## UNCLASSIFIED U.S. Department of State Case No. F-2016-07895 Doc No. C06136694 Date: 01/30/2018

From:	Cheryl Mills		RELEASE IN PART B6
Sent:	3/18/2012 3:42:42 PM +00:00		
To:	Jon Davidson	Oscar Flores	B6
CC:	H <hdr22@clintonemail.com></hdr22@clintonemail.com>		
Subject:	Fwd: NOT RWANDA		
For HRC and WJC - bo	th.		
cdm			
From: <b>Cheryl Mills</b> Date: Sun, Mar 18, 21 Subject: Re: NOT <u>RW</u> To: Ira Magaziner	012 at 11:40 AM		
Dear Ira			

Thanks for this heads up - I really appreciate it.

I would welcome a conversation in advance of such a process in Liberia. As you know - this one did not go well and unfortunately, engendered a lot of ill will on the ground. While I am absorbing most of the impact of it, it is spilling over to HRC b/c for better or worse, it is perceived as an effort to support the CF's activities -- which the Clintons committed in their ethics letter that the would not do. While they would not and have not done so in this case, it does not change the perception that we all must live with.

So if this is going to be a similar process and CHAI has a similar advisory or related role, I want a better way to ensure it

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insulates S more and that we seek to avoid the discussion that there is now -- namely, that we are doing something we have never done (which is true) and diverting a sizable amount of tax payer dollars into an untested mechanism which usaid does not normally do in this space.

I also think it is critical that we find a way for your engagement with those governmental actors on the ground to be experienced as less adversarial, less judgmental and less in service of programming in which folks believe you are personally invested, as opposed to the true purpose of your investment -- better health outcomes and independence for developing countries.

Maternal health is an area in which Norway and the USG are very invested so I am glad this is a focus for Liberia. I would welcome a few things: 1) what is the exact nature of CHAI's role with the GOL; 2) are you again going to be seeking to alter USG funding streams as opposed to identifying new streams of funding or other countries streams of funding; 3) what is the timeline for implementation and can you ensure you all account more fully- to the extent this is anticipated to re-purpose USG funding streams -- for the time cycles of our funding so we are not up against a tight deadline?

I will find a time to connect so I know the lay of the groundwork for Liberia and so we can be thoughtful together about it.

wrote:

best.

cdm

On Sat, Mar 17, 2012 at 6:29 AM, Ira Magaziner
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Cheryl:

I hope you are well.

I just wanted to give you a "heads up" on something that we are doing that might be of interest.

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Liberia has one of the highest maternal and newborn death rates in the world. President Sirleaf has made reducing this rate one of her leading priorities for her second term.

CHAI has been asked to help plan and implement this effort by the Minister of Health. We are hoping to do this work according to the same reformed aid principles that we used in Rwanda. In this case it should be much easier because the USAID people on the ground in Liberia are much more reform minded and have already implemented an innovative framework for direct funding of the Liberian Government that can accommodate our reform principles.

We held our first meetings with the government last week in Monrovia and included the USAID people in the meetings.

We will have a plan done by June and will look to arrange the financing this summer.

I wanted you to know about this because I know that the Secretary is interested in maternal and newborn health and also supportive of President Sirleaf. This program could be a model for how to slash maternal and newborn mortality rates in a poor country and also a model for aid reform. And in this case, fingers crossed, we will have a unified approach from the Liberian Government, the US Government representatives on the ground, and CHAI as advisors to the Liberian Government.

Best Wishes

Ira

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essage Headers:		
	Cubicety Fund NOT DWANDA	
	Subject: Fwd: NOT RWANDA	,
	From: Cheryl Mills < > > To: Jon Davidson < >, Oscar Flores - PC	E
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	CC: HRC <hdr22@clintonemail.com></hdr22@clintonemail.com>	L
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