

NASA Agency Program Management Council

Corrective Action Plan

Decision Memorandum

Summary: The Agency Program Management Council (APMC) met on December 6, 2018 and evaluated the Agency's Corrective Action Plan (CAP) in response to recent programmatic performance and NASA's designation on the Government Accountability Office's (GAO) High Risk List. In 2007, NASA established a CAP and GAO acknowledged the progress made in closing those initiatives and in 2018 NASA determined a new CAP was necessary to continue working toward improvements and removal from the High Risk List.

The APMC evaluated the Plan's readiness to be established and put into effect, and all actions therein be pursued by the responsible organizations as described. Progress against the Plan will be reported in CY2019, and the Plan will be revised and updated accordingly in CY2019 or as otherwise directed by the NASA Associate Administrator. The Chief Financial Officer has the overall responsibility for the integration of the CAP implementation by the applicable NASA Organizations that have the specific implementation of the initiatives as outlined in the CAP.

Due to the budget and schedule planning for KDP-B being less mature and robust than the later phases, the NASA AA will issue an implementation memorandum detailing the JCL methodology for KDP-B after key stakeholders consult on the details. The JCLs for later phases remain as-is.

Decision: The NASA Associate Administrator/APMC Chair approves the Corrective Action Plan. A Summary of the CAP Initiatives To Implement & Areas of Emphasis are as follows:

Initiatives to Implement

- Enhance Earned Value Management Implementation
- Improve HEOMD Portfolio Insight and Status
- Implement Programmatic (PP&C) Training Curriculum
- Include Original Agency Baseline Commitments for Performance-Driven Re-baselined Projects
- Enhance Annual Strategic Review Process
- Create Technology Readiness Assessment (TRA) Best Practices Document
- Update Probabilistic Programmatic Policy (including new JCL requirements)

Initiative to Pilot

- Create a Schedule Repository

Initiative to Research

- Enhance Implementation Indicators for Trends and Projections

Areas of Emphasis

- Improve NASA's Governance of Strategic Acquisitions
- Risk Assessment, Requirements, and Concept Definitions Early in the Formulation Phase
- Contractually Incentivizing High Performance

Actions: N/A

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Concurrence:

(b) (6)

[Redacted Signature]

Chief Financial Officer

10/7/18

Date

Approval:

(b) (6)

[Redacted Signature]

Associate Administrator

APMC Chair

10/10/18

Date