

---

**From:** H

RELEASE IN PART  
B5,B6

**Sent:** 11/23/2012 5:23:37 PM +00:00

**To:** Oscar Flores

B6

NEAR  
DUPLICATE

**Subject:** Fw: Follow up - PLEASE READ - CONFIDENTIAL

Pls print.

---

**From:** Mills, Cheryl D [mailto:MillsCD@state.gov]  
**Sent:** Tuesday, November 20, 2012 12:39 PM Eastern Standard Time  
**To:** H  
**Subject:** FW: Follow up - PLEASE READ - CONFIDENTIAL

Start from the bottom . . .

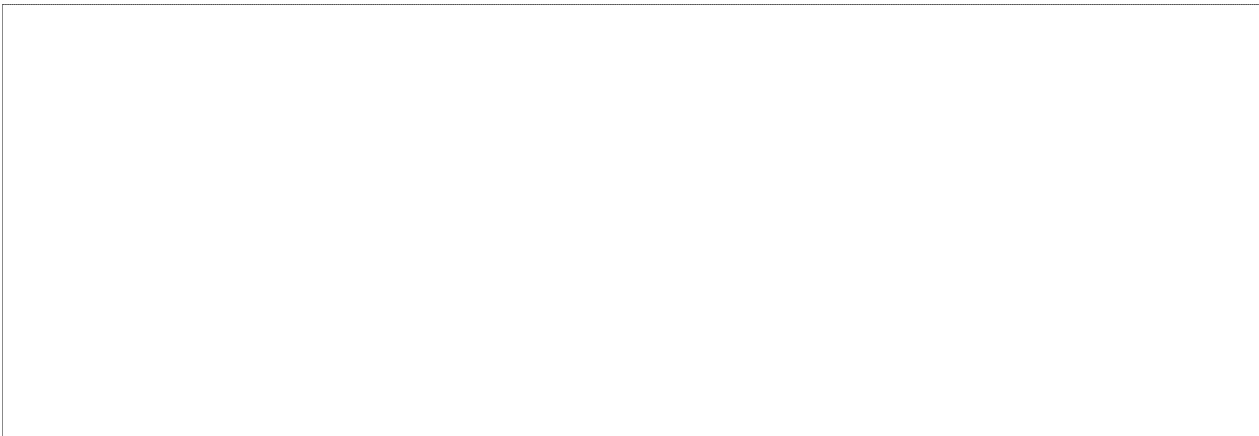
cdm

---

**From:** Goldberg, Robert H  
**Sent:** Tuesday, November 20, 2012 11:09 AM  
**To:** Mills, Cheryl D  
**Cc:** Smith, Jeannemarie E  
**Subject:** RE: Follow up - PLEASE READ - CONFIDENTIAL

Cheryl – A few comments on Raj’s proposal to combine global health under a single agency. [REDACTED]

B5



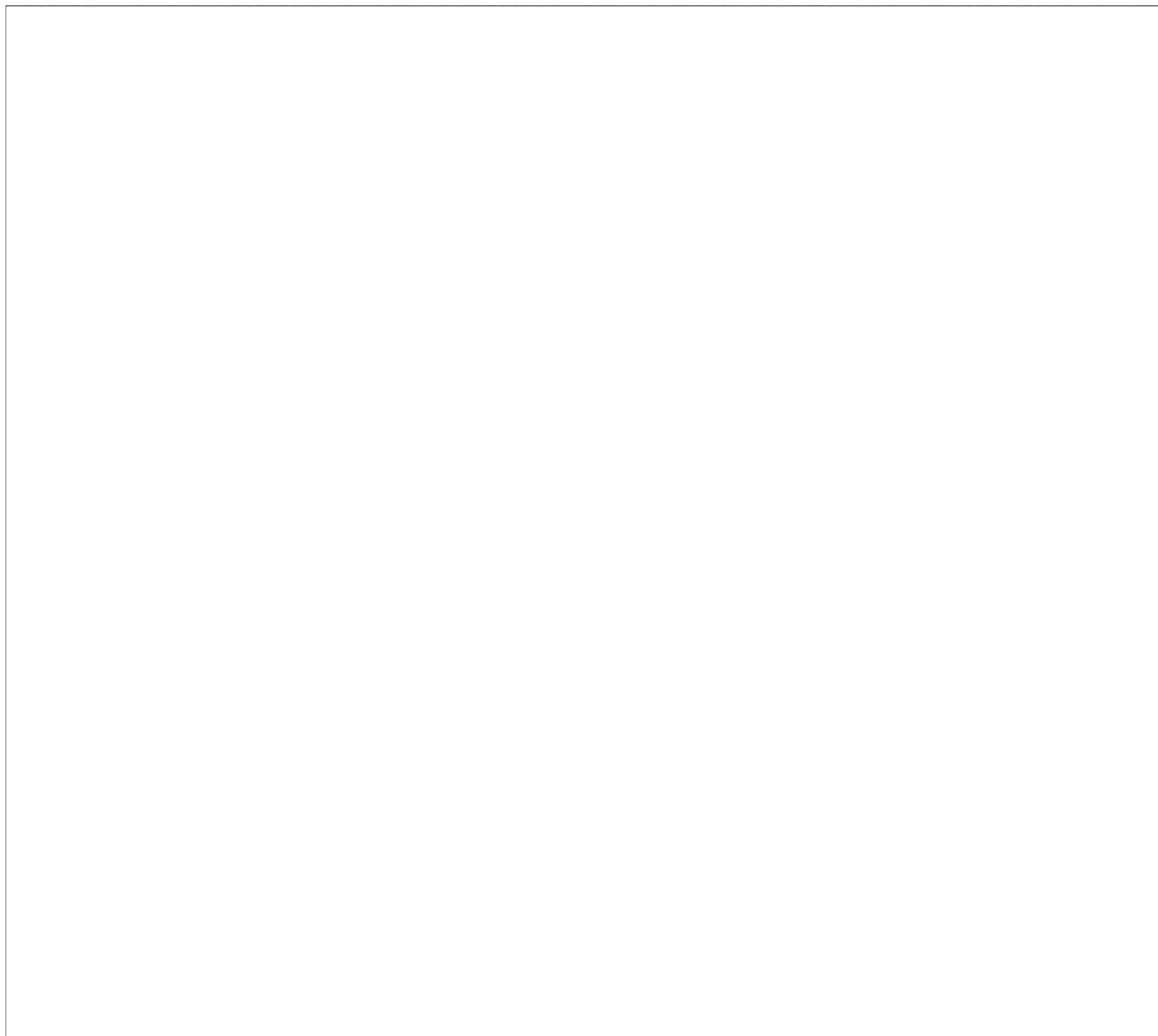
Pipeline info: [REDACTED]

[REDACTED] the PEPFAR pipeline is big. Most foreign assistance programs carry pipelines and large assistance programs like PEPFAR will have large pipelines. As of June 30, 2012, the latest data we have, PEPFAR was carrying a pipeline of undisbursed funds (funding that is available but has not gone out the door yet) of \$6.7 billion. Of this amount, USAID-managed PEPFAR programs represent 62 percent of the overall pipeline. HHS is second comprising 27 percent of the pipeline. Why is the pipeline so big? Remember that PEPFAR receives over \$5 billion per year in appropriations annually and there are delays in moving money to the field and then to implementers. Appropriations bills are always late and once an appropriations bill is passed OGAC runs a thorough and lengthy process to determine how to allocate these funds. It is natural that OGAC will carry over substantial funding from one fiscal year to the next. Even USAID’s own guidelines suggest that programs have 9-12 months of carryover to deal with such delays.

B5



B5



I tried to be as direct as possible. I hope this helps and I am happy to discuss further.

---

**From:** Mills, Cheryl D  
**Sent:** Tuesday, November 20, 2012 8:33 AM  
**To:** Smith, Jeannemarie E; 'Lorrie McHugh-Wytkind'; Goldberg, Robert H  
**Cc:** Goosby, Eric  
**Subject:** FW: Follow up - PLEASE READ - CONFIDENTIAL

**CONFIDENTIAL** - note limited distribution.

SEE BELOW:

A few observations:

1. I would not be surprised if Raj already has shared a draft of this concept with others in the Executive Branch;
2. Gayle may already find the approach compelling but concerned about the accuracy of the data (which is the basis for considering the approach seriously);
3. We need to determine our collective thoughts. I will set a time to discuss.

cdm

-----Original Message-----

From: Smith, Gayle [mailto: ]

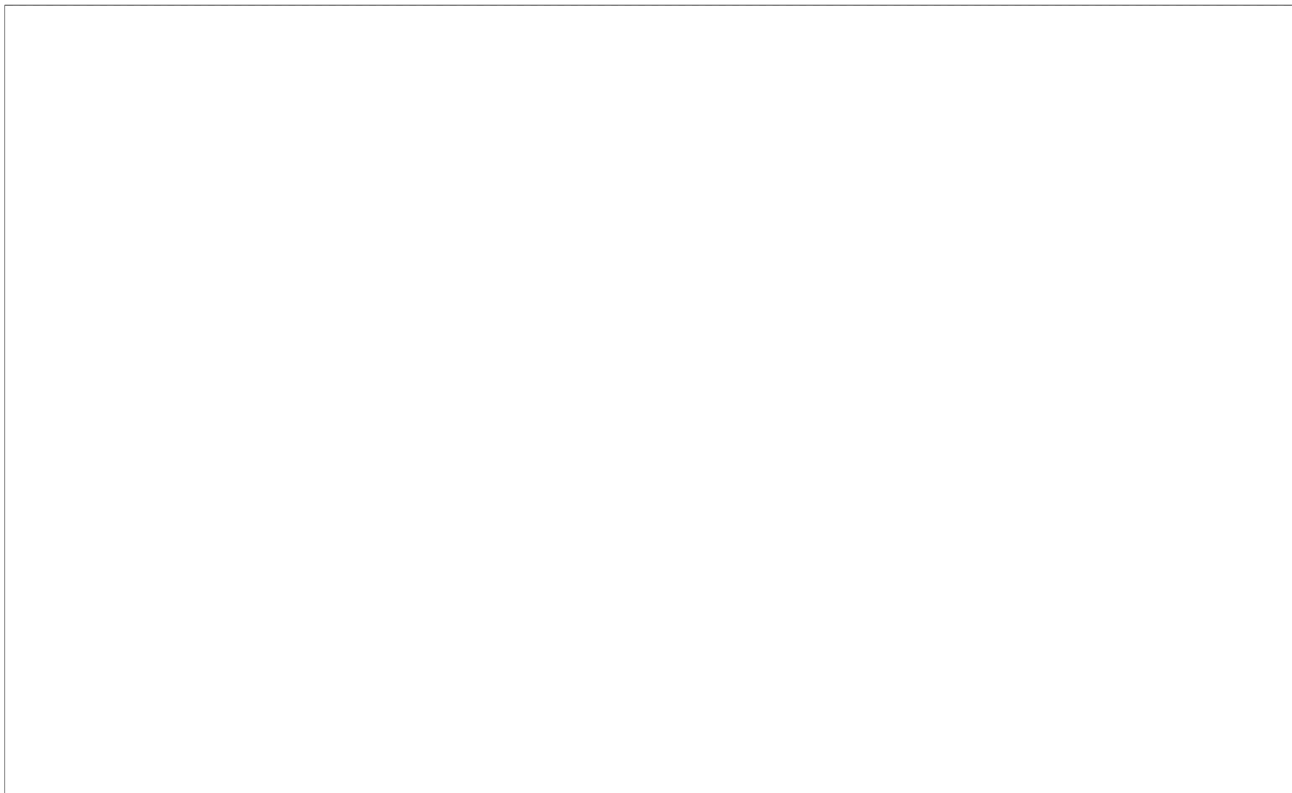
Sent: Tuesday, November 20, 2012 7:55 AM

To: Mills, Cheryl D

Subject: RE: Follow up

B6

B5



Thanks again

-----Original Message-----

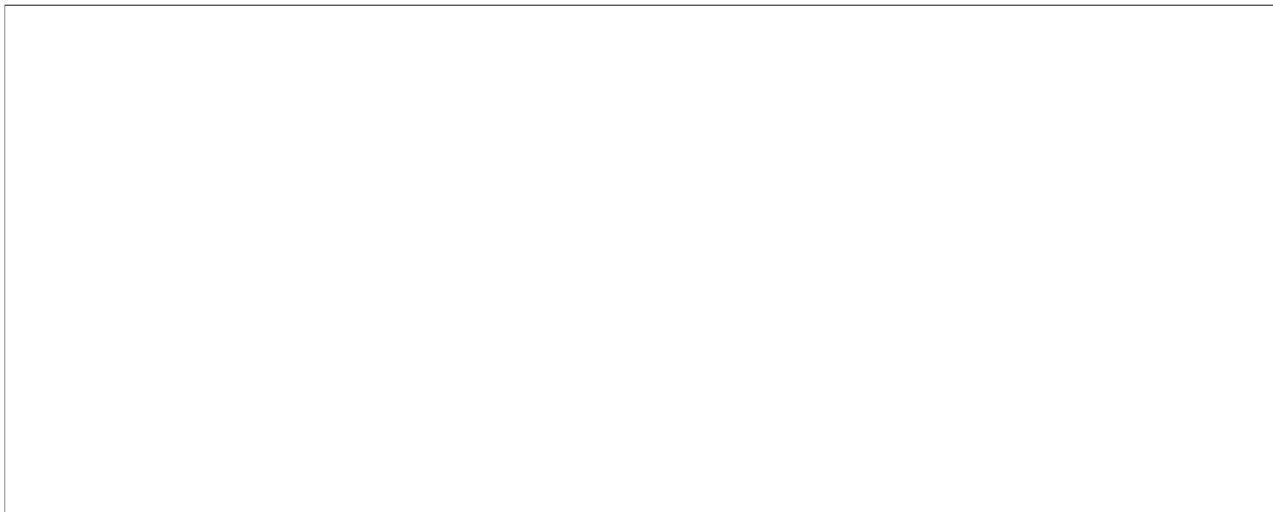
From: Mills, Cheryl D [mailto:MillsCD@state.gov]

Sent: Tuesday, November 20, 2012 7:27 AM

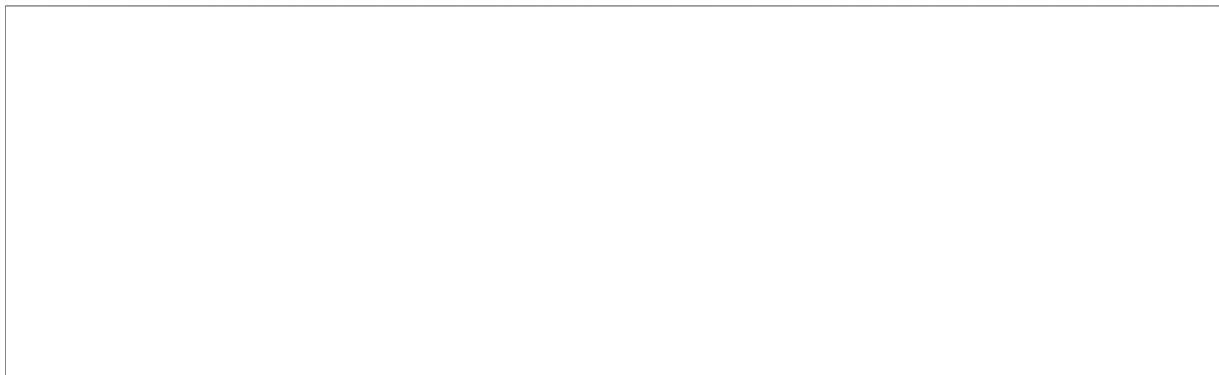
To: Smith, Gayle

Subject: RE: Follow up

Gayle



B5



B5

cdm

-----Original Message-----

From: Smith, Gayle [mailto:

B6

Sent: Tuesday, November 20, 2012 7:08 AM

To: Mills, Cheryl D

Subject: Follow up




B5

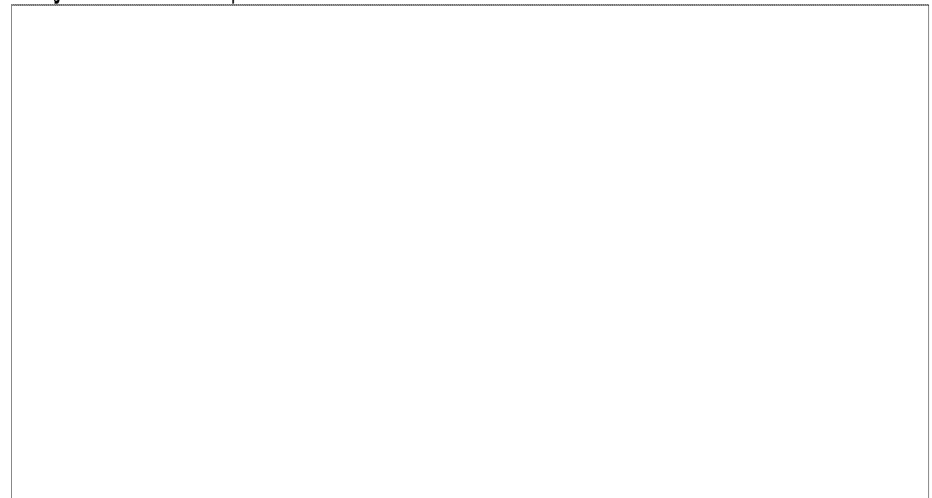


Message Headers:

B6



From: H <HDR22@clintonemail.com>  
To: Oscar Flores <>  
Date: Fri, 23 Nov 2012 12:23:37 -0500  
Subject: Fw: Follow up - PLEASE READ - CONFIDENTIAL



PR\_RIM\_MSG\_ON\_DEVICE\_3\_6: true  
PR\_RIM\_DELETED\_BY\_DEVICE: true  
PR\_RIM\_MSG\_REF\_ID: -784263020  
PR\_RIM\_MSG\_STATUS: 1  
PR\_RIM\_MSG\_FOLDER\_ID: -3  
PR\_RIM\_PAGER\_TX\_FLAG: true  
PR\_RIM\_INTERNET\_MESSAGE\_ID: 