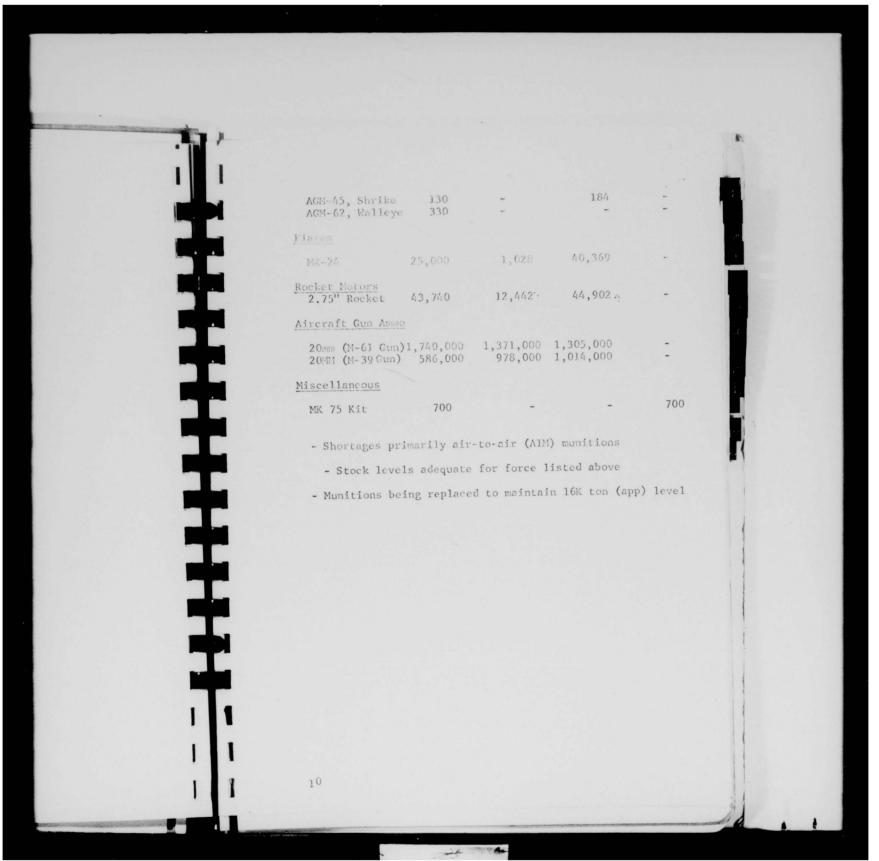




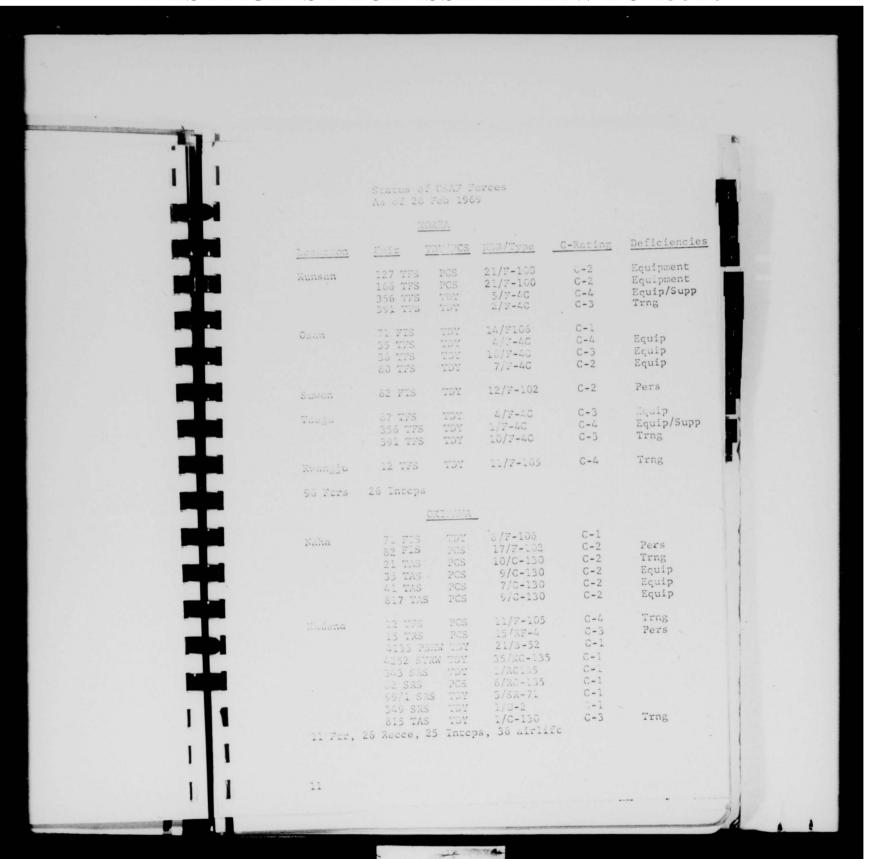
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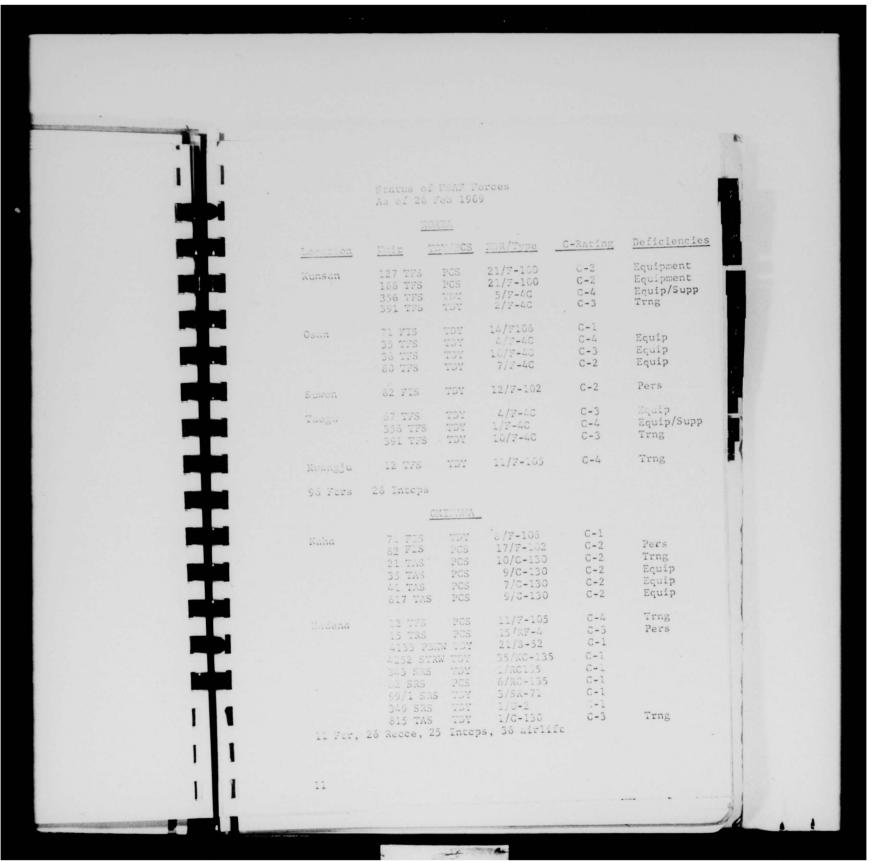
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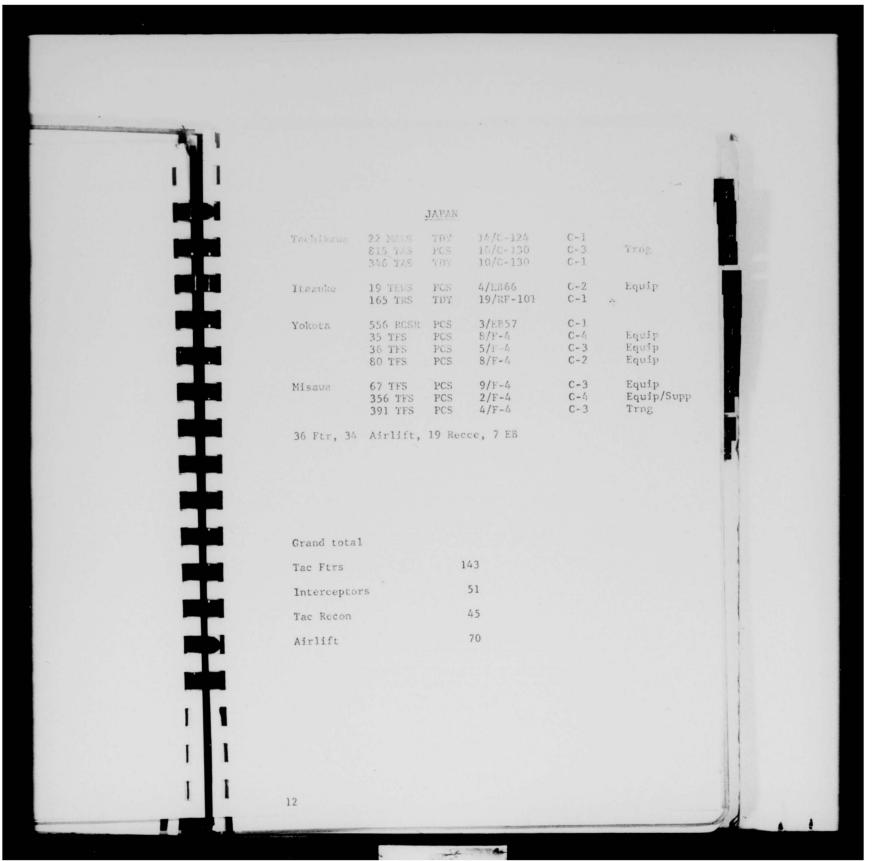
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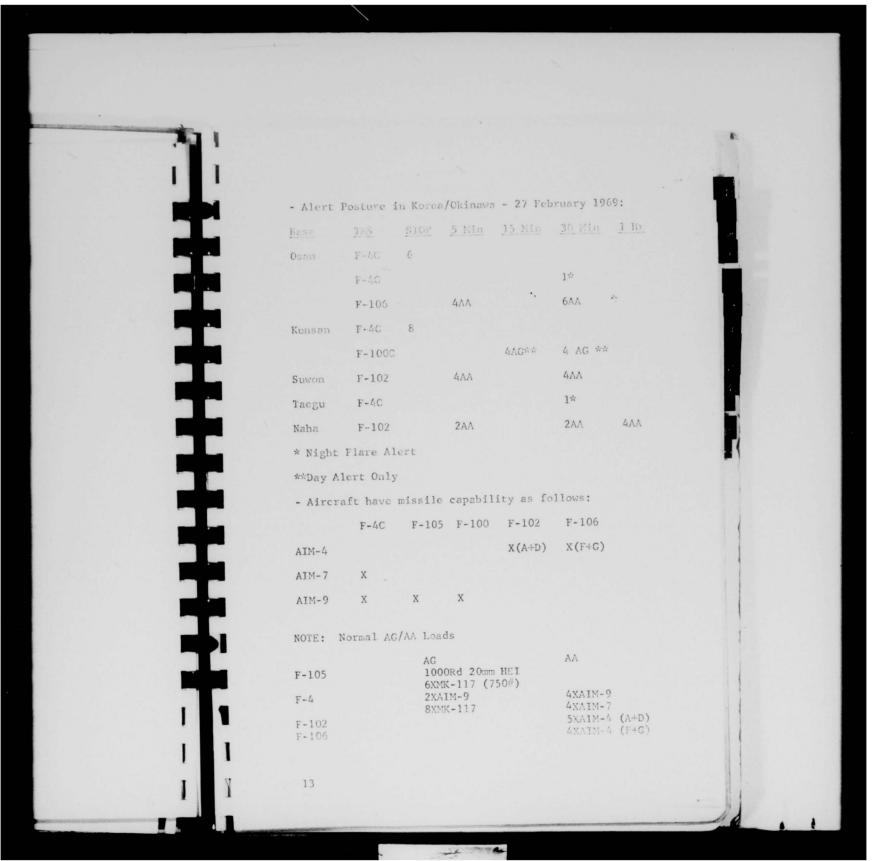
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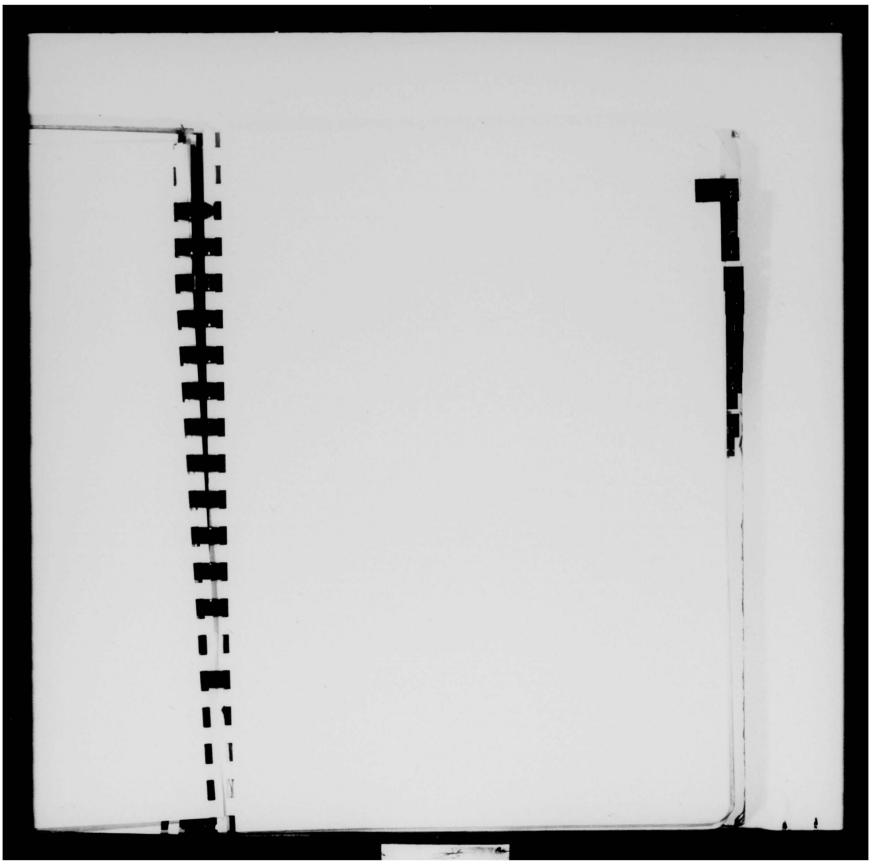
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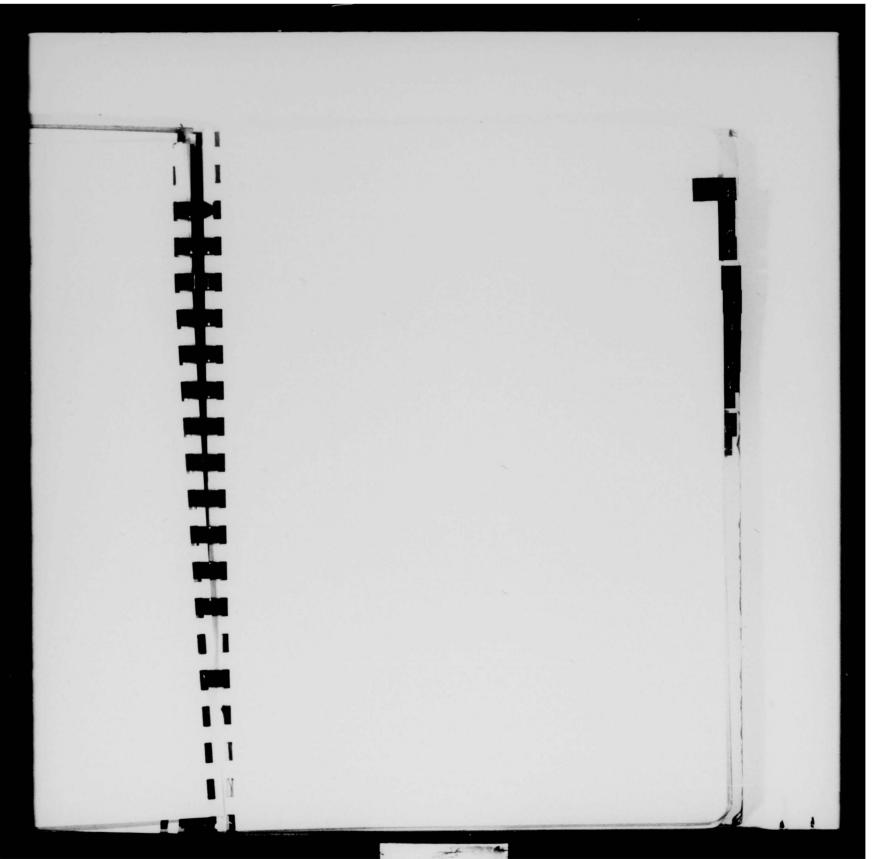
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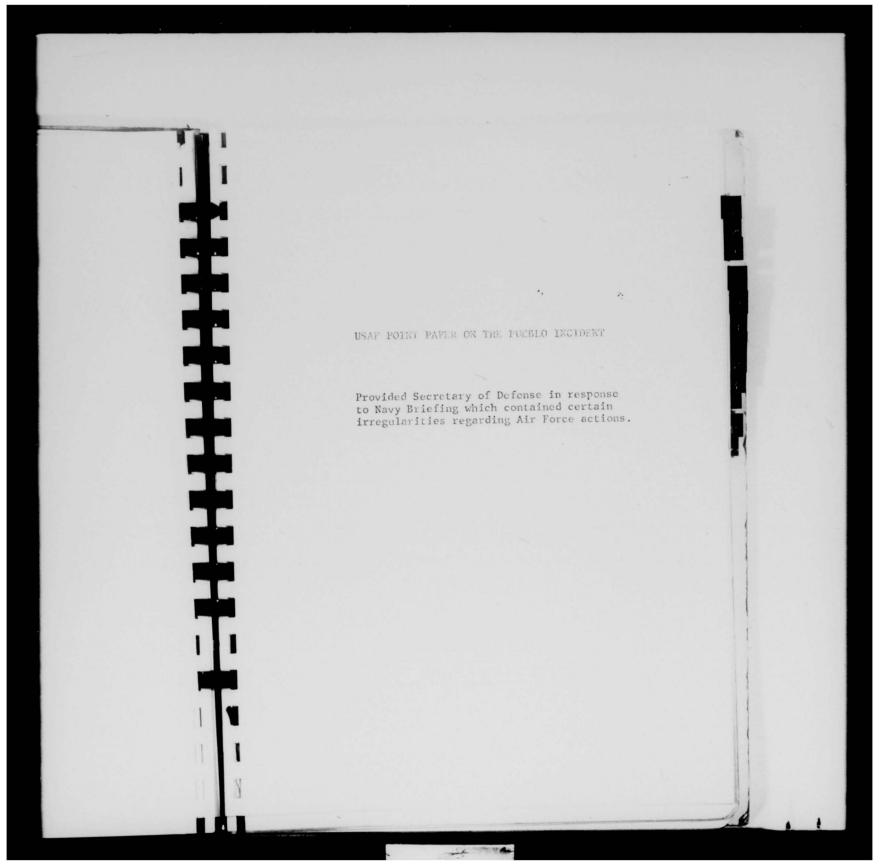
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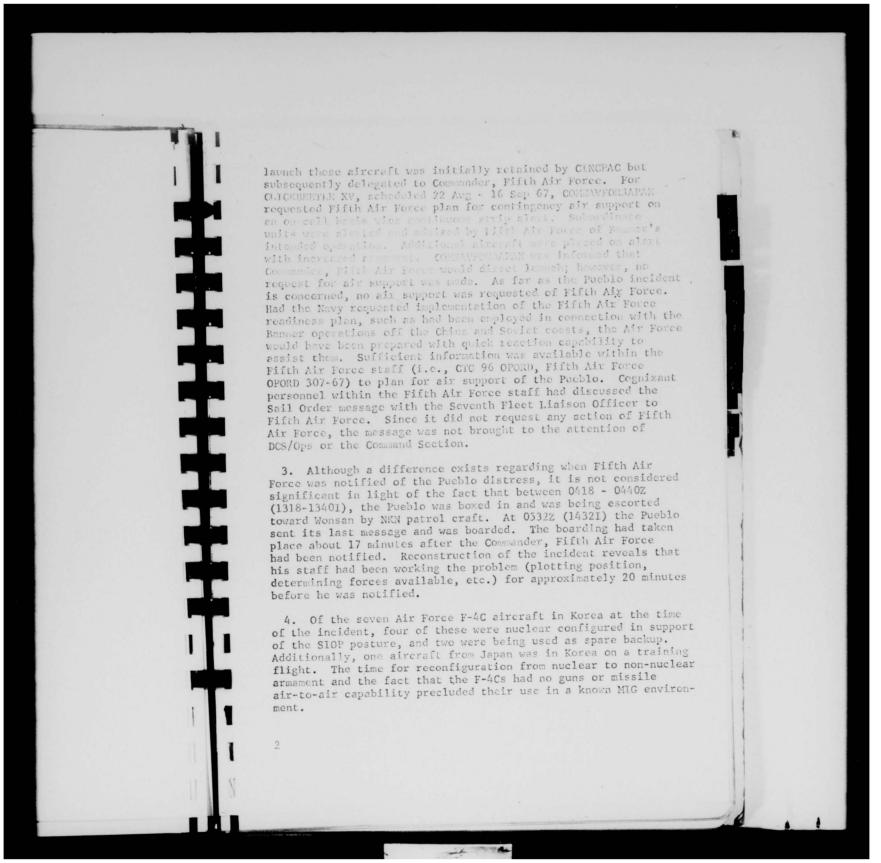


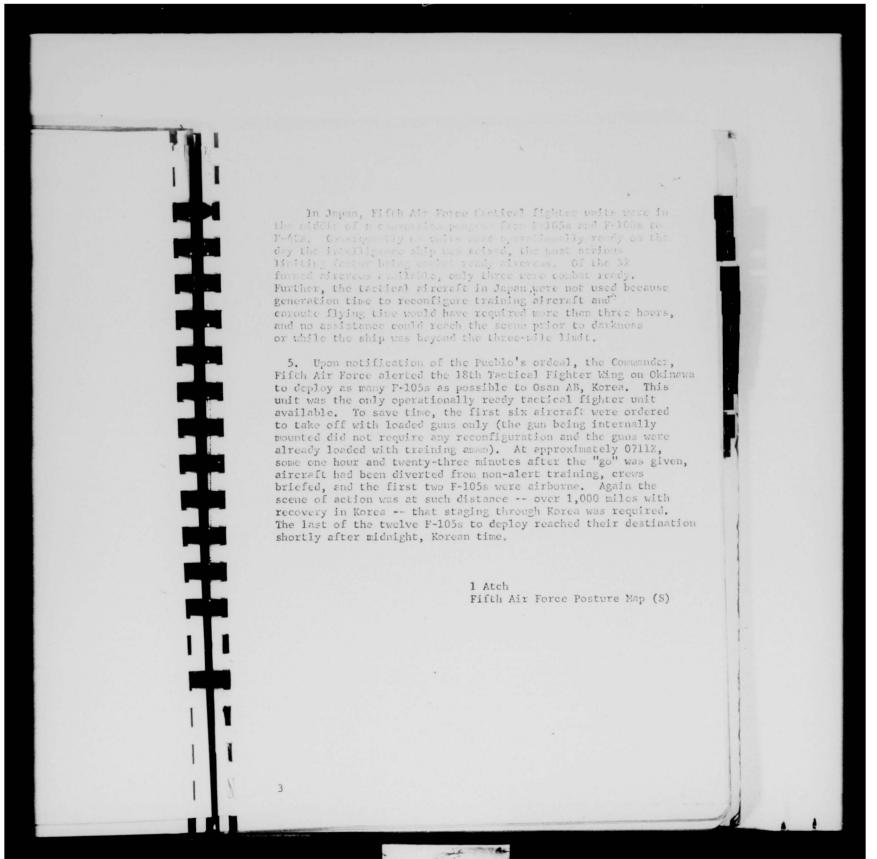
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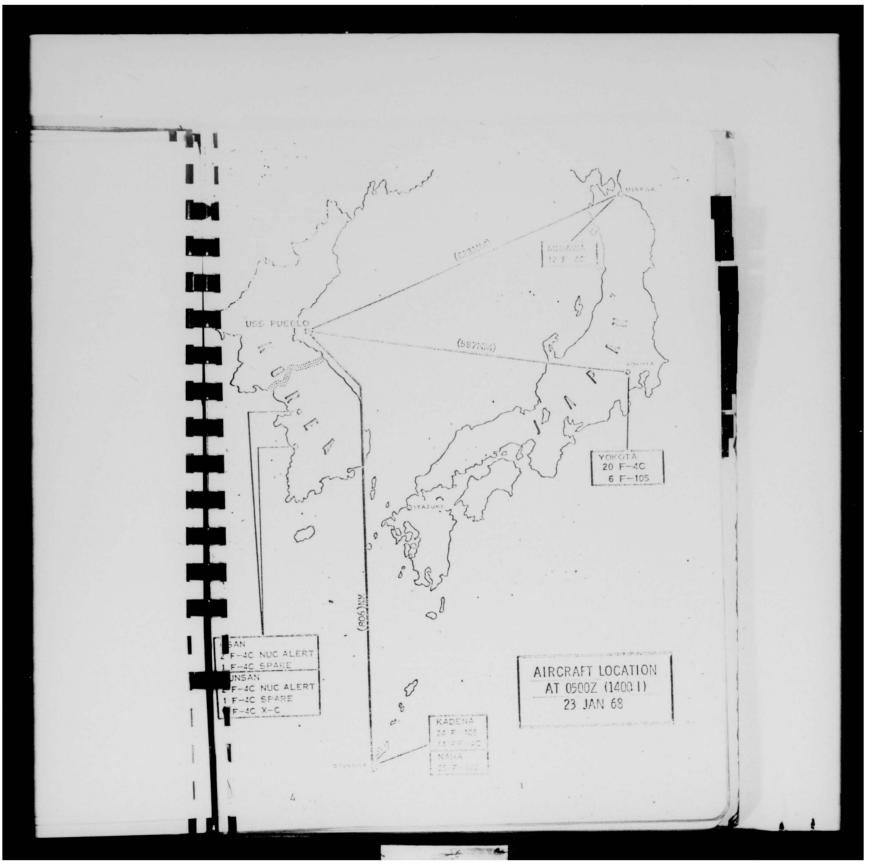


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USAF POINT PAPER ON THE PUEBLO INCLUDING Issue: Air Force Support for the Pueblo 1. Assessment of risk assigned Furble mission Air Force require out to support Paeblo mission Time of natification to Digith Air Force of Pueblo attack Status of Air Force units in Koroa and Japan 5. Responsiveness of Air Force Okinawa units to Navy request for assistance AF Comments: Air Force representatives had not engaged in joint planning with Navy personnel concerning pretection for the Pueblo. No Fifth Air Force support was requested for this mission; hence, no air support was in position to provide a quick reaction response. Responsible Air Force authorities were not notified of the Pueblo emergency in sufficient time to effect on-thescene action prior to darkness and while the captured ship was still beyond the three-mile limit. Shortly after the Commander, Fifth Air Force had been notified, the enemy was escorting the ship to Wonsan. Okinawa-based F-105 aircraft, the only Operationally Ready Tactical Fighter Unit in Fifth Air Force, were diverted from non-alert training status and launched in minimum time to Korea. They were ordered to go to the aid of the Pueblo if they could do so prior to darkness and prior to the time the ship entered the three-mile limit, or to provide for any further contingency that might develop. 1. In the initial request by CINCPACFLT to CINCPAC requesting approval to conduct the Pueblo mission, CINCPACFLT estimated the risk as "minimal". Subsequently, CINCPAC submitted the request to the JCS for mission approval without altering the risk assessment. On 2 Jan 68, the JCS advised CINCPAC that the proposed operation was approved for execution and appropriate Navy Hq were so informed. On 5 Jan 68, CTG 96 (CONNAVFORJAPAN) issued the sail order. Although Fifth Air Force was an information addressee on these planning and execution messages, Fifth Air Force had no responsibility and did not participate in the risk assessment assigned this mission. 2. Of some 16 such prior missions known to have been conducted by the Banner (CLICKREETLE), the Navy requested Fifth Air Force support on two of them. Delther of these missions was near North Kores. For CLICKSTETLE IX, schedeled 11 Nov - 8 Dec 66, CINCPACTET requested and CINCPACTE construct in using F-102 along siverests and F-103s or 15- learn plane. Actioning to



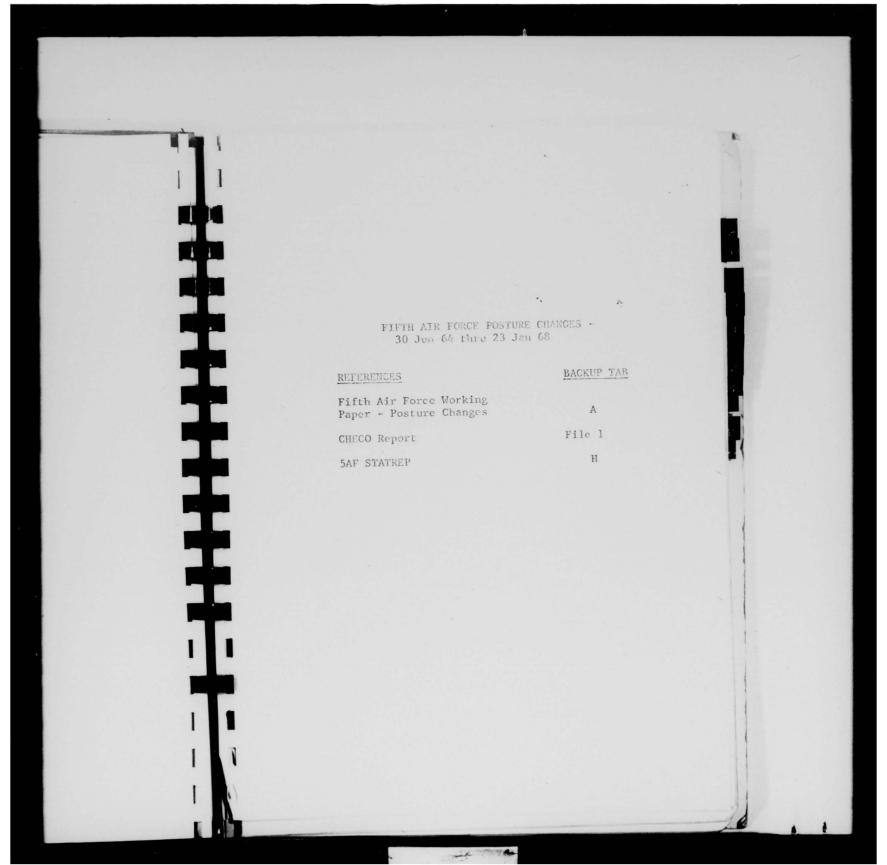




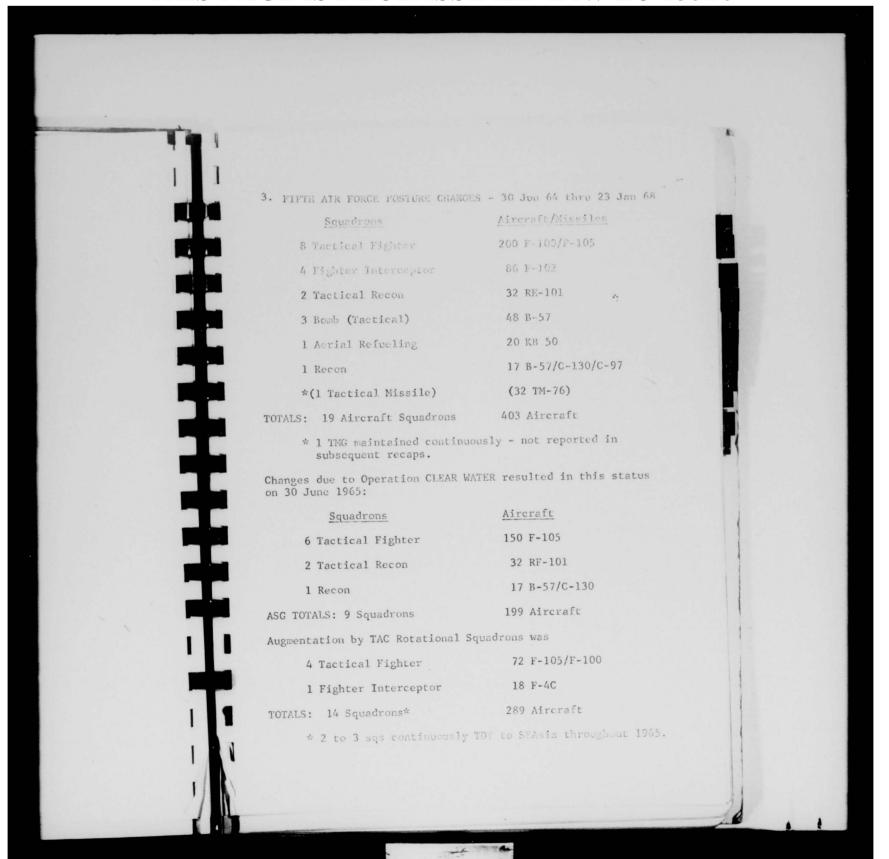
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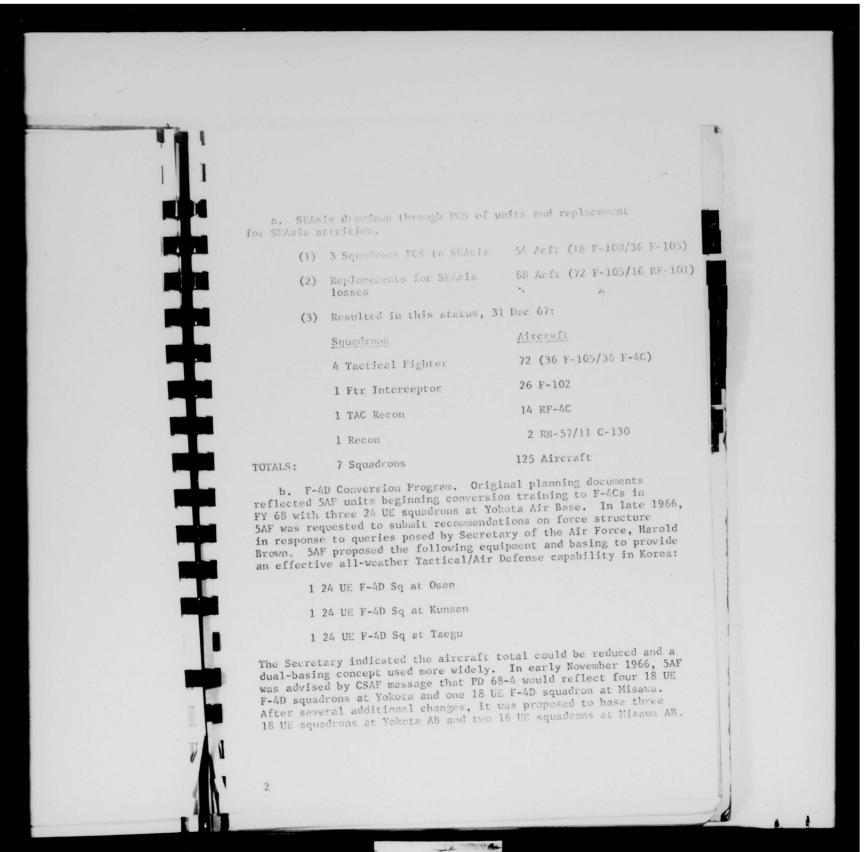
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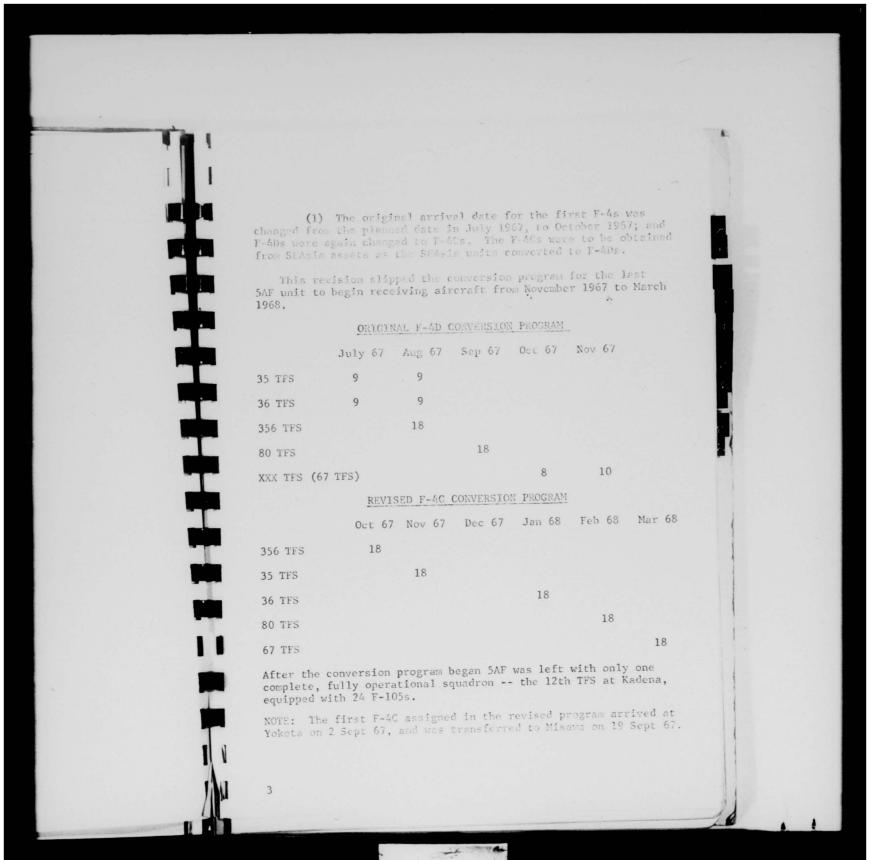


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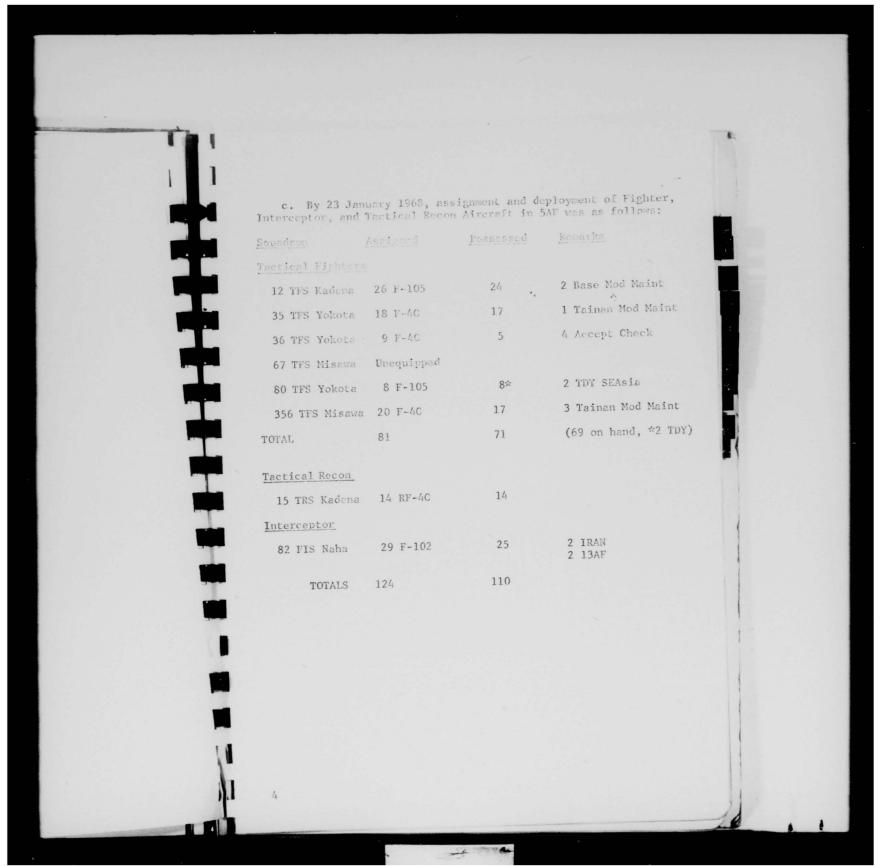


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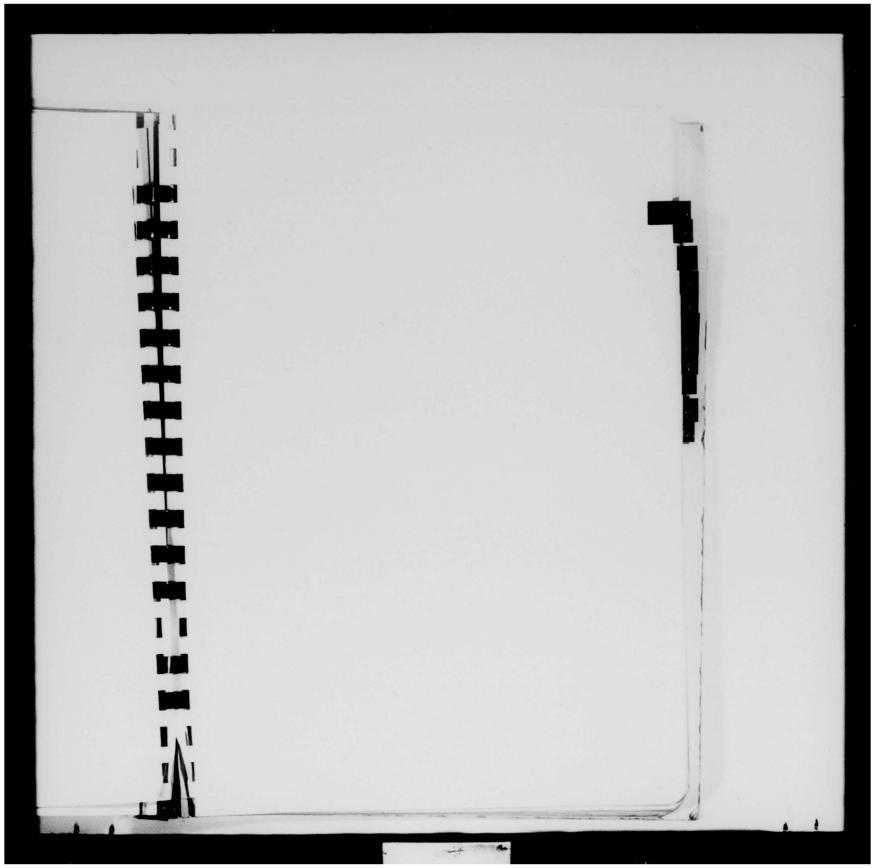




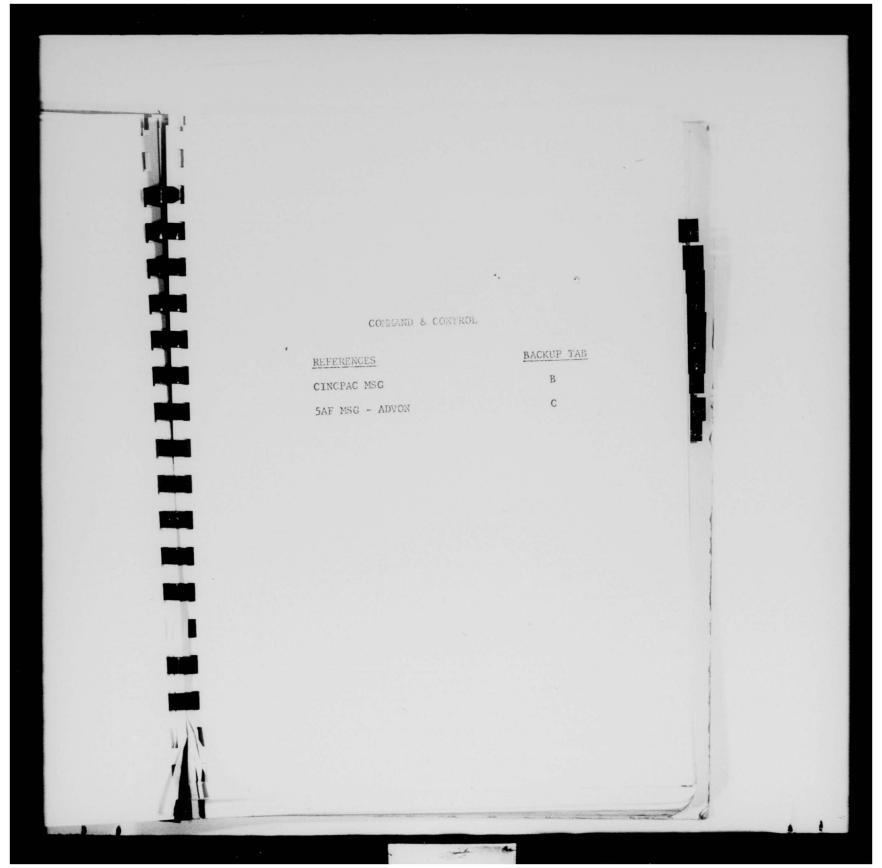
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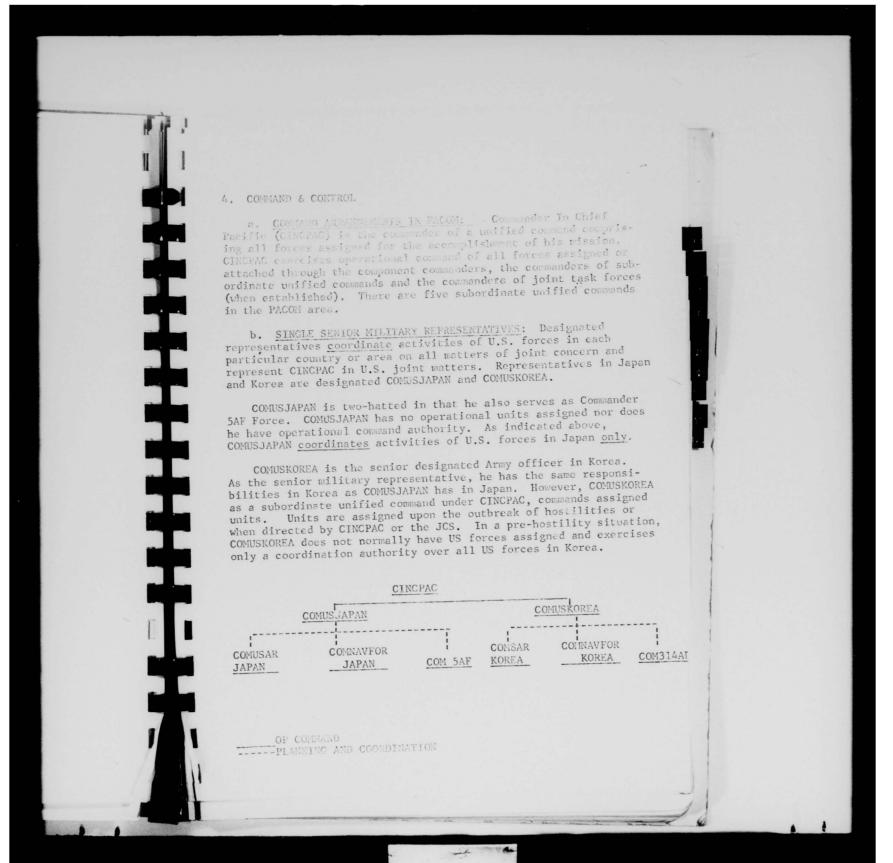
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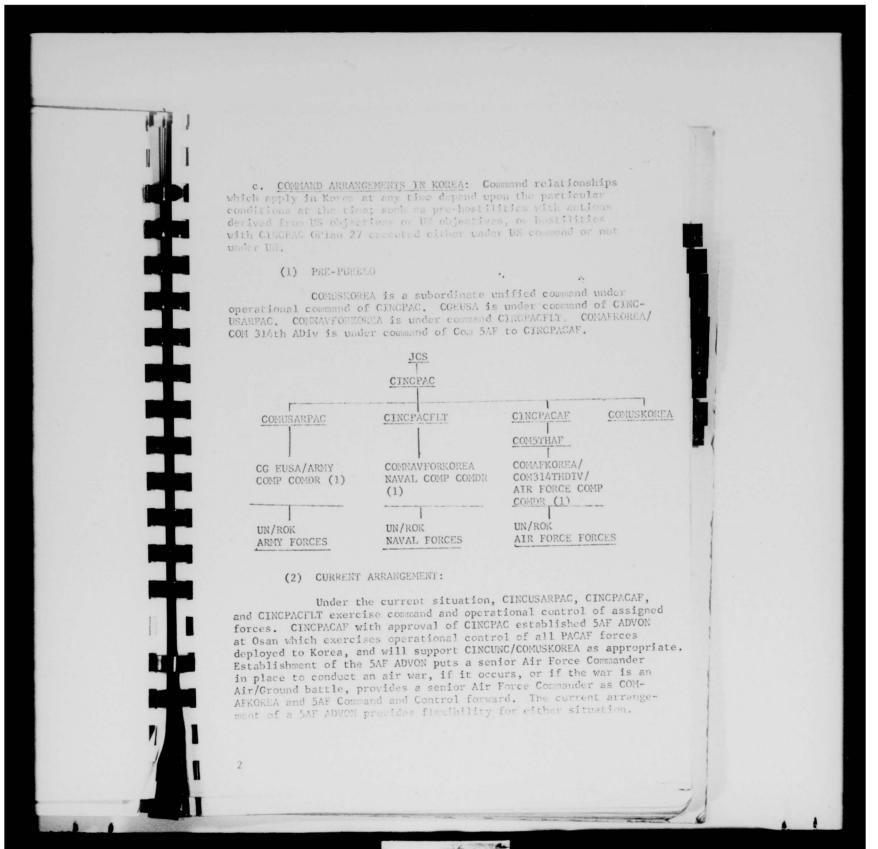


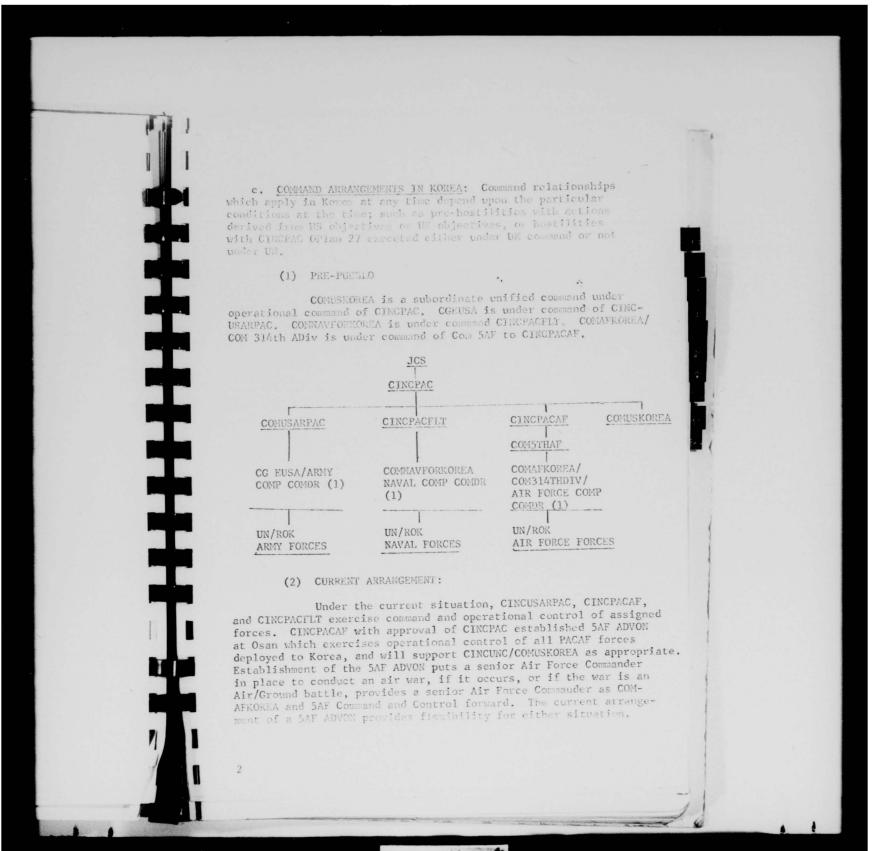
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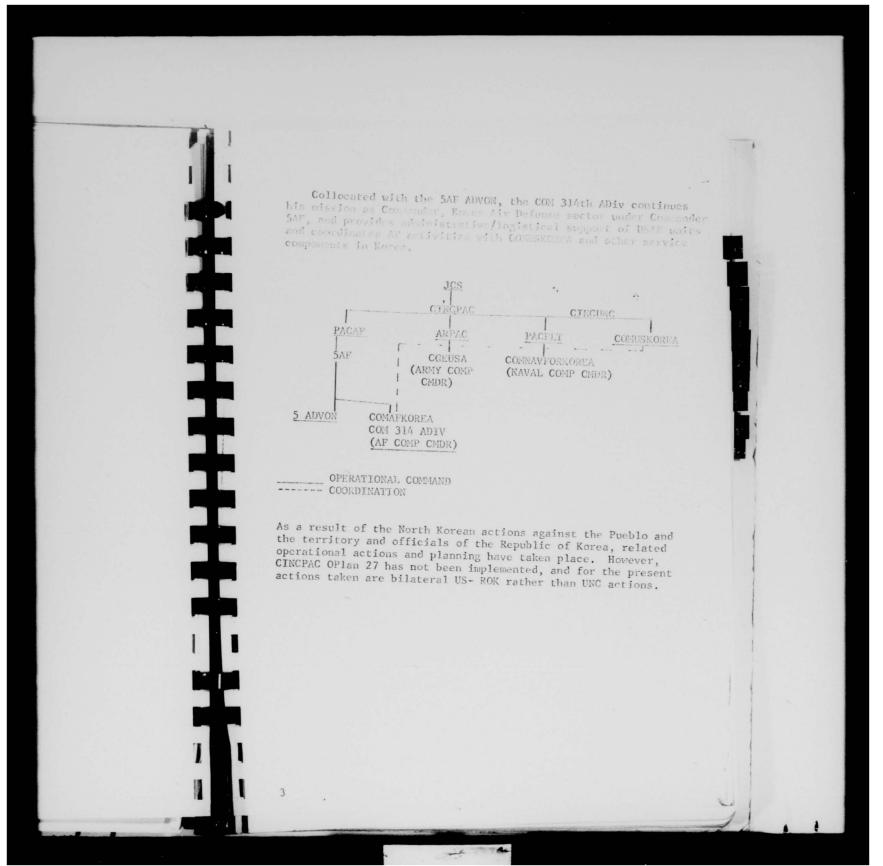


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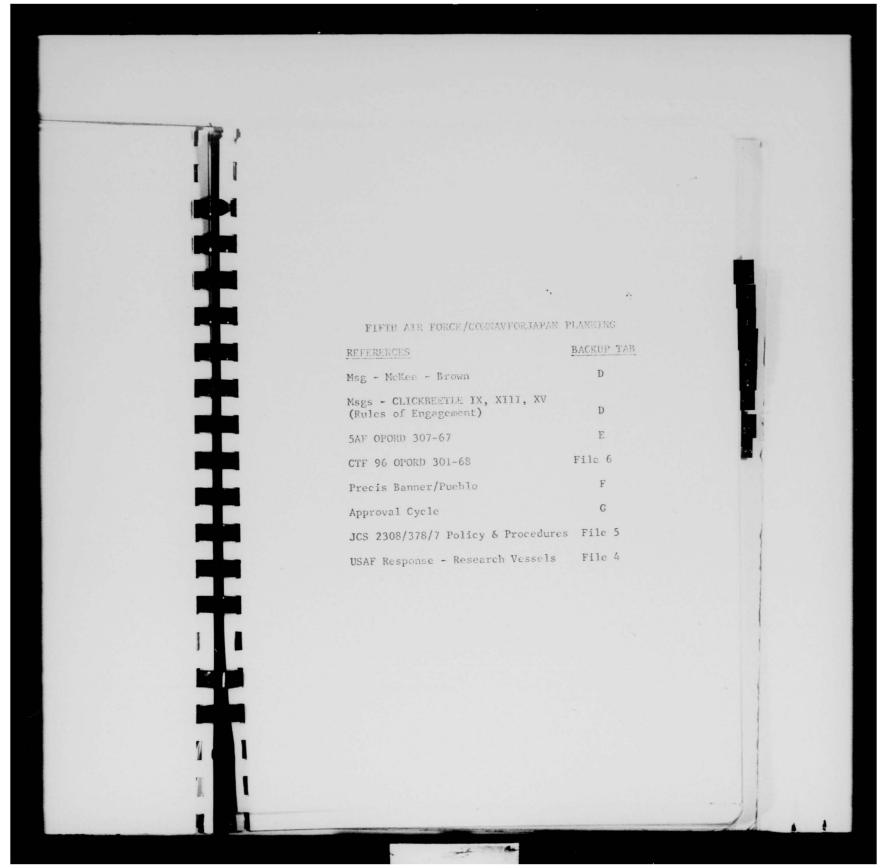




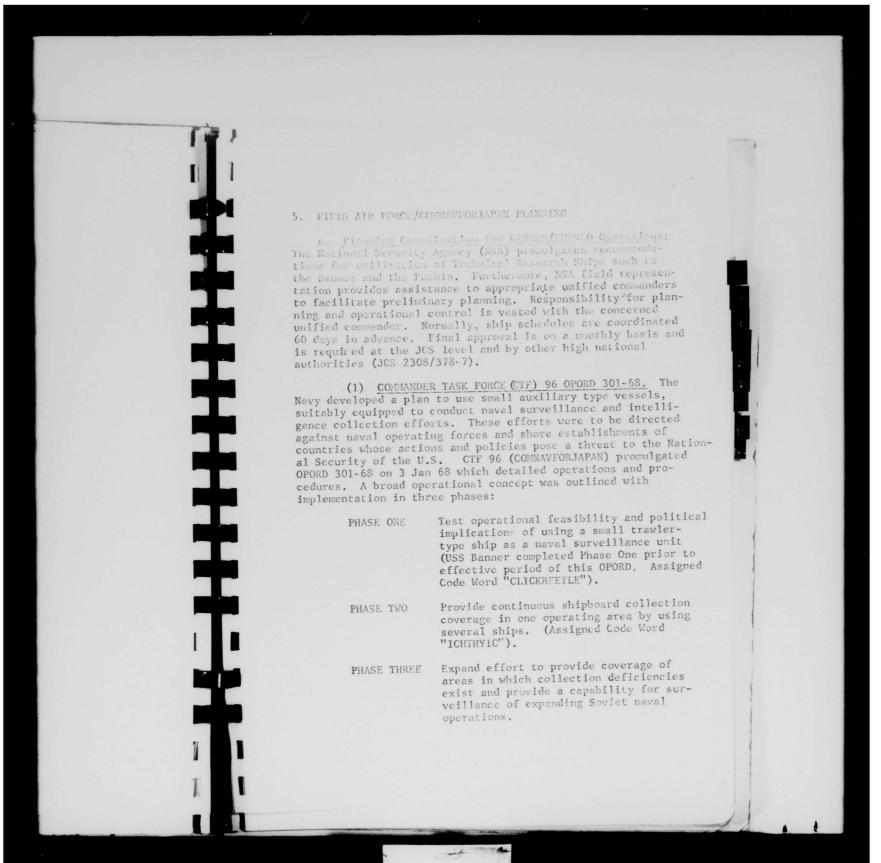
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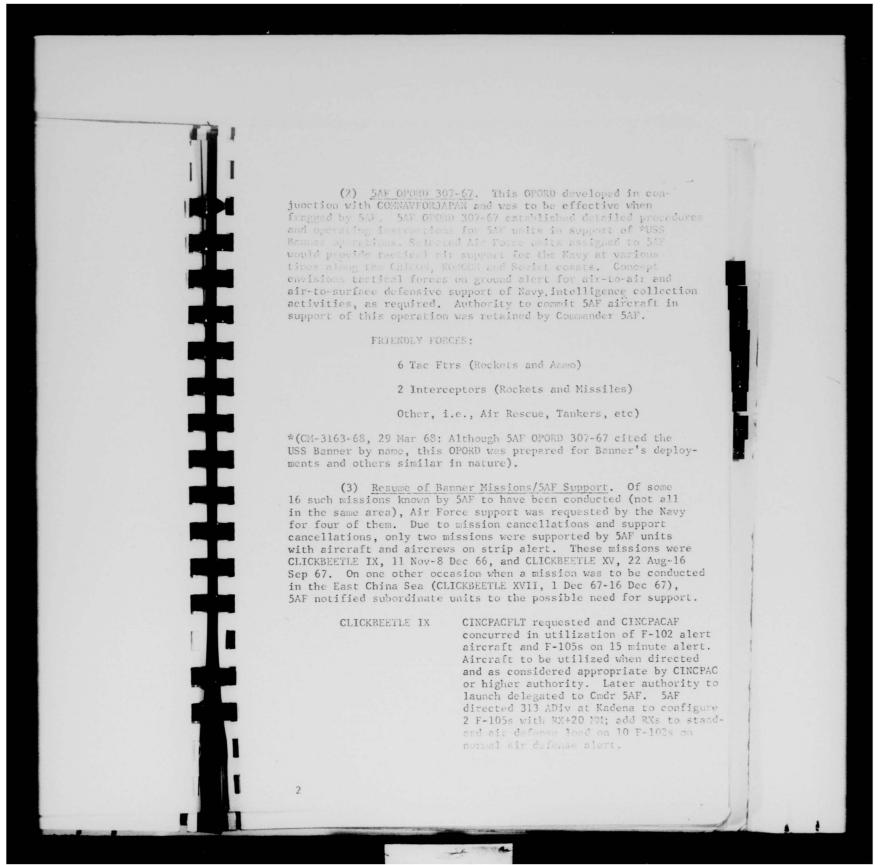


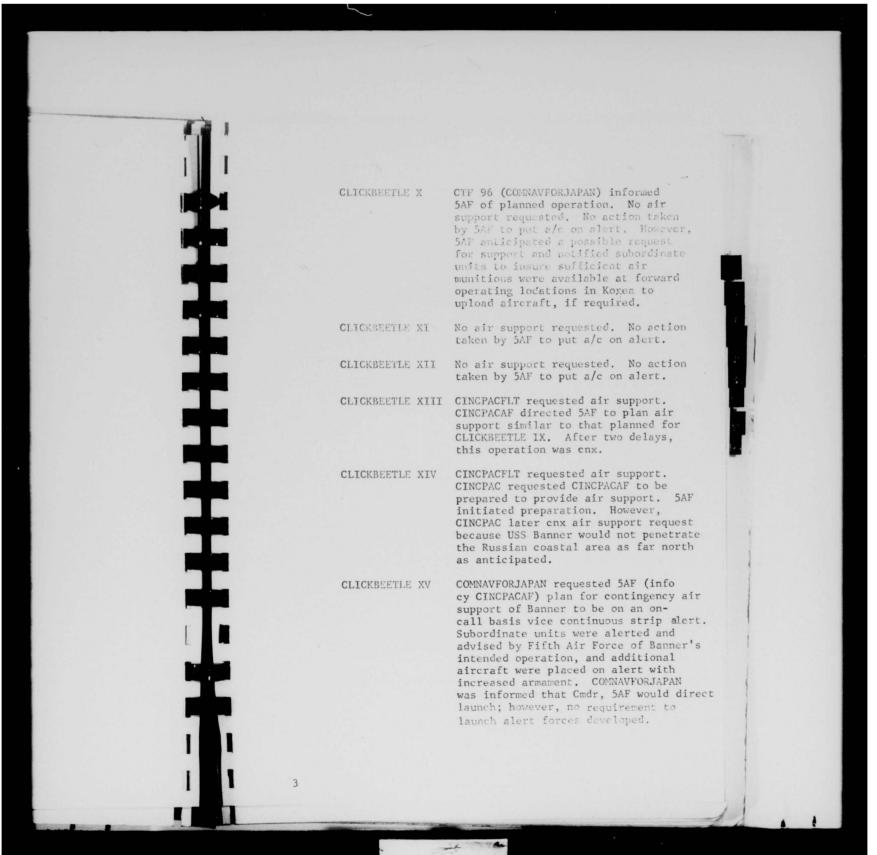
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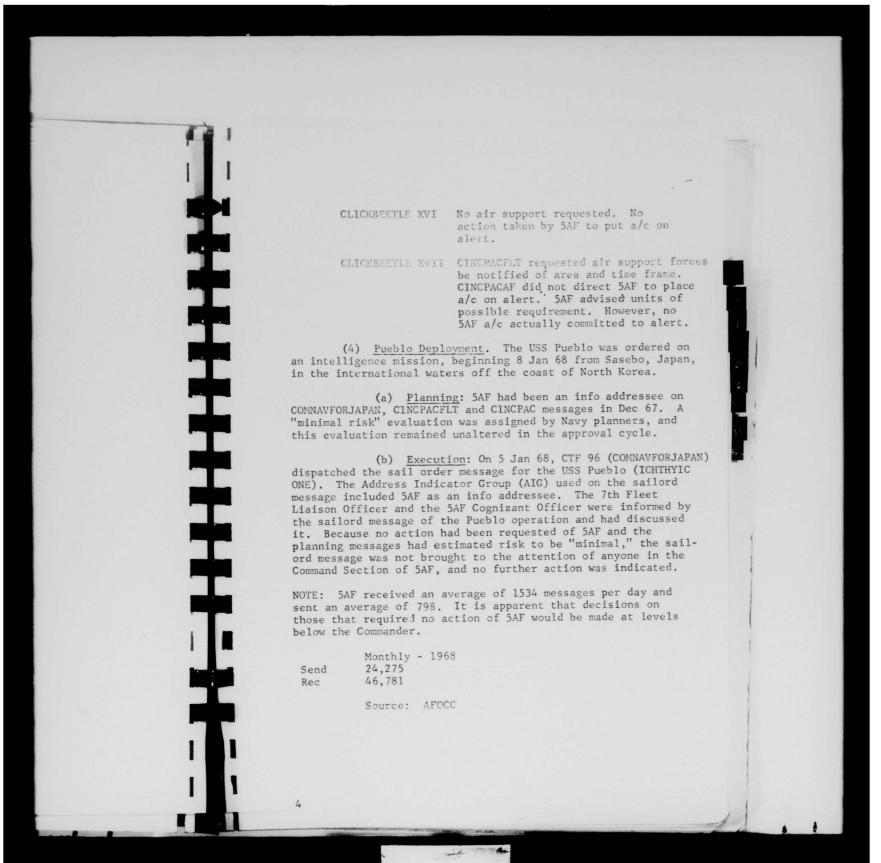
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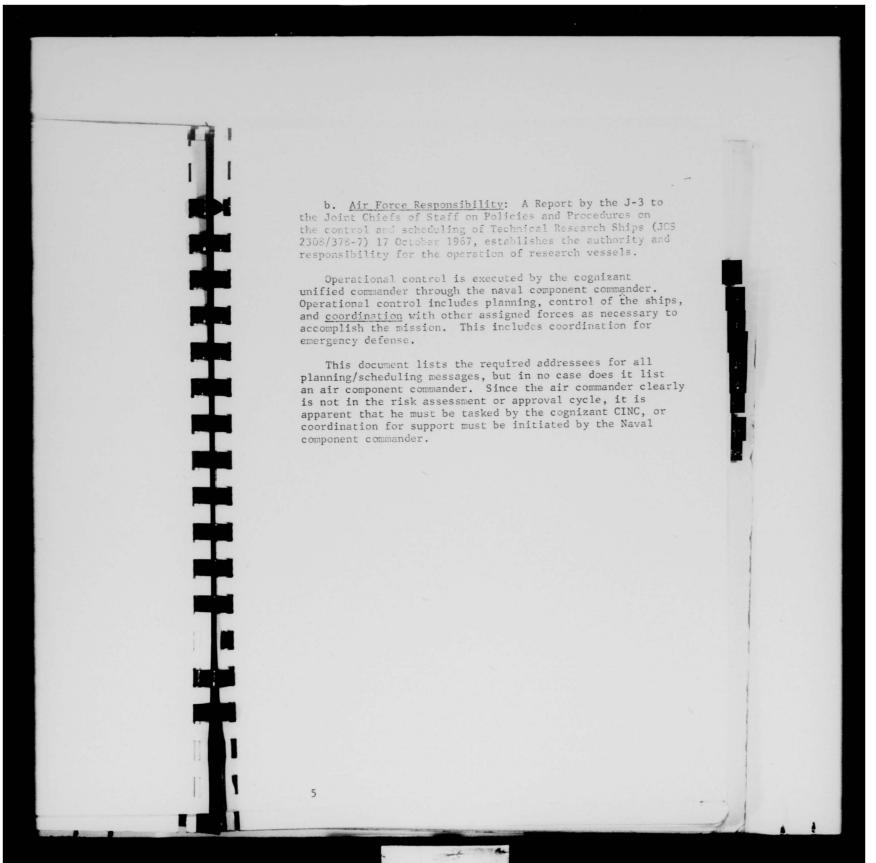




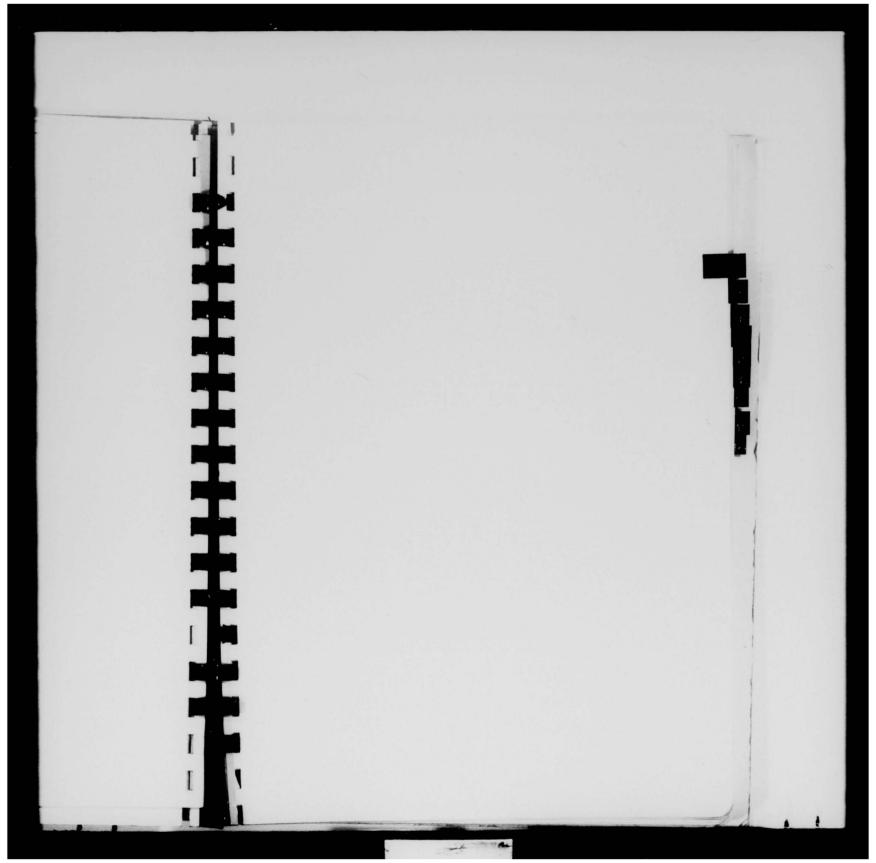


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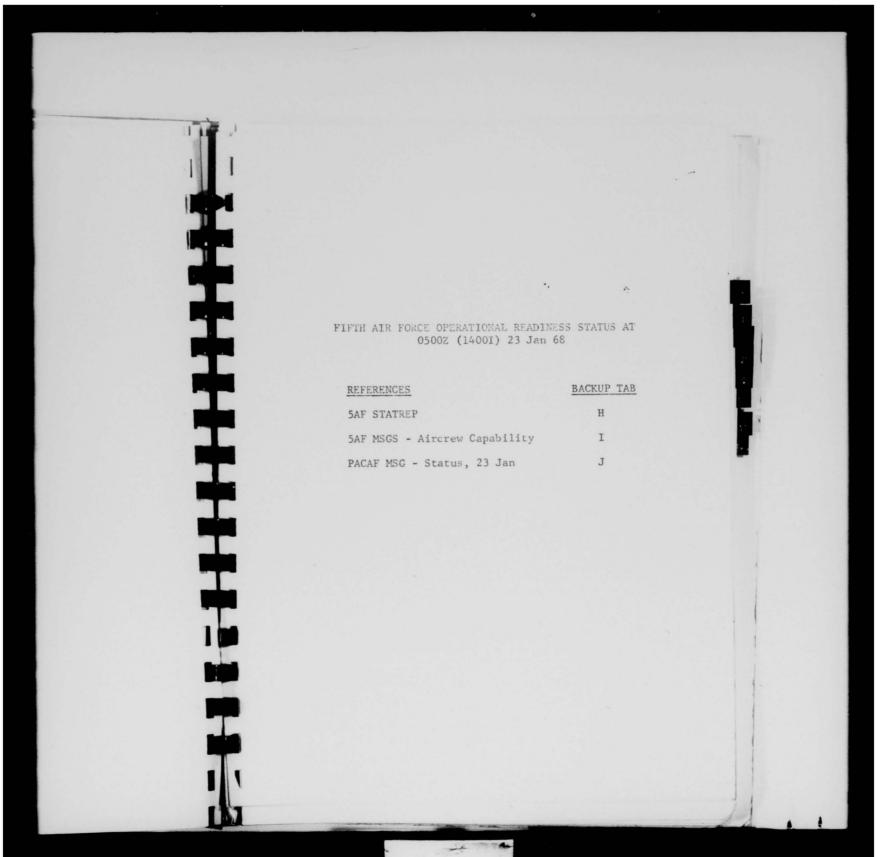




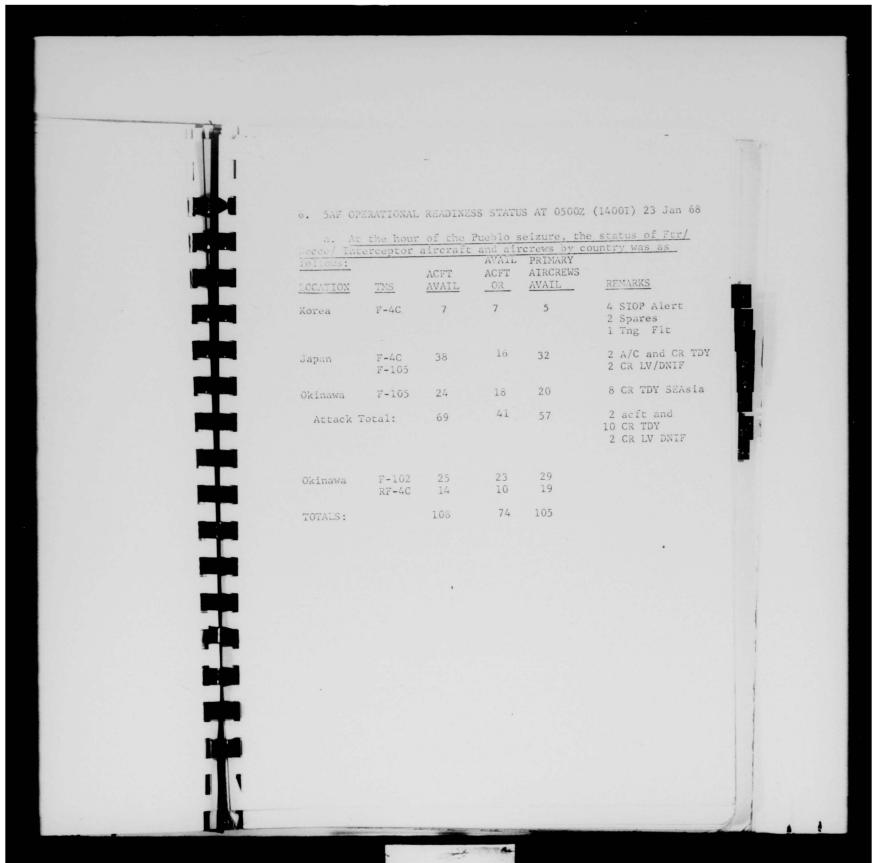
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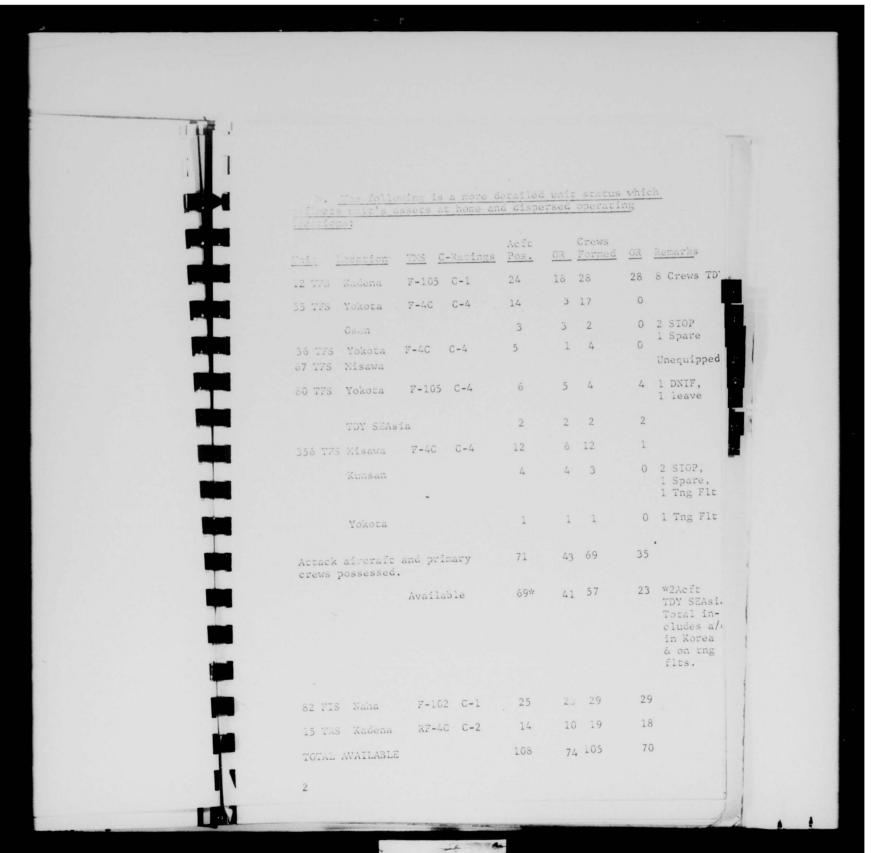
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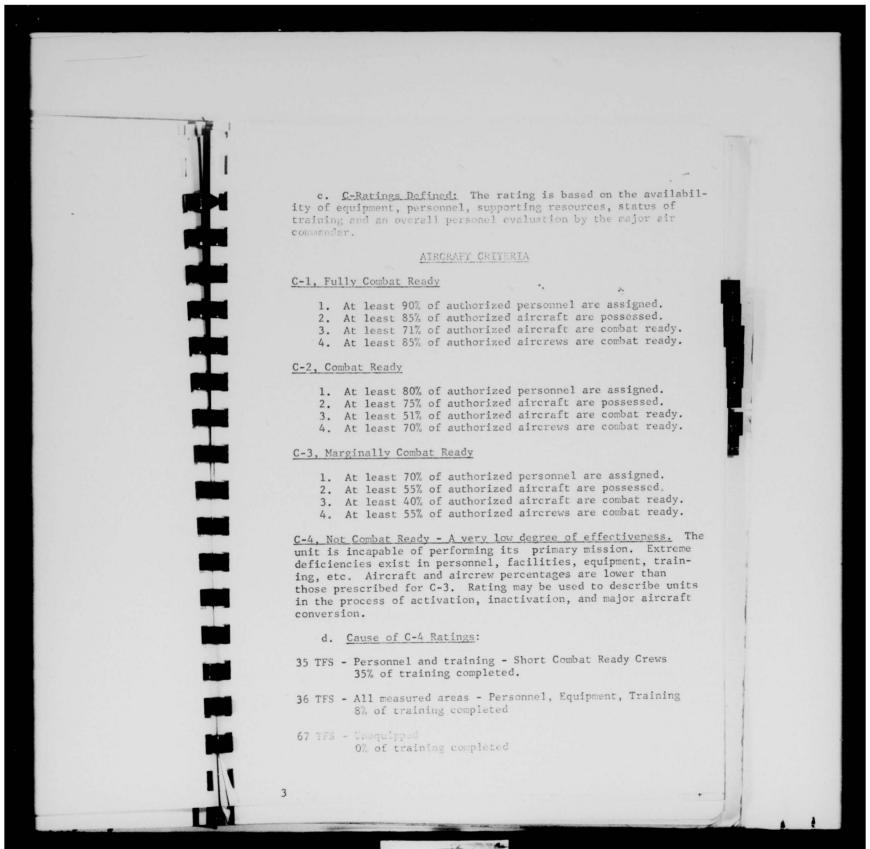
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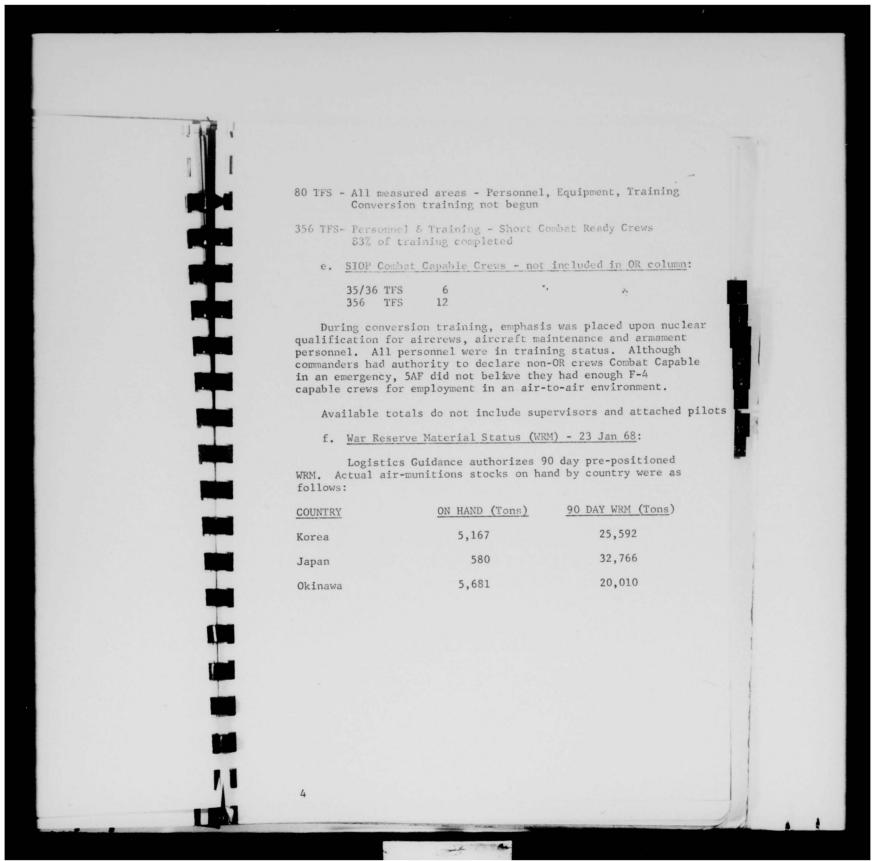


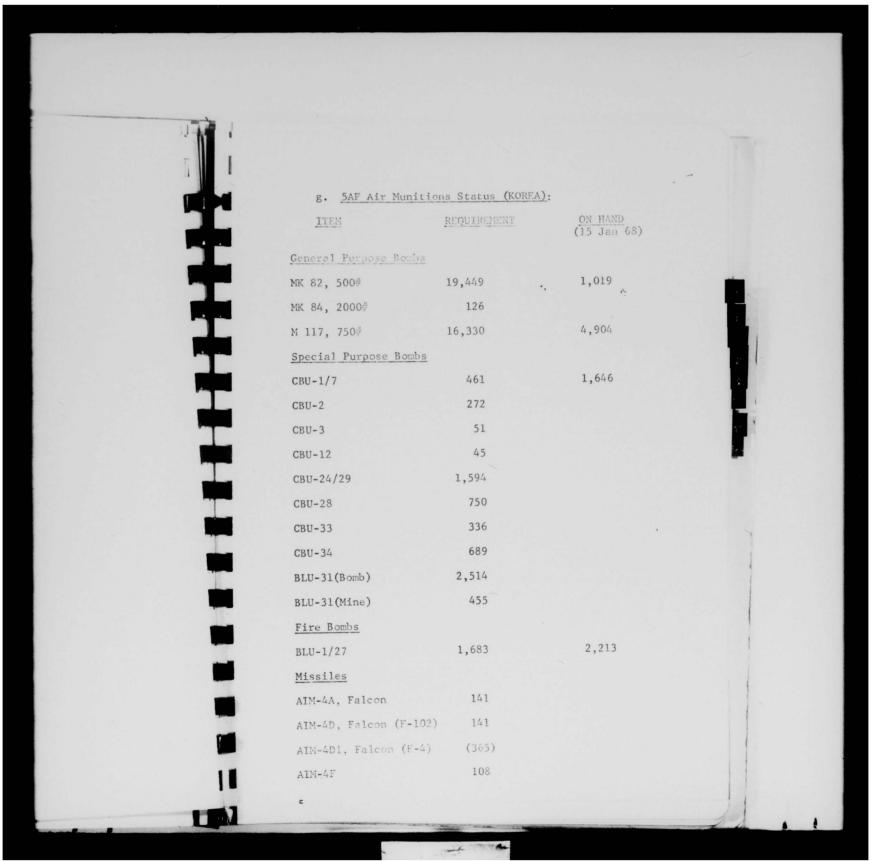
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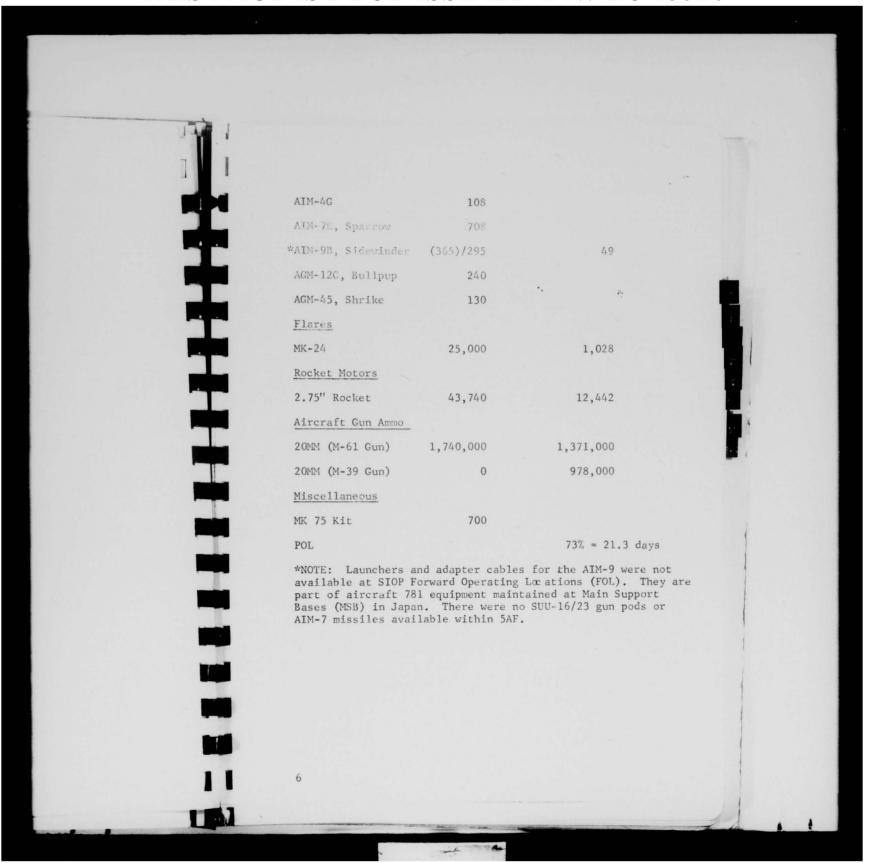
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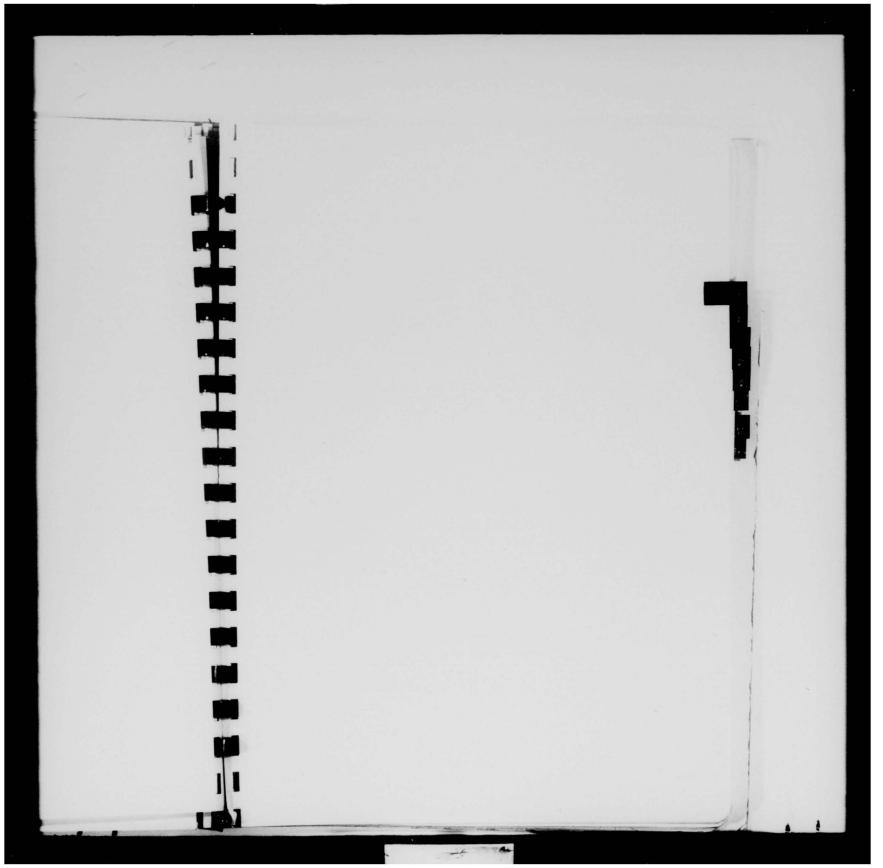




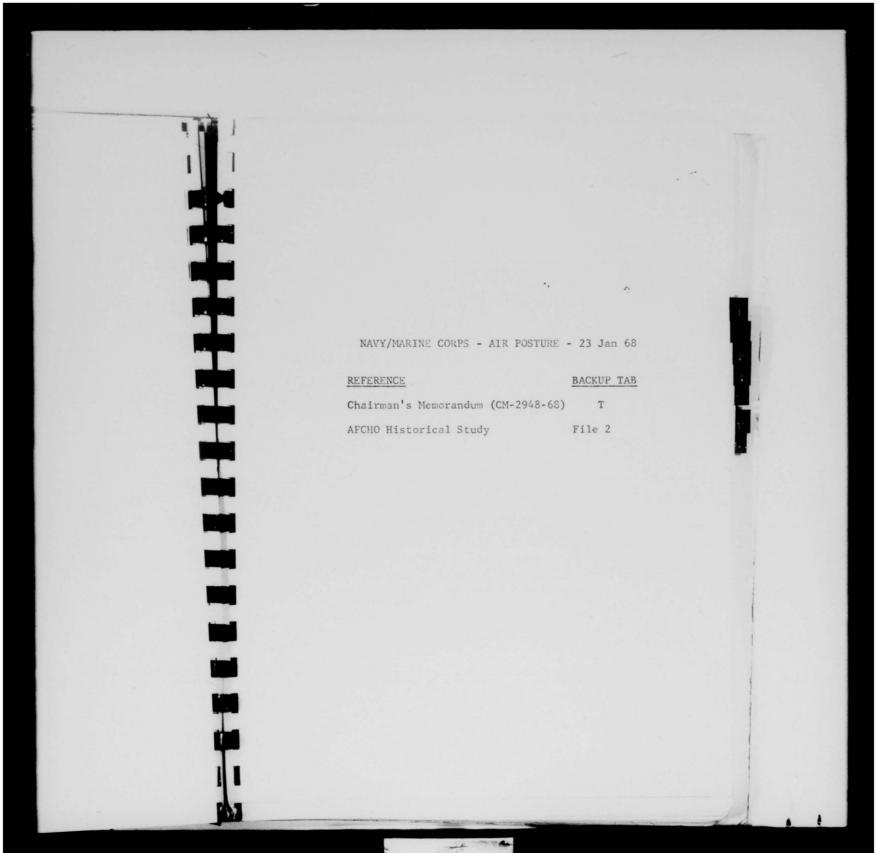
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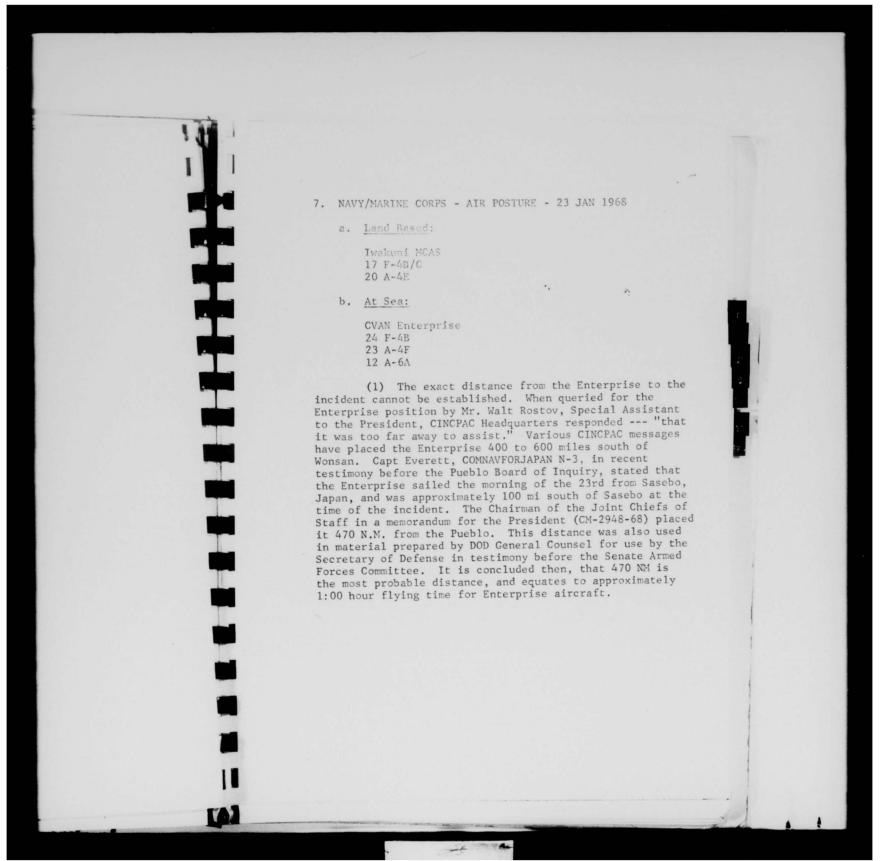
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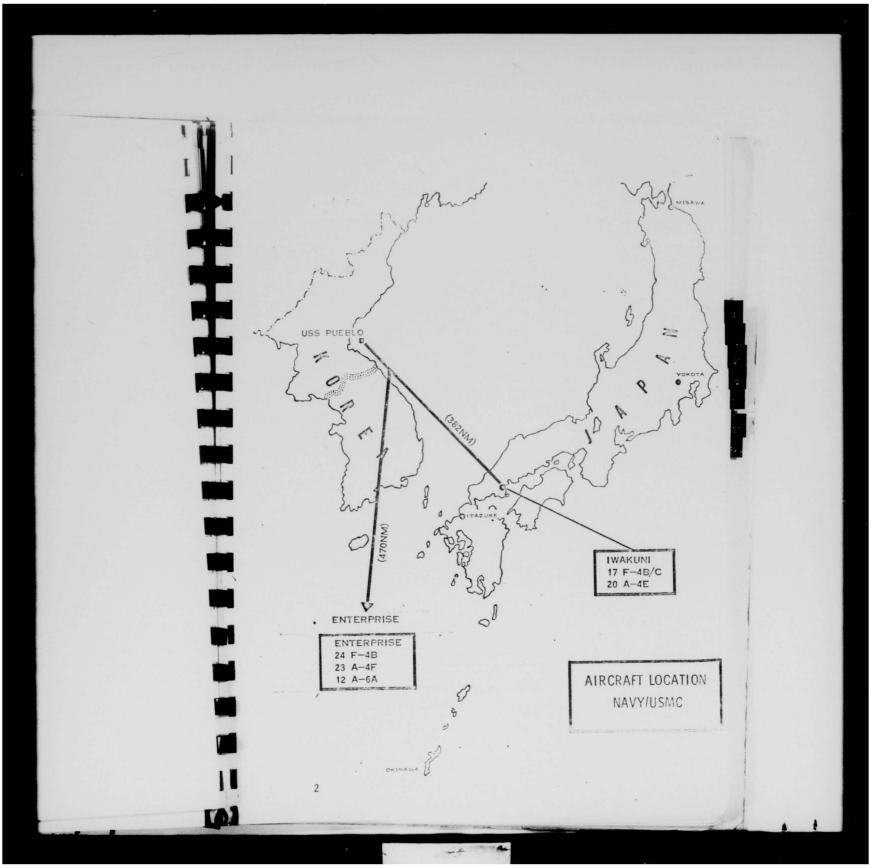


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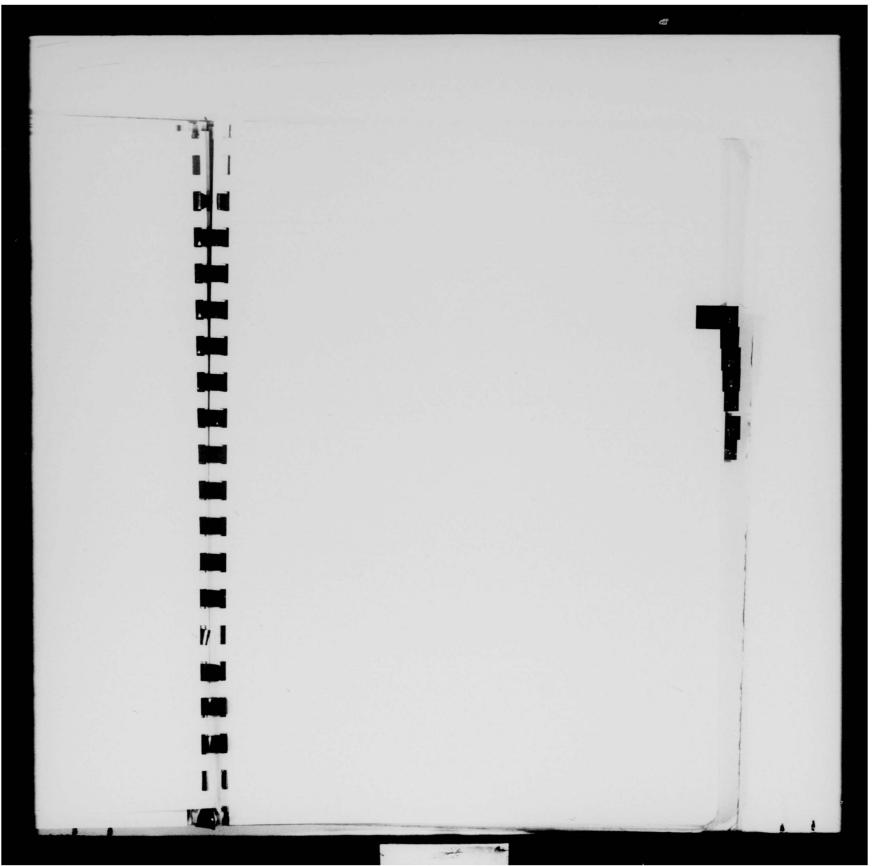


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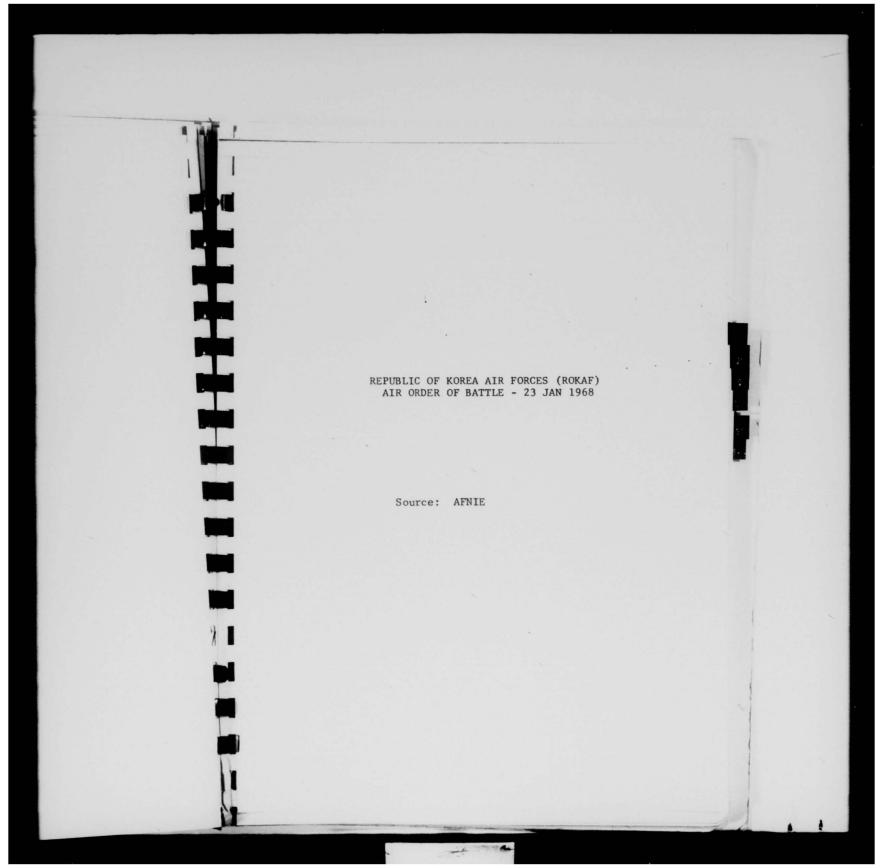




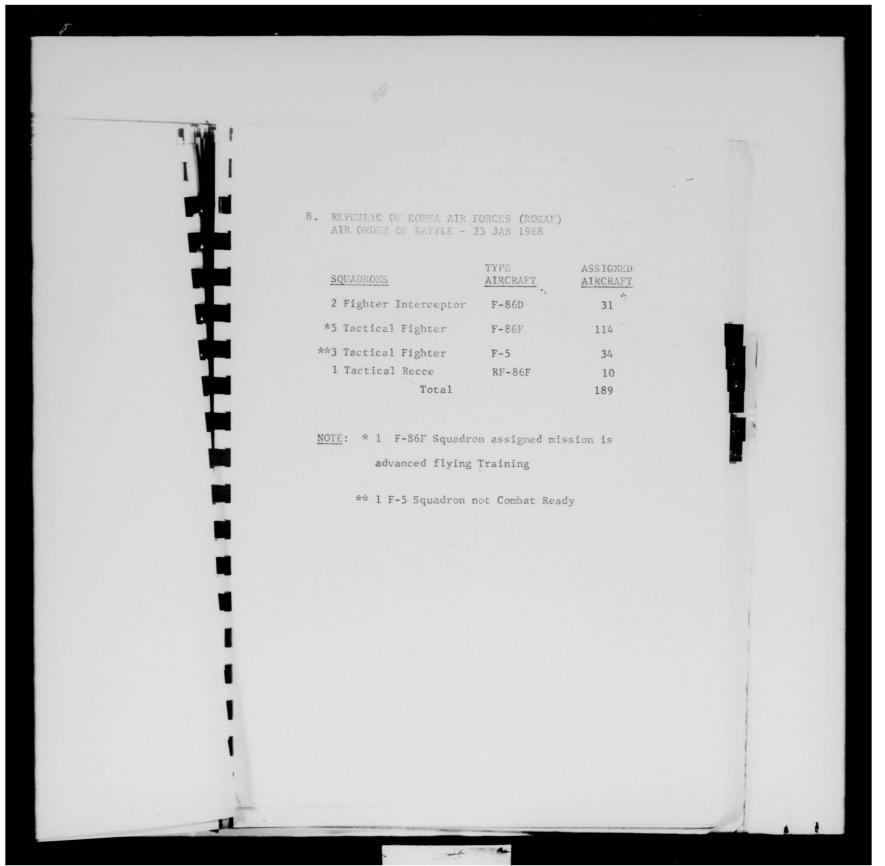
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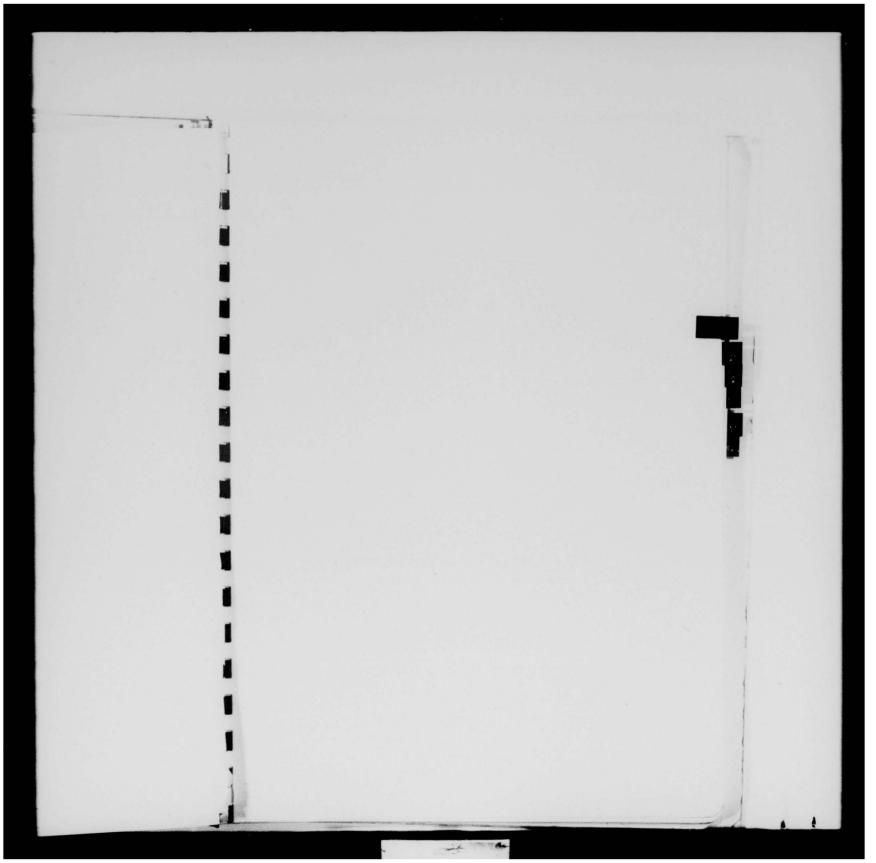
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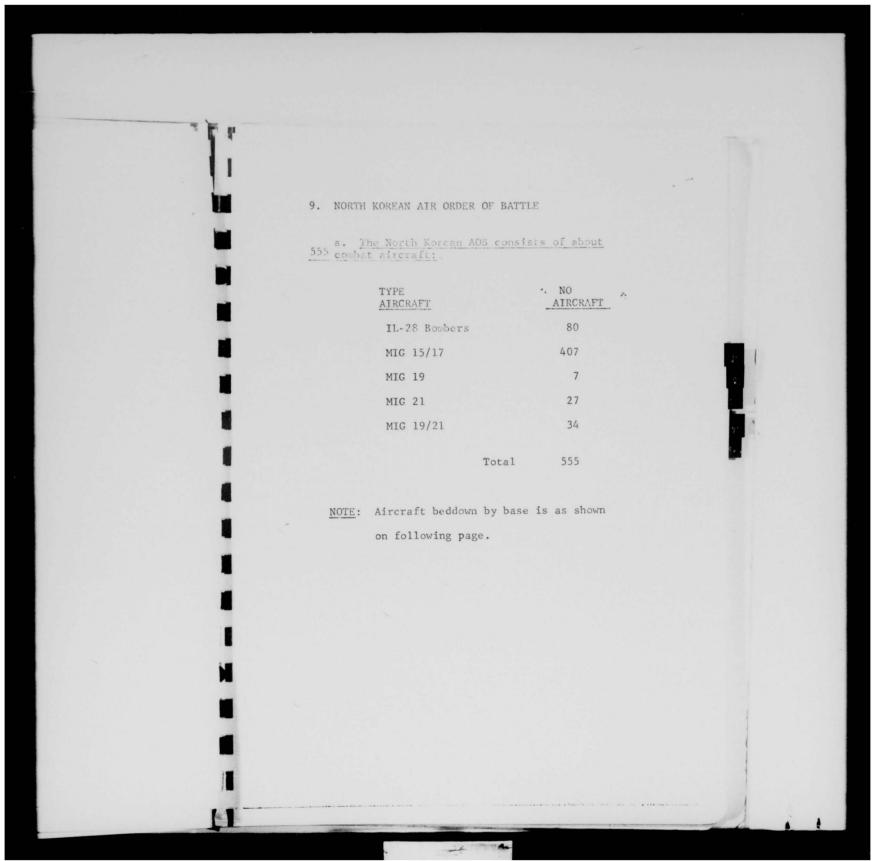
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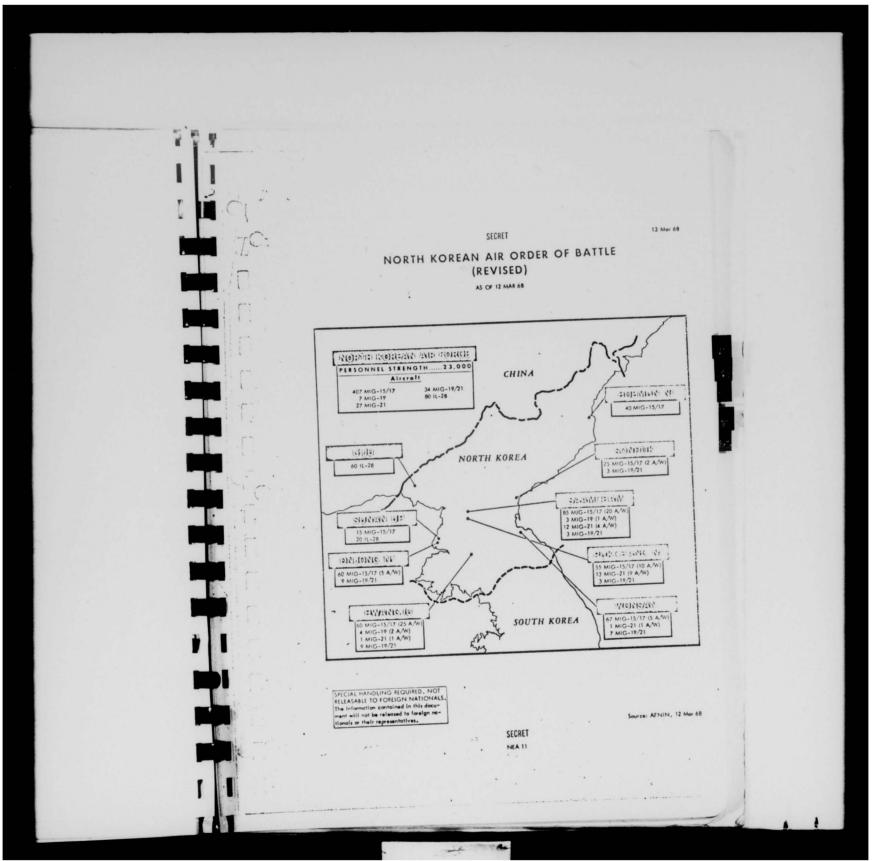
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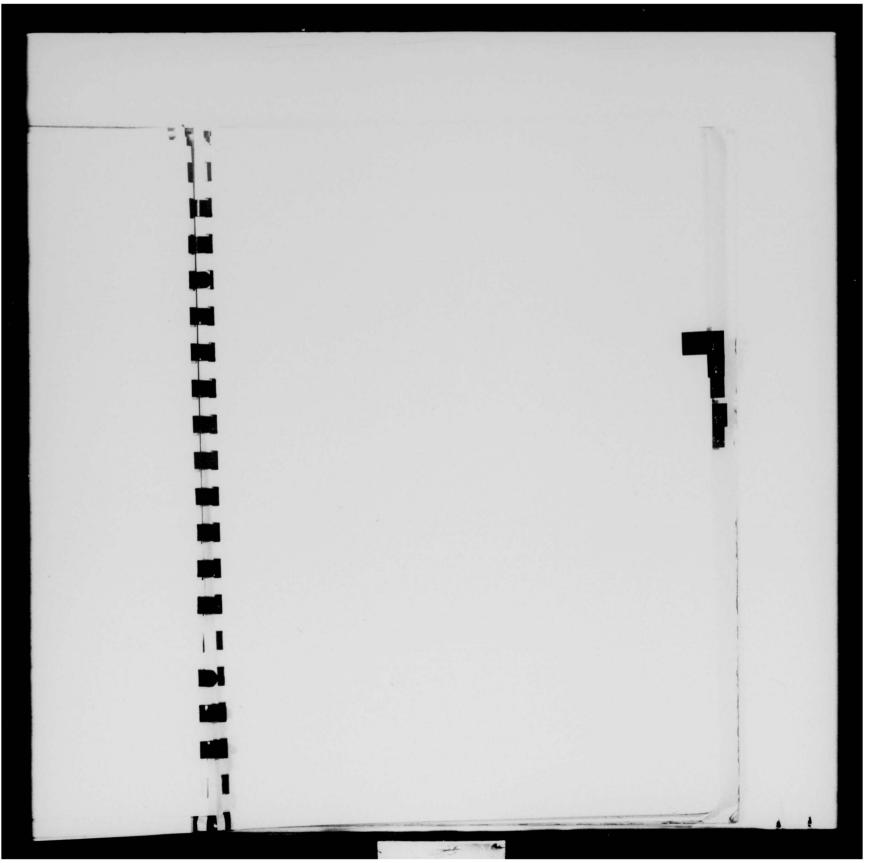
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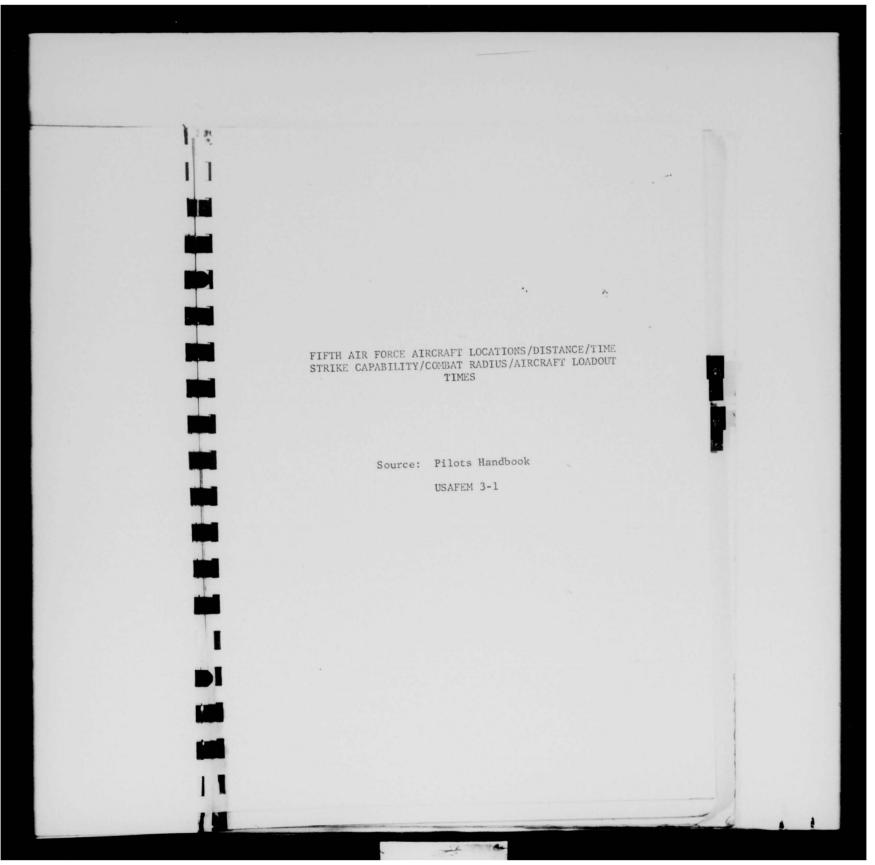
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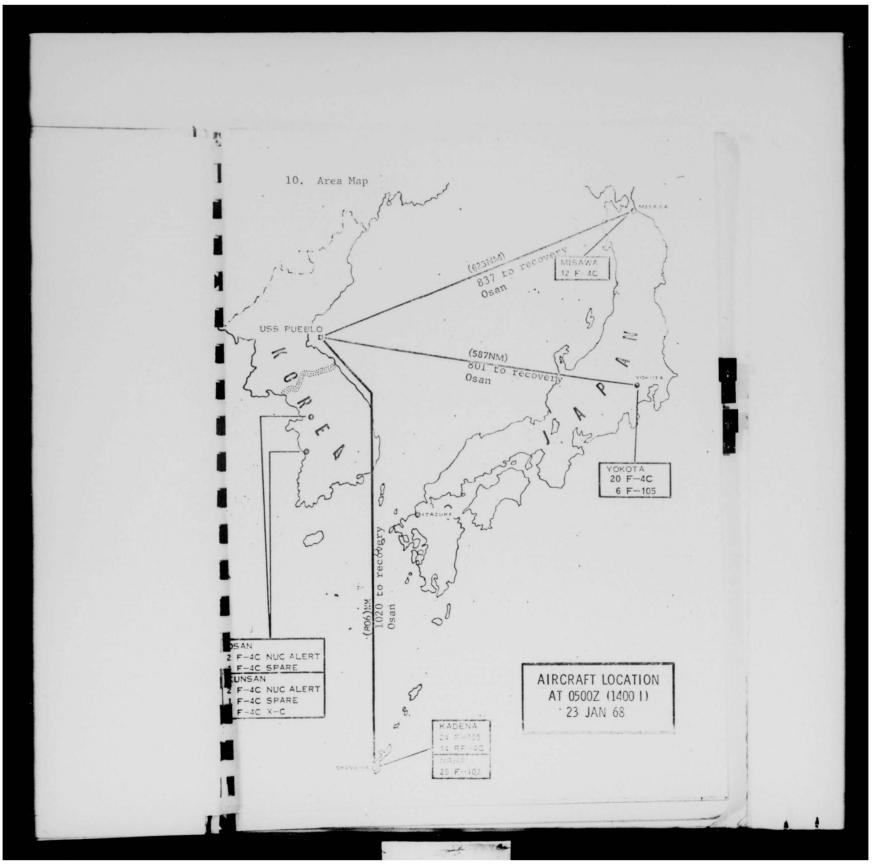
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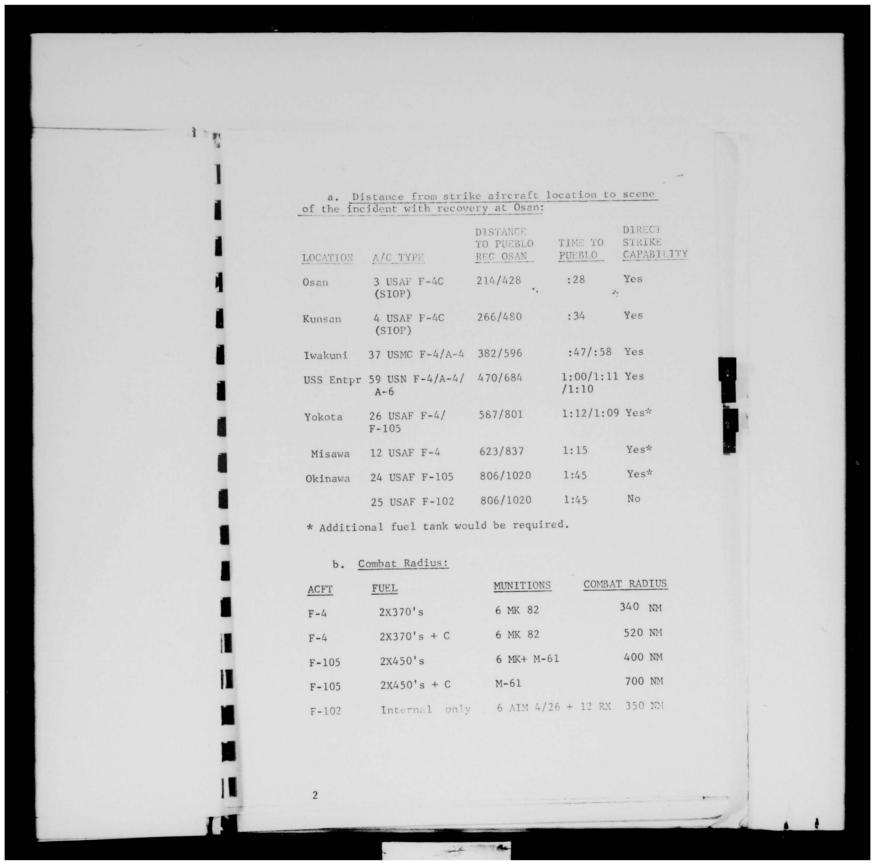
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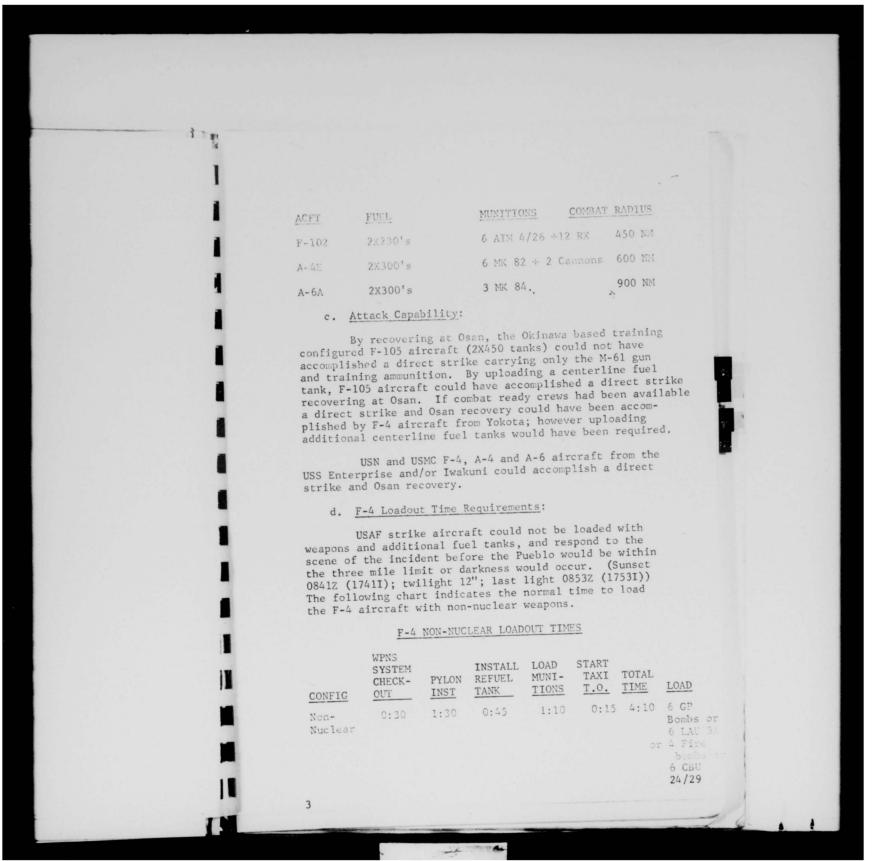


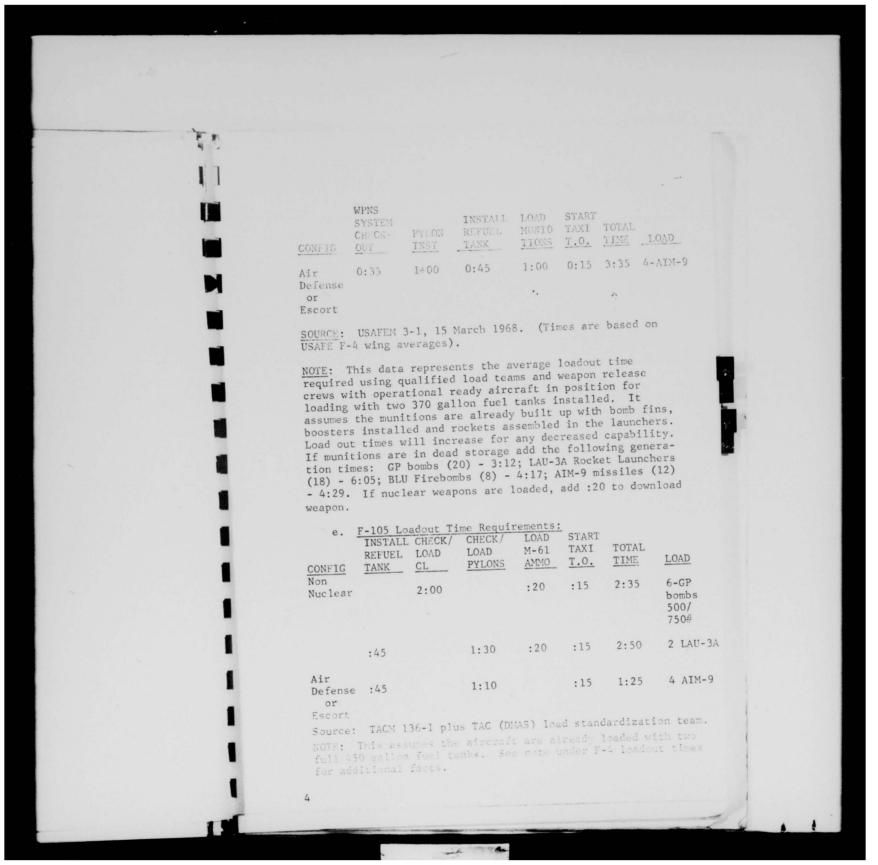
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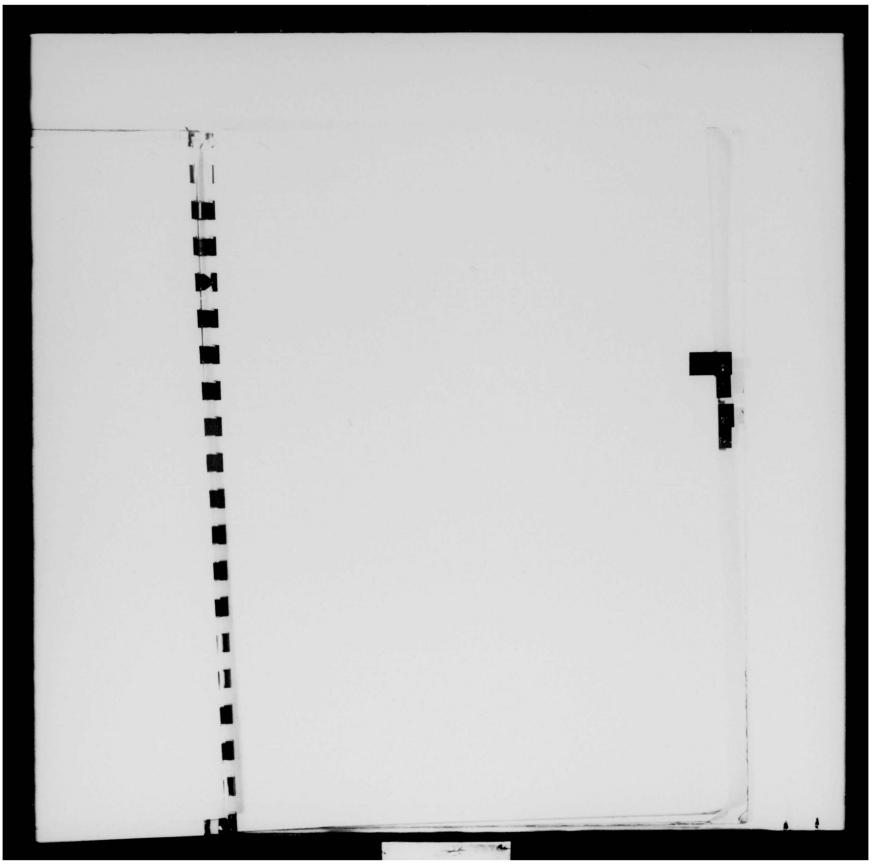


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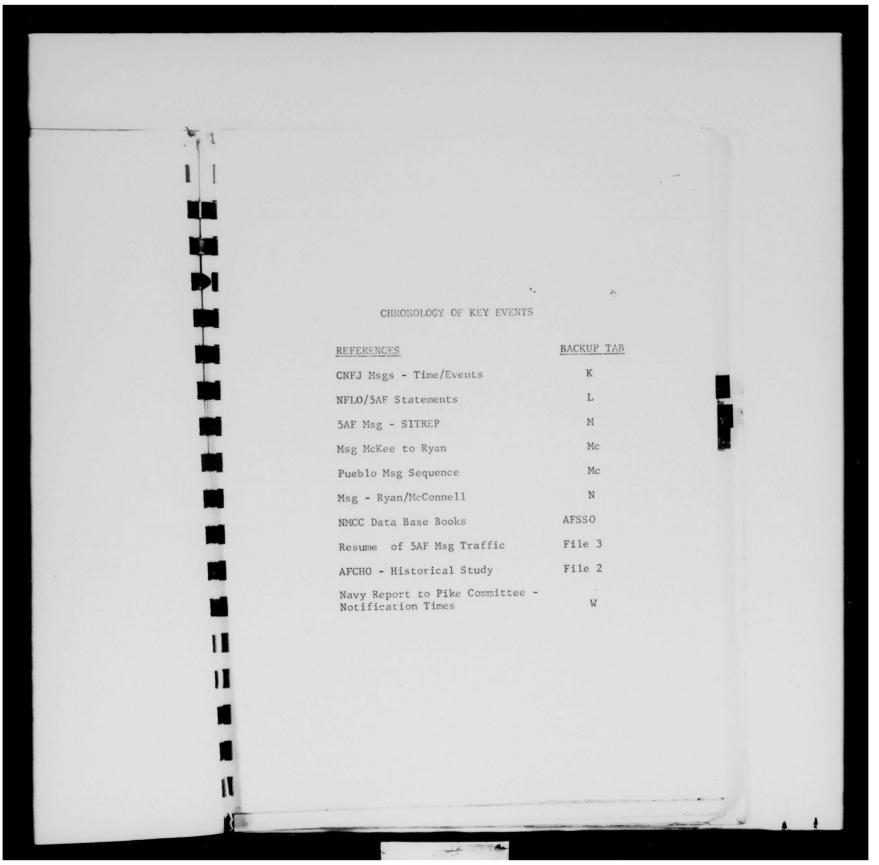




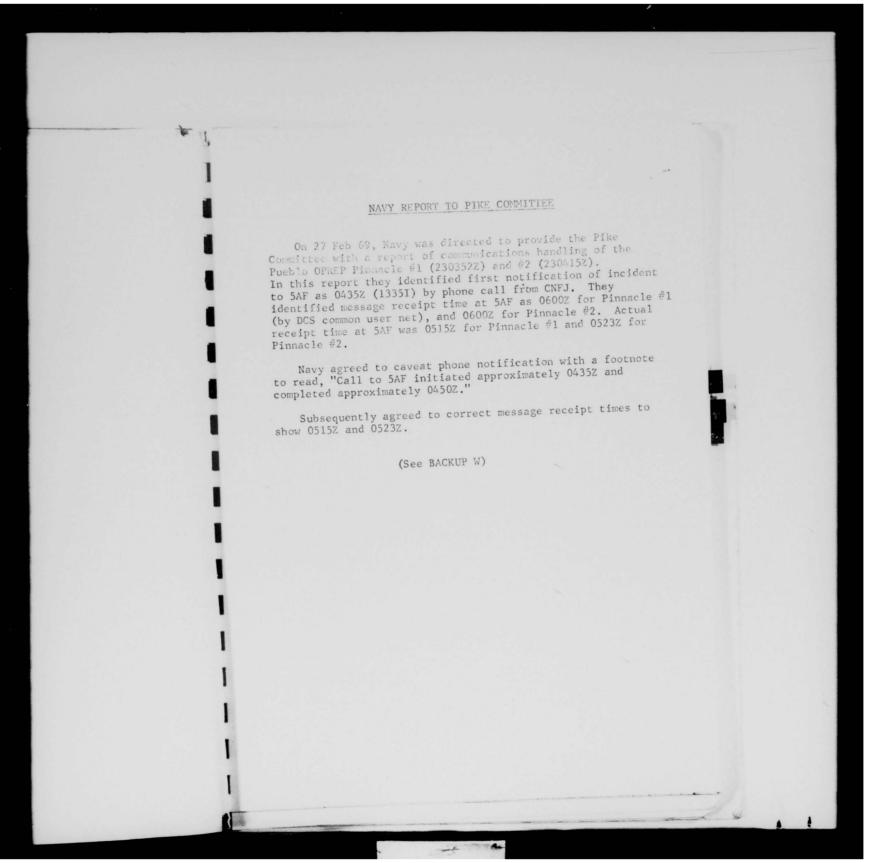




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11. CHRONOLOGY OF KEY EVENTS

ZULU 23/0435

23/1335I

A difference of approximately twenty minutes exists between CNFJ construction of the initial telephone notification time, and 5AF construction of that time. In response to a request from COMUSJAPAN to reconcile the difference, CNFJ supported his original timing construction by relating the time of the first call to the time of subsequent calls to the 7th Fleet Liaison Officer (NFLO) at 5AF. The NFLO does not corroborate the time sequence construction of CNFJ, and in a formal statement of exception to the Commander 5AF, he denies receiving any call from N-3 as alleged by CNFJ, and confirms 5AF construction of the notification time.

The difference is not significant in terms of aid to the Pueblo. The maximum distance of the ship from the NK coast was never over 20-25 miles (Breeches Bouy - SITREP #9), and he had been following the sub-chaser toward Wonsan for over an hour (from 0428Z until 0532Z (1432I) when he sent his last message and was boarded. At the time the Commander 5AF notified CINCPACAF (0546-1446I) that he had alerted fighter units to prepare for deployment, a NK pilot was at the helm of the Pueblo and they were proceeding at flank speed ($12\frac{1}{2}$ knots) toward Wonsan.

Detailed reconstruction of the CNFJ notification to 5AF is presented for background use as required.

CNFJ POSITION

0430Z (1330I)

Talk Quick log entry - call to 5AF by Duty Officer (LCdr Wilson) requesting immediate assistance. CNFJ Chief of Staff notified of Pueblo distress while receiving a (10 minute) call at 1330I. CoS directed N-3 (Capt Everett) to notify 5AF and "Push the Button for contingency action operations under attack and N-3 advised call already

5AF POSITION

1350I (Approx)

Not so. Call had no precedence; stated no urgency. No message relayed to command center except a request for Lt Col Dugan. Dugan's office was notified. Time was not recorded due to nature of call. Dugan was not on station - call accepted by Maj Priest. Call stated ICHTYHIC

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CNFJ POSITION

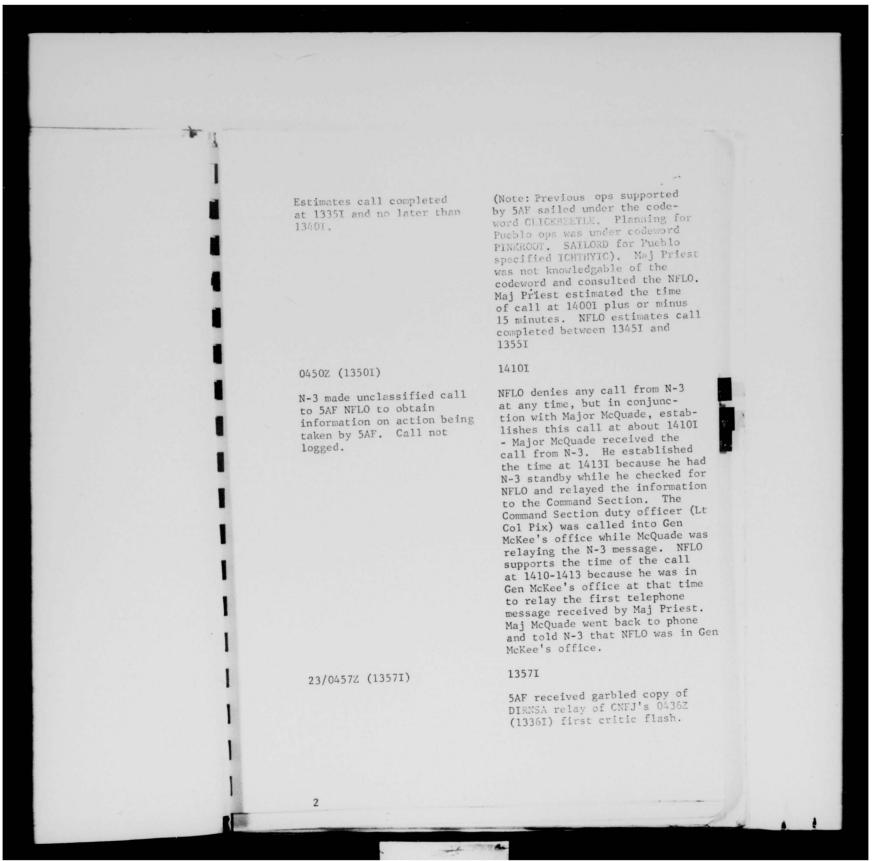
0430Z (1330I)

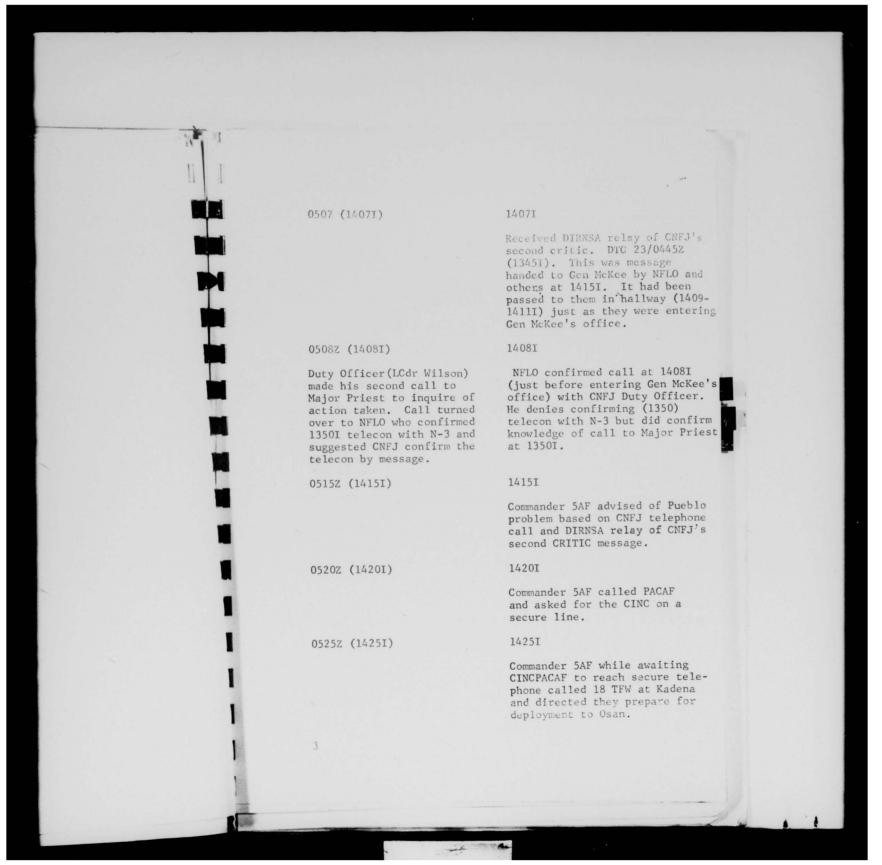
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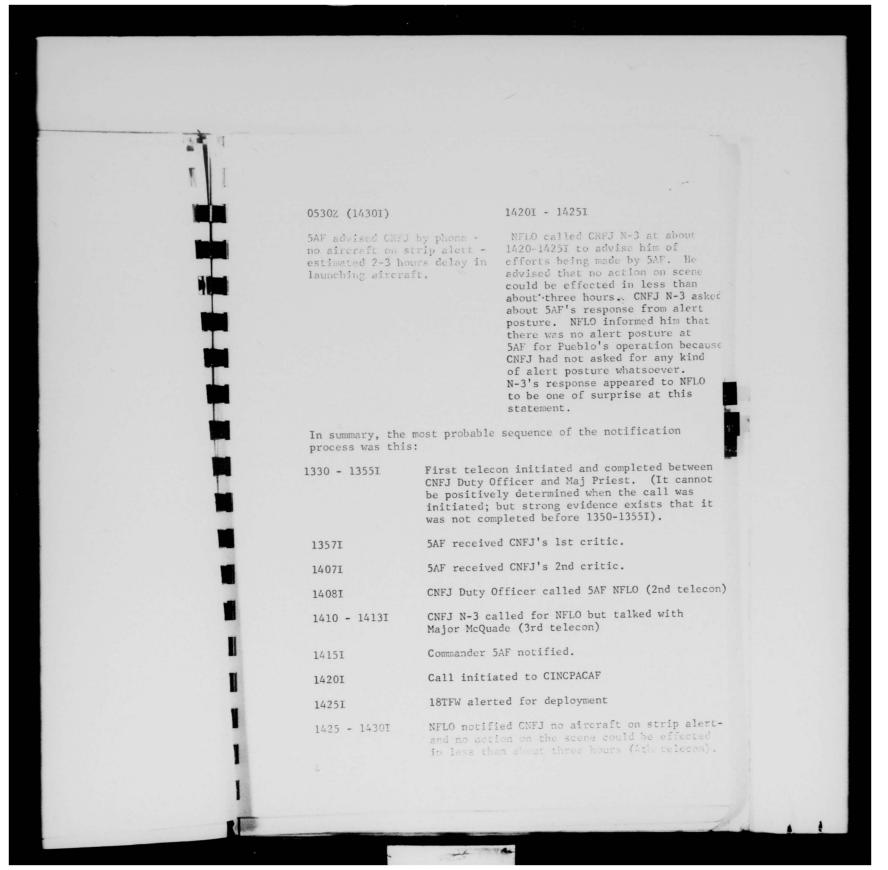
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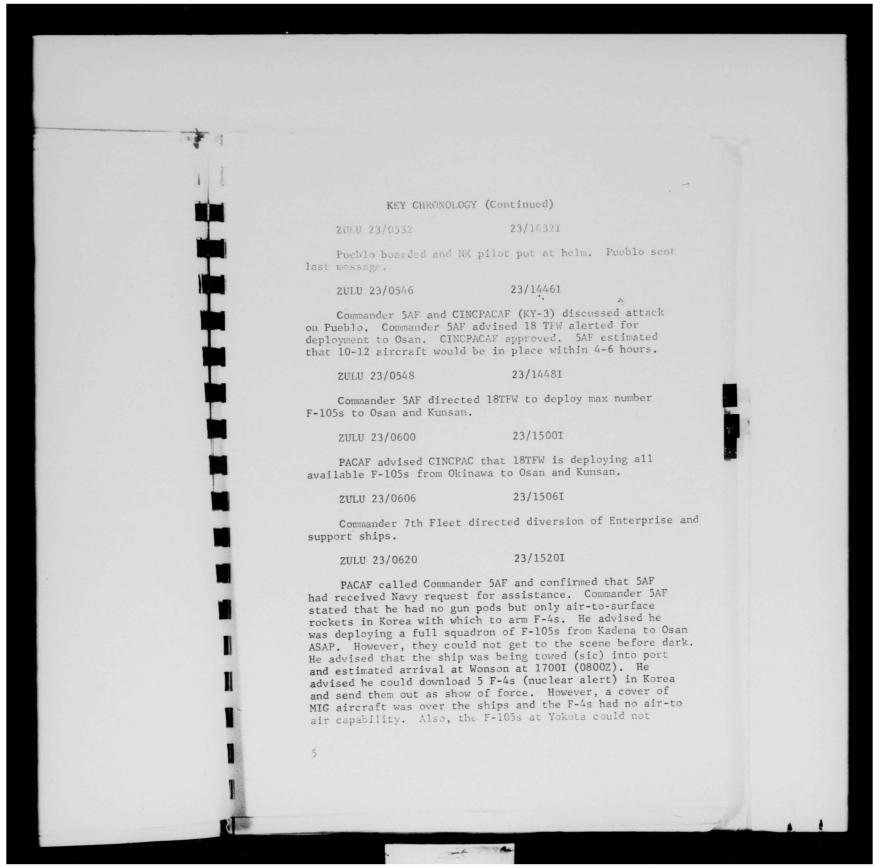


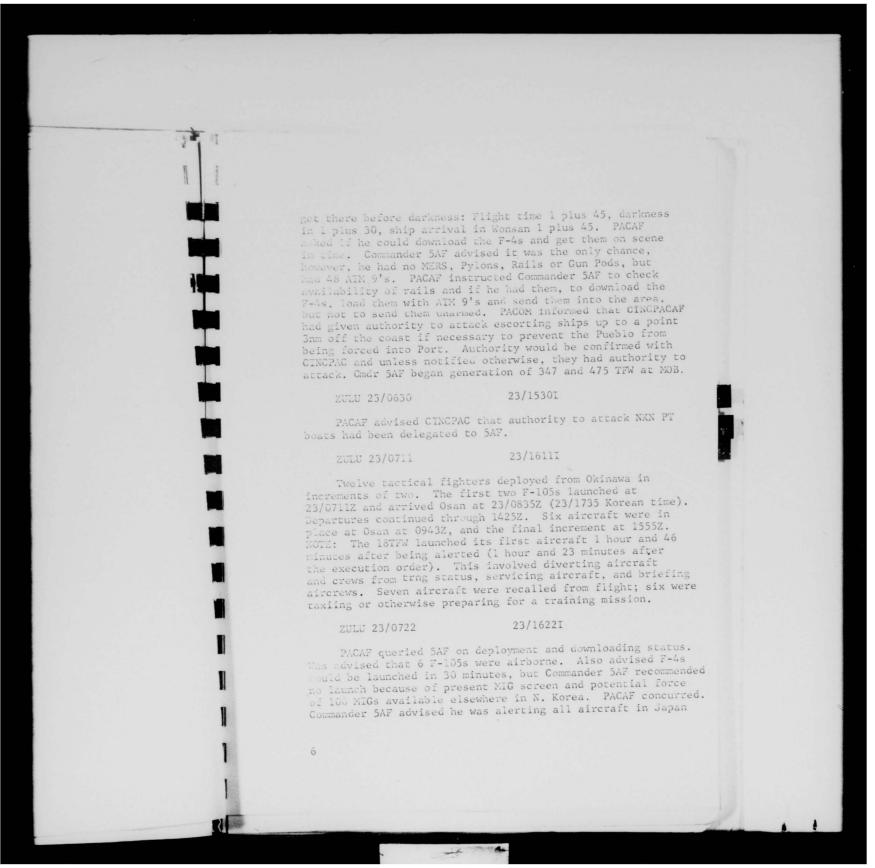


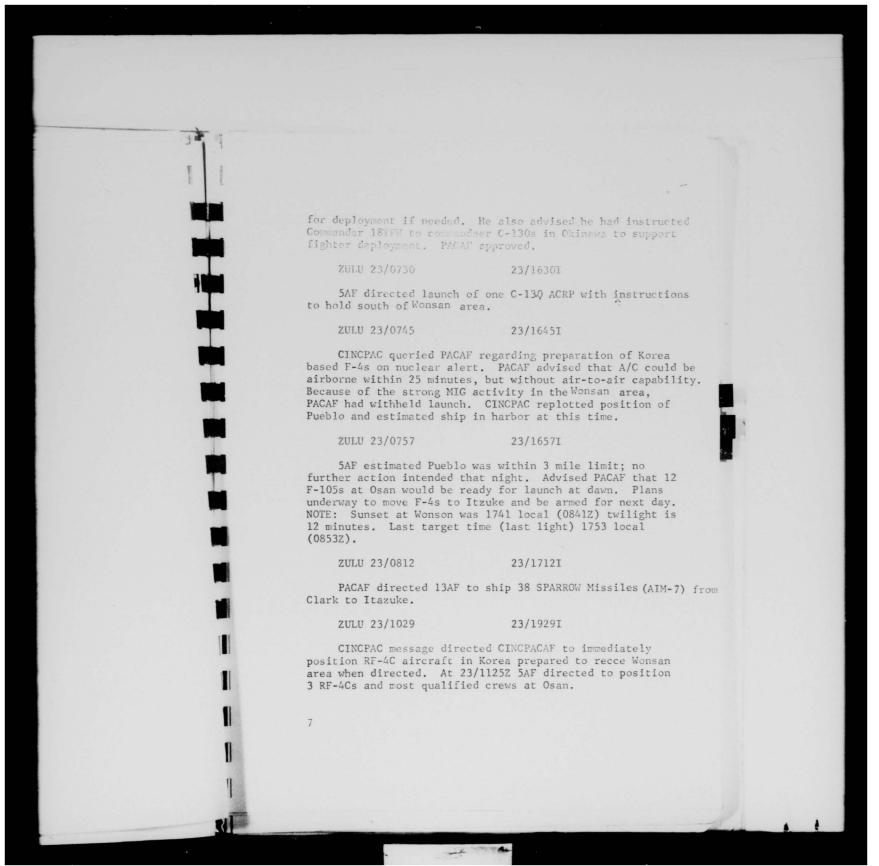
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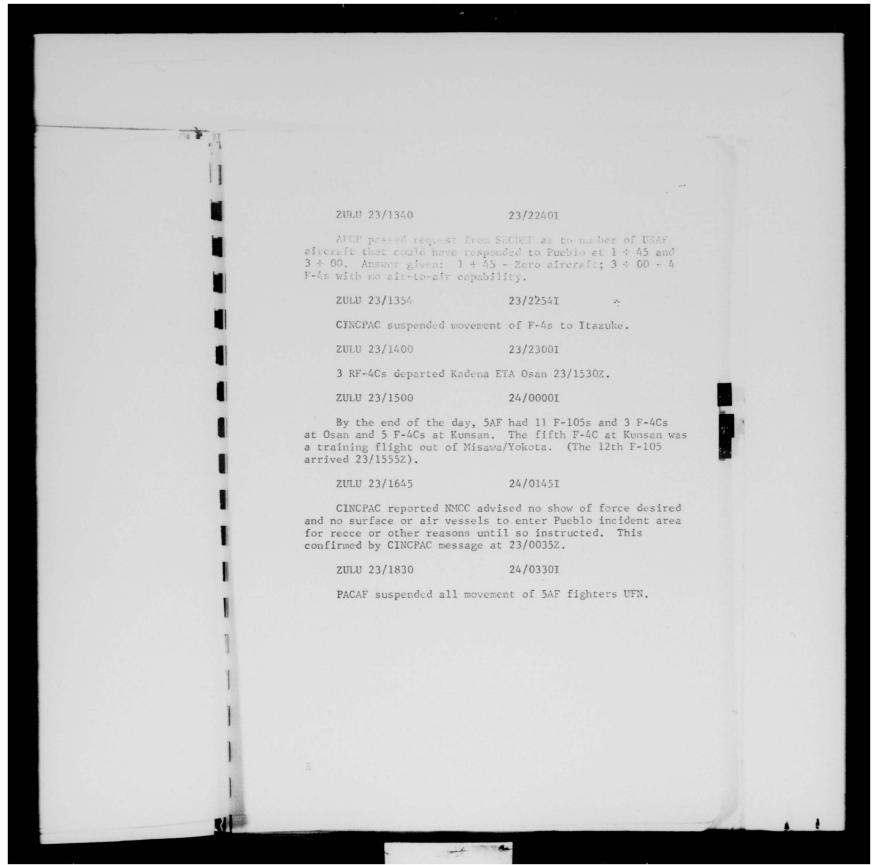


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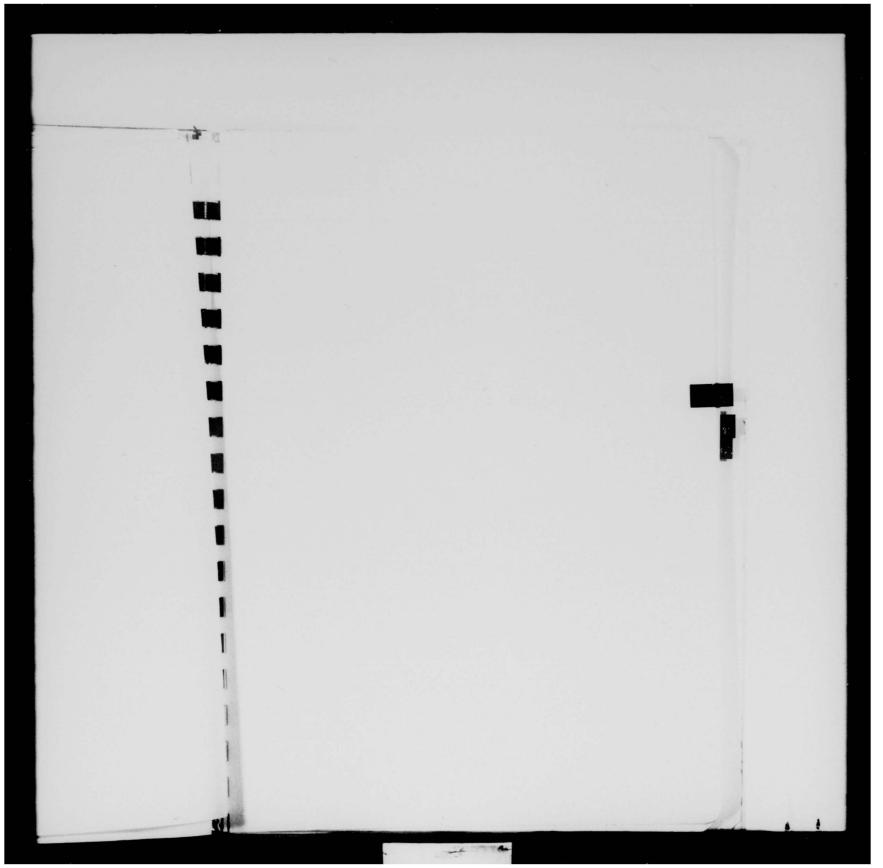




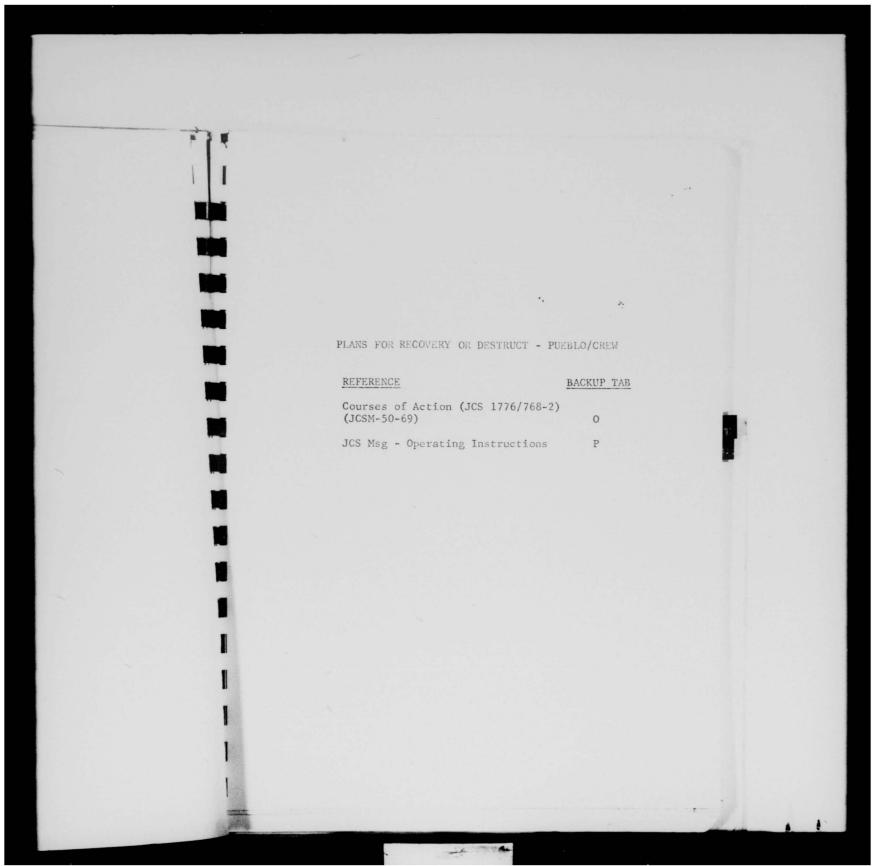




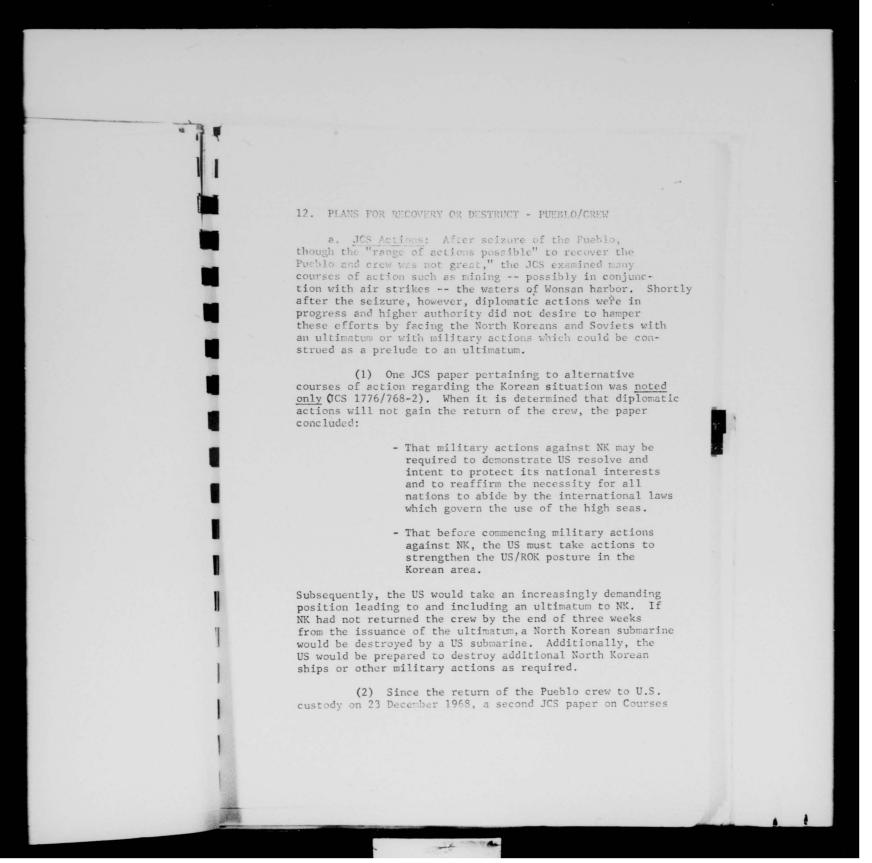
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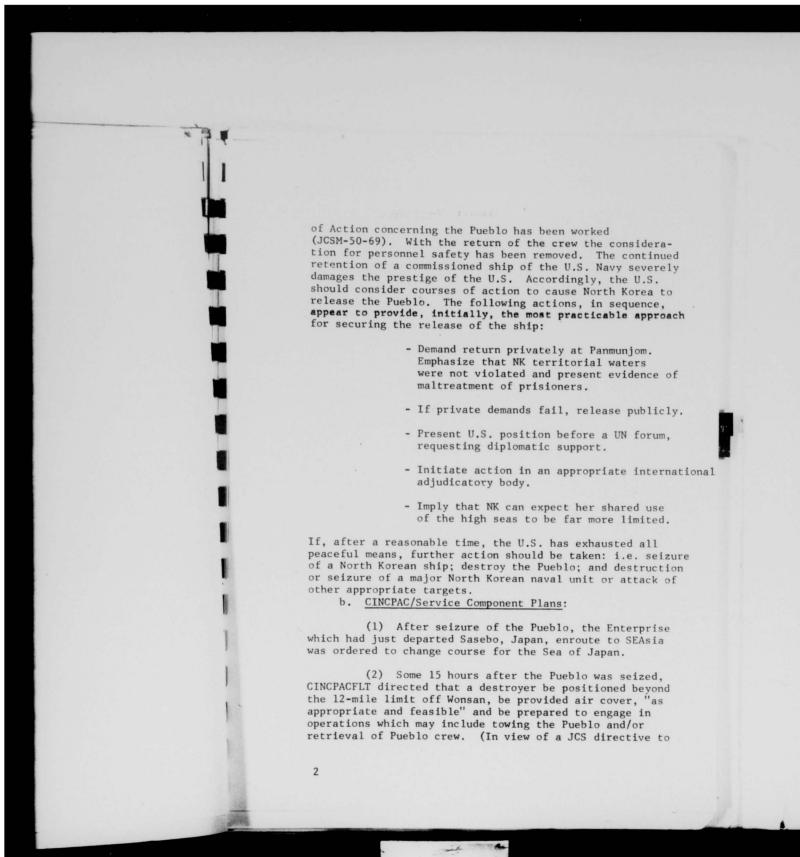


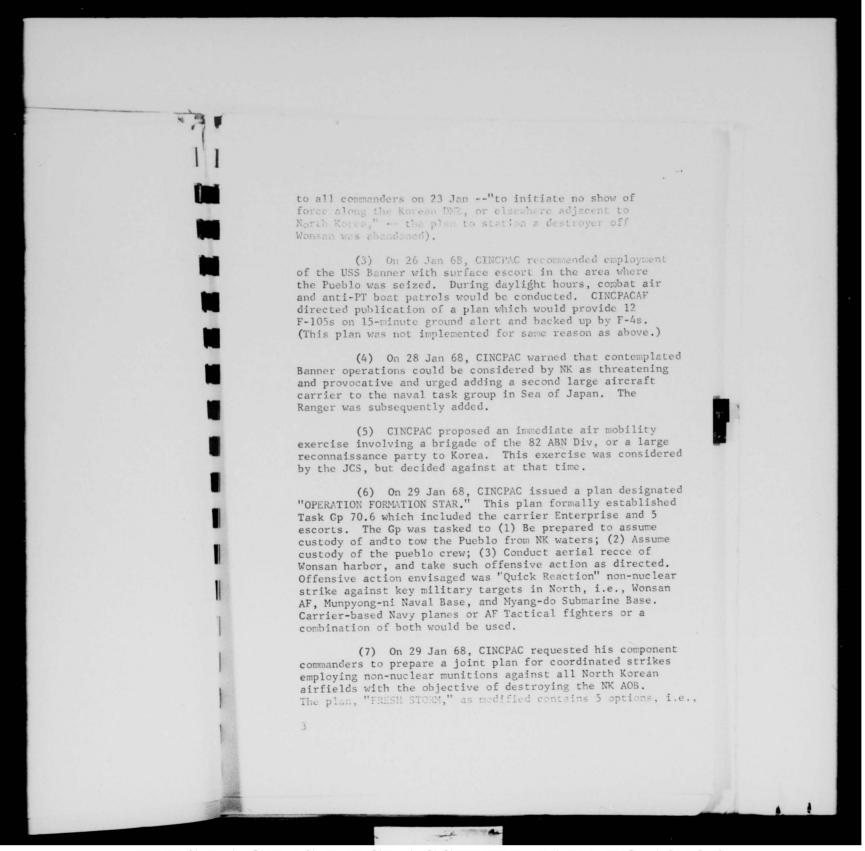
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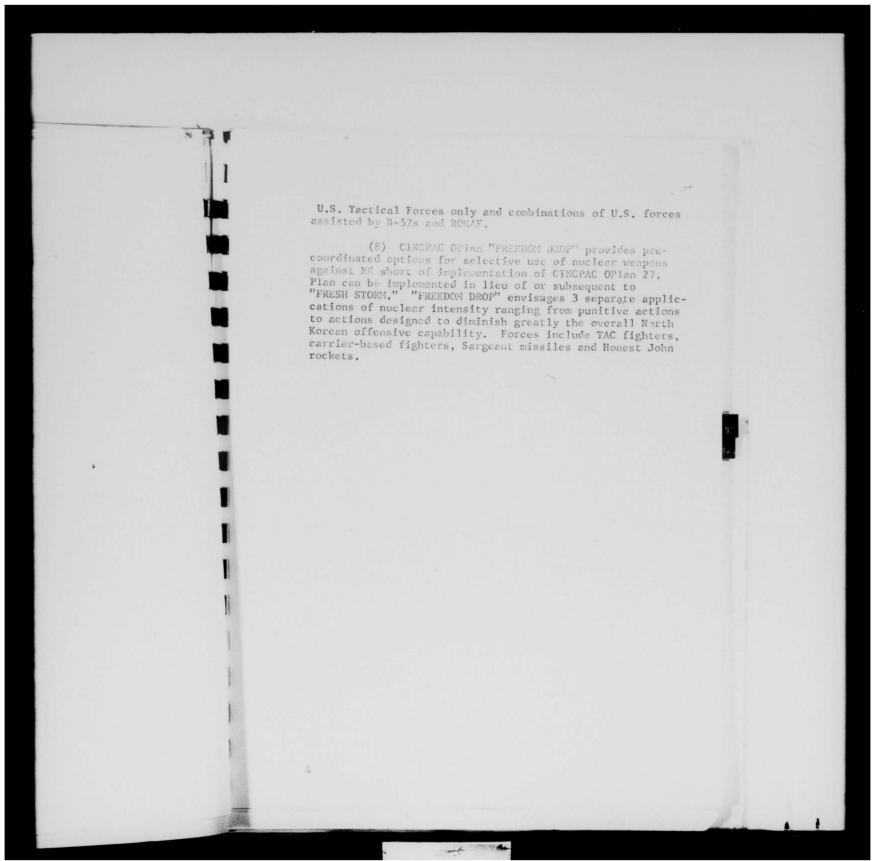


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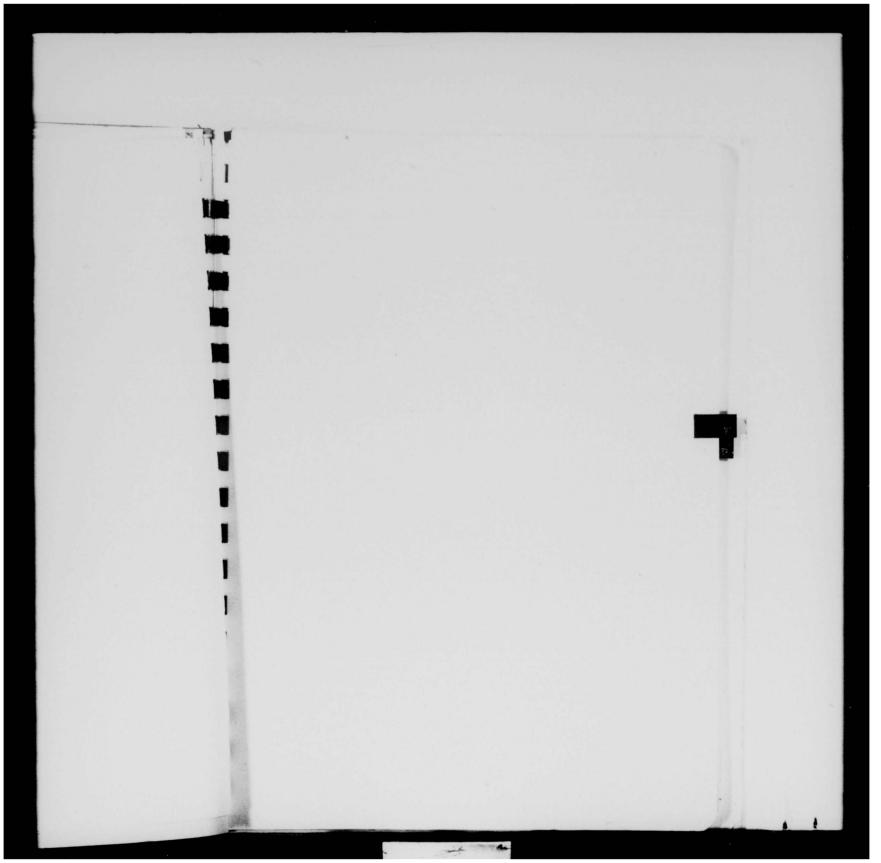








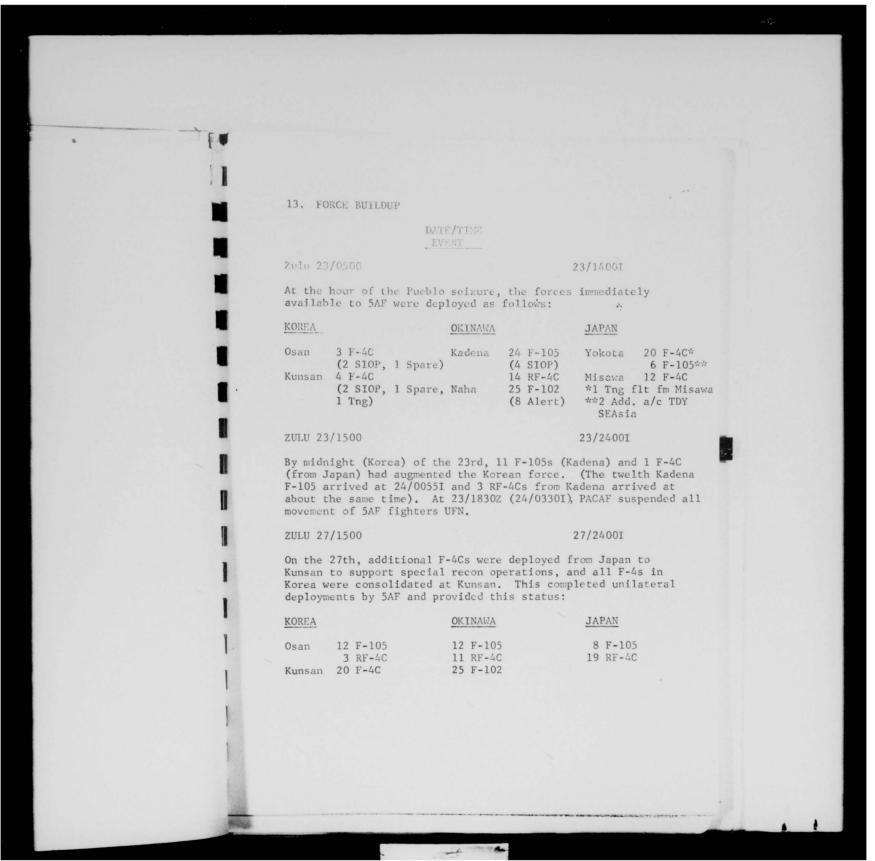
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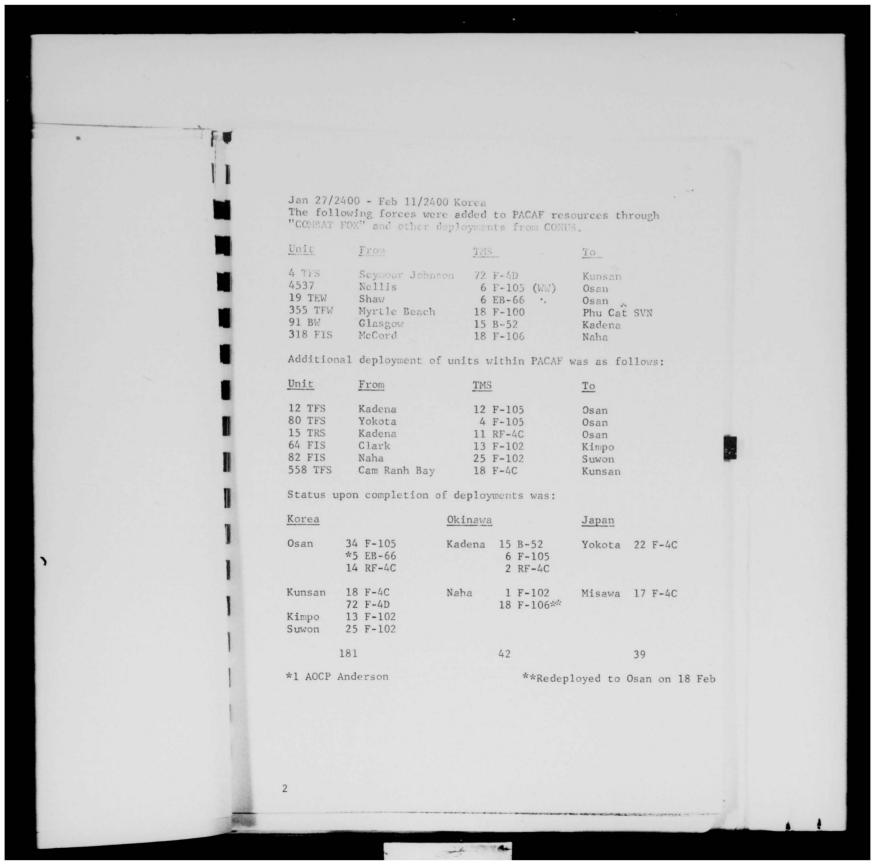


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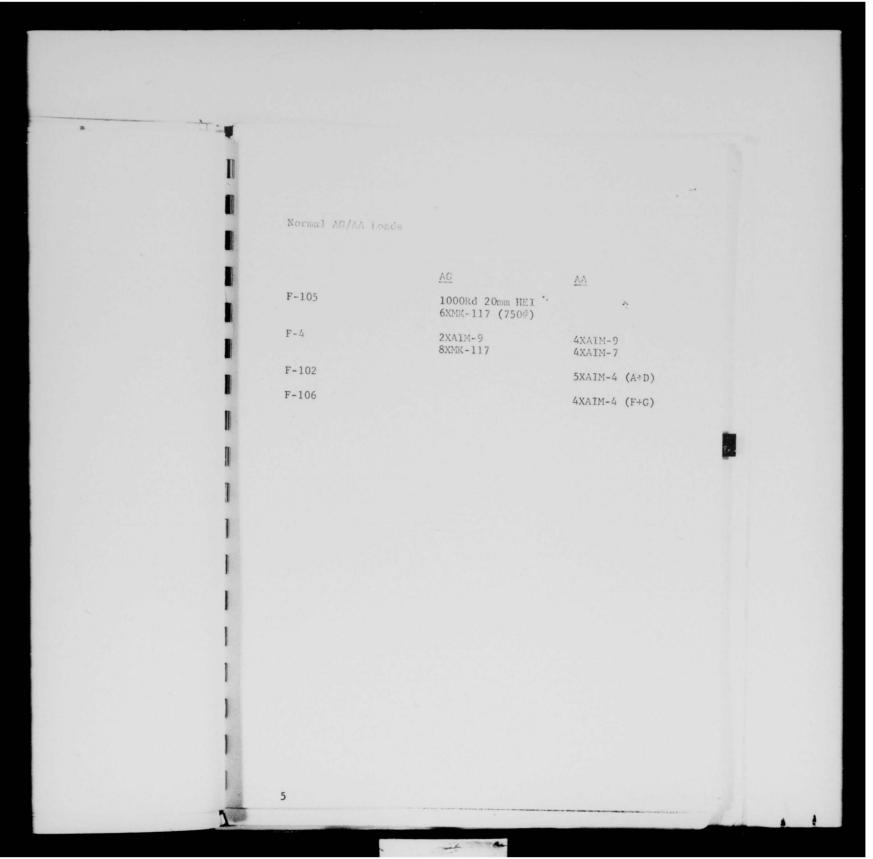
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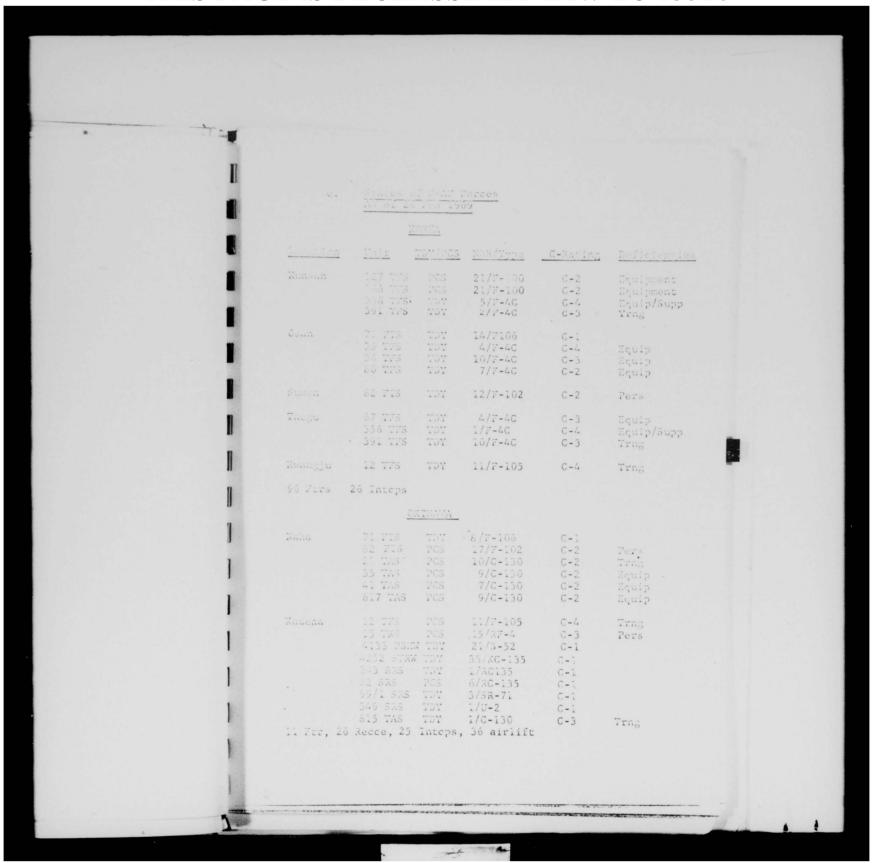


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	the following	ALERT POS lowing ale	TURE IN I	KORFA: A	s aircraft ablished:	r arrived i	n Korea,	
	BASE	TMS	STOP	5 Min	15 Min	30 Min	1 Hr	
	Osan	F-105	*2		12 AG		13 AG	
	Kunsan	F-4D			8 AA	47 AA/ AG		
		F-4C	*2			14 AA		
	Suwon	F-102		4	8	11		
1	Kimpo	F-102		4	5			
	degraded	l at appro shed.	ximately	0400Z, 28	Jan 68 ar	at Kadena nd has not	been re-	
1	b.	REVISED P	OSTURE IN	N KOREA:				
0	for Kore aircraft	3-2) a mem ea. This in Korea support (orandum v posture p and tact	which cont provided f tical reco	ained a proor 151 fig n and tact	rded to SEC coposed USA ghter/inter cical elect support of	F posture ceptor ronic	
1	Chairman in Korea	of the J	CS, appro nversion	oved the r to reach	evised US	Air Force are continu	ndum for the air posture ed through	2
1 1	F-4C (TE F-105 (TE F-105 (TE F-106 (TE F-100 (TE F-4C/F-1	Y-CONUS)	Feb 68	8 18 U 24 U 6 U	E E E E	(CONUS) (PCS-JAP) (WESTPAC) 	
	3						S. P. Mark College Co.	37.1

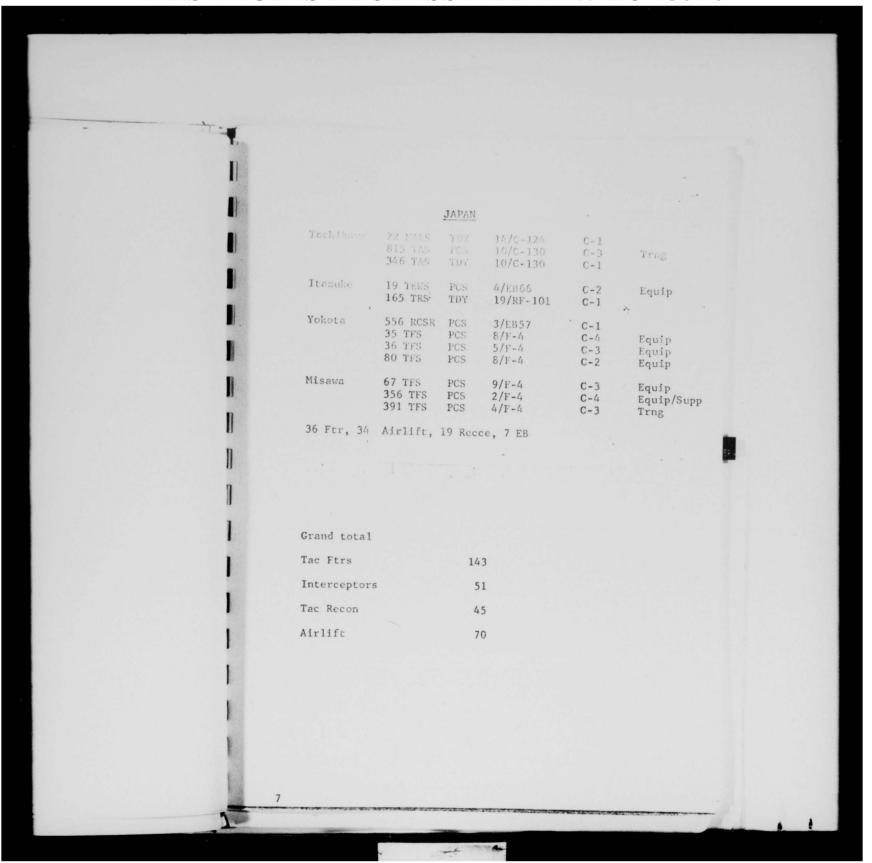
· 1						
	TH ROLEGINSDE	al Beddown of an/Okinawa - 3 actions were s	0 June 68:	(As of this	r Airera date the	<u>ft</u>
		KOR	EA			
	Kunsan	<u>Kwangju</u>	Osan	Stwon	Taegu	
i	F-4C 7 F-4D 46 F-100 25	F-4D 18	F-4C 17 F-105 6 F-106 17	-F-102 13	,F-4C	16
1	TOTAL 78	TOTAL 18	TOTAL 40	TOTAL 13	TOTAL	16
1		JAPAN	/OKINAWA			
	Yokota	Misawa	Itazuke	Kadena	Naha	
!	F-4C 28	F-4C 28	EB-66 4 RF-4C 14	F-105 19 RF-4C 4	F-102 F-106	
1	TOTAL 28	TOTAL 28	TOTAL 18*	TOTAL 23	TOTAL	18
1	initially dep	aircraft in s loyed to Kores n Rote from CO	a. RF-4Cs si	orean buildup ubsequently r	and wer	re by
	d. Alert	Posture In Ko	orea/Okinawa	- 30 June 68	:	
1	BASE TMS					1 HR
1	Osan F-4 Kunsan F-4 F-4 F-1 Kwang-ju F-4 Taegu F-4	C 5 D 00C D		4 AG 2 AG 4 AG 4 AG		
1	Naha F-1 Suwon F-1 Osan F-1	02	2 AA 4 AA 4 AA	9	AA AA AA	7AA
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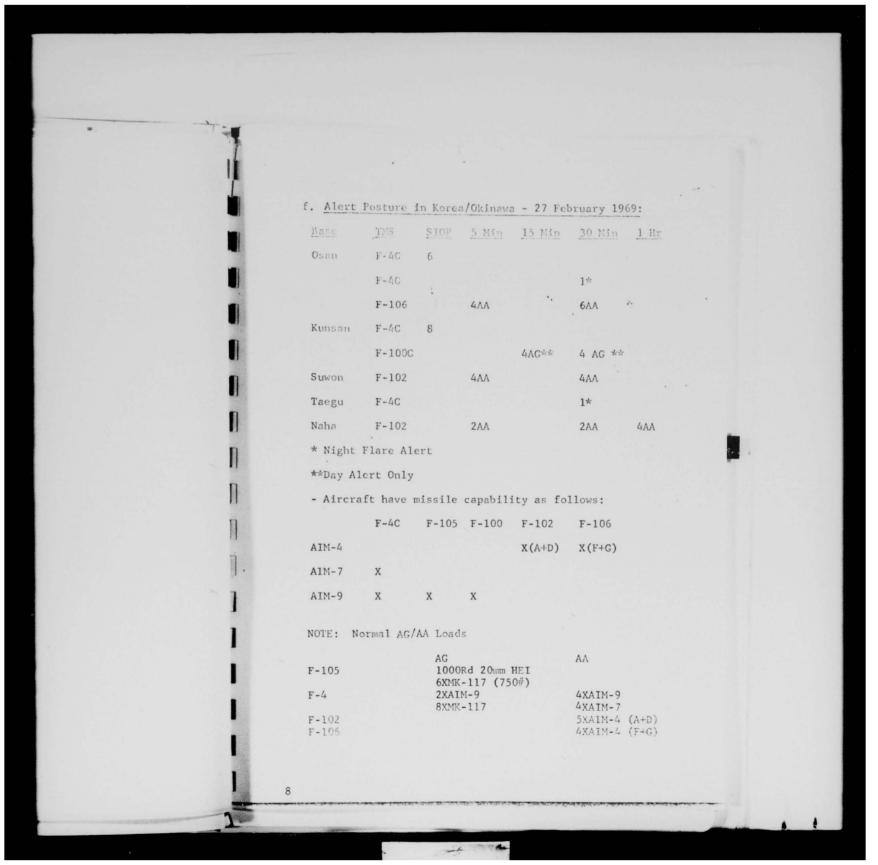
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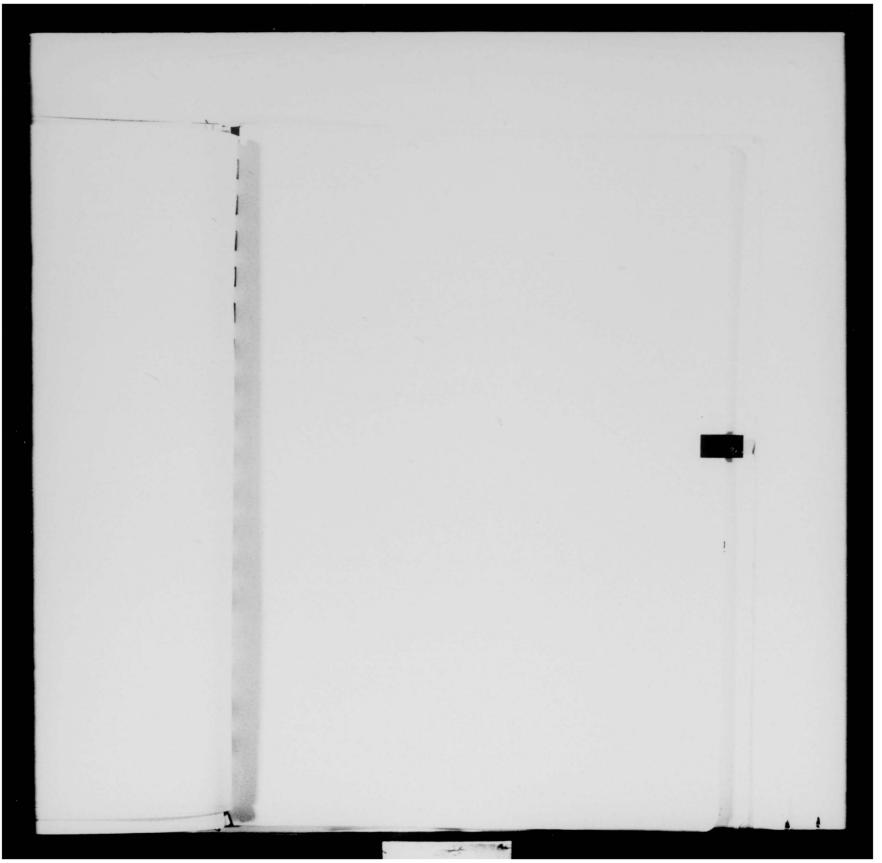
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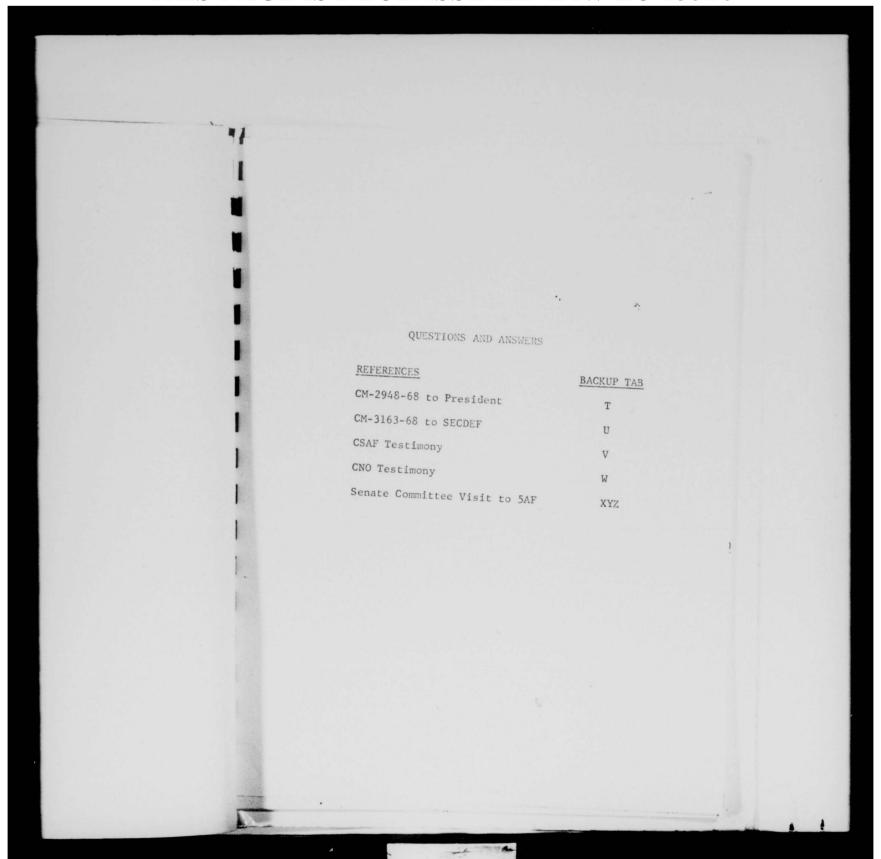
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14. QUESTIONS/ANSWERS The following questions/answers have been extracted from various documents, reports, committee hearings, etc, and provide a basis for further response as may be required. a. In a chairman's memorandum for the President on 30 Jan 1968, the following answers were provided (CM-2948-68, 30 Jan 68). $\underline{Q-1}$. "What aircraft were available to provide help to the Pueblo?" Answer: Osan 3 F-4C Enterprise 24 F-4B Kunsan *3 F-4C Okinawa 23 A-4F +25 F-105 12 A-6A 20 F-4C Iwakuni 17 F-4B/C # 8 F-105 Misawa 20 A-4E 12 F-4C * Cmdr 5AF confirmed 1 additional F-4C at Kunsan + Cmdr 5AF confirmed 1 less F-105 at Okinawa # Later info revealed that 2 F-105s were TDY to SEAsia Q-2. "Why was help not provided?" Answer: Aircraft were not sent to help the Pueblo for the following reasons: (1) The 6 US aircraft in Korea were on alert, armed with nuclear weapons, and could not have been downloaded and reloaded with non-nuclear armament in the time available to reach the Pueblo prior to darkness or her being towed into North Korean coastal waters. The aircraft, F-4Cs, had no armament with which to defend against MIG attack. (2) The United States aircraft in Japan and Okinawa were not used because the scene of action was at such distance that they could only have responded by staging through Korea. Movement to Korea and arming there would not have permitted them to reach the scene of action in time. Twelve F-105 aircraft were sent to Korea but were not sent to help the Pueblo because they (3) The situation at the scene of action was unfavorable to employment of aircraft. The weather was poor, 6000 ft broken, occasional overcast with lower scattered clouds at 3000 ft, with occasional snow showers and visibility 7 miles. MIG aircraft were reported to be above the Pueblo. The surface action occurred only 25 miles from a major North Morean airfield on

which were based 75 MIG aircraft. Lastly, the action occurred well within the North Korean air defense control net, so that their radar coverage and ground control of fighters would have been very effective even at low altitude.

- (4) Were aircraft to have been used in such a situation, they would be required in numerical strength. Aircraft would be needed to "cap" the MIG base at Wonsan to "pin down" the MIGs. Additional fighter aircraft would be needed to protect the attack aircraft aiding the Pueblo from MIGS which might be airborne.
- (5) From the time (1345 Korean time) the Pueblo requested assistance and while being towed one or more of the Korean boats was always near the Pueblo and Koreans were aboard the Pueblo. If friendly aircraft had been sent, and if they could have found the Pueblo, there is reasonable doubt that they would have been able to drive off the North Korean boats without sinking one or more with serious risk of sinking the Pueblo in the process.
- (6) It is unlikely the mere presence of aircraft in support of the Pueblo would have caused the North Korean boats to have freed the Pueblo, since it must be assumed that the MIG aircraft would have been active in repelling the US aircraft.
- b. In a chairman's memorandum for the Secretary of Defense on 29 March 1968, the following answers were prepared by a task group chaired by Brigadier General deSaussure (CM-3163-68, 29 Mar 68)
- Q-1. "Regarding DIRNSA's message ADP 541, dated December 29, 1967, outlining DIRNSA's evaluation of the risk involved in the deployment of the Pueblo, what specific action was taken by the JCS and by CINCPAC to weigh DIRNSA's evaluation against the "minimal risk" evaluation in CINCPAC's request for permission to deploy the Pueblo? What were the factors that led to CINCPAC's "minimal risk" evaluation? What ship protective measures, if any, were developed as a result of the DIRNSA evaluation? Was the DIRNSA message passed to CINCPACAF, CINCPACFLT, Commander 5th AF, COMUSFK, COMNAVFORKOREA, or COMNAVFORJAPAN? If so, to whom and what action was taken?"

Answer: There was long precedent for the type of operation scheduled for the Pueblo. The USSR pioneered this type of operation using unescorted travelers to collect intelligence in locations thousands of miles from any Soviet supporting forces. The operation is in accord with international law as

long as the ship remains in international waters. The ships are non-combatants and therefore less provocative. In 1967 the Banner, a sister ship of the Pueblo, performed a similar mission out a serious incident. Hijacking of a US naval vessel last occurred during the Givil War. The capability of the US to retaliate would tend to deter anyone from deliberately attacking a U.S. ship. Considering these factors a "minimal risk" JRC and passed to CINCPAC where, at staff level, it was determined that all the information in the message had already been considered and therefore no further action was taken.

Q-2. "I note that the Fifth Air Force OPLAN 307-67 was developed to provide protective air support for CLICKBEETLE operations, but it cited only the USS Banner by name. Did CINCPAC, CINCPACAF, CINCPACFLT, COMUSFK, COMNAVFORJAPAN and the Commander, Fifth Air Force, believe that 307-67 was only applicable to USS Banner deployments, or did they consider the plan applicable for the protection of other CLICKBEETLE surface intelligence collection ships?

Answer: The Fifth Air Force OPORDER 307-67 was prepared for Banner's deployments and others which were similar in nature. The order was to be implemented only when specifically directed in response to a request for pre-planned support of a particular mission. No such request was made in the case of the Pueblo's deployment.

Q-3. "Since the Commander, Fifth Air Force was an information addressee on Pueblo deployment and mission messages, did he personally have knowledge of the Pueblo's operation? What did he or his staff feel was required in support of the Pueblo? Did he or his staff have enough information to plan for air support of the Pueblo? Did the Commander, Fifth Air Force, or his staff inquire as to whether Air Force support was required? Did the Commander, Fifth Air Force, or his staff believe that such support should be requested by the Navy? What were CINCPAC's specific orders or instructions to his component commanders, and other subordinate commanders, on providing protective arrangements for operations like the Pueblo's?"

Answer: CINCPAC had not issued specific instructions to his subordinate commanders concerning protective arrangements for operations like the Pueblo's. The practice had been

that these ships operated independently, with preplanned protection being provided on a case-by-case basis in accordance with the estimated risk. Since a "minimal risk" determination was made for this mission, it was not brought to the personal attention of the Commander, Fifth Air Force, and his staff did not address the question of whether air support should be provided. If air support had been requested, the information available to Fifth Air Force would have been adequate for air support plans.

 $\overline{Q-4}$. "Since COMNAVFORJAPAN was an action addressee on Pueblo deployment and mission messages, why did he or his superiors in the chain of command, such as CINCPACFLT and CINCPAC, not provide for ship protective measures as a contingency? Why did he or his superiors not check with Fifth Air Force or PACAF to see if the Air Force could provide protective air support?"

Answer. Ship protective measures and air support normally were not provided for operations like the Pueblo's and were considered unnecessary in this instance.

Q-5. "I am also concerned about a different aspect of the signal intercept missions conducted by the Navy. Under the current mode of operations the naval vessels conducting these missions are without integral self-protection to any significant degree. Further, they do not have an automatic or semi-automatic destruct capability of sensitive intelligence equipment, since apparently the view has been that the principle of freedom of the seas would provide sufficient security. On the other hand, the mission of the ships is such as to invite certain foreign powers to take some action against them because active intercept operations are being conducted. I would like your views as to whether such ships should be permitted to operate in the future, as they have in the past, as U.S. Naval vessels? If so, should they be provided a full measure of internal self-protection or external support? Alternatively, should their modus operandi be changed to provide non-military cover for their operations?"

Answer: I believe that such ships should be permitted to operate in the future as US Naval vessels as part of our intelligence collection effort. In the final analysis, intelligence gathering activities of this type cannot be masked sufficiently to preclude discovery of the true purpose regardless of whether the ship is a fishing trawler or a naval vessel

and regardless of whether there is non-military cover for the operations. As to internal protection for these ships, I believe that extensive arming would increase the likelihood of hostile action by an enemy. On the other hand, appropriate external support will have to be provided for future operations in high risk areas. However, I agree with the Secretary of Defense's testimony to the Congress that we cannot provide a "full measure" of support which will preclude all possibility of recurrence of an incident like the seizure of the Pueblo.

 \overline{Q} -6. "I would also appreciate your comments and recommendations as to what further specific improvements could be made to lessen the possibility of incidents similar to the Pueblo occurring in the future."

Answer: These missions should be continued and appropriate protection should be provided for operations in high risk areas. I agree with the words of the Secretary of Defense in his testimony to the Congress emphasizing the need for these missions

"Now, the last category (electronic collection platforms and equipment) I would say on the whole is the most important of the three, and from it we obtain an immense amount of information as to the military capabilities of our opponents, their possible strategy, their tactics, their operational tactics, and also their intentions. I cannot over-emphasize therefore, the importance of this third category, communications intelligence collection."

c. Before a Senate Appropriations Committee hearing on 6 May 1968 during FY 69 appropriations hearings, the CSAF responded as follows to questions concerning the Pueblo.

Q-1. Senator Russell. "I didn't think the Air Force added a great deal of lustor to its record in the Korean incident. How at all in the Pueblo incidents?"

Answer: Mr Chairman, we sent 150 airplanes out there, 182 aircraft in five days to South Korea. As far as the Pueblo incident is concerned, the Air Force was not notified of the incident in sufficient time to take any action. There had

been no previous plans for the Air Force to be prepared to take any action. The ship was run up there under what was called minimal danger. In other words, they didn't think anything was going to happen to it. On a previous occasion when the Banner had been run up in North Korea on the west side of North Korea, the Air Force was asked to and did prepare aircraft on the alert to assist in relieving the Banner if it got into any $\underline{\text{Q-2.}}$ Senator Russell. "I did not get your last sentence, preceding, into trouble" Answer: I said if it ran into any trouble. We had aircraft on the alert to assist in relieving it if it did run into any trouble. The Banner did not run into any trouble. When this other ship was sent up to the east coast the Air Force was not asked to be prepared to do anything. We were not required to have aircraft on the alert. We were not even notified except informally that the Pueblo was going to be up there at that time. So we weren't prepared to do anything about it because we were not asked to. At the same time we were notified that it was up there, the enemy already had it, they had *boarded it and taken it in. *By further assessment, it is now known that between 0418Z-0440Z (1318-1340I) the Pueblo was boxed in and brought under control and escorted toward Wonsan by NKN patrol craft. At 0532Z (1432I) the Pueblo sent its last message and was boarded. The Commander 5AF was notified at 0515Z (1415I). $\underline{\text{Q-3.}}$ Senator Russell. "What is the truth about all this wide range of conflicting statements about the strength of the North Korean Air Force, and what is available on the field right near this port where the Pueblo was carried after it was surrendered?" Answer: There were anywhere between 50 to 75 fighter MIG type aircraft and some TU-26 bombers. Q-4. Senator Russell. "Does the Air Force have any plans on that, or has the Joint Chiefs worked on that any, General?" Answer: Yes, sir, we have done considerable work on that. We have come up with several plans, Mr Chairman, not any of them that will get the people back. We have come up with plans

which could have been put into effect, still could be put into effect but it would not do any good about getting the people back. I am sure the people would be dead about the time the plan got implemented.

 ${\hbox{Q-5.}}$ Senator Russell. "I guess you would have to sink the ship too. You have no program to seize the ship or get it out of there?

Answer: No, sir. It is being dismantled, probably.

 $\underline{Q\text{-6.}}$ Senator Young. "What kind of read out equipment do they have and what do we have to encounteract in North Korea?"

Answer: They have the same type that they have in North Vietnam, actually. It is all Russian built radar. It is not nearly as thick as it is in North Vietnam. We successfully jammed the radars up there. So, I think we could jam the radars in North Korea. We jam them with pods that are put on every aircraft plus other aircraft that are specifically designed as jamming aircraft, the B-66s, which fly them along with the mission. We have been very successful in jamming the anti-aircraft radar controlled antiaircraft guns and their SAMs.

 $\underline{\text{Q-7.}}$ Senator Young. "At the time the Pueblo was seized, though, you were not in a position to jam them at that time?

Answer: We didn't have any equipment in South Korea at that time. We had four aircraft and they were loaded with nuclear weapons.

Q-8. Senator Thurmond. "If we were starting from scratch to send out a ship like the Pueblo and it was desired to give it protection what steps would you take to insure that a catastrophe would not happen to such a ship in the future?"

 $\underline{\text{Answer}}$: I don't think you can ever be sure that such a catastrophe will not happen.

 $\underline{Q-9.}$ Senator Thurmond. "If they were attacked what could we do to prevent capture of the ship?"

Answer: In some places we escort the ship with destroyers. In other places we have aircraft on the alert available to come to their assistance, or when they are in distress. In some

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places we can't have aircraft on the alert and some places we do not escort them, depending on what intelligence considers to be the right involved. Operating next to another country's shoreline where he has all of his power right there behind him not any to amount to enecessarily have very much power, normally could keep those catastrophes from occurring, certainly such a we can make them faster, so that they can get out of the way. But they still could not stand up against air attack.

Q-10. Senator Thurmond. "Did we have ships within reasonable distance, either Navy, Marine or Air Force, that could have gone to the defense of the Pueblo and destroyed the ships that captured the Pueblo, if necessary?"

Answer: We had aircraft which we did dispatch as soon as we found out they were in trouble. We didn't know in the Air Force that they were in any trouble until after the ship had already been captured. That is when we got the message. We didn't have any aircraft in position to protect that ship because we had not been asked to do so. Normally, when a ship is operating in areas like that the Air Force is asked on some occasions to be prepared to protect the ship. On other occasions it is not. It is up to the theater commander.

 $\underline{Q\text{-}11.}$ Senator Thurmond. "If the Air Force had had authority to protect that ship and had gotten the word to protect it sooner could we have saved the ship?"

Answer: I don't know whether we could have saved the ship or not, Senator. We could have sunk the ships that were attacking it, that is for sure. But they had about 70 aircraft the ships they undoubtedly would have put those aircraft in the air and they would have attacked our aircraft and they might have sunk the Pueblo. I don't know, they could have. I can't say we could have saved it. We could have knocked off the ships that were attacking.

Q-12. Senator Thurmond. "I don't see how a great nation like this can allow ships to be captured the way this one was captured. I am just wondering how some of the military people feel about this and if they feel that we can't protect our ships when we send them out."

Answer: You can protect them but it is at a terrific cost. You are going to have to have a task force with every one of them. I talked to Admiral Moore about that. He said if he were going to protect the number of those ships we have out doing that kind of business he would need a Navy about twice as big as the one he has.

Q-13. Senator Allott. "So assuming that they had 70 fighter aircraft on Wonsan Airport or the airport near Wonsan, if you were going to have an effective protection against possibilities you would have had to have at least 70 of the F-4s at a reasonably adjacent spot at the time, and perhaps more in order to protect the Pueblo and perhaps to destroy the torpedo boats. Would that be a fair statement?"

Answer: When we are going to get into a fight I like to have an even break at it. In the first place, I don't think they could have launched all of the Wonsan aircraft to get there.

- d. Following questions, of which were an interest to the Air Force, were extracted from a book prepared for OSD. Answers were prepared by Pueblo Ad Hoc Committee, coordinated with SAFLL, and approved by AFXOPD.
- $\mbox{Q-1.}$ Were there any plans to protect Pueblo or any similar ships?

Answer: 5AF Operations Order (OPORD) 307-67 was developed in conjunction with COMNAVFORJAPAN and was to be effective when the fragmentary order committing units and forces was issued by 5AF. This OPORD established detailed procedures and operating instructions for 5AF subordinate units in support of *USS Banner operations. Selected Air Force units assigned to 5AF would provide tactical air support for Navy intelligence collection activities at various times along the CHICOM, KORCOM and Soviet coasts. Under the concept of operations, tactical forces would be placed on ground alert to provide air-to-air and air-to-surface defensive support if required. On two previous occasions, Code name CLICKBEETLE IX (11 Nov-8 Dec 66) and CLICKBEETLE XV (22 Aug-16 Sep 67), which were USS Banner missions, Air Force support was requested through CINCPACFLT and CINCPACAF, and strip alert was provided by 5AF.

NOTE: *Although 5AFORD 307-67 cited the USS Banner by name, if air support had been requested, the information available to 5AF would have been adequate for air support plans.

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NOTE: *Although 5AFORD 307-67 cited the USS Banner by name, if air support had been requested, the information available to 5AF would have been adequate for air support plans.

Q-2. Were orders ever given to execute plans to protect the Pueblo if such plans existed and were orders rescinded if they were given?

Answer: The 5AF plan which provided air support for intelligence collection operations (5AF Operations Order 307-67) was to be implemented only when specifically directed in response to a request for pre-planned support of a particular mission. Fifth Air Force was an addressee for information only on Pueblo planning and execution messages, however, no request was made for Air Force support and no orders were issued to execute plans.

 $Q\!-\!3$. Was there any help available to the Pueblo in the time frame involved on the first threat to the boarding?

Answer: No U.S. air support was available. At 23/0415Z (1315I) the Pueblo sent the first message reporting an attempted boarding at 23/0400Z (13001). The first S.O.S. and request for help was sent at 23/0428Z (13281) while the ship was under forced escort. At 23/0532Z (1432I), the Pueblo sent its last message, and was boarded shortly after. A North Korean pilot was placed at the helm, and the ship proceeded at flank speed $(12\frac{1}{2} \text{ knots})$ toward Wonsan. Thus, the time frame from the first threat until the actual boarding was about one hour and a half. The nearest U.S. aircraft that provided a potential source of help were the USAF F-4s on nuclear alert at Osan and Kunsan, South Korea. They were about 30 minutes flying time from the scene of the incident. Had the requirement for support been known at the moment of the attempted boarding, the time required to download the nuclear weapons and to reconfigure to conventional ordnance, and reach the scene, would have considerably exceeded the time required for the ship to reach port. The next nearest potential source was in the U.S. Marine Corps aircraft at Iwakuni, Japan, and the Navy aircraft aboard the carrier Enterprise. (Navy comments required).

USAF F-4Cs in Japan were about 1:15 away, based on direct flight and maximum speed, however, all were in a training configuration, and the distance to the scene of the incident and to the nearest recovery base in South Korea, was over 800 miles. Aircraft had to be configured with additional fuel tanks, as well as air-to-air and air-to-ground munitions. Loadout time requirements plus flying time would have exceeded the time required for the ship to reach port. USAF F-105 aircraft

on Okinawa were armed, guns only, with training ammunition. Flying time to the scene was 1:45, and the distance was such (over 1000 miles) that these aircraft could not go directly to the scene and recover in South Korea, without reconfiguring with additional fuel tanks, or by staging through South Korea. Therefore, no U.S. air support was available within the time frame involved from the first threat to the boarding.

Q-4. Why couldn't forces from Japan reach the scene in time to at least make a show of force?

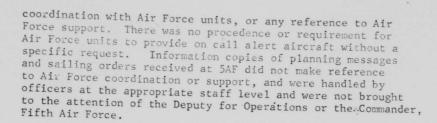
Answer: Air Force tactical fighter units in Japan were in the middle of a conversion program from F-105s and F-100s to F-4Cs. Consequently, all were configured for training except those on nuclear alert at forward operating locations. Further, the distance to the scene from Air Force Bases in Japan, with recovery in South Korea, was over 800 miles. Generation time to reconfigure training aircraft, with additional fuel tanks and ordnance, and enroute flying time would have precluded reaching the scene prior to darkness or before the ship entered the three-mile limit.

Q-5. If a plan did exist and the forces were not available to react, then it appears to me that the overtures I've heard over the past few years about our being able to stay in Vietnam with no degradation of the level of commitments worldwide must be untrue. Is this so? Are we over committed militarily?

Answer: The plan that involved use of Air Force resources (5AF OPORD 307-67), was not implemented because no request had been made to Air Force units to provide support for this mission. Had a request been made, such as the case of the Banner operations off the China and Soviet coasts, Okinawa based F-105s were available and would have been placed on alert in Korea to provide a quick reaction capability.

Q-6 Were any actual published orders violated by commanders who might have been able to provide help. Had anyone been directed to have planes armed and available?

Answer: The Air Force had not been requested or directed to support this mission in any way. The Navy planning message submitted to higher authorities for approval assessed the risk as minimal, and did not contain any instructions regarding



NOTE: An average of 1534 messages per day are received at 5AF. It is apparent the Commander does not see all of them.

Q-7. Why did Secretary McNamara's testimony and that of Rear Admiral Johnson and Rear Admiral Cassel differ on who had the authority to order assistance to Pueblo? McNamara said the responsibility lay with Commander Naval Forces, Japan, and Fifth Air Force. The two admirals said Commander-in-Chief, U.S. Pacific Fleet would have to authorize the sending of assistance. Who is right.

Answer: Technically speaking, neither is right. The authority, initially, is with the theater Commander - CINCPAC. In the past, when a ship had been operating in similar areas, the Air Force had been asked on several occasions to provide defensive support for the ship. For instance, on CLICKBEETLE IX (11 Nov-8 Dec 66), Air Force provided strip alert as requested. Aircraft were to be used when directed by CINCPAC or higher authority. Later, however, "authority to launch" was delegated to Cmdr 5AF. On one additional occasion, CLICKBEETLE XV (22 Aug-16 Sep 67) the same authority prevailed with Cmdr 5AF authorized to direct launch, if necessary. It is assumed, that had Air Force support been requested for the Pueblo, the same arrangement for launch authority as before could have existed. Had launch been directed in response to a hostile attack, and in the absence of specific restrictions to the contrary, the U.S. forces committed would have authority to take aggressive protective measures until the immediate threat to the security of the ship was countered.

Q-8. Who actually made the decision to deny assistance to Pueblo?

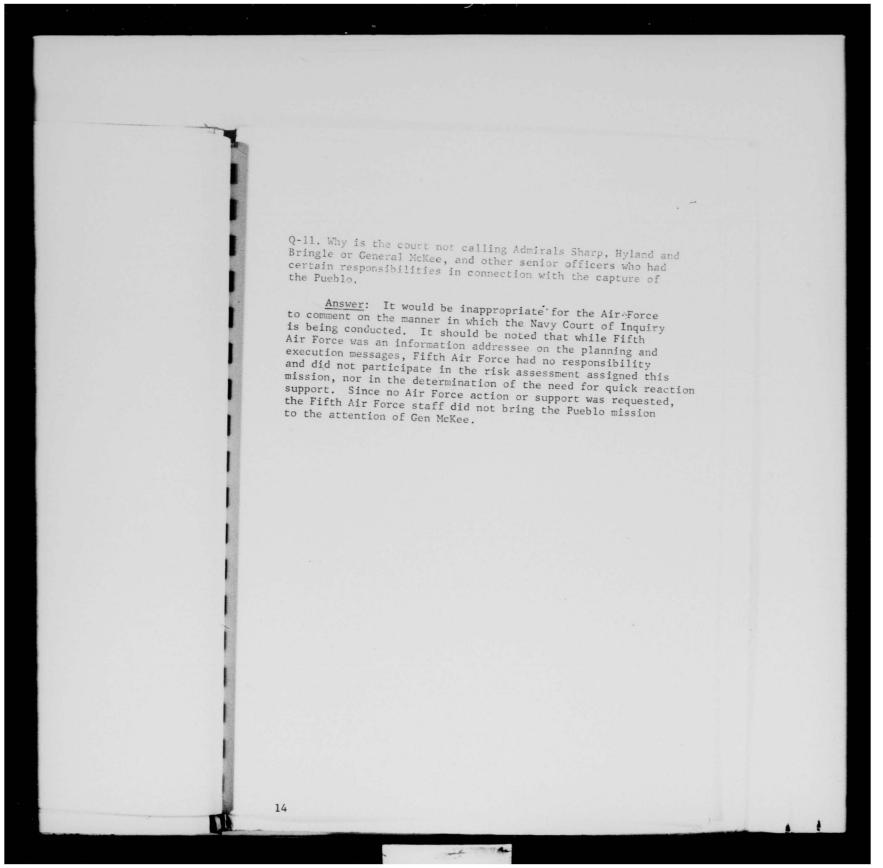
Answer: Fifth Air Force Okinawa based aircraft responding to the event were authorized to defend the vessel only while outside the three-mile territorial waters of North Korea. The distance from the scene required staging thru South Korea, and these aircraft could not reach the scene prior to the ship entering the port, or before darkness. Subsequent action was suspended by higher authority.

Q-9. Why weren't aircraft sent to assist Pueblo? Could they have reached Pueblo prior to entering Wonsan?

Answer: Aircraft from Air Force units were not sent because none could have been armed and launched in time to arrive at the scene prior to darkness, or the ship entering Wonsan harbor. Reconstruction of the event shows that before sending the first message requesting help, the Pueblo was under capture and forced escort toward Wonsan. Just over an hour later 23/1432I, a N.K. pilot was at the helm and the ship was proceeding at flank speed toward Wonsan. Aircraft would have had to arrive at the scene prior to 23/1432 to be effective in relieving the Pueblo. USAF aircraft had not been requested to provide support for this mission, and the only aircraft in Korea were on nuclear alert. They could not be downloaded and reconfigured with conventional ordnance before the ship arrived in Wonsan. The aircraft in Japan and on Okinawa could not be configured and arrive on the scene prior to darkness. (See Q-3 for detailed reaction timing).

Q-10. Was there no adequate Naval or Air Force support for the Pueblo because of heavy drawdown from Vietnam -- or did we have all our eggs in one Vietnam basket?

Answer: USAF units in Japan were in the middle of a conversion program from F-105s and F-100s to F-4Cs. All were engaged in training operations and were not rated operationally ready. However, had Navy requested implementation of the 5AF readiness plan, such as had been employed in the case of the Banner operations off the China and Soviet coast, there were adequate combat ready aircraft and crews available from Okinawa based F-105 units to provide a quick reaction force in Korea to support the Pueblo mission.





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6	01118473	10/70	2		Project Corona Harvest # 0016244, Oral History Interview # 364- W. W. Rostow	Unclassified		
70	01118474	10/70	2		Project Corona Harvest # 0016244, Oral History Interview # 364- W. W. Rostow	Unclassified		
119	01118475	9/72			The AF in SEA- The Role of Air Power Grows- 1970	Secret		
243	01118476	9/72			The AF in SEA-The Role of Air Power Grows- 1970	Secret		
248	01118477				Briefing on Pueblo Incident	Unclassified		
311	01118478				USAF Response to Threats Against US Naval Research Vessels	Confidential		
405	01118479	1/68- 6/68			US Pueblo Incident	Unclassified		
534	01118480	1/68- 6/68			US Pueblo Incident Backup	Secret/ NOFORN		
737	01118481	6/68			US Pueblo Incident Chronology	Secret/ NOFORN		
806	01118482	3/69	2		House of Rep. Hearing Before Committee on Armed Services Inquiry into USS Pueblo Incident- Exec. Session, pages 188-225	Secret		
853	01118483	1/54- 12/59			History of the JCS & the War in Vietnam	Secret		
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