

Interim 2018 Strategic Plan Approval

Summary: The Extended Executive Council (Extended EC) met on June 22, 2017 and evaluated the Interim Strategic Framework for the 2018 NASA Strategic Plan to be submitted to OMB on June 30, 2017 as an input to the July 2017 Draft Reform Plan discussion. Under the Government Performance and Results Act Modernization Act of 2010 (GPRAMA), Federal agencies are required to produce strategic plans every four years, timed to coincide with the first full year of a new Presidential term.

The initial Strategic Framework was accepted at the Executive Council-Extended April 18, 2017 (EC-2017-04-001) with this framework being an incremental update.

The Executive Council made the decision after consultation by the recommender with the following stakeholders, and several others, based on the data and analyses appended.

- SMC Members
- PAT Members
- Strategic Plan Working Group

Decision: Based on this review, the Extended Executive Council decided, as part of the June 30 submission to OMB, to provide the matrix on page 2 of this memo, subject to edits requested for the objective context column, which maintains the Thrust areas the same (discover, explore, develop, enable) and updates the balance of the document per prior Executive Council decisions and current feedback.

The Executive Council decided to add Mars 2020 as part of the current Annual Performance Goals for FY18-19: Exploration Systems, International Space Station, Commercial Crew, and James Webb Space Telescope, and provide them to OMB as part of the June 30 submission.

Decider:

(b) (6)

Administrator, acting

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Proposed Strategic Goal Areas and Strategic Objective Areas

Thrusts	Goal Area	Goal Context	Objective Area	Objective Context	Lead Office
Discover	Expanding Human Knowledge through New Scientific Discoveries	<ul style="list-style-type: none"> NASA seeks to answer humanity's most enduring questions: Are we alone? How does our planet work? What are the secrets of our solar system and the universe? NASA examines how biological and physical materials and systems behave in varied gravity conditions? NASA research and development strengthens the nation's core scientific and technical infrastructure 	Understand the Sun, Earth, solar system and universe	<ul style="list-style-type: none"> Discovering the secrets of the Universe Searching for life elsewhere Safeguarding and improving life on Earth 	SMD
			Understand responses to spaceflight	<ul style="list-style-type: none"> Biological and Physical Science Research in terrestrial analogs and spaceflight, especially ISS 	HEOMD
Explore	Extending Continuous Human Presence Deeper into Space	<ul style="list-style-type: none"> NASA's exploration programs develop capabilities that are robust, affordable, sustainable, and adaptable to a variety of destinations in space NASA will establish a presence around the Moon in preparation for missions to Mars and beyond NASA will maintain a regular, sustainable cadence of compelling missions in preparation for first crewed missions to Mars in the early 2030s. 	LEO Operations	<ul style="list-style-type: none"> ISS Operations Transition strategies and LEO commercialization 	HEOMD
			Human Exploration in Deep Space	<ul style="list-style-type: none"> Exploration systems, human research, and deep space capabilities 	HEOMD
Develop	Addressing Societal Challenges and Catalyze-Economic Growth	<ul style="list-style-type: none"> NASA's Investments in research and development improve American technical capability. NASA's support of U.S. industry and academia fosters economic development and NASA embodies American ingenuity and is a magnet for the science, technology, engineering, and mathematics. 	Revolutionary Space Technology Development, Infusion, and Transfer	<ul style="list-style-type: none"> Develop new technologies for NASA and national use 	STMD
			Revolutionary Aviation Technology Research, Development, and Transfer	<ul style="list-style-type: none"> NASA aviation research and partnerships to revolutionize mobility, support economic growth, and enable US aviation global leadership 	ARMD
			Inspire and Engage the Public in NASA's Mission	<ul style="list-style-type: none"> Advance public understanding through effective communications and engagement activities. Inspire, engage, educate, and employ the next generation of explorers through NASA-unique STEM learning. 	OCOM/MSD/OE
Enable	Optimize Capabilities and Operations	<ul style="list-style-type: none"> NASA focuses on safety, maximizes efficiency, and drive affordability in all of its technical assets and services NASA is an effective stewardship of taxpayer dollars NASA employs the breadth of U.S. industry's developed aerospace capabilities 	Partnership Strategies	<ul style="list-style-type: none"> Foreign and domestic partnerships that support cooperative, reimbursable and funded activities 	MSD
			Space Access and Services	<ul style="list-style-type: none"> All capabilities to deliver people or payloads to and from space and return data to Earth 	HEOMD
			Safety and Mission Success	<ul style="list-style-type: none"> Assure safe and successful missions Governance structure that allows NASA to innovate safely 	Tech Authorities
			Human Capital Management	<ul style="list-style-type: none"> Develop and maintain a diverse cadre of employees Technical workforce for the Nation 	MSD
			Enterprise Protection	<ul style="list-style-type: none"> Cybersecurity Optimization of IT assets Protection of physical and space assets 	OCIO
			Infrastructure	<ul style="list-style-type: none"> Facilities and capabilities (excludes IT) 	MSD

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Signatures represent 1) concurrence that this decision was reached in compliance with Executive Council procedures, and 2) ownership of amplifying comments relative to the decision.

Signature	Amplifying Comments
<p>(b) (6)</p> <hr/> <p>Deputy Administrator</p>	
<p>(b) (6)</p> <hr/> <p>Associate Administrator</p>	
<p>(b) (6)</p> <hr/> <p>Deputy Associate Administrator</p>	
<p>(b) (6)</p> <hr/> <p>Chief Financial Officer</p>	
<p>(b) (6)</p> <hr/> <p>Chief Scientist</p>	
<p>(b) (6)</p> <hr/> <p>Chief Technologist</p>	

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Decision execution responsibility	Accountable for:
P. Beshu, Senior Policy Advisor	Vision and Mission Statement Refinement
E. Gertsen, Operations Research Analyst	Strategic Goal and Strategic Objective Areas

Execution milestone	Milestone Date	Responsible Party
Revise entries in the “objective context” column to ensure there is a clear action statement for each entry denoting the intent of NASA’s goal/objective in each area	June 30 2017	Andrew Hunter, Acting CFO
Revise lead office designation in the Enterprise Protection objective to delineate distinct responsibilities for IT and infrastructure-related elements of enterprise protection	June 30 2017	Andrew Hunter, Acting CFO
Draft Reform Package to OMB	June 30 2017	Andrew Hunter, Acting CFO
Full Draft Strategic Plan to OMB	September 2017	Andrew Hunter, Acting CFO
Final submission to OMB	December 22 2017	Andrew Hunter, Acting CFO
Publication of the 2018 Strategic Plan	February 5 2018, alongside PBR19 budget release	Andrew Hunter, Acting CFO