

RELEASE IN PART B5

**From:** Mills, Cheryl D <MillsCD@state.gov>  
**Sent:** Thursday, September 03, 2009 8:17 AM  
**To:** H  
**Subject:** FW: FOLLOW ON. Fast reporting team to the secretary

FYI

-----Original Message-----

**From:** Kennedy, Patrick F  
**Sent:** Wednesday, September 02, 2009 11:14 PM  
**To:** Mills, Cheryl D  
**Subject:** FOLLOW ON. Fast reporting team to the secretary

Cheryl

I think this gets what the Secretary needs right away

Saving the blue ribbon panel to address your good question of

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I led the blackwater panel and am willing to lead again

Would recommend taking someone retired from outside of State who has contracting oversight experience and some Hill credibility. --- would suggest

Would also get one other outsider with some experience in overseeing contract security overseas (impt fact is overseas)

Fourth member would be eric boswell

Regards

Pat

----- Original Message -----

**From:** Kennedy, Patrick F  
**To:** Reines, Philippe I; Mills, Cheryl D; Boswell, Eric J; Lamb, Charlene R.; Moser, William H.; Zate, Steven E; Crowley, Philip J; Seiden, Maya D  
**Cc:** Polt, Michael C; Donovan, Patrick D  
**Sent:** Wed Sep 02 22:58:01 2009  
**Subject:** Corrected Copy. FULL TEXT RESPONSE - sorry for blackberry fingers. Re: ArmorGroup/POG Issue

Philippe

I fully agree that we have to act fast and demonstrate that the Secretary will not accept either failure to follow the contract or improper conduct

But a blue ribbon panel takes time to assemble, coordinate with other agencies and get a report out

We must move faster

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[Redacted]

My suggestion is a small fast panel (3 or 4) to go out and look at specifics in kabul and report back to the Secretary immediately on on steps that can be taken right away

[Redacted]

Team would go out monday the 9th look at contractor oversight and propose quick changes (both on the contractors part and by State)

That way the Secretary will have implemented changes by the end of the month at latest

Regards

Pat