This document is made available through the declassification efforts and research of John Greenewald, Jr., creator of:

The Black Vault

The Black Vault is the largest online Freedom of Information Act (FOIA) document clearinghouse in the world. The research efforts here are responsible for the declassification of MILLIONS of pages released by the U.S. Government & Military.

Discover the Truth at: http://www.theblackvault.com
MEMORANDUM FOR: Chairman, Behavioral Panel

SUBJECT: Guidance For Further Panel Action

1. The Committee reviewed your report at its last meeting and requests that you provide a final report to the Committee Chairman by 20 October.

2. In your next report the Committee would like you to emphasize the content and adequacy of the current Agency program and the additional work that should be done to support Agency interests in this area. We would like you to give special attention to defining areas in which you believe new initiatives should be made. Please define these proposals in detail, giving estimated costs for FY 73 and FY 74. In essence, we would like to use your next report as a basis to recommend to the specific new programs (i.e., programs not currently included in Agency program plans) that could and should be undertaken in the last half of FY 73 and those that should be planned for FY 74.

3. The Committee would also like to have a discussion by the Panel of the relationship of the in-house work done in the Office and to the modeling work done in the research program. Finally, the Committee notes that in a report done last spring by the previous Behavioral Panel, a copy of which is attached for your information, the Panel identified as a problem area the lack of an Agency-wide mechanism for testing, adapting and training operational personnel in the techniques and data that result from research studies. We would like you to treat this problem in your report also.

4. Please feel free to call on me if you have questions or need assistance.

Attachment: AS

RECEIVED: SEP 1983
Research and Development Program in the Area of Behavioral Activities

1. **Scope of this Report**

   "Behavioral Activities" is a loose term generally concerned with the measurement, assessment, prediction, influence and control of human behavior. In the broadest sense, just about every element of the Agency is concerned in assessing and predicting the behavior of persons, and to this end conducts some kind of data collection, analysis, and testing often referred to as "research." This paper covers, however, only the formally programmed research activities of.

   Specifically not covered are the research activities of the
   manpower, the research of
   In terms of dollars and
   far exceeds that
   of the other components.
   with a staff of only five
   professionals, initiates and monitors nearly all of the
   contracted "external" research. Behavioral Activities
   research is largely conducted "in-house", by
   a staff of three professionals and seven technicians. The
   in-house activity involves the equivalent of 1
   professionals. We believe that most of the research of
   the components not represented in this report is con-
   ducted "in-house", supplemented in some instances by
cleared consultants.

2. Identifies Behavioral Activities research under four project areas: Performance Measurement, Assessment and Selection, Human Factors, and Materials Analysis. While the initiated and monitored research is intended to benefit the Agency as a whole, and consequently is
   frequently not in response to specific requirements from
   operating components, much of the research in the Performance Measurement area is directed to the
   program and the
   program. The Assessment and Selection research is generally oriented to the work of the
   The greater part of Human Factors
   research is intended to benefit
   Materials Analysis, a drug watch program conducted in coordination with
   is not treated in this paper.

3. Projects in-house consume the
   full-time efforts of 4 professionals and 7 technicians
   plus the part-time input of many operational persons. Dollar
   cost in salaries, equipment, and overhead is difficult to
   separate from the operational budgets of these components,
   but roughly approximates
   About the
Computer Aided
To measure and record responses by computer

7. Analog Polygraph Data
Analysis - Pattern analysis approach to the Polygraph interrogation process

8. Polygraph/Final Report - Drawing together all polygraph research since 1964

ASSESSMENT AND SELECTION

1. Analytical Methods for Handling Socio-Political Data

2. Extra Sensory Perception - Keeping tab of state of the art

3. Exploratory research in conditioning mechanisms

4. Conversation Analysis - Exploratory research on potential assessment measure

(unfinished)